## Incentive Zoning Analysis

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## Executive Summary

## PROJECT PURPOSE

This report presents key findings from AECOM's analysis of potential value capture through incentive zoning in the City of San Diego's (City) North Park, Uptown, and Greater Golden Hill community plan areas (collectively referred to herein as the "Cluster"). As part of the community plan updates for the Cluster communities, the City is seeking recommendations on how to structure an incentive zoning program policy that would allow for additional density or other incentives, such as additional building height allowance, in exchange for providing public benefit.

## INCENTIVE ZONING

Incentive zoning is a broad regulatory framework for encouraging and stimulating development that provides a desired public benefit as established in adopted planning goals. An incentive zoning policy is implemented on top of existing development regulations and offers developers regulatory allowances in exchange for public benefits. It can incorporate one or several incentives including, but not limited to, density bonuses, flexible development regulations, parking reductions, fee waivers or reductions, and permitting priority. For the purposes of this assignment the public benefit desired for the Cluster communities in exchange for zoning incentives is limited to the delivery of urban open space (e.g. mini-parks, pocket parks or plazas), which was identified during the community plan update process. Other potential public benefits may include the protection of historic (non-designated) and community character resources. Incentive zoning has been applied in various forms in cities such as Vancouver, British Columbia, Santa Monica, California, and Arlington, Virginia.

## DENSITY BONUS ECONOMIC ANALYSIS

City staff proposed a density bonus as the basis for the incentive zoning program. AECOM evaluated a number of potential density bonus scenarios. The table on the following page summarizes the various density bonus tiers proposed by the City, a general description of the development typology, the proposed density bonus, and the target neighborhood(s) for development. Much of the proposed development typologies are already present in the Cluster communities. Examples of existing development at various residential densities were previously provided during the community plan update process. ${ }^{1}$

In this analysis, AECOM evaluated development that could be developed at various densities, focusing on the value creation potential for residential and mixed-use residential development using two parking configurations (podium and underground subterranean parking). Other development prototypes were not evaluated in this analysis, but do exist in the market. For example, townhome development (15-29 DUs per acre) is currently being developed throughout the Cluster. For comparison sake, the model is kept consistent to two parking configurations based on the most likely development typologies that would be constructed to achieve the

[^0]maximum allowable density. Similarly, "Texas Wrap," surface, or other parking or design considerations, were not tested to simplify comparisons in the analysis due to the relatively smaller lot sizes in the Cluster communities.

| Density <br> Bonus | Description | Base <br> Density <br> Max <br> (DU/acre) | Bonus <br> Density <br> Max <br> (DU/acre) | New <br> Density <br> Max <br> (DU/acre) | Target Neighborhood |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I | Mixed-Use Residential Medium | 29 | 15 | 44 | Uptown; North Park; South Park |
| II | Mixed-Use Residential Medium High | 44 | 11 | 55 | North Park |
| III | Mixed-Use Residential Medium High | 44 | 30 | 74 | Uptown |
| IV | Mixed-Use Residential High | 55 | 19 | 74 | Uptown; North Park |
| V | Mixed-Use Residential Very High | 74 | 35 | 109 | Uptown; North Park |

Note: DU = Dwelling Unit
Based on AECOM's economic analysis, the most feasible locations for future development that might enter into an incentive zoning program would likely be in the greater Uptown area or select locations in North Park. The economic analysis also suggests that given current land values the density bonuses with the most chance of developer participation would likely fall in the III - V classifications. These density bonus tiers allow the most additional allowable density.

Within the Cluster area there are locations that may benefit from taller mid-rise development (e.g. 8-stories or more), which can take advantage of view premiums created by additional height and supports the additional cost of underground parking. Locations where the market may support taller development would primarily include Hillcrest, Bankers Hill (where not limited by FAA restrictions), portions of Washington Avenue in Uptown, and Park Boulevard. There could be select locations within other areas within the Cluster communities that may evolve during the planning horizon, such as El Cajon Boulevard and University Avenue.

In areas where additional height and units are allowed, taller development will likely generate the most significant post-incentive value due to view premiums created by additional height. However, because development above 5-6 stories is more expensive, a marginal increase in height often does not create additional net post-incentive value (revenues increase, but so do costs disproportionately). The number of floors has to increase materially (e.g. minimum of 3-stories or more) depending on allowable densities, to provide sufficient revenue to cover increases in costs and generate enough incentive to participate in the program.

## IMPLEMENTATION

There are two basic ways in which the incentive zoning program could be structured - either by-right or through negotiated agreements. AECOM recommends the City structure a program using negotiated agreements. This will allow flexibility to account for changing economic and market conditions, each specific project's and site's characteristics, and changes in public benefits demanded, keeping the program relevant through the Cluster community plan's planning horizon. Under this approach, the public benefit obtained in exchange for an incentive is negotiated after estimating the land value lift for a specific project proposal. The City captures a share of this value lift back in the form of extraordinary public improvements.

The process would begin when the project applicant applies to participate in the incentive zoning program. If the applicant requests to participate, the City would require the developer to submit a proposal. The proposal would include a detailed pro forma financial analysis of two development program scenarios - one scenario under the base or by-right zoning density and a second scenario utilizing the incentive zoning program. The
financial analysis would estimate the residual land value for both pre- and post-incentive scenarios. The difference between the two scenarios is the increase in residual land value that is derived by the incentive zoning program (e.g. the land value lift). This financial analysis would require independent review and verification of assumptions on behalf of the City. Once consensus was reached on financial assumptions, the City would negotiate extraordinary public benefits (e.g. urban open space on or off-site, for example) in exchange for the increased zoning entitlement.

The City may establish as policy the percent of land value lift that would be expected to come back in the form of public benefits or other key financial assumptions (e.g. developer rate of return) that could be updated on an annual basis to aid negotiations. The policy may also be enhanced by considering the inclusion of other development incentives such as reduced parking requirements or increased maximum allowable density depending on the specific circumstances of the proposed development under consideration.

## Section 1: Introduction

## PROJECT PURPOSE

The purpose of this report is to present key findings from AECOM's analysis of potential value capture through incentive zoning in the City of San Diego's (City) North Park, Uptown, and Greater Golden Hill community plan areas (collectively referred to herein as the "Cluster"). As part of the land use update for the Cluster communities, City staff proposed to make changes to the conditions in which the maximum residential density ranges can be achieved. Currently, adopted community plans each include language allowing for increased density so long as parcels are aggregated. Generally, once two parcels are combined for development, in designated areas, density is allowed to increase. City staff has engaged AECOM to provide guidance on the economic considerations of removing the parcel accumulation provision from the Cluster community plans. Specifically, the City is seeking information on how to structure an incentive zoning program policy framework that would allow for additional density in exchange for providing public benefit.

## REVIEW OF DEVELOPMENT PROGRAM

AECOM worked with the City to establish development prototypes that could be adaptable to the proposed increases in density. These consist of four unique development prototypes at various levels of density and under two parking configurations:

- For-Sale Residential
- For-Rent Residential
- Mixed-Use For-Sale Residential/Retail
- Mixed-Use For-Rent Residential/Retail

A review of the land use categories under consideration and the corresponding density bonuses are displayed in Figure 1. The first noticeable implication of the proposed density bonuses is that they are not even across each scenario. Figure 2 displays the marginal density bonuses in dwelling-units-per-acre and as a percent of base density. This variability means that marginal value per additional unit created with the density bonus has inherent variability across scenarios.

Figure 1: Development Summary

| Scenario <br> Number | Existing Land Use Category | Target Neighborhood | Allowable Density (DU/acre) | PostDensity Bonus Incentive Density (DU/acre) | Marginal Density Bonus (DU/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a | Residential Medium | Uptown | 15-29 | 30-44 | 15 |
| 2a | Residential Medium High | Uptown | 30-44 | 45-74 | 30 |
| 3 a | Residential High | North Park | 45-55 | 56-74 | 19 |
| 4a | Residential Very High | Uptown | 44-74 | 75-109 | 35 |
| 5a | Residential Very High | Uptown | 75-109 | NA | NA |
| 6a | Mixed-Use Neighborhood Commercial; Office Commercial; Community Commercial | North Park \& Uptown; Uptown; Golden Hill | 0-29 | 0-44 | 15 |
| 7a | Mixed-Use Neighborhood Commercial | North Park | 0-44 | 0-55 | 11 |
| 8a | Mixed-Use Office Commercial; Community Commercial | Uptown | 0-44 | 0-74 | 30 |
| 9a | Mixed-Use Community Commercial | North Park \& Uptown | 0-55 | 0-74 | 19 |
| 10a | Mixed-Use Community Commercial | North Park \& Uptown | 0-74 | 0-109 | 35 |
| 11a | Mixed-Use Community Commercial | North Park \& Uptown | 0-109 | NA | NA |
| 1b | Residential Medium | Uptown | 15-29 | 30-44 | 15 |
| 2 b | Residential Medium High | Uptown | 30-44 | 45-74 | 30 |
| 3 b | Residential High | North Park | 45-55 | 56-74 | 19 |
| 4b | Residential Very High | Uptown | 44-74 | 75-109 | 35 |
| 5b | Residential Very High | Uptown | 75-109 | NA | NA |
| 6b | Mixed-Use Neighborhood Commercial; Office Commercial; Community Commercial | North Park \& Uptown; Uptown; Golden Hill | 0-29 | 0-44 | 15 |
| 7b | Mixed-Use Neighborhood Commercial | North Park | 0-44 | 0-55 | 11 |
| 8b | Mixed-Use Office Commercial; Community Commercial | Uptown | 0-44 | 0-74 | 30 |
| 9b | Mixed-Use Community Commercial | North Park \& Uptown | 0-55 | 0-74 | 19 |
| 10b | Mixed-Use Community Commercial | North Park \& Uptown | 0-74 | 0-109 | 35 |
| 11b | Mixed-Use Community Commercial | North Park \& Uptown | 0-109 | NA | NA |

Source: Data compiled by AECOM and City of San Diego
DU/Acre = dwelling units per acre
NA = not applicable

Figure 2: Density Bonus Summary


| Density <br> Bonus | Scenario | Base Density <br> Max (DU/acre) | Bonus Density <br> Max (DU/acre) | New Density <br> Max (DU/acre) | Density Bonus Max as <br> Percent of Base <br> Density (DU/acre) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| I | 1a, 1b, 6a, 6b | 29 | 15 | 44 | $52 \%$ |
| II | 7a, 7b | 44 | 11 | 55 | $23 \%$ |
| III | 2a, 2b, 8a, 8b | 44 | 30 | 74 | $68 \%$ |
| IV | 3a, 3b, 9a, 9b | 55 | 19 | 74 | $35 \%$ |
| V | 4a, 4b, 10a, 10b | 74 | 35 | 109 | $47 \%$ |

Notes: Scenarios $5 \mathrm{a}, 5 \mathrm{~b}, 11 \mathrm{a}$, and 11 b represent the max density under consideration and cannot achieve any additional density under the proposed zoning scenarios and are thus not included in the table.

DU/Acre = dwelling units per acre; PSF = per square foot
Sources: Data compiled by AECOM and City of San Diego

## Section 2 : Methodology

## APPROACH TO ANALYSIS

AECOM prepared a "residual land value" analysis of 22 hypothetical development scenarios in the Cluster community area. AECOM began the analysis by reviewing property values in the Cluster based on recent sales. AECOM used two sources to estimate current land values. First, AECOM reviewed Redfin data over the last 2 years to ascertain sales prices of residential land in the Cluster. This analysis of limited comps suggested a land value for residential land of approximately $\$ 50$ per square foot (presented in 2014 dollars). However, the majority of these transactions were in locations away from main corridors in the Cluster area. Second, AECOM reviewed CoStar data over the last 3 years to establish land transaction values by commercial type in the Cluster.

Determining market value is important because it is what a developer would have to pay for land. Based on CoStar data, the comps ranged from $\$ 70$ to $\$ 135$ dollars per square foot (presented in 2014 dollars) based on land use. This range of transaction values (both land and improvements) provide a "hurdle" that future development would have to exceed in order to make the investment worthwhile if vacant land was unavailable, which, given the areas under consideration, is likely(Figure 3). Although a developer looking to redevelop a property may only be interested in the land, there is often market value to the existing improvements if the space is still leasable, for which a property owner would want to be compensated if induced to sell. Actual value will change parcel to parcel and by land use, but the range helps set a threshold against which future development can be evaluated.

Figure 3: Improved and Vacant Land Values in Cluster Area

| Use | Transactions | Average Acres | Average Price/SF (\$2014) |
| :---: | :---: | :---: | :---: |
| Land (Residential Only) | 22 | 0.39 | \$50 |
| Land (Commercial) | 7 | 0.71 | \$71 |
| Multi-Family (with Improvement) | 192 | 0.23 | \$135 |
| Office (with Improvement) | 5 | 0.17 | \$96 |
| Retail (with Improvement) | 38 | 0.24 | \$116 |

Sources: RedFin, CoStar, and BEA
Price/SF = price per square foot
AECOM developed a financial model to evaluate the incentive zoning under two main parking configurations that are currently in the marketplace:

- Podium above-ground or half-subgrade parking (podium)
- Under-ground parking (subterranean)

For both parking scenarios, AECOM assumed the following parking sizes and ratios:

- 325 square feet per spot for the podium parking
- 350 square feet per spot for the subterranean parking
- 2.5 parking spots per 1,000 square feet of gross commercial space
- $\quad 1.75$ parking spots per dwelling unit (DU)

The development program was determined based on a number of assumptions, as follows:

- No private open space requirement by the City
- 65-foot maximum height limit
- $85 \%$ lot coverage
- Average DU size of 900 square feet ( 1,125 gross square feet per unit)
- Standard 1-acre lot size

Using these assumptions, the model determined the amount of residential units that could be accommodated on-site. The base model was configured to evaluate hypothetical development in the Uptown area where most of the proposed development prototypes are located in the market. However, the model tested is flexible to adjust for specific conditions and is used to test other Cluster communities in this analysis.

## FINANCIAL IMPLICATIONS OF DENSITY BONUS ALTERNATIVES

A critical issue in the financial model is that there are a number of cost and revenue assumptions that influence the feasibility and associated value creation associated with each development prototype. For each density bonus level, the main drivers in value changes are described below.

Building Height. Cost per square foot of residential construction falls into three categories:

- $1-5$ stories, $\$ 130-\$ 150$ per square foot
- 6-12 stories, \$160 - \$180 per square foot
- 12-24 stories, $\$ 180$ - $\$ 200$ per square foot ${ }^{2}$

When the density bonus creates a building height that crosses the threshold into higher construction costs (e.g., construction materials change from wood to steel, required elevators, health and safety considerations), marginal value-added is often decreased or negative.

Development Type. If the building configuration changes from podium parking to subterranean parking, costs are significantly higher:

- Podium parking costs: $\$ 22,500$ per space
- Subterranean parking costs: $\$ 33,500$ per space

Value of Commercial Space. Although the size of the commercial spaces varies somewhat, the valuation of the commercial portion stays relatively steady across densities, since commercial is restricted to the first floor.

[^1]Therefore, as the building grows in height with additional residential development, the share of value from commercial development is diluted.

Rent and Price Premiums. Depending on the development location and associated views, there would be a view premium associated with developments that have units above four stories. Also, due to additional development expenses, the development would have to be offered at the higher end of the market's achievable price point to compensate for the additional construction costs. As noted, pricing in this illustrative analysis is based on a hypothetical development in the Uptown district where the proposed development prototypes are most prevalent at current time. The analysis is set constant at $\$ 445$ per square foot for condominiums (average cost of approximately $\$ 400,000$ per unit) and $\$ 2.75$ per month for apartments (average monthly cost of $\$ 2,500$ per unit) for all units three stories or less. Price points associated with development of four to seven stories were increased by $7.5 \%$. Based on preliminary research, premiums for height are often paid in floor-tofloor increments of $2 \%$ (for better views, reduction in street noise, etc.), with prices increasing an additional 10$30 \%$ when views clear neighboring buildings. In Banker's Hill, these value premiums are achieved due to views of Balboa Park and San Diego Bay. There is also often an additional premium created with penthouse units that may have significantly larger units with exposure to multiple views. Given the lack of comps in the Mission Hills, Hillcrest, North Park, and South Park neighborhoods, it is difficult to make specific assumptions regarding the value-add associated with incremental height allowances without additional research.

| Scenario Number | Exising Land Use Calegory | Residential Type | $\begin{aligned} & \text { Allowable } \\ & \text { Density } \\ & \text { (DU/acre) } \end{aligned}$ | Rentable Building Area (SF) | Number of | (evelopment | Development (SPSSF) $)^{\prime}$ Cost | $\begin{gathered} \text { Toatiog } \\ \text { Sparanges } \\ \text { Spaces } \end{gathered}$ | Residential | Maximum or Constrained ${ }^{3}$ | $\begin{aligned} & \text { Resulting } \\ & \text { (Dontisicure) } \end{aligned}$ | Pre-Incentive Residual Land Value (ISFF) ${ }^{4}$ | $\begin{aligned} & \text { Post-Density } \\ & \text { Bonus } \\ & \text { Incentive } \\ & \text { Density } \end{aligned}$ |  | $\begin{aligned} & \text { Post-Incentive } \\ & \text { Marginal Units } \\ & \text { Added } \end{aligned}$ | $\begin{aligned} & \text { Post-Incentive } \\ & \text { Residential } \\ & \text { Units } \end{aligned}$ | Total Parking Spaces |  |  | Total Increase in Land Value | ${ }_{\text {S }}^{\substack{\text { per Marginal } \\ \text { Units created }}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19 | Residential Medium | Rental | 15.29 | 0 | 2 | \$300 | \$279 | 51 | 29 | Maximum | 29 | \$16 | 30.44 | 15 | 15 | 44 | 77 | $\$^{34}$ | \$19 | \$818,000 | \$54,533 |
| 2a | Residential Medium High | Rental | 30.44 | 0 | 3 | \$300 | \$270 | 77 | 44 | Maximum | 44 | \$34 | 45.74 | 11 | 20 | 64 | 112 | \$59 | \$25 | \$1,082,000 | \$56,100 |
| $3{ }^{\text {a }}$ | Residential High | Rental | 45.55 | 0 | 3 | 5300 | $\$ 226$ | 97 | 55 | Maximum | 55 | ${ }_{548}$ | 56.74 | 19 | 9 | 64 | 112 | ${ }^{559}$ | \$12 | \$506,000 | \$56,222 |
| $4{ }^{\text {a }}$ | Residential very High | Rental | 44.74 | 0 | 3 | \$300 | \$264 | ${ }^{112}$ | 64 | Constrained | 64 | \$59 | 75-109 | 35 |  | 64 | 112 | \$59 | so | s0 | so |
| 5a | Residential Very High | Rental | 75-109 | 0 | 3 | $\$ 300$ | \$264 | 112 | 64 | Constrained | 64 | 559 | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| ${ }_{6}$ | Mixed-Use Neighborhood Commercial; Office Commercial; Community Commercial | Rental | 0.29 | 10,800 | 2 | \$300 | \$276 | 55 | 12 | Constrained | 12 | \$15 | 0.44 | 15 | 0 | 12 | 55 | \$15 | so | so | so |
| $7{ }^{\text {a }}$ | Mixed.Use Neighbothood Commerial | Rental | 0.44 | 10,800 | 2 | \$300 | \$276 | 55 | 12 | Constrained | 12 | \$15 | 0.55 | 11 | 0 | 12 | 55 | \$15 | so | so | so |
| 8а | Mixed-Use ofitie Commercial; Communty | Rental | 0.44 | 10,800 | 2 | \$300 | \$276 | 55 | 12 | Constrained | ${ }^{12}$ | \$15 | 0.74 | 30 | 0 | ${ }^{12}$ | 55 | \$15 | so | so | so |
| 9a | Mixed.Use Community Commercial | Rental | 0.55 | 10,800 | 2 | 9300 | \$276 | 55 | 12 | Constraned | 12 | \$15 | 0.74 | 19 | 0 | 12 | 55 | \$15 | so | so | so |
| 10a | Mixed.Use Community Commercial | Rental | 0.74 | 10,800 | 2 | \$300 | \$276 | 55 | 12 | Constrained | 12 | \$15 | 0.109 | 35 | 0 | 12 | 55 | \$15 | so | so | so |
| 11 a | Mixed.Use Community Commercial | Rental | 0.109 | 10,800 | 2 | $\$ 300$ | 5276 | 55 | 12 | Constrained | 12 | \$15 | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| ${ }^{16}$ | Residential Medium | Condominium | 15.29 | 0 | ${ }^{2}$ | \$356 | ${ }_{5326}$ | 51 | 29 | Maximum | 29 | ${ }^{522}$ | ${ }^{30.44}$ | 15 | 15 | ${ }^{44}$ | 77 | ${ }^{545}$ | ${ }^{522}$ | \$968,000 | ${ }^{564,533}$ |
| ${ }^{2 b}$ | Residiential Medium High | Condominium | 30.44 | 0 | 3 | 9356 | 5317 | 77 | 44 | Maximum | 44 | \$45 | 45.74 | 11 | ${ }^{20}$ | 64 | 112 | ${ }^{974}$ | ${ }^{29}$ | \$1,282,000 | \$66,100 |
| 3b | Residentia High | Condominium | 45.55 | 0 | 3 | \$356 | \$314 | 97 | 55 | Maximum | 55 | \$60 | 56.74 | 19 | 9 | 64 | 112 | \$74 | \$14 | \$595,000 | \$66,111 |
| ${ }_{4 b}$ | Residential Very High | Condominium | 44.74 | 0 | 3 | \$356 | \$311 | 112 | 64 | Constrained | 64 | \$74 | 75-109 | 35 | 0 | 64 | 112 | \$74 | so | \$0 | so |
| $5{ }_{5}$ | Residential Very High | Condominium | 75-109 | 0 | 3 | \$356 | \$311 | 112 | 64 | Constrained | 64 | \$74 | NA | NA | NA | NA | NA | NA |  | NA | NA |
| ${ }_{6}$ | Mixed-Use Neighborhood Commercial; Office Commercial; <br> Community Commercial | Condominium | 0.29 | 10,800 | 2 | 5328 | \$299 | 55 | 12 | Constrained | 12 | \$17 | 0.44 | 15 | 0 | 12 | 55 | \$17 | so | so | so |
| 76 | Mixed-Use Neighbortood Commerial | Condominium | 0.44 | 10,800 | 2 | \$328 | \$299 | 55 | 12 | Constrained | 12 | \$17 | 0.55 | 11 | 0 | 12 | 55 | \$17 | so | so | so |
| $8{ }^{\text {8 }}$ | Mixed-Use Ofitie Commecrial: | Condominium | 0.44 | 10,800 | 2 | 5328 | \$299 | 55 | 12 | Constrained | 12 | \$17 | 0.74 | 30 | 0 | 12 | 55 | \$17 | so | so | so |
| 9b | Mixed-Use Community Commercial | Condominium | 0.55 | 10,800 | 2 | \$328 | \$299 | 55 | 12 | Constrained | 12 | $\$ 17$ | 0.74 | 19 | 0 | 12 | 55 | $\$ 17$ | so | so | so |
| 10 b | Mixed.Use Community Commercial | Condominium | 0.74 | 10,800 | 2 | \$328 | \$299 | 55 | 12 | Constrained | 12 | \$17 | 0.109 | 35 | 0 | 12 | 55 | \$17 | so | so | so |
| 116 | Mixed.Use Community Commercial | Condominium | 0.109 | 10,800 | 2 | $\$ 328$ | \$299 | 55 | 12 | Constrained | 12 | \$17 | NA | NA | NA | NA | NA | NA | NA | NA | NA |

Notes:


Resicual land value erperesents the value a developer can feasibiliy afford to pay tor the property.
Source: AECOM

| Scenaio Number | Exsing Land Use Category | Residential Type | $\begin{aligned} & \text { Allowable } \\ & \text { Density } \\ & \text { (DU/acre) } \end{aligned}$ | $\begin{gathered} \text { Rentable } \\ \text { Builiding Area } \\ \text { (SF) } \end{gathered}$ | Number of Stories | $\begin{gathered} \text { Development } \\ \text { Revenues (\$PSF) } \end{gathered}$ | $\underset{\substack{\text { Development } \\ \text { (SPSF) })}}{\text { Cost }}$ | $\begin{gathered} \text { Total } \\ \text { Paring } \\ \text { Spaces } \end{gathered}$ | Residential Units | Maximum or Constrained | $\begin{aligned} & \text { Resulting } \\ & \text { (Dentiv) } \\ & \text { (OUFacie) } \end{aligned}$ | $\begin{aligned} & \text { Pre-Incentive } \\ & \text { Resiual Land } \\ & \text { Value ( } \$ / F F)^{4} \end{aligned}$ | Post-Density Ionus Inconive Density |  | Post-Incentive Marginal Units Added | $\begin{aligned} & \text { Post-Incentive } \\ & \text { Residential } \\ & \text { Units } \end{aligned}$ | Total Parking Spaces |  | $\begin{gathered} \text { Residential } \\ \text { cand } \begin{array}{c} \text { Cunae } \\ \text { (ASSF) } \end{array} \end{gathered}$ | Total Increase in Land Value | \$ per Marginal Units Created |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19 | Residential Medium | Rental | 15.29 | 0 | 2 | $\$ 300$ | 5314 | 51 | 29 | Maximum | 29 | (\$11) | 30.44 | 15 | 15 | 44 | 77 | (55) | ${ }^{55}$ | \$231,000 | \$15,400 |
| $2{ }^{2}$ | Residontial Medium High | Rental | 30.44 | - | 3 | 5300 | \$305 | 77 | 44 | Maximum | 44 | (55) | 45.74 | ${ }^{11}$ | ${ }^{30}$ | 74 | 130 | \$44 | \$50 | \$2,16,000 | \$72,233 |
| за | Residential ligh | Rental | 45.55 | 0 | 3 | 5300 | \$302 | 97 | 55 | Maximum | 55 | (53) | 56.74 | 19 | 19 | 74 | 130 | \$44 | \$47 | \$2,02,000 | \$107,74 |
| $4{ }^{\text {a }}$ | Residential Ver High | Rental | 44.74 | 0 | 4 | 5323 | \$299 | 130 | 74 | Maximum | 74 | \$44 | 75-109 | 35 | 35 | 109 | 191 | \$75 | \$31 | \$1,35,000 | \$33,629 |
| 5 | Residentia Very High | Rental | $75 \cdot 109$ | 0 | 5 | \$323 | \$296 | 191 | 109 | Maximum | 109 | \$75 | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| ${ }_{6}$ | Mixed-Use Neighborhood Commercial; Office Commercial; Community Commercia | Rental | 0.29 | 14,810 | 2 | 5300 | \$306 | 98 | 29 | Maximum | 29 | (58) | 0.44 | 15 | 15 | 44 | 124 | (\$3) | ${ }_{5}$ | \$231,000 | \$15,400 |
| $7{ }^{7}$ | Mixed.Use Neighbortood Commericial | Rental | 0.44 | 14,810 | 3 | \$300 | \$301 | 124 | 44 | Maximum | 44 | (53) | 0.55 | 11 | 11 | 55 | 144 | so | ${ }^{93}$ | \$125,000 | \$11,364 |
| $8{ }^{\text {8a }}$ | Mixed.Use oftice Commercial: | Rental | 0.44 | 14.810 | 3 | $\$ 300$ | \$301 | 124 | 44 | Maximum | 44 | (53) | 0.74 | ${ }^{30}$ | ${ }^{30}$ | 74 | 177 | \$47 | \$50 | \$2,167,000 | \$72,233 |
| $9{ }^{\text {ga }}$ | Mixed.Use Community commercial | Rental | 0.55 | 14,810 | 3 | 5300 | 5298 | 144 | 55 | Maximum | 55 | so | 0.74 | 19 | 19 | 74 | 177 | ${ }^{547}$ | \$47 | \$2,04,000 | \$107,474 |
| ${ }_{110}^{10 a}$ | Mixed.Use Community Commercial | Rental | $0.744$ | 14.810 14810 | $4$ | \$318 | $\$ 298$ | 177 | $74$ | Maximum | $74$ | ${ }^{\$ 47}$ | 0.109 | 35 | 35 | 109 | 238 | $\$ 78$ | \$31 | \$1,352,000 | ${ }_{588.629}$ |
| $\frac{119}{16}$ | $\underset{\text { Mixed.Use Community Commercial }}{\text { Residental Medium }}$ | $\xrightarrow{\text { Contal }}$ | 0.109 <br> 1529 | $\stackrel{14,810}{0}$ | 5 | \$319 $\$ 356$ | \$295 $\$ 361$ | 238 51 | 109 29 | Maximum Maximum | 109 29 | ${ }_{(578}^{54}$ | $\stackrel{\text { NA }}{\text { N0.44 }}$ | NA 15 | NA 15 | ${ }_{4}{ }_{4}$ | NA 77 | ${ }_{\text {NA }}$ | ${ }_{\text {NA }}$ | NA | $\underset{\text { NA }}{\text { N } 25400}$ |
| ${ }^{26}$ | Residential Medium High | Condominium | ${ }^{30.44}$ | 0 | 3 | ${ }_{5356}$ | 5352 | 77 | 44 | Maximum | 44 | ${ }_{55}$ | 45.74 | 11 | 11 | 55 | 130 | ${ }_{567}$ | ${ }_{\text {S62 }}$ | \$2,98,000 | \$245,273 |
| ${ }^{\text {зb }}$ | Residential ligh | Condominium | 45.55 | 0 | 3 | \$356 | \$349 | 97 | 55 | Maximum | 55 | \$10 | 56.74 | 19 | 19 | 74 | 130 | ${ }_{567}$ | ${ }_{857}$ | \$2,46,000 | \$129,632 |
| $4{ }^{\text {b }}$ | Residential Very High | Condominium | 44.74 | 0 | 4 | 5383 | \$348 | 130 | 74 | Maximum | 74 | ${ }_{867}$ | 75-109 | 35 | 35 | 109 | 191 | \$108 | \$42 | \$1,81,000 | \$51,743 |
| 56 | Residentia Ver High | Condominium | $75 \cdot 109$ | 0 | 5 | 5383 | \$394 | 191 | 109 | Maximum | 109 | \$108 | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| ${ }_{6}$ | Mixed-Use Neighborhood Commercial; Office Commercial; Community Commercial | Condominium | 0.29 | 14,810 | 2 | 5335 | 5336 | ${ }_{98}$ | 29 | Maximum | 29 | (\$1) | 0.44 | ${ }^{15}$ | 15 | ${ }^{44}$ | ${ }^{24}$ | ${ }^{58}$ | ${ }^{99}$ | 5381,000 | \$25,400 |
| ${ }^{7}$ | Mixed.Use Neighbortood Commericial | Condominium | 0.44 | 14,810 | 3 | \$341 | 5336 | 124 | 44 | Maximum | 44 | s8 | 0.55 | 11 | 11 | 55 | 144 | \$13 | ${ }^{55}$ | \$235,00 | \$21,364 |
| $8{ }^{86}$ | Mixed.Use oftice Commercial; Community Commerial | Condominium | 0.44 | 14.810 | 3 | ${ }_{5341}$ | \$336 | 124 | 44 | Maximum | ${ }^{44}$ | s8 | 0.74 | ${ }^{30}$ | ${ }^{30}$ | 74 | 177 | \$69 | \$62 | \$2,68,000 | 889,933 |
| 9b | Mixed USe Community commerial | Condominium | 0.55 | 14.810 | 3 | 9343 | 5336 | 144 | 55 | Maximum | 55 | \$13 | 0.74 | 19 | 19 | 74 | 177 | S69 | 557 | \$2,46,000 | \$129,632 |
| 100 116 | Mixed-Use Community Commercial Mixed-Use Community Commercial | Condominium Condominium | $\begin{aligned} & 0.74 \\ & 0.109 \\ & 0.109 \end{aligned}$ | $\begin{aligned} & 14,810 \\ & 14,810 \end{aligned}$ | 4 | $\$ 367$ $\$ 372$ | ${ }_{5337}^{5388}$ | $\begin{aligned} & 177 \\ & 238 \end{aligned}$ | $\begin{aligned} & 74 \\ & 109 \end{aligned}$ | Maximum Maximum | $\begin{aligned} & 74 \\ & 109 \end{aligned}$ | $\begin{aligned} & \begin{array}{l} \text { sis } \\ \text { si11 } \end{array} \end{aligned}$ | $\begin{aligned} & 0.109 \\ & \text { NA } \end{aligned}$ | $\begin{aligned} & 35 \\ & \mathrm{NA} \end{aligned}$ | $\begin{aligned} & 35 \\ & \mathrm{NA} \end{aligned}$ | $\begin{aligned} & 109 \\ & \text { NA } \end{aligned}$ | $\begin{aligned} & 238 \\ & N A \end{aligned}$ | $\begin{gathered} \$ 111 \\ \mathrm{NA} \end{gathered}$ | $\begin{aligned} & 542 \\ & \mathrm{NA} \end{aligned}$ | $\begin{gathered} \$ 1,811,000 \\ \text { NA } \end{gathered}$ | $\begin{gathered} \$ 51,743 \\ \mathrm{NA} \end{gathered}$ |


1 impies maximus
Source: AECOM

## Section 3: Financial Analysis

## SUMMARY FINDINGS

The financial model was built to test multiple lot sizes. However, in this analysis, all proposed bonus densities were tested at a standard 1-acre lot size. Smaller or larger lot sizes (the model is developed to test parcel sizes ranging from 0.70 to 1.32 acres) would have different financial implications, but given the model assumptions (i.e., standard lot coverage and unit sizes), the results would not differ dramatically on a per-unit basis. The critical exception is the achievable density associated with the podium parking development scenarios that are inherently limited by their lot size. In these instances, the lot size and/or the inclusion of commercial space restricts the amount of parking that can fit on-site. This parking drives the number of housing units that can be accommodated using this parking typology.

In some instances, these densities are being developed in the Cluster area using alternative residential or mixed-use product types even though the model is not yielding a high residual land value. For example, the residential medium density ( $15-29$ DUs per acre) is currently being successfully delivered to market in a townhome product with an associated tandem parked garage configuration. In this instance, construction costs may be significantly lower than presented herein. However, for comparison sake, the model is kept consistent to two development types based on the most likely parking typologies that would be used to achieve the maximum allowable density under consideration. Similarly, "Texas Wrap," surface, or other parking or design considerations, were not tested to simplify comparisons in the analysis due to the smaller lot sizes under consideration.

Figures 4 through 5 present summary analysis from development feasibility testing. Each figure presents findings based on the parking typology, development prototype, and associated implication of the zoning incentive under consideration.

A number of takeaways can be garnered from the financial analysis:

- Generally, for-sale housing would yield higher residual land values. In recent years, for-rent products have been a more prevalent development type, as these units have shown strong market demand and have been able to receive financing as the market recovers from the collapse of the for-sale real estate market.
- Developments with podium parking, which are restrained by lot size, cannot achieve maximum density in the 74-109 DUs per acre capacity (maxes out at 64 DUs per acre).
- To achieve maximum allowable density subterranean parking is required, which does not exceed 1 level underground, in the development examples evaluated.
- Base development assumptions (lot coverage, etc.) in the model do not yield developments that exceed five stories.
- Given the required parking associated with commercial space, the inclusion of commercial development on the lot sizes tested in this analysis will limit the achievable density for the podium development typology.


## SUMMARY OF INCENTIVE ZONING VALUE ANALYSIS BY DENSITY BONUS

The following summarizes the economic analysis conducted in the Uptown area to test the financial feasibility of the proposed allowable density bonuses. The conclusions reflect each density bonus under consideration.

## Density Bonus I (29-44 DUs)

$1 a / b-$ Might be feasible depending on subject property land value using a podium configuration.
$6 a / b$ - Does not appear to be feasible using a podium or subterranean parking development model.
Density Bonus II (44-55 DUs)
$7 a / b$ - Does not appear to be feasible using a podium or subterranean parking development model.

## Density Bonus III (44-74 DUs)

$2 a / b$ - Might be feasible depending on subject property land value using a podium or subterranean configuration.
$8 a / b$ - Might be feasible depending on subject property land value using a subterranean configuration.
Density Bonus IV (55-74 DUs)
$3 a / b$ - Might be feasible depending on subject property land value using a podium or subterranean configuration. Benefit limited under a podium development model.
$9 a / b$ - Might be feasible depending on subject property land value using a subterranean configuration.

## Density Bonus V (74-109 DUs)

$4 a / b$ - Appears feasible using a subterranean parking configuration.
$10 a / b$ - Appears feasible using a subterranean parking configuration.

# Section 4: Policy Recommendations 

## VALUE ENHANCEMENT

Based on AECOM's financial analysis, there appears to be value enhancement in development prototypes as densities increase, until they trigger a more costly development type. At this threshold point, even though some additional revenue can be achieved, cost-per-square-foot would also rise, so a developer would likely have to weigh the advantages in taking on the increased density.

The development feasibility of these prototype projects can be improved in a few ways:
Reduce the parking requirements. Reducing parking requirements would create additional value, as the price for parking is reduced on a per-unit basis. More importantly, a reduced parking requirement would increase the number of units that can be built on a parcel using lower-cost podium parking. Some of this lift in value could help pay for pedestrian, biking, car sharing, or transit enhancements that would help warrant the reduction in parking. A shared parking structure solution would enhance development performance, as retail parking might not need to be accommodated on-site. Figure 6 illustrates how reduced parking under the for-sale development prototype with podium parking increases value as additional units are accommodated and parking costs are reduced. The parking ranges provided are based on the San Diego Association of Governments' (SANDAG) "Smart Growth Parking Strategies" report from 2010.

Increase height or density limits. Allowing for certain development, by location, to be built over an illustrative 65 -foot-high threshold would increase project performance with increased achievable price points associated with view premiums. In some instances, this would allow for significant additional value capture for the incentive zoning. Based on the density limits established and the assumptions in the model, no development would exceed five stories (above podium parking). As shown in Figure 7, the assumed price premium associated with the development's height creates significant additional value when the development can add additional density and height. In some instances, it may be appropriate to consider additional densities and height.

Assemble larger parcels. Larger parcels would provide better efficiency of scale for development and would provide a larger return to attract more developers. Also, a mix of surface and podium parking might be used, as height limits may not need to exceed five stories, or a horizontal mixed-use development strategy could be used (e.g., the Uptown District). Larger parcels in the North Park community plan area with older commercial sites might be able to use "Texas Wrap" or other more cost-effective parking solutions that could also enhance value with additional allowable density and a variety of unit types (i.e. townhomes facing single-family neighborhoods, mid-rise facing transit corridors, etc.)

Figure 6: Illustrative Change in Value with Reduced Parking Requirement


Source: Data compiled by AECOM
Note: Development Prototype 14a -Residential Very High - For Rent located in Uptown RLV = residual land value; Parking/DU = parking spaces per dwelling unit; PSF = per square foot

Figure 7: Illustrative Change in Value with Density/Height Allowance


Source: Data compiled by AECOM
Note: Development Prototype 10b - Mixed Use Residential Very High - For Sale located in Uptown
RLV = residual land value; DU/acre = dwelling units per acre; PSF = per square foot

## RECOMMENDATIONS

The following provides general considerations for implementing an incentive zoning program:
Incentives need to encourage development. Incentives need to offer density bonuses that create value beyond what would be otherwise available. Policy changes such as reduced parking requirements, increased densities, and removing height restrictions in some areas could encourage development, assuming it is received in the market.

Determine the desired public benefits. Determining the desired public benefits will provide a starting point to refine the analysis to determine which incentive zoning density bonus is appropriate by benefit in the Cluster area. If the bonus conditions can be agreed on ahead of time (e.g., open space and public amenity contributions; sustainable development; pedestrian, biking, and transit enhancements), then they could be granted without discretionary review. Investors want predictability of knowing that if they offer an amenity that will meet the City's standards, they can then budget for additional height, space, units, and avoid the risk of being denied in a discretionary hearing.

Consider "in-lieu" parking fees. In-lieu parking fees could be used to develop a multi-story parking structure or contribute to other parking solutions in key activity areas within the Cluster. This could allow for reduced parking on-site and enhance value of future development programs, particularly in areas where lots are relatively small, such as in the core of Hillcrest or other areas where there may be a need for efficient district parking.

Consider development agreements. The major advantage of development agreements is their flexibility. Development agreements allow for a broad range of benefits and allow both the applicant and the City to ask for specific negotiated allowances that meet both parties' objectives. Unlike the City's Downtown Program, which can be administered with general ease, development agreements are often time-consuming and subject to negotiation. However, this would allow the City to potentially maximize its ability to capture the most value from any given development. Vancouver, Canada, and Arlington, Virginia, are two examples of cities that use development agreements in incentive zoning.

Fine-tune projects to maximize development economics. Given the variable nature of developments and their associated design, cost, and achievable price points, one approach for the Cluster area would be a case-by-case review of development and the associated community benefit based on the value created by the requested density bonuses. In this instance, the additional density bonus would be considered for development projects based on the developer's proposed inclusion of or payment for desired community amenities such as public plazas and pocket parks. The City of Santa Monica uses a tiered approach to allow density bonuses based on the development's economics and associated public benefit.

Map properties that might be ripe for redevelopment. The City could map, if it has not done so already, existing parcels to determine which ones are currently underutilized. This can be done by identifying available land; parcels without improvements (e.g., parking lots); and properties such as older, obsolete shopping centers. These properties could be identified based on improvements to land value, floor-area-ratio, or other means. Identifying areas where future development may occur might help refine desired recommendations by subarea within the Cluster.

# Section 5: Implementation 

## PROGRAM ROAD MAP

Based on our research of incentive zoning programs in other comparable jurisdictions and financial testing, AECOM recommends the following "road map" to implement the proposed incentive zoning program (Incentive Zoning Program).

## 1) Identify List of Community Benefit

Identify a set of off-site projects and on-site development criteria that a developer could provide or help fund in exchange for additional residential units. The identified extraordinary public benefits and findings should be established as policy in the respective community plans to facilitate the project approval process. Currently it is our understanding that the following desired public benefits, which were identified in the community plan updates, include:

- Urban Open Space
- In-Lieu Public Parking
- Public Right-of-Way Improvements

North Park, Golden Hill, and Uptown Uptown
North Park, Golden Hill, and Uptown

Urban Open Space. Urban Open Space can be defined as Mini-Parks, Pocket Parks or Plazas per the City's General Plan. Candidate park sites have been identified by the City and are listed in the draft Recreation Elements of each community plan along with a preliminary cost estimate.

The City has also proposed that the Urban Open Space could be provided on-site by the developer, subject to the City's acceptance. The Development would have to maintain the on-site Urban Open Space accessible to the public in accordance with City standards. At this point, the City has identified target ratios for delivering onsite Urban Open Space for consideration on a case-by-case basis (recognizing that the City is not obligated to accept on-site open space) as follows:

- 10,000 Square Feet and Under
- 10,001-30,000 Square Feet
- 30,001 Square Feet and Over

10\% Urban Open Space
$15 \%$ Urban Open Space
20\% Urban Open Space

In-Lieu Public Parking. Some of the Cluster communities currently qualify for parking reductions as part of the Transit Area Overlay Zone (Chapter 13, Article 2, Division 10). Uptown and Golden Hill are also within the Tandem Parking Overlay Zone (Chapter 13, Article 2, Division 9) that allows design flexibility for a more compact parking arrangement. While it is outside the scope of work of this study to determine if there is a market for the units at reduced parking ratios in the Cluster communities, AECOM recommends that the City consider reducing minimum parking requirements, at least for the bonus units, in order to improve economic feasibility and encourage participation in the Incentive Zoning Program, perhaps in exchange for facilities and operational practices that encourage other modes of transportation (such as subsidized transit passes,
enhanced bike facilities and pedestrian linkages to transit stations), unbundling parking costs, utilizing off-site parking, or accommodating vehicle sharing programs. The City, however, should not mandate parking maximums, but allow developers to choose to incur the cost to add more parking beyond their mandated requirements, either on-site or off-site, if they feel it is necessary to market the bonus units or obtain financing.

Public Right-of-Way Improvements. At current time, no public right-of-way improvements have been identified. Contribution to these improvements could be made after the improvements and associated costs are identified.

## 2) Approach to Incentives

There are two basic ways in which the Incentive Bonus Program could be structured, they include either byright or negotiated agreements. A by-right program would have some advantages including transparency, ease of processing, lower transaction costs, and implementation. However, a by-right structure requires an advance determination of the public benefit received versus the incentive conveyed, or a prescribed ratio, which may not accurate reflect changes in market conditions, the general economy, interest rates and the cost of capital, and the unique circumstances of a particular site or development proposal. As economic conditions change, the public benefit received may be too little for the incentive conveyed, or, conversely, the incentive may be insufficient to attract interest.

An alternative approach is negotiated agreements, guided by policies and findings. This will allow flexibility to account for changing economic and market conditions, each specific project's and site's characteristics, and changes in public benefits demanded, keeping the program relevant through the Community Plan's planning horizon. Under this approach, the public benefit obtained in exchange for an incentive, is negotiated after analyzing the land value lift for a specific project, and capturing a share of this lift back in the form of extraordinary public improvements. While this approach has the benefit of accounting for the circumstances of each project and better ensures a fair exchange through a transparent analysis, it may increase time and transaction costs. It should also be guided by policy and a statement of findings so as not to become capricious and inconsistent.

## 3) Value Capture Strategy

The following provides an explanation of key issues identified by the City in determining the appropriate value capture strategy as well as an illustrative Incentive Zoning Program policy.

Target Value Recapture. Based on our research of the practice elsewhere, value capture can range from anywhere between 25 to 90 percent of the created residual land value (after accommodating a market rate-ofreturn on the capital investment). For example, in the City of Vancouver, Canada, the typical target for negotiated development agreements is $70-80$ percent of the land value premium. Where risk is low, the target may increase to over 80 percent $^{3}$. AECOM suggests where case by case negotiations occur a reasonable target for the City to capture is 50 percent to 75 percent of the value attributed to the rezoning.

Benefits. It is reasonable for the City to request that a developer provide funds for extraordinary public facilities based upon the estimated land value premium created and the identified percent that the City will recapture through the Incentive Zoning Program. Alternatively, the developer could provide land or a combination of land and funds to satisfy the requirements identified in the Incentive Zoning Program. As noted by the City, a primary objective of the proposed Incentive Zoning Program is the creation of Mini-Parks, Pocket Parks or Plazas within the commercial corridors (e.g. village locations) as a component of the General Plan's City of Villages Strategy.
${ }^{3}$ Achieving Community Amenities Through Municipal Rezonings (Greater Vancouver Regional District - Metropolitan Planning)

Based on our economic analysis, for parcels over 1-acre, some development projects based on the proposed tiers of density bonus would be feasible given a 20 percent Urban Open Space requirement. We would assume that maintenance will be an issue that will need to be considered as well as the developer's desire to manage and maintain the open space in order to have the space an amenity that is accessible to the public but also secure and of a quality that adds value to the adjacent private property.

The following provides an illustrative analysis for Density Bonus III in North Park and Uptown. This development typology would not likely be feasible in Golden Hill in the near term. In this example the City would allow 30 additional units (on a 1-acre development) in a mixed-use for-rent and for-sale scenario. The development pre-incentive would be approximately 3 -stories high and increase to 4 - to 5 -stories post incentive bonus (depending on development configuration). The estimated value created from the density bonus allowance is summarized in Figure 8. Based on our economic analysis, the pre-incentive or by-right zoning would be 44 DUs per acre utilizing podium parking. The post-incentive zoning would be 77 DUs, which would require one level of underground parking.

Figure 8: Illustrative Benefit and Value Capture Analysis - Type III (44-74 Dus)

|  | Pre-Incentive <br> RLV <br> (Podium @ 44 <br> DUs/Acre) | Post-Incentive <br> RLV <br> (Subterranean @ <br> 77 DUs/Acre) | Value Creation <br> (Rounded) | City Capture <br> (@70\%) |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Community/Scenario |  |  |  |  |  |
| North Park | $\$ 33$ | $\$ 55$ | $\$ 900,000$ | $\$$ | 630,000 |
| 2A | $\$ 29$ | $\$ 54$ | $\$ 1,100,000$ | $\$$ | 770,000 |
| 8B |  |  |  |  |  |
| Uptown | $\$ 34$ | $\$ 58$ | $\$ 1,000,000$ | $\$$ | 770,000 |
| 2A | $\$ 45$ | $\$ 62$ | $\$ 1,100,000$ | $\$$ | 770,000 |

Source: Data compiled by AECOM
RLV = Residual Land Value
DU = Dwelling Units

The examples show the residual land value increase for two development programs. The analysis indicates that post-incentive residual land value may result in approximately $\$ 1$ million lift in value creation. If the City could recapture at least 70 percent ${ }^{4}$ of the value created, then approximately $\$ 700,000$ would be available for the program. In this instance, the development would dedicate $20 \%$ of the land. The $\$ 700,000$ could support design and development costs, which are estimated at $\$ 764,000$ per Acre ( 0.2 acres $=\$ 152,800$ ) as well as contribute the remaining funds $(\$ 547,200)$ to support other identified community benefits or the ongoing maintenance of the on-site park space. While estimating the amount and timing of total revenue available from future development to fund desired pubic benefits is outside the scope of this analysis, the illustrative findings presented above provides an order of magnitude estimate of the potential value recaptured to fund desired public facilities.

Pro Forma Review. When considering a project that wishes to utilize the Incentive Zoning Program, the City should conduct an economic review of the developer's pro forma as a requirement to participate in the Incentive Zoning Program. The review should determine if there is a reasonable relationship between the

[^2]public benefit and the proposed project and that the assigned value is justified. Given changes in market values over time, the general economy, and variability among individual projects of different scales, use mixes, and size, it would be difficult to have a proscriptive ratio that can be universally applied and effective over time. Changing market conditions, site, and project variability may result in either erosion of the public benefit received in exchange for the incentive or the incentive insufficient to attract developer interest in the program.

As noted, the land use economics vary between the Cluster communities. The differences in potential revenues, costs, and available land will influence participation in the proposed Incentive Zoning Program. The project review should consider the unique market conditions for each development site when determining the appropriate rate of value recapture. A case-by-case analysis and negotiated agreement can take into account these variables.

Other Considerations. Within the Cluster area there are locations that may benefit from taller mid-rise development (e.g. 8-stories or more), which can take advantage of view premiums created by additional height and supports the additional cost of subterranean parking. Locations where the market may support taller development would primarily include Hillcrest, Bankers Hill, portions of Washington Avenue in Uptown, Park Boulevard, and perhaps El Cajon Boulevard and University Avenue in the future. There could be select locations within North Park and Golden Hill where additional height could be considered in the future as well, but there is no current development precedent to suggest there is a near-term market for mid-to-high rise development in these areas, although the market may evolve during the planning horizon.

It is our understanding that City staff's height proposal would provide a baseline height through a ministerial process and allow up to the maximum zone height in some areas through a discretionary design review process. In areas where additional height and units are allowed, taller development will likely generate the most significant post-incentive value due to view premiums created by additional height. However, because development above 5-6 stories is more expensive (i.e. type 1 steel frame construction, incurs additional code requirements, and often requires more expensive subterranean parking), a marginal increase in height often does not create additional net post-incentive value (revenues increase, but so do costs disproportionately). The number of floors has to increase materially, say a minimum of 3-stories or more, depending on allowable density, to provide sufficient revenue to cover increases in costs and generate enough incentive to participate in the program.

Illustrative Incentive Zoning Program Policy. On the following page we have included language to consider for the City's proposed policy (Figure 9). The proposed language is illustrative and open to further discussion and refinement by the City.

Figure 9 - Illustrative Policy Language

Whereas, the City encourages and wishes to facilitate development that complies with the $\qquad$ Community Plan (Community Plan);

Whereas, the City recognizes that a major incentive to comply with the Community Plan is to allow approval of development applications by-right and through a ministerial process, the City shall establish base regulations for density, parking, heights, and building forms under which development proposals governed by the Community Plan may be approved administratively.

- Whereas, the City would like to achieve specified, extraordinary public benefits, consistent with the Community Plan, and the City recognizes that an increase in density and entitlement potentially increases the residual value of the land or property, the City will consider allowing development proposals that exceed these base regulations subject to City acceptance and a discretionary approval processes with public comment, on a case-by-case basis up to a maximum density, height, and building form, consistent with Community Plan policies, including Urban Design policies, in exchange for the following extraordinary public benefits as specified in the Community Plan. Enhanced Urban Open Space and parks;
- Enhanced pedestrian and transit-service amenities;
- Additional parking for public use, directly or through payment of fees, on or off-site; and
- Preservation of historic and important community character resources, on or off-site.

Whereas, the public benefit received in exchange for participation in the Incentive Zoning Program must be extraordinary, incentive bonuses will not be provided for public facilities required per the land development code as mitigation or as a fair share obligation under the Public Facility Financing Plan.

Whereas, the City recognizes that the value of the public benefit received shall be reasonably proportional to the enhanced residual value to the land of the incentive bonus, after assurance of a reasonable market rate of return to the development's capital, and that what is reasonable depends on the particular site, development proposal, market conditions, and state of the general economy, the Incentive Zoning Program will be applied on a case-by-case, negotiated basis.

Source: AECOM

## ADMINISTRATION AND EVALUATION

The following provides an example of how the program might be administered. One consideration is that the City will need on-call independent analysts or in-house expertise to review proposals from developers that want to participate in the Incentive Zoning Program. This issue will likely need to be explored in more detail before the proposed program moves closer to implementation. Figure 10 presents a process in which a development that wanted to participate in the Incentive Zoning Program could be evaluated.

The process would begin by determining if the project was being proposed as by-right or if it desired to participate in the Incentive Zoning Program. If participation was requested, the City would require the developer to submit a proposal. The proposal would include a detailed pro forma financial analysis of the estimated value both pre- and post-incentive. This financial analysis would need independent review. Once consensus was reached on financial assumptions, the City would negotiate the exchange of the increased zoning for extraordinary public benefits.

Figure 10: Incentive Zoning Program Process


# Section 5: <br> Appendix A - Assumptions 

Remainder of the page is intentionally left bank.

| Lot Metrics | Number | Unit | Source(s) |
| :---: | :---: | :---: | :---: |
| Smaller Lot, 20\% of baseline | 0.07 | acres | AECOM with data from City of San Diego |
| Baseline Size | 0.33 | Acres | AECOM with data from City of San Diego |
| Half Acre Lot | 0.50 | Acres | AECOM with data from City of San Diego |
| One Acre Lot | 1.00 | Acres | AECOM with data from City of San Diego |
| Large Lot, $400 \%$ of baseline | 1.32 | Acres | AECOM with data from City of San Diego |
| Lot Coverage |  |  |  |
| Residential Only | 40\% | \% of site | San Diego Municipal Code |
| Residential Only | 45\% | \% of site | San Diego Municipal Code |
| Residential Only | 50\% | \% of site | San Diego Municipal Code |
| Residential Only, Covered Parking | 85\% | \% of site | San Diego Municipal Code |
| Mixed-Use | 85\% | \% of site | San Diego Municipal Code |
| Site Improvements | \$15 | per square foot of site | AECOM |
| Site Improvement Area | 100\% | \% of site | AECOM with data from City of San Diego |
| Residential Metrics | Number | Unit | Source(s) |
| Is Rent Variable by Height? | Yes |  | AECOM |
| MFR Rent (0-3) | \$2.75 | per sf per month | AECOM based off Various New Builds |
| Rent Premium, 4-7 Stories | 7.5\% | \% over \$2.50/st/month | AECOM |
| MFR Rent (4-7) | \$2.96 | per sf per month | AECOM |
| Rent Premium, 8+ Stories | 15.0\% | \% over \$2.50/st/month | AECOM |
| MFR Rent (8+) | \$3.16 | per sf per month | AECOM |
| Are Condo Prices Variable by Height? | Yes |  | AECOM |
| Condominium Pricing (0-3) | \$445 | per square foot | AECOM based off Various New Builds |
| Rent Premium, 4-7 Stories | 7.5\% | \% over \$2.50/st/month | AECOM |
| Condominium Pricing (4-7) | \$478 | per square foot | AECOM |
| Rent Premium, 8+ Stories | 15.0\% | \% over \$2.50/st/month | AECOM |
| Condominium Pricing (8+) | \$512 | per square foot | AECOM |
| Residential Efficiency | 80\% | Efficiency Ratio | AECOM |
| Residential Operating Expenses | 32.5\% | percent of Revenue | AECOM |
| Residential Room Sizes, Net | 900 | Square Feet | AECOM |
| Studio/1 BR Size | 800 | Square Feet | City of San Diego Building Height Analysis |
| 2 BR Size | 1,300 | Square Feet | City of San Diego Building Height Analysis |
| 3 BR | 1,500 | Square Feet | City of San Diego Building Height Analysis |
| Parking Ratio: Multiple Dwelling Residential* | 1.75 | per DU | AECOM based off code; average for 1 and 2 bedroom in Non-Transit Area |
| Non-Transit Area |  |  |  |
| Studio up to 400 SF | 1.25 | per DU | San Diego Municipal Code |
| 1 BR over 400 SF | 1.50 | per DU | Chapter 14, Article 2, Division 5, page 9 |
| 2 BR | 2.00 | per DU | " |
| 3-4 BR | 2.25 | per DU | " |
| $5+\mathrm{BR}$ | 2.25 | per DU | " |
| Transit Area |  |  |  |
| Studio up to 400 SF | 1.00 | per DU | " |
| 1 BR over 400 SF | 1.25 | per DU | " |
| 2 BR | 1.75 | per DU | " |
| 3-4 BR | 2.00 | per DU | " |
| $5+\mathrm{BR}$ | 2.25 | per DU | " |
| Transit Area |  |  |  |
| Studio up to 400 SF | 1.00 | per DU | " |
| 1 BR over 400 SF | 1.25 | per DU | " |
| 2 BR | 1.75 | per DU | " |
| 3-4 BR | 2.00 | per DU | " |
| $5+\mathrm{BR}$ | 2.00 | per DU | " |
| *Additional Requirements for Motorcycles and bicycles not modeled; assumed to fit into car parking faciilities |  |  |  |
| Residential Construction Costs: Rental |  |  |  |
| Low-Rise/Mid-Rise, 1-5 stories | \$130 | per sf | RSMeans Assemblies Cost Data 2014 |
| Mid-Rise, 5-12 stories | \$160 | per sf | RSMeans Assemblies Cost Data 2014 |
| High-Rise, 12-24 stories | \$180 | per sf | RSMeans Assemblies Cost Data 2014 |
| Residential Construction Costs: Condo |  |  |  |
| Condominium Premium |  |  |  |
| Low-Rise/Mid-Rise, 1-5 stories | \$150 | per sf | AECOM + RSMeans Assemblies Cost Data 2014 |
| Mid-Rise, 5-12 stories | \$180 | per sf | AECOM + RSMeans Assemblies Cost Data 2014 |
| High-Rise, 12-24 stories | \$200 | per sf | AECOM + RSMeans Assemblies Cost Data 2014 |
| Land Costs | \$50 | per sf | Past Sales Data from Redfin |
| Soft Costs | 18\% | of Hard Costs | AECOM + RSMeans Assemblies Cost Data 2013 |
| Development Fees |  |  |  |
| DIF: Golden Hill | \$8,552 | per DU | City of San Diego Development Impact Fee Schedule |
| DIF: Uptown | \$8,067 | per DU | City of San Diego Development Impact Fee Schedule |
| DIF: North Park | \$4,293 | per DU | City of San Diego Development Impact Fee Schedule |
| DIF: Average | \$8,067 | per DU | City of San Diego Development Impact Fee Schedule |
| TRCIP (Transportation), MFR | \$2,059 | per DU | City of San Diego Development Impact Fee Schedule |
| Open Space Requirement |  |  |  |
| 10,000 SF and under | 10\% | Percent of lot area | City of San Diego Correspondence; proposed requirement |
| 10,001-30,000 SF | 15\% | Percent of lot area | City of San Diego Correspondence; proposed requirement |
| $30,001 \mathrm{SF}$ and over | 20\% | Percent of lot area | City of San Diego Correspondence; proposed requirement |


| Commercial Metrics | Number | Unit | Source(s) |
| :---: | :---: | :---: | :---: |
| Retail Rent | \$27.00 | Dollars per SF per year | AECOM based off CoStar |
| Retail Construction Cost | \$92 | per sf | RSMeans Assemblies Cost Data 2014 |
| Retail Tenant Improvements | \$30 | per SF | AECOM |
| Retail Broker Fee | \$5 | per sf | AECOM |
| Retail Efficiency | 80\% | ratio | AECOM |
| Commercial Operating Expenses | 5\% | percent of Revenue | AECOM |
| Retail Parking Ratios | 2.5 | per 1,000 sf of gross area | AECOM based off of code |
| Pedestrian-Oriented Zoning Codes** | 2.5 | per 1,000 sf of gross area | San Diego Municipal Code |
| Transit Area | 2.1 | per 1,000 sf of gross area | Chapter 14, Article 2, Division 5, page 9 |
| Office | 5 | per 1,000 sf of gross area | " |
| Transit Area | 4.3 | per 1,000 sf of gross area | " |
| Golden Hill Overlay | 1.25 | per 1,000 sf of gross area | " |
| ** Includes Commerical-Neighborhood (CN) and Community Commercial (CC) codes |  |  |  |
| Development Fees |  |  |  |
| Development Impact Fees, Transportation | \$125 | \$/Average Daily Trip | AECOM based off of code |
| DIF: Transpo, Golden Hill | \$121 | \$/Average Daily Trip | City of San Diego Development Impact Fee Schedule |
| DIF: Transpo, Uptown | \$125 | \$/Average Daily Trip | City of San Diego Development Impact Fee Schedule |
| DIF: Transpo, North Park | \$65 | \$/Average Daily Trip | City of San Diego Development Impact Fee Schedule |
| Average Daily Trip | \$38 | Average Daily Trips | City of San Diego (Toni Dillon) |
| Development Impact Fees, Fire | \$78 | \$ per 1,000 SF | AECOM based off of code |
| DIF: Fire, Golden Hill | \$233 | \$ per 1,000 SF | City of San Diego Development Impact Fee Schedule |
| DIF: Fire, Uptown | \$78 | \$ per 1,000 SF | City of San Diego Development Impact Fee Schedule |
| DIF: Fire, North Park | \$121 | \$ per 1,000 SF | City of San Diego Development Impact Fee Schedule |
| Housing Trust Fund (HTF), Retail | \$0.64 | per SF | City of San Diego Development Impact Fee Schedule |
| Lot Coverage Required for Retail | 50\% | from front of lot | San Diego Municipal Code, Chapter 13, Art 1, Division 5, page 37. Section 131.0540 |
| Parking Metrics | Number | Unit | Source(s) |
| Parking Costs |  |  |  |
| Street-Level Uncovered | \$22 | per square foot | AECOM |
| Street-Level Uncovered Total | \$6,930 | per space | AECOM |
| Tuck-Under Parking | \$17,500 | per space | AECOM |
| Podium | \$22,500 | per space | AECOM |
| Subterranean | \$33,500 | per space | AECOM |
| Avg. Parking Space, Street Level | 315 | Square Feet | AECOM |
| Avg. Parking Space, Tuck-Under | 325 | Square Feet | AECOM |
| Avg. Parking Space, Podium + SubT | 350 | Square Feet | AECOM |
| Construction Loan Costs | Number | Unit | Source(s) |
| Construction Term | 1.5 | years | AECOM |
| Loan Fee | 1.50\% | of Total Development Cost | AECOM |
| Interest Rate | 6.50\% | rate | AECOM |
| Percent Financed | 65\% | of Total Development Cost | AECOM |
| Average Loan Value | 45\% | over lifetime of loan | AECOM |
| Investment Metrics | Number | Unit | Source(s) |
| Capitalization Rates |  |  |  |
| Rental Low | 4.75\% | cap rate | Meyers Research, Sep 2013 |
| Rental High | 5.50\% | cap rate | Meyers Research, Sep 2013 |
| Rental Conservative | 5.50\% | cap rate | AECOM |
| Retail | 6.50\% | cap rate | CoStar 5-year Average |
| Developer's Profit | 15\% | of all-in costs | AECOM |
| Cost of Sale, Rental and Commercial | 3\% | of Value | AECOM |
| Cost of Sale, Condominium | 5\% | of Value | AECOM |
| Vacancy, Residential and Commercial | 5\% | of Revenue | AECOM |

# Section 5: Appendix B - Pro Formas 

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|  |  | Uptown: P |
| :--- | :---: | :--- |
| Podium Parking |  |  |
| Number of Residential Units |  |  |
| Maximum DU or Constrained | Maximum | DU |
| Resulting Density | 29 | DU/Const. |
| Number of Stries | 2 | Stories |
| Number of Parking Spaces | 51 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $\$ 16$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Total Profit | $\$ 1,149,244$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) |  |  |
| $\quad$ Developer's Profit Margin (Variable) | $-1 \%$ | Dollars psf |
| Total Developer's Profit/Loss | Profit Margin |  |

Building Configuration: Podium Parking

| Maximum DU or Constrained | Maximum |  |
| :---: | :---: | :---: |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces |
| Total Parking Square Footage | 16,575 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 32,625 | Square Feet |
| Total Gross Area plus Parking | 49,200 | Square Feet |

Podium Parking Summary

| Residual Land Value Analysis | Number | Unit |
| :---: | :---: | :---: |
| Total Dev. Cost (Less Profit and Land) | \$7,661,625 | Dollars |
| Gross Profit at 15\% | \$1,149,243.69 | Dollars |
| Cost of Sale | \$293,625 | Dollars |
| Gross Costs Less Land | \$9,104,493 | Dollars |
| Valuation | \$9,787,500 | Dollars |
| Residual Land Value | \$683,007 | Dollars |
| per SF | \$15.680 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$9,839,625 | Dollars |
| Developer Required Return | \$1,431,900 | Dollars |
| Total Value | \$9,787,500 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$1,484,025) | Dollars |
| Developer Retur | -1\% |  |


| Baseline: Development Costs |  |
| :--- | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Site Improvements | $\$ 4,241,250$ |
| Rental | $\$ 0$ |
| Condo | $\$ 892,500$ |
| Parking |  |
| Soft Costs | $\$ 924,075$ |
| Bldg Soft Costs | $\$ 293,654$ |
| Impact Fees, Residential | $\$ 9,182,879$ |
| Financing Costs | $\$ 89,533$ |
| Total Building Cost | $\$ 265,812$ |
| Loan Fee | $\$ 7,775$ |
| Total Loan Interest | $\$ 363,121$ |
| Interest Reserve | $\$ 9,546,000$ |
| Total Loan Costs | $\$ 293$ |
| Total Development Costs | $\$ 1,431,899.94$ |
| per gross SF | $\$ 293,625$ |

## Multi-Level Below Ground Parking

| Number of Residential Units | 29 |  |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum | DU |
| Resulting Density | 29 | Dax/Const. |
| Number of Stories | 2 | Stories |
| Number of Parking Spaces | 51 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 1,299,387$ | Pollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $-10 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Variable) | $(\$ 1,053,080)$ | Dollars |
| Total Developer's Profit/Loss |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | $\underline{\text { Unit }}$ |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | $\underline{\text { Unit }}$ |
| Dwelling Units | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces |
| Total Parking Square Footage | 17,850 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Levels | 0 | Stories |
| Total Building Gross Area | 32,625 | Square Feet |
| Total Gross Area plus Parking | 50,475 | Square Feet |


| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 8,662,580$ | Dollars |
| Gross Profit at 15\% | $\$ 1,299,387$ | Dollars |
| Cost of Sale | $\$ 293,625$ | Dollars |
| Gross Costs Less Land | $\$ 10,255,592$ | Dollars |
| Valuation | $\$ 9,787,500$ | Dollars |
| Residual Land Value | $(\$ 468,092)$ | Dollars |
| $\quad 1 \$ 11)$ | Dollars |  |
| $\quad$ per SF |  |  |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | $\$ 10,840,580$ | Dollars |
| Developer Required Return | $\$ 1,582,043$ | Dollars |
| Total Value | $\$ 9,787,500$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 2,635,123)$ | Dollars |
| $\quad$ Developer Return | $-10 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Site Improvements | $\$ 4,241,250$ |
| Rental | $\$ 0$ |
| Condo | $\$ 1,708,500$ |
| Parking |  |
| Soft Costs | $\$ 1,070,955$ |
| Bldg Soft Costs | $\$ 293,654$ |
| Impact Fees, Residential | $\$ 10,145,759$ |
| Financing Costs | $\$ 98,921$ |
| Total Building Cost | $\$ 293,685$ |
| Loan Fee | $\$ 8,590$ |
| Total Loan Interest | $\$ 401,196$ |
| Interest Reserve | $\$ 10,546,955$ |
| Total Loan Costs | $\$ 323$ |
| Total Development Costs | $\$ 1,582,043$ |
| per gross SF | $\$ 293,625$ |
| Developers Profit |  |


| Uptown: Project Description 1a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$11,271,525 |  | Total Cost | \$12,422,623 |  |
| per gross SF | \$345.49 |  | per gross SF | \$381 |  |
| Total Costs per gross SF (Excluding Land) | \$279.06 |  | Total Costs per gross SF (Excluding Land) | \$314.35 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue \$0 |  |  | Total Revenue \$0 |  |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$861,300 |  | Annual Revenue | \$861,300 |  |
| Less Vacancy | \$43,065 |  | Less Vacancy | \$43,065 |  |
| Less Operating Expenses | \$279,923 |  | Less Operating Expenses | \$279,923 |  |
| Total Net Annual Revenue | \$538,313 |  | Total Net Annual Revenue | \$538,313 |  |
| Capitalized Value | \$9,787,500 |  | Capitalized Value | \$9,787,500 |  |
| Value/Sale Price | \$9,787,500 |  | Value/Sale Price | \$9,787,500 |  |
| per gross sf | \$300 |  | per gross sf | \$300.00 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 29 | Dwelling Units | Maximum Dwelling Units Allowed | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet | Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet | Total Gross Res. Area | 32,625 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces | Residential Spaces Required | 51 | Spaces |
| Total Parking Square Footage | 16,575 | Square Feet | Total Parking Square Footage | 17,850 | Square Feet |
| Total Interior Area | 32,625 | Square Feet | Total Interior Area | 32,625 | Square Feet |
| Total Built Area | 49,200 | Square Feet | Total Built Area (With Parking) | 50,475 | Square Feet |
| Garage Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 16,575 | Square Feet | Total Area Required for Parking | 17,850 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 20,451 | Square Feet | Parking Required Over 1 Level | 0 | Square Feet |
| Is One Level Parking Suffice? | Yes | Y/N | Levels of Underground Parking | 0 | Levels |
| Stories Required | 1.33 | Levels | Above-Ground Levels | 1.36 | Levels |
| Rounded | 2 | Levels | Rounded | 2 | Levels |
| Building Height | 20 | Feet | Building Height | 20 | Feet |
| Is Height Allowed? | Yes | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | $\underline{\text { Unit }}$ |  | Number | Unit |
| Is Reconfiguration Required? | No | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | n/a | Dwelling Units | Optimal number of DUs | $\mathrm{n} / \mathrm{a}$ | Dwelling Units |
| Total Levels | n/a | Levels | Total Levels | n/a | Levels |
| Total Net Res. Area | n/a | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | n/a | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces | Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Total Parking Square Footage | n /a | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | n/a | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | n/a | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Stories |


|  |  | Uptown: P |
| :--- | :---: | :--- |
| Podium Parking |  |  |
| Number of Residential Units | 44 | DU |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 44 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 77 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $\$ 34$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Total Profit | $\$ 1,683,077$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) | $\$ 50$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Variable) | $11 \%$ | Profit Margin |
| Total Developer's Profit/Loss | $\$ 1,451,486$ | Dollars |

Building Configuration: Podium Parking
Maximum DU or
Lot Dimensions
Site Improvemen Maximum

Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage
Residential
Dwelling Units
Total Net Res. Area
Total Gross Res. Area
$\$ 1,451,486$
Dollars

Hard Costs, Rental

## Multi-Level Below Ground Parking

| Number of Residential Units | 44 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 44 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 77 | Parking Spots |
|  |  |  |
| Residual Land Value Analysis | $(\$ 5)$ | Dollars psf |
| Cost of Land (Variable) | $15 \%$ | Profit Margin |
| Developer's Profit Margin (Fixed) | $\$ 1,909,764$ | Dollars |
| Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| Cost of Land (Fixed) | $0 \%$ | Profit Margin |
| Developer's Profit Margin (Variable) | $(\$ 59,760)$ | Dollars |
| Total Developer's Profit/Loss |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum |  |
|  |  |  |
| Lot Dimensions | $\frac{\text { Number }}{}$ | $\underline{\underline{\text { Unit }}}$ |
| Site Improvements | $100 \%$ | \% of lot size |
| Lot Coverage | $85 \%$ | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | $\underline{\text { Number }}$ | $\underline{44}$ |
| Dwelling Units | $\underline{\text { Unit }}$ |  |
| Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet |
| Hard Costs, Rental | $\$ 130$ | Per SF |
| Hard Costs, Condo | $\$ 0$ | Per SF |
|  |  |  |
| Parking | $\underline{N u m b e r}$ | 77 |
| Residential Spaces Required | 26,950 | Spaces |
| Total Parking Square Footage |  | Square Feet |
|  |  |  |
| Total Building Gross Area | 3 | Stories |
| Total Above-Ground Stories | 0 | Stories |
| Total Below-Ground Levels | 49,500 | Square Feet |
| Total Building Gross Area | 76,450 | Square Feet |
| Total Gross Area plus Parking |  |  |
| Podium+Subterranean Parking: Profitability |  |  |


| Podium Parking Summary |  |  |
| :--- | :---: | :--- |
|  |  |  |
| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| Total Dev. Cost (Less Profit and Land) | $\$ 11,220,514$ | Dollars |
| Gross Profit at $15 \%$ | $\$ 1,683,077$ | Dollars |
| Cost of Sale | $\$ 445,500$ | Dollars |
| Gross Costs Less Land | $\$ 13,349,091$ | Dollars |
| Valuation | $\$ 14,850,000$ | Dollars |
| Residual Land Value | $\$ 1,500,909$ | Dollars |
| $\quad$ per SF | $\$ 34$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{N u m b e r}$ | Dollars |
| Total Development Costs | $\$ 13,398,514$ | Dollars |
| Developer Required Return | $\$ 1,942,952$ | Dollars |
| Total Value | $\$ 14,850,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 491,466)$ | Dollars |
| $\quad$ Developer Return | $11 \%$ |  |


| Residual Land Value Analysis | Number | Unit |
| :---: | :---: | :---: |
| Total Dev. Cost (Less Profit and Land) | \$12,731,760 | Dollars |
| Gross Profit at 15\% | \$1,909,764 | Dollars |
| Cost of Sale | \$445,500 | Dollars |
| Gross Costs Less Land | \$15,087,025 | Dollars |
| Valuation | \$14,850,000 | Dollars |
| Residual Land Value | $(\$ 237,025)$ | Dollars |
| per SF | (\$5) | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$14,909,760 | Dollars |
| Developer Required Return | \$2,169,639 | Dollars |
| Total Value | \$14,850,000 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$2,229,400) | Dollars |
| Developer Return | 0\% |  |
| Baseline: Development Costs |  |  |
| Land Costs |  |  |
| Land | \$2,178,000 |  |
| Hard Costs |  |  |
| Demolition Costs | \$653,400 |  |
| Rental | \$6,435,000 |  |
| Condo | \$0 |  |
| Parking | \$2,579,500 |  |
| Soft Costs |  |  |
| Bldg Soft Costs | \$1,622,610 |  |
| Impact Fees, Residential | \$445,544 |  |
| Financing Costs |  |  |
| Total Building Cost | \$13,914,054 |  |
| Loan Fee | \$135,662 |  |
| Total Loan Interest | \$402,764 |  |
| Interest Reserve | \$11,781 |  |
| Total Loan Costs | \$550,206 |  |
| Total Development Costs | \$14,464,260 |  |
| per gross SF | \$292 |  |
| Developers Profit | \$2,169,639 |  |
| Cost of Sale | \$445,500 |  |


| Uptown: Project Description 2a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$15,341,466 |  | Total Cost | \$17,079,400 |  |
| per gross SF | \$310 |  | per gross SF | \$345 |  |
| Total Costs per gross SF (Excluding Land) | \$269.68 |  | Total Costs per gross SF (Excluding Land) | \$304.79 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$1,306,800 |  | Annual Revenue | \$1,306,800 |  |
| Less Vacancy | \$65,340 |  | Less Vacancy | \$65,340 |  |
| Less Operating Expenses | \$424,710 |  | Less Operating Expenses | \$424,710 |  |
| Total Net Annual Revenue | \$816,750 |  | Total Net Annual Revenue | \$816,750 |  |
| Capitalized Value | \$14,850,000 |  | Capitalized Value | \$14,850,000 |  |
| Value/Sale Price | \$14,850,000 |  | Value/Sale Price | \$14,850,000 |  |
| per gross sf | \$300 |  | per gross sf | \$300 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 44 | Dwelling Units | Maximum Dwelling Units Allowed | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 77 | Spaces | Residential Spaces Required | 77 | Spaces |
| Total Parking Square Footage | 25,025 | Square Feet | Total Parking Square Footage | 26,950 | Square Feet |
| Total Interior Area | 49,500 | Square Feet | Total Interior Area | 49,500 | Square Feet |
| Total Built Area | 74,525 | Square Feet | Total Built Area (With Parking) | 76,450 | Square Feet |
| Garage Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 25,025 | Square Feet | Total Area Required for Parking | 26,950 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 12,001 | Square Feet | Parking Required Over 1 Level | 0 | Square Feet |
| Is One Level Parking Suffice? | Yes | Y/N | Levels of Underground Parking | 0 | Levels |
| Stories Required | 2.01 | Levels | Above-Ground Levels | 2.06 | Levels |
| Rounded | 3 | Levels | Rounded | 3 | Levels |
| Building Height | 30 | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | Yes | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | No | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | n/a | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | n/a | Levels | Total Levels | $\mathrm{n} / \mathrm{a}$ | Levels |
| Total Net Res. Area | n/a | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | n/a | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | n/a | Spaces | Residential Spaces Required | n/a | Spaces |
| Total Parking Square Footage | n/a | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | n/a | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | n/a | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

Uptown: Project Description 3a

| Podium Parking |  |  |
| :--- | :---: | :--- |
| Number of Residential Units |  |  |
| Maximum DU or Constrained | Maximum | DU |
| Resulting Density | 55 | DU/Const. |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 97 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $\$ 48$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Total Profit | $\$ 2,077,560$ | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) | $\$ 50$ | Dollars psf |
| Developer's Profit Margin (Variable) | $16 \%$ | Profit Margin |
| Total Developer's Profit/Loss | $\$ 2,534,098$ | Dollars |


| Building Configuration: Podium Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 55 | Dwelling Units |
| Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 61,875 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 97 | Spaces |
| Total Parking Square Footage | 31,525 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 61,875 | Square Feet |
| Total Gross Area plus Parking | 93,400 | Square Feet |


| Podium Parking Summary |  |  |
| :---: | :---: | :---: |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$13,850,402 | Dollars |
| Gross Profit at 15\% | \$2,077,560 | Dollars |
| Cost of Sale | \$556,875 | Dollars |
| Gross Costs Less Land | \$16,484,837 | Dollars |
| Valuation | \$18,562,500 | Dollars |
| Residual Land Value | \$2,077,663 | Dollars |
| per SF | \$48 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$16,028,402 | Dollars |
| Developer Required Return | \$2,320,729 | Dollars |
| Total Value | \$18,562,500 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | \$213,369 | Dollars |
| Developer Return | 16\% |  |

Baseline: Development Costs

| Baseline: Development Costs |  |
| :--- | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Demolition Costs | $\$ 8,043,750$ |
| Rental | $\$ 0$ |
| Condo | $\$ 1,697,500$ |
| Parking |  |
| Soft Costs | $\$ 1,753,425$ |
| $\quad$ Bldg Soft Costs | $\$ 556,930$ |
| Impact Fees, Residential | $\$ 14,883,005$ |
| Financing Costs | $\$ 145,109$ |
| $\quad$ Total Building Cost | $\$ 430,811$ |
| $\quad$ Loan Fee | $\$ 12,601$ |
| $\quad$ Total Loan Interest | $\$ 588,522$ |
| $\quad$ Interest Reserve | $\$ 15,471,527$ |
| Total Loan Costs | $\$ 20$ |
| Total Development Costs | $\$ 2,320,729$ |
| per gross SF | $\$ 556,875$ |
| Developers Profit |  |

## Multi-Level Below Ground Parking

| Number of Residential Units | 55 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 55 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 97 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $153)$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 2,363,127$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $4 \%$ | Profit Margin |
| Developer's Profit Margin (Variable) | $\$ 630,320$ | Dollars |
| Total Developer's Profit/Loss |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 55 | Dwelling Units |
| Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 61,875 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 97 | Spaces |
| Total Parking Square Footage | 33,950 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Levels | 0 | Stories |
| Total Building Gross Area | 61,875 | Square Feet |
| Total Gross Area plus Parking | 95,825 | Square Feet |


| Podium+Subterranean Parking: Profitability |  |  |
| :--- | :---: | :--- |
|  |  |  |
| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| Total Dev. Cost (Less Profit and Land) | $\$ 15,754,180$ | Dollars |
| Gross Profit at 15\% | $\$ 2,363,127$ | Dollars |
| Cost of Sale | $\$ 556,875$ | Dollars |
| Gross Costs Less Land | $\$ 18,674,182$ | Dollars |
| Valuation | $\$ 18,562,500$ | Dollars |
| Residual Land Value | $(\$ 111,682)$ | Dollars |
| $\quad$ per SF | $(\$ 3)$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 17,932,180$ | Dollars |
| Developer Required Return | $\$ 2,606,296$ | Dollars |
| Total Value | $\$ 18,562,500$ | Dollars |
| Developer Add'l Profit/Loss Upon Sale | $(\$ 1,975,975)$ | Dollars |
| $\quad$ Developer Return | $4 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Demolition Costs | $\$ 8,043,750$ |
| Rental | $\$ 0$ |
| Condo | $\$ 3,249,500$ |
| Parking |  |
| Soft Costs | $\$ 2,032,785$ |
| Bldg Soft Costs | $\$ 556,930$ |
| Impact Fees, Residential |  |
| Financing Costs | $\$ 16,714,365$ |
| Total Building Cost | $\$ 162,965$ |
| Loan Fee | $\$ 483,823$ |
| Total Loan Interest | $\$ 14,152$ |
| Interest Reserve | $\$ 660,940$ |
| Total Loan Costs | $\$ 17,375,305$ |
| Total Development Costs | $\$ 281$ |
| per gross SF | $\$ 2,606,296$ |
| Developers Profit | $\$ 556,875$ |
| Cost of Sale |  |


| Uptown: Project Description 3a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$18,349,131 |  | Total Cost | \$20,538,475 |  |
| per gross SF | \$297 |  | per gross SF | \$332 |  |
| Total Costs per gross SF (Excluding Land) | \$266.42 |  | Total Costs per gross SF (Excluding Land) | \$301.80 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$1,633,500 |  | Annual Revenue | \$1,633,500 |  |
| Less Vacancy | \$81,675 |  | Less Vacancy | \$81,675 |  |
| Less Operating Expenses | \$530,888 |  | Less Operating Expenses | \$530,888 |  |
| Total Net Annual Revenue | \$1,020,938 |  | Total Net Annual Revenue | \$1,020,938 |  |
| Capitalized Value | \$18,562,500 |  | Capitalized Value | \$18,562,500 |  |
| Value/Sale Price | \$18,562,500 |  | Value/Sale Price | \$18,562,500 |  |
| per gross sf | \$300 |  | per gross sf | \$300 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 55 | Dwelling Units | Maximum Dwelling Units Allowed | 55 | Dwelling Units |
| Total Net Res. Area | 49,500 | Square Feet | Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 61,875 | Square Feet | Total Gross Res. Area | 61,875 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 97 | Spaces | Residential Spaces Required | 97 | Spaces |
| Total Parking Square Footage | 31,525 | Square Feet | Total Parking Square Footage | 33,950 | Square Feet |
| Total Interior Area | 61,875 | Square Feet | Total Interior Area | 61,875 | Square Feet |
| Total Built Area | 93,400 | Square Feet | Total Built Area (With Parking) | 95,825 | Square Feet |
| Garage Parking Analysis | Number | $\underline{\text { Unit }}$ | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 31,525 | Square Feet | Total Area Required for Parking | 33,950 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 5,501 | Square Feet | Parking Required Over 1 Level | 0 | Square Feet |
| Is One Level Parking Suffice? | Yes | Y/N | Levels of Underground Parking | 0 | Levels |
| Stories Required | 2.52 | Levels | Above-Ground Levels | 2.59 | Levels |
| Rounded | 3 | Levels | Rounded | 3 | Levels |
| Building Height | 30 | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | Yes | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | No | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | n/a | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | n/a | Levels | Total Levels | n/a | Levels |
| Total Net Res. Area | n/a | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | n/a | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | n/a | Spaces | Residential Spaces Required | n/a | Spaces |
| Total Parking Square Footage | n/a | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | n/a | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | n/a | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


|  |  | Uptown: P |
| :--- | :---: | :--- |
| Podium Parking |  |  |
| Number of Residential Units |  |  |
| Maximum DU or Constrained | Constrained | DU |
| Resulting Density | 64 | Da/Const. |
| Number of Stories | 3 | Starier |
| Number of Parking Spaces | 112 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $\$ 59$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Total Profit | $\$ 2,395,928$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) | $\$ 50$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Variable) | $19 \%$ | Profit Margin |
| Total Developer's Profit/Loss | $\$ 3,449,144$ | Dollars |

Building Configuration: Podium Parking
Maximum DU or Constrained
Lot Dimensions
Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage
Residential
Dwelling Units
Total Net Res. Area
Total Gross Res. Area
Hard Costs, Rental
Hard Costs, Condo

## Parking

Residential Spaces Required
Total Parking Square Footage

Total Building Gross Area
Total Above-Ground Stories
Total Below-Ground Stories
Total Building Gross Area
Total Gross Area plus Parking
Podium Parking Summary

| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 15,972,856$ | Dollars |
| Gross Profit at $15 \%$ | $\$ 2,395,928$ | Dollars |
| Cost of Sale | $\$ 648,000$ | Dollars |
| Gross Costs Less Land | $\$ 19,016,784$ | Dollars |
| Valuation | $\$ 21,600,000$ | Dollars |
| Residual Land Value | $\$ 2,583,216$ | Dollars |
| $\quad$ per SF | $\$ 59$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 18,150,856$ | Dollars |
| Developer Required Return | $\$ 2,625,428$ | Dollars |
| Total Value | $\$ 21,600,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 823,716$ | Dollars |
| $\quad$ Developer Return | $19 \%$ |  |

Baseline: Development Costs
Land Costs
\$2,178,000
Hard Costs

## Demolition Costs

$\$ 653,400$
\$9,360,000
Cond
\$0
Parking
Soft Costs
Bldg Soft Costs \$2,037,600
Impact Fees, Residential
Financing Costs
Total Building Cost
Total Loan Interes
Interest Reserve
Total Loan Costs
Total Development Costs
per gross SF
Developers Profit
Cost of Sale
$\$ 648,064$
\$16,837,064
\$164,161
\$487,375
\$14,256
$\$ 665,792$
\$17,502,856
\$243
\$2,625,428
$\$ 648,000$

## Multi-Level Below Ground Parking

| Number of Residential Units | 74 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 74 | DU/acre |
| Number of Stories | 4 | Stories |
| Number of Parking Spaces | 130 | Parking Spots |
|  |  |  |
| Residual Land Value Analysis | $\$ 44$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 3,145,111$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $16 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Variable) | $\$ 3,702,717$ | Dollars |
| Total Developer's Profit/Loss |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 74 | Dwelling Units |
| Total Net Res. Area | 66,600 | Square Feet |
| Total Gross Res. Area | 83,250 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 130 | Spaces |
| Total Parking Square Footage | 45,500 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 4 | Stories |
| Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 83,250 | Square Feet |
| Total Gross Area plus Parking | 128,750 | Square Feet |


| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 20,967,408$ | Dollars |
| Gross Profit at $15 \%$ | $\$ 3,145,111$ | Dollars |
| Cost of Sale | $\$ 805,444$ | Dollars |
| Gross Costs Less Land | $\$ 24,917,963$ | Dollars |
| Valuation | $\$ 26,848,125$ | Dollars |
| Residual Land Value | $\$ 1,930,162$ | Dollars |
| $\quad$ per SF | $\$ 44$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 23,145,408$ | Dollars |
| Developer Required Return | $\$ 3,350,995$ | Dollars |
| Total Value | $\$ 26,848,125$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 351,722$ | Dollars |
| $\quad$ Developer Return | $16 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Demolition Costs | $\$ 10,822,500$ |
| Rental | $\$ 0$ |
| Condo | $\$ 4,355,000$ |
| Parking |  |
| Soft Costs | $\$ 2,731,950$ |
| Bldg Soft Costs | $\$ 749,324$ |
| Impact Fees, Residential | $\$ 21,490,174$ |
| Financing Costs | $\$ 209,529$ |
| Total Building Cost | $\$ 622,066$ |
| Loan Fee | $\$ 18,195$ |
| Total Loan Interest | $\$ 849,791$ |
| Interest Reserve | $\$ 22,339,965$ |
| Total Loan Costs | $\$ 268$ |
| Total Development Costs | $\$ 3,350,995$ |
| per gross SF | $\$ 805,444$ |
| Developers Profit |  |


| Uptown: Project Description 4a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$20,776,284 |  | Total Cost | \$26,496,403 |  |
| per gross SF | \$289 |  | per gross SF | \$318 |  |
| Total Costs per gross SF (Excluding Land) | \$264.12 |  | Total Costs per gross SF (Excluding Land) | \$299.31 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$1,900,800 |  | Annual Revenue | \$2,362,635 |  |
| Less Vacancy | \$95,040 |  | Less Vacancy | \$118,132 |  |
| Less Operating Expenses | \$617,760 |  | Less Operating Expenses | \$767,856 |  |
| Total Net Annual Revenue | \$1,188,000 |  | Total Net Annual Revenue | \$1,476,647 |  |
| Capitalized Value | \$21,600,000 |  | Capitalized Value | \$26,848,125 |  |
| Value/Sale Price | \$21,600,000 |  | Value/Sale Price | \$26,848,125 |  |
| per gross sf | \$300 |  | per gross sf | \$323 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 74 | Dwelling Units | Maximum Dwelling Units Allowed | 74 | Dwelling Units |
| Total Net Res. Area | 66,600 | Square Feet | Total Net Res. Area | 66,600 | Square Feet |
| Total Gross Res. Area | 83,250 | Square Feet | Total Gross Res. Area | 83,250 | Square Feet |
| Parking | Number | Unit | Parking | Number | $\underline{\text { Unit }}$ |
| Residential Spaces Required | 130 | Spaces | Residential Spaces Required | 130 | Spaces |
| Total Parking Square Footage | 42,250 | Square Feet | Total Parking Square Footage | 45,500 | Square Feet |
| Total Interior Area | 83,250 | Square Feet | Total Interior Area | 83,250 | Square Feet |
| Total Built Area | 125,500 | Square Feet | Total Built Area (With Parking) | 128,750 | Square Feet |
| Garage Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 42,250 | Square Feet | Total Area Required for Parking | 45,500 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 8,474 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 3.25 | Levels |
| Rounded | n/a | Levels | Rounded | 4 | Levels |
| Building Height | n/a | Feet | Building Height | 40 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | $\underline{\text { Unit }}$ |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 64 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 3 | Levels | Total Levels | $\mathrm{n} / \mathrm{a}$ | Levels |
| Total Net Res. Area | 57,600 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 72,000 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 112 | Spaces | Residential Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 36,400 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 72,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 108,400 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


|  |  | Uptown: P |
| :--- | :---: | :--- |
| Podium Parking |  |  |
| Number of Residential Units |  |  |
| Maximum DU or Constrained | Constrained | DU |
| Resulting Density | 64 | Da/Const. |
| Number of Stories | 3 | Starier |
| Number of Parking Spaces | 112 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $\$ 59$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Total Profit | $\$ 2,395,928$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) | $\$ 50$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Variable) | $19 \%$ | Profit Margin |
| Total Developer's Profit/Loss | $\$ 3,449,144$ | Dollars |

Building Configuration: Podium Parking
Maximum DU or Constrained

## Lot Dimensions

Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage

## Residential

Dwelling Units
Total Net Res. Area
Total Gross Res. Area
Hard Costs, Rental
Hard Costs, Condo

## Parking

Residential Spaces Required
Total Parking Square Footage

Total Building Gross Area

| Total Above-Ground Stories | 3 | Stories |
| :--- | :---: | :--- |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 72,000 | Square Feet |

Constrained

Podium Parking Summary

| Residual Land Value Analysis | $\underline{\text { Number }}$ | Unit |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 15,972,856$ | Dollars |
| Gross Profit at 15\% | $\$ 2,395,928$ | Dollars |
| Cost of Sale | $\$ 648,000$ | Dollars |
| Gross Costs Less Land | $\$ 19,016,784$ | Dollars |
| Valuation | $\$ 21,600,000$ | Dollars |
| Residual Land Value | $\$ 2,583,216$ | Dollars |
| per SF | $\$ 59$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 18,150,856$ | Dollars |
| Developer Required Return | $\$ 2,625,428$ | Dollars |
| Total Value | $\$ 21,600,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 823,716$ | Dollars |
| Developer Return | $19 \%$ |  |

Baseline: Development Costs
Land Costs
\$2,178,000
Hard Costs

| Demolition Costs | $\$ 653,400$ |
| :--- | :---: |
| Rental | $\$ 9,360,000$ |
| Condo | $\$ 0$ |

Condo
\$0
Parking
\$1,960,000
Soft Costs
Bldg Soft Costs
\$2,037,600
Impact Fees, Residential
\$648,064
Financing Costs
Total Building Cost
Total Loan Interes
\$16,837,064
\$164,161
Total Loan Interest
\$487,375
Interest Reserve
\$14,256
Total Loan Costs
Total Development Costs
per gross SF
17,502,856
\$243
Developers Profit
\$2,625,428
Cost of Sale

## Multi-Level Below Ground Parking

| Number of Residential Units | 109 <br> Maximum | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 109 | DU/acre |
| Resulting Density | 5 | Stories |
| Number of Stories | 191 | Parking Spots |
| Number of Parking Spaces |  |  |
| Residual Land Value Analysis | $\$ 75$ | Dollars psf |
| Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 4,575,366$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $21 \%$ | Dollars psf |
| Cost of Land (Fixed) | $\$ 6,866,124$ | Dollars |
| Developer's Profit Margin (Variable) |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum |  |
|  |  |  |
| Lot Dimensions | $\frac{\text { Number }}{}$ | $\underline{\underline{U n i t}}$ |
| Site Improvements | $100 \%$ | \% of lot size |
| Lot Coverage | $85 \%$ | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| Dwelling Units | 109 | Dwelling Units |
| Total Net Res. Area | 98,100 | Square Feet |
| Total Gross Res. Area | 122,625 | Square Feet |
| Hard Costs, Rental | $\$ 130$ | Per SF |
| Hard Costs, Condo | $\$ 0$ | Per SF |
|  |  |  |
| Parking | $\underline{N u m b e r}$ | 191 |
| Residential Spaces Required | 66,850 | Spaces |
| Total Parking Square Footage |  | Square Feet |
|  |  |  |
| Total Building Gross Area | 5 | Stories |
| Total Above-Ground Stories | 1 | Stories |
| Total Below-Ground Levels | 122,625 | Square Feet |
| Total Building Gross Area | 189,475 | Square Feet |
| Total Gross Area plus Parking |  |  |
| Podium+Subterranean Parking: Profitability |  |  |


| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 30,502,439$ | Dollars |
| Gross Profit at 15\% | $\$ 4,575,366$ | Dollars |
| Cost of Sale | $\$ 1,186,397$ | Dollars |
| Gross Costs Less Land | $\$ 36,264,201$ | Dollars |
| Valuation | $\$ 39,546,563$ | Dollars |
| Residual Land Value | $\$ 3,282,361$ | Dollars |
| $\quad$ per SF | $\$ 75$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 32,680,439$ | Dollars |
| Developer Required Return | $\$ 4,724,106$ | Dollars |
| Total Value | $\$ 39,546,563$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 2,142,017$ | Dollars |
| $\quad$ Developer Return | $21 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Demolition Costs | $\$ 15,941,250$ |
| Rental | $\$ 0$ |
| Condo | $\$ 6,398,500$ |
| Parking |  |
| Soft Costs | $\$ 4,021,155$ |
| Bldg Soft Costs | $\$ 1,103,734$ |
| Impact Fees, Residential | $\$ 30,296,039$ |
| Financing Costs | $\$ 295,386$ |
| Total Building Cost | $\$ 876,965$ |
| Loan Fee | $\$ 25,651$ |
| Total Loan Interest | $\$ 1,198,003$ |
| Interest Reserve | $\$ 31,494,042$ |
| Total Loan Costs | $\$ 257$ |
| Total Development Costs | $\$ 4,724,106$ |
| per gross SF | $\$ 1,186,397$ |
| Developers Profit |  |


| Uptown: Project Description 5a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$20,776,284 |  | Total Cost | \$37,404,545 |  |
| per gross SF | \$288.56 |  | per gross SF | \$305 |  |
| Total Costs per gross SF (Excluding Land) | \$264.12 |  | Total Costs per gross SF (Excluding Land) | \$295.73 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$1,900,800 |  | Annual Revenue | \$3,480,098 |  |
| Less Vacancy | \$95,040 |  | Less Vacancy | \$174,005 |  |
| Less Operating Expenses | \$617,760 |  | Less Operating Expenses | \$1,131,032 |  |
| Total Net Annual Revenue | \$1,188,000 |  | Total Net Annual Revenue | \$2,175,061 |  |
| Capitalized Value | \$21,600,000 |  | Capitalized Value | \$39,546,563 |  |
| Value/Sale Price | \$21,600,000 |  | Value/Sale Price | \$39,546,563 |  |
| per gross sf | \$300 |  | per gross sf | \$323 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 109 | Dwelling Units | Maximum Dwelling Units Allowed | 109 | Dwelling Units |
| Total Net Res. Area | 98,100 | Square Feet | Total Net Res. Area | 98,100 | Square Feet |
| Total Gross Res. Area | 122,625 | Square Feet | Total Gross Res. Area | 122,625 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 191 | Spaces | Residential Spaces Required | 191 | Spaces |
| Total Parking Square Footage | 62,075 | Square Feet | Total Parking Square Footage | 66,850 | Square Feet |
| Total Interior Area | 122,625 | Square Feet | Total Interior Area | 122,625 | Square Feet |
| Total Built Area | 184,700 | Square Feet | Total Built Area (With Parking) | 189,475 | Square Feet |
| Garage Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 62,075 | Square Feet | Total Area Required for Parking | 66,850 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 29,824 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 4.31 | Levels |
| Rounded | n/a | Levels | Rounded | 5 | Levels |
| Building Height | n/a | Feet | Building Height | 50 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 64 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 3 | Levels | Total Levels | n/a | Levels |
| Total Net Res. Area | 57,600 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 72,000 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 112 | Spaces | Residential Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 36,400 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 72,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 108,400 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

Uptown: Project Description 6a

Podium Parking

| Number of Residential Units | 12 <br> Constrained | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 12 | DU/acre |
| Resulting Density | 2 | Stories |
| Number of Stories | 55 | Parking Spots |
| Number of Parking Spaces | 10,800 | Square Feet |
| Commercial Area |  |  |
| Residual Land Value Analysis | $\$ 15$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$Developer's Profit Margin (Fixed) <br> $\quad$ Developer's Total Profit | $\$ 939,792$ | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) | $\$ 50$ | Dollars psf |
| Developer's Profit Margin (Variable) | $-4 \%$ | Profit Margin |
| Total Developer's Profit/Loss | $(\$ 355,740)$ | Dollars |


| Building Configuration: Podium Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Constrained |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet |
| Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces |
| Retail Spaces Required | 34 | Spaces |
| Total Parking Spaces | 55 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 27,000 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet |


| Podium Parking Summary |  |  |
| :--- | :---: | :--- |
|  |  |  |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | $\$ 6,265,278$ | Dollars |
| Gross Profit at 15\% | $\$ 939,792$ | Dollars |
| Cost of Sale | $\$ 242,626$ | Dollars |
| Gross Costs Less Land | $\$ 7,447,696$ | Dollars |
| Valuation | $\$ 8,087,538$ | Dollars |
| Residual Land Value | $\$ 639,842$ | Dollars |
| $\quad$ per SF | $\$ 15$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{N u m b e r}$ | Dollars |
| Total Development Costs | $\$ 8,443,278$ | Dollars |
| Developer Required Return | $\$ 1,248,267$ | Dollars |
| Total Value | $\$ 8,087,538$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 1,604,006)$ | Dollars |
| Developer Return | $-4 \%$ |  |

## Baseline: Development Costs

| Baseline: Development Costs |  |
| :--- | :---: |
| Land Costs <br> Land |  |
| Hard Costs | $\$ 2,178,000$ |
| Site Improvements | $\$ 653,400$ |
| Rental | $\$ 1,755,000$ |
| Condo | $\$ 0$ |
| Commercial Shell | $\$ 1,235,250$ |
| Commercial TI | $\$ 324,000$ |
| $\quad$ Parking | $\$ 962,500$ |
| Soft Costs | $\$ 769,815$ |
| $\quad$ Bldg Soft Costs | $\$ 121,512$ |
| Impact Fees, Residential | $\$ 5,749$ |
| Impact Fees, Commercial | $\$ 8,005,226$ |
| Financing Costs | $\$ 78,051$ |

Multi-Level Below Ground Parking

| Number of Residential Units | 29 | DU |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 29 | DU/acre |
| Number of Stories | 2 | Stories |
| Number of Parking Spaces | 98 | Parking Spots |
| Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | (\$8) | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$1,983,487 | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | 0\% | Profit Margin |
| Total Developer's Profit/Loss | $(\$ 76,939)$ | Dollars |
| Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  |
| Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces |
| Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 98 | Spaces |
| Total Parking Square Footage | 34,300 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 51,138 | Square Feet |
| Total Gross Area plus Parking | 85,438 | Square Feet |
| Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$13,223,250 | Dollars |
| Gross Profit at 15\% | \$1,983,487 | Dollars |
| Cost of Sale | \$459,729 | Dollars |
| Gross Costs Less Land | \$15,666,467 | Dollars |
| Valuation | \$15,324,311 | Dollars |
| Residual Land Value | $(\$ 342,156)$ | Dollars |
| per SF | (\$8) | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$15,401,250 | Dollars |
| Developer Required Return | \$2,266,144 | Dollars |
| Total Value | \$15,324,311 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 2,343,083)$ | Dollars |
| Developer Return | 0\% |  |
| Baseline: Development Costs |  |  |
| Land Costs |  |  |
| Land | \$2,178,000 |  |
| Hard Costs |  |  |
| Site Improvements | \$653,400 |  |
| Rental | \$4,241,250 |  |
| Condo | \$0 |  |
| Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$444,312 |  |
| Parking | \$3,283,000 |  |
| Soft Costs |  |  |
| Bldg Soft Costs | \$1,739,250 |  |
| Impact Fees, Residential | \$293,654 |  |
| Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  |
| Total Building Cost | \$14,532,946 |  |
| Loan Fee | \$141,696 |  |


| Uptown: Project Description 6a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$231,724 |  | Total Loan Interest | \$420,678 |  |
| Interest Reserve | \$6,778 |  | Interest Reserve | \$12,305 |  |
| Total Loan Costs | \$316,552 |  | Total Loan Costs | \$574,679 |  |
| Total Development Costs | \$8,321,778 |  | Total Development Costs | \$15,107,625 |  |
| per gross SF | \$308 |  | per gross SF | \$295 |  |
| Developers Profit | \$1,248,267 |  | Developers Profit | \$2,266,144 |  |
| Cost of Sale | \$121,500 |  | Cost of Sale | \$293,625 |  |
| Total Cost | \$9,691,545 |  | Total Cost | \$17,667,394 |  |
| per gross SF | \$359 |  | per gross SF | \$345 |  |
| Total Costs per gross SF (Excluding Land) | \$275.84 |  | Total Costs per gross SF (Excluding Land) | \$306.36 |  |
| Baseline: Development Revenues |  |  |  |  |  |
| Baseline: Development Revenues |  |  | Condo |  |  |
| Condo |  |  | Total Revenue | \$0 |  |
| Total Revenue | \$0 |  |  |  |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$356,400 |  | Annual Revenue | \$861,300 |  |
| Less Vacancy | \$17,820 |  | Less Vacancy | \$43,065 |  |
| Less Operating Expenses | \$115,830 |  | Less Operating Expenses | \$279,923 |  |
| Total Rental Revenue | \$222,750 |  | Total Rental Revenue | \$538,313 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$485,190 |  | Total Net Annual Revenue | \$898,205 |  |
| Residential Capitalized Value | \$4,050,000 |  | Residential Capitalized Value | \$9,787,500 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,087,538 |  | Value/Sale Price | \$15,324,311 |  |
| per gross sf | \$300 |  | per gross sf | \$300 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 29 | Dwelling Units | Maximum Dwelling Units Allowed | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet | Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet | Total Gross Res. Area | 32,625 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces | Residential Spaces Required | 51 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 98 | Spaces | Total Parking Spaces | 98 | Spaces |
| Total Parking Square Footage | 31,850 | Square Feet | Total Parking Square Footage | 31,850 | Square Feet |
| Total Interior Area | 51,138 | Square Feet | Total Interior Area | 51,138 | Square Feet |
| Total Built Area | 82,988 | Square Feet | Total Built Area (With Parking) | 82,988 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 31,850 | Square Feet | Total Area Required for Parking | 31,850 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 13,337 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 1.88 | Levels |
| Rounded | n/a | Levels | Rounded | 2 | Levels |
| Building Height | n/a | Feet | Building Height | 20 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | , | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | $\mathrm{n} / \mathrm{a}$ | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

Uptown: Project Description 7a

| Podium Parking |  |  | Multi-Level Below Ground Parking |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of Residential Units | 12 | DU | Number of Residential Units | 44 | DU |
| Maximum DU or Constrained | Constrained | Max/Const. | Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 12 | DU/acre | Resulting Density | 44 | DU/acre |
| Number of Stories | 2 | Stories | Number of Stories | 3 | Stories |
| Number of Parking Spaces | 55 | Parking Spots | Number of Parking Spaces | 124 | Parking Spots |
| Commercial Area | 10,800 | Square Feet | Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  | Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | \$15 | Dollars psf | Cost of Land (Variable) | (\$3) | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin | Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$939,792 | Dollars | Developer's Total Profit | \$2,593,865 | Dollars |
| Fixed Land Cost Profit Analysis |  |  | Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf | Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | -4\% | Profit Margin | Developer's Profit Margin (Variable) | 5\% | Profit Margin |
| Total Developer's Profit/Loss | (\$355,740) | Dollars | Total Developer's Profit/Loss | \$916,381 | Dollars |
| Building Configuration: Podium Parking |  |  | Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Constrained |  | Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit | Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size | Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot | Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit | Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units | Dwelling Units | 44 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF | Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF | Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | 77 | Spaces |
| Retail Spaces Required | 34 | Spaces | Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 55 | Spaces | Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | 43,400 | Square Feet |
| Total Building Gross Area |  |  | Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories | Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Stories | 0 | Stories | Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 27,000 | Square Feet | Total Building Gross Area | 68,013 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet | Total Gross Area plus Parking | 111,413 | Square Feet |
| Podium Parking Summary |  |  | Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit | Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$6,265,278 | Dollars | Total Dev. Cost (Less Profit and Land) | \$17,292,430 | Dollars |
| Gross Profit at 15\% | \$939,792 | Dollars | Gross Profit at 15\% | \$2,593,865 | Dollars |
| Cost of Sale | \$242,626 | Dollars | Cost of Sale | \$611,604 | Dollars |
| Gross Costs Less Land | \$7,447,696 | Dollars | Gross Costs Less Land | \$20,497,899 | Dollars |
| Valuation | \$8,087,538 | Dollars | Valuation | \$20,386,811 | Dollars |
| Residual Land Value | \$639,842 | Dollars | Residual Land Value | $(\$ 111,088)$ | Dollars |
| per SF | \$15 | Dollars | per SF | (\$3) | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars | Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$8,443,278 | Dollars | Total Development Costs | \$19,470,430 | Dollars |
| Developer Required Return | \$1,248,267 | Dollars | Developer Required Return | \$2,853,740 | Dollars |
| Total Value | \$8,087,538 | Dollars | Total Value | \$20,386,811 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 1,604,006)$ | Dollars | Developer Add'I Profit/Loss Upon Sale | (\$1,937,359) | Dollars |
| Developer Return | -4\% |  | Developer Return | 5\% |  |
| Baseline: Development Costs |  |  | Baseline: Development Costs |  |  |
| Land Costs |  |  | Land Costs |  |  |
| Land | \$2,178,000 |  | Land | \$2,178,000 |  |
| Hard Costs |  |  | Hard Costs |  |  |
| Site Improvements | \$653,400 |  | Site Improvements | \$653,400 |  |
| Rental | \$1,755,000 |  | Rental | \$6,435,000 |  |
| Condo | \$0 |  | Condo | \$0 |  |
| Commercial Shell | \$1,235,250 |  | Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$324,000 |  | Commercial TI | \$444,312 |  |
| Parking | \$962,500 |  | Parking | \$4,154,000 |  |
| Soft Costs |  |  | Soft Costs |  |  |
| Bldg Soft Costs | \$769,815 |  | Bldg Soft Costs | \$2,290,905 |  |
| Impact Fees, Residential | \$121,512 |  | Impact Fees, Residential | \$445,544 |  |
| Impact Fees, Commercial | \$5,749 |  | Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  | Financing Costs |  |  |
| Total Building Cost | \$8,005,226 |  | Total Building Cost | \$18,301,241 |  |
| Loan Fee | \$78,051 |  | Loan Fee | \$178,437 |  |
| Total Loan Interest | \$231,724 |  | Total Loan Interest | \$529,757 |  |


| Uptown: Project Description 7a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Reserve | \$6,778 |  | Interest Reserve | \$15,495 |  |
| Total Loan Costs | \$316,552 |  | Total Loan Costs | \$723,690 |  |
| Total Development Costs | \$8,321,778 |  | Total Development Costs | \$19,024,930 |  |
| per gross SF | \$308 |  | per gross SF | \$280 |  |
| Developers Profit | \$1,248,267 |  | Developers Profit | \$2,853,740 |  |
| Cost of Sale | \$121,500 |  | Cost of Sale | \$445,500 |  |
| Total Cost | \$9,691,545 |  | Total Cost | \$22,324,170 |  |
| per gross SF | \$359 |  | per gross SF | \$328 |  |
| Total Costs per gross SF (Excluding Land) | \$275.84 |  | Total Costs per gross SF (Excluding Land) | \$301.38 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
|  |  |  | Rental |  |  |
| Annual Revenue | \$356,400 |  | Annual Revenue | \$1,306,800 |  |
| Less Vacancy | \$17,820 |  | Less Vacancy | \$65,340 |  |
| Less Operating Expenses | \$115,830 |  | Less Operating Expenses | \$424,710 |  |
| Total Rental Revenue | \$222,750 |  | Total Rental Revenue | \$816,750 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$485,190 |  | Total Net Annual Revenue | \$1,176,643 |  |
| Residential Capitalized Value | \$4,050,000 |  | Residential Capitalized Value | \$14,850,000 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,087,538 |  | Value/Sale Price | \$20,386,811 |  |
| per gross sf | \$300 |  | per gross sf | \$300 |  |
| Podium Parking, Building Configuration, Maxi |  |  | Subterranean Parking, Building Configu |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 44 | Dwelling Units | Maximum Dwelling Units Allowed | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 77 | Spaces | Residential Spaces Required | 77 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 124 | Spaces | Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 40,300 | Square Feet | Total Parking Square Footage | 40,300 | Square Feet |
| Total Interior Area | 68,013 | Square Feet | Total Interior Area | 68,013 | Square Feet |
| Total Built Area | 108,313 | Square Feet | Total Built Area (With Parking) | 108,313 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 40,300 | Square Feet | Total Area Required for Parking | 40,300 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 21,787 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 2.34 | Levels |
| Rounded | n/a | Levels | Rounded | 3 | Levels |
| Building Height | n/a | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | n/a | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

Uptown: Project Description 8a
Podium Parking

| Number of Residential Units | 12 <br> Constrained | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 12 | DU/acre |
| Resulting Density | 2 | Stories |
| Number of Stories | 55 | Parking Spots |
| Number of Parking Spaces | 10,800 | Square Feet |
| Commercial Area |  |  |
| Residual Land Value Analysis | $\$ 15$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$Developer's Profit Margin (Fixed) <br> $\quad$ Developer's Total Profit | $\$ 939,792$ | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| $\quad$ Cost of Land (Fixed) | $\$ 50$ | Dollars psf |
| Developer's Profit Margin (Variable) | $-4 \%$ | Profit Margin |
| Total Developer's Profit/Loss | $(\$ 355,740)$ | Dollars |


| Building Configuration: Podium Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Constrained |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet |
| Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces |
| Retail Spaces Required | 34 | Spaces |
| Total Parking Spaces | 55 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 27,000 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet |


| Podium Parking Summary |  |  |
| :--- | :---: | :--- |
|  |  |  |
| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| Total Dev. Cost (Less Profit and Land) | $\$ 6,265,278$ | Dollars |
| Gross Profit at 15\% | $\$ 939,792$ | Dollars |
| Cost of Sale | $\$ 242,626$ | Dollars |
| Gross Costs Less Land | $\$ 7,447,696$ | Dollars |
| Valuation | $\$ 8,087,538$ | Dollars |
| Residual Land Value | $\$ 639,842$ | Dollars |
| $\quad$ per SF | $\$ 15$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 8,443,278$ | Dollars |
| Developer Required Return | $\$ 1,248,267$ | Dollars |
| Total Value | $\$ 8,087,538$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 1,604,006)$ | Dollars |
| Developer Return | $-4 \%$ |  |


| Baseline: Development Costs |  |
| :--- | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs |  |
| Site Improvements | $\$ 653,400$ |
| Rental | $\$ 1,755,000$ |
| Condo | $\$ 0$ |
| Commercial Shell | $\$ 1,235,250$ |
| $\quad$ Commercial TI | $\$ 324,000$ |
| $\quad$ Parking | $\$ 962,500$ |
| Soft Costs | $\$ 769,815$ |
| $\quad$ Bldg Soft Costs | $\$ 121,512$ |
| Impact Fees, Residential | $\$ 5,749$ |
| Impact Fees, Commercial | $\$ 8,005,226$ |
| Financing Costs | $\$ 78,051$ |

Multi-Level Below Ground Parking

| Number of Residential Units | 44 | DU |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 44 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 124 | Parking Spots |
| Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | (\$3) | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$2,593,865 | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | 5\% | Profit Margin |
| Total Developer's Profit/Loss | \$916,381 | Dollars |
| Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  |
| Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | $\underline{\text { Unit }}$ |
| Residential Spaces Required | 77 | Spaces |
| Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 43,400 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 68,013 | Square Feet |
| Total Gross Area plus Parking | 111,413 | Square Feet |
| Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$17,292,430 | Dollars |
| Gross Profit at 15\% | \$2,593,865 | Dollars |
| Cost of Sale | \$611,604 | Dollars |
| Gross Costs Less Land | \$20,497,899 | Dollars |
| Valuation | \$20,386,811 | Dollars |
| Residual Land Value | $(\$ 111,088)$ | Dollars |
| per SF | (\$3) | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$19,470,430 | Dollars |
| Developer Required Return | \$2,853,740 | Dollars |
| Total Value | \$20,386,811 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 1,937,359)$ | Dollars |
| Developer Return | 5\% |  |
| Baseline: Development Costs |  |  |
| Land Costs |  |  |
| Land | \$2,178,000 |  |
| Hard Costs |  |  |
| Site Improvements | \$653,400 |  |
| Rental | \$6,435,000 |  |
| Condo | \$0 |  |
| Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$444,312 |  |
| Parking | \$4,154,000 |  |
| Soft Costs |  |  |
| Bldg Soft Costs | \$2,290,905 |  |
| Impact Fees, Residential | \$445,544 |  |
| Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  |
| Total Building Cost | \$18,301,241 |  |
| Loan Fee | \$178,437 |  |


| Uptown: Project Description 8a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$231,724 |  | Total Loan Interest | \$529,757 |  |
| Interest Reserve | \$6,778 |  | Interest Reserve | \$15,495 |  |
| Total Loan Costs | \$316,552 |  | Total Loan Costs | \$723,690 |  |
| Total Development Costs | \$8,321,778 |  | Total Development Costs | \$19,024,930 |  |
| per gross SF | \$308 |  | per gross SF | \$280 |  |
| Developers Profit | \$1,248,267 |  | Developers Profit | \$2,853,740 |  |
| Cost of Sale | \$121,500 |  | Cost of Sale | \$445,500 |  |
| Total Cost | \$9,691,545 |  | Total Cost | \$22,324,170 |  |
| per gross SF | \$359 |  | per gross SF | \$328 |  |
| Total Costs per gross SF (Excluding Land) | \$275.84 |  | Total Costs per gross SF (Excluding Land) | \$301.38 |  |
|  |  |  | Baseline: Development Revenues |  |  |
| Condo Baseline: Development Revenues |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$356,400 |  | Annual Revenue | \$1,306,800 |  |
| Less Vacancy | \$17,820 |  | Less Vacancy | \$65,340 |  |
| Less Operating Expenses | \$115,830 |  | Less Operating Expenses | \$424,710 |  |
| Total Rental Revenue | \$222,750 |  | Total Rental Revenue | \$816,750 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$485,190 |  | Total Net Annual Revenue | \$1,176,643 |  |
| Residential Capitalized Value | \$4,050,000 |  | Residential Capitalized Value | \$14,850,000 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,087,538 |  | Value/Sale Price | \$20,386,811 |  |
| per gross sf | \$300 |  | per gross sf | \$300 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 44 | Dwelling Units | Maximum Dwelling Units Allowed | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 77 | Spaces | Residential Spaces Required | 77 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 124 | Spaces | Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 40,300 | Square Feet | Total Parking Square Footage | 40,300 | Square Feet |
| Total Interior Area | 68,013 | Square Feet | Total Interior Area | 68,013 | Square Feet |
| Total Built Area | 108,313 | Square Feet | Total Built Area (With Parking) | 108,313 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 40,300 | Square Feet | Total Area Required for Parking | 40,300 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 21,787 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 2.34 | Levels |
| Rounded | n/a | Levels | Rounded | 3 | Levels |
| Building Height | n/a | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUS | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | $\mathrm{n} / \mathrm{a}$ | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | $\mathrm{n} / \mathrm{a}$ | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | n/a | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | $\mathrm{n} / \mathrm{a}$ | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


| Uptown: Project Description 9a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Podium Parking |  |  | Multi-Level Below Ground Parking |  |  |
| Number of Residential Units | 12 | DU | Number of Residential Units | 55 | DU |
| Maximum DU or Constrained | Constrained | Max/Const. | Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 12 | DU/acre | Resulting Density | 55 | DU/acre |
| Number of Stories | 2 | Stories | Number of Stories | 3 | Stories |
| Number of Parking Spaces | 55 | Parking Spots | Number of Parking Spaces | 144 | Parking Spots |
| Commercial Area | 10,800 | Square Feet | Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  | Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | \$15 | Dollars psf | Cost of Land (Variable) | \$0 | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin | Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$939,792 | Dollars | Developer's Total Profit | \$3,047,227 | Dollars |
| Fixed Land Cost Profit Analysis |  |  | Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf | Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | -4\% | Profit Margin | Developer's Profit Margin (Variable) | 7\% | Profit Margin |
| Total Developer's Profit/Loss | $(\$ 355,740)$ | Dollars | Total Developer's Profit/Loss | \$1,606,461 | Dollars |
| Building Configuration: Podium Parking |  |  | Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Constrained |  | Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit | Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size | Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot | Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit | Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units | Dwelling Units | 55 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | 61,875 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF | Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF | Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | 97 | Spaces |
| Retail Spaces Required | 34 | Spaces | Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 55 | Spaces | Total Parking Spaces | 144 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | 50,400 | Square Feet |
| Total Building Gross Area |  |  | Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories | Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Stories | 0 | Stories | Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 27,000 | Square Feet | Total Building Gross Area | 80,388 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet | Total Gross Area plus Parking | 130,788 | Square Feet |
| Podium Parking Summary |  |  | Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit | Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$6,265,278 | Dollars | Total Dev. Cost (Less Profit and Land) | \$20,314,850 | Dollars |
| Gross Profit at 15\% | \$939,792 | Dollars | Gross Profit at 15\% | \$3,047,227 | Dollars |
| Cost of Sale | \$242,626 | Dollars | Cost of Sale | \$722,979 | Dollars |
| Gross Costs Less Land | \$7,447,696 | Dollars | Gross Costs Less Land | \$24,085,057 | Dollars |
| Valuation | \$8,087,538 | Dollars | Valuation | \$24,099,311 | Dollars |
| Residual Land Value | \$639,842 | Dollars | Residual Land Value | \$14,255 | Dollars |
| per SF | \$15 | Dollars | per SF | \$0 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars | Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$8,443,278 | Dollars | Total Development Costs | \$22,492,850 | Dollars |
| Developer Required Return | \$1,248,267 | Dollars | Developer Required Return | \$3,290,396 | Dollars |
| Total Value | \$8,087,538 | Dollars | Total Value | \$24,099,311 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$1,604,006) | Dollars | Developer Add'I Profit/Loss Upon Sale | (\$1,683,935) | Dollars |
| Developer Return | -4\% |  | Developer Return | 7\% |  |
| Baseline: Development Costs |  |  | Baseline: Development Costs |  |  |
| Land Costs |  |  | Land Costs |  |  |
| Land | \$2,178,000 |  | Land | \$2,178,000 |  |
| Hard Costs |  |  | Hard Costs |  |  |
| Site Improvements | \$653,400 |  | Site Improvements | \$653,400 |  |
| Rental | \$1,755,000 |  | Rental | \$8,043,750 |  |
| Condo | \$0 |  | Condo | \$0 |  |
| Commercial Shell | \$1,235,250 |  | Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$324,000 |  | Commercial TI | \$444,312 |  |
| Parking | \$962,500 |  | Parking | \$4,824,000 |  |
| Soft Costs |  |  | Soft Costs |  |  |
| Bldg Soft Costs | \$769,815 |  | Bldg Soft Costs | \$2,701,080 |  |
| Impact Fees, Residential | \$121,512 |  | Impact Fees, Residential | \$556,930 |  |
| Impact Fees, Commercial | \$5,749 |  | Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  | Financing Costs |  |  |
| Total Building Cost | \$8,005,226 |  | Total Building Cost | \$21,101,552 |  |
| Loan Fee | \$78,051 |  | Loan Fee | \$205,740 |  |


| Uptown: Project Description 9a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$231,724 |  | Total Loan Interest | \$610,817 |  |
| Interest Reserve | \$6,778 |  | Interest Reserve | \$17,866 |  |
| Total Loan Costs | \$316,552 |  | Total Loan Costs | \$834,423 |  |
| Total Development Costs | \$8,321,778 |  | Total Development Costs | \$21,935,975 |  |
| per gross SF | \$308 |  | per gross SF | \$273 |  |
| Developers Profit | \$1,248,267 |  | Developers Profit | \$3,290,396 |  |
| Cost of Sale | \$121,500 |  | Cost of Sale | \$556,875 |  |
| Total Cost | \$9,691,545 |  | Total Cost | \$25,783,246 |  |
| per gross SF | \$359 |  | per gross SF | \$321 |  |
| Total Costs per gross SF (Excluding Land) | \$275.84 |  | Total Costs per gross SF (Excluding Land) | \$299.61 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo ${ }^{\text {Total Revenue }}$ |  |  | Condo |  |  |
|  | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$356,400 |  | Annual Revenue | \$1,633,500 |  |
| Less Vacancy | \$17,820 |  | Less Vacancy | \$81,675 |  |
| Less Operating Expenses | \$115,830 |  | Less Operating Expenses | \$530,888 |  |
| Total Rental Revenue | \$222,750 |  | Total Rental Revenue | \$1,020,938 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$485,190 |  | Total Net Annual Revenue | \$1,380,830 |  |
| Residential Capitalized Value | \$4,050,000 |  | Residential Capitalized Value | \$18,562,500 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,087,538 |  | Value/Sale Price | \$24,099,311 |  |
| per gross sf | \$300 |  | per gross sf | \$300 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 55 | Dwelling Units | Maximum Dwelling Units Allowed | 55 | Dwelling Units |
| Total Net Res. Area | 49,500 | Square Feet | Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 61,875 | Square Feet | Total Gross Res. Area | 61,875 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 97 | Spaces | Residential Spaces Required | 97 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 144 | Spaces | Total Parking Spaces | 144 | Spaces |
| Total Parking Square Footage | 46,800 | Square Feet | Total Parking Square Footage | 46,800 | Square Feet |
| Total Interior Area | 80,388 | Square Feet | Total Interior Area | 80,388 | Square Feet |
| Total Built Area | 127,188 | Square Feet | Total Built Area (With Parking) | 127,188 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 46,800 | Square Feet | Total Area Required for Parking | 46,800 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 28,287 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 2.67 | Levels |
| Rounded | n /a | Levels | Rounded | 3 | Levels |
| Building Height | n/a | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n /a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |



| Uptown: Project Description 10a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$231,724 |  | Total Loan Interest | \$749,060 |  |
| Interest Reserve | \$6,778 |  | Interest Reserve | \$21,910 |  |
| Total Loan Costs | \$316,552 |  | Total Loan Costs | \$1,023,274 |  |
| Total Development Costs | \$8,321,778 |  | Total Development Costs | \$26,900,635 |  |
| per gross SF | \$308 |  | per gross SF | \$264 |  |
| Developers Profit | \$1,248,267 |  | Developers Profit | \$4,035,095 |  |
| Cost of Sale | \$121,500 |  | Cost of Sale | \$805,444 |  |
| Total Cost | \$9,691,545 |  | Total Cost | \$31,741,174 |  |
| per gross SF | \$359 |  | per gross SF | \$312 |  |
| Total Costs per gross SF (Excluding Land) | \$275.84 |  | Total Costs per gross SF (Excluding Land) | \$298.03 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$0 |  | Total Revenue | \$0 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | \$356,400 |  | Annual Revenue | \$2,362,635 |  |
| Less Vacancy | \$17,820 |  | Less Vacancy | \$118,132 |  |
| Less Operating Expenses | \$115,830 |  | Less Operating Expenses | \$767,856 |  |
| Total Rental Revenue | \$222,750 |  | Total Rental Revenue | \$1,476,647 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$485,190 |  | Total Net Annual Revenue | \$1,836,540 |  |
| Residential Capitalized Value | \$4,050,000 |  | Residential Capitalized Value | \$26,848,125 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,087,538 |  | Value/Sale Price | \$32,384,936 |  |
| per gross sf | \$300 |  | per gross sf | \$318 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 74 | Dwelling Units | Maximum Dwelling Units Allowed | 74 | Dwelling Units |
| Total Net Res. Area | 66,600 | Square Feet | Total Net Res. Area | 66,600 | Square Feet |
| Total Gross Res. Area | 83,250 | Square Feet | Total Gross Res. Area | 83,250 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 130 | Spaces | Residential Spaces Required | 130 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 177 | Spaces | Total Parking Spaces | 177 | Spaces |
| Total Parking Square Footage | 57,525 | Square Feet | Total Parking Square Footage | 57,525 | Square Feet |
| Total Interior Area | 101,763 | Square Feet | Total Interior Area | 101,763 | Square Feet |
| Total Built Area | 159,288 | Square Feet | Total Built Area (With Parking) | 159,288 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 57,525 | Square Feet | Total Area Required for Parking | 57,525 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 39,012 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 3.25 | Levels |
| Rounded | n/a | Levels | Rounded | 4 | Levels |
| Building Height | n/a | Feet | Building Height | 40 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | $\mathrm{n} / \mathrm{a}$ | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


| Uptown: Project Description 11a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Podium Parking |  |  | Multi-Level Below Ground Parking |  |  |
| Number of Residential Units | 12 | DU | Number of Residential Units | 109 | DU |
| Maximum DU or Constrained | Constrained | Max/Const. | Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 12 | DU/acre | Resulting Density | 109 | DU/acre |
| Number of Stories | 2 | Stories | Number of Stories | 5 | Stories |
| Number of Parking Spaces | 55 | Parking Spots | Number of Parking Spaces | 238 | Parking Spots |
| Commercial Area | 10,800 | Square Feet | Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  | Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | \$15 | Dollars psf | Cost of Land (Variable) | \$78 | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin | Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$939,792 | Dollars | Developer's Total Profit | \$5,259,466 | Dollars |
| Fixed Land Cost Profit Analysis |  |  | Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf | Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | -4\% | Profit Margin | Developer's Profit Margin (Variable) | 21\% | Profit Margin |
| Total Developer's Profit/Loss | (\$355,740) | Dollars | Total Developer's Profit/Loss | \$7,842,265 | Dollars |
| Building Configuration: Podium Parking |  |  | Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Constrained |  | Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit | Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size | Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot | Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit | Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units | Dwelling Units | 109 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | 98,100 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | 122,625 | Square Feet |
| Hard Costs, Rental | \$130 | Per SF | Hard Costs, Rental | \$130 | Per SF |
| Hard Costs, Condo | \$0 | Per SF | Hard Costs, Condo | \$0 | Per SF |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | $\underline{\text { Unit }}$ | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | 191 | Spaces |
| Retail Spaces Required | 34 | Spaces | Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 55 | Spaces | Total Parking Spaces | 238 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | 83,300 | Square Feet |
| Total Building Gross Area |  |  | Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories | Total Above-Ground Stories | 5 | Stories |
| Total Below-Ground Stories | 0 | Stories | Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 27,000 | Square Feet | Total Building Gross Area | 141,138 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet | Total Gross Area plus Parking | 224,438 | Square Feet |
| Podium Parking Summary |  |  | Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit | Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$6,265,278 | Dollars | Total Dev. Cost (Less Profit and Land) | \$35,063,109 | Dollars |
| Gross Profit at 15\% | \$939,792 | Dollars | Gross Profit at 15\% | \$5,259,466 | Dollars |
| Cost of Sale | \$242,626 | Dollars | Cost of Sale | \$1,352,501 | Dollars |
| Gross Costs Less Land | \$7,447,696 | Dollars | Gross Costs Less Land | \$41,675,076 | Dollars |
| Valuation | \$8,087,538 | Dollars | Valuation | \$45,083,374 | Dollars |
| Residual Land Value | \$639,842 | Dollars | Residual Land Value | \$3,408,297 | Dollars |
| per SF | \$15 | Dollars | per SF | \$78 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars | Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$8,443,278 | Dollars | Total Development Costs | \$37,241,109 | Dollars |
| Developer Required Return | \$1,248,267 | Dollars | Developer Required Return | \$5,408,207 | Dollars |
| Total Value | \$8,087,538 | Dollars | Total Value | \$45,083,374 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 1,604,006)$ | Dollars | Developer Add'I Profit/Loss Upon Sale | \$2,434,058 | Dollars |
| Developer Return | -4\% |  | Developer Return | 21\% |  |
|  |  |  | Baseline: Development Costs |  |  |
| Land Costs |  |  | Land Costs |  |  |
| Land | \$2,178,000 |  | Land | \$2,178,000 |  |
| Hard Costs |  |  | Hard Costs |  |  |
| Site Improvements | \$653,400 |  | Site Improvements | \$653,400 |  |
| Rental | \$1,755,000 |  | Rental | \$15,941,250 |  |
| Condo | \$0 |  | Condo | \$0 |  |
| Commercial Shell | \$1,235,250 |  | Commercial Shell | \$1,693,940 |  |
| Commercial Tl | \$324,000 |  | Commercial Tl | \$444,312 |  |
| Parking | \$962,500 |  | Parking | \$7,973,000 |  |
| Soft Costs |  |  | Soft Costs |  |  |
| Bldg Soft Costs | \$769,815 |  | Bldg Soft Costs | \$4,689,450 |  |
| Impact Fees, Residential | \$121,512 |  | Impact Fees, Residential | \$1,103,734 |  |
| Impact Fees, Commercial | \$5,749 |  | Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  | Financing Costs |  |  |
| Total Building Cost | \$8,005,226 |  | Total Building Cost | \$34,683,226 |  |
| Loan Fee | \$78,051 |  | Loan Fee | \$338,161 |  |


| Uptown: Project Description 11a |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$231,724 |  | Total Loan Interest | \$1,003,959 |  |
| Interest Reserve | \$6,778 |  | Interest Reserve | \$29,366 |  |
| Total Loan Costs | \$316,552 |  | Total Loan Costs | \$1,371,486 |  |
| Total Development Costs | \$8,321,778 |  | Total Development Costs | \$36,054,712 |  |
| per gross SF | \$308 |  | per gross SF | \$255 |  |
| Developers Profit | \$1,248,267 |  | Developers Profit | \$5,408,207 |  |
| Cost of Sale | \$121,500 |  | Cost of Sale | \$1,186,397 |  |
| Total Cost | \$9,691,545 |  | Total Cost | \$42,649,316 |  |
| per gross SF | \$359 |  | per gross SF | \$302 |  |
| Total Costs per gross SF (Excluding Land) | \$275.84 |  | Total Costs per gross SF (Excluding Land) | \$295.28 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Rental ${ }^{\text {Total Revenue }}$ | \$0 |  | Rental ${ }^{\text {Total Revenue }}$ | \$0 |  |
|  | Rental |  |  | Rental |  |
| Annual Revenue | \$356,400 |  | Annual Revenue | \$3,480,098 |  |
| Less Vacancy | \$17,820 |  | Less Vacancy | \$174,005 |  |
| Less Operating Expenses | \$115,830 |  | Less Operating Expenses | \$1,131,032 |  |
| Total Rental Revenue | \$222,750 |  | Total Rental Revenue | \$2,175,061 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$485,190 |  | Total Net Annual Revenue | \$2,534,954 |  |
| Residential Capitalized Value | \$4,050,000 |  | Residential Capitalized Value | \$39,546,563 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,087,538 |  | Value/Sale Price | \$45,083,374 |  |
| per gross sf | \$300 |  | per gross sf | \$319 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 109 | Dwelling Units | Maximum Dwelling Units Allowed | 109 | Dwelling Units |
| Total Net Res. Area | 98,100 | Square Feet | Total Net Res. Area | 98,100 | Square Feet |
| Total Gross Res. Area | 122,625 | Square Feet | Total Gross Res. Area | 122,625 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | $\underline{\text { Unit }}$ |
| Residential Spaces Required | 191 | Spaces | Residential Spaces Required | 191 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 238 | Spaces | Total Parking Spaces | 238 | Spaces |
| Total Parking Square Footage | 77,350 | Square Feet | Total Parking Square Footage | 77,350 | Square Feet |
| Total Interior Area | 141,138 | Square Feet | Total Interior Area | 141,138 | Square Feet |
| Total Built Area | 218,488 | Square Feet | Total Built Area (With Parking) | 218,488 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 77,350 | Square Feet | Total Area Required for Parking | 77,350 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 58,837 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 4.31 | Levels |
| Rounded | n/a | Levels | Rounded | 5 | Levels |
| Building Height | n/a | Feet | Building Height | 50 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | n/a | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

Podium Tuck-Under Parking

| Number of Residential Units | 29 <br> Maximum | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 29 | DU/acre |
| Resulting Density | 2 | Stories |
| Number of Stories | 51 | Parking Spots |
| Number of Parking Spaces |  |  |
| Residual Land Value Analysis | $\$ 22$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 1,312,368$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $6 \%$ | Profit Margin |
| Developer's Profit Margin (Variable) | $\$ 687,379$ | Dollars |
| Total Developer's Profit/Loss |  |  |

Building Configuration: Podium Parking
Maximum DU or Constrained
Lot Dimensions
Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage
Residential
Dwelling Units
Total Net Res. Area
Total Gross Res. Area
Hard Costs, Rental
Hard Costs, Condo

## Parking

Residential Spaces Required
Total Parking Square Footage

Total Building Gross Area
Total Above-Ground Stories
Total Below-Ground Stories
Total Building Gross Area
Total Gross Area plus Parking
Podium Parking Summary

| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 8,749,121$ | Dollars |
| Gross Profit at 15\% | $\$ 1,312,368$ | Dollars |
| Cost of Sale | $\$ 580,725$ | Dollars |
| Gross Costs Less Land | $\$ 10,642,214$ | Dollars |
| Valuation | $\$ 11,614,500$ | Dollars |
| Residual Land Value | $\$ 972,286$ | Dollars |
| $\quad$ per SF | $\$ 22$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 10,927,121$ | Dollars |
| Developer Required Return | $\$ 1,551,959$ | Dollars |
| Total Value | $\$ 11,614,500$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 864,580)$ | Dollars |
| $\quad$$\quad$ <br> $\quad$ Developer Return | $6 \%$ |  |

Baseline: Development Costs

| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land |  |
| Hard Costs | $\$ 2,178,000$ |
| Site Improvements | $\$ 653,400$ |
| Rental | 0 |
| Condo | $\$ 4,893,750$ |
| Parking | $\$ 892,500$ |
| Soft Costs |  |
| Bldg Soft Costs | $\$ 1,041,525$ |
| Impact Fees, Residential | $\$ 293,654$ |
| Financing Costs |  |
| Total Building Cost | $\$ 9,952,829$ |
| Loan Fee | $\$ 97,040$ |
| Total Loan Interest | $\$ 288,100$ |
| Interest Reserve | $\$ 8,427$ |
| Total Loan Costs | $\$ 393,567$ |
| Total Development Costs | $\$ 10,346,396$ |
| per gross SF | $\$ 317$ |
| Developers Profit | $\$ 1,551,959$ |
| Cost of Sale | $\$ 580,725$ |

## Multi-Level Below Ground Parking

| Number of Residential Units | 29 <br> Maximum | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 29 | DU/acre |
| Resulting Density | 2 | Stories |
| Number of Stories | 51 | Parking Spots |
| Number of Parking Spaces |  |  |
|  |  |  |
| Residual Land Value Analysis | $154)$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $\$ 1,462,511$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) |  |  |
| $\quad$ Developer's Total Profit | $\$ 50$ | Dollars psf |
|  |  | Profit Margin |
| Fixed Land Cost Profit Analysis | $-3 \%$ | Dollars |


| Podium+Subterranean Parking: Profitability |  |  |
| :--- | :---: | :--- |
|  |  |  |
| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| Total Dev. Cost (Less Profit and Land) | $\$ 9,750,076$ | Dollars |
| Gross Profit at 15\% | $\$ 1,462,511$ | Dollars |
| Cost of Sale | $\$ 580,725$ | Dollars |
| Gross Costs Less Land | $\$ 11,793,313$ | Dollars |
| Valuation | $\$ 11,614,500$ | Dollars |
| Residual Land Value | $(\$ 178,813)$ | Dollars |
| $\quad$ per SF | $(\$ 4)$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{N u m b e r}$ | Dollars |
| Total Development Costs | $\$ 11,928,076$ | Dollars |
| Developer Required Return | $\$ 1,702,103$ | Dollars |
| Total Value | $\$ 11,614,500$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 2,015,679)$ | Dollars |
| $\quad$ Developer Return | $-3 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Site Improvements | 0 |
| Rental | $\$ 4,893,750$ |
| Condo | $\$ 1,708,500$ |
| Parking |  |
| Soft Costs | $\$ 1,188,405$ |
| Bldg Soft Costs | $\$ 293,654$ |
| Impact Fees, Residential | $\$ 10,915,709$ |
| Financing Costs | $\$ 106,428$ |
| Total Building Cost | $\$ 315,972$ |
| Loan Fee | $\$ 9,242$ |
| Total Loan Interest | $\$ 431,642$ |
| Interest Reserve | $\$ 11,347,351$ |
| Total Loan Costs | $\$ 348$ |
| Total Development Costs | $\$ 1,702,103$ |
| per gross SF | $\$ 580,725$ |
| Developers Profit |  |

Podium Tuck-Under Parking

| Number of Residential Units <br> Maximum DU or Constrained <br> Resulting Density | 44 <br> Maximum | DU |
| :--- | :---: | :--- |
| Number of Stories | 44 | DU/acre |
| Number of Parking Spaces | 3 | Stories |
| Residual Land Value Analysis | 77 | Parking Spots |
| $\quad$ Cost of Land (Variable) |  |  |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Dollars psf |
| $\quad$ Developer's Total Profit | $\$ 1,930,576$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $17 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Variable) | $\$ 2,573,492$ | Dollars |
| Total Developer's Profit/Loss |  |  |

Building Configuration: Podium Parking
Maximum DU or Constrained
Lot Dimensions
Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage
Residential
Dwelling Units
Total Net Res. Area
Total Gross Res. Area
Hard Costs, Rental
Hard Costs, Condo

## Parking

Residential Spaces Required
Total Parking Square Footage

Total Building Gross Area
Total Above-Ground Stories
Total Below-Ground Stories
Total Building Gross Area
Total Gross Area plus Parking
Podium Parking Summary

| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 12,870,508$ | Dollars |
| Gross Profit at 15\% | $\$ 1,930,576$ | Dollars |
| Cost of Sale | $\$ 881,100$ | Dollars |
| Gross Costs Less Land | $\$ 15,682,185$ | Dollars |
| Valuation | $\$ 17,622,000$ | Dollars |
| Residual Land Value | $\$ 1,939,815$ | Dollars |
| per SF | $\$ 45$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 15,048,508$ | Dollars |
| Developer Required Return | $\$ 2,125,111$ | Dollars |
| Total Value | $\$ 17,622,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 448,380$ | Dollars |
| $\quad 17 \%$ |  |  |

Baseline: Development Costs

| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land |  |
| Hard Costs | $\$ 2,178,000$ |
| Site Improvements | $\$ 653,400$ |
| Rental | 0 |
| Condo | $\$ 7,425,000$ |
| Parking | $\$ 1,347,500$ |
| Soft Costs |  |
| Bldg Soft Costs | $\$ 1,579,050$ |
| Impact Fees, Residential | $\$ 445,544$ |
| Financing Costs |  |
| Total Building Cost | $\$ 13,628,494$ |
| Loan Fee | $\$ 132,878$ |
| Total Loan Interest | $\$ 394,498$ |
| Interest Reserve | $\$ 11,539$ |
| Total Loan Costs | $\$ 538,914$ |
| Total Development Costs | $\$ 14,167,408$ |
| per gross SF | $\$ 286$ |
| Developers Profit | $\$ 2,125,111$ |
| Cost of Sale | $\$ 881,100$ |

## Multi-Level Below Ground Parking

| Number of Residential Units | 44 <br> Maximum | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 44 | DU/Const. |
| Resulting Density | 3 | Stories |
| Number of Stories | 77 | Parking Spots |
| Number of Parking Spaces |  |  |
|  | $\$ 5$ | Dollars psf |
| Residual Land Value Analysis | $15 \%$ | Profit Margin |
| $\quad$ Cost of Land (Variable) | $\$ 2,157,263$ | Dollars |
| $\quad$ Developer's Profit Margin (Fixed) |  |  |
| $\quad$ Developer's Total Profit | $\$ 50$ | Dollars psf |
| Fixed Land Cost Profit Analysis | $6 \%$ | Profit Margin |
| $\quad$ Cost of Land (Fixed) | $\$ 1,062,245$ | Dollars |
| Developer's Profit Margin (Variable) |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | $\underline{\text { Unit }}$ |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | $\underline{\text { Unit }}$ |
| Dwelling Units | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 77 | Spaces |
| Total Parking Square Footage | 26,950 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Levels | 0 | Stories |
| Total Building Gross Area | 49,500 | Square Feet |
| Total Gross Area plus Parking | 76,450 | Square Feet |


| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 14,381,755$ | Dollars |
| Gross Profit at 15\% | $\$ 2,157,263$ | Dollars |
| Cost of Sale | $\$ 881,100$ | Dollars |
| Gross Costs Less Land | $\$ 17,420,118$ | Dollars |
| Valuation | $\$ 17,622,000$ | Dollars |
| Residual Land Value | $\$ 201,882$ | Dollars |
| $\quad$ per SF | $\$ 5$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 16,559,755$ | Dollars |
| Developer Required Return | $\$ 2,351,798$ | Dollars |
| Total Value | $\$ 17,622,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 1,289,553)$ | Dollars |
| $\quad$ Developer Return | $6 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Site Improvements | 0 |
| Rental | $\$ 7,425,000$ |
| Condo | $\$ 2,579,500$ |
| Parking | $\$ 1,800,810$ |
| Soft Costs | $\$ 445,544$ |
| Bldg Soft Costs | $\$ 15,082,254$ |
| Impact Fees, Residential | $\$ 147,052$ |
| Financing Costs | $\$ 436,579$ |
| Total Building Cost | $\$ 12,770$ |
| Loan Fee | $\$ 596,401$ |
| Total Loan Interest | $\$ 15,678,655$ |
| Interest Reserve | $\$ 317$ |
| Total Loan Costs | $\$ 2,351,798$ |
| Total Development Costs | $\$ 881,100$ |
| per gross SF |  |

Podium Tuck-Under Parking

| Number of Residential Units | 55 <br> Maximum | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 55 | Ma/acrenst. |
| Resulting Density | 3 | Stories |
| Number of Stories | 97 | Parking Spots |
| Number of Parking Spaces |  |  |
| Residual Land Value Analysis | $\$ 60$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 2,386,934$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  | $\$ 50$ | Dollars psf |
| Fixed Land Cost Profit Analysis | $22 \%$ | Profit Margin |
| $\quad$ Cost of Land (Fixed) | $\$ 3,936,605$ | Dollars |


| Building Configuration: Podium Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 55 | Dwelling Units |
| Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 61,875 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 97 | Spaces |
| Total Parking Square Footage | 31,525 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 61,875 | Square Feet |
| Total Gross Area plus Parking | 93,400 | Square Feet |
| Podium Parking Summary |  |  |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$15,912,895 | Dollars |
| Gross Profit at 15\% | \$2,386,934 | Dollars |
| Cost of Sale | \$1,101,375 | Dollars |
| Gross Costs Less Land | \$19,401,204 | Dollars |
| Valuation | \$22,027,500 | Dollars |
| Residual Land Value | \$2,626,296 | Dollars |
| per SF | \$60 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$18,090,895 | Dollars |
| Developer Required Return | \$2,548,428 | Dollars |
| Total Value | \$22,027,500 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | \$1,388,177 | Dollars |
| Developer Return | 22\% |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land |  |
| Hard Costs | $\$ 2,178,000$ |
| Site Improvements | $\$ 653,400$ |
| Rental | 0 |
| Condo | $\$ 9,281,250$ |
| Parking | $\$ 1,697,500$ |
| Soft Costs |  |
| Bldg Soft Costs | $\$ 1,976,175$ |
| Impact Fees, Residential | $\$ 556,930$ |
| Financing Costs |  |
| Total Building Cost | $\$ 16,343,255$ |
| Loan Fee | $\$ 159,347$ |
| Total Loan Interest | $\$ 473,081$ |
| Interest Reserve | $\$ 13,838$ |
| Total Loan Costs | $\$ 646,265$ |
| Total Development Costs | $\$ 16,989,520$ |
| per gross SF | $\$ 275$ |
| Developers Profit | $\$ 2,548,428$ |
| Cost of Sale | $\$ 1,101,375$ |

## Multi-Level Below Ground Parking

| Number of Residential Units | 55 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 55 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 97 | Parking Spots |
|  |  |  |
| Residual Land Value Analysis | $\$ 10$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 2,672,501$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $10 \%$ | Dollars psf |
| Cost of Land (Fixed) | $\$ 2,032,827$ | Dollars |
| Developer's Profit Margin (Variable) |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | $\underline{\text { Unit }}$ |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 55 | Dwelling Units |
| Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 61,875 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF |
| Parking | Number | Unit |
| Residential Spaces Required | 97 | Spaces |
| Total Parking Square Footage | 33,950 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Levels | 0 | Stories |
| Total Building Gross Area | 61,875 | Square Feet |
| Total Gross Area plus Parking | 95,825 | Square Feet |


| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 17,816,673$ | Dollars |
| Gross Profit at 15\% | $\$ 2,672,501$ | Dollars |
| Cost of Sale | $\$ 1,101,375$ | Dollars |
| Gross Costs Less Land | $\$ 21,590,549$ | Dollars |
| Valuation | $\$ 22,027,500$ | Dollars |
| Residual Land Value | $\$ 436,951$ | Dollars |
| $\quad$ per SF | $\$ 10$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | $\$ 19,994,673$ | Dollars |
| Developer Required Return | $\$ 2,833,995$ | Dollars |
| Total Value | $\$ 22,027,500$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $(\$ 801,167)$ | Dollars |
| $\quad$ Developer Return | $10 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs |  |
| Site Improvements | $\$ 653,400$ |
| Rental | 0 |
| Condo | $\$ 9,281,250$ |
| Parking | $\$ 3,249,500$ |
| Soft Costs |  |
| Bldg Soft Costs | $\$ 2,255,535$ |
| Impact Fees, Residential | $\$ 556,930$ |
| Financing Costs |  |
| Total Building Cost | $\$ 18,174,615$ |
| Loan Fee | $\$ 177,202$ |
| Total Loan Interest | $\$ 526,092$ |
| Interest Reserve | $\$ 15,388$ |
| Total Loan Costs | $\$ 718,683$ |
| Total Development Costs | $\$ 18,893,298$ |
| per gross SF | $\$ 305$ |
| Developers Profit | $\$ 2,833,995$ |
| Cost of Sale | $\$ 1,101,375$ |

Podium Tuck-Under Parking

| Number of Residential Units | 64 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Constrained | Max/Const. |
| Resulting Density | 64 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 112 | Parking Spots |
| Residual Land Value Analysis |  |  |
| $\quad$ Cost of Land (Variable) | $\$ 74$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Total Profit |  | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50,927$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $25 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Variable) | $\$ 5,081,152$ | Dollars |
| Total Developer's Profit/Loss |  |  |

Building Configuration: Podium Parking
Maximum DU or Constrained
Lot Dimensions
Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage
Residential
Dwelling Units
Total Net Res. Area
Total Gross Res. Area
Hard Costs, Rental
Hard Costs, Condo

## Parking

Residential Spaces Required
Total Parking Square Footage

Total Building Gross Area
Total Above-Ground Stories
Total Below-Ground Stories
Total Building Gross Area
Total Gross Area plus Parking
Podium Parking Summary

| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\underline{\text { Unit }}}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 18,372,848$ | Dollars |
| Gross Profit at $15 \%$ | $\$ 2,755,927$ | Dollars |
| Cost of Sale | $\$ 1,281,600$ | Dollars |
| Gross Costs Less Land | $\$ 22,410,375$ | Dollars |
| Valuation | $\$ 25,632,000$ | Dollars |
| Residual Land Value | $\$ 3,221,625$ | Dollars |
| $\quad$per SF | $\$ 74$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 20,550,848$ | Dollars |
| Developer Required Return | $\$ 2,890,387$ | Dollars |
| Total Value | $\$ 25,632,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 2,190,765$ | Dollars |
| $\quad$$\quad$ Developer Return $25 \%$ |  |  |

Baseline: Development Costs

| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs <br> Land |  |
| Hard Costs | $\$ 2,178,000$ |
| Site Improvements | $\$ 653,400$ |
| Rental | 0 |
| Condo | $\$ 10,800,000$ |
| Parking | $\$ 1,960,000$ |
| Soft Costs |  |
| Bldg Soft Costs | $\$ 2,296,800$ |
| Impact Fees, Residential | $\$ 648,064$ |
| Financing Costs |  |
| Total Building Cost | $\$ 18,536,264$ |
| Loan Fee | $\$ 180,729$ |
| Total Loan Interest | $\$ 536,561$ |
| Interest Reserve | $\$ 15,694$ |
| Total Loan Costs | $\$ 732,984$ |
| Total Development Costs | $\$ 19,269,248$ |
| per gross SF | $\$ 268$ |
| Developers Profit | $\$ 2,890,387$ |
| Cost of Sale | $\$ 1,281,600$ |

## Multi-Level Below Ground Parking

| Number of Residential Units | 74 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 74 | DU/acre |
| Number of Stories | 4 | Stories |
| Number of Parking Spaces | 130 | Parking Spots |
| Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | $15 \%$ | Dollars psf |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 3,569,602$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  | $\$ 50$ |
| Fixed Land Cost Profit Analysis | $23 \%$ | Dollars psf |
| Cost of Land (Fixed) | $\$ 5,884,431$ | Dollars |
| Developer's Profit Margin (Variable) |  |  |
| Total Developer's Profit/Loss |  |  |



| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 23,797,344$ | Dollars |
| Gross Profit at 15\% | $\$ 3,569,602$ | Dollars |
| Cost of Sale | $\$ 1,592,989$ | Dollars |
| Gross Costs Less Land | $\$ 28,959,934$ | Dollars |
| Valuation | $\$ 31,859,775$ | Dollars |
| Residual Land Value | $\$ 2,899,841$ | Dollars |
| per SF | $\$ 67$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 25,975,344$ | Dollars |
| Developer Required Return | $\$ 3,657,353$ | Dollars |
| Total Value | $\$ 31,859,775$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 2,227,078$ | Dollars |
| $\quad$$\quad 23 \%$  |  |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Site Improvements | 0 |
| Rental | $\$ 12,487,500$ |
| Condo | $\$ 4,355,000$ |
| Parking |  |
| Soft Costs | $\$ 3,031,650$ |
| Bldg Soft Costs | $\$ 749,324$ |
| Impact Fees, Residential | $\$ 23,454,874$ |
| Financing Costs | $\$ 228,685$ |
| Total Building Cost | $\$ 678,937$ |
| Loan Fee | $\$ 19,859$ |
| Total Loan Interest | $\$ 927,481$ |
| Interest Reserve | $\$ 24,382,355$ |
| Total Loan Costs | $\$ 293$ |
| Total Development Costs | $\$ 3,657,353$ |
| per gross SF | $\$ 1,592,989$ |
| Developers Profit |  |


| Uptown: Project Description 4b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$23,441,235 |  | Total Cost | \$29,632,697 |  |
| per gross SF | \$326 |  | per gross SF | \$356 |  |
| Total Costs per gross SF (Excluding Land) | \$311.26 |  | Total Costs per gross SF (Excluding Land) | \$347.87 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$25,632,000 |  | Total Revenue | \$31,859,775 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Net Annual Revenue | 0 |  | Total Net Annual Revenue | 0 |  |
| Capitalized Value | 0 |  | Capitalized Value | 0 |  |
| Value/Sale Price | \$25,632,000 |  | Value/Sale Price | \$31,859,775 |  |
| per gross sf | \$356 |  | per gross sf | \$383 |  |
| Podium Parking, Building Configuration, Max |  |  | Subterranean Parking, Building Configu |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 74 | Dwelling Units | Maximum Dwelling Units Allowed | 74 | Dwelling Units |
| Total Net Res. Area | 66,600 | Square Feet | Total Net Res. Area | 66,600 | Square Feet |
| Total Gross Res. Area | 83,250 | Square Feet | Total Gross Res. Area | 83,250 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 130 | Spaces | Residential Spaces Required | 130 | Spaces |
| Total Parking Square Footage | 42,250 | Square Feet | Total Parking Square Footage | 45,500 | Square Feet |
| Total Interior Area | 83,250 | Square Feet | Total Interior Area | 83,250 | Square Feet |
| Total Built Area | 125,500 | Square Feet | Total Built Area (With Parking) | 128,750 | Square Feet |
| Garage Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 42,250 | Square Feet | Total Area Required for Parking | 45,500 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 8,474 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 3.25 | Levels |
| Rounded | n/a | Levels | Rounded | 4 | Levels |
| Building Height | n/a | Feet | Building Height | 40 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 64 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 3 | Levels | Total Levels | $\mathrm{n} / \mathrm{a}$ | Levels |
| Total Net Res. Area | 57,600 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 72,000 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 112 | Spaces | Residential Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 36,400 | Square Feet | Total Parking Square Footage | $\mathrm{n} / \mathrm{a}$ | Square Feet |
| Total Interior Area | 72,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 108,400 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

Podium Tuck-Under Parking

| Number of Residential Units | 64 | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Constrained | Max/Const. |
| Resulting Density | 64 | DU/acre |
| Number of Stories | 3 | Stories |
| Number of Parking Spaces | 112 | Parking Spots |
|  |  |  |
| Residual Land Value Analysis | $\$ 74$ | Dollars psf |
| $\quad$ Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 2,755,927$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| $\quad$ Cost of Land (Fixed) | $25 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Variable) | $\$ 5,081,152$ | Dollars |

Building Configuration: Podium Parking
Maximum DU or Constrained
Lot Dimensions
Site Improvements
Lot Coverage
Maximum Allowable Lot Coverage
Residential
Dwelling Units
Total Net Res. Area
Total Gross Res. Area
Hard Costs, Rental
Hard Costs, Condo

## Parking

Residential Spaces Required
Total Parking Square Footage

Total Building Gross Area

| Total Above-Ground Stories | 3 | Stories |
| :--- | :---: | :--- |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 72,000 | Square Feet |

Total Building Gross Area
Total Gross Area plus Parking
Podium Parking Summary

| Residual Land Value Analysis | $\underline{\text { Number }}$ | Unit |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 18,372,848$ | Dollars |
| Gross Profit at $15 \%$ | $\$ 2,755,927$ | Dollars |
| Cost of Sale | $\$ 1,281,600$ | Dollars |
| Gross Costs Less Land | $\$ 22,410,375$ | Dollars |
| Valuation | $\$ 25,632,000$ | Dollars |
| Residual Land Value | $\$ 3,221,625$ | Dollars |
| $\quad$ per SF | $\$ 74$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\underline{\text { Number }}$ | Dollars |
| Total Development Costs | $\$ 20,550,848$ | Dollars |
| Developer Required Return | $\$ 2,890,387$ | Dollars |
| Total Value | $\$ 25,632,000$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 2,190,765$ | Dollars |
| Developer Return | $25 \%$ |  |

Baseline: Development Costs

| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs <br> Land |  |
| Hard Costs | $\$ 2,178,000$ |
| Site Improvements | $\$ 653,400$ |
| Rental | 0 |
| Condo | $\$ 10,800,000$ |
| Parking | $\$ 1,960,000$ |
| Soft Costs |  |
| Bldg Soft Costs | $\$ 2,296,800$ |
| Impact Fees, Residential | $\$ 648,064$ |
| Financing Costs |  |
| Total Building Cost | $\$ 18,536,264$ |
| Loan Fee | $\$ 180,729$ |
| Total Loan Interest | $\$ 536,561$ |
| Interest Reserve | $\$ 15,694$ |
| Total Loan Costs | $\$ 732,984$ |
| Total Development Costs | $\$ 19,269,248$ |
| per gross SF | $\$ 268$ |
| Developers Profit | $\$ 2,890,387$ |
| Cost of Sale | $\$ 1,281,600$ |

## Multi-Level Below Ground Parking

| Number of Residential Units | 109 <br> Maximum | DU |
| :--- | :---: | :--- |
| Maximum DU or Constrained | 109 | DU/acre |
| Resulting Density | 5 | Stories |
| Number of Stories | 191 | Parking Spots |
| Number of Parking Spaces |  |  |
| Residual Land Value Analysis | $\$ 108$ | Dollars psf |
| Cost of Land (Variable) | $15 \%$ | Profit Margin |
| $\quad$ Developer's Profit Margin (Fixed) | $\$ 5,200,629$ | Dollars |
| $\quad$ Developer's Total Profit |  |  |
|  |  |  |
| Fixed Land Cost Profit Analysis | $\$ 50$ | Dollars psf |
| Cost of Land (Fixed) | $27 \%$ | Profit Margin |
| Developer's Profit Margin (Variable) | $\$ 10,079,730$ | Dollars |
| Total Developer's Profit/Loss |  |  |


| Building Configuration: Subterranean Parking |  |  |
| :--- | :---: | :--- |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | $\frac{\text { Number }}{}$ | $\underline{\text { Unit }}$ |
| Site Improvements | $100 \%$ | $\%$ of lot size |
| Lot Coverage | $85 \%$ | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
|  |  |  |
| Residential | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| Dwelling Units | 98,100 | Swelling Units |
| Total Net Res. Area | 122,625 | Square Feet Feet |
| Total Gross Res. Area | $\$ 0$ | Per SF |
| Hard Costs, Rental | $\$ 150$ | Per SF |
| Hard Costs, Condo |  |  |
|  | $\underline{N u m b e r}$ | $\underline{\text { Unit }}$ |
| Parking | 66,850 | Spaces |
| Residential Spaces Required |  | Square Feet |
| Total Parking Square Footage |  |  |
|  | 5 | Stories |
| Total Building Gross Area | 1 | Stories |
| Total Above-Ground Stories | 122,625 | Square Feet |
| Total Below-Ground Levels | 189,475 | Square Feet |
| Total Building Gross Area |  |  |
| Total Gross Area plus Parking |  |  |
| Podium+Subterranean Parking: Profitability |  |  |


| Residual Land Value Analysis | $\underline{\text { Number }}$ | $\underline{\text { Unit }}$ |
| :--- | :---: | :--- |
| Total Dev. Cost (Less Profit and Land) | $\$ 34,670,857$ | Dollars |
| Gross Profit at 15\% | $\$ 5,200,629$ | Dollars |
| Cost of Sale | $\$ 2,346,429$ | Dollars |
| Gross Costs Less Land | $\$ 42,217,915$ | Dollars |
| Valuation | $\$ 46,928,588$ | Dollars |
| Residual Land Value | $\$ 4,710,672$ | Dollars |
| $\quad$ per SF | $\$ 108$ | Dollars |
|  |  |  |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | $\$ 36,848,857$ | Dollars |
| Developer Required Return | $\$ 5,175,364$ | Dollars |
| Total Value | $\$ 46,928,588$ | Dollars |
| Developer Add'I Profit/Loss Upon Sale | $\$ 4,904,366$ | Dollars |
| $\quad$ Developer Return | $27 \%$ |  |


| Baseline: Development Costs |  |
| :---: | :---: |
| Land Costs |  |
| Land | $\$ 2,178,000$ |
| Hard Costs | $\$ 653,400$ |
| Site Improvements | 0 |
| Rental | $\$ 18,393,750$ |
| Condo | $\$ 6,398,500$ |
| Parking |  |
| Soft Costs | $\$ 4,462,605$ |
| Bldg Soft Costs | $\$ 1,103,734$ |
| Impact Fees, Residential | $\$ 33,189,989$ |
| Financing Costs | $\$ 323,602$ |
| Total Building Cost | $\$ 960,735$ |
| Loan Fee | $\$ 28,102$ |
| Total Loan Interest | $\$ 1,312,439$ |
| Interest Reserve | $\$ 34,502,428$ |
| Total Loan Costs | $\$ 281$ |
| Total Development Costs | $\$ 5,175,364$ |
| per gross SF | $\$ 2,346,429$ |


| Uptown: Project Description 5b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Cost | \$23,441,235 |  | Total Cost | \$42,024,222 |  |
| per gross SF | \$326 |  | per gross SF | \$343 |  |
| Total Costs per gross SF (Excluding Land) | \$311.26 |  | Total Costs per gross SF (Excluding Land) | \$344.28 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| Condo |  |  | Condo |  |  |
| Total Revenue | \$25,632,000 |  | Total Revenue | \$46,928,588 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Net Annual Revenue | 0 |  | Total Net Annual Revenue | 0 |  |
| Capitalized Value | 0 |  | Capitalized Value | 0 |  |
| Value/Sale Price | \$25,632,000 |  | Value/Sale Price | \$46,928,588 |  |
| per gross sf | \$356 |  | per gross sf | \$383 |  |
| Podium Parking, Building Configuration, Max |  |  | Subterranean Parking, Building Configu |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 109 | Dwelling Units | Maximum Dwelling Units Allowed | 109 | Dwelling Units |
| Total Net Res. Area | 98,100 | Square Feet | Total Net Res. Area | 98,100 | Square Feet |
| Total Gross Res. Area | 122,625 | Square Feet | Total Gross Res. Area | 122,625 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 191 | Spaces | Residential Spaces Required | 191 | Spaces |
| Total Parking Square Footage | 62,075 | Square Feet | Total Parking Square Footage | 66,850 | Square Feet |
| Total Interior Area | 122,625 | Square Feet | Total Interior Area | 122,625 | Square Feet |
| Total Built Area | 184,700 | Square Feet | Total Built Area (With Parking) | 189,475 | Square Feet |
| Garage Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, 1st floor | 62,075 | Square Feet | Total Area Required for Parking | 66,850 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 29,824 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 4.31 | Levels |
| Rounded | n/a | Levels | Rounded | 5 | Levels |
| Building Height | n/a | Feet | Building Height | 50 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Podium Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 64 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 3 | Levels | Total Levels | n/a | Levels |
| Total Net Res. Area | 57,600 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 72,000 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 112 | Spaces | Residential Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 36,400 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 72,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 108,400 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


| Podium Parking |  |  |
| :---: | :---: | :---: |
| Number of Residential Units | 12 | DU |
| Maximum DU or Constrained | Constrained | Max/Const. |
| Resulting Density | 12 | DU/acre |
| Number of Stories | 2 | Stories |
| Number of Parking Spaces | 55 | Parking Spots |
| Commercial Area | 10,800 | Square Feet |
| Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | \$17 | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$1,007,291 | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | -1\% | Profit Margin |
| Total Developer's Profit/Loss | $(\$ 49,738)$ | Dollars |
| Building Configuration: Podium Parking |  |  |
| Maximum DU or Constrained | Constrained |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF |
| Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet |
| Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces |
| Retail Spaces Required | 34 | Spaces |
| Total Parking Spaces | 55 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Stories | 0 | Stories |
| Total Building Gross Area | 27,000 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet |
| Podium Parking Summary |  |  |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$6,715,277 | Dollars |
| Gross Profit at 15\% | \$1,007,291 | Dollars |
| Cost of Sale | \$361,426 | Dollars |
| Gross Costs Less Land | \$8,083,994 | Dollars |
| Valuation | \$8,843,538 | Dollars |
| Residual Land Value | \$759,544 | Dollars |
| per SF | \$17 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$8,893,277 | Dollars |
| Developer Required Return | \$1,297,946 | Dollars |
| Total Value | \$8,843,538 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$1,347,685) | Dollars |
| Developer Return | -1\% |  |
| Baseline: Development Costs |  |  |
| Land Costs |  |  |
| Land | \$2,178,000 |  |
| Hard Costs |  |  |
| Site Improvements | \$653,400 |  |
| Rental | 0 |  |
| Condo | \$2,025,000 |  |
| Commercial Shell | \$1,235,250 |  |
| Commercial TI | \$324,000 |  |
| Parking | \$962,500 |  |
| Soft Costs |  |  |
| Bldg Soft Costs | \$818,415 |  |
| Impact Fees, Residential | \$121,512 |  |
| Impact Fees, Commercial | \$5,749 |  |
| Financing Costs |  |  |
| Total Building Cost | \$8,323,826 |  |
| Loan Fee | \$81,157 |  |

Multi-Level Below Ground Parking

| Number of Residential Units | 29 | DU |
| :---: | :---: | :---: |
| Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 29 | DU/acre |
| Number of Stories | 2 | Stories |
| Number of Parking Spaces | 98 | Parking Spots |
| Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | (\$1) | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$2,146,612 | Dollars |
| Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | 4\% | Profit Margin |
| Total Developer's Profit/Loss | \$662,565 | Dollars |
| Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit |
| Dwelling Units | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF |
| Commercial |  |  |
| Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces |
| Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 98 | Spaces |
| Total Parking Square Footage | 34,300 | Square Feet |
| Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories |
| Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 51,138 | Square Feet |
| Total Gross Area plus Parking | 85,438 | Square Feet |
| Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$14,310,746 | Dollars |
| Gross Profit at 15\% | \$2,146,612 | Dollars |
| Cost of Sale | \$746,829 | Dollars |
| Gross Costs Less Land | \$17,204,188 | Dollars |
| Valuation | \$17,151,311 | Dollars |
| Residual Land Value | $(\$ 52,876)$ | Dollars |
| per SF | (\$1) | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$16,488,746 | Dollars |
| Developer Required Return | \$2,386,203 | Dollars |
| Total Value | \$17,151,311 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$1,723,638) | Dollars |
| Developer Return | 4\% |  |
| Baseline: Development Costs |  |  |
| Land Costs |  |  |
| Land | \$2,178,000 |  |
| Hard Costs |  |  |
| Site Improvements | \$653,400 |  |
| Rental | 0 |  |
| Condo | \$4,893,750 |  |
| Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$444,312 |  |
| Parking | \$3,283,000 |  |
| Soft Costs |  |  |
| Bldg Soft Costs | \$1,856,700 |  |
| Impact Fees, Residential | \$293,654 |  |
| Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  |
| Total Building Cost | \$15,302,896 |  |
| Loan Fee | \$149,203 |  |


| Uptown: Project Description 6b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$240,946 |  | Total Loan Interest | \$442,966 |  |
| Interest Reserve | \$7,048 |  | Interest Reserve | \$12,957 |  |
| Total Loan Costs | \$329,151 |  | Total Loan Costs | \$605,126 |  |
| Total Development Costs | \$8,652,977 |  | Total Development Costs | \$15,908,021 |  |
| per gross SF | \$320 |  | per gross SF | \$311 |  |
| Developers Profit | \$1,297,946 |  | Developers Profit | \$2,386,203 |  |
| Cost of Sale | \$240,300 |  | Cost of Sale | \$580,725 |  |
| Total Cost | \$10,191,223 |  | Total Cost | \$18,874,949 |  |
| per gross SF | \$377 |  | per gross SF | \$369 |  |
| Total Costs per gross SF (Excluding Land) | \$299.41 |  | Total Costs per gross SF (Excluding Land) | \$336.43 |  |
|  |  |  | Baseline: Development Revenues |  |  |
| Condo Baseline: Development Revenues |  |  | Condo |  |  |
| Total Revenue | \$4,806,000 |  | Total Revenue | \$11,614,500 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Rental Revenue | \$0 |  | Total Rental Revenue | \$0 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$262,440 |  | Total Net Annual Revenue | \$359,893 |  |
| Residential Capitalized Value | 0 |  | Residential Capitalized Value | 0 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,843,538 |  | Value/Sale Price | \$17,151,311 |  |
| per gross sf | \$328 |  | per gross sf | \$335 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 29 | Dwelling Units | Maximum Dwelling Units Allowed | 29 | Dwelling Units |
| Total Net Res. Area | 26,100 | Square Feet | Total Net Res. Area | 26,100 | Square Feet |
| Total Gross Res. Area | 32,625 | Square Feet | Total Gross Res. Area | 32,625 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 51 | Spaces | Residential Spaces Required | 51 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 98 | Spaces | Total Parking Spaces | 98 | Spaces |
| Total Parking Square Footage | 31,850 | Square Feet | Total Parking Square Footage | 31,850 | Square Feet |
| Total Interior Area | 51,138 | Square Feet | Total Interior Area | 51,138 | Square Feet |
| Total Built Area | 82,988 | Square Feet | Total Built Area (With Parking) | 82,988 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 31,850 | Square Feet | Total Area Required for Parking | 31,850 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 13,337 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 1.88 | Levels |
| Rounded | n/a | Levels | Rounded | 2 | Levels |
| Building Height | n/a | Feet | Building Height | 20 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUS | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| CommercialTotal Net Commercial Area |  |  | Commercial |  |  |
|  | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | n/a | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


| Uptown: Project Description 7b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Podium Parking |  |  | Multi-Level Below Ground Parking |  |  |
| Number of Residential Units | 12 | DU | Number of Residential Units | 44 | DU |
| Maximum DU or Constrained | Constrained | Max/Const. | Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 12 | DU/acre | Resulting Density | 44 | DU/acre |
| Number of Stories | 2 | Stories | Number of Stories | 3 | Stories |
| Number of Parking Spaces | 55 | Parking Spots | Number of Parking Spaces | 124 | Parking Spots |
| Commercial Area | 10,800 | Square Feet | Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  | Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | \$17 | Dollars psf | Cost of Land (Variable) | \$8 | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin | Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$1,007,291 | Dollars | Developer's Total Profit | \$2,841,364 | Dollars |
| Fixed Land Cost Profit Analysis |  |  | Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf | Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | -1\% | Profit Margin | Developer's Profit Margin (Variable) | 10\% | Profit Margin |
| Total Developer's Profit/Loss | (\$49,738) | Dollars | Total Developer's Profit/Loss | \$2,038,386 | Dollars |
| Building Configuration: Podium Parking |  |  | Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Constrained |  | Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit | Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size | Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot | Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit | Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units | Dwelling Units | 44 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF | Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF | Hard Costs, Condo | \$150 | Per SF |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | 77 | Spaces |
| Retail Spaces Required | 34 | Spaces | Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 55 | Spaces | Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | 43,400 | Square Feet |
| Total Building Gross Area |  |  | Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories | Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Stories | 0 | Stories | Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 27,000 | Square Feet | Total Building Gross Area | 68,013 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet | Total Gross Area plus Parking | 111,413 | Square Feet |
| Podium Parking Summary |  |  | Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit | Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$6,715,277 | Dollars | Total Dev. Cost (Less Profit and Land) | \$18,942,425 | Dollars |
| Gross Profit at 15\% | \$1,007,291 | Dollars | Gross Profit at 15\% | \$2,841,364 | Dollars |
| Cost of Sale | \$361,426 | Dollars | Cost of Sale | \$1,047,204 | Dollars |
| Gross Costs Less Land | \$8,083,994 | Dollars | Gross Costs Less Land | \$22,830,993 | Dollars |
| Valuation | \$8,843,538 | Dollars | Valuation | \$23,158,811 | Dollars |
| Residual Land Value | \$759,544 | Dollars | Residual Land Value | \$327,818 | Dollars |
| per SF | \$17 | Dollars | per SF | \$8 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars | Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$8,893,277 | Dollars | Total Development Costs | \$21,120,425 | Dollars |
| Developer Required Return | \$1,297,946 | Dollars | Developer Required Return | \$3,035,899 | Dollars |
| Total Value | \$8,843,538 | Dollars | Total Value | \$23,158,811 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$1,347,685) | Dollars | Developer Add'I Profit/Loss Upon Sale | $(\$ 997,513)$ | Dollars |
| Developer Return | -1\% |  | Developer Return | 10\% |  |
| Baseline: Development Costs |  |  | Baseline: Development Costs |  |  |
| Land Costs |  |  | Land Costs |  |  |
| Land | \$2,178,000 |  | Land | \$2,178,000 |  |
| Hard Costs |  |  | Hard Costs |  |  |
| Site Improvements | \$653,400 |  | Site Improvements | \$653,400 |  |
| Rental | 0 |  | Rental | 0 |  |
| Condo | \$2,025,000 |  | Condo | \$7,425,000 |  |
| Commercial Shell | \$1,235,250 |  | Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$324,000 |  | Commercial TI | \$444,312 |  |
| Parking | \$962,500 |  | Parking | \$4,154,000 |  |
| Soft Costs |  |  | Soft Costs |  |  |
| Bldg Soft Costs | \$818,415 |  | Bldg Soft Costs | \$2,469,105 |  |
| Impact Fees, Residential | \$121,512 |  | Impact Fees, Residential | \$445,544 |  |
| Impact Fees, Commercial | \$5,749 |  | Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  | Financing Costs |  |  |
| Total Building Cost | \$8,323,826 |  | Total Building Cost | \$19,469,441 |  |
| Loan Fee | \$81,157 |  | Loan Fee | \$189,827 |  |


| Uptown: Project Description 7b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$240,946 |  | Total Loan Interest | \$563,573 |  |
| Interest Reserve | \$7,048 |  | Interest Reserve | \$16,485 |  |
| Total Loan Costs | \$329,151 |  | Total Loan Costs | \$769,884 |  |
| Total Development Costs | \$8,652,977 |  | Total Development Costs | \$20,239,325 |  |
| per gross SF | \$320 |  | per gross SF | \$298 |  |
| Developers Profit | \$1,297,946 |  | Developers Profit | \$3,035,899 |  |
| Cost of Sale | \$240,300 |  | Cost of Sale | \$881,100 |  |
| Total Cost | \$10,191,223 |  | Total Cost | \$24,156,324 |  |
| per gross SF | \$377 |  | per gross SF | \$355 |  |
| Total Costs per gross SF (Excluding Land) | \$299.41 |  | Total Costs per gross SF (Excluding Land) | \$335.69 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| CondoTotal Revenue |  |  | Condo |  |  |
|  | \$4,806,000 |  | Total Revenue | \$17,622,000 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Rental Revenue | \$0 |  | Total Rental Revenue | \$0 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$262,440 |  | Total Net Annual Revenue | \$359,893 |  |
| Residential Capitalized Value | 0 |  | Residential Capitalized Value | 0 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,843,538 |  | Value/Sale Price | \$23,158,811 |  |
| per gross sf | \$328 |  | per gross sf | \$341 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 44 | Dwelling Units | Maximum Dwelling Units Allowed | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 77 | Spaces | Residential Spaces Required | 77 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 124 | Spaces | Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 40,300 | Square Feet | Total Parking Square Footage | 40,300 | Square Feet |
| Total Interior Area | 68,013 | Square Feet | Total Interior Area | 68,013 | Square Feet |
| Total Built Area | 108,313 | Square Feet | Total Built Area (With Parking) | 108,313 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 40,300 | Square Feet | Total Area Required for Parking | 40,300 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 21,787 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 2.34 | Levels |
| Rounded | n/a | Levels | Rounded | 3 | Levels |
| Building Height | n/a | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n /a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | n/a | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |



| Uptown: Project Description 8b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$240,946 |  | Total Loan Interest | \$563,573 |  |
| Interest Reserve | \$7,048 |  | Interest Reserve | \$16,485 |  |
| Total Loan Costs | \$329,151 |  | Total Loan Costs | \$769,884 |  |
| Total Development Costs | \$8,652,977 |  | Total Development Costs | \$20,239,325 |  |
| per gross SF | \$320 |  | per gross SF | \$298 |  |
| Developers Profit | \$1,297,946 |  | Developers Profit | \$3,035,899 |  |
| Cost of Sale | \$240,300 |  | Cost of Sale | \$881,100 |  |
| Total Cost | \$10,191,223 |  | Total Cost | \$24,156,324 |  |
| per gross SF | \$377 |  | per gross SF | \$355 |  |
| Total Costs per gross SF (Excluding Land) | \$299.41 |  | Total Costs per gross SF (Excluding Land) | \$335.69 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| CondoTotal Revenue |  |  | Condo |  |  |
|  | \$4,806,000 |  | Total Revenue | \$17,622,000 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Rental Revenue | \$0 |  | Total Rental Revenue | \$0 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$262,440 |  | Total Net Annual Revenue | \$359,893 |  |
| Residential Capitalized Value | 0 |  | Residential Capitalized Value | 0 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,843,538 |  | Value/Sale Price | \$23,158,811 |  |
| per gross sf | \$328 |  | per gross sf | \$341 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 44 | Dwelling Units | Maximum Dwelling Units Allowed | 44 | Dwelling Units |
| Total Net Res. Area | 39,600 | Square Feet | Total Net Res. Area | 39,600 | Square Feet |
| Total Gross Res. Area | 49,500 | Square Feet | Total Gross Res. Area | 49,500 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 77 | Spaces | Residential Spaces Required | 77 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 124 | Spaces | Total Parking Spaces | 124 | Spaces |
| Total Parking Square Footage | 40,300 | Square Feet | Total Parking Square Footage | 40,300 | Square Feet |
| Total Interior Area | 68,013 | Square Feet | Total Interior Area | 68,013 | Square Feet |
| Total Built Area | 108,313 | Square Feet | Total Built Area (With Parking) | 108,313 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 40,300 | Square Feet | Total Area Required for Parking | 40,300 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 21,787 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 2.34 | Levels |
| Rounded | n/a | Levels | Rounded | 3 | Levels |
| Building Height | n/a | Feet | Building Height | 30 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | Unit |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | $\mathrm{n} / \mathrm{a}$ | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n /a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |


| Uptown: Project Description 9b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Podium Parking |  |  | Multi-Level Below Ground Parking |  |  |
| Number of Residential Units | 12 | DU | Number of Residential Units | 55 | DU |
| Maximum DU or Constrained | Constrained | Max/Const. | Maximum DU or Constrained | Maximum | Max/Const. |
| Resulting Density | 12 | DU/acre | Resulting Density | 55 | DU/acre |
| Number of Stories | 2 | Stories | Number of Stories | 3 | Stories |
| Number of Parking Spaces | 55 | Parking Spots | Number of Parking Spaces | 144 | Parking Spots |
| Commercial Area | 10,800 | Square Feet | Commercial Area | 14,810 | Square Feet |
| Residual Land Value Analysis |  |  | Residual Land Value Analysis |  |  |
| Cost of Land (Variable) | \$17 | Dollars psf | Cost of Land (Variable) | \$13 | Dollars psf |
| Developer's Profit Margin (Fixed) | 15\% | Profit Margin | Developer's Profit Margin (Fixed) | 15\% | Profit Margin |
| Developer's Total Profit | \$1,007,291 | Dollars | Developer's Total Profit | \$3,356,601 | Dollars |
| Fixed Land Cost Profit Analysis |  |  | Fixed Land Cost Profit Analysis |  |  |
| Cost of Land (Fixed) | \$50 | Dollars psf | Cost of Land (Fixed) | \$50 | Dollars psf |
| Developer's Profit Margin (Variable) | -1\% | Profit Margin | Developer's Profit Margin (Variable) | 12\% | Profit Margin |
| Total Developer's Profit/Loss | (\$49,738) | Dollars | Total Developer's Profit/Loss | \$3,008,968 | Dollars |
| Building Configuration: Podium Parking |  |  | Building Configuration: Subterranean Parking |  |  |
| Maximum DU or Constrained | Constrained |  | Maximum DU or Constrained | Maximum |  |
| Lot Dimensions | Number | Unit | Lot Dimensions | Number | Unit |
| Site Improvements | 100\% | \% of lot size | Site Improvements | 100\% | \% of lot size |
| Lot Coverage | 85\% | Percent of Lot | Lot Coverage | 85\% | Percent of Lot |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Residential | Number | Unit | Residential | Number | Unit |
| Dwelling Units | 12 | Dwelling Units | Dwelling Units | 55 | Dwelling Units |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | 49,500 | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | 61,875 | Square Feet |
| Hard Costs, Rental | \$0 | Per SF | Hard Costs, Rental | \$0 | Per SF |
| Hard Costs, Condo | \$150 | Per SF | Hard Costs, Condo | \$150 | Per SF |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | 14,810 | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | 97 | Spaces |
| Retail Spaces Required | 34 | Spaces | Retail Spaces Required | 47 | Spaces |
| Total Parking Spaces | 55 | Spaces | Total Parking Spaces | 144 | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | 50,400 | Square Feet |
| Total Building Gross Area |  |  | Total Building Gross Area |  |  |
| Total Above-Ground Stories | 2 | Stories | Total Above-Ground Stories | 3 | Stories |
| Total Below-Ground Stories | 0 | Stories | Total Below-Ground Levels | 1 | Stories |
| Total Building Gross Area | 27,000 | Square Feet | Total Building Gross Area | 80,388 | Square Feet |
| Total Gross Area plus Parking | 44,875 | Square Feet | Total Gross Area plus Parking | 130,788 | Square Feet |
| Podium Parking Summary |  |  | Subterranean Parking: Profitability |  |  |
| Residual Land Value Analysis | Number | Unit | Residual Land Value Analysis | Number | Unit |
| Total Dev. Cost (Less Profit and Land) | \$6,715,277 | Dollars | Total Dev. Cost (Less Profit and Land) | \$22,377,343 | Dollars |
| Gross Profit at 15\% | \$1,007,291 | Dollars | Gross Profit at 15\% | \$3,356,601 | Dollars |
| Cost of Sale | \$361,426 | Dollars | Cost of Sale | \$1,267,479 | Dollars |
| Gross Costs Less Land | \$8,083,994 | Dollars | Gross Costs Less Land | \$27,001,423 | Dollars |
| Valuation | \$8,843,538 | Dollars | Valuation | \$27,564,311 | Dollars |
| Residual Land Value | \$759,544 | Dollars | Residual Land Value | \$562,888 | Dollars |
| per SF | \$17 | Dollars | per SF | \$13 | Dollars |
| Fixed Land Cost Profit Analysis | Number | Dollars | Fixed Land Cost Profit Analysis | Number | Dollars |
| Total Development Costs | \$8,893,277 | Dollars | Total Development Costs | \$24,555,343 | Dollars |
| Developer Required Return | \$1,297,946 | Dollars | Developer Required Return | \$3,518,095 | Dollars |
| Total Value | \$8,843,538 | Dollars | Total Value | \$27,564,311 | Dollars |
| Developer Add'I Profit/Loss Upon Sale | (\$1,347,685) | Dollars | Developer Add'I Profit/Loss Upon Sale | $(\$ 509,127)$ | Dollars |
| Developer Return | -1\% |  | Developer Return | 12\% |  |
| Baseline: Development Costs |  |  | Baseline: Development Costs |  |  |
| Land Costs Baseline. Development Costs |  |  | Land Costs |  |  |
| Land | \$2,178,000 |  | Land | \$2,178,000 |  |
| Hard Costs |  |  | Hard Costs |  |  |
| Site Improvements | \$653,400 |  | Site Improvements | \$653,400 |  |
| Rental | 0 |  | Rental | 0 |  |
| Condo | \$2,025,000 |  | Condo | \$9,281,250 |  |
| Commercial Shell | \$1,235,250 |  | Commercial Shell | \$1,693,940 |  |
| Commercial TI | \$324,000 |  | Commercial TI | \$444,312 |  |
| Parking | \$962,500 |  | Parking | \$4,824,000 |  |
| Soft Costs |  |  | Soft Costs |  |  |
| Bldg Soft Costs | \$818,415 |  | Bldg Soft Costs | \$2,923,830 |  |
| Impact Fees, Residential | \$121,512 |  | Impact Fees, Residential | \$556,930 |  |
| Impact Fees, Commercial | \$5,749 |  | Impact Fees, Commercial | \$6,140 |  |
| Financing Costs |  |  | Financing Costs |  |  |
| Total Building Cost | \$8,323,826 |  | Total Building Cost | \$22,561,802 |  |
| Loan Fee | \$81,157 |  | Loan Fee | \$219,978 |  |




| Uptown: Project Description 10b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$240,946 |  | Total Loan Interest | \$805,931 |  |
| Interest Reserve | \$7,048 |  | Interest Reserve | \$23,573 |  |
| Total Loan Costs | \$329,151 |  | Total Loan Costs | \$1,100,965 |  |
| Total Development Costs | \$8,652,977 |  | Total Development Costs | \$28,943,025 |  |
| per gross SF | \$320 |  | per gross SF | \$284 |  |
| Developers Profit | \$1,297,946 |  | Developers Profit | \$4,341,454 |  |
| Cost of Sale | \$240,300 |  | Cost of Sale | \$1,592,989 |  |
| Total Cost | \$10,191,223 |  | Total Cost | \$34,877,468 |  |
| per gross SF | \$377 |  | per gross SF | \$343 |  |
| Total Costs per gross SF (Excluding Land) | \$299.41 |  | Total Costs per gross SF (Excluding Land) | \$337.75 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| CondoTotal Revenue |  |  | Condo |  |  |
|  | \$4,806,000 |  | Total Revenue | \$31,859,775 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Rental Revenue | \$0 |  | Total Rental Revenue | \$0 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$262,440 |  | Total Net Annual Revenue | \$359,893 |  |
| Residential Capitalized Value | 0 |  | Residential Capitalized Value | 0 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,843,538 |  | Value/Sale Price | \$37,396,586 |  |
| per gross sf | \$328 |  | per gross sf | \$367 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 74 | Dwelling Units | Maximum Dwelling Units Allowed | 74 | Dwelling Units |
| Total Net Res. Area | 66,600 | Square Feet | Total Net Res. Area | 66,600 | Square Feet |
| Total Gross Res. Area | 83,250 | Square Feet | Total Gross Res. Area | 83,250 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | $\underline{\text { Unit }}$ |
| Residential Spaces Required | 130 | Spaces | Residential Spaces Required | 130 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 177 | Spaces | Total Parking Spaces | 177 | Spaces |
| Total Parking Square Footage | 57,525 | Square Feet | Total Parking Square Footage | 57,525 | Square Feet |
| Total Interior Area | 101,763 | Square Feet | Total Interior Area | 101,763 | Square Feet |
| Total Built Area | 159,288 | Square Feet | Total Built Area (With Parking) | 159,288 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 57,525 | Square Feet | Total Area Required for Parking | 57,525 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 39,012 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 3.25 | Levels |
| Rounded | n/a | Levels | Rounded | 4 | Levels |
| Building Height | n/a | Feet | Building Height | 40 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | $\underline{\text { Unit }}$ |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | n/a | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | $\underline{\text { Unit }}$ |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | n/a | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |



| Uptown: Project Description 11b |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Loan Interest | \$240,946 |  | Total Loan Interest | \$1,087,729 |  |
| Interest Reserve | \$7,048 |  | Interest Reserve | \$31,816 |  |
| Total Loan Costs | \$329,151 |  | Total Loan Costs | \$1,485,922 |  |
| Total Development Costs | \$8,652,977 |  | Total Development Costs | \$39,063,098 |  |
| per gross SF | \$320 |  | per gross SF | \$277 |  |
| Developers Profit | \$1,297,946 |  | Developers Profit | \$5,859,465 |  |
| Cost of Sale | \$240,300 |  | Cost of Sale | \$2,346,429 |  |
| Total Cost | \$10,191,223 |  | Total Cost | \$47,268,992 |  |
| per gross SF | \$377 |  | per gross SF | \$334.91 |  |
| Total Costs per gross SF (Excluding Land) | \$299.41 |  | Total Costs per gross SF (Excluding Land) | \$337.46 |  |
| Baseline: Development Revenues |  |  | Baseline: Development Revenues |  |  |
| CondoTotal Revenue |  |  | Condo |  |  |
|  | \$4,806,000 |  | Total Revenue | \$46,928,588 |  |
| Rental |  |  | Rental |  |  |
| Annual Revenue | 0 |  | Annual Revenue | 0 |  |
| Less Vacancy | 0 |  | Less Vacancy | 0 |  |
| Less Operating Expenses | 0 |  | Less Operating Expenses | 0 |  |
| Total Rental Revenue | \$0 |  | Total Rental Revenue | \$0 |  |
| Commercial |  |  | Commercial |  |  |
| Annual Revenue | \$291,600 |  | Annual Revenue | \$399,881 |  |
| Less Vacancy | \$14,580 |  | Less Vacancy | \$19,994 |  |
| Less Operating Expenses | \$14,580 |  | Less Operating Expenses | \$19,994 |  |
| Total Commercial Revenue | \$262,440 |  | Total Commercial Revenue | \$359,893 |  |
| Total Net Annual Revenue | \$262,440 |  | Total Net Annual Revenue | \$359,893 |  |
| Residential Capitalized Value | 0 |  | Residential Capitalized Value | 0 |  |
| Commercial Capitalized Value | \$4,037,538 |  | Commercial Capitalized Value | \$5,536,811 |  |
| Value/Sale Price | \$8,843,538 |  | Value/Sale Price | \$52,465,399 |  |
| per gross sf | \$328 |  | per gross sf | \$372 |  |
| Podium Parking, Building Configuration, Maximum |  |  | Subterranean Parking, Building Configuration, Maximum |  |  |
| Residential | Number | Unit | Residential | Number | Unit |
| Maximum Dwelling Units Allowed | 109 | Dwelling Units | Maximum Dwelling Units Allowed | 109 | Dwelling Units |
| Total Net Res. Area | 98,100 | Square Feet | Total Net Res. Area | 98,100 | Square Feet |
| Total Gross Res. Area | 122,625 | Square Feet | Total Gross Res. Area | 122,625 | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Net Commercial Area | 14,810 | Square Feet | Net Commercial Area | 14,810 | Square Feet |
| Gross Commercial Area | 18,513 | Square Feet | Gross Commercial Area | 18,513 | Square Feet |
| Parking | Number | Unit | Parking | Number | Unit |
| Residential Spaces Required | 191 | Spaces | Residential Spaces Required | 191 | Spaces |
| Commercial Spaces Required | 47 | Spaces | Commercial Spaces Required | 47 | Spaces |
| Total Parking Spaces | 238 | Spaces | Total Parking Spaces | 238 | Spaces |
| Total Parking Square Footage | 77,350 | Square Feet | Total Parking Square Footage | 77,350 | Square Feet |
| Total Interior Area | 141,138 | Square Feet | Total Interior Area | 141,138 | Square Feet |
| Total Built Area | 218,488 | Square Feet | Total Built Area (With Parking) | 218,488 | Square Feet |
| Podium Parking Analysis | Number | Unit | Subterranean Parking Analysis | Number | Unit |
| Maximum Allowable Lot Coverage | 37,026 | Square Feet | Maximum Allowable Lot Coverage | 37,026 | Square Feet |
| Area Required for Parking, Ground Floor | 77,350 | Square Feet | Total Area Required for Parking | 77,350 | Square Feet |
| Area Required for Retail, Ground Floor | 18,513 | Square Feet | Area Required for Retail, Ground Floor | 18,513 | Square Feet |
| Remaining Area for Residential Uses, 1st floor | 0 | Square Feet | Parking Required Over 1 Level | 58,837 | Square Feet |
| Is One Level Parking Suffice? | No | Y/N | Levels of Underground Parking | 1 | Levels |
| Stories Required | n/a | Levels | Above-Ground Levels | 4.31 | Levels |
| Rounded | n/a | Levels | Rounded | 5 | Levels |
| Building Height | n/a | Feet | Building Height | 50 | Feet |
| Is Height Allowed? | No | Y/N | Is Height Allowed? | Yes | Y/N |
| Podium Parking, Building Configuration, Constrained Analysis |  |  | Subterranean Parking, Building Configuration, Constrained Analysis |  |  |
|  | Number | Unit |  | Number | $\underline{\text { Unit }}$ |
| Is Reconfiguration Required? | Yes | Y/N | Is Reconfiguration Required? | No | Y/N |
| Maximum \# of Stories | 40 | Levels | Maximum \# of Stories | 40 | Levels |
| Residential | Number | Unit | Residential | Number | Unit |
| Optimal number of DUs | 12 | Dwelling Units | Optimal number of DUs | $\mathrm{n} / \mathrm{a}$ | Dwelling Units |
| Total Levels | 2 | Levels | Total Above-Ground Levels | n/a | Levels |
| Total Net Res. Area | 10,800 | Square Feet | Total Net Res. Area | n/a | Square Feet |
| Total Gross Res. Area | 13,500 | Square Feet | Total Gross Res. Area | n/a | Square Feet |
| Commercial |  |  | Commercial |  |  |
| Total Net Commercial Area | 10,800 | Square Feet | Total Net Commercial Area | n/a | Square Feet |
| Total Gross Commercial Area | 13,500 | Square Feet | Total Gross Commercial Area | n/a | Square Feet |
| Parking | Number | Unit | Parking | Number | $\underline{\text { Unit }}$ |
| Residential Spaces Required | 21 | Spaces | Residential Spaces Required | $\mathrm{n} / \mathrm{a}$ | Spaces |
| Commercial Spaces Required | 34 | Spaces | Commercial Spaces Required | n/a | Spaces |
| Total Parking Spaces Required | 55 | Spaces | Total Parking Spaces Required | n/a | Spaces |
| Total Parking Square Footage | 17,875 | Square Feet | Total Parking Square Footage | n/a | Square Feet |
| Total Interior Area | 27,000 | Square Feet | Total Interior Area | n/a | Square Feet |
| Total Built Area | 44,875 | Square Feet | Total Built Area | n/a | Square Feet |
|  |  |  | Total Levels Underground Parking | n/a | Levels |

## GENERAL LIMITING CONDITIONS

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This study is qualified in its entirety by, and should be considered in light of, these limitations, conditions and considerations.


[^0]:    ${ }^{1}$ http://www.sandiego.gov/planning/community/profiles/uptown/pdf/2012/existingprojects1207.pdf

[^1]:    ${ }^{2}$ Not included in base analysis.

[^2]:    ${ }^{4}$ Illustrative. This "lift" value has not been established and would be determined based a consideration of development risks, public interests, and a reasonable developer profit.

