

Proposed FISCAL YEAR Budget 2022



VOLUME 1
Budget Overview and Schedules

MAYOR TODD GLORIA

The City of
SAN DIEGO



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Proposed FISCAL YEAR Budget 2022

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VOLUME 1
Budget Overview and Schedules



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Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Message – Fiscal Year 2022 Budget

Dear San Diegans,

There is no question that the COVID-19 pandemic has devastated our local economy and made an enormous impact on everything we do. Last March, our tourism industry came to a halt, unemployment more than tripled and we saw one of the sharpest drops in consumer spending in recent history. This has had a crushing effect on our local businesses and has disproportionately affected individuals and families who rely on the service sector or simply do not have the opportunity to work from home. It has also resulted in an unprecedented loss of tax revenues that the City relies on to provide vital services to San Diegans.

As we release this budget and push forward on our vaccination efforts, we see some positive signs of a potentially subsiding pandemic and the beginning of an economic recovery. Now more than ever, we need steady leadership and vision to bring the City together, strengthen our economy, invest in our communities and, get our City back on track. This budget seeks to do just that.

The approximately \$306 million in federal relief funds that the City received will allow us to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. We will use federal relief funds responsibly over the next two years, allowing us to ensure City employees continue to provide the vital services residents deserve while investing in a stronger and more equitable future for our communities.

The Back to Work SD plan I developed before becoming your mayor is serving as our blueprint for this budget to strengthen San Diego's economy by providing \$10 million in small business loans for hardest hit industries like gyms and restaurants, providing technical assistance for street vendors, and restoring the small business enhancement program – all with a focus on investments in historically underserved communities. We will add dedicated staff to make it easier for local businesses to navigate the pathways to success. Our focus will be to make the City a resource that helps new and existing businesses thrive.

We will continue to partner with the San Diego Housing Commission to use federal and state dollars to provide nearly \$87.9 million in relief for families and individuals who've been devastated financially by the pandemic. This is on top of \$13.8 million in emergency rental assistance that helped 3,717 San Diego households in 2020.

This budget also sets the foundation to bring equity to all our neighborhoods. We will focus on our youth by expanding summer recreational programs and providing funding for community-based organizations that serve chronically underserved youth in communities of concern through employment, internship and scholarship opportunities.

A hallmark of this budget is our attention to the City's long-neglected homelessness crisis. The City will continue to leverage Federal and State funding and invest an additional \$10 million in General Fund dollars towards our most vulnerable residents. We will base our actions on nationally proven strategies, focusing resources on proven solutions that get people off the streets and make progress toward ending chronic homelessness. We will examine the housing inventory and look at ways to take advantage of existing public health and addiction services to better serve our homeless population.

San Diego will move to coordinate all its efforts through the People Assisting the Homeless (PATH) program, sending out a coordinated team of caseworkers assigned to different neighborhoods, to build rapport and trust with the homeless community. This is a substantial change in how the City has been dealing with a crisis that City-led programs have not been able to alleviate for over a decade. The City will now lead with a "housing first" model that has worked in other cities across the world, connecting people with immediate services.

Each neighborhood in San Diego deserves "sexy streets", which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction for roads that need a complete makeover. My "Sexy Streets for All of Us" initiative is a down payment in our communities of concern, a \$10 million investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This in addition to the nearly \$30 million in anticipated financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, "Sexy Streets" will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary

sidewalk repairs, new and upgraded bicycle infrastructure, and investments in our stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

For too long, our underserved communities have been disproportionately impacted by the effects of climate change. This budget includes \$5 million towards the newly created climate equity fund to help these communities effectively respond to the impacts of climate change. This is an important step to ensure underserved communities directly benefit from our efforts around climate action.

All San Diegans deserve clean air, water, and a climate-safe environment. The City will update its Climate Action Plan including aggressive new goals and strategies to implement them. When I authored the plan as interim Mayor seven years ago, I dreamt of a sustainable future with good-paying green jobs for generations to come. We are going to have to take bold steps if we are going to meet our targets to reduce greenhouse gas emissions.

As part of this budget, the City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have all City facilities use 100 percent clean energy through San Diego Community Power when it comes online.

This year, the City will ramp up construction on its Pure Water project, the largest water recycling program in California and the City's biggest infrastructure project in history. It will provide nearly half of San Diego's drinking water when it is completed.

City employees are this organization's most valuable resource. Without them, we cannot provide core neighborhood services like road repair, trash pickup or public safety. Unfortunately, after close to a decade of stagnant salaries, employee compensation is not competitive when compared to other agencies throughout the region. Our City has become the training ground for employees who join the City for a couple of years and then leave to work for other agencies that pay more. We are losing our best and most experienced employees to other local governments. Not only do we want to prevent this continuous attrition, but we want to attract the best and the brightest employees to transform this City into the best-in-class organization San Diegans deserve. We understand that we will not be able to solve this challenge in a single year. But this budget begins to address this fundamental issue and

includes compensation increases to begin to align employee salaries with the current employment market.

This budget includes \$15 million in General Fund budget reductions resulting from minimal service level reductions, savings from operational reorganizations and efficiencies, and new revenue sources identified by City departments.

Conclusion

The City, like many families and businesses across the nation, faces a huge economic challenge ahead. The Fiscal Year 2022 Proposed Budget takes a fiscally responsible, multi-year approach that uses federal relief funds strategically to allow for the City's major revenues to begin recovery while maintaining the services that our residents rely on. Though federal relief funds are one-time funding, we are committed to using them as the foundation for long-term stability. These investments will provide greater equity throughout our communities.

San Diego has overcome financial crisis before. I was proud to serve as Interim Mayor during that time and get our city back on track. We know San Diego is up for the challenge, and I look forward to leading our city through our recovery. Together, we will beat back COVID-19, recover from the pandemic and begin to transform San Diego into not just a "fine" city, but a truly great city for all of us.

Sincerely,



Todd Gloria
Mayor



Todd Gloria
Mayor



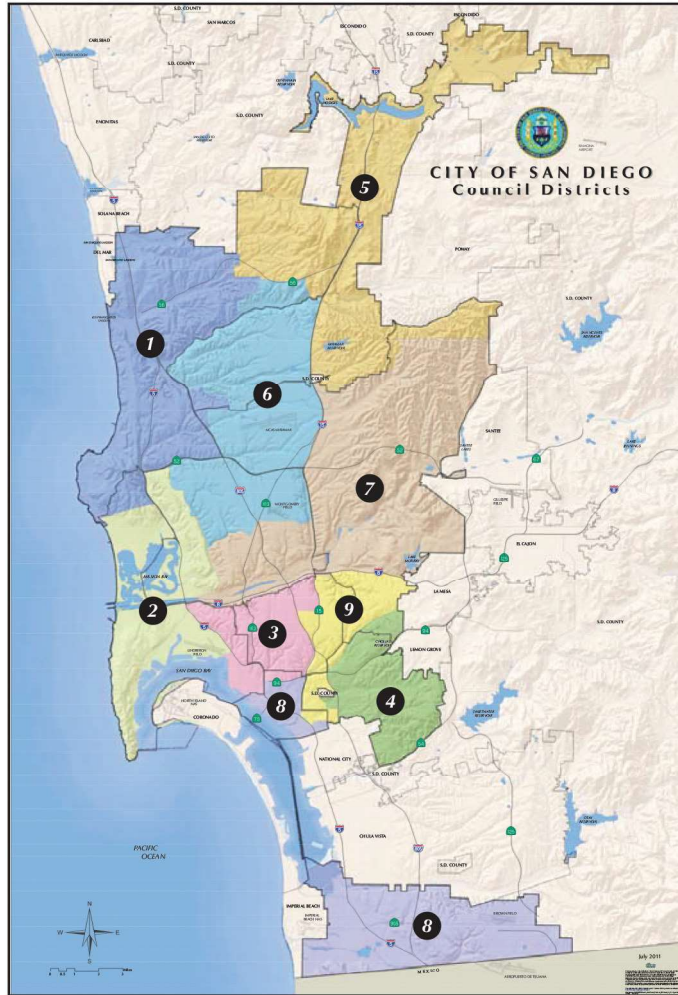
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Council President Pro Tem
District 3



Monica Montgomery Stepe
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Chris Cate
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Jay Goldstone
Chief Operating Officer



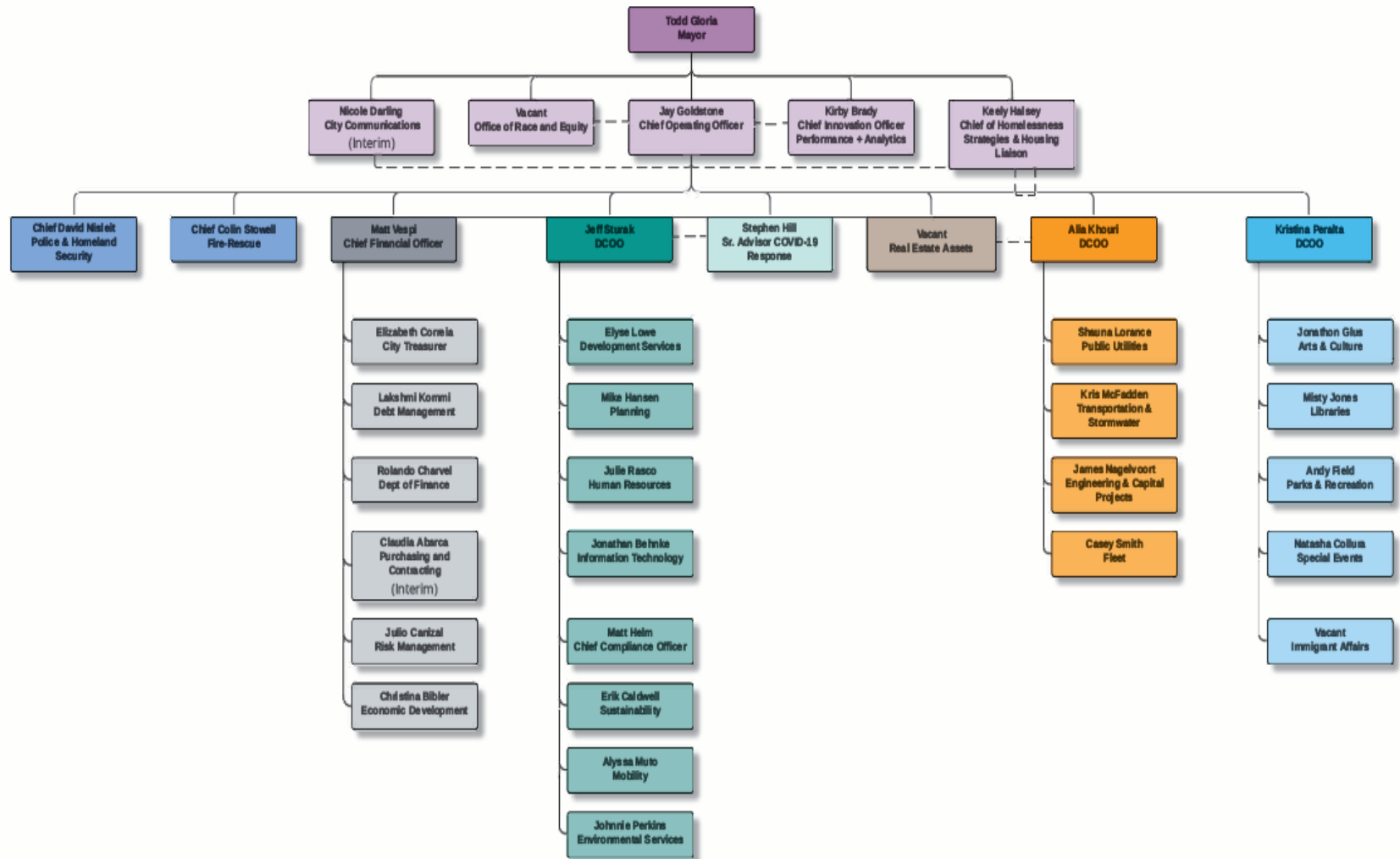
Mara W. Elliott
City Attorney



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City of San Diego Organizational Structure





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City Strategic Plan



Mission

To effectively serve and support our communities



Vision

: A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

Foster a high-performing culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

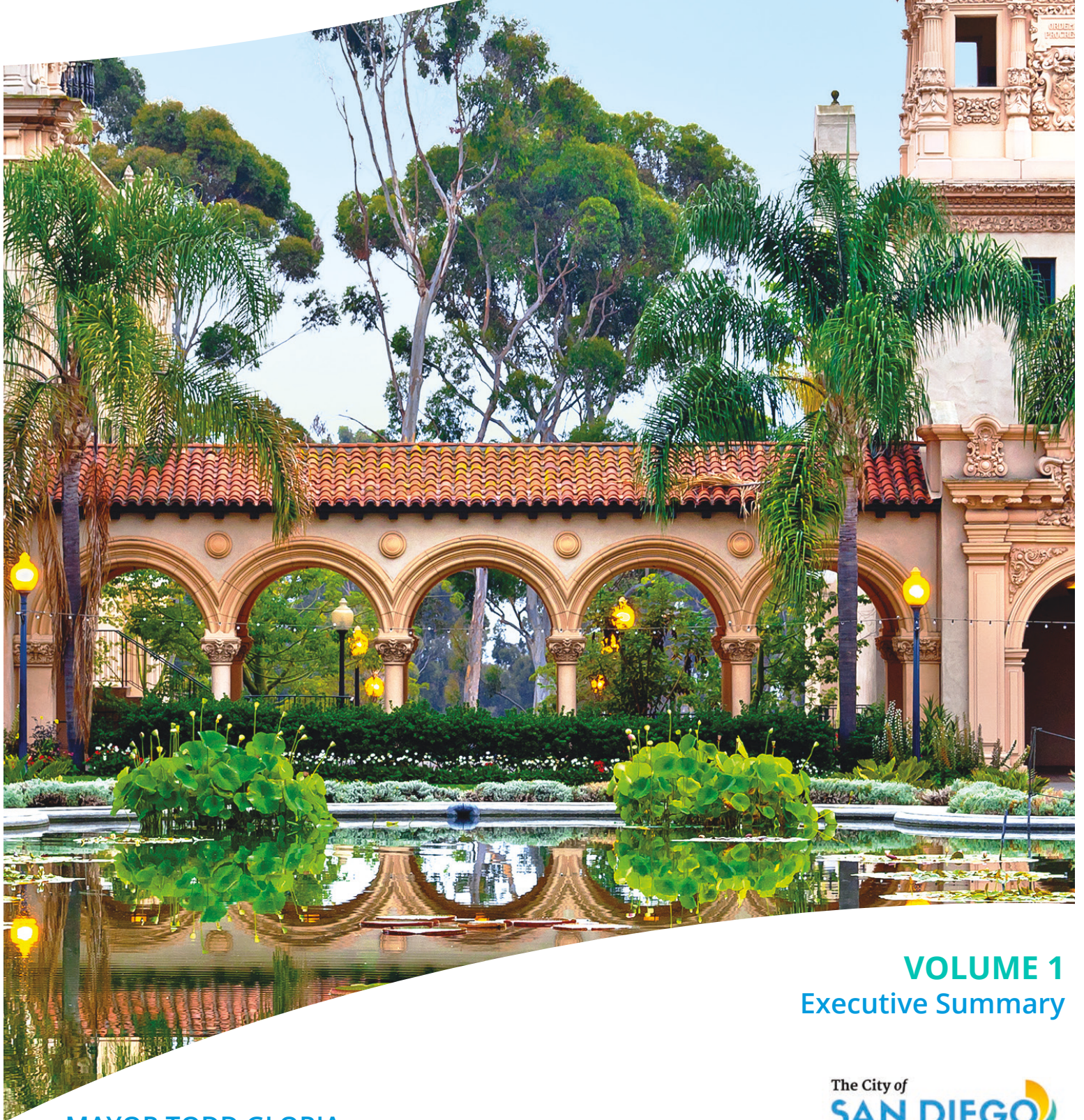
Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*



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Proposed FISCAL YEAR Budget 2022



VOLUME 1 Executive Summary

MAYOR TODD GLORIA

The City of
SAN DIEGO

Executive Summary



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Executive Summary

Executive Summary

The City of San Diego's Fiscal Year 2022 Proposed Budget is \$4.6 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program.

This represents an increase of \$537.1 million or 13.4 percent compared to the Fiscal Year 2021 Adopted Budget. This is primarily due to increases in Capital Improvements Program associated with the Pure Water Program and the General Fund to maintain services and add investments including employee compensation, getting San Diegans "Back to Work", homelessness programs and services, road repair and climate equity funding, compliance costs and increases to the City's pension payment.

The Fiscal Year 2022 Proposed Budget includes a total of 11,818.57 Full-Time Equivalent (FTE) positions, representing an increase of 91.64 FTE positions or 0.8 percent compared to the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to positions added in the Public Utilities Department to support operations and preventative maintenance. The General Fund added approximately 10.87 FTE net positions, resulting from 118.20 FTE additions and 107.33 FTE reductions.

Total City Expenditures Fiscal Years 2021-2022 by Fund Type/Program (in millions)

Fund Type/Program	FY 2021	FY 2022
General Fund	\$1,620.9	1,728.8
Special Revenue Funds	703.2	734.8
Capital Project Funds	32.4	19.1
Enterprise Funds	1,131.4	1,173.5
Internal Service Funds	166.4	155.3
Capital Improvements Program	367.5	747.5
Total	\$ 4,021.8	\$ 4,559.0

Total City FTE Positions Fiscal Years 2021-2022 by Fund Type

Fund Type	FY 2021	FY 2022
General Fund	7,640.02	7,650.89
Special Revenue Funds	1,076.06	1,074.51
Enterprise Funds	2,610.62	2,699.69
Internal Service Funds	337.23	330.48
Other Funds	63.00	63.00
Total	11,726.93	11,818.57

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Development Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2022-2026 Five-Year Financial Outlook (Outlook) in Fall 2020, which is prepared each year to establish the initial framework for the development of the Fiscal Year 2022 Proposed Budget. Based on this year's Outlook, General Fund departments and various non-General Funds were directed to only submit reduction proposals and budget requests that maintain the City's core service levels. City departments submitted budget requests and

Executive Summary

reduction proposals to the Department of Finance in January 2021 that were analyzed, reviewed, and prioritized by the City's Executive Team in February 2021.

In addition to the revenue shortfall projected in the Outlook, the Mid-Year Budget Monitoring Report projected an additional \$85.4 million deficit for Fiscal Year 2021. As a result, the Fiscal Year 2022 General Fund Proposed Budget is a reflection of a multi-year analysis that funds critical expenditures in Fiscal Year 2022 and addresses the projected revenue shortfalls in Fiscal Year 2021, Fiscal Year 2022, and in future fiscal years with proposed reductions, recommended allocation of funds included in the American Rescue Plan Act, and other mitigation actions. Looking beyond Fiscal Year 2022, there is an ongoing need to reach a structurally balanced budget where ongoing revenues support ongoing expenditures. The proposed multi-year analysis reflects revenue shortfalls in future fiscal years and will require further mitigations, such as the use of reserves, additional budget reductions, or identification of new revenue sources. For additional information on how the Fiscal Year 2021 and Fiscal Year 2022 was balanced, please refer to the Citywide Budget Overview section of this Volume.

During the Budget Review phase, the City Council will hold a series of public meetings in the months of April and May 2021 to obtain input from San Diego residents on spending priorities. The Mayor and City Council will use the information at these hearings to recommend changes to the Fiscal Year 2022 Proposed Budget through the Mayor's May Revision and City Council modifications, respectively. The Budget Adoption phase begins with the City Council approving the budget, and once the final changes have been made by the Department of Finance, the City Council will be presented with the Annual Appropriation Ordinance, where it is anticipated that the Fiscal Year 2022 Adopted Budget will be enacted into law, concluding the Budget Development Process.

General Fund Overview

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.16 billion or 67.3 percent of the revenue in the Fiscal Year 2022 Proposed Budget. Projected growth rates for these revenue sources when the Fiscal Year 2022 Proposed Budget was prepared are as follows:

- Property Tax: 4.00 percent
- Sales Tax: 13.16 percent
- Transient Occupancy Tax: 75.32 percent
- Franchise Fees:
 - SDG&E: 1.91 percent
 - Cable: -4.60 percent

This year, a direct federal revenue allocation from the American Rescue Plan allowed the City to maintain vital services to its residents. The remainder of revenues in the General Fund are generated by a variety of resources. After incorporating all adjustments, the Fiscal Year 2022 Proposed Budget maintains a balanced and fiscally responsible budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

Critical Expenditures

The Fiscal Year 2022 Proposed budget includes approximately \$57.5 million for new services and \$44.0 million to maintain current services. New services include some top Mayoral priorities such as investments to get San Diegans "Back to Work", homelessness funding to support our most vulnerable communities, infrastructure funding for the "sexy" streets initiative in communities of concern, and the creation of the

Executive Summary

Climate Equity Fund to help underserved communities effectively respond to impacts of climate change. Notable additions to maintain current services include funding for anticipated compensation increases for represented employees, currently being negotiated, and for unrepresented employees, funding for the continuation of COVID-19 sanitation and supplies, funding for positions filled in prior fiscal years, but not yet added in the annual budget, and funding to maintain operational and capital support of the Convention Center.

The list below highlights some of the General Fund critical expenditures.

<i>Back to Work SD</i>	Funding in non-personnel expenditures for programs to get San Diegans back to work through a variety of initiatives that support small businesses and summer youth programs.
<i>Citywide Park Facilities</i>	Funding in positions and non-personnel expenditures for new Facilities, Play All Day Sites, and Joint Use Facilities.
<i>Climate Equity Fund</i>	Funding in non-personnel expenditures for disadvantaged communities to adapt to climate change and for related actions.
<i>“Sexy” Streets Funding</i>	Funding for streets in communities of concern.
<i>Convention Center Corporation Operational Support</i>	Funding to support the operations of the San Diego Convention Center Corporation.
<i>COVID-19 Support</i>	Funding to support upstaffing and emergency medical services to respond to the COVID-19 public health emergency.
<i>Fire Academies</i>	Funding for two additional Fire Academies to increase staffing levels.
<i>Homeless Programs and Services</i>	Funding in one-time non-personnel expenditures associated with crisis intervention and housing investment opportunities.
<i>Employee Compensation</i>	Funding related to employee compensation increases.
<i>Library Materials and Programming</i>	Funding in non-personnel expenditures associated to e-materials and equity focused virtual and expanded programming.
<i>Mobility Action Plan</i>	Funding in non-personnel expenditures associated with the Mobility Action Plan.
<i>New Commission On Police Practices</i>	Funding of positions and non-personnel expenditures associated to the establishment of the Office of Commission on Police Practices.
<i>Public Safety Radios</i>	Funding in non-personnel expenditures for the acquisition of public safety radios for the Police and Fire-Rescue Departments.
<i>SB1383 - Organics Collection</i>	Initial Funding in non-personnel expenditures to support the implementation of organics collection to comply with State Bill 1383.
<i>Small Business Ombudsman Program</i>	Funding for positions to provide small business ombudsman services.
<i>Storm Water Pipe Repair</i>	Funding of positions and non-personnel expenditures for repair citywide storm drain pipe repairs.
<i>Supplemental Positions</i>	Funding for existing supplemental positions in various departments.

Budget Reductions

In order to offset shortfalls in major General Fund revenues due to the COVID-19 pandemic and support the critical expenditures mentioned above, the Fiscal Year 2022 Proposed Budget includes budget reductions that were strategically chosen to minimize impacts to core service levels. The list below includes budgeted reductions from the Fiscal Year 2022 Proposed Budget. For more information, please see the General Fund Expenditures section of this Volume.

Executive Summary

Executive Management	Reduction of 2.00 FTE positions associated with a restructure of operations and changes in organizational management.
Library	Reorganization of Library hours of operation to a Tuesday to Saturday schedule with an increase in Library e-materials and equity focused virtual and expanded programming.
Police	Reduction in overtime expenditures associated to extension of shift, neighborhood policing, and Clean SD.
Environmental Services	Reduction of non-personnel expenditures associated with efficiencies in Clean SD sanitation services.

Non-General Fund Overview

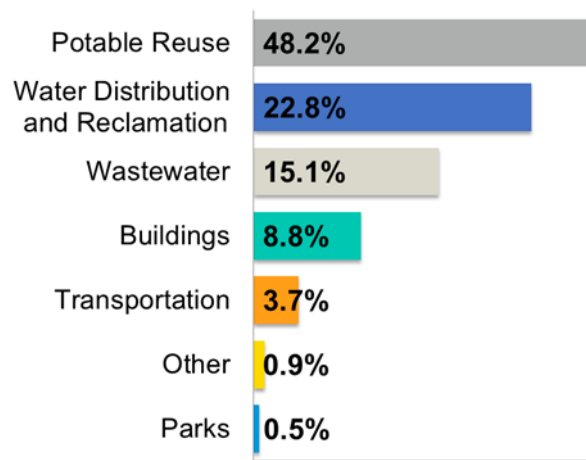
In addition to the General Fund, the Fiscal Year 2022 Proposed Budget includes the following major changes in other non-general funds:

Airports Fund	Addition of non-personnel expenditures associated to the maintenance and repair of various facilities.
Environmental Growth Funds	Addition of non-personnel expenditures to maintain open space and developed regional parks for the purpose of preserving and enhancing the environment.
Municipal Sewer Fund	Addition of positions and non-personnel expenditures associated with facilities maintenance, energy program, and the hauling and disposal of biosolids.
Water Utility Operating Fund	Addition of positions and non-personnel expenditures associated with debt service, preventative maintenance, purchase of water, dam maintenance, and Pure Water Operations.

Capital Improvements Program Overview

The Fiscal Year 2022 Proposed CIP Budget for all funds is \$747.5 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Proposed Fiscal Year 2022 CIP Budget by Project



Executive Summary

Conclusion

The Fiscal Year 2022 Proposed Budget continues to focus on the City's goals and make onetime investments to respond to the continued impacts from the COVID-19 pandemic and help residents get back to work. This balanced budget includes funding to maintain current services and fund new critical expenditures, with limited budget reductions. The Proposed Budget addresses the shortfalls in Fiscal Year 2021 and Fiscal Year 2022 and responsibly uses the one-time funding from the American Rescue Plan Act. However, to maintain a balanced budget in future years it will require further mitigations such as use of reserves, additional budget reductions, or identification of new revenue sources. Additional details are included throughout this Volume.

Executive Summary



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
City Profile

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The City of
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City Profile

San Diego at a Glance

The City of San Diego, widely known as America's Finest City, is best known for its ideal climate, beautiful beaches, and array of world-class attractions. As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,423,851 as of July 1, 2019. San Diego's population has grown by approximately 9.4 percent between the 2010 Census and the estimated 2019 population as of July 1, 2019 for an aggregate increase of 116,499.¹ 2020 Census estimates will be released on a rolling basis from December 2020 to June 2021.



Estimates for City populations as of July 1, 2020 are scheduled for release May 27, 2021.²

San Diego covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.³ Due to the unique topography of the City, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline offering a wide variety of beaches and amenities. With its great weather, and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and a great place for residents to relax year round

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2021 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State made the list ranking of 35, 88, and 143, respectively.

UC San Diego is world renowned and recognized as one of the top universities for research and development (R&D) receiving over \$1.45 billion in sponsored research funding for Fiscal Year 2020 (July 2019 – June 2020), which is a 10.0 percent increase over the previous year.⁴ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), the newly opened Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the largest and most renowned centers for ocean, earth, and

¹ QuickFacts San Diego City. United States Census Bureau website. Retrieved March 2021.

² Schedule. United States Census Bureau website.

³ 2019 Census Gazetteer Files-Places. United States Census Bureau website. Retrieved March 2021.

⁴ UCSD News. UCSD website. Retrieved March 2021.

atmospheric science research in the world. San Diego State University also received an increased investment in research with nearly \$144 million in grant and research funding during that same time frame.⁵ San Diego State University plans to expand their academic and research programs, aided by their eventual expansion into Mission Valley and adjacent land to the University.

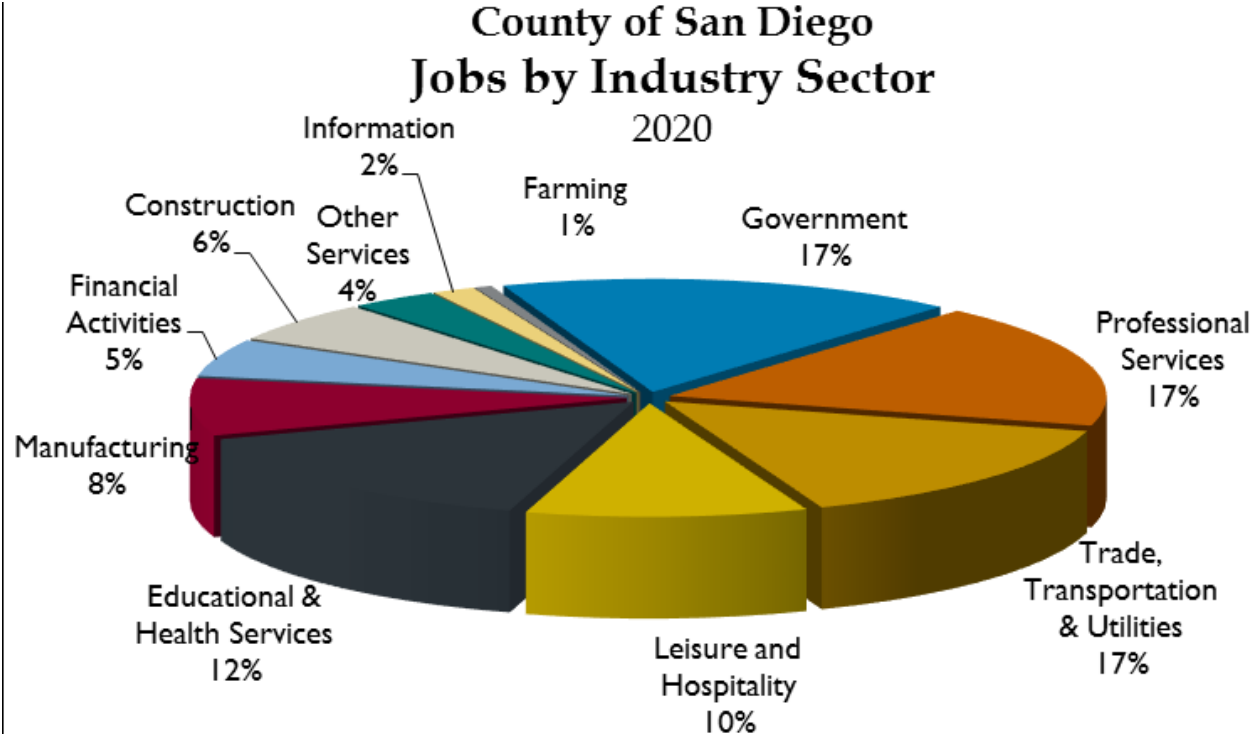
Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem consisting of some of the world's smartest companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities give San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for international trade, high-tech manufacturing, research and development, advantages of a blue economy and a dynamic tourism industry. San Diego's economic base has undergone a transformation in recent years to become more diversified, which helps hedge the risk of impacts from one specific sector.

However, the defense and military industries continue to play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in October 2020 (SDMAC Study) estimating that in 2020, defense-related activities and spending generated approximately \$52.0 billion of Gross Regional Product (GRP) for San Diego County, or 25.0 percent of the region's total GRP. In 2020, the military was responsible for approximately 342,486 jobs in the region, or 23.0 percent of all employment in the region. The SDMAC Study further estimates that \$33.6 billion in federal defense funds were allocated to San Diego County. This direct spending is estimated at a conservative 5.7 percent increase over Fiscal Year 2019.⁶

⁵ SDSU Newscenter. SDSU website. Retrieved March 2021.

⁶ Military Economic Impact Study 2020. SDMAC website. Retrieved March 2021.



Source: State of California Employment Development

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego’s innovation economy is a center for scientific breakthroughs and discoveries as a result of its research institutions and scientific research and development. Research institutions as well as commercial research and development businesses are one of the largest and most significant economic contributors to the region, bringing in more than \$3.4 billion in venture capital funding in 2019.⁷

In 2018, a team from Rady Children’s Institute for Genomic Medicine set a new world record when they sequenced a genome in 19.5 hours, using San Diego based company Illumina’s sequencing system.⁸ This specific genome sequencing saved the life of a one-year old baby, who was born with a rare genetic disorder that went undiagnosed. Other research institutes include The Scripps Research Institute, Sanford-Burnham Medical Research Institute, Salk Institute for Biological Studies, and the J. Craig Venter Institute. These major independent research institutes serve as a reminder that San Diego boasts a dense concentration of research and development and has become a scientific mecca for some of the world’s best researchers.

⁷ 2019 San Diego Innovation Report. Connect website. Retrieved March 2021.

⁸ Guinness World Records™ Title for Fastest Genetic Diagnosis. Rady Children’s Hospital website. Retrieved March 2021.

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Since the beginning of the pandemic, San Diego biotech and life science companies have been active in the fight against COVID-19. Over the past year, more than 61 San Diego County companies have been working on the development of treatments, vaccines or tests.⁹ Notable achievements of San Diego companies include Inovio Pharmaceuticals becoming the second in the world to begin COVID-19 vaccine trials, Quidel, headquartered in Sorrento Valley, developed the first coronavirus antigen test to receive emergency use authorization, and CalciMedica, PhaseBio and Ligand Pharmaceuticals have been working on the development and testing of COVID-19 treatments.

Tourism

In 2020, San Diego had approximately 35.1 million visitors, who spent over \$11.6 billion at thousands of San Diego area businesses.¹⁰ This industry typically generates over \$855 million annually in state and local taxes. However, since March 2020, the San Diego tourism industry has experienced significant economic impacts due to the COVID-19 pandemic. Impacts to tourism revenue are discussed in detail in the General Fund Revenues Section of this Volume.



While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages.

These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. For 2020, the Convention Center generated nearly \$31.4 million in revenue and had a \$977.4 million economic impact to the region, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.¹¹ Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the convention center and one of the largest for the City of



⁹ Bio.org; U.S. Food and Drug Administration. Union-Tribune. Retrieved October 2020

¹⁰ SDTA Annual Report. San Diego Tourism Authority website. Retrieved March 2021.

¹¹ San Diego Convention Center FY20 Annual Report. Retrieved March 2021.

City Profile

San Diego. Comic Con International has committed to staying in San Diego through 2024. However, due to the COVID-19 pandemic, many large events and conventions have continued to be canceled, postponed or moved to a virtual platform. In response to the current economic conditions, Comic Con International will host a Comic Con @Home event in July 2021, and a second in-person event, Comic Con Special Edition, slated for Thanksgiving weekend in November 2021.

Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport prior to 2020 broke traffic records for six consecutive years with 25.2 million passengers recorded for 2019, however, 2020 was significantly impacted by COVID-19. San Diego Air traffic was down 63% from last year decreasing to 9.2 million.¹² San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the eastern and southern portions of the county. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016, with service projecting to begin in late 2021.¹³ The trolley project will extend Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 95 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. In March 2018, Metropolitan Transit System opened the region's first freeway level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego and Escondido. In 2018, the Metropolitan Transit System introduced limited South Bay Rapid bus service to the South Bay community, which connects the southern community to downtown San Diego. The South Bay Rapid full service began in 2019.¹⁴

San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options; and facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.¹⁵



¹² San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2021

¹³ Mid-Coast Trolley. Transportation. SANDAG Website. Retrieved March 2021.

¹⁴ South Bay Rapid. Metropolitan Transit System website. Retrieved March 2021.

¹⁵ Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved March 2018.

City Profile

The City continues to work on the Downtown Mobility Plan. The plan calls for the installation of two-way cycle tracks on major roads in downtown for use by cyclists and scooter riders; and the creation of a safe passage from Balboa Park to the San Diego Convention Center and other popular destinations. In downtown, Sixth Avenue and Beech Street are being converted to two-way Class IV protected bike lanes. Additionally, the J Street protected bike lane will be extended to 16th Street, and Park Boulevard, and C Street will receive protected bike lanes, as part of the landmark Downtown Mobility Plan. The current phase of the project is approximately two miles in length and was completed in 2020.¹⁶

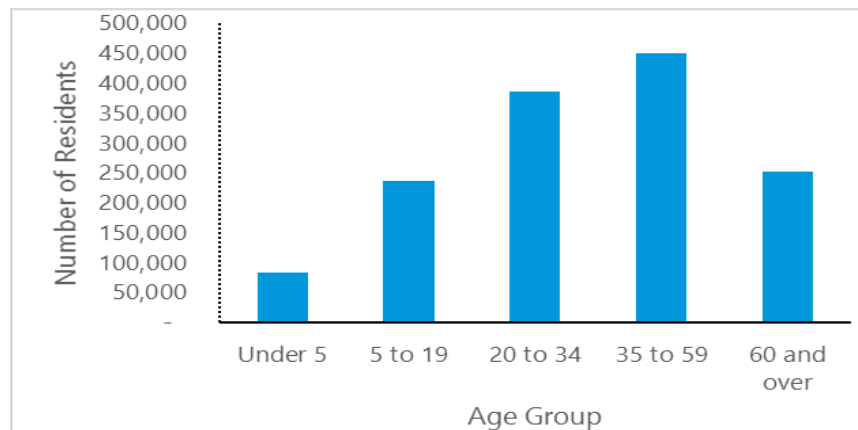
Demographic Statistics

Being the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2010, the population of the City has grown by 116,499, reaching a peak population of 1,425,976 in 2018 and more recently estimated at 1,423,851 as of July 1, 2019. Estimates for City populations as of July 1, 2020 are scheduled for release May 27, 2021.

Influenced by its close proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home and more than 25.0 percent are considered a foreign-born person. Immigration from various parts of the world has been and continues to be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

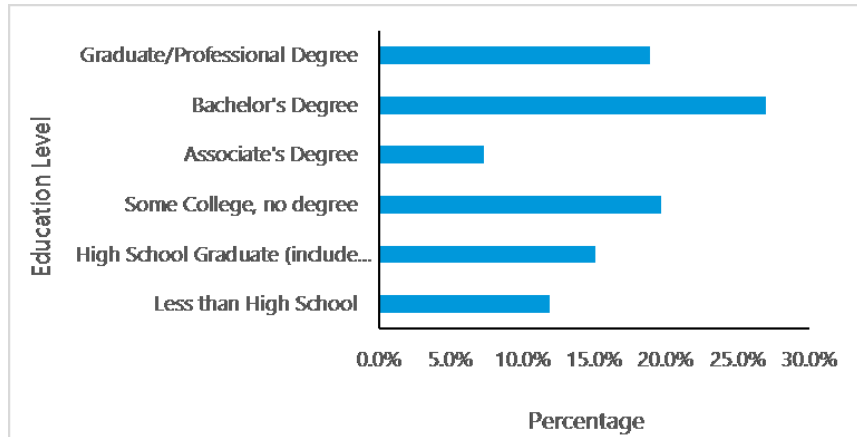
San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San Diego Association of Governments (SANDAG) forecasts the City's population to be 1.69 million by 2030, 1.82 million by 2040, and 1.95 million by 2050.

Population By Age >
Source: U.S. Census Bureau,
2014-2018 American
Community Survey 5-Year
Estimates

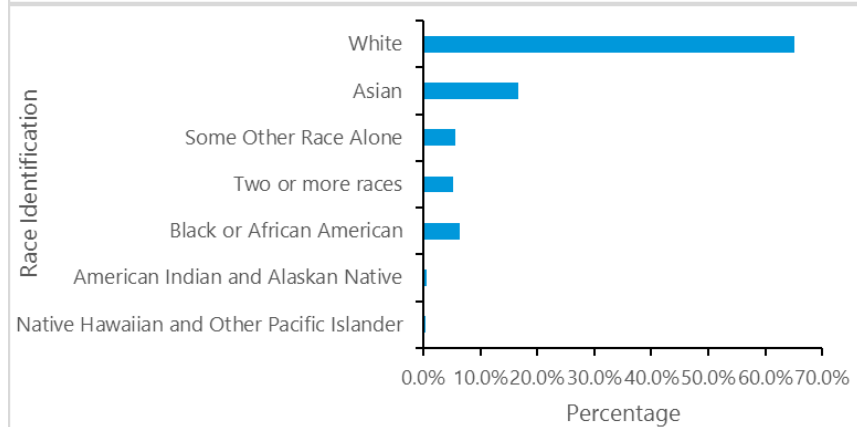


¹⁶ Downtown Mobility Plan. Bicycling, City of San Diego website. Retrieved March 2021.

Educational Attainment >
 Source: U.S. Census Bureau,
 2014-2018 American
 Community Survey 5-Year
 Estimates.



Race Identification >
 Source: U.S. Census Bureau,
 2014-2018 American
 Community Survey 5-Year
 Estimates.



General San Diego Key Performance Indicators

The City of San Diego's Key Performance Indicators (KPI's) are benchmarks set by City department leaders and executive management that allow them to track the performance of departments and ensure services are provided at an adequate level. Visit performance.sandiego.gov (<https://performance.sandiego.gov/>) to learn more about PerformSD. Performance Indicators displayed below have a measurement date for Fiscal Year 2021, unless noted otherwise. These performance indicators are a few of the many the City has; other performance indicators can be found in the department pages within Volume II of the Proposed Budget.

Safe and Livable Neighborhoods



San Diego is committed to building and fostering an environment that puts the welfare and well-being of its residents at the forefront of its priorities. In addition to providing public safety service, San Diego also provides several different programs and services to meet the needs of our many diverse communities.

Performance Indicator	Actual	Target
Police Part I violent crimes per 1,000	4.0	4.0
Percentage of acres of brush management completed	95%	95%
Number of patrons using Internet resources provided by the Library	335.2	550.0
Percentage customer satisfaction with recreational program activities	0.0%	90.0%
Number of street miles repaired	200	365

High Quality Public Service



To effectively serve and support our communities, San Diego continually looks for new and innovative ways to better serve their residents. This includes the development of several applications and tools, such as the Get It Done app, to connect the government with those we serve. City staff has been trained to respond efficiently to customer needs and manage all situations with a positive approach.

Performance Indicator	Actual	Target
Percentage of 911 calls answered within 10 seconds	92%	90%
Downloads of Get It Done mobile app	135.0	165.0
Customer Satisfaction of Collection Services	99.8%	100%
Fire-Rescue first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency	76%	90%
Average number of minutes for water main break response time	25	30

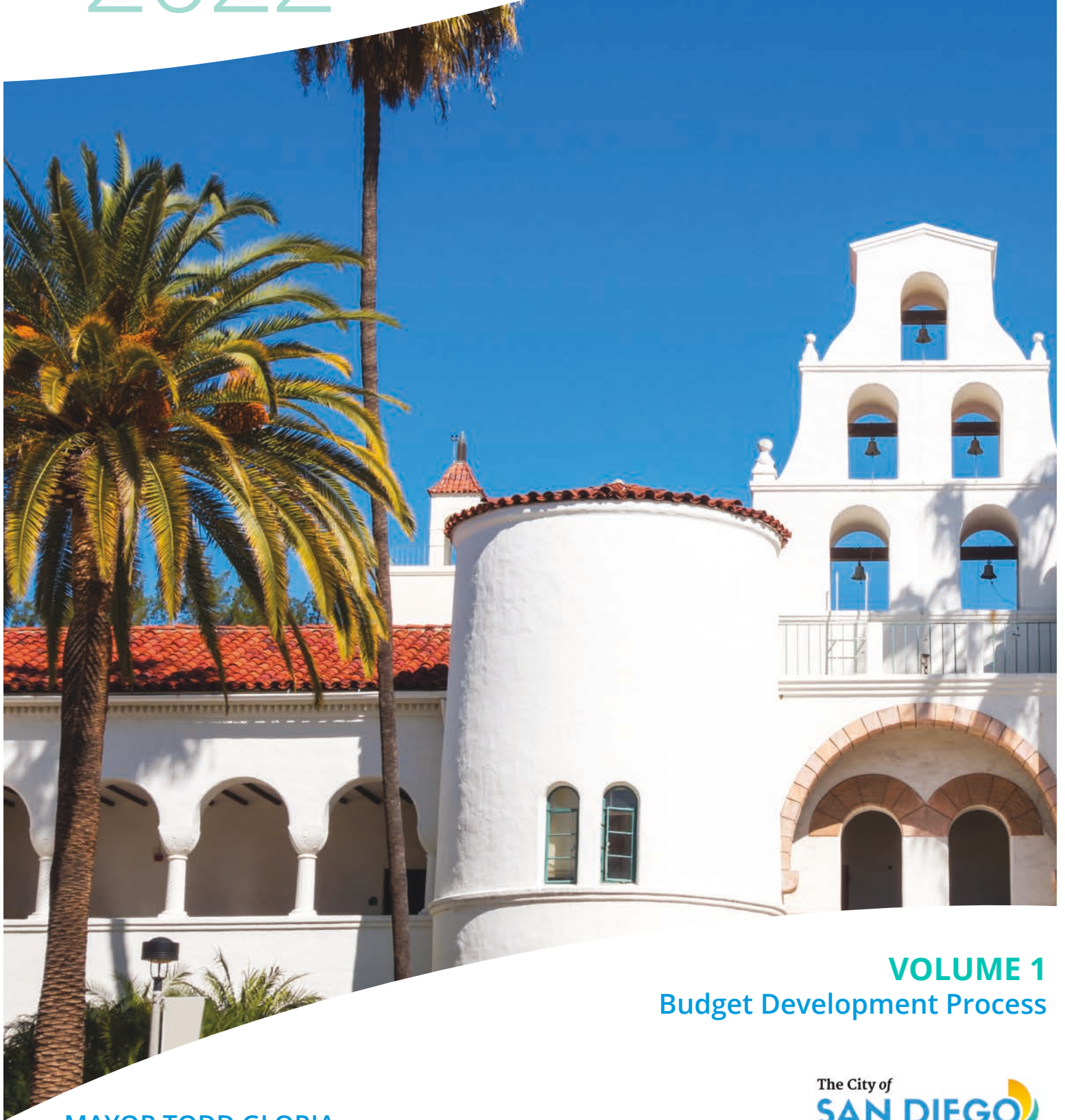
Resiliency and Economic Prosperity



San Diego continues to build upon its reputation of being a world class city with investments into several initiatives in various areas of the region. The City's sustained economic competitiveness has come from the building of both domestic and international partnerships to support economic development. San Diego has made a commitment to the rapid transition and mobilization effort to reverse global warming as well as prioritizing affordable housing.

Performance Indicator	Actual	Target
Total Amount of Federal Funds Expended for Economic Development Programs	\$16.2M	\$15M
Total Amount of Federal Funds Expended for Affordable Housing	\$24.7M	\$19.5M
Total Amount of Funds Expended for Infrastructure and Community Service	\$15.5M	\$15M
Number of new and/or improved bike-friendly miles expanded	40	40
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs	3%	3%

Proposed FISCAL YEAR Budget 2022



VOLUME 1
Budget Development Process

MAYOR TODD GLORIA

The City of
SAN DIEGO

Budget Development Process

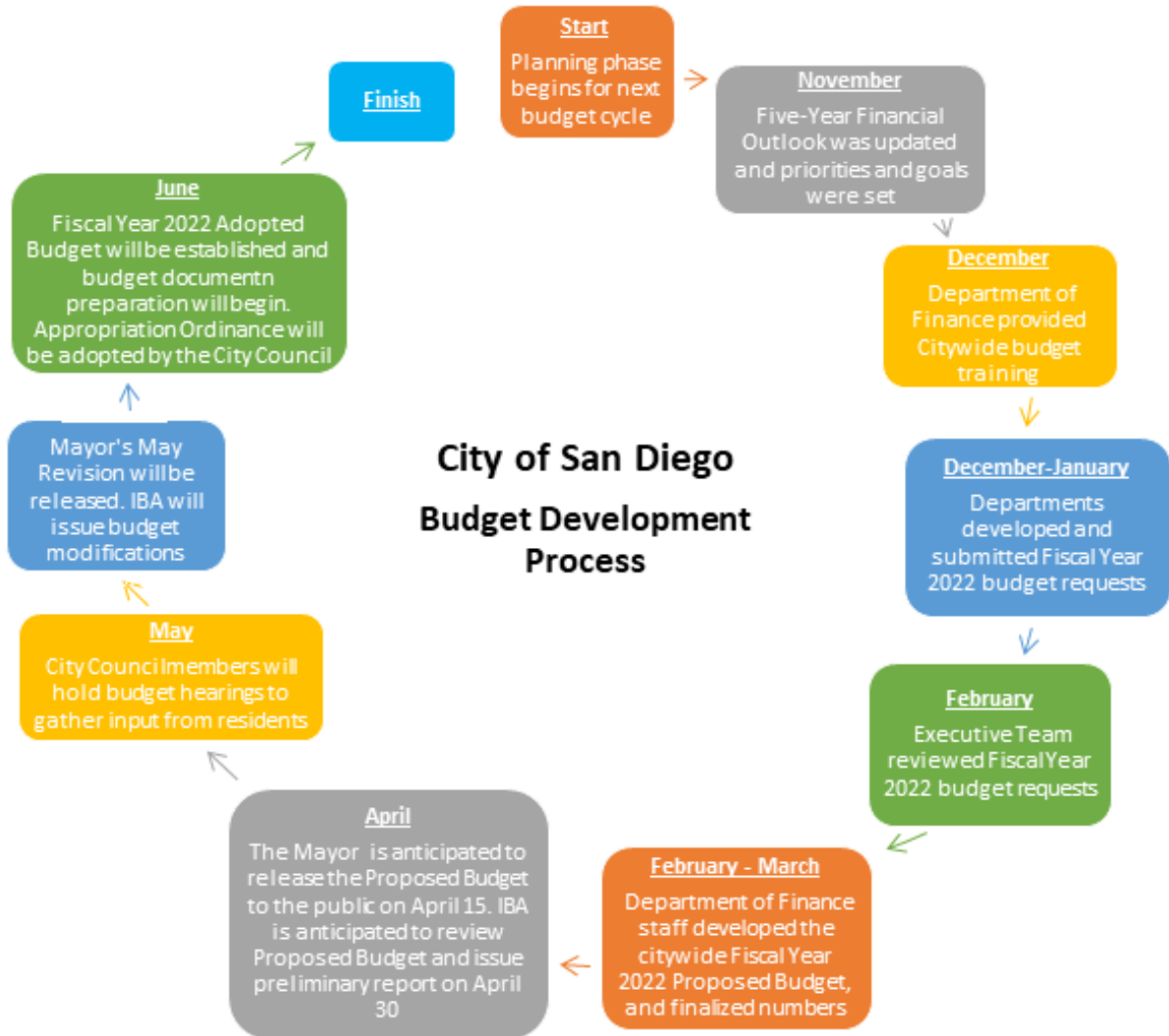


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Budget Development Process

Budget Development Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2022. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Development Process

The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2020: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2022 through 2026 was released on November, 2020 and served as the framework for the development of the Fiscal Year 2022 Proposed Budget by incorporating a variety of economic assumptions, and priority initiative expenditure requirements into the budget document.

November - December 2020: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget development process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2022 Proposed Budget.

December 2020 - January 2021: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Department of Finance staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2021: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Department of Finance Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests aligned with the City's fiscal policies.

February - March 2021: Budget Development

Based on information provided by management, Department of Finance staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March - April 2021: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2022 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor will release the Fiscal Year 2022 Proposed Budget to the public on April 15, 2021 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2022 Proposed Budget and issue a report on April 30, 2021.

Budget Development Process

Budget Review

May 2021: City Council Budget Hearings

During the month of May, the City Council will hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2022 Proposed Budget.

May – June 2021: Mayor's/IBA Recommended Revision Reports

On May 18, 2021, the Mayor's May Revision to the Fiscal Year 2022 Proposed Budget will be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2021 year-end revenue and expenditure projections. On June 9, 2021, the IBA will issue a report of recommended City Council modifications to the Mayor's Fiscal Year 2022 Proposed Budget and May Revision.

Budget Adoption

May - June 2021: Adopted Budget

On May 20, 2021, the Budget Review Committee will begin their review of the Mayor's May Revision and the Third Quarter Budget Monitoring Report. The final modifications to the budget will be presented to the City Council on June 14, 2021. The Mayor's veto period will begin on June 16, 2021 and ended on June 22, 2021.

June 2021: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2022 budget will be implemented. Once the changes are made, the Fiscal Year 2022 Adopted Budget will be complete. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2022 Proposed Budget by fund and department.

June 2021: Appropriation Ordinance

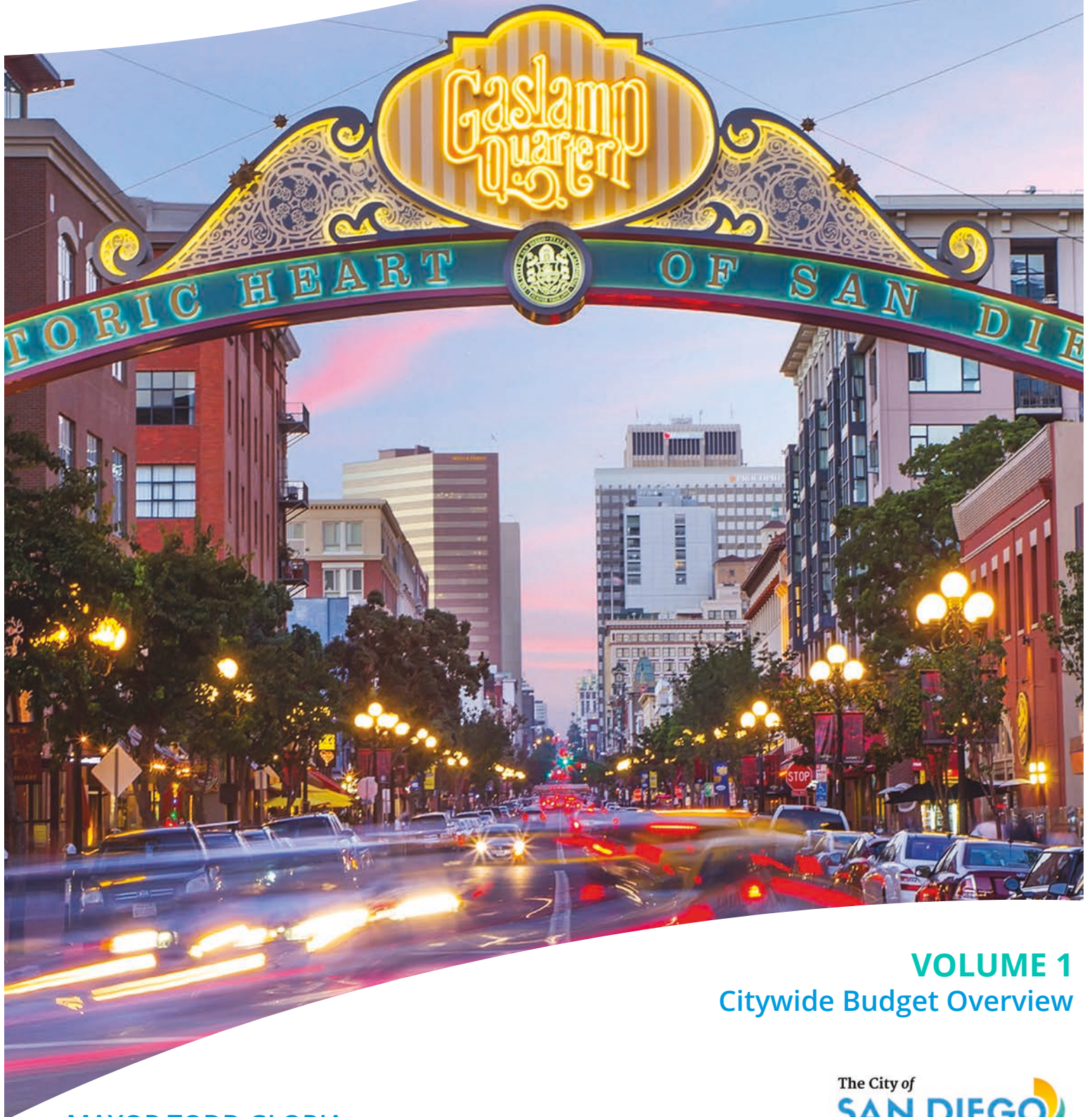
On June 29, 2021, the Appropriation Ordinance will be presented and adopted by the City Council, codifying the Fiscal Year 2022 Adopted Budget into law.

Budget Development Process



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
Citywide Budget Overview

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The City of
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Citywide Budget Overview



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Citywide Budget Overview

Citywide Budget Overview

The City of San Diego's Fiscal Year 2022 Proposed Budget of \$4.6 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program.

Table 1 shows the change in expenditures from Fiscal Year 2020 to Fiscal Year 2022 by fund type/program.

Table 1: Change in Total City Expenditures from Fiscal Years 2020 - 2022 by Fund Type/Program

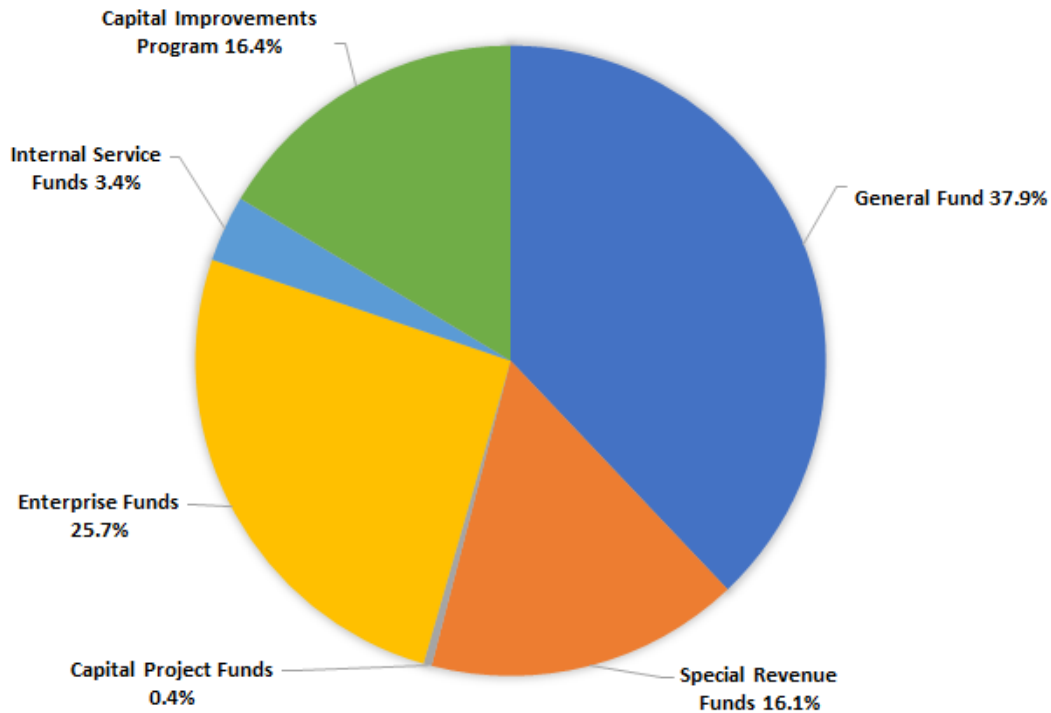
Fund Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget	FY 2021 - FY 2022 Change	Percent Change
General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,728,726,612	\$ 107,789,811	6.6%
Special Revenue Funds	622,399,452	703,236,480	734,819,961	31,583,481	4.5%
Capital Project Funds	18,772,046	32,381,167	19,114,832	(13,266,335)	(41.0%)
Enterprise Funds	1,024,510,425	1,131,361,283	1,173,526,007	42,164,724	3.7%
Internal Service Funds	130,529,965	166,446,233	155,279,347	(11,166,886)	(6.7%)
Capital Improvements Program	583,999,644	367,484,544	747,486,801	380,002,257	103.4%
Total	\$ 3,955,195,469	\$ 4,021,846,508	\$ 4,558,953,560	\$ 537,107,052	13.4%



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2022 Proposed Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2022 Proposed Expenditure Budget by Fund Type/Program



Note: Percentages may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2020 to Fiscal Year 2022 by fund type.

Table 2: Changes in Total City Revenue from Fiscal Years 2020 - 2022 by Fund Type

Fund Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget	FY 2021 - FY 2022 Change	Percent Change
General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,728,726,612	\$ 107,789,811	6.6%
Special Revenue Funds	614,854,297	608,836,341	650,903,395	42,067,054	6.9%
Capital Project Funds	47,584,337	95,866,628	48,701,068	(47,165,560)	(49.2%)
Enterprise Funds	1,361,333,691	1,417,738,585	1,810,784,090	393,045,505	27.7%
Internal Service Funds	133,358,801	151,316,115	154,012,076	2,695,961	1.8%
Total¹	\$ 3,695,632,235	\$ 3,894,694,470	\$ 4,393,127,241	\$ 498,432,771	12.8%

¹ Operating revenues may be less than operating expenditures due to the use of fund balance in excess of reserves.

Citywide Budget Overview

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2022 Proposed Budget reflects General Fund expenditures totaling \$1.73 billion, which is an increase of \$107.8 million or 6.6 percent from the Fiscal Year 2021 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are the Engineering & Capital Projects Fund and Underground Surcharge Fund. The Fiscal Year 2022 Proposed Budget for Special Revenue Funds is \$734.8 million, representing an increase of \$31.6 million or 4.5 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to an increase in the Road Maintenance and Rehabilitation Fund resulting from an increase in projected gas tax proceeds over Fiscal Year 2021.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2022 Proposed Budget for Capital Project Funds is \$19.1 million, which is a decrease of \$13.3 million or 41.0 percent from the Fiscal Year 2021 Adopted Budget. This decrease is primarily due to a reduction in the Capital Outlay Fund related to debt service payments for deferred capital bonds funded on a one-time basis in Fiscal Year 2021.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2022 Proposed Budget for Enterprise Funds is \$1.17 billion, representing an increase of \$42.2 million or 3.7 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$25.9 million in the Water Utility Operating Fund primarily associated with bond principal payments supporting operations, preventative maintenance, purchase of water, dam support, and Pure Water operations;
- \$10.1 million in the Sewer Fund primarily associated with maintenance at various facilities, energy program, and hauling and disposal of biosolids;
- \$2.2 million in the Airports Fund primarily for maintenance and repair of the new Gibbs Drive and Aero Drive facilities;
- \$1.8 million in the Development Services Fund primarily associated with the restructure of the Urban Planning and Review Program from the General Fund into the Enterprise Fund; and
- \$1.6 million in the Refuse Disposal Fund primarily associated with the lease of heavy equipment at the Miramar Landfill.

Citywide Budget Overview

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal year 2022 Proposed Budget for Internal Service Funds totals \$155.3 million, which is a decrease of \$11.2 million or 6.7 percent from the Fiscal Year 2021 Adopted Budget. This net decrease is primarily due to reductions in the Fleet Operations Replacement Fund associated with a one-time transfer of fund balance to the General Fund in Fiscal Year 2021.

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2022 Proposed CIP Budget appropriates a total of \$747.5 million above the \$1.51 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2022 Proposed CIP Budget is an increase of \$380 million or 103.4 percent when compared to the Fiscal Year 2021 Adopted CIP Budget of \$367.5 million. This is primarily due to an increase of funding needs in Public Utilities Department Enterprise Fund projects for Pure Water.



The CIP budget projects *anticipated funding* in the CIP project pages. For Fiscal Year 2022, a total of \$255.7 million in *anticipated funding* for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2022 Proposed Budget. *Anticipated funding* includes a variety of funding such as commercial paper, lease revenue bonds, revenue bonds and notes, donations, grants, developer funding, and Facilities Benefit Assessments. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate any anticipated funding during Fiscal Year 2022.

Citywide Reorganization/Restructuring

The Fiscal Year 2022 Proposed Budget reflects the reorganization (and/or restructuring) and the creation of City departments related to executive management strategies and department-initiated requests. The reorganizations are intended to refine programs and processes, and provide comprehensive organizational improvements. Reorganizations are, but not limited to, the restructuring of departments and major divisions and program within a department and are intended to increase the overall efficiency and effectiveness of City operations. In turn, the result of these internal reorganizational practices can result in the creation of City departments. The following provides an overview of the Fiscal Year 2022 Proposed Budget reorganizations and restructures to the City's organizational structure. Per Charter Section 26, all newly created departments included in the Proposed Budget must be approved by ordinance via a two-thirds vote from the City Council.

Facilities Services

The Facilities Services Division provides a range of services including citywide facilities maintenance and repair, for all Asset Owning Departments including the General Fund. This restructure will transfer the oversight of 174.50 FTE positions and \$22.9 million in expenditures and associated revenue from the Real Estate Assets Department to the Fleet Operations Department.

Citywide Budget Overview

Homelessness Strategies Department

The Homelessness Strategies Department is a newly created department dedicated to the centralization of homelessness-related programs and initiatives. The establishment of the department will help the City expand and improve programs and services available for individuals experiencing homelessness, and support oversight over state grant funds. The programs part of the department include: bridge shelter operations; positions that coordinate homeless programs and services; addition of 3.00 FTE positions, homeless shelters and services programs; homelessness response center; and transfers to the San Diego Housing Commission. This new department will oversee citywide homelessness programs and acquire additional programmatic funding. Per Charter Section 26, this newly created department must be approved by ordinance via a two thirds vote from City Council.

Office of the Chief Operating Officer

The Fiscal Year 2022 Proposed Budget eliminates 1.00 Assistant Chief Operating Officer, 1.00 Deputy Chief Operating Officer, and consolidates the remaining Deputy Chief Operating Officers and support staff into the Office of the Chief Operating Officer. Additionally, the Proposed Budget reflects the transfer of direct oversight of the Office of Homeland Security from the Police Department to Chief Operating Officer.

Compliance Department

The Compliance Department, headed by the Chief Compliance Officer, is a newly-created Department that will focus on citywide facilitation and response to internal and external audits, and coordinate compliance with local, State and federal regulations related to labor, wages, health and safety, and environmental issues. The Department will align existing City programs to create an Office of Labor Standards Enforcement to uplift health and safety labor standards, effectively enforce labor laws, and protect workers and citizens by combining oversight of the Minimum Wage and Earned Sick Days Program, Prevailing Wage, Living Wage Program, and Labor Compliance Programs. The Department will also play a central coordinating role in the City's Enterprise Risk Management efforts. This restructure reflects the consolidation of existing non-personnel expenditures and positions into this new Department and nearly budget neutral. The consolidation of existing positions and resources include: 4.00 FTE positions from the Purchasing and Contracting department Living Wage program and Administrative Hearings programs; 4.00 FTE positions from the City Treasurer Minimum Wage Compliance program; and 6.00 FTE positions from the Risk Management Safety & Environmental program. The Prevailing Wage program is reflected in the Engineering and Capital Projects Department in the Fiscal Year 2022 Proposed Budget and is anticipated to be consolidated into the Compliance Department in the Mayor's May Revision to Fiscal Year 2022 Proposed Budget.

Office of the Commission on Police Practices

The newly created Office of the Commission on Police Practices has been created due to the passage of Measure B which amended the City's Charter to replace the Community Review Board on Police Practices. The Office of the Commission on Police Practices will be appointed by the City Council to conduct investigations, and subpoena witnesses and documents related to deaths resulting from police interactions and complaints made against police officers. The creation of the Office of the Commission on Police Practices is partially funded by the transfer of 1.00 Executive Director and non-personnel expenditures from the Community Review Board on Police Practices. The remainder of the Department is funded by the addition of 11.00 FTE positions and non-personnel expenditures to support the operations and compliance with Measure B requirements.

Purchasing and Contracting

In an effort to create synergies and efficiencies, the procurement team within the Contracts Division of the Public Works Department will report to the Purchasing & Contracting Department effective July 1, 2021. The centralization of contracting within the City will allow for consistency and standardization within the City's

Citywide Budget Overview

procurement processes. The procurement team within the Contracts Division of Public Works is reflected in the Engineering and Capital Projects Department in the Fiscal Year 2022 Proposed Budget and is anticipated to be consolidated into the Purchasing & Contracting Department during Fiscal Year 2022.

Special Events & Filming Program

The Special Events & Filming program provides a portfolio of services designed to support San Diego neighborhoods, as well as the City's special events, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year. The Special Events and Filming program has been restructured to no longer operate within the Department of Cultural Affairs. This restructure is budget neutral. The transfer includes 6.00 FTE positions, non-personnel expenditures, and associated revenues from the Department of Cultural Affairs to the Special Events and Filming program.

Urban Planning Review Program

The Urban Planning Review program, is responsible for the planning, permitting, and parking programs in downtown San Diego. This restructure will transfer 8.00 FTE positions, non-personnel expenditures, and associated revenue from the Smart and Sustainable Communities Branch to the Development Services Fund. The planning and permitting functions include the operation and management of the downtown Community Plan implementation studies, jobs, and consultant agreements, as well as the provision of development entitlement services, including the review of new project designs and discretionary property use permits.

Fiscal Year 2022 General Fund Proposed Budget

The Fiscal Year 2022 General Fund Proposed Budget is a reflection of a multi-year analysis that funds critical expenditures in Fiscal Year 2022 and addresses the projected revenue shortfalls in Fiscal Year 2021, Fiscal Year 2022, and in future fiscal years. The multi-year analysis reflects updated information to projected revenue shortfalls included the Fiscal Year 2021 Mid-Year Budget Monitoring Report and the Fiscal Year 2022-2026 Five-Year Financial Outlook. The multi-year analysis also includes a comprehensive review of critical expenditure requests and proposed reductions submitted by each department in Fiscal Year 2022, as well as the recommended allocation of the Coronavirus State and Local Fiscal Recovery Funds included in the American Rescue Plan Act (ARP) and other resources and mitigation actions to help address the projected revenue shortfalls in Fiscal Year 2021, Fiscal Year 2022, and in future fiscal years. While the revenue shortfalls for Fiscal Year 2021 and Fiscal Year 2022 in the General Fund are projected to be addressed in this Proposed Budget, there is an ongoing need to reach a structurally balanced budget where expenditures are supported with ongoing revenue. Currently, to achieve a balanced budget in future fiscal years it will require further mitigations such as use of reserves, additional budget reductions, or identification of new revenue sources. The following sections provide additional details considered in the Fiscal Year 2022 General Fund Proposed Budget.

Fiscal Year 2021 General Fund Budget

The Fiscal Year 2021 Mid-Year Budget Monitoring Report (Mid-Year Report) was released on January 29, 2021 and reflected a projected General Fund revenue shortfall of \$85.4 million at year-end. Since the release of the Mid-Year Report, the Department of Finance issued a memorandum to City Council on March 22, 2021 to provide updated projections for the four major General Fund revenues to include an additional month of receipts received by the City. The update included a total increase of \$8.5 million; property tax revenue increased by \$1.2 million, sales tax revenue increased by \$0.2 million, transient occupancy tax revenue increased by \$0.1 million, and franchise fees increased by \$7.0 million. The change in franchise fee revenue was due to a new statement received from San Diego Gas & Electric on February 25, 2021. The Fiscal Year 2021 Adopted Budget for gas and electric franchise fees included a growth rate developed in March 2020 of negative 9.47 percent to account for anticipated impacts from the pandemic and possible

Citywide Budget Overview

recession, which was in-line with historical patterns based on previous recessions. However, based on the recent statement provided by San Diego Gas & Electric, gas and electric usage has remained flat throughout the year, despite the pandemic, resulting in an increase of \$7.0 million for Fiscal Year 2021 when compared to projections assumed in the Mid-Year Report.

On February 10, 2021, the Chief Operating Officer issued a memorandum to Department Directors, titled *Fiscal Year 2021 Financial Actions For COVID-19*. This memorandum provided direction regarding the hiring process for General Fund positions, restrictions on overtime and limits to non-personnel expenditures, safety, and critical operations. As result of these directives, the Department of Finance is preliminary projecting savings of approximately \$6.0 million by year-end.

Additionally, since the release of the Mid-Year Report, the Department of Finance performed an analysis on anticipated accruals in payroll expenses. A change in methodology was made to better reflect the impact of the annual payment of the Actuarial Determined Contribution (pension payment) and other fixed fringe accounts. This change results in anticipated one-time savings of \$5.3 million when compared to personnel expenditure projections assumed in the Mid-Year Report.

As a result of the major revenue update, newly anticipated current year savings, and the \$14.5 million of unassigned fund balance in excess of reserves reported in the Mid-Year Report, the revised revenue shortfall for Fiscal Year 2021 is estimated at \$51.1 million. Please note that the estimated revenue shortfall only reflects the updates mentioned above. These estimates may change with the completion of the Fiscal Year 2021 Third Quarter Budget Monitoring Report (Third Quarter Report) scheduled for release on May 18, 2021. This report will include updates to all General Fund year-end revenue and expenditure projections.

Fiscal Year 2022-2026 Five -Year Financial Outlook

In November 2020, the Fiscal Year 2022-2026 Five-Year Financial Outlook (Outlook) was released with a projected revenue shortfall of \$124.1 million in Fiscal Year 2022, as displayed in **Table 3**.

Table 3: Fiscal Year 2022-2026 Five-Year Financial Outlook

	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026
Baseline Revenues	\$ 1,545.2	\$ 1,609.5	\$ 1,685.1	\$ 1,747.4	\$ 1,802.8
Baseline Expenditures	1,669.3	1,716.2	1,769.3	1,775.2	1,796.9
Baseline Revenue (Shortfall)/Surplus	\$ (124.1)	\$ (106.7)	\$ (84.2)	\$ (27.8)	\$ 5.9

The baseline revenue shortfall in Fiscal Year 2022 is primarily due to the use of one-time funding sources to balance the Fiscal Year 2021 Adopted Budget, including \$146.0 million of one-time COVID-19 State and Federal Relief Funds. Additionally, the Outlook assumed the beginning of an economic recovery in Fiscal Year 2022 and reaching pre-recession levels by Fiscal Year 2025. This assumption was primarily dependent upon a vaccine becoming widely available to the public in summer/fall 2021 and group travel to begin to increase in the spring of 2021. Since then, the Fiscal Year 2022 Proposed Budget has been developed and reflects updated baseline revenues and expenditures for Fiscal Year 2022 which result in a new shortfall of \$107.6 million, as shown in **Table 4**.

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Table 4: Updated Fiscal Year 2022-2026 Five-Year Financial Outlook

	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026
Baseline Revenues	\$ 1,550.8	\$ 1,646.3	\$ 1,721.7	\$ 1,788.1	\$ 1,846.0
Baseline Expenditures	1,658.4	1,716.2	1,769.3	1,775.2	1,796.9
Baseline Revenue (Shortfall)/Surplus	\$ (107.6)	\$ (69.9)	\$ (47.6)	\$ 12.9	\$ 49.1

The updated projections reflect a positive overall impact due to acceleration of the vaccine distribution, a decrease in COVID-19 infection rates, the passing of the American Rescue Plan Act (ARP), and a gradual lessening of federal and State restrictions. For Fiscal Year 2022, these changes reflect a net increase of \$5.7 million in revenue and a net decrease of \$12.4 million in expenditures. The primary changes to baseline revenues reflect an increase of \$20.4 million in the sales tax projection offset by a decrease of \$10.0 million in transient occupancy tax revenue. The primary changes to Fiscal Year 2022 baseline expenditures reflect a decrease of \$12.4 million primarily due to updated non-discretionary and personnel costs since the publication of the Outlook. However, the overall variance in the Fiscal Year 2022 baseline budget from the Outlook is relatively minor, with a 0.37 percent variance in baseline revenues and 0.65 percent variance in baseline expenditures. Additional details are included in the General Fund Revenues and General Fund Expenditures sections of this Volume.

Due to the changes in the economic environment and receipt of new data, the analysis also included an update to Fiscal Year 2023 through Fiscal Year 2026 to incorporate revenue revisions to the four major General Fund revenues, as well as cannabis business tax revenue. Baseline expenditures for these years reflect no baseline assumption changes. Thus, the changes in the overall baseline shortfalls are due to updates made to baseline revenues. As displayed in **Table 5**, the shortfalls have improved each year due to the updates further described below.

Table 5: Changes in Five-Year Outlook Shortfall/Surplus

	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026
Outlook Baseline Revenue (Shortfall)/Surplus	\$ (124.1)	\$ (106.7)	\$ (84.2)	\$ (27.8)	\$ 5.9
Change from Outlook to Updated Outlook	16.5	36.8	36.6	40.7	43.2
Updated Baseline Revenue (Shortfall)/Surplus	\$ (107.6)	\$ (69.9)	\$ (47.6)	\$ 12.9	\$ 49.1

The change in property tax revenue resulted in an increase of \$9.4 million in Fiscal Year 2023 with similar change amounts through Fiscal Year 2026. This is primarily due to a return to pre-pandemic collection rates and positive trends in home sales and prices. On March 23, 2021, the City received an updated forecast from the City's sales tax consultant which reflected a positive growth in sales tax revenue over the outlook period due to a boost from the American Rescue Plan Act and an accelerated economic recovery. Sales tax increased by \$24.4 million in Fiscal Year 2023 with slightly higher increases per year through Fiscal Year 2026. Although the economy is expected to experience a quicker recovery than anticipated, San Diego Tourism Marketing District and Tourism Economics anticipate a slower recovery in the tourism industry. The updated Outlook for TOT revenues reflect a decrease of \$5.7 million in Fiscal Year 2023, with the remaining years of the Outlook reflecting similar decreases per year. As discussed above, the change in

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franchise fees is a result of the San Diego Gas & Electric statement received on February 25, 2021, which provided an updated base amount to which growth was applied. This resulted in an increase to Fiscal Year 2023 of \$7.1 million with slightly higher increases per year through Fiscal Year 2026. In addition to updates to major revenues, a revision to the cannabis business tax projection resulted in an increase of \$1.5 million in Fiscal Year 2023 and continued increase per year due to an updated trend analysis. A full update to the Five-Year Financial Outlook for Fiscal Year 2023-2027 will be released in early November 2021 following the standard timeline.

To summarize, the baseline shortfall for Fiscal Year 2022 is \$107.6 million. In addition to balancing the immediate baseline revenue shortfall, the multi-year analysis required planning for a structural revenue shortfall projected through Fiscal Year 2024. The baseline revenue shortfall for Fiscal Year 2023 to 2024 is projected as shown on **Table 5** and will require additional resources and other budget mitigations reflected in the following sections.

Fiscal Year 2022 Critical Expenditures

In addition to solving the baseline revenue shortfall, the Fiscal Year 2022 Proposed Budget also required balancing the need for new services and to maintain current services. The Fiscal Year 2022 Proposed budget includes approximately \$57.5 million for new services and \$44.0 million to maintain current services. New services include some top Mayoral priorities such as the Back to Work SD initiative, homelessness funding to support our most vulnerable communities, infrastructure funding for the “sexy” streets initiative in communities of concern, and the creation of the Climate Equity Fund to help underserved communities effectively respond to impacts of climate change. Notable additions to maintain current services include funding for anticipated compensation increases with the City’s Recognized Employee Organizations currently being negotiated and for unrepresented employees, funding for the continuation of COVID-19 sanitation and supplies, funding for positions filled in prior fiscal years, but not yet added in the annual budget, and funding to maintain operational and capital support of the Convention Center. Program summaries for the Back to Work SD, “Sexy” Streets, Clean SD, Organics Collection Program mandated by State Bill 1383, Homeless programs and services, Climate Action Plan, and Vision Zero are included in the following sections.

For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures Section of this Volume.

Back to Work SD

The Fiscal Year 2022 Proposed Budget includes \$15.0 million in one-time funding for programs to get San Diegans back to work through a variety of initiatives. These initiatives are discussed in further detail below, **Table 6** breaks down the funding for each program.

Table 6: Back to Work SD

Back to Work SD	FY 2022 Proposed Budget
General Fund	
Small Business Aid	\$ 11,900,000
Small Business Loans	10,000,000
Technical Assistance for Street Vendors	250,000
Restoration of Small Business Enhancement Program	750,000
City Council Discretionary Grants	900,000
Youth Programming	\$ 3,099,881
No Shots Fired	250,000

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Back to Work SD	FY 2022 Proposed Budget
SDAccess4all Initiative	450,000
Connect2 Careers	750,000
Summer Youth Recreation Programming	400,000
Youth Diversion Programming	500,000
Summer Youth Environmental/ Recreation Corps Program	250,000
Library Summer Camp	499,881
General Fund Total	\$ 14,999,881

Small Business Aid

The Fiscal Year 2022 Proposed Budget includes \$10.0 million in the Economic Development Department for Small Business loans that will provide forgivable loans to qualified businesses and nonprofits that COVID-19 has negatively impacted. The San Diego Foundation will manage the program to ensure equity and partner with the Small Development Corporation to assist with business needs. The San Diego Foundation will contribute an additional \$2.0 million to match the City's investment to nonprofits to increase the fund to \$12.0 million. The San Diego Foundation will work with ethnic chambers in the region to provide outreach. Most awards will range from \$5,000-\$25,000. The City's commitment will include \$2.0 million for BIPOC-owned small businesses, \$2.0 million to nonprofits most impacted by the pandemic, and \$6.0 million for small businesses in the hardest-hit industries, including but not limited to:

- i. Personal Health: Gyms & fitness, personal services, beauty, massage, training, physical therapy, chiropractic, etc.
- ii. Eating and Drinking Establishments: Restaurants, cafes, breweries & bars, etc.
- iii. Tourism, Leisure, and Entertainment: Hotels, Tours, Service industry, Entertainment venues/big events, film industry, etc.
- iv. Arts and Creative Economy: theaters, museums, art exhibition showrooms, dance recital halls, gig economy, etc.

The Fiscal Year 2022 Proposed Budget includes \$750,000 in the Economic Development Department for the restoration and Enhancement of the Small Business Enhancement Program with a focus on communities of concern. Funding for businesses may include a micro-district grant program for businesses in communities of concern and Business Improvement District support for increasing focus on businesses and driving increased flexibility when they need it most.

The Fiscal Year 2022 Proposed Budget includes \$250,000 in the Economic Development Department to assist street vendors with the City's permitting and application process. In order to comply with State Bill 946, the Mayor will be proposing new regulations governing sidewalk vending will be established. This funding will be used to: educate and provide outreach to vendors about the City's pending sidewalk vending ordinance; provide technical assistance to vendors; fund permit fee waivers; and provide grants to vendors for capital needs such as new pushcarts, equipment, and technology.

The Fiscal Year 2022 Proposed Budget includes \$100,000 in each City Council District (9) for a total of \$900,000 to provide grants to businesses and non-profits in their district that are impacted by the COVID-19 pandemic.

Youth Programming

The Fiscal Year 2022 Proposed Budget includes \$250,000 in the Police Department associated with the No Shots Fired Intervention and Prevention Program. This program will seek to mitigate violence with the use

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of strategic partnerships with faith leaders, community-based organizations, the San Diego Police Department (SDPD), the Commission on Gang Prevention and Intervention, and the Community Assistance Support Tea (CAST).

The Fiscal Year 2022 Proposed Budget includes \$450,000 in the Department of Information Technology for the SD Access 4 All initiative that will continue to expand internet access at City libraries and parks, by providing: outdoor community computer labs at 10 libraries, 900 cellular Wi-Fi hotspots for patrons to check out for home use, and 255 Wi-Fi hotspots on San Diego streets.

The Fiscal Year 2022 Proposed Budget includes \$400,000 in the Parks and Recreation Department for Summer Youth Recreation Programming. Funding will support equitable access to recreational opportunities at 16 recreation centers, 3 additional park venues, and 5 aquatic locations located in communities of concern. This funding leverages coordination, planning, and philanthropic contributions from the San Diego Parks Foundation and Price Philanthropies, and \$750,000 in federal relief funds from the County of San Diego.

The Fiscal Year 2022 Proposed Budget includes \$250,000 in the Parks and Recreation Department for Summer Youth Environmental/Recreation Corps Program. This will fund community organizations supporting youth employment and scholarship opportunities that prioritize opportunity youth.

The Fiscal Year 2022 Proposed Budget includes \$750,000 in the Economic Development Department associated to Connect2Careers. The Workforce Partnership will work directly with young adults ages 16-24 who are not working and not in school, to develop and support their career goals through work-readiness training, case management, job coaching and paid work experiences

The Fiscal Year 2022 Proposed Budget includes 4.43 FTE positions and \$499,881 in non-personnel expenditures in the Library Department associated with the Library Summer Learning Camp Enhancement. This program will help prevent the summer slide and enrich summer learning with a blend of core academic learning and hands-on activities that explore science, technology, arts and literacy, through meaningful interactions that prepare students for school. The City is planning a series of these focused on STEAM and Kindergarten Readiness.

Climate Equity Fund

The Fiscal Year 2022 Proposed Budget includes \$5.0 million in funding for the Climate Equity Fund (CEF) contribution to be used for City infrastructure project within underserved communities to help these communities effectively respond to the impacts of climate change. In order to be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. In accordance with the City Council resolution the minimum annual allocation to CEF eligible projects is:

- One percent of the total annual revenue received through Transnet;
- One percent of the total annual received through the Gas Tax; and
- 10 percent of the total General Fund revenue received through the annual gas and electric franchise fees.

The Fiscal Year 2022 Proposed Budget reflects the minimum allocation. Due to the timing of the newly created CEF, the allocation to specific projects will be budgeted in the Mayor's May Revision to the Proposed Budget or as part of City Council's modification to the Proposed Budget.

Employee Compensation

The Fiscal Year 2022 Proposed Budget includes \$22.1 million in funding for anticipated compensation increases to support the current economic proposals under negotiation with the City's six Recognized Employee Organizations and for unrepresented employees. While these proposals are not yet finalized,

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this amount reflects an estimate of a possible outcome of the negotiations. The City and its Six Recognized Employee Organizations are still in negotiations pursuant to the Meyer-Milias Brown Act and the final amount will not be known until the good faith negotiations are completed. Labor negotiations are an ongoing effort to make progress in the alignment of the City’s employee compensation with the current employment market.

Homeless Programs and Services

The Fiscal Year 2022 Proposed Budget includes \$21.8 million in funding for homeless programs and services, with \$21.6 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. Additionally, a proposal of \$2.3 million in Community Development Block Grant (CDBG) funds for homelessness and housing related programs, services, and projects is anticipated to be presented to City Council for consideration in April of 2021, see Table 9 below. The City is also anticipated to leverage \$23.5 million from the State’s Homeless Housing, Assistance and Prevention (HHAP) in Fiscal Year 2022 to address the immediate emergency needs of individuals and families experiencing homelessness or at imminent risk of homelessness. HHAP funding was made in two rounds between Fiscal Year 2020 and Fiscal Year 2021. **Table 7** displays the Fiscal Year 2022 Proposed Budget for homeless programs and services by department and fund.

Table 7: Homeless Programs and Services by Department and Fund

General Fund	FY 2022 Proposed Budget
Homelessness Strategies Department	
Homeless Shelters and Services Programs	\$ 15,943,964
Coordination of City Homeless Programs and Services ¹	1,789,594
Homelessness Response Center	300,000
Total Homelessness Strategies Department	\$ 18,033,558
Police Department	
Homeless Outreach Team (HOT)	3,551,189
Total Police Department	\$ 3,551,189
Total General Fund	\$ 21,584,747
Low to Moderate Income Housing Asset Fund	
Homelessness Response Center	250,000
Total Low to Moderate Income Housing Asset Fund	\$ 250,000
Total Citywide Resources	\$ 21,834,747

Note: Table is not intended to capture all staff related costs outside of Homelessness Strategies Department and Police Department HOT. All grant funds such as HHAP are excluded but are discussed in the write-up below.

¹ The General Fund is anticipated to be reimbursed \$160,929 by HHAP grant funds for eligible expenses associated with the administration of the grant funds.

Homeless Shelters and Services Program

The Fiscal Year 2022 Proposed Budget includes approximately \$15.9 million from the General Fund in the Homelessness Strategies Department, including \$2.2 million for the following three homeless programs and services:

- Year-Round Interim Housing Program
- Connections Housing/PATH Interim Bed Program
- Serial Inebriate Program (SIP)

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The Housing Commission administers various homelessness programs through a Memorandum of Understanding with the City that was initially authorized by City Council on July 1, 2010.

The Proposed Budget also includes \$3.8 million to maintain shelter capacity in accordance with the Community Action Plan on Homelessness.

The Fiscal Year 2022 Proposed Budget includes an additional \$10.0 million in one-time non-personnel expenditures associated with homeless programs and services focused on crisis intervention and housing investment opportunities. The programs for this funding include:

- \$1.4 million to expand substance use disorder (SUD) interventions and invest in detoxification beds. Of this amount \$250,000 will be used to review resource utilization and capacity of SIP and PLEADS and supplement programs with successful exits to support clients. The remaining amount will be used to create approximately 65 beds with adequate social distancing for short term stays to help individuals manage their withdrawals with substance abuse;
- \$6.3 million to add up to 300 interim shelter beds at new sites to address the need for additional beds as identified in the Community Action Plan on Homelessness and support outreach and crisis management initiatives;
- \$1.0 million to staff the PATH Coordinated Street Outreach program in order to expand the outreach program from 17.00 FTEs to approximately 28.00 FTEs. This program uses trained social workers and peer specialists to connect unsheltered residents with shelter, housing, and supportive services; This brings the total funding in the Fiscal Year 22 Proposed budget to \$2.5 million to support Person-Centered Unsheltered Outreach. This is in line with recommendations from the Community Action Plan on Homelessness (Action Plan), the Regional Task Force on the Homeless' (RTFH) outreach protocol, and aligning these policies with the City's main outreach program objectives.
- \$1.0 million for Rapid Rehousing programs that serve higher need individuals/households. This will expand said programs to serve an additional 100 households. This program will help individuals and families experiencing homelessness to quickly obtain and maintain permanent housing through a tailored package of assistance that can include rental assistance and case management; and
- \$300,000 to support the Homelessness Program for Engaged Educational Resources (PEER) course, a first-of-its kind collaboration between SDHC and San Diego City College. This course will provide specialized education, training and job placement assistance to develop the workforce needed for programs and services that help San Diegans who are experiencing homelessness.

To continue the City of San Diego's progress in addressing homelessness through a broad spectrum of housing solutions that meet each individual's unique needs, the proposed initiatives will be paired with Federal and State investments in Project Homekey, housing production, emergency vouchers and rental assistance as part of a multifaceted approach to expand housing options for vulnerable San Diegans experiencing unsheltered homelessness.

Coordination of Homeless Programs and Services

The Fiscal Year 2022 Proposed Budget includes \$1.8 million in the Homelessness Strategies Department for personnel and non-personnel expenditures associated with staff coordinating citywide homeless programs and services. The Fiscal Year 2022 Proposed Budget includes the addition of three positions, one Deputy Director and two Program Managers, to support the department. These positions are designed to expand capacity in key strategic areas, to increase the City's in-house expertise on homelessness policies, strategies, and solutions, and to implement stronger internal and external partnerships and coordination, and are in line with the findings and recommendations from the City's homelessness consultant.

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Additionally, the General Fund is anticipated to be reimbursed \$160,929 from HHAP grant funds for the administration of the block grants.

Homelessness Response Center

The Homelessness Response Center is operated and administered by the Housing Commission. The program's objective is to provide system navigation services to identify and meet the needs of individuals experiencing homelessness during each stage in their pathway toward housing. The Fiscal Year 2022 Proposed Budget includes \$550,000 for the Homelessness Response Center operations, including \$300,000 from the General Fund and \$250,000 from the Low to Moderate Income Housing Asset Fund. A proposal for use of \$1.0 million in CDBG funding for the Homelessness Response Center operations is anticipated to be presented to City Council for consideration in the Spring of 2021.

Homeless Outreach Team

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social workers from the Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, in order to connect unsheltered individuals with available services. HOT works with individuals who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes, but utilizes engagement instead. Its approach is a means to connect individuals with the homelessness system of care in a way that avoids contact with the criminal justice system.

The Fiscal Year 2022 Proposed Budget includes \$3.6 million from the General Fund to support personnel and non-personnel costs.

Community Development Block Grant (CDBG) Funding

In Fiscal Year 2022, \$2.3 million in CDBG program allocations are anticipated to fund homeless programs, services, and projects.

Table 8 displays the Fiscal Year 2022 CDBG allocations related to homeless and housing programs, services, and projects.

Table 8: CDBG Allocations for Homeless Programs, Services, and Projects

Program, Service, and Project	Fiscal Year 2022
Homelessness Response Center	\$ 1,000,000
CDBG Allocations (CP 700-02 Set-Aside)	\$ 1,318,078
Day Center for Homeless Adults	541,251
Connections Housing Interim Bed Program	303,575
Interim Housing for Homeless Adults	267,351
Emergency Shelter for Families	205,902
Total CDBG Entitlement Allocations	\$ 2,318,078

Homeless Housing, Assistance and Prevention (HHAP) Funding

The Homeless Housing, Assistance, and Prevention (HHAP) grant is a \$650 million one-time block grant that provides local jurisdictions in the State of California with funding to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. The State awarded the City of San Diego with \$22.5 million in HHAP grant funding, which must be fully expended by June 30, 2025. In June 2020, the City Council approved the use of the \$22.5 million in HHAP funding.

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In Fiscal Year 2021, \$6.8 million in HHAP is projected to be spent, leaving \$15.1M remaining to expend in Fiscal Year 2022 as follows:

- \$11.8 million for operating subsidies and reserves, including the operations of three bridge shelters;
- \$200,000 for outreach coordination, including transitional storage and coordination of the City's homeless outreach efforts;
- \$600,000 for prevention and diversion, including the safe parking program, diversion, and Prosecution and Law Enforcement Assisted Diversion Services (PLEADS);
- \$954,000 for rapid rehousing efforts; and
- No more than \$1.6 million for administrative costs such as grant administration, monitoring, and program coordination over the life of the grant.

Staff expects that in Fiscal Year 2023 the remaining \$650,000 will be spent on Youth, and Prevention and Diversion.

In November 2020, the State announced the availability of \$300 million in a second round of HHAP funding (HHAP-2). HHAP-2 is a five-year grant with eligible uses including rapid re-housing, operating subsidies, street outreach, services coordination, systems support, delivery of permanent housing, prevention and shelter diversion, and navigation centers and emergency shelters. The City submitted its application in January of this year and expects to receive \$10.6 million and expend \$8.4 million in Fiscal Year 2022. Funds must be fully expended by June 30, 2026. Homelessness Strategies staff anticipates bringing the grant forward to City Council toward the end of Fiscal Year 2021 for approval to accept, appropriate, and expend the grant on safe parking, emergency storage, rapid rehousing and homeless youth services.

The City also expects to receive approximately \$21.0 million for housing stability as part of the American Rescue Plan Act. The funds can be used for tenant-based rental assistance, affordable housing, supportive services for those not already receiving them, which includes housing counseling, homeless prevention services, and transitional housing. Other eligible uses include the acquisition and development of non-congregate shelter units, which may be converted to permanent affordable housing, used as emergency shelters, or remain as non-congregate shelter units. Funds can also be used to provide emergency vouchers to transition those experiencing or at risk of homelessness, survivors of domestic violence, and for bringing victims of human trafficking to stable housing. Economic Development Department and Homelessness Strategies staff anticipate bringing a spending plan forward to City Council before the end of Fiscal Year 2021.

Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022;
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043; and
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042.

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Based on the definitions in Charter Section 77.1, the amount of \$20.3 million is required to be deposited into the Infrastructure Fund for Fiscal Year 2022 unless the Mayor requests the suspension of section 77.1 for one fiscal year and two thirds of the City Council approves that suspension.

As discussed later, the Fiscal Year 2022 Proposed Budget includes the proposal to suspend the requirements of section 77.1 of the City Charter for one fiscal year to mitigate the revenue shortfall and allow for the use for other general fund purposes.

“Sexy” Streets #ForAllofUs Initiative

Each neighborhood in San Diego deserves Sexy Streets, which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction of roads that need a complete makeover. Sexy Streets #ForAllofUs is a down payment in our communities of concern, a nearly \$40.0 million total investment in historically underserved neighborhoods that haven’t seen quality road repairs for years. This includes \$10.0 million in one-time funding from the Fiscal Year 2022 Budget and nearly \$30.0 million in Commercial Paper. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, Sexy Streets #ForAllofUs will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, streetlights, new and upgraded bicycle infrastructure, and investments in our stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

Organics Collection – State Bill 1383

In September 2016, Governor Brown signed into law State Bill 1383 (SB 1383) establishing methane emissions reduction targets in a statewide effort to reduce emissions of Short-lived Climate Pollutants. SB 1383 establishes targets of a 50.0 percent reduction in the level of the statewide disposal of organic waste from 2020, with a 75.0 percent reduction by 2025. SB 1383 requires the City to have an adopted ordinance and enforcement mechanism by January 1, 2022. In addition, the City must implement the following:

- Citywide organics collection;
- Establish an edible food recovery program;
- Procurement of recovered organic waste products;
- Tracking and reporting of metrics to California’s Department of Resources Recycling and Recovery;
- Conduct education and outreach; and
- Starting in 2024, conduct escalating enforcement

Full implementation of SB 1383 requirements will be phased over several years and will include upgrading facilities, additional vehicles, contracts, equipment, software and supplies, and the addition of approximately 100 positions. The Fiscal Year 2022 Proposed Budget reflects funding of \$8.1 million, including \$7.3 million in the General Fund and \$754,400 in the Recycling Fund. Funding will be used for food waste education and outreach, vehicle routing software, equipment and outfitting for new positions, and the addition of 53.00 FTE positions. The majority the 53 positions will start in the last month of Fiscal Year 2022 with the budgeted costs prorated to reflect that assumption.

Table 9 displays the Fiscal Year 2022 Proposed Budget additions for SB1383 by fund.

Table 9: SB 1383

Environmental Services	FY 2022 Proposed Budget
General Fund	
53.00 FTE Positions	\$ 551,643

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Contracts, Equipment, Software and Supplies	\$ 1,367,489
Facility Upgrades	5,421,600
General Fund Total	\$ 7,340,732
Recycling Fund	
Software	\$ 240,000
Recycling Fund	
Facility Upgrades	514,000
Recycling Fund Total	\$ 754,400
Total Fiscal Year 2022 Additions	\$ 8,094,732

Vision Zero

In June 2015, the City announced its support for the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. Vision Zero is supported through the integration of the 3 E's of traffic safety: Engineering, Education, and Enforcement.

In the Fiscal Year 2022 Proposed Budget, \$18.2 million will be allocated to promote the City's Vision Zero goals, including \$6.2 million for bicycle facilities, \$4.5 million for new sidewalk installations, \$4.1 million for traffic signals, \$2.0 million for Medians, and \$1.2 million for new streetlights. **Table 10** displays the allocation of funds to applicable Vision Zero projects.

Table 10: Vision Zero Projects

Vision Zero Project Type/Grouping	Project ID	FY 2022 Proposed Budget ¹
Bicycle Facilities		
Bike Counters Citywide	New	\$ 50,000
Bike Racks Citywide	New	50,000
Bike Striping Citywide	New	100,000
Coastal Rail Trail	S00951	6,000,000
Bicycle Facilities Total		\$ 6,200,000
Medians		
Median Installation	AIG00001	\$ 2,000,000
Foothill Boulevard and Loring Street Roundabout	B18008	2,000,000
Medians Total		\$ 2,000,000
Sidewalks		
New Walkways	AIK00001	\$ 4,500,000
54th-Market to Santa Margarita Sidewalk	B18158	400,000
73rd Street and El Cajon Boulevard to Saranac Street	B18017	420,000
ADA Mid-City MS TSW-1	B18054	1,000,000
Genesee Avenue and Chateau Drive to Sauk Avenue Sidewalk	B15168	2,000,000
Howard Ave-Village Pine to Iris Sidewalk	B18019	600,000
Wightman Street and Ogden to Shiloh Road Sidewalk	B18039	80,000
Sidewalks Total		\$ 4,500,000

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Vision Zero Project Type/Grouping	Project ID	FY 2022 Proposed Budget ¹
Signals - Calming/Speed Abatement		
Traffic Calming	AIL00001	\$ 200,000
Kettner Boulevard & Palm Street Hybrid Beacon	B18046	20,000
India Street at West Palm Street Hybrid Beacon	B17100	110,000
Rectangular Rapid Flashing Beacons Group 2201	New	70,000
Signals - Calming/Speed Abatement Total		\$ 200,000
Streetlights - Citywide		
Installation of City-Owned Streetlights	AIH00001	\$ 1,200,000
Castle Neighborhood New Street Lights	B19080	100,000
Citywide Street Lights - FY19	B19052	50,000
Citywide Street Lights 1950	B19125	1,000,000
Reo Drive New Street Lights	B19079	50,000
Streetlights - Citywide Total		\$ 1,200,000
Traffic Signals		
Traffic Signals -- Citywide	AIL00004	\$ 2,500,000
31st Street and Market School Traffic Signal	B15014	400,000
31st Street and National Avenue Traffic Signal	B17019	500,000
47th Street and Solola Avenue Traffic Signal	B20141	150,000
Division Street and Osbourn Street Traffic Signal	B15047	100,000
Division Street and Valencia Parkway Traffic Signal	B15008	180,000
El Cajon Boulevard and Kansas Street Traffic Signal	B19060	530,000
Mississippi Street and El Cajon Boulevard	B20140	340,000
Torrey Pines Road Pedestrian Hybrid Beacon	B20146	300,000
Traffic Signals Modification	AIL00005	\$ 1,720,000
Ash Street Signal Mods	B18069	190,000
Black Mountain Road and Park Village FY13 APS	B13207	10,000
Downtown Audibles 4th Av & E; B St & Front St	B18162	160,000
Pacific Hwy & Palm St Signal Mod	B13008	125,000
Traffic Signal Mods Grp 19-01	B19069	400,000
Traffic Signal Mods Grp 19-02	B19071	200,000
Traffic Signal Mods Grp 20-01	B20075	400,000
Washington Street and Front Street Signal Modification	New	235,000
Traffic Signals Total		\$ 4,120,000
Total Vision Zero Project Type/Grouping		\$ 18,220,000

¹Parent projects are in bold and contain the sum of the child projects which are indented and italicized

Citywide Budget Overview

Mobility Action Plan

The Fiscal Year 2022 Proposed Budget includes \$120,000 to develop a Smart Mobility Plan that will identify the most effective and trans-formative mobility improvements with the goal of helping the City achieve the State's greenhouse gases (GHG) reduction targets. The Smart Mobility Plan will help the City create a more balanced, multi-modal transportation network for access of all ages and abilities, while minimizing environmental and neighborhood impacts. The plan will include outreach with targeted strategies to ensure equitable engagement of all City stakeholders. Additionally, the plan will assist the City's capital project prioritization process by: aligning it with the long-range mobility planning process; to meet climate and equity goals; and create a healthier, safer, and more sustainable transportation network and City.

Implementation of the Climate Action Plan

In December 2015, the City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15.0 percent reduction) and 2035 (50.0 percent reduction) from a 2010 baseline. The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Moving forward, the City will update its Climate Action Plan to include aggressive new goals and strategies. The City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and will have all City facilities use 100 percent clean energy through San Diego Community Power.

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP to facilitate a discussion about implementation of the CAP. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

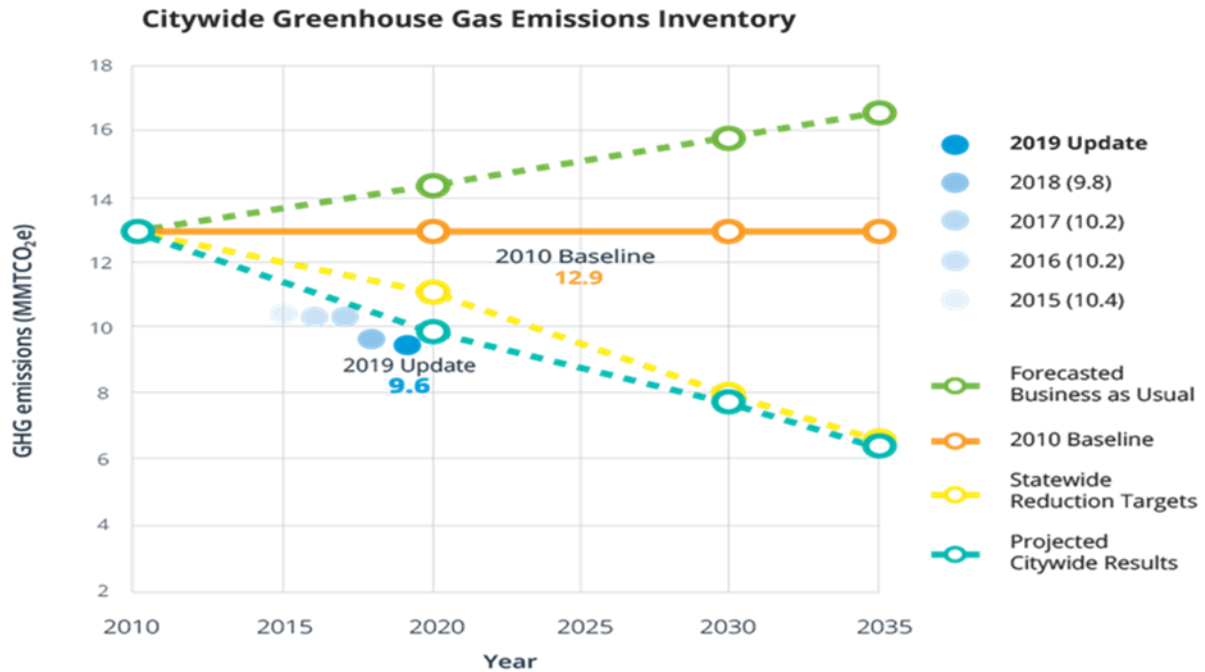
San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2022 Proposed Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress Towards Achieving Climate Action Plan Goals

Figure 2 shows the citywide GHG inventory. The total GHG emissions from San Diego in 2019 were approximately 9.6 million metric tons CO₂e (MMT CO₂e), a 25% decrease in emissions from 2010. Decreases in GHG emissions from electricity consumption, transportation, solid waste and water use offset some increase seen from natural gas consumption and wastewater production year-over-year.

Figure 2: Citywide Greenhouse Emissions Inventory and Projections

Citywide Budget Overview



Summary of Climate Action Plan Adopted Budget

Table 11 is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2022 Proposed Budget. These new resources are added to existing CAP investment in the departments’ base budgets (continuing appropriations). The large increase in indirect spending for the Resiliency strategy is due to new expenditures for the Pure Water project.

Table 11: Funding Across City Departments

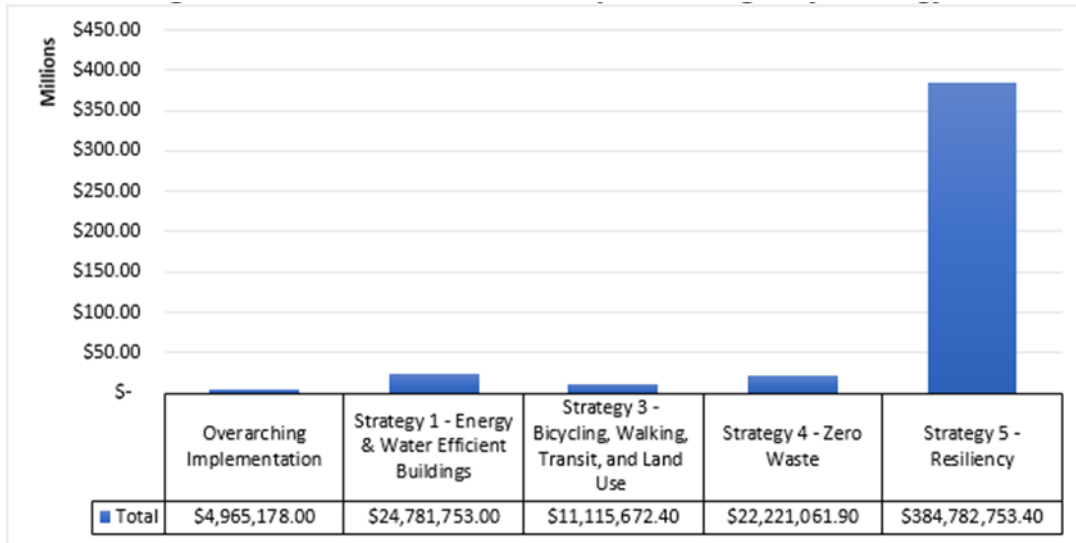
Climate Action Plan Fiscal Year 2022 Proposed Budget ¹			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$-	\$4,965,178	\$4,965,178
Strategy 1 - Energy & Water Efficient Buildings	20,908,766	3,872,987	24,781,753
Strategy 2 - Clean & Renewable Energy	-	-	-
Strategy 3 - Bicycling, Walking, Transit, and Land Use	10,984,419	131,253	11,115,672
Strategy 4 - Zero Waste	17,482,127	4,738,935	22,221,062
Strategy 5 - Resiliency	687,848	384,094,905	384,782,753
Total	\$50,063,160	\$397,803,259	\$447,866,419

¹Table may not foot due to rounding

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought). **Figure 3** is a representation of these investments by each CAP strategy.

Citywide Budget Overview

Figure 3: Climate Action Plan Adopted Budget by Strategy



Mitigation Actions

City staff completed a comprehensive review to develop mitigation actions to address the baseline revenue shortfall and fund the critical expenditures mentioned above. The Fiscal Year 2022 Proposed Budget includes the following mitigation actions.

Budget Reduction Proposals

As part of the budget development process, General Fund departments were required to submit budget reduction proposals of the department’s Fiscal Year 2021 Adopted Budget. Due to the impacts of the COVID-19 pandemic to the City’s major General Fund revenues, General Fund departments were required to submit additional reductions for the Fiscal Year 2022 Proposed Budget. A total of \$15.0 million in budget reductions, including 102.92 FTE positions, are reflected in General Fund departments. It should be noted that since Fiscal Year 2018 more than \$87.4 million in budget reductions have been accepted in the General Fund. Although budget reductions that provided efficiencies and minimized impacts to service levels were prioritized, other ongoing reductions with service level impacts were also made in order to maintain a balanced budget. **Table 12** provides the total for budget reduction proposals by department included in the Fiscal Year 2022 Proposed Budget.

Table 12: General Fund Budget Reduction by Department

Department	Budgeted FTE Positions	FY 2022 Proposed Budget
City Attorney	-	\$1,135
City Clerk	-	618
City Treasurer	-	1,007
Communications	-	193
Council Districts and Administration	-	386

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Development Services	-	619,662
Economic Development	-	200,000
Environmental Services	-	878,702
Fire-Rescue	-	735
Library	100.92	6,884,558
Mobility	-	325,000
Office of the Assistant COO	1.00	499,209
Parks and Recreation	-	69,132
Personnel	-	744
Planning	-	611,175
Police	-	4,061,090
Public Works & Utilities	1.00	284,575
Purchasing & Contracting	-	3,893
READ - Facilities Services	-	5,951
Real Estate Assets	-	772
Storm Water	-	40,619
Transportation	-	545,177
Total	102.92	\$15,034,333

For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

One-Time Revenue Resources

City staff strategically evaluated all available funding sources as part of the FY 2022 Proposed Budget to ensure all resources were deployed to minimize impacts to service levels. In addition to the budget reduction proposals noted previously, the Fiscal Year 2022 Proposed Budget includes the following one-time mitigation actions:

- Due to the continued recovery in revenue for Fiscal Year 2022, the Mayor is requesting to suspend the requirements of section 77.1 of the City Charter for one fiscal year to allow for the use of approximately \$20.3 million for other general fund purposes in lieu of the transfer to the Infrastructure Fund;
- Use of \$7.9 million from the Pension Payment Stabilization Reserve that is projected to be available in Fiscal Year 2022 for increases in the annual pension payment or Actuarially Determined Contribution (ADC). The Pension Payment Stabilization Reserve is maintained to mitigate service delivery risk due to increases in the ADC as calculated in the most recent Actuarial Valuation Report produced by the San Diego City Employees' Retirement System's actuary. The most recent Actuarial Valuation Report reflects an annual increase of \$49.3 million citywide, of which the majority is in the General Fund;
- Use of \$8.8 million from the minimum bid for the new franchise agreement based on a 10-year payment plan available for use in the General Fund;
- Use of \$6.6 million in fund balances from various non-general funds. These funds include the Emergency Medical Services Fund, Stadium Operating Fund, Public Safety and Debt Service Fund, and Environmental Growth Funds; and
- Use of \$9.0 million associated with the Class Action Settlement associated with compensatory damages and relief for chemicals that caused the environmental impairment.

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The American Rescue Plan Act of 2021

The American Rescue Plan Act of 2021 (ARP) was passed on March 11, 2021, which, based on current estimates, allocated \$306.1 million in Coronavirus State and Local Fiscal Recovery Funds to the City. The American Rescue Plan Act provides additional relief to address the continued impact of COVID-19 and aid to states and local governments for direct and flexible relief. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The Fiscal Year 2022 Proposed Budget includes \$141.3 million in Coronavirus State and Local Fiscal Recovery Funds, while the remaining funds are planned to cover current and future fiscal year expenditures. In accordance with the ARP Act language, funds may be used to:

- Provide government services to the extent of reduction in revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year prior to the emergency;
- Respond to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- Provide premium pay up to \$13 an hour to eligible municipal or county workers performing essential services to respond to COVID-19. This provision is capped at a maximum benefit of \$25,000 per eligible worker; and
- Make necessary investments in water, sewer, or broadband infrastructure.

The funds cannot be used for offsetting tax cuts or for pension liabilities. At the time of the preparation of the Proposed Budget, additional guidelines expected from the United States Department of the Treasury were still pending; once this information is available, the City will ensure that the funds allocated continue to adhere to federal guidelines. These funds will be provided to the City in two tranches: The first tranche is anticipated to be deposited within 60 days of ARP Act, March 11, 2021; and, the second tranche will be provided no sooner than one year after the first deposit was made. The ARP Act allows funds provided by this legislation to be used through December 31, 2024.

The Fiscal Year 2022 Proposed Budget will use Coronavirus State and Local Fiscal Recovery Funds as revenue replacement in order to maintain current governmental services as well as add funding to respond to COVID-19 directly and the negative economic impacts from the pandemic. As discussed in earlier sections, the Fiscal Year 2022 Proposed Budget reflects many critical additions due to the use of Coronavirus State and Local Fiscal Recovery Funds.

To substantiate the use of these funds for revenue replacement, it is important to demonstrate the extent of revenue reduction when compared to the most recent full fiscal year prior to the COVID-19 emergency. In accordance with the terms of the ARP Act, the revenue loss from the COVID-19 pandemic has resulted in a total projected revenue loss of \$368.6 million in sales tax and transient occupancy tax from Fiscal Year 2020 through Fiscal Year 2023, as compared to Fiscal Year 2019 levels. As displayed in **Table 13**, the amount of revenue loss to the City, \$368.6 million, is greater than the City's total allocation of ARP Act funds, \$306.1 million. Please note that this revenue loss calculation has been prepared solely to demonstrate that revenue loss in sales tax and transient occupancy tax alone comply with eligible uses of the ARP Act funds.

Table 13: Sales Tax and TOT Revenue Loss

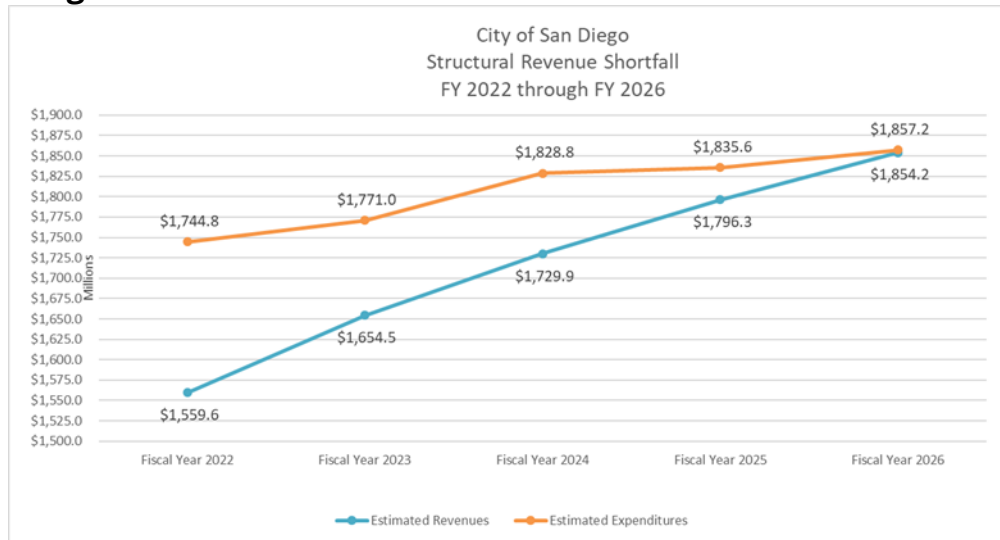
	Fiscal Year 2019 Baseline	Fiscal Year 2020 Actuals	Fiscal Year 2021 YE Projections	Fiscal Year 2022 Proposed Budget	Fiscal Year 2023 Outlook Projection
Sales Tax	\$ 304.4	\$ 282.8	\$ 283.5	\$ 320.8	\$ 342.3
Transient Occupancy Tax	250.9	181.2	103.3	181.1	211.8
Total Sales Tax and TOT	\$ 555.3	\$ 464.0	\$ 386.8	\$ 502.0	\$ 554.1
Sales Tax Revenue Loss from Baseline		(21.6)	(20.9)	0.0	0.0

Citywide Budget Overview

TOT Revenue Loss from Baseline		(69.7)	(147.6)	(69.8)	(39.1)
Total Annual Revenue Loss from		\$ (91.3)	\$ (168.5)	\$ (69.8)	\$ (39.1)
Total Revenue Loss from Baseline		\$ (91.3)	\$ (259.7)	\$ (329.5)	\$ (368.6)

As mentioned earlier, the Fiscal Year 2022 Proposed Budget reflects a multi-year analysis and proposes the use of the Coronavirus State and Local Fiscal Recovery Funds from Fiscal Year 2021 through Fiscal Year 2023. The City plans to use \$51.1 million in Fiscal Year 2021 to address the projected revenue shortfall outline earlier in this section, \$141.3 million in Fiscal Year 2022 to address the baseline revenue shortfall and critical expenditure additions, and \$113.7 million in Fiscal Year 2023 in order to maintain the proposed services in Fiscal Year 2022. This multi-year proposal allows the City to minimize budget reductions in the near term. However, to achieve a balanced budget in future years it will require further mitigations such as use of reserves, additional budget reductions, or identification of new revenue sources. As reflected in **Figure 4**, the City is estimating a structural revenue shortfall over the next five years. The figure also reflects a trend that ongoing revenues are not expected to exceed expenditures until Fiscal Year 2027.

Figure 4: Fiscal Year 2022-2026 Structural Revenue Shortfall



Citywide Personnel Expenditures

The Fiscal Year 2022 Proposed Budget includes a total of \$955.7 million in budgeted salaries and wages, and \$735.2 million for fringe expenditures or benefits, resulting in a total personnel budget of \$1.69 billion in personnel expenditures citywide. **Table 14** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 14: Fiscal Year 2022 Proposed Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,650.89	\$ 677,032,997	\$ 530,292,853	\$ 1,207,325,850
Special Revenue Funds	1,074.51	81,931,855	57,220,305	139,152,160
Enterprise Funds	2,699.69	169,867,894	127,120,884	296,988,778

Citywide Budget Overview

Internal Service Funds	330.48	21,174,472	16,581,773	37,756,245
Other Funds ¹	63.00	5,725,461	3,951,556	9,677,017
Total	11,818.57	\$ 955,732,679	\$ 735,167,371	\$ 1,690,900,050

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 15 presents the change in positions based within job classifications from Fiscal Year 2021 to Fiscal Year 2022.

Table 15: Total City FTE Position Changes Fiscal Year 2021 - 2022

Fund Type	FY 2021 Adopted Budget	Additions	Reductions	Reorganizations	FY 2022 Proposed Budget	FY 2021 - FY 2022 Change	Percent Change
General Fund	7,640.02	118.20	(106.33)	(1.00)	7,650.89	10.87	0.1 %
Special Revenue Funds ¹	1,076.06	-	(1.55)	-	1,074.51	(1.55)	-0.1 %
Enterprise Funds	2,610.62	93.01	(11.94)	8.00	2,699.69	89.07	3.4 %
Internal Service Funds	337.23	0.25	-	(7.00)	330.48	(6.75)	-2.0 %
Other Funds ²	63.00	-	-	-	63.00	0.00	0.0 %
Total	11,726.93	211.46	(119.86)	-	11,818.57	91.64	0.8 %

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to Attachment A - Fiscal Year 2022 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

Salaries and Wages

The Fiscal Year 2022 Proposed Budget includes \$955.7 million in budgeted salaries and wages, with \$677.0 million or 70.8 percent budgeted in the General Fund. **Table 16** represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 33.6 percent of General Fund positions and 44.1 percent of all City positions.

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Table 16: Fiscal Year 2022 Proposed FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	2,572.06	875.51	1,604.11	126.23	37.00	5,214.91
AFSCME LOCAL 127	1,038.26	41.00	918.00	157.25	-	2,154.51
POA	2,031.23	-	-	-	-	2,031.23
IAFF LOCAL 145	1,037.00	8.00	-	-	-	1,045.00
Unclassified / Unrepresented	482.47	100.00	103.89	27.00	19.00	732.36
Classified / Unrepresented	150.64	50.00	73.69	20.00	7.00	301.33
Teamsters Local 911	166.00	-	-	-	-	166.00
DCAA	162.23	-	-	-	-	162.23
Elected Officials	11.00	0.00	0.00	0.00	0.00	11.00
Fund Total	7,650.89	1,074.51	2,699.69	330.48	63.00	11,818.57

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 17 displays the Fiscal Year 2022 Proposed Budget for salaries and wages by fund type.

Table 17: Fiscal Year 2022 Proposed Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 605,595,578	\$ 87,472,858	\$ 174,053,275	\$ 21,722,073	\$ 5,710,202	\$ 894,553,986
Salary Savings	(1,927,614)	(275,114)	(643,931)	(41,569)	(8,056)	(2,896,284)
Vacation Pay In Lieu	6,861,564	1,320,441	1,349,617	198,330	-	9,729,952
Termination Pay/Annual Leave	2,247,913	194,616	558,804	27,063	20,937	3,049,333
Hourly Wages	12,713,378	353,606	1,128,002	8,842	2,378	14,206,206
Overtime	67,784,863	1,108,178	12,709,119	513,560	-	82,115,720
Other Personnel Expenditures ²	(16,242,685)	(8,242,730)	(19,286,992)	(1,253,827)	-	(45,026,234)
Total	\$ 677,032,997	\$ 81,931,855	\$ 169,867,894	\$ 21,174,472	\$ 5,725,461	\$ 955,732,679

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions

² Other personnel Expenditures includes Budgeted Personnel Expenditure Savings and Adjust Budget to Approved Levels.

Budgeted Personnel Expenditure Savings

Budgeted Personnel Expenditure Savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2022 Proposed Budget, the City estimates an amount of personnel savings by department that is attributed to

Citywide Budget Overview

the following: vacancies, normal attrition, leaves of absence, under-filled positions, delays in the creation/filling of positions, time-dependent add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances. These estimates will require that departments monitor Fiscal Year 2022 personnel expenditures against available allocated appropriations, however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2022 Budgeted Personnel Expenditures is \$63.7 million, representing a decrease of \$3.6 million or 5.3 percent from the Fiscal Year 2021 Adopted Budget. Budgeted Personnel Expenditure Savings is included in **Table 17** within the Other Personnel Expenditures category along with other miscellaneous adjusting entries. **Table 18** displays the budgeted personnel expenditure savings from Fiscal Year 2020 through Fiscal Year 2022.

**Table 18: Budgeted Personnel Expenditure Savings
Fiscal Year 2020 – 2022**

Departments/Funds	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2022 Proposed Budget
City Attorney	\$ 2,489,386	\$ 603,242	\$ 1,345,018
City Auditor	-	91,333	91,333
City Clerk	40,373	36,941	98,072
City Council	64,803	85,852	64,802
City Treasurer	276,872	710,696	411,840
Commission on Police Practices	-	-	24,696
Communications	85,849	119,745	115,523
Debt Management	57,691	126,672	57,699
Department of Finance	-	67,829	67,829
Development Services	326,226	339,123	367,059
Economic Development	128,940	547,445	254,904
Environmental Services	498,444	639,941	467,558
Fire-Rescue	6,616,559	9,789,879	6,634,500
Homelessness Strategies	-	-	85,852
Human Resources	57,691	115,398	85,852
Library	587,508	363,704	888,463
Mobility	-	-	199,181
Compliance	-	-	63,336
Office of Homeland Security	-	194,636	71,240
Parks and Recreation	1,407,745	1,461,631	1,700,001
Performance & Analytics	85,849	117,229	117,229
Personnel	-	33,613	38,459
Planning	545,318	599,098	395,616
Police	21,248,895	20,419,506	17,624,683
Purchasing & Contracting	535,820	708,364	594,807
READ-Facilities Services	857,936	596,234	518,190
Real Estate Assets	57,691	255,611	-
Storm Water	-	451,754	788,528
Transportation	2,026,413	1,770,632	1,695,555
Total General Fund	\$ 37,996,009	\$ 40,246,108	\$ 34,867,825

Citywide Budget Overview

Departments/Funds	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Airports Fund	\$ 43,068	\$ 117,229	\$ 76,440
Central Stores Fund	-	57,090	73,986
Development Services Fund	1,326,664	2,998,384	3,670,507
Engineering & Capital Projects Fund	5,323,300	7,435,254	7,436,532
Facilities Financing Fund	-	69,950	133,286
Fire/Emergency Medical Services Transport Program Fund	-	47,986	47,986
Fleet Operations Operating Fund	229,518	810,557	1,037,236
GIS Fund	-	133,058	85,852
Golf Course Fund	56,187	169,143	193,108
Information Technology Fund	85,849	306,696	203,081
Metropolitan Sewer Utility Fund	2,085,092	3,451,825	3,869,603
Municipal Sewer Revenue Fund	1,955,768	3,378,643	3,368,092
OneSD Support Fund	-	171,704	203,081
Recycling Fund	431,956	705,912	422,105
Refuse Disposal Fund	345,953	539,355	500,922
Risk Management Administration Fund	149,782	368,317	142,605
Underground Surcharge Fund	123,504	33,613	61,755
Water Utility Operating Fund	2,906,138	6,095,062	7,186,215
Wireless Communications Technology Fund	101,760	94,674	71,157
Total Non-General Fund	\$ 15,164,539	\$ 26,984,452	\$ 28,783,549
Total	\$ 53,160,548	\$ 67,230,560	\$ 63,651,374

Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with recognized employee organizations, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$530.9 million or 72.2 percent of budgeted fringe allocations in Fiscal Year 2022. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or additions in staff, and salary increases or decreases. **Table 19** displays the citywide fringe allocation which totals \$735.2 million for Fiscal Year 2022, of which \$530.3 million or 72.1 percent is budgeted in the General Fund.

Table 19: Fiscal Year 2022 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 314,536,608	\$ 29,601,364	\$ 61,110,417	\$ 7,641,437	\$ 2,040,302	\$ 414,930,128

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Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Flexible Benefits	90,106,194	12,507,508	30,165,592	4,122,551	819,159	137,721,004
Retiree Health/Other Post-Employment Benefits	42,808,231	5,785,846	14,490,628	1,904,262	391,734	65,380,701
Supplemental Pension Savings Plan	24,640,224	5,461,399	10,857,418	1,458,128	401,098	42,818,267
Workers' Compensation	30,039,995	572,934	3,613,315	538,176	39,139	34,803,559
Risk Management Administration	7,414,770	1,002,147	2,509,099	329,831	67,851	11,323,698
Medicare	9,245,760	1,141,618	2,208,350	293,351	80,592	12,969,671
Employee Offset Savings	5,466,233	372,076	548,034	81,754	47,537	6,515,634
Retirement DROP	1,781,393	170,361	472,084	61,077	19,574	2,504,489
Unemployment Insurance	818,408	112,250	229,634	30,163	8,652	1,199,107
Retiree Medical Trust	972,164	116,345	196,443	27,126	7,716	1,319,794
Retirement 401 Plan	206,811	66,705	86,845	10,666	4,345	375,372
Long-Term Disability	2,256,062	309,752	633,025	83,251	23,857	3,305,947
Fund Type Totals	\$ 530,292,853	\$ 57,220,305	\$ 127,120,884	\$ 16,581,773	\$ 3,951,556	\$ 735,167,371

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2022 Proposed Budget is \$414.9 million and its components are described in further detail below:

- The City's pension payment for Fiscal Year 2022 as of June 30, 2020 is \$414.9 million, an increase of \$49.3 million from the Fiscal Year 2021 Adopted Budget; approximately \$314.5 million or 75.8 percent of the ADC is budgeted in the General Fund. The significant change was primarily due to the following: \$30.9 million increase in the pension payment was associated to changes in demographic assumptions; \$6.9 million associated to the liability experience loss driven largely by salary increases higher than those assumed; and a \$12.3 million increase due to a net asset experience. Offsetting these increases is a reduction of \$0.8 million in the ADC that had been anticipated based on the prior year's actuarial valuation.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 19**.
- \$1.9 million has been budgeted citywide of which \$1.5 million is in the General Fund via the Citywide Program Expenditures Department. This is to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement

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allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75.0 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 19**.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2022 Proposed Budget for Flexible Benefits is \$137.7 million, representing an increase of \$1.6 million from the Fiscal Year 2021 Adopted Budget. This increase is primarily the result of the agreements accepted by the City and four of the six REOs in which flexible benefit tiered plans for employees and their families were increased while also limiting the cash-back options to existing employees who waive or select employee only coverage.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its fulltime, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Retiree Healthcare/Other Post Employment Benefits (OPEB)

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its recognized employee organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements discuss the City's annual OPEB budget and in Fiscal Year 2022 the budget is \$65.4 million for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$65.4 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2022 Proposed Budget for SPSP is \$14.0 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2022 Proposed Budget for the City's contribution match is \$375,372 based on 519.50 FTE general members. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2022 Proposed Budget for the City's Interim Defined Contribution Retirement Plan is \$27.9 million, which represents an increase of \$2.7 million over the Fiscal Year 2021 Adopted Budget. This increase is

Citywide Budget Overview

primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2022 Proposed Budget includes \$0.8 million in the SPSP-H account for hourly employees. **Table 19** reflects a total budgeted amount of \$42.8 million which includes SPSP, SPSP-H and hourly SPSP-H contributions.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution in the Fiscal Year 2022 Proposed Budget is \$34.8 million. The workers' compensation contribution in the Fiscal Year 2022 Proposed Budget is \$34.8 million with no contributions to the reserves. The increase of approximately \$1.1 million from the Fiscal Year 2021 Adopted Budget is due to an increase in projected pay-go requirements.

Risk Management Administration

The Risk Management Administration (RMA) rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2022 Proposed Budget for Risk Management Administration is \$11.3 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2022 Proposed Budget for Medicare is \$13.0 million.

Employee Offset Savings (EOS)

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's pension UAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2022 Proposed Budget includes Employee Offset Savings of \$6.5 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$6.5 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary which is currently \$82.1 million. The Fiscal Year 2022 Proposed Budget for Retirement DROP contributions is \$2.5 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2022 Proposed Budget for Unemployment Insurance is \$1.2 million.

Retiree Medical Trust (RMT)

The Fiscal Year 2022 Proposed Budget for retiree health trust contributions is \$1.3 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2022 Proposed Budget for the City's contribution match to general members is \$706,844. In addition, \$612,950 is included in the Fiscal Year 2022 Proposed Budget for

Citywide Budget Overview

contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2022 Proposed Budget is \$3.3 million. This contribution funds the pay-go requirements for the LTD Fund; there are no reserve contributions to the LTD Fund in Fiscal Year 2022.

Proposition B Status

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan (subject to appellate court ruling as discussed below).

In December 2015, the Public Employment Relations Board (PERB) issued a decision (the "PERB Order") in an Unfair Practice Charge (UPC) filed by certain City's labor unions (Unions) ruling that the City had violated the Meyers-Milias-Brown Act (MMBA) when it failed to meet and confer with the Unions over the language of Proposition B prior to placing it on the June 2012 ballot.



Between January 2016 and March 2019, the matter was adjudicated at both the California Appellate Court and California Supreme Court levels. The California Supreme Court ultimately upheld PERB's determination of an MMBA violation, and remanded the matter back to the Court of Appeal for further proceedings to determine the appropriate judicial remedy. The City sought review with the United States Supreme Court, however, it was denied.

On March 25, 2019, the Court of Appeal affirmed the PERB Order with the following modifications (the "Modified PERB Order"): (1) The City must meet and confer with the Unions over the effects of Proposition B. (2) For the time period that ends with the completion of the bargaining process (including the exhaustion of impasse measures, if an impasse occurs), the City must pay the affected current and former employees represented by the Unions the difference, plus seven percent annual interest, between the compensation (including retirement benefits) the employees would have received prior to when Proposition B took effect and the compensation those employees received after Proposition B took effect (the "Make-Whole Provision"); and (3) The City must meet and confer at the Unions' request and is precluded from placing a charter amendment on the ballot that is advanced by the City that affects employee pension benefits and/or other negotiable subjects until the bargaining process is complete.

The REOs requested that the Court of Appeal invalidate Proposition B, however, the court declined to do so, concluding that the question of Proposition B's validity would be more appropriately decided in a separate quo warranto proceeding. In June 2019, the City Council directed the City Attorney's Office to "take appropriate and affirmative action to invalidate Proposition B, which would include working with the [REOs]." On June 25, 2019, the REOs served the California Attorney General with an Application for Leave to Sue in quo warranto. The Attorney General granted the Unions Leave to Sue and on September 27, 2019,

Citywide Budget Overview

the REOs filed their complaint in Superior Court. The City answered the REOs' complaint agreeing invalidation was appropriate. The REOs stipulated to the proponents of Proposition B entering the case as defendants-in-intervention. On January 5, 2021, the Court conducted a one-day virtual bench trial at the request of all parties following the Court's ruling issued on December 18, 2020, denying, without prejudice, the parties' dueling motions for summary judgement. At the conclusion of the trial the court ruled that Proposition B is invalid and awarded costs to the REOs and the City. Notice of Entry of Judgement was served on the proponents on February 8, 2021 and the deadline for the proponents to file a notice of appeal was April 9, 2021. The proponents did not appeal the Court's decision.

Neither PERB nor the Appellate Court clearly defined how the value of the benefits under the Make-Whole Provision should be calculated; meaning the ultimate cost to the City, if any, will likely be the subject of negotiations between the City and the REOs. The City's preliminary analysis and work performed by SDCERS' actuary has provided a preliminary understanding of what disparity exists between the benefits provided under Proposition B versus what employees would have otherwise received under the City's defined benefit plan. That preliminary analysis identified several assumptions that would be the subject of negotiations between the City and REOs including, but not limited to, the investment rate of return, the discount rate, and how interest earnings are calculated. Any one of these assumptions could significantly alter the estimated one-time and ongoing costs to the City and such costs could be material. A further consideration in implementing any compensatory remedy is compliance with federal tax laws and regulations, which may also restrict the remedies available through labor negotiations. Accordingly, it would not be meaningful or informative for the City to provide any such preliminary cost estimates at this time. The Fiscal Year 2022 Proposed Budget does not include any potential costs associated with implementation of the remedy.

General Fund Revenues



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
General Fund Revenues

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General Fund Revenues



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General Fund Revenues

General Fund Revenues

The Fiscal Year 2022 General Fund revenue budget is \$1.73 billion, which represents an increase of \$107.8 million or 6.6 percent from the Fiscal Year 2021 Adopted Budget. A detailed description of the revenue categories is listed to the right on this page. This section provides background information describing trends, economic factors, and methods of allocation for each revenue source. This information provides insight into the formulation of the Fiscal Year 2022 Proposed Budget for the General Fund revenues, which funds essential City services including police, fire, refuse collection, homeless services, library services, and parks and recreation programs. Volume II of the Budget details the revenues that are generated by departments. The major General Fund revenue projections included in the Fiscal Year 2022 Proposed Budget are based on the Fiscal Year 2021 Mid-Year Budget Monitoring Report (Mid-Year Report) projections, recently released economic data, and the most current information available on the COVID-19 pandemic at the time the Proposed Budget was developed.

Table 1: Fiscal Year 2022 General Fund Revenue Change illustrates the components of the projected \$107.8 million, or 6.6 percent increase, in General Fund revenues from the Fiscal Year 2021 Adopted Budget.

Table 1: Fiscal Year 2022 General Fund Revenue Change

	Percent Change from FY 2022 Adopted Budget	Change (in millions)
Major Revenues	9.1%	\$ 98.4
Other Revenue Sources	1.7%	9.4
Total	6.6%	\$ 107.8

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 67.3 percent of the City's General Fund revenue in the Fiscal Year 2022 Proposed Budget and are projected to increase by \$98.4 million, or 9.1 percent, from the Fiscal Year 2021 Adopted Budget. The increases in the major General Fund revenues is primarily based on the start of the economic recovery from the COVID-19 pandemic, which is discussed in further detail in the following sections. In addition to the increase in the major General Fund revenues is an increase of \$141.3 million in Coronavirus State and Local Fiscal Recovery Funds. The relief funds are provided through the American Rescue Plan Act of 2021, a bill passed by the federal government on March 11, 2021. The American Rescue Plan Act provides additional relief to address the continued impact of COVID-19 and aid to states and local governments for direct and flexible relief. The bill expands on the Coronavirus response and Relief Supplemental Appropriations Act of 2021 that was enacted on December 27, 2020 and provides economic state and local aid. Due to the revenue from the American Rescue Plan Act the Fiscal Year 2022 Proposed Budget revenue budget increased by \$107.8 million from the Fiscal Year 2021 Adopted Budget.

Table 2: Fiscal Year 2022 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2020 actual amounts, as well the Fiscal Year 2021 Adopted Budget.

- Economic Environment**
- Property Tax**
- Sales Tax**
- General Fund Transient Occupancy Tax (TOT)**
- Franchise Fees**
- Property Transfer Tax Licenses and Permits**
- Fines, Forfeitures, and Penalties**
- Revenue from Money and Property**
 - **Rents and Concessions**
 - **Interest Earnings**
- Revenue from Federal & Other Agencies**
- Charges for Current Services**
- Transfers In**
- Other Revenue**
- State of California Budget Impacts**
- Annual Tax Appropriations Limit (Gann Limit)**

General Fund Revenues

Table 2: Fiscal Year 2022 General Fund Revenues (in millions)

Revenue Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget	FY 2021 - FY 2022 Change	Percent Change ¹	% of Total General Fund Revenue
Property Tax	\$ 609.3	\$ 630.6	\$ 669.3	\$ 38.7	6.1%	38.7 %
Sales Tax	282.8	274.4	320.8	46.4	16.9%	18.6 %
Transient Occupancy Tax	95.2	90.5	95.5	5.0	5.5%	5.5 %
Licenses & Permits	37.8	40.7	43.8	3.1	7.7%	2.5 %
Fines, Forfeitures, and Penalties	25.9	29.7	25.1	(4.6)	(15.6%)	1.5 %
Revenue from Money and Property	61.6	64.5	62.3	(2.2)	(3.4%)	3.6 %
Revenue from Federal Agencies	0.5	146.1	1.3	(144.8)	(99.1%)	0.1 %
Revenue from Other Agencies	7.5	6.6	6.4	(0.2)	(2.8%)	0.4 %
Charges for Current Services	143.3	149.5	154.8	5.3	3.5%	9.0 %
Transfers In	181.5	104.6	257.7	153.1	146.4%	14.9 %
Other Revenue	5.7	3.2	2.8	(0.4)	(12.7%)	0.2 %
Franchise	77.4	69.3	77.8	8.4	12.2%	4.5 %
Property Transfer Taxes	10.1	11.3	11.2	(0.1)	(0.7%)	0.7 %
Negligent Impound	0.0	0.0	0.1	0.1	0.0%	0.0 %
Total	\$ 1,538.5	\$ 1,620.9	\$ 1,728.7	\$ 107.8	6.6%	100.0 %

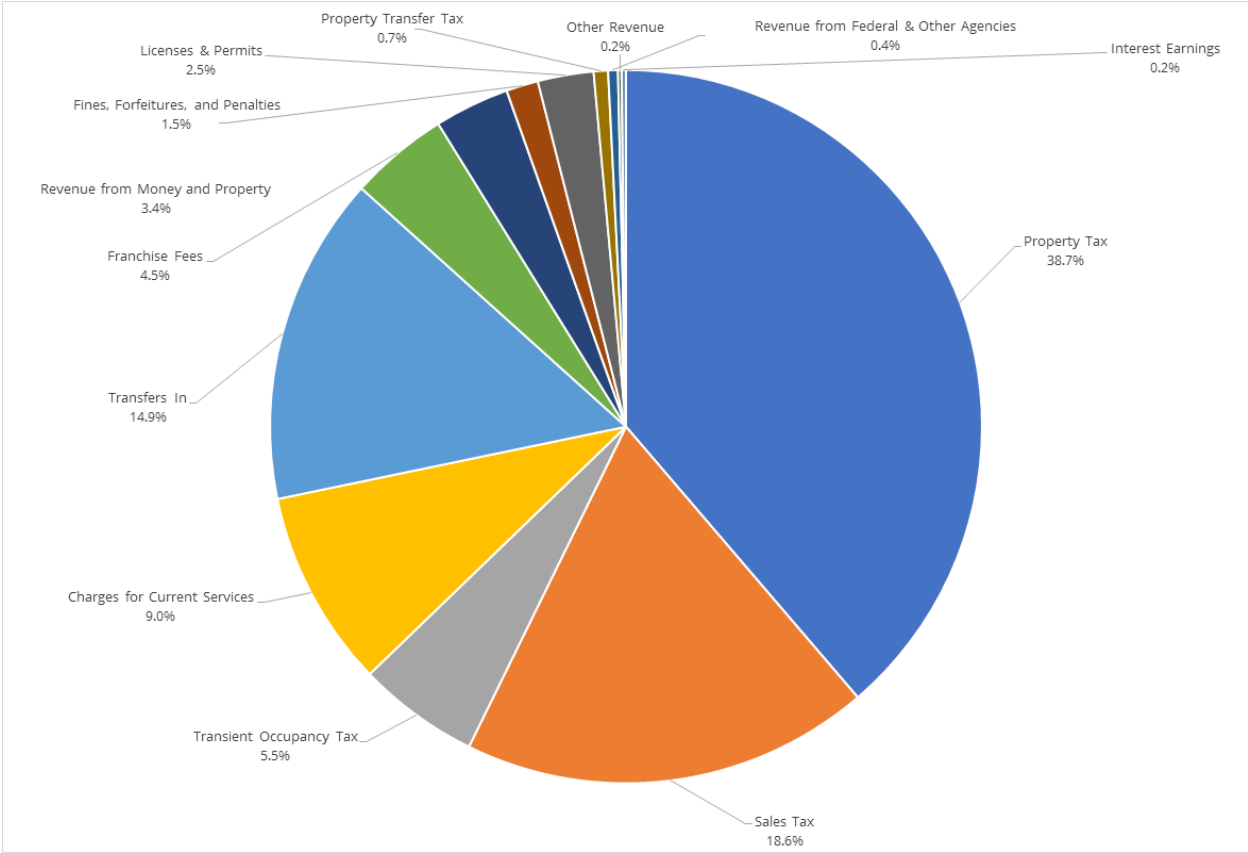
Numbers may not foot due to rounding.

¹ Percent change represents the change from FY 2021 Adopted Budget to FY 2022 Proposed Budget. Budgeted growth rates for revenues may differ, as FY 2022 Proposed Budget amounts are based on updated Fiscal Year 2021 projections.

In light of the current economic environment, the continued impacts from the COVID-19 pandemic and the rate of economic recovery, actual economic and financial conditions may change from those assumed. The Department of Finance will continue to monitor the situation closely and will incorporate these changes as needed and report significant changes in quarterly budget monitoring reports. Changes in the local, State, and national economies can impact each of the General Fund revenue sources and the possible effects on the City's finances in Fiscal Year 2022 are outlined below.

Figure 1: Fiscal Year 2022 General Fund Revenues - \$1.73 Billion

General Fund Revenues



San Diego’s Economic Environment¹⁷

Development of the Fiscal Year 2022 Proposed Budget reflects a steady recovery growth in revenues from the economic recession. Local economic indicators are expected to improve in Fiscal Year 2022; however, not yet reaching full economic recovery. City revenues have declined significantly through Fiscal Year 2021 with the start of the COVID-19 pandemic and economic recession. There have been many fiscal challenges attributed to the COVID-19 pandemic, including a projected GDP decline, historic increases in unemployment claims in the region, travel and special event restrictions and a decline in consumer spending resulting from temporary business closures and changes in the way goods and services are sold to consumers. Based on a recent economic forecast from Tourism Economics—an Oxford Economics Company, it may take five years for tourism to fully recover to previous recession levels. In addition, the UCLA Anderson Forecast states the unemployment rate may not reach below 5.0 percent until 2023. Prior to the pandemic, the unemployment rate averaged between 3.0 percent to 4.0 percent. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, Tourism Economics—an Oxford Economics Company, the San Diego Tourism and Marketing District, the UCLA Anderson Forecast, and California independent research firm Beacon Economics at the time the Proposed Budget was developed.

¹⁷ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic @, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, San Diego Tourism Authority, Colliers International, and The Conference Board.

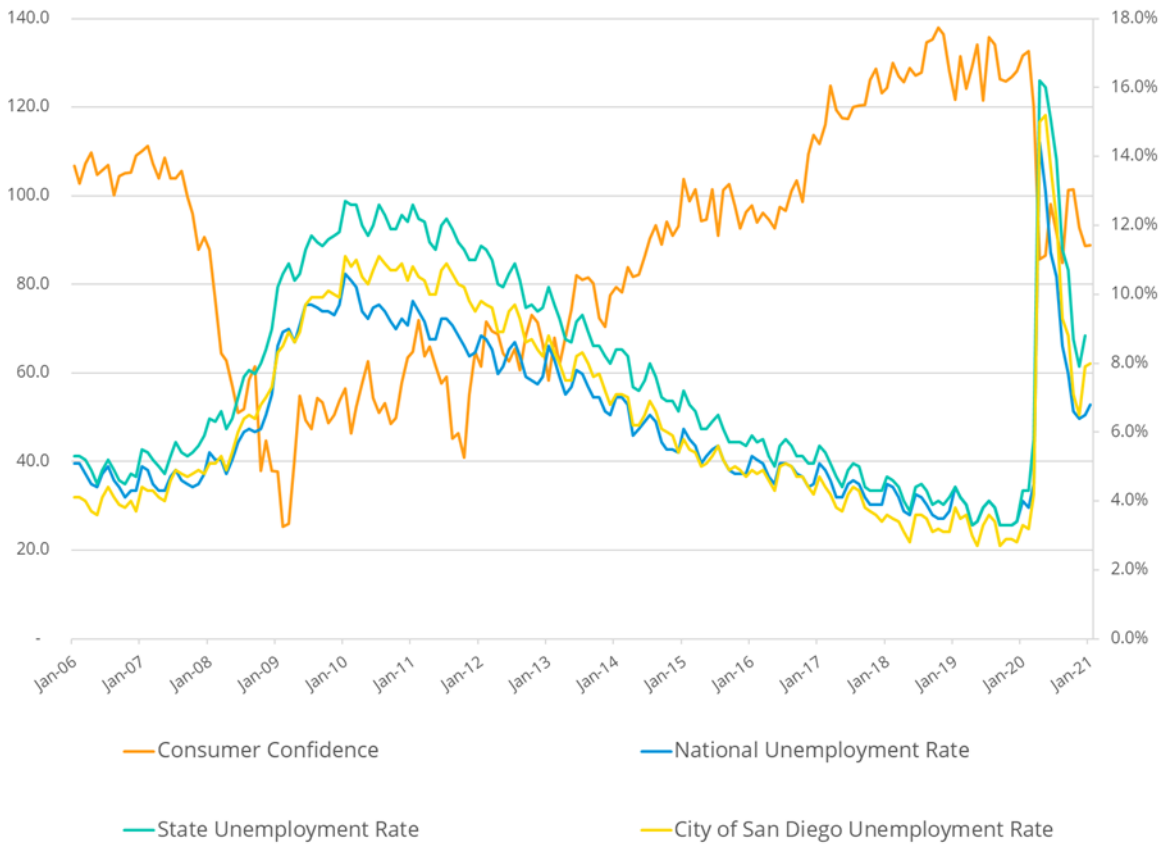
General Fund Revenues

In comparison to the Fiscal Year 2021 Adopted Budget, the Fiscal Year 2022 Proposed Budget includes projected increases to all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and franchise fees—primarily based on the projected start of the economic recovery from the recession induced pandemic.

The Fiscal Year 2022 Proposed Budget for base property tax assumes that the City will experience 4.00 percent growth based on increasing home prices and home sales. This growth rate remains in line with the Fiscal Year 2022-2026 Five-Year Financial Outlook (Outlook). The property tax growth rate is in line with current San Diego County estimates and includes a slight increase in collection rates from Fiscal Year 2021 Adopted Budget, although remains lower than 2019 collection rate levels as a result of the continued COVID-19 pandemic impacts to the economy. The Fiscal Year 2022 Proposed Budget for sales tax assumes a 13.16 percent growth rate in Fiscal Year 2022, which represents a significant recovery in projected sales tax receipts as a result of an accelerated economic recovery and vaccine distribution, and positive impacts from the recently approved American Rescue Plan Act. The sales tax growth rate is consistent with the City's sales consultant's recovery forecast at the time of the preparation of the Proposed Budget. The Fiscal Year 2022 Proposed Budget projected growth rate for TOT is 75.32 percent. This growth has been slightly decreased from the Outlook to account for a delayed start in the recovery of tourism activity as forecasted by the San Diego Tourism Authority and San Diego Tourism and Marketing District. The tourism industry was most impacted in Fiscal Year 2021 from the COVID-19 pandemic due to the cancelation of major events and conferences, and restrictions on public gatherings and social distancing measures. As outlined in the state's Blueprint for a Safer Economy, the City was in the Red Tier, at the time of preparation for this document, which represents substantial restrictions and will be in the Orange Tier, the second least restrictive tier, at the time of the release of the Proposed Budget. However, not as restrictive as the previous Purple Tier or Stay-At-Home orders, the Red Tier allows for less restrictions on retail, restaurants and popular tourist attractions, while the Orange Tier provides for increased capacity limits under these restrictions. As COVID-19 infections continue to decrease and as vaccination milestones are reached, the City will continue to move down in the State's restrictive tiers, allowing for the start of the tourism recovery. Although restrictions are slowly being lifted and leisure travel is improving, the tourism industry is projected to take time to reach pre-pandemic levels based on current restrictions on conventions and group events, which require many months of pre-planning. The Fiscal Year 2022 Proposed Budget for franchise fees is based on updated Fiscal Year 2021 projections and are anticipated to increase from the Outlook to account for a lesser economic impact from the pandemic. Although total franchise fee revenue is higher, this still accounts for a continued slight decrease in cable franchise fee revenue. The SDG&E franchise fee revenue incorporates a projected 1.91 percent growth which includes stable energy consumption levels based on historical recession recovery data. The four General Fund major revenues are discussed in further detail in the following sections.

Figure 2: Consumer Confidence and Unemployment

General Fund Revenues



Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department

The main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by employment levels and consumer confidence. Consumer confidence has increased steadily over the last ten years since its historic low of 26.0 in March 2009. However, as a result of the COVID-19 pandemic, consumer confidence decreased by 31.1 percent when compared to February 2020, reaching 91.3 in February 2021 when the Fiscal Year 2022 Proposed Budget was developed. It is anticipated that consumer confidence will gradually begin to increase month over month as the number of vaccinations increase and the surge in COVID-19 cases continues to decrease.

The unemployment rate for the City of San Diego has been significantly impacted over the last several months by the COVID-19 pandemic reaching a record high unemployment rate of 14.9 percent in May 2020, which was at the start of the COVID-19 pandemic. Since then, the unemployment rate has fluctuated as various restrictions have been lifted and then re-implemented across the region. The current unemployment rate is at 8.0 percent as of January 2021. This represents an increase of 4.8 percent when compared to a 3.2 percent unemployment rate in January 2020. Many restaurants, retail stores and other non-essential businesses had temporary operating restrictions in place to prevent the spread of the COVID-19, thus leaving many people without work. With the City approaching Orange Tier, many restrictions have lifted, which is anticipated to increase the number of jobs available as more businesses begin to re-open or expand. In addition, the San Diego Convention Center, which provides an estimated 12,500 jobs within the City, is currently closed and being used to temporarily house unaccompanied migrant children seeking asylum. In collaboration with the City of San Diego, San Diego Convention Center Corporation and the U.S.

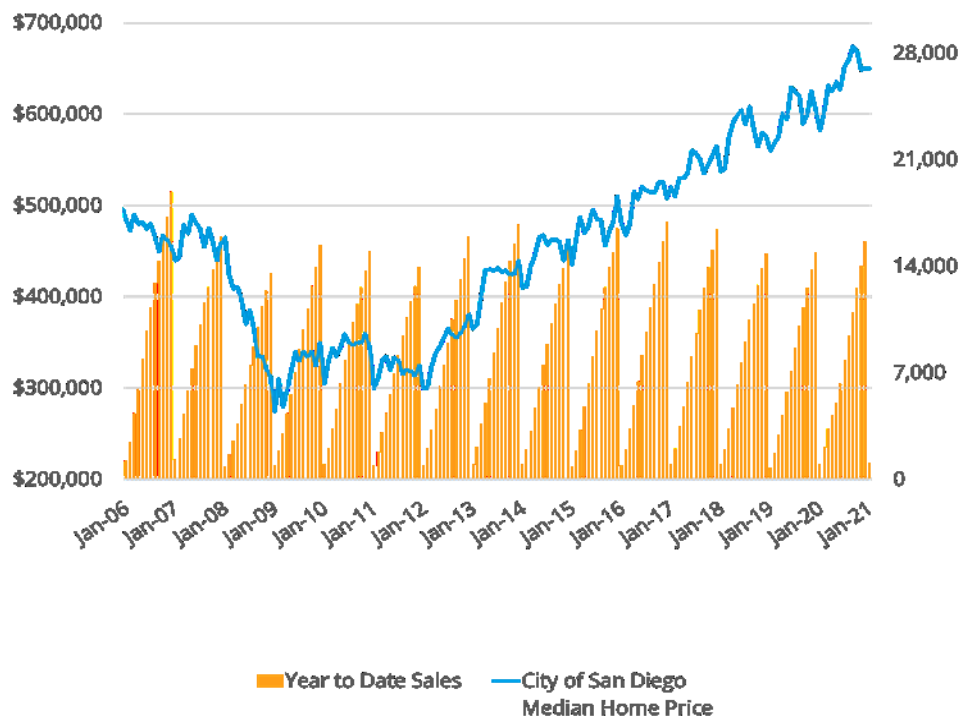
General Fund Revenues

Department of Health and Human Services, the site will be used temporarily to provide the children with food, medical care, and a place to sleep and shower. All large group events have been cancelled through June 2021. The reopening of the Convention Center, once determined by State and County safe re-opening guidelines, will drive an increase in employment opportunities within the City. Based on the latest forecast from Tourism Economics, the City of San Diego anticipates a gradual improvement in large group events in the 4th quarter of Fiscal Year 2022.

Per the State’s re-opening plan, some businesses have been authorized to re-open with certain restrictions. The re-opening of businesses will decrease the unemployment rate; however, based on the UCLA Anderson Forecast released in March 2021, it is anticipated to take time for the unemployment rate to be restored to 2019 levels. The national unemployment forecast predicts the unemployment rate will reach pre-pandemic levels by the 4th quarter of Calendar Year 2023. There are many variables that will contribute to the final outcome, including how effectively state and county administer vaccinations to the community, and the timing of the ultimate containment and treatment of COVID-19.

Mortgage rates remain historically low, which supports a healthy real estate market; this has prompted a strong growth in homebuilding permits over the next few years. Based on the latest UCLA Anderson Forecast, home prices will likely slow as more homes come on the market due to increased supply. The City of San Diego median home prices still remain high, the average 12-month median sales price for the period of February 2020 through January 2021 is \$643,521 representing an increase of 7.0 percent when compared to February 2019 through January 2020. The number of home sales for the same period, rose to 15,637 a 3.4 percent increase. As reported by CoreLogic, a data and analytics company, the S&P/Case-Shiller San Diego Home Price Non-Seasonally Adjusted Index reached new highs in Calendar Year 2020. The January 2021 home price index released in March 2021 was 301.72 which is a 14.24 percent increase over the January 2020 index of 264.12. The index provides historical data on the change in home prices for the San Diego Metro area.

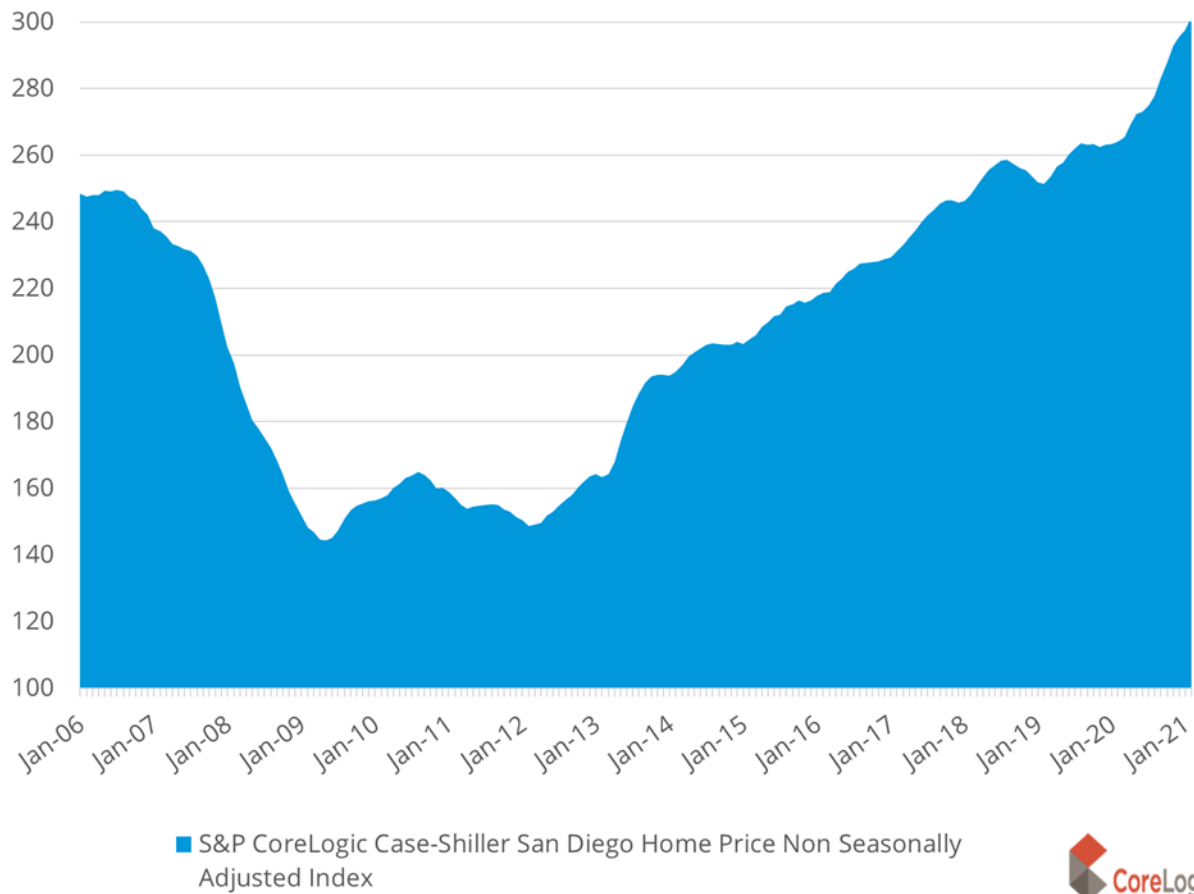
Figure 3: County of San Diego Monthly Median Home Price and Home Sales



Source: CoreLogic ©

General Fund Revenues

Figure 4: City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph



Source: CoreLogic © S&P Dow Jones Indices LLC / Case-Shiller

Development of the Fiscal Year 2022 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are economic indicators and assumptions that were used in the preparation of the Fiscal Year 2022 Proposed Budget.

Table 3: Key Economic Indicators

Economic Indicator	January 2020	January 2021
City of San Diego 12-month Home Sales (Source: CoreLogic ©)	15,1299	15,637
City of San Diego 12-month Median Home Price (Source: CoreLogic ©)	\$601,250	\$643,521
S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego (Source: S&P Dow Jones Indices / CoreLogic © Case-Shiller)	264.12	301.72
Countywide Foreclosures (12 month) (Source: County of San Diego)	570	221
Countywide Notices of Default (12 month) (Source: County of San Diego)	3,020	1,110
City of San Diego Unemployment Rates (Source: State of California Economic Development Department)	3.2%	8.0%

General Fund Revenues

Consumer Confidence (Source: Conference Board)	131.6	88.9
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The COVID-19 pandemic brought on a sharp and sudden economic decline to the region in the last year; however, the UCLA Anderson Forecast data projects Calendar Year 2021 "will be a year of near-record economic growth, following the worst economic decline in the last 60 years". The Fiscal Year 2022 Proposed Budget includes the start of the recovery from the recession. It is anticipated that the easing of COVID-19 restrictions will continue through the summer. The increased consumption of services will help drive this growth, with food services and recreation returning to previous levels by the end of Calendar Year 2021. The Department of Finance will continue to monitor economic indicators and expert reports to assess and review the continued economic growth and the timing of reaching full economic recovery.

American Rescue Plan Act

On March 11, 2021, the federal government passed the American Rescue Plan Act of 2021 (ARP) to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The ARP act allocated \$306.1 million in Coronavirus State and Local Fiscal Recovery Funds to the City.

In accordance with the ARP Act language, funds may be used to: Provide government services to the extent of reduction in revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year prior to the emergency; Respond to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality; Provide premium pay up to \$13.00 an hour to eligible municipal or county workers performing essential services to respond to COVID-19. This provision is capped at a maximum benefit of \$25,000 per eligible worker; and make necessary investments in water, sewer, or broadband infrastructure. The funds cannot be used for offsetting tax cuts or for pension liabilities. At the time of the preparation of the Proposed Budget, additional guidelines expected from the United States Department of the Treasury were still pending; once this information is available, the City will ensure that the funds allocated continue to adhere to federal guidelines. The funds to City will be provided in two tranches. The first tranche is anticipated to be deposited within 60 days of ARP Act, March 11, 2021; and, the second tranche will be provided no sooner than one year after the first deposit was made. The ARP Act allows funds provided by this legislation to be used through December 31, 2024.

The Fiscal Year 2022 Proposed Budget includes the use of \$141.3 million in Coronavirus State and Local Fiscal Recovery Funds. These funds will be used as revenue replacement for general governmental services, which will provide the necessary resources to add and maintain funding for critical expenditures related to the continued response to the negative economic impacts from the COVID-19 pandemic. For additional information on the allocation of the ARP Act funds please refer to the Citywide Budget Overview Section of Volume I.

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 38.7 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California

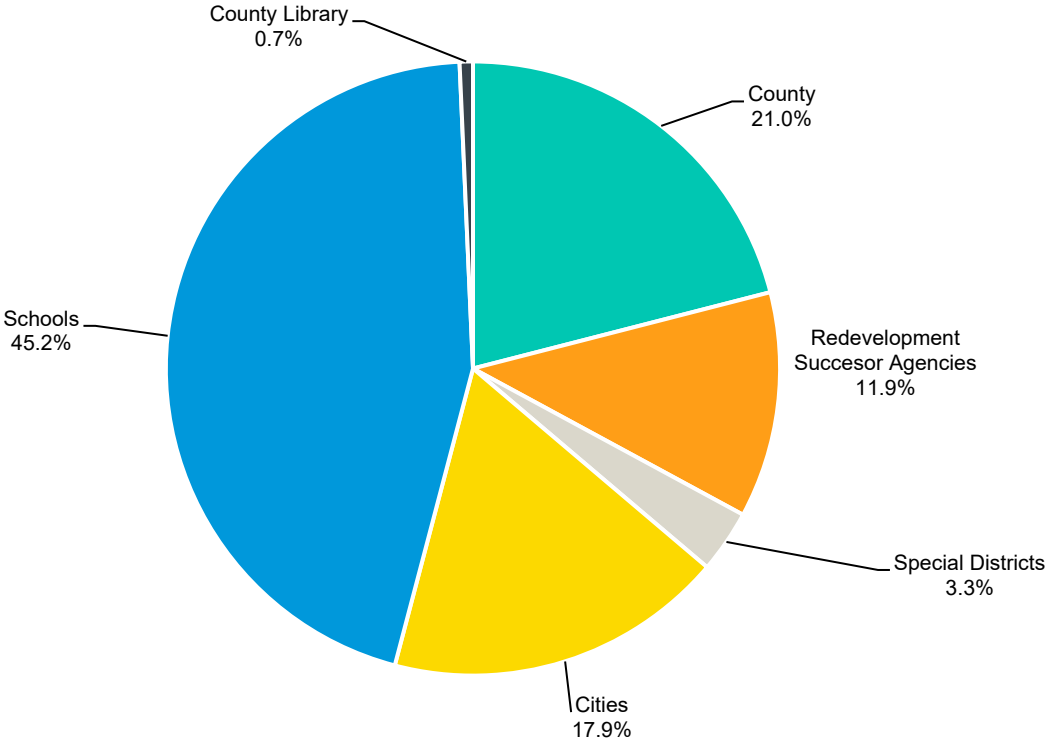
General Fund Revenue \$669.3 million
Percent of General Fund Revenues 38.7 percent

General Fund Revenues

Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts. According to the County of San Diego Assessor's Office, for every \$100 collected in Fiscal Year 2021, the average allocation to cities within San Diego County totals \$18.00. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

As a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

Figure 5: Fiscal Year 2021 Countywide Property Tax Distribution



Source: San Diego County Property Tax Services

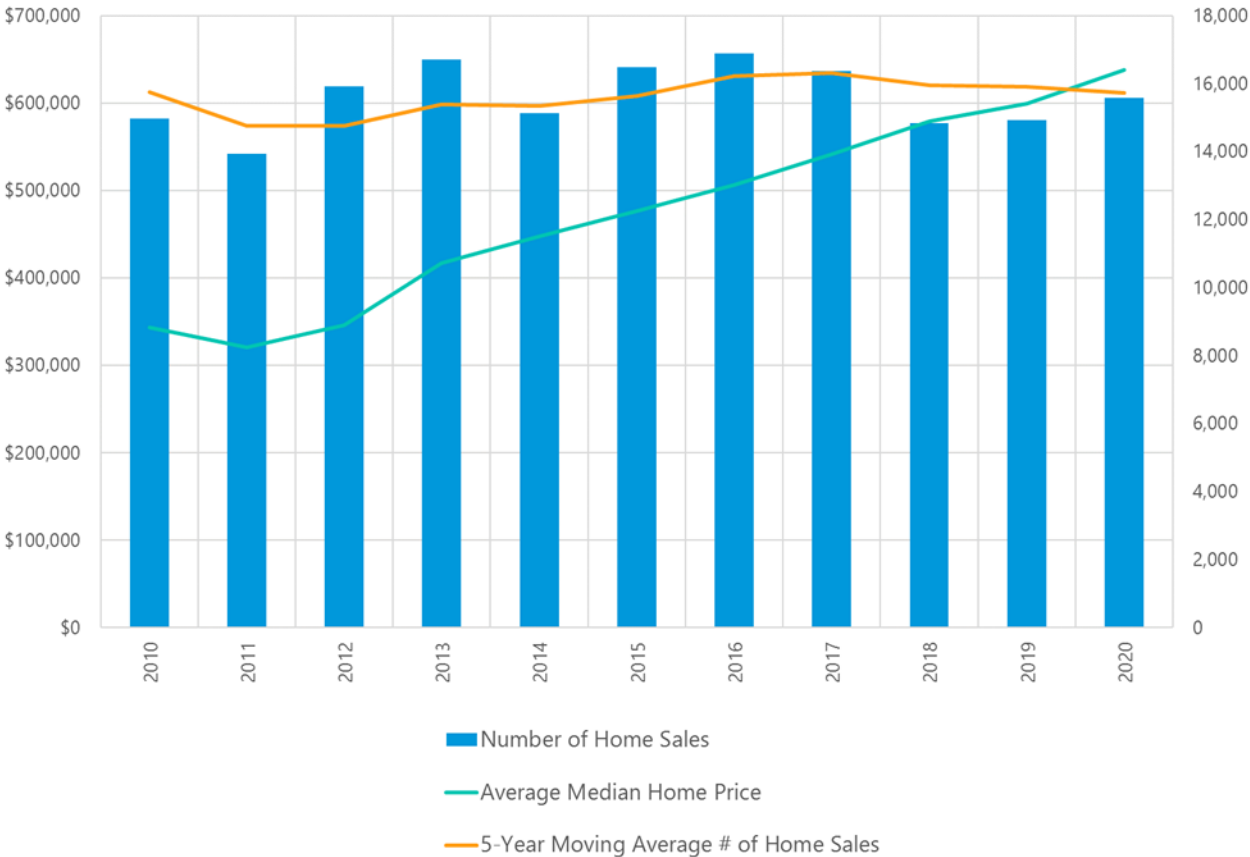
Economic Trends

Property Tax growth for Fiscal Year 2022 Proposed Budget is based on real estate activity through Calendar Year 2020. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see increasing home values and, the number of home sales has increased when compared to the previous year. In recent months, both foreclosures and notices of defaults continue to decline, which is attributed to the State Executive Orders regulating evictions and post-foreclosure evictions across the State as a result

General Fund Revenues

of a reduction in household income or increase in household expenses. Assembly Bill 2501 provides further protections to borrowers affected by the COVID-19 pandemic during the covered period as defined by the bill.

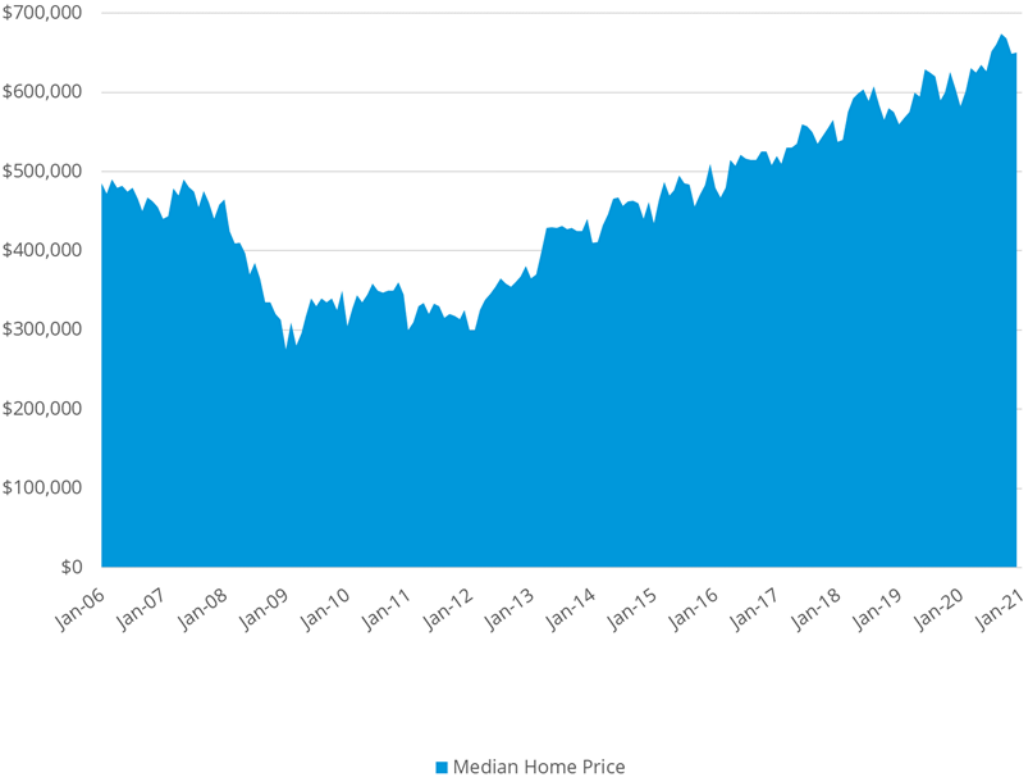
Figure 6: City of San Diego Home Sales (CY)



Source: CoreLogic ®

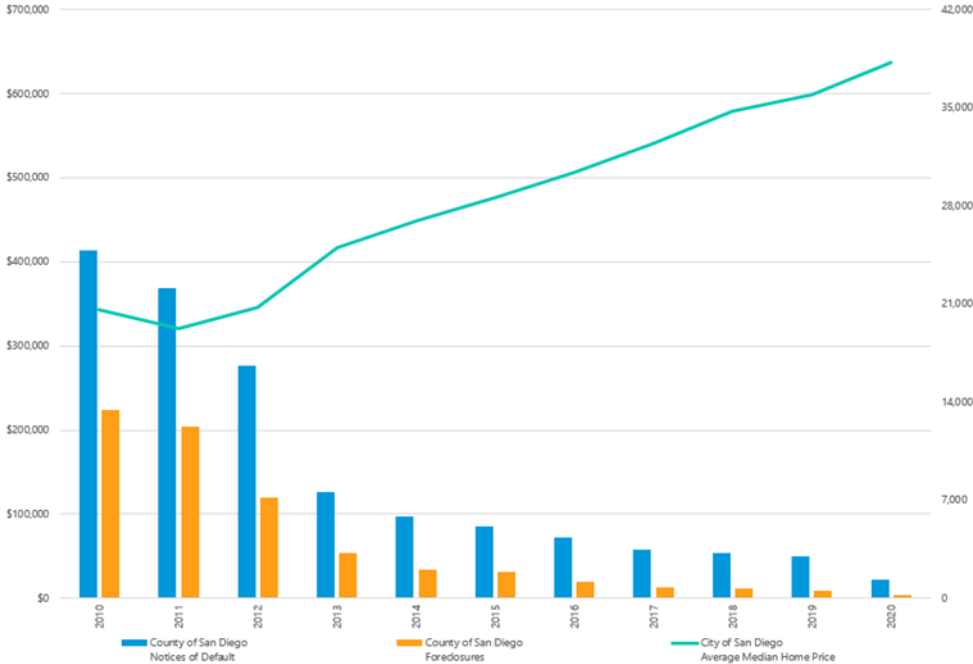
Figure 7: City of San Diego Annual Median Home Price

General Fund Revenues



Source: CoreLogic®

Figure 8: San Diego County Home Foreclosures (CY)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic®

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides

General Fund Revenues

that a property's value may increase at the rate of the October CCPI; however, cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2020 was 286.8, which is a 1.0 percent increase over the October 2019 CCPI of 283.9. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by CCPI of 1.0 percent. The City of San Diego's unemployment rate as of January 2021 was 8.0 percent, steadily decreasing from an all-time high of 14.9 percent in May 2020. The continued high unemployment levels have not hindered growth in the real estate market, with home prices reaching an all-time high during the COVID-19 pandemic. This has resulted in property tax revenue collections being minimally impacted in Fiscal Year 2021. With the easing of COVID-19 restrictions across the City and many people returning to work, the City anticipates a continued growth in property tax revenue collections in Fiscal Year 2022. This assumption is included in the Fiscal Year 2022 Proposed Budget.

Lastly, as of March 2021, the Federal Open Market Committee (FOMC) has decided to maintain the target range for the federal funds rate at between 0 and 1/4 percent. As of a recent statement from the federal reserve, "the Committee decided to keep the target range for the federal funds rate at 0 to 1/4 percent and expects it to maintain this target range until labor market conditions have reached levels consistent with the Committee's assessments of maximum employment and inflation has risen to 2 percent and is on track to moderately exceed 2 percent for some time" (as noted in the Federal Reserve's March 17, 2021 press release).

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for property tax is \$669.3 million, which assumes 4.00 percent growth for the base property tax (which is covered by Proposition 13) and a projected increase in "in-lieu of motor vehicle license fee" payments. The property tax in lieu of motor vehicle license fee is property tax from the State of California that is provided to the City to replace the Motor Vehicle License fee (MVLFF) that was repealed in 2004. The Fiscal Year 2022 Proposed Budget estimates an increase of 1.3 percent in collection rates, at a collection rate of 98.9 percent. The increase in collection rates assumes that improved economic conditions will result in an increase in property tax revenue collections in Fiscal Year 2022. However, the City is not expecting to returning to pre-pandemic collection rate levels of 99.2 percent until Fiscal Year 2023.

The \$669.3 million property tax budget consists of an estimated \$458.0 million in base property tax, \$169.8 million "in-lieu of motor vehicle license fee" payment, \$10.1 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$31.5 million in anticipated residual property tax payments. The total property tax for the Fiscal Year 2022 Proposed Budget is \$5.1 million higher than the Outlook due to updated projections from the recovery of the COVID-19 pandemic, and updated ROPS activity.

Table 4: Fiscal Year 2022 Proposed Property Tax Budget

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 458.0
Property Tax "In-Lieu" of MVLFF	169.8
Residual Tax Sharing	31.5
Property Tax Segments	Revenue (In Millions)
Tax Sharing Distribution	10.1
Total Property Tax	\$ 669.3

General Fund Revenues

Sales Tax

Background

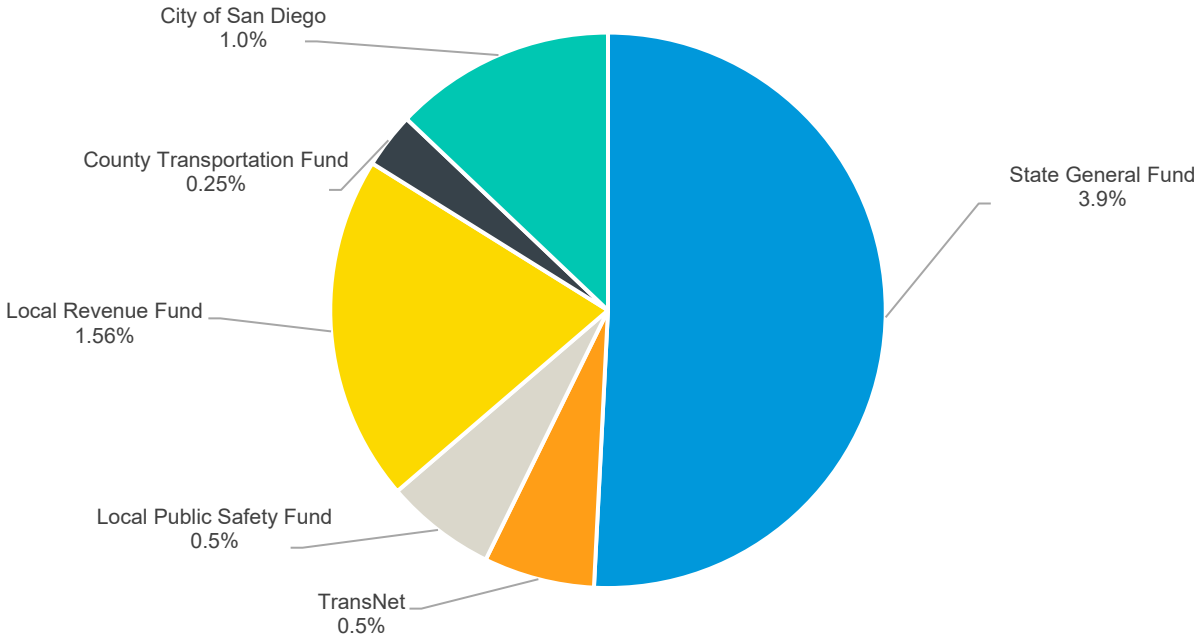
Sales tax is the second largest General Fund revenue source, representing 18.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

General Fund Revenues
\$320.8 million

Percent of General Fund Revenues
18.6 percent

The total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet) and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

Figure 9: City of San Diego Sales Tax Rate (7.75 percent)



Source: California Department of Tax and Fee Administration

Economic Trends

Economic indicators that drive spending and growth in sales tax receipts include unemployment rate, total number of persons employed, and consumer confidence. While impacts from the COVID-19 pandemic have resulted in uncertainty and volatility within the last year, recent month-over-month data for economic indicators, reflect positive growth.

General Fund Revenues

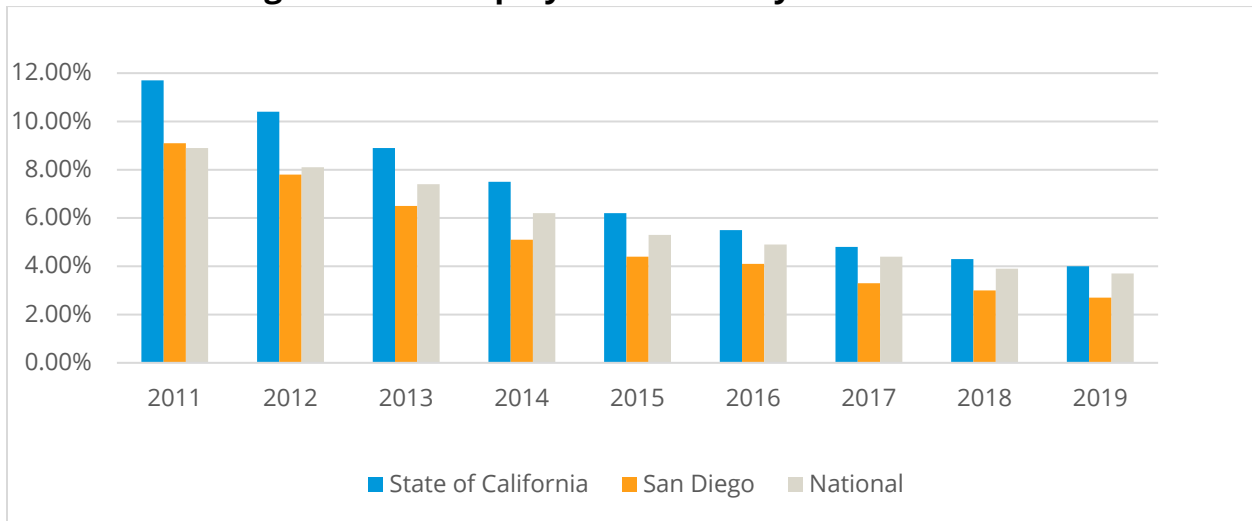
At the height of the COVID-19 pandemic, in May 2020, the unemployment rate reached a peak of 14.9 percent and the number of persons employed decreased to 596,600. Most recently, as of January 2021, the City of San Diego recorded 634,200 persons employed and an unemployment rate of 8.0 percent. Figure 10 depicts each full calendar year as of December data. The impacts to unemployment in calendar year 2020 are largely contributed to federal, state and local restrictions including Stay-at-Home orders, limitations on gatherings and closures of non-essential businesses, followed by the gradual improvement as restrictions lessened.

Moreover, consumer confidence, which is highly correlated with sales tax, also reflects recent growth. At the inception of the COVID-19 pandemic, consumer confidence decreased to 85.7 in April 2020. As of January 2021, consumer confidence is measured at 88.9, which is a 3.7 percent increase since the start of the COVID-19 pandemic in April 2020. Consumer spending, a major driver of sales tax is dependent on the level of employment and consumer confidence.

The January 2021 San Diego Consumer Price Index has increased by 1.7 percent year-over-year from 302.564 in January 2020 to 307.688 leading to higher prices of goods, and therefore sales tax.

In alignment with the positive growth recorded in the leading sales tax indicators, the Fiscal Year 2022 Proposed Budget reflects a projected increase in sales tax revenue. This is in-line with recent forecast released by the Governor's Office, in which it is anticipated for most California counties reaching the forthcoming Green Tier, of California's color-coded reopening system, Blueprint for a Safer Economy, much sooner than previously anticipated. This projected growth assumes the projected economic recovery from the COVID-19 pandemic in Fiscal Year 2022. The City continues to monitor the metrics and will closely monitor revenue changes, additional modifications will be made during the Fiscal Year 2022 Mayor's May Revision.

Figure 10: Unemployment Rates by Calendar Year



Source: State of California-Employment Development Department, Bureau of Labor Statistics

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for sales tax is \$320.8 million with a growth rate of 13.16 percent; this is a significant increase from the positive 5.80 percent growth rate forecasted in the Outlook.

The proposed increase in sales tax revenue is primarily attributed to current assumptions that are anticipated to positively impact taxable sales. Assumptions include safe and effective vaccines becoming widely available by summer 2021, positive effects from the recently approved American Rescue Plan Act,

General Fund Revenues

and the easing of restrictions as California counties move into less restrictive tiers, according to the State of California's Blueprint for a Safer Economy.

While the negative impact on economic indicators from the COVID-19 pandemic are evident when comparing year-over-year, recent month-over-month data reflects positive growth and exhibit a continued recovery from the COVID-19 pandemic; which is consistent with the City's sales consultant's forecast. This is the result of reshaped consumer behavior and a shift in business models adapting to COVID-19 guidelines. Recent data presented by the City's sales tax consultant, Avenu Insights and Analytics, the sales tax projection assumes 70 percent of the statewide population is vaccinated by summer 2021 and most counties in California will reach the least restrictive tier by summer 2021. The optimistic forecast is due to current vaccination rates progressing as planned, as more residents become eligible for the vaccine, coupled with the continued decline in COVID-19 infection rates over the last month. The City continues to see increases in the County pool activity, which includes online sales, as well as construction and business to business sectors, with retail and the food industry experiencing a negative impact during the pandemic. The Fiscal Year 2022 Proposed Budget includes a significant recovery of these negatively impacted business sectors based on the recently approved American Rescue Plan Act, in which additional disposable income is projected and COVID-19 related restrictions begin to ease.

General Fund Transient Occupancy Tax (TOT)

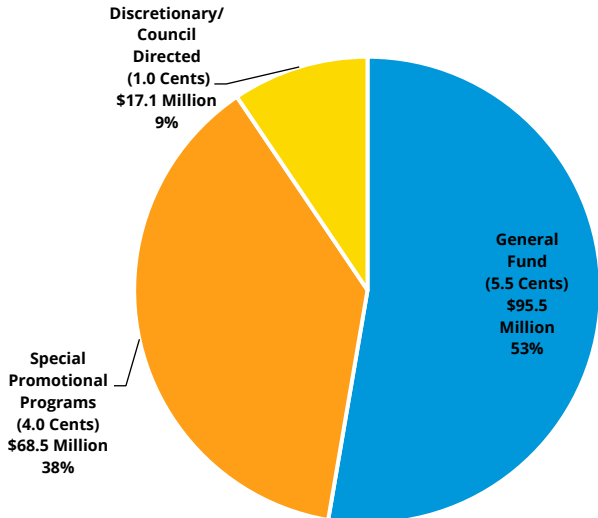
Background

Transient Occupancy Tax makes up 5.5 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. In the Fiscal Year 2022 Proposed Budget, TOT totals \$181.1 million of which \$95.5 million is applied directly to the General Fund and associated with the 5.5 cents that is designated for general government purposes.

General Fund Revenues
\$95.5 million

Percent of General Fund Revenues
5.5 percent

Figure 11: City of San Diego Transient Occupancy Tax Allocation



General Fund Revenues

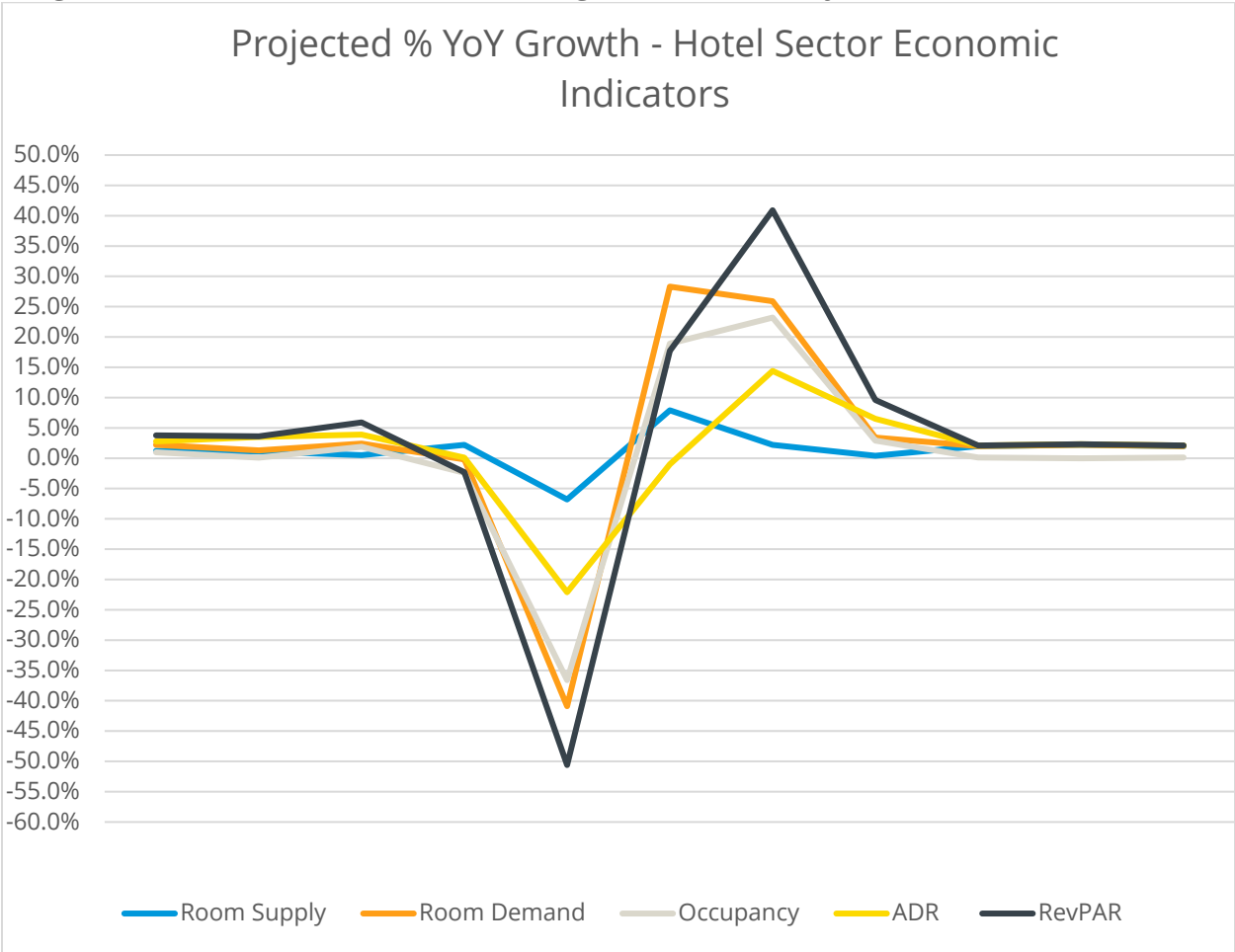
Economic Indicators

Primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth. While recent State and County of San Diego mandates, implemented in response to the COVID-19 pandemic, have reduced tourism in the region, TOT economic indicators are projected to see growth in Fiscal Year 2022. The San Diego Tourism Authority and San Diego Tourism and Marketing District forecast the gradual easing of restrictions resulting in increased tourism in the region. As previously mentioned, the continued progress in vaccination rates and the continued decline in COVID-19 infection rates will lead to a significant economic improvement as restrictions begin to ease across the region.

According to the January 2021 Travel Forecast prepared by Tourism Economics, the projected average hotel occupancy rate in Calendar Year 2022 is projected to average 71.1 percent, which represents an increase from the prior year hotel occupancy rate of 57.7 percent. These indicators drive the projected increase in room demand in Calendar Year 2022 to 25.9 percent. The supply of rooms is projected to increase by 2.2 percent in Calendar Year 2022.

Lastly, the Average Daily Rate (ADR) and the revenue per available room (RevPAR) are also projected to show increased growth. As seen in the table below, the ADR is projected to increase an average of 14.4 percent in Calendar Year 2022. While the RevPAR is projected to increase by 40.9 percent.

Figure 12: Year-Over-Year Percentage Growth in Key Hotel Sector Indicators



General Fund Revenues

	CY 2018	CY 2019	CY 2020	CY 2021 ¹	CY 2022 ¹	CY 2023 ¹
Hotel Sector						
Avg. Occupancy	78.5%	76.6%	48.5%	57.7%	71.1%	73.2%
Avg. Daily Rate	\$ 165.7	\$ 166.0	\$ 129.3	\$ 128.0	\$ 146.4	\$ 155.9
Rev PAR²	\$ 130.1	\$ 127.1	\$ 62.8	\$ 73.9	\$ 104.2	\$ 114.1
Room Demand (growth)	2.4%	-0.2%	-40.9%	28.3%	25.9%	3.4%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, April 27, 2020

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Consistent with the positive growth recorded in the leading economic indicators, the Fiscal Year 2022 Proposed Budget reflects significant growth in TOT revenue. The City continues to monitor the metrics and will closely monitor revenue changes, additional modifications will be made during the Fiscal Year 2022 Mayor's May Revision.

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for total Transient Occupancy Tax (TOT) revenue the City of San Diego is \$181.1 million which reflects a 75.32 percent growth rate; this is an increase from the 59.80 percent growth rate reported in the Outlook. Consistent with assumptions and data reported by the San Diego Tourism Authority and San Diego Tourism and Marketing District, the Fiscal Year 2022 Proposed Budget is developed assuming COVID-19 infection rates will remain low throughout the fiscal year; and there will be a gradual easing of restrictions that impact local tourism, including leisure and group travel. With the ease of restrictions, it is anticipated that leisure travel will improve ahead of Calendar Year 2019 levels in the summer months. Group demand is projected to gradually resume in the fall and winter months with restrictions and limited attendance. Many challenges lie ahead for group travel, including minimal guidelines for group events, and the anticipated lead time it takes to plan events, which are typically planned at least six months in advance. Tourism Economics projects a longer recovery for group travel, projecting to reach 80.0 percent of group travel by the 4th quarter of Fiscal Year 2022.

The easing of restrictions will result in a gradual resumption of tourism in the region; visitor growth and increase in demand will result in increased occupancy levels, average daily room rates, and revenue per available room. The positive impacts to TOT economic indicators will gradually increase the TOT revenue collected by the City.

Of the \$181.1 million of total TOT, \$95.5 million represents the 5.5 cents allocable to the general government purposes, will be recognized in the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and other TOT allocated for reimbursement of General Fund tourism-related expenditures and reflected in other revenue categories.

Franchise Fees

General Fund Revenues

Background

The Fiscal Year 2022 Proposed Budget total for Franchise Fee revenue is \$77.8 million which represents 4.5 percent of the General Fund revenue budget; this is an increase of \$8.4 million or 12.2 percent from the Fiscal Year 2021 Adopted budget. Franchise fee revenue is generated from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

General Fund Revenues
\$77.8 million

Percent of General Fund
Revenues
4.5 percent

Fiscal Year 2022 Proposed Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2022 Proposed Budget for total SDG&E franchise fee revenue of \$66.2 million is based on updated Fiscal Year 2021 projections and assumes a 1.91 percent growth rate for Fiscal Year 2022. The projected growth rate includes historical recoveries in commercial energy consumption levels comparative to past post-recession periods. This growth rate represents a decrease from the growth rate assumed in the Outlook.

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$49.7 million, is allocated to the General Fund of which 10.0 percent, or \$4.97 million is proposed to be transferred to newly created Climate Equity Fund, in accordance with the resolution establishing the fund. The remaining received 25.0 percent of revenue received from SDG&E, or \$16.6 million, is deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. This will provide funding for park and open space maintenance in Fiscal Year 2022. The impacts of more revenue deposits in EGF have been reflected in the Fiscal Year 2022 Proposed Budget. SDG&E currently operates under a 50-year City franchise that was granted in 1970. The agreement was set to expire in January 2021. However, the City Council approved an extension to the contract on December 30, 2020, through June 2021. Although the details of the new contract are not yet finalized, the Fiscal Year 2022 Proposed Budget assumes a one-time \$8.8 million minimum bid based on a 10-year structured payment. Any potential impacts in Fiscal Year 2022 will be subject to terms of the new agreement.

The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2022 Proposed Budget for SDG&E undergrounding utility fee revenue of \$65.8 million. This revenue is budgeted in the Underground Surcharge Fund.

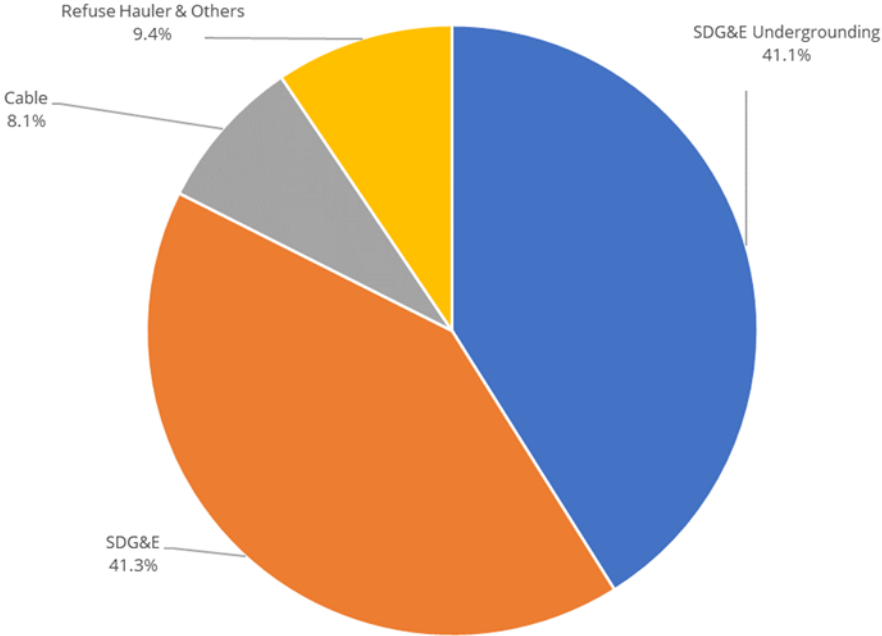
CABLE COMPANIES. The Fiscal Year 2022 Proposed Budget for cable franchise fee revenue of \$13.0 million is based on updated Fiscal Year 2021 projections and assumes a negative 4.60 percent growth rate for Fiscal Year 2022. The projected growth rate is based on four years of historical actuals reflecting a trend of declining revenues from traditional cable providers.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2022 Proposed Budget for refuse hauler and other franchise fee revenues is \$15.1 million and is based on updated Fiscal Year 2021 projections. The City anticipates \$12.8 million from refuse collection fees, \$1.5 million in revenue related to the Police

General Fund Revenues

Department vehicle tow program, \$172,000 in franchise fees from the EDCO facilities, and \$600,000 from other franchise fee sources.

Figure 13: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

General Fund Revenues
\$11.2 million

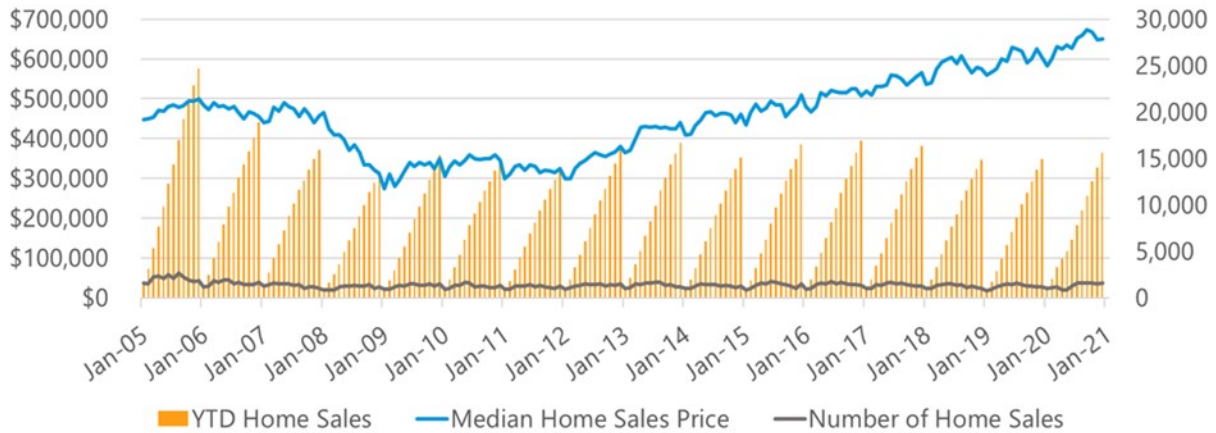
Percent of General Fund Revenues
0.7 percent

Economic Trends

The economic factors that primarily affect property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in the figure below.

Figure 14: City of San Diego Home Sales

General Fund Revenues



Source: CoreLogic®

While the number of homes sold has increased and the expected mortgage rate is projected to stabilize, home appreciation is expected to slow, all of which continue to provide sustained levels of property transfer tax. The Department of Finance will continue to closely monitor Property Transfer Tax and adjust projections as necessary.

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 property transfer tax Proposed Budget of \$11.2 million is based on the Fiscal Year 2021 year-end projections. This represents a slight decrease of \$100,000, or 0.7 percent from the Fiscal Year 2021 Adopted Budget. The property transfer tax budget is projected at no growth in Fiscal Year 2022 based on the projected slowing number of home sales and steady growth in median home prices.

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

General Fund Revenues
\$43.8 million

Percent of General Fund Revenues
2.5 percent

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for licenses and permits is \$43.8 million or 2.5 percent of the General Fund revenue budget. This represents an increase of \$3.1 million or 7.7 percent from the Fiscal Year 2021 Adopted Budget. The increase is primarily attributed to an increase in cannabis business tax due to the opening of additional outlets and production facilities as the City issues cannabis outlet and production facility Conditional Use Permits.

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

General Fund Revenues
\$25.1 million

Percent of General Fund Revenues
1.5 percent

Fiscal Year 2022 Proposed Budget

General Fund Revenues

The Fiscal Year 2022 Proposed Budget for fines, forfeitures, and penalties revenue is \$25.1 million or 1.5 percent of the General Fund revenue budget. The Fiscal Year 2022 Proposed Budget for fines, forfeitures, and penalties revenue is \$4.6 million or 15.4 percent lower than in the Fiscal Year 2021 Adopted Budget. The decrease for fines, forfeitures, and penalties is primarily due to a projected decrease of \$4.0 million in one-time parking citation revenue; \$500,000 in one-time revenue for collection referral fees associated with the suspension of parking enforcement in the City; and \$370,000 in one-time Municipal Court fines associated with a decrease in vehicle code violations, traffic school fees and ordinance violations. These reductions are partially offset with a \$400,000 increase to support the parking enforcement of street sweeping routes.

Revenue from Money and Property

Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

General Fund Revenues
\$58.9 million
Percent of General Fund Revenues
3.4 percent

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for revenue from rents and concessions is \$58.9 million or 3.4 percent of the General Fund revenue budget. This represents a decrease of \$2.1 million or 3.5 percent from the Fiscal Year 2021 Adopted Budget.

The decrease is primarily attributed to the anticipated decrease in rents and concessions of city owned property such as Sea World and various Mission Bay hotels impacted by the COVID-19 pandemic.

Interest and Dividends

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is

General Fund Revenues
\$3.4 million
Percent of General Fund Revenues
0.2 percent

General Fund Revenues

no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for interest earnings revenue is \$3.4 million, due to the assumed interest rates on the City's pooled investments. This represents an \$88,000 decrease or 2.6 percent from the Fiscal Year 2021 Adopted Budget.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for revenue from federal and other agencies is \$7.7 million or 0.4 percent of the General Fund revenue budget. This represents a decrease of \$145.1 million or 95.0 percent from the Fiscal Year 2021 Adopted Budget. On March 27, 2020, the federal government passed the Coronavirus Aid, relief and Economic Security (CARES) Act to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. The CARES funding was budgeted as a one-time revenue in the Fiscal Year 2021 Adopted Budget. Subsequently, on March 10, 2021, the federal government passed the American Rescue Plan (ARP) Act to provide assistance from the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The funds associated with the ARP Act are budgeted in the Transfers In category.

General Fund Revenues
\$7.7 million

Percent of General Fund Revenues
0.4 percent

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor related facilities.

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for charges for current services revenue is \$154.8 million or 9.0 percent of the General Fund revenue budget. This represents a net increase of \$5.3 million or 3.5 percent from the Fiscal Year 2021 Adopted Budget. Most notably, the revenue increase is attributed to an increase of \$3.4 million from reimbursements from the Environmental Growth Funds; \$1.6 million in TOT revenues to support the safety and maintenance of visitor related facilities; an additional \$1.7 million to support the addition of a pipe repair crew in the Storm Water Department; and \$1.0 million in additional revenue associated with annual increases in contract services for firefighting and dispatch services provided by the

General Fund Revenues
\$154.8 million

Percent of General Fund Revenues
9.0 percent

General Fund Revenues

Fire-Rescue Department. These increases are partially offset with projected decrease of \$3.1 million due to impacts from COVID-19, including reduction in inspection services in the Fire-Rescue Department due to the closure of businesses and cancellation of special events; and reduction in revenue for special events reimbursable overtime, parking citation revenue and municipal court fee revenue in the Police Department.

Transfers In

Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

General Fund Revenues
\$257.7 million

Percent of General Fund Revenues
14.9 percent

Fiscal Year 2022 Proposed Budget

The Fiscal Year 2022 Proposed Budget for transfers in is \$257.7 million or 14.9 percent of the General Fund revenue budget. This represents an increase of \$153.1 million or 146.4 percent from the Fiscal Year 2021 Adopted budget. The change is primarily attributed the use of \$141.3 million in one-time Coronavirus State and Local Fiscal Recovery Funds from the ARP Act; \$9.0 million from a legal settlement; \$8.8 million in anticipated funds from the new energy and gas franchise fee agreement minimum bid; and \$7.9 million in a one-time transfer from the Pension Payment Stabilization Reserve Fund. These increases are partially offset by a \$4.8 million decrease in one-time fund balance from the Fleet Services Operating Fund used in Fiscal Year 2021.

Other Revenue

Fiscal Year 2022 Proposed Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2022 Proposed Budget for other revenue is \$2.8 million or 0.2 percent of the General Fund revenue budget. This represents a decrease of \$400,000, or 12.7 percent from the Fiscal Year 2021 Adopted Budget, is due to a decrease in donations to the San Diego Central Library.

General Fund Revenues
\$2.8 million

Percent of General Fund Revenues
0.2 percent

State of California Budget Impacts

On January 8, 2021, Governor Newsom enacted the 2021-2022 Budget appropriating \$227.2 billion, including \$164.5 billion in the General Fund. The state entered the COVID-19 recession on a strong fiscal foundation after years of building reserves, paying down debt, and a focus on maintaining structurally balanced budgets over the long term. This enabled the state to protect programs while responding immediately to combat the pandemic. The 2021-22 budget would end in a projected fund balance of \$6.0 billion in the General Fund.

The budget includes more than a \$14.0 billion investment in California's economic recovery by providing relief for working families and small businesses most affected by the pandemic. This investment includes \$2.4 billion to distribute the Golden State Stimulus program, \$2.0 billion for the safe reopening of schools, \$1.0 billion in job and workforce training, and \$575.0 million in grants to small businesses. The budget makes new proposals to address the affordability of health care and housing and supports the increase in the State's minimum wage to \$14.00 per hour. The Budget includes significant new strategies to reduce the impacts of climate change, with focused investments to support the state's zero-emission vehicle goals and an additional \$1.0 billion to address a comprehensive wildfire and forest resilience strategy.

General Fund Revenues

Under Proposition 98, the budget's improved revenue estimate results in more funding for schools at the highest funding level ever at \$85.8 billion. The budget directs a significant portion of funding to paying down a majority of the deferral payments implemented last year. The significant growth in capital gains and revenue have resulted in a deposit of \$3.0 billion into the Public School System Stabilization Account.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Gann Limit was based on actual appropriations during the Fiscal Years 1978-1979 and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Gann Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2020 that established the City's Tax Appropriations Limit for Fiscal Year 2021 at \$3,783,765,671. Using the Fiscal Year 2021 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1.10 billion, which was \$2.69 billion lower than the Gann Limit

Proposed FISCAL YEAR Budget 2022



VOLUME 1
General Fund Expenditures

MAYOR TODD GLORIA

The City of
SAN DIEGO 

General Fund Expenditures



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General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2022 Proposed Budget for General Fund expenditures is \$1.7 billion, which represents an increase of \$107.8 million or 6.6 percent from the Fiscal Year 2021 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2020 to Fiscal Year 2022.

Table 1: General Fund Expenditure Summary Fiscal Years 2020 - 2022

	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Total General Fund Budget	1,574,983,937	1,620,936,801	1,728,726,612
Percent Change from Previous Year		2.9 %	6.6 %

Table 2: Fiscal Year 2022 General Fund Expenditures (in millions)

Expenditure Category	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 647.1	\$ 647.9	\$ 677.0	29.1	4.5%
Fringe Benefits	478.4	491.9	530.3	38.4	7.8%
PERSONNEL SUBTOTAL	1,125.5	1,139.8	1,207.3	67.5	5.9%
NON-PERSONNEL					
Supplies	\$ 27.3	\$ 30.3	\$ 32.4	2.0	6.7%
Contracts	243.6	281.4	269.0	(12.4)	(4.4%)
Information Technology	37.0	47.2	57.1	9.9	21.1%
Energy and Utilities	48.5	51.5	50.5	(0.9)	(1.8%)
Other	4.5	4.9	5.2	0.3	5.7%
Transfers Out	67.9	42.6	88.3	45.7	107.4%
Capital Expenditures	0.8	1.5	1.7	0.2	15.4%
Debt	20.0	21.8	17.2	(4.6)	(21.1%)
NON-PERSONNEL SUBTOTAL	449.5	481.1	521.4	40.3	8.4%
Total	\$ 1,575.0	\$ 1,620.9	\$ 1,728.7	\$ 107.8	6.6%

Personnel Cost

The General Fund Fiscal Year 2022 Proposed Budget includes a total of \$677.0 million for salaries and wages, which reflects a net increase of \$29.1 million or 4.5 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following:

- \$22.1 million estimate of anticipated increases in employee compensation. The actual increase in compensation is subject to the negotiation process which is still ongoing, and the City expects to enter into agreements with each of the Recognized Employee Organizations (REOs) to begin the process of aligning employee salaries with the current employment market. The result of these negotiations is anticipated to be reflected in the Fiscal Year 2022 Adopted Budget;
- \$5.4 million decrease in budgeted personnel expenditure savings. Please refer to the Citywide

General Fund Expenditures

Budget Overview section of this volume for additional information on budgeted personnel expenditure savings;

- \$5.2 million increase in the Police Department for Neighborhood Policing Division overtime that was funded in the Seized Assets Fund on a one-time basis in Fiscal Year 2021;
- \$2.0 million increase in the Stormwater Department primarily associated with the citywide pipe repair crew and bacteria sources identification and abatement in areas of San Diego watersheds;
- \$1.3 million increase in the Fire-Rescue Department primarily associated with overtime expenditures to support COVID-19 and the Advanced Lifeguard Academy; and
- \$931,483 increase in the Environmental Services Department primarily associated with support for the implementation and expansion of organics collection and the weekly residential refuse collection program to comply with SB 1383.

These increases are offset with a decrease of: \$5.4 million in overtime in the Police Department associated with a decrease in special events, extension of shift, neighborhood policing, and Clean SD; and \$4.3 million decrease in the Library Department primarily associated with changing hours of operations at Libraries citywide to Tuesday through Saturday.

The General Fund Fiscal Year 2022 Proposed Budget includes a total of 7,650.89 FTE positions, which reflects a net increase of 10.87 FTE positions or 0.1 percent from the Fiscal Year 2021 Adopted Budget. While overall FTE positions are increasing, there are some departments and programs decreasing positions.

The Fiscal Year 2022 Proposed Budget includes the addition of 107.33 FTE positions. The increase in positions is primarily due to the additions in the following departments:

- Stormwater Department for the administration and enforcement of water quality regulations and citywide pipe repairs;
- Environmental Services to support the implementation and expansion of organics collection and Clean SD program; and
- Parks & Recreations Department to support the maintenance and operations of new park facilities.

Offsetting the additional positions is a reduction of 102.02FTE positions. The decrease is primarily related to reduction of hourly positions due to reorganization of operations at Libraries citywide to Tuesday through Saturday.

Table 3 shows the change in the number of budgeted positions in the General Fund over the last three.

Table 3: General Fund FTE Position Summary Fiscal Years 2020 – 2022

	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Total General Fund Budget FTE Positions	7,727.86	7,640.02	7,650.89
Percent Change from Previous Year		-1.1 %	0.1 %

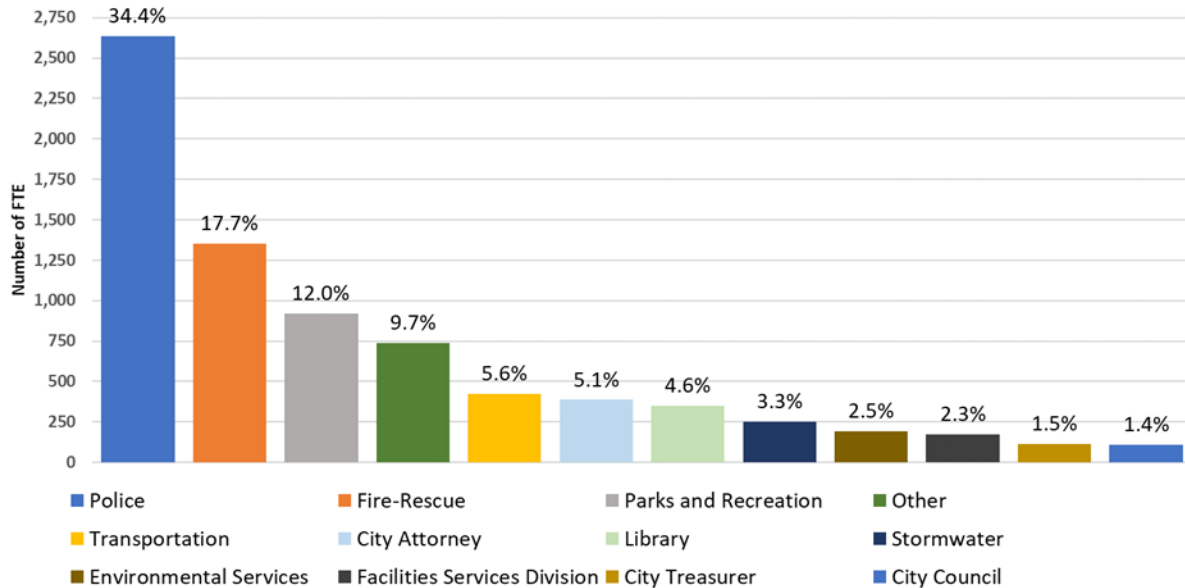
Further details on position changes in the General Fund are reflected in Attachment A - Fiscal Year 2022 Changes in Full-time Equivalent (FTE) Positions in the Appendix A.

Figure 1 summarizes the Fiscal Year 2022 Proposed General Fund FTE positions by department. Only the City Council and the top ten departments with the most FTE budgeted positions are displayed. All other

General Fund Expenditures

General Fund departments are combined under the Other Category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2022 Proposed General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, Commission on Police Practices, Communications, Compliance, Debt Management, Department of Finance, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies, Human Resources, Mobility, Office of Boards & Commissions, Office of Homeland Security, Office of Race & Equity, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Purchasing & Contracting, Real Estate Assets, and Sustainability.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 52.1 percent of the total budgeted positions in the General Fund for Fiscal Year 2022.

Fringe Benefits

The General Fund Fiscal Year 2022 Proposed Budget includes fringe benefit expenditures totaling \$530.3 million, which reflects a net increase of \$38.4 million or 7.8 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$36.8 million increase in the City's pension payment due to net asset and liability experience losses. The liability experience loss is driven largely by changes in demographic assumptions and salary increases higher than those assumed;
- \$0.7 million and \$0.4 million increase in Workers' Compensation and Long-Term Disability, respectively, due to the fact that the City used fund balance for rate relief in Fiscal Year 2021; and
- \$0.8 million increase in Supplemental Pension Savings Plan driven by an increase in post-Proposition B employees.

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2022 Proposed Budget by fringe type.

General Fund Expenditures

Table 4: Fiscal Year 2022 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget	FY 2021 - FY 2022 Change	Percent Change
Fixed					
Long-Term Disability	\$ 1	\$ 1,854,563	\$ 2,256,062	\$ 401,499	21.6%
Other Post-Employment Benefits	44,217,303	42,982,514	42,808,231	(174,283)	(0.4%)
Retirement ADC	269,019,435	277,709,202	314,536,608	36,827,406	13.3%
Risk Management Administration	8,533,775	7,233,181	7,414,770	181,589	2.5%
Unemployment Insurance	838,718	822,843	818,408	(4,435)	(0.5%)
Workers' Compensation	28,054,474	29,324,584	30,039,995	715,411	2.4%
Fixed Subtotal	350,663,705	359,926,887	397,874,074	37,947,187	10.5%
Variable					
Employee Offset Savings	\$ 6,516,088	\$ 5,960,045	\$ 5,466,233	\$ (493,812)	(8.3%)
Flexible Benefits	83,701,599	90,316,671	90,106,194	(210,477)	(0.2%)
Medicare	9,619,874	9,094,656	9,245,760	151,104	1.7%
Retiree Medical Trust	938,577	943,898	972,164	28,266	3.0%
Retirement 401 Plan	222,251	214,132	206,811	(7,321)	(3.4%)
Retirement DROP	1,581,173	1,606,914	1,781,393	174,479	10.9%
Supplemental Pension Savings Plan	23,275,808	23,809,360	24,640,224	830,864	3.5%
Variable Subtotal	125,855,370	131,945,676	132,418,779	473,103	0.4%
Fringe Benefits	\$ 476,519,075	\$ 491,872,563	\$ 530,292,853	\$ 38,420,290	7.8%

¹ Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2020

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2022 Proposed Budget totals \$32.4 million, an increase of \$2.2 million or 6.7 percent from the Fiscal Year 2021 Adopted Budget. The increase is associated with the following:

- \$883,192 in the Fire-Rescue Department for the replacement of structural personal protective equipment and supplies for two additional Fire Academies;
- \$750,000 in the Library Department primarily to support the one-time purchase of electronic materials such as e-books and e-audio books for the Library, due to the increased demand of electronic resources during the COVID-19 pandemic; and
- \$494,354 in the Environmental Services Department primarily associated with the one-time purchase of small kitchen pails for food waste related to the implementation and expansion of organics collection.

General Fund Expenditures

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, consulting services and other contractual expenses. The Contracts category for the Fiscal Year 2022 Proposed Budget totals \$269.0 million, a decrease of \$12.4 million or 4.4 percent from the Fiscal Year 2021 Adopted Budget. This decrease is primarily due to the following adjustments:

- \$31.8 million in the Homelessness Strategies Department primarily related to a one-time increase in Fiscal Year 2021 for the Operation Shelter to Home supported by CARES Act funds; and
- \$8.7 million in the Economic Development Department primarily related to a one-time increase in Fiscal Year 2021 for the Small Business Relief Fund (SBRF) supported by CARES Act Funds.

This amount is offset by the following increases:

- \$10.0 million in the Homelessness Strategies Department associated to one-time support for Homelessness Services and Programs focused on crisis intervention and housing and shelter opportunities;
- \$6.3 million increase in various departments associated with fleet replacement costs due to the one-time use of fund balance for rate relief in Fiscal Year 2021; and
- \$3.9 million in the Stormwater Department primarily to continue the development of the stormwater funding strategy, bacteria assessment study, support the San Diego River Investigative Order, and channel maintenance.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2022 Proposed Budget totals \$57.1 million, an increase of \$9.9 million or 21.1 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following additions:

\$7.9 million in all departments related to citywide information technology services for cybersecurity, desktop, data center, enterprise GIS, network, and application support resulting from new agreements and changes in service providers;

- \$787,581 in the Police Department for lease cost of ruggedized tablets;
- \$550,000 in the Police Department for upgrade to the current Computer Aided Dispatch (CAD) system;
- \$360,000 in the Environmental Services Department associated with Route Optimization Software Solution; and
- \$320,767 in the Fire-Rescue Department primarily associated with a back-up dispatch center, circuit upgrades, and false alarm system replacement.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2022 Proposed Budget totals \$50.5 million, a decrease of \$926,326 or 1.8 percent from the Fiscal Year 2021 Adopted Budget. This net decrease is primarily due to revised energy expenditures and a decrease in the wireless communication costs citywide.

General Fund Expenditures

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2022 Proposed Budget for the Other category totals \$5.2 million, an increase of \$277,311 or 5.7 percent from the Fiscal Year 2021 Adopted Budget.

This net increase is primarily due to the increase in Citywide expenditures associated to the Supplemental COLA benefit expense as determined by SDCERS.

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2022 Proposed Budget totals \$88.3 million, an increase of \$45.7 million or 107.4 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following:

- \$10.2 million associated with operational support for the San Diego Convention Center Corporation;
- \$10.0 million associated with streets funding for communities of concern;
- \$5.0 million associated with contributions to the Climate Equity Fund;
- \$10.0 million in the Economic Development Department to provide small business grant and loans affected by the COVID-19 pandemic; and
- \$6.7 million in the Citywide Program Expenditures Department associated with the reclassification of lease to own payments for the 101 Ash building into the transfer out category;
- \$5.4 million in the Environmental Services Department for facility improvements associated with the implementation and expansion of organics collection.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2022 Proposed Budget totals \$1.7 million an increase of \$228,409 or 15.4 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily related to the addition of the pipe repair team in the Stormwater Department.

Debt

Debt category for the Fiscal Year 2022 Proposed Budget totals \$17.2 million, a decrease of \$4.6 million or 21.1 percent from the Fiscal Year 2021 Adopted Budget. This category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations.

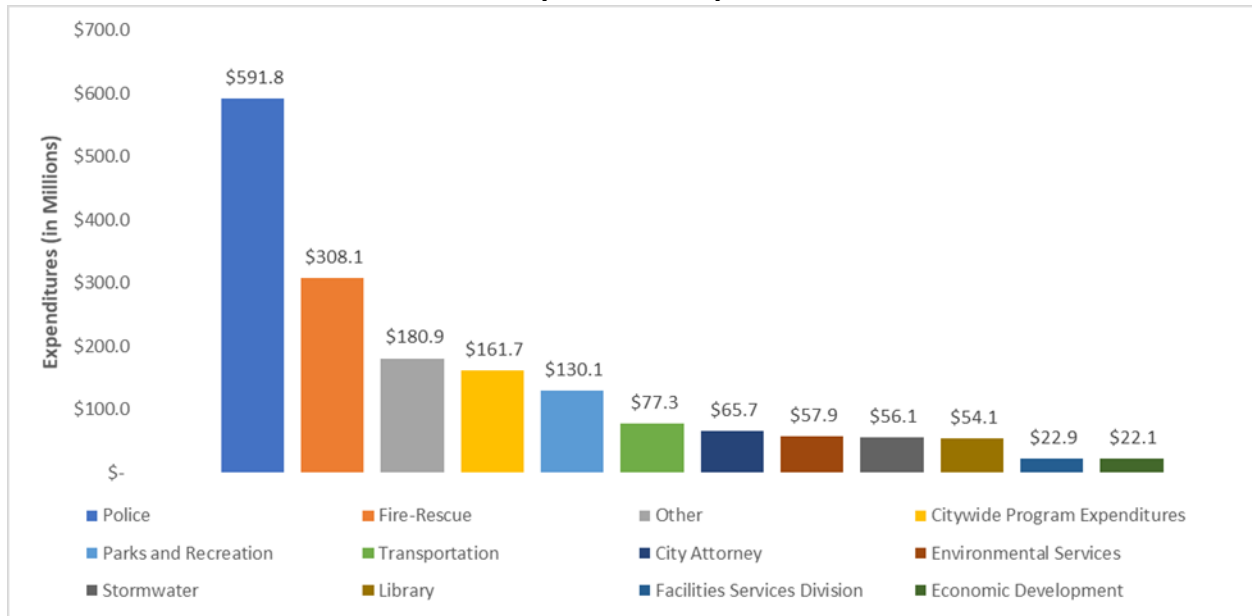
This net decrease is primarily due to a \$6.7 million in the Citywide Program Expenditures Department associated with the reclassification of lease to own payments for the 101 Ash building into the transfer out category. This decrease is offset with a \$2.3 million increase in capital lease obligations associated with the acquisition of public safety radios for the Police and Fire-Rescue Departments.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2022 Proposed General Fund budgeted expenses by department. The ten largest General Fund expenditure budgets by department are displayed individually. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 2: Fiscal Year 2022 Proposed General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Treasurer, Communications, Compliance, Debt Management, Department of Finance, Department of Information Technology, Development Services, Ethics Commission, Government Affairs, Human Resources, Mobility, Office of Boards & Commissions, Office of Homeland Security, Office of Race & Equity, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Public Utilities, Purchasing & Contracting, Real Estate Assets, and Sustainability.

Significant Budget Adjustments

The following is a summary of critical expenditures and budget reduction proposals. After incorporating all these expenditure adjustments, the Fiscal Year 2022 Proposed Budget remains balanced.

Critical Expenditures

Back to Work SD

This adjustment includes the addition of \$15.0 million in one-time expenditures associated with the Mayor's Back to Work San Diego Initiative - Equipping San Diegans for a better tomorrow. The Back to Work SD plan includes providing small business loans for the hardest hit industries, providing technical assistance for street vendors, restoring and enhancing the Small Business Enhancement Program, and investing in summer youth programming, all focused within communities of concern. For a breakdown of programs and affected departments please refer to the Citywide Budget Overview Section of this Volume.

City Attorney

City Attorney's Outside Legal Counsel Support

This adjustment includes the addition of \$900,000 for outside legal services that previously resided in the Citywide Program Expenditures Department but was reduced in Fiscal Year 2021. This amount is based on historical spend for outside legal counsel expenses for support on various legal matters that arise throughout the fiscal year.

General Fund Expenditures

Family Justice Center Security Services

This adjustment includes the addition of \$56,600 for non-personnel expenditures for security services at the San Diego Family Justice Center necessary to ensure the safety of staff and visitors.

City Treasurer

Delinquent Accounts and Centralized Payment Processing System

This adjustment includes the addition of \$280,000 in non-personnel expenditures to replace and maintain the new delinquent accounts system, as well as hosting and licensing costs for the City's centralized payment processing system

Citywide Program Expenditures

Sales Tax Consulting Contract

This adjustment includes the addition of \$223,032 in non-personnel expenditures to align with the current annual estimates for sales tax consulting services.

Economic Proposal

This adjustment includes the addition of \$22.1 million in personnel expenditures associated with anticipated compensation increases for City employees subject to ongoing negotiations with the Recognized Employee Organizations.

Climate Equity Fund

This adjustment includes the addition of \$5.0 million one-time transfer for the contribution to the Climate Equity Fund per City Council Resolution 313454.

“Sexy” Streets Funding for Communities of Concern

This adjustment includes the addition of \$10.0 million one-time non-personnel expenditures for the transfer to the Infrastructure Fund for Complete Streets Funding for Communities of Concern. For additional details, please refer to the Citywide Budget Overview Section of this Volume.

Citywide Elections

This adjustment includes the addition of \$505,984 in non-personnel expenditures for anticipated citywide primary elections for Council Districts 2, 4, 6, 8 and two city measures.

Public Liability Fund

This adjustment includes the addition of \$6.8 million of non-personnel expenditures to support the Public Liability Operating Fund for anticipated claim payouts and insurance. Approximately \$2.0 million of this increase is associated with the one-time use of the excess public liability funds for rate relief in Fiscal Year 2021.

Redistricting Commission

This adjustment includes the addition of \$252,517 of one-time expenditures to support the second year of the City's Redistricting Commission approved by the City Council.

Convention Center Corporation Operational Support

This adjustment includes the addition of \$10.2 million of one-time non-personnel expenditures for operational and capital support of the San Diego Convention Center Corporation.

Transfer to the Concourse Parking Garages Operating Fund

General Fund Expenditures

This adjustment includes the addition of \$293,898 to subsidize the Concourse Parking Garages Operating Fund due to a decrease in revenues at the City Concourse resulting from the impact of the COVID-19 Pandemic.

Communications

Addition of Supplemental Positions

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$493,910 associated with the budgeting of supplemental positions currently filled in the Department. These positions enable the department to produce communications and to increase the department's capacity to communicate sensitive, complex and policy-related City issues to the public, City employees and the media.

City Council Districts

Constituent Relations Management Contract

This adjustment includes the addition of \$135,000 in one-time non-personnel expenditures for the development and licensing of a constituent relations management platform. This platform is needed to ensure proper constituent tracking and services and to provide critical services to the needs of the community.

Department of Finance

Addition of Supplemental Positions

This adjustment includes the addition of 1.00 Principal Accountant to support the External Reporting section and 1.00 Program Coordinator to support negotiations with recognized employee organizations for a total expenditure of \$293,264. This addition will budget these supplemental positions currently filled in the Department.

Invoice Processing Support

This adjustment includes the addition of 2.00 Administrative Aide 2s to conduct a pilot program to centralize invoice processing. The goal of the pilot program is to transfer all invoice processing responsibilities from departments to the Department of Finance and will focus on two vendors that have a large volume of invoices.

Department of Information Technology

General Fund PC Replacement Program

This adjustment includes the addition of \$250,000 in non-personnel expenditures to support the General Fund PC Replacement Program to update General Fund department's computers and support mobile and telework capabilities. These funds are for multi-year lease payments associated with the procurement of General Fund computers

Economic Development

Small Business Ombudsman Program

This adjustment includes the addition of 2.00 Community Development Coordinators and total expenditures of \$251,406 to provide concierge like assistance and ombudsman services for small businesses.

Environmental Services

Addition of Supplemental Positions

General Fund Expenditures

This adjustment includes the addition of 8.00 Code Compliance Officers and total expenditures of \$484,023 associated with Clean SD operations. This addition will budget these supplemental positions currently filled in the Department.

Weekly Residential Refuse Collection Program Overtime

This adjustment includes the addition of \$350,000 of personnel expenditures to align with historical and projected overtime expenditures for the weekly residential refuse collection program.

State Bill 1383 - Organics Collection

This adjustment includes the addition of 53.00 FTE positions and total expenditures of \$7.4 million for the implementation, expansion, and education of organics collection to ensure compliance with State Bill 1383. For additional information on this item please refer to the Citywide Budget Overview Section of this Volume.

Fire-Rescue

Fire-Rescue Upstaffing Related to COVID-19

This adjustment includes the addition of \$1.4 million of one-time personnel and non-personnel expenditures to support an increase emergency medical services and upstaffing to respond to the COVID-19 public health emergency. Funding will also support expenditures related to COVID-19 testing, telemedicine visits, safety supplies and equipment, cleaning/janitorial supplies, and station decontamination services.

False Alarm Systems Replacement

This adjustment includes the addition of \$82,500 non-personnel expenditures and associated revenue for the replacement of the false alarm tracking and billing system.

Cellular Data Expenditures

This adjustment includes the addition of \$384,700 in non-personnel expenditures for cellular phone and data expenditures, which has increased due to additional mobile devices and equipment deployed in recent years.

Circuit Upgrades

This adjustment includes the addition of \$103,234 in non-personnel expenditures for circuit upgrades at various Fire-Rescue sites.

Fire Academies

This adjustment includes the addition of non-personnel expenditures of \$862,558 related to personal protective equipment, uniforms, and training supplies for the two additional Fire Academies. This will bring the total number of Fire Academies to three in Fiscal Year 2022 and are needed to maintain constant staffing levels as well as fill vacant relief pool positions.

Structural PPE Replacement

This adjustment includes the addition of \$291,136 in non-personnel expenditures for the replacement of structural personal protective equipment (PPE). Replacement is needed to address the ongoing need to comply with the National Fire Protection Association (NFPA) standard to replace the PPE every 10 years.

Wellness Contract Increase

This adjustment includes the addition of \$306,849 in non-personnel expenditures related to the contractual increase with San Diego Sports Medicine for firefighter wellness physical exams.

General Fund Expenditures

Exhaust Extraction System Replacement

This adjustment includes the addition of \$180,000 in non-personnel expenditures to replace aging exhaust extraction systems at five priority fire stations necessary to ensure the safety of Fire-Rescue personnel.

Chollas Backup Dispatch Center

This adjustment includes the addition of \$111,033 in non-personnel expenditures for the completion of the Chollas Back-up Dispatch Center.

Assistance to Firefighters Grant Award (AFG)

This adjustment includes the addition of \$170,241 in one-time non-personnel expenditures to fund the City's cost share of the Assistance to Firefighters Grant (AFG) award for Wildland PPE, Wellness athletic equipment, and 47 washing machine/extractors. The AFG grant award is \$1.1 million.

Advanced Lifeguard Academy

This adjustment includes the addition of 3.00 Lifeguard 1-Hourly and total expenditures of \$255,726 for an advanced bi-annual Lifeguard Academy. The ten-week academy provides advanced training in disciplines that include law enforcement, cliff rescue, and water rescue, and includes 15 participants and instructors on an overtime basis.

Homelessness Strategies

Fiscal and Program Support

This adjustment includes the addition of 1.00 Deputy Director and 2.00 Program Managers of \$481,372 to support the Homelessness Strategies Department. These positions are designed to expand capacity in key strategic areas, to increase the City's in-house expertise on homelessness policies, strategies, and solutions, and to implement stronger internal and external partnerships and coordination. Additionally, these positions are in line with the findings and recommendations from the City's homelessness consultant.

Homelessness Programs and Services

This adjustment includes the addition of \$10.0 million of one-time non-personnel expenditures associated with various homelessness programs and services focused on crisis intervention and housing and shelter investments. For additional information on this adjustment please refer to the Citywide Budget Overview Section of this Volume.

Human Resources

Employee Assistance Program Services

This adjustment includes the addition of \$50,000 in non-personnel expenditures to support the new agreement for Employee Assistance Program services.

Human Resources Support

This adjustment includes the addition of 1.00 Program Manager, total expenditure of \$153,702, and associated revenue to provide reimbursable service to the Environmental Service Department. This position is estimated to be fully reimbursed through a service level agreement. The Environmental Services Department has requested a dedicated Program Manager to provide human resource services.

Citywide LinkedIn Training

This adjustment includes the addition of \$150,000 non-personnel expenditure for the Citywide LinkedIn Learning Platform. This platform, initially purchased with CARES Act funding, supports City Employees by providing on-line professional development training. The training greatly enhances the current training offerings offered by the department and offers training opportunities that support a remote workforce.

General Fund Expenditures

Labor Negotiation and Support Services

This adjustment includes the addition of \$385,000 in non-personnel expenditures for as needed consultant services related to all reopeners referenced in the current memoranda of understanding between the City and its six recognized employee organizations.

Addition of Supplemental Positions

This adjustment includes the addition of 2.00 Program Coordinators and total expenditures of \$242,724 to support COVID-19 related operations and comply with annual workforce report audit recommendations. This addition will budget these supplemental positions currently filled in the Department.

Library

Sanitation Services Related to COVID-19

This adjustment includes the addition of \$409,020 in non-personnel expenditures for enhanced and rapid sanitation at thirty-five library branch locations in accordance with the City's COVID-19 sanitation regulations. This sanitation will include maintaining the common areas normally covered under enhanced sanitation and personal areas including telephones, computers, desks, keyboards, chairs and other office equipment.

Library Materials Radio Frequency Identification (RFID) Equipment

This adjustment includes the addition of \$225,000 in non-personnel expenditures to support ongoing maintenance of Radio Frequency Identification (RFID) equipment req. A core circulation services at 36 branch locations.

Addition of Supplemental Position

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$140,302 to overseeing the fiscal and administrative support of Library Department. This addition will budget this supplemental position currently filled in the Department.

Addition of Deputy Director

This adjustment includes the addition of 1.00 Deputy Director and total expenditures of \$158,292 to support departmental oversight and implementation of initiatives. This position will support better division of duties and increase capacity for management staff.

System-Wide Programming

This adjustment includes the addition of \$200,000 in non-personnel expenditures for equitable system-wide programming. Virtual programming will be created for Sundays and Mondays to mitigate the reduction of hours. This will increase the number of Do Your Homework @ the Library virtual hours and provide the flexibility to invest in new technology and branch services.

Electronic Materials

This adjustment includes the addition of \$750,000 in non-personnel expenditure to support the purchase of electronic materials such as e-books and e-audio books.

Open+ Solution

This adjustment includes the addition of \$100,000 in non-personnel expenditure for the Open+ Pilot which will extend patron access hours. Open+ Pilot will provide morning and evening access to patrons in CD 4,8, and 9 by entering their library card and PIN using a keypad installed at the entrance of the library. This would allow the Library to extend hours for patrons to pick up holds or access computers.

General Fund Expenditures

Training

This adjustment includes the addition of \$37,000 in non-personnel expenditure for professional development opportunities for library staff to provide enhanced programming.

Mobility

Addition of NPE for SMD Public ROW Enforcement

This adjustment includes the addition of \$361,972 in on-going non-personnel expenditures to support contract services for Shared Mobility Device Public Right-Of-Way enforcement. This contract provides services of necessary removal and impounding of devices found in the public right-of-way in support of Ordinance Number 21070, Article 3 adding new Division 3, titled Shared Mobility Devices.

Mobility Action Plan

This adjustment includes the addition of \$120,000 in non-personnel expenditures associated with the Mobility Action Plan.

Office of the Chief Operating Officer

Immigrations Affairs Manager

This adjustment includes the addition of 1.00 Program Manager in the amount of \$115,669 to support immigrant relations and affairs.

Office of the Commission on Police Practices

New Office of the Commission on Police Practices

This adjustment includes the addition of 5.33 FTE positions and total expenditures of \$945,212 to support the creation of the new Office of the Commission on Police Practices in accordance with the approval of Measure B.

Office of Homeland Security

Addition of Executive Director

This adjustment includes the addition of 1.00 Executive Director in the amount of \$152,170 to provide additional oversight and support for the operations of the Office of Homeland Security.

Parks and Recreation

New Facilities

This adjustment includes the addition of 13.90 FTE Positions and total expenditures of \$2.1 million in the Parks and Recreation Department to support new park and pool facilities citywide:

- 1.00 Aquatic Technician 2, 1.00 Equipment Technician 2, 3.00 Grounds Maintenance Worker 2, 2.00 Light Equipment Operator and total expenditures of \$1.2 million to support the expansion, maintenance, and operations of Play All Day Sites and parks.
- 1.92 Ground Maintenance Utility Worker 2s, and total expenditures of \$587,912 to support the expansion, maintenance, and operations of the following new joint use parks: Marie Curie Elementary, Sequoia Elementary, Children' Park, Fairbrook Neighborhood park, La Paz mini park, Johnson Elementary, King Chavez Elementary Charter, and Rolando Park Elementary.
- 0.58 Swimming Pool Manager 2, 0.88 Swimming Pool Manager 1-Hourly, 2.52 Pool Guard 2-Hourly and total expenditures of \$233,322 to support the operations of the Standley Middle School Joint Use Pool.

General Fund Expenditures

Chief Park Ranger

This adjustment includes the addition of 1.00 Program Manager (Chief Ranger) and total expenditures of \$235,315 will liaison with Environmental Services and Police Department to address encampment and abatement activities in open space and parks. Additionally, this position will oversee Park Ranger activities and ensure consistency of training for the Park Ranger program.

Personnel

Addition of Supplemental Position

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$149,515 to oversee the City's medical and background pre-employment process, added to increase efficiencies with the hiring process components that are within the control of the Personnel Department. This addition will budget this supplemental position currently filled in the Department.

Information Technology Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$149,515 to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics

Police

Neighborhood Policing Overtime

This adjustment includes the addition of \$4.4 million in overtime expenses to support Neighborhood Policing Division activities. This adjustment reflects the reallocation of overtime budgeted from the Seized Assets Fund in Fiscal Year 2021 into the General Fund. The Neighborhood Policing Division uses overtime work to address community complaints of quality of life issues that negatively impact San Diego's neighborhoods and business districts.

Ruggedized Laptops

This adjustment includes the addition of \$787,581 in non-personnel expenditures associated with the ongoing lease of ruggedized laptops and related equipment repairs not covered under warranty.

Computer Aided Dispatch (CAD)

This adjustment includes the addition of \$550,000 in non-personnel expenditures associated with enhancements of the Computer Aided Dispatch (CAD) system and to ensure compliance with the renewed contract agreement.

Real Estate Assets

Support for Facilities

This adjustment includes the addition of \$492,000 in non-personnel expenditures to support facilities that provide homelessness services. Support for these facilities include building repair and maintenance, utilities, and other as needed services.

Consulting Services

This adjustment includes the addition of \$112,475 in one-time non-personnel expenditures for consulting services relating to Sports Arena development and lease negotiations.

Program Coordinator

General Fund Expenditures

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$111,110 to provide property management services for City facilities currently used to provide services to individuals experiencing homelessness.

Stormwater

Stormwater Funding Strategy

This adjustment includes the addition of \$2.5 million of one-time non-personnel expenditures to continue development of the stormwater funding strategy.

Stormwater Pipe Repair Team

This adjustment includes the addition of 25.00 FTE positions, expenditures of \$2.4 million, and associated revenue of \$1.7 million to support a second storm drain pipe repair team. This request is needed to ensure the storm drain repair team can perform 25 storm drain repairs per year and assist in meeting audit recommendations.

Bacteria Assessment Study

This adjustment includes the addition of \$500,000 of non-personnel expenditures to support various bacteria-related projects in compliance with the Stormwater Permit and the San Diego River Investigative Order, R9-2019-0014.

Bacteria Sources Identification and Abatement

This adjustment includes the addition of 6.00 FTE and total expenditures of \$441,127 to expand the Human Bacteria Source Investigation team to three full-time teams with a focus on areas of San Diego watersheds for Bacteria Total Maximum Daily Load (TMDL) compliance.

San Diego River Investigative Order

This adjustment includes the addition of \$415,000 of non-personnel expenditures to support the San Diego River Investigative Order R9-2019-0014. This order directs the City of San Diego and other agencies to submit Technical Pathways of Human Fecal Material to the Lower San Diego River Watershed. These costs reflect the City's portion of the estimated costs for implementation of the Work Plan.

Enforcement of Street Sweeping Routes

This adjustment includes the addition of 2.00 Parking Enforcement Officer I's, non-personnel expenditures of \$330,163, and associated revenue of \$400,000 to support enforcement and posting of up to four existing routes of street sweeping routes.

Dig Alert Requirements

This adjustment includes the addition of 1.00 Public Works Supervisor, 4.00 Utility Worker 2s, and non-personnel expenditures in the amount of \$319,015 to support State-Mandated Dig Alert activities. This additional support is needed to manage and maintain dig alert tickets per State-mandate effective January 1, 2021.

Alternative Compliance Program

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures to support the City's Offsite Stormwater Alternative Compliance Program. This addition will support specific tasks related to the City's Offsite Stormwater Alternative Compliance Program.

Integrated Planning Framework

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures to support the Integrated Planning Framework associated with technical updates to the City's six Water Quality

General Fund Expenditures

Improvement Plans (WQIP) and Jurisdictional Runoff Management Plan (JRMP) to meet the requirements of the next Storm Water Permit that will be reissued in Fiscal Year 2022.

Discharge Investigation and Patrols

This adjustment includes the addition of 1.00 Code Compliance Officer in the amount of \$60,502 and revenue of \$20,000 to support the Water Quality Improvement Plan to address human waste-related bacteria source identification field investigations.

Word Processing Operator

This adjustment includes the addition of 0.50 Word Processing Operator in the amount of \$34,315 to support the Stormwater Enforcement team by mailing out notices of violation and citations.

Transportation

Dig Alert Requirements

This adjustment includes the addition of 2.00 Electricians and 2.00 Traffic Signal Technicians for a total amount of \$288,752 to support State-mandated Dig Alert activities. This additional support is needed to manage and maintain dig alert tickets per State-mandate effective January 1, 2021.

Street Damage Fee Transfer

This adjustment includes the addition of \$200,000 for the transfer to the Trench Cut Fees/Excavation Fees fund to support street repairs. The transfer is based on SDGE's annual Street Damage Fees (SDFs) associated with the trenching they performed in Fiscal Year 2021 deposited in the General Fund.

Code Compliance Supervisor

This adjustment includes the addition of 0.25 Code Compliance Supervisor in the amount of \$29,267 for ongoing support vegetation and graffiti code compliance activities within the City's right-of-way. The code compliance team is in the field responding to over 7,500 vegetation and graffiti requests for abatement each year.

Budget Reduction Proposals

In order to balance the General Fund and mitigate the impact from the COVID-19 pandemic, a total of \$15 million in operating expenditure reductions were included in the Fiscal Year 2022 Proposed Budget.

Citywide Reductions

Equipment Rate Reduction

This adjustment includes the reduction of \$680,000 in non-personnel expenditures associated with a reduction for equipment rentals that are operated by the Fleet Operations Department.

Office of the Chief Operating Officer

Reduction in Executive Management Positions

This adjustment includes the reduction of 1.00 Assistant Chief Operating Officer and 1.00 Deputy Chief Operating Officer and \$783,784 in expenditures in executive management associated with a restructure of operations and changes in organizational management.

Economic Development

Small Business Enhancement Program Funding

General Fund Expenditures

This adjustment includes the addition of \$200,000 in revenue from the Small Business Enhancement Fund in lieu of expenditures reduction to support special projects related to small businesses and support ongoing operations.

Environmental Services

Reduction of Contracts Services

This adjustment includes the reduction of \$877,754 of non-personnel expenditures associated with anticipated efficiencies in the required labor crews to sanitize sidewalks, conduct waste abatement and remove illegal dumping and litter throughout the City.

Library

Re-organization of Library Hours

This adjustment includes the reduction of 100.92 FTE positions and total expenditures of \$ 6.9 million to reduce Central Library and Branch Libraries from 55 to 42.5 hours per week. This reduction is done in three phases:

- Reduce the 2nd-shift at the Central Library to align Library hours of operations with all other branches citywide;
- Reduce Sunday hours at 13 branch libraries; and
- Establish a consistent library schedule citywide to open from Tuesday through Saturday by reducing Monday library hours at 36 locations.

This service impact is offset with an increase in Library e-materials and equity focused virtual and expanded program.

Mobility

Revised Revenue Adjustment

This adjustment includes the increase of \$325,000 in revenue in lieu of expenditure reductions associated with the SANDAG Co-operative Agreement to reimburse staff costs and revenues related to Small Mobility Devise related impound and storage fees.

Planning

Revised Revenue Adjustment

This adjustment includes the addition of \$606,540 in revenues in lieu of expenditure reductions, associated with the General Plan Maintenance Fund and Facilities Financing Fund that will support work program initiatives including the Development Impact Fees (DIF) rebuild.

Police

Reduction of Clean SD Overtime

This adjustment includes the reduction of \$1.0 million in overtime expenditures associated with Clean SD. The reduction will equate to approximately 12 fewer police officers per day working to abate abandoned property and conduct litter removal, as well as maintain areas that have been cleaned throughout our City. Police officers are a critical component of the Clean SD program because they provide the security needed for cleaning crews to abate abandoned property and remove litter in unsafe areas.

Reduction in Neighborhood Policing Overtime

This adjustment includes the reduction \$1.0 million in overtime expenditures associated to police officers that prioritize and address community complaints of quality of life issues that impact San Diego's neighborhoods and business districts; provide presence at city provided homeless shelters and storage

General Fund Expenditures

facilities as dictated by the original agreement with surrounding communities; and provide extra outreach services via the Homeless Outreach Team.

Reduction in Extension of Shift Overtime

This adjustment includes the reduction of \$2.0 million in overtime expenditures associated to extension of shift. This reduction will be realized through enhanced oversight that will ensure extension of shift overtime is only approved when necessary. However, in the case of major events that may negatively affect the City's strategic objective of safe and livable neighborhoods, the department will respond in a manner expected from the public which may require extension of shift overtime.

One-Time Resources and Uses

Fiscal Year 2022 Proposed Budget includes \$155.7 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2022 One-Time Resources

One-Time Resources	Amount
American Rescue Plan Act	141,331,263
Monsanto Class Action Settlement	9,000,000
Use of Pension Payment Stabilization Reserve	7,946,900
Transfer from Emergency Medical Services Fund	1,521,712
Transfer from the Stadium Fund	1,137,218
FEMA Funding - Emergency Protective Measures	1,093,258
Transfer from the Civil Penalty Fund to Support Code Enforcement	619,083
Environmental Growth Fund Reimbursements	614,318
Transfer from Public Safety Services and Debt Service Fund	608,640
New Emergency Medical Service Provider	443,718
Transfer from the Small Business Enhancement Program Fund	200,000
False Alarm Systems Replacement	82,500
Licensing/Inspections Reconciliation Software	24,000
COVID-19 Revised Revenue - Passport Fees	(50,000)
COVID-19 Revised Revenue - Collection Referral Fee	(500,000)
COVID-19 Revised Revenue - Inspection Services	(1,553,591)
COVID-19 Revised Revenues - Collection Referral Fee Revised Revenue	(500,000)
Total	\$ 155,723,254

This compares to approximately \$64.1 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$91.7 million less in one-time uses than one-time resources being utilized. In keeping with best practices in governmental budgeting, the City has a policy of supporting ongoing expenditures with ongoing revenues. However, given the sharp decline in on-going revenues associated with the COVID-19 pandemic, the City used a significant amount of one-time resources and American Rescue Plan Act funds to balance the Proposed Budget to maintain core services. These one-time revenues include \$141.3 million in American Rescue Plan relief funds which are allowed to be used as revenue replacement to provide government services.

The City believes that, as the pandemic subsides and the economy recovers, on-going revenue will return to more normal levels, narrowing this gap. The City will continue to monitor revenues during Fiscal Year 2022 and will continue to address any structural shortfalls during next year's budget process.

General Fund Expenditures

Table 6: Fiscal Year 2022 One-Time Uses

One-Time Uses	Amount
Support for San Diego Convention Center Corporation Operations	10,196,440
"Sexy" Streets Funding for Communities of Concern	10,000,000
Homelessness Programs Funding	10,000,000
Back to Work SD - Small Business Relief Funds	10,000,000
State Bill 1383 - Facility Upgrades	5,726,498
Transfer to the Climate Equity Fund	4,965,178
Back to Work SD - Youth Programming	4,249,881
Stormwater Funding Strategy	2,500,000
New Joint Use Facilities	883,500
Back to Work SD - Connect2Careers	750,000
COVID-19 Public Safety Expenditures	1,012,276
Computer Aided Dispatch (CAD) Upgrade	500,000
Storm Drain Pipe Repair	500,000
Stormwater Alternative Compliance Program	300,000
Transfer to the Concourse and Parking Garages Operating Fund	293,898
Redistricting Commission	252,517
Stormwater Integrated Planning Framework	250,000
Route Optimization Solution Software	210,000
Enforcement of Street Sweeping Routes	200,000
Replacement of the Exhaust Extraction System	180,000
Assistance to Firefighters Grant (AFG) City Cost Share	170,241
Constituent Relations Management Contract	135,000
New Office of the Commission on Police Practices	130,304
Advanced Lifeguard Academy	118,637
Consulting Services for the Sports Arena Development	112,475
Delinquent Accounts and Cashiering System	105,396
Acquisition of Vehicles for the Ranger Program	83,000
False Alarms System Upgrade	82,500
Non-Personnel Expenditures for the Chollas Backup Dispatch Center	65,033
Building Repair and Maintenance for Facilities that provide Homeless Services	50,000
Licensing/Inspections Reconciliation Software	24,000
State Mandated Dig Alert	14,720
Total	\$64,061,494

General Fund Expenditures



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
Fiscal Policies

MAYOR TODD GLORIA

The City of
SAN DIEGO



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Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place which guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2019 and continues to present an examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the adopted budgets and has served as the basis for the City's long-term fiscal decision-making. The Outlook continues to communicate the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Department of Finance provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Current Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve

Fiscal Policies

the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor on the General Fund and is an important planning tool for the City.

Budget Policy

(Council Policy 000-02)

The City adopted a Budgetary Policy in March of 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The Budget Policy was last amended on October 8, 2019

Balanced Budget

(Charter Section 69)

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, and Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

The Proceeds of Sale of City-Owned Real Property Charter Section 77 was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management

(City Debt Policy)

The City adopted a Debt Policy in November 2007 and last amended by the City Council in May 2019. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

Fiscal Policies

Infrastructure Fund

(Charter Section 77.1)

The Infrastructure Fund Charter Section 77.1 was approved by voters in June 2016, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

Investment

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2020.

Reserves Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002 and last amended by City Council on June 22, 2018. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides for future City decisions.

General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2025. The reserve amounts shall be based on the percent target level times the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Comprehensive Annual Financial Report.

Fiscal Policies

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/ or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Council Policy. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension

Fiscal Policies

Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Workers' Compensation Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees

(Council Policy 100-05)

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2022 with implementation taking place with the commencement of Fiscal Year 2023.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

Proposed FISCAL YEAR Budget 2022



VOLUME 1
Performance Management

MAYOR TODD GLORIA

The City of
SAN DIEGO

Performance Management



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Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators. These efforts help optimize operations to serve City residents, visitors, and businesses in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key Performance Indicators (KPIs) demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan was launched in Fiscal Year 2017; with a five-year lifecycle, it is designed to be evaluated annually and will be comprehensively updated in the upcoming Fiscal Year 2022. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

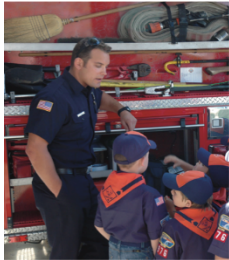
Tactical Plans

Citywide department tactical plan updates in 2015-2016 resulted in new and modified key performance indicators

The City of San Diego's PerformSD dashboard (<http://performance.sandiego.gov/>) visualizes performance measures (i.e. KPIs) and organized them to align with the City Strategic Plan. The KPIs are both City-wide and department-level, categorized by the City's Strategic Plan goals and objectives. The data reflects targets and actuals for the prior fiscal year and targets and estimates for the current fiscal year.



City Strategic Plan



MISSION

To effectively serve and support our communities



VISION

A world-class city for all



VALUES

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



GOALS

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous city with opportunity in every community*

Performance Management

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Completion of biennial training on professional customer service by all employees
- Average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Percentage of customers satisfied with process of reporting problems (e.g. potholes) to the City
- Number of visits to the City's public website, sandiego.gov
- Number of visits to the City's internal website, citynet.sandiego.gov

Objective: 1.3 Consistently collect meaningful customer feedback

- Percentage of public-facing City departments that routinely collect feedback

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Percentage of City employees that "Agree" and "Strongly Agree" that they have access to the necessary tools, equipment, and materials per the Citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Percentage of fire & life safety annual inspections complete

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Miles of streets repaired by fiscal year
- Increase streets overall condition index
- Improve timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- City library program attendance
- Recreation center program enrollment

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Objective: 2.6 Decrease unsheltered homelessness

- Rate of unsheltered homeless individuals

Performance Management

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility of streets, sidewalks, and buildings for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce percentage of water demand met with imported water

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan
- Implement Zero Waste Plan

Objective: 3.5 Enhance San Diego's global standing

- Number of governments and organizations with which the City has a partnership
- Number of San Diego businesses that are exporting
- Value of San Diego exported products

Objective: 3.6 Maintain strong reserves across City operations

- Percentage meeting targets

Objective: 3.7 Increase net supply of affordable housing

- Implement HousingSD initiatives

PerformSD Framework

Building on the foundation established by strategic planning and the implementation of Key Performance Indicators, City operations leaders implemented the PerformSD Framework in Fiscal Year 2020 to further improve operational efficiency, encourage data-informed decision making, and promote employee engagement to fulfill the City's vision of a diverse, valued workforce proud to consistently provide services exceeding customer expectations.

Using a risk-based approach to continuous improvement, the Framework's five overlapping components (Strategic Planning, Fiscal Planning, Measuring & Managing, Functional Threading, Motivating Culture) guides decision-making and connects the elements of our daily operations through standardized processes to ensure the City is operating efficiently.

Balanced Scorecards

A key component of PerformSD, department Balanced Scorecards focus on improving department operations by transforming performance data into action through executive-level, data-focused, work sessions centered on the department Scorecards and related performance improvement efforts. Through the working sessions, departments and the PerformSD Team drive collective problem solving to help departments implement initiatives in their Balanced Scorecard. The sessions 1) track department progress toward achieving established goals; and 2) strategize solutions to help departments reach performance targets.

Performance Management

Risk Oversight Committee

A second key component of the PerformSD Framework, the Risk Oversight Committee (ROC) was established in Fiscal Year 2020. Comprised of the Chief Operating Officer, Deputy Chief Operating Officers, and designated Performance and Analytics Department staff, the ROC meets quarterly and as-needed to ensure cross-departmental collaboration and executive-level focus on identifying, measuring, assessing, and mitigating risks to the City's strategic and operational objectives.

The Risk Oversight Committee is chaired by the City's Chief Compliance Officer (CCO). The CCO internally coordinates Citywide compliance with federal, state, and local laws, regulations, policies and procedures, and is the Executive Team's point person to support City departments in identifying and managing risk throughout the organization.

Performance Management



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
Debt Obligations

MAYOR TODD GLORIA

The City of
SAN DIEGO

Debt Obligations



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Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions, priority funding needs, revenue capacity for repayment, and debt affordability, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's priority needs include major infrastructure investments in streets, sidewalks, water quality, libraries, parks, public safety and other high-priority neighborhood projects. Close coordination of capital planning and debt planning ensures that the maximum benefit is achieved with the limited capital funds. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

City of San Diego's Outstanding Debt Obligations¹⁸

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property. Lease Revenue Bonds are primarily applied for financing General Fund capital projects.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

The City's General Obligation (GO) Related / Issuer Credit Ratings and credit ratings on outstanding Lease Revenue Bonds and Revenue Bonds are as follows:

Table 1: Credit Ratings as of March 2021

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
General Fund Bond Obligations			
GO Related/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds	AA-	Not Rated	AA-
Outlook	Stable	--	Stable
Public Utilities Bond Obligations			
Wastewater System Bonds (Senior Bonds)	AA	Not Rated	AA+
Outlook	Stable	--	Stable
Water System Bonds (Senior Bonds) Outlook ¹⁹	AA Stable	Aa2 Stable	Not Rated

¹⁸ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts. See the City's Fiscal Year 2019 Comprehensive Annual Financial Report for a complete list of outstanding liabilities of the City and its related agencies.

¹⁹ In addition, the Water System Senior Bonds are rated by Kroll Bond Rating Agency with an AA+ Rating and a Stable outlook.

Debt Obligations

			--
Water System Bonds (Subordinate Bonds)	AA-	Aa3	Not Rated
Outlook	Stable	Stable	--

Other Outstanding Debt Obligations

Federal and State Infrastructure Loans are an important funding source for capital projects in addition to the bond and commercial paper note proceeds. State Revolving Funds (SRF) and the federal Water Infrastructure Finance and Innovation Act (WIFIA) program make low-cost long-term loans available to local agencies to fund certain public clean water infrastructure projects. The City is utilizing SRF funding for various water and wastewater projects, stormwater system. City secured a WIFIA Loan for the Water Utility portion of Phase I of the Pure Water Program.

California Energy Resources Conservation and Development Commission (CEC) Loans are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

Commercial Paper Notes provide an as needed interim borrowing tool to meet the cash flow needs of capital improvement projects. Commercial Paper notes are issued on a short-term basis as capital project spending occurs. Water and General Fund Commercial Paper Note Program notes mature up to 270 days from issuance, and the notes hold short term rates of interest. Commercial Paper obligations are refinanced with long term bonds.

- Water Commercial Paper Notes Program– In 2017, the City established a Water Revenue Commercial Paper Notes Program utilized to finance Water Utility capital projects. The program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Commercial Paper Note Program– In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program finances General Fund capital projects. Program costs and interest expenses are paid by the General Fund.
- San Diego Association of Governments (SANDAG) Commercial Paper Note Program – The City is participating with the SANDAG Commercial Paper Program to advance funds for the West Mission Bay Drive Bridge project (S00871) for up to \$40.0 million on a revolving basis to advance grant eligible expenditures until costs are reimbursed. The program costs and issuance expenses are paid from the City's TransNet Congestion Relief Funds. The principal amount will be repaid as the grant reimburses eligible projects costs.

Capital Leases are utilized by the City to finance real estate assets and various equipment and projects via lease-to-own or lease purchase agreements.

- The City has acquired real estate assets through lease-to-own agreements. These long-term agreements have been executed with twenty (20) to thirty (30) year repayment terms.
- The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five to ten-years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include refuse packers, service trucks, Information Technology (IT) Projects and Equipment, and fire and police helicopters. In addition, from time to time, the City enters into capital leases via equipment vendors to finance eligible projects, and lease-to-own agreements to acquire buildings for City operations.

Debt Obligations

Table 2: Summary of Debt Obligations summarizes the City's projected outstanding debt obligations described above as of June 30, 2021, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2022.

Table 2: Summary of Debt Obligations

		Principal Outstanding 6/30/2021	Projected FY 2022 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations					
Lease Revenue Bonds					
2012A	Convention Center Expansion Refunding Bonds	\$ 9,045,000	\$ 9,497,250	FY 2022	Transient Occupancy Tax
2012A	General Fund CIP Bonds	\$ 5,275,000	\$ 1,913,125	FY 2024	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 12,300,000	\$ 1,393,219	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds	\$ 29,360,000	\$ 2,155,956	FY 2043	General Fund
	2003 Old Town Light Rail Extension Refunding	\$ 2,020,000	1,061,375	FY 2023	Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding	\$ 2,050,000	\$ 736,250	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 96,430,000	\$ 6,898,250	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 78,615,000	\$ 9,288,375	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds	\$ 85,340,000	\$ 6,695,277	FY 2039	General Fund
	General Fund CIP Bonds	\$ 21,865,000	\$ 4,046,336	FY 2027	Stadium Fund
	1996A Stadium Bonds	\$ 670,000	\$ 680,030	FY 2022	Transient Occupancy Tax
	1996B Balboa Park/Mission Bay Park Refunding CIPs				
2020A	General Fund CIP Refunding Bonds	\$ 59,755,000	\$ 2,252,506	FY 2042	General Fund
2020A	Convention Center Expansion Refunding Bonds	\$ 69,030,000	\$ 2,594,743	FY 2028	Transient Occupancy Tax
2021A	General Fund CIP Bonds ²⁰	\$ 146,000,000	\$ 8,443,190	FY 2052	General Fund
Total Lease Revenue Bonds		\$ 617,755,000	\$ 57,655,887		
General Fund Supported Capital Leases²¹					
	Equipment and Vehicle Financing Program	\$ 82,759,312	\$ 22,555,045	FY 2031	Fleet Replacement Fund and General Fund

²⁰ Not yet issued. Amounts estimated as of March 17, 2021.

²¹ Does not include non-General Fund Capital Leases. In addition to the General Fund backed Capital Leases, the City has various capital leases backed by Enterprise Funds. As of June 30, 2021, the City had \$18,516 and \$7,935 in outstanding principal for the Advanced Metering Infrastructure project capital leases payable from the Water and Wastewater system revenues, respectively.

Debt Obligations

	101 Ash Street Capital Lease ²²	\$ 68,834,999	\$ 6,416,718	FY 2037	General Fund
	Civic Center Plaza Capital Lease	\$ 39,620,164	\$ 3,765,235	FY 2035	General Fund
	Qualified Energy Conservation Bonds Equipment Lease ²³	\$ 4,903,162	\$ 1,236,936	FY 2026	Street Light Energy and Maintenance Cost Savings
	Other Capital Leases ²⁴	\$ 15,883,961	\$ 1,858,665	FY 2033	General Fund
Total General Fund Supported Capital Leases		\$ 212,001,598	\$ 35,832,599		
General Fund Commercial Paper Notes²⁵					
	General Fund Commercial Paper Notes Program	\$ 0	\$ 340,000		General Fund
Total General Fund Commercial Paper Notes		\$ 0	\$ 340,000		
California Energy Resources Conservation and Development Commission (CEC) Loans					
	CEC Loans	\$ 1,942,689	\$ 508,078	FY 2029	General Fund
Total CEC Loans		\$ 1,942,689	\$ 508,078		
Public Utilities - Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations					
Sewer Revenue Bonds and Federal and State Loans					
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 80,373,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 271,615,000	\$ 15,050,900	FY 2039	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans	\$ 136,279,063	\$ 10,230,014	FY 2052	Net Wastewater System Revenues
Total Sewer Revenue Bond and Loans		\$ 716,329,063	\$ 105,654,814		
Water Revenue Bonds and Federal and State Loans					
2016A	Subordinated Water Revenue Bonds	\$ 37,575,000	\$ 2,611,000	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 398,015,000	\$ 46,308,625	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$ 235,355,000	\$ 16,021,925	FY 2048	Net Water System Revenues
2020A	Senior Water Revenue Bonds	\$ 215,520,000	\$ 12,417,425	FY 2050	Net Water System Revenues

²² Since the City is currently unable to occupy 101 Ash, lease payments have been abated since September 1, 2020. Lease payments are appropriated in the General Fund.

²³ Full lease payment. Does not include estimated \$173,804 in federal subsidy to offset the lease payment.

²⁴ Other Capital Leases include General Electric Street Lights and IT Hardware.

²⁵ The FY 2022 interest costs are an estimate based on the projected note issuance activity through 2022. Figures do not reflect fees of \$400,000, which are required for Commercial Paper program operation.

Debt Obligations

2020B	Senior Water Revenue Refunding Bonds	\$ 105,685,000	\$ 9,935,295	FY 2033	Net Water System Revenues
	Water State Revolving Fund Loans	\$ 77,132,036	\$ 6,206,939	FY 2050	Net Water System Revenues
	WIFIA Loan – Pure Water Program (\$614 million) ²⁶	\$ 69,558,112	\$ 993,000	FY 2059	Net Water System Revenues
Total Water Revenue Bonds and Federal and State Loans		\$ 1,138,840,148	\$ 94,494,209		
Water Revenue Commercial Paper Notes					
	Subordinated Commercial Paper Notes Program ²⁷	\$ 110,000,000	\$ 3,200,000		Net Water System Revenues
Total Water Revenue Commercial Paper Note		\$ 110,000,000	\$ 3,200,000		
SANDAG Commercial Paper Notes					
	SANDAG Commercial Paper Notes Program (\$40 million)	\$ 26,167,000	\$ 210,000		TransNet Revenue
Total SANDAG Commercial Paper Notes		\$ 26,167,000	\$ 210,000		

²⁶ The City expects to submit disbursements in late Fiscal Year 2021, currently there is no principal outstanding under the WIFIA Loan.

²⁷ The FY 2022 interest costs are an estimate based on the projected note issuance activity through 2022. Figures do not reflect projected fees of \$1.8 million, which are required for Commercial Paper program operation.

Debt Obligations



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
Financial Summary and Schedules

MAYOR TODD GLORIA

The City of
SAN DIEGO 

Financial Summary and Schedules



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Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the Fiscal Year 2022 Financial Summary and Schedules may not add exactly due to rounding.

Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
City Attorney	\$ 4,922,685	\$ 3,910,296	\$ 3,910,296
City Auditor	743	-	-
City Clerk	220,192	155,582	135,582
City Council	9,178	-	-
City Treasurer	38,232,879	39,869,208	41,861,360
Communications	418,977	372,107	372,107
Debt Management	753,150	778,500	778,500
Department of Finance	1,954,355	2,092,153	2,230,481
Development Services	2,683,285	4,560,557	3,556,890
Economic Development	7,855,933	19,631,139	6,023,325
Environmental Services	2,184,692	2,555,077	1,360,151
Ethics Commission	23,160	-	-
Fire-Rescue	58,927,588	87,676,514	51,642,562
General Services	-	97,526	-
Government Affairs	14,071	319,094	319,094
Homelessness Strategies	-	40,344,848	160,929
Human Resources	399,912	539,280	675,280
Internal Operations	15,632	-	-
Library	3,857,536	2,899,019	1,559,780
Major Revenues	1,157,593,470	1,163,905,854	1,408,495,396
Mobility	-	1,632,790	2,677,140
Neighborhood Services	3,264,002	87,272	-
Office of Boards & Commissions	153	-	-
Office of Homeland Security	1,186,686	1,302,850	1,596,325
Office of the Assistant COO	160	-	-
Office of the Chief Operating Officer	2,337	-	579,976
Office of the Mayor	23,962	180,000	-
Parks and Recreation	30,408,750	27,728,827	28,423,053
Performance & Analytics	3,166	-	-
Personnel	9,366	6,200	6,200
Planning	1,412,248	2,474,580	3,081,120
Police	98,942,539	88,379,199	39,178,736
Public Utilities	1,232,479	1,345,146	1,345,146
Public Works & Utilities	292,221	410,628	-
Purchasing & Contracting	752,042	299,647	175,254
READ-Facilities Services	5,778,443	5,159,922	4,923,756
Real Estate Assets	47,708,878	49,771,568	48,559,070
Smart & Sustainable Communities	302,662	1,870,107	-

Financial Summary and Schedules

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Stormwater	-	13,583,079	14,489,600
Sustainability	174,590	150,000	-
Transportation	66,938,988	56,848,232	60,609,503
Total General Fund Revenues	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,728,726,612

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
City Attorney	\$ 61,843,701	\$ 62,403,590	\$ 65,719,029
City Auditor	3,519,012	3,973,489	4,144,240
City Clerk	5,934,881	6,392,867	6,591,805
City Council	14,267,371	14,659,732	16,209,026
City Treasurer	16,116,347	17,279,042	18,379,952
Citywide Program Expenditures	132,253,600	99,872,110	161,658,414
Commission on Police Practices	-	-	1,141,266
Communications	4,629,744	4,706,918	5,306,982
Debt Management	2,438,886	2,115,919	2,343,417
Department of Finance	17,985,463	18,690,295	19,750,275
Department of Information Technology	247,073	751,030	1,140,125
Development Services	7,812,630	7,954,432	8,575,691
Economic Development	13,508,830	21,386,344	22,145,522
Environmental Services	48,152,179	50,232,232	57,938,918
Ethics Commission	1,167,798	1,366,334	1,256,853
Fire-Rescue	291,836,070	287,448,191	308,083,499
General Services	-	483,686	-
Government Affairs	1,120,083	1,258,554	1,314,875
Homelessness Strategies	-	49,135,899	18,032,223
Human Resources	5,409,773	5,671,707	6,835,747
Internal Operations	446,192	-	-
Library	56,579,964	59,665,414	54,090,543
Mobility	-	2,950,936	3,112,850
Neighborhood Services	5,540,779	590,141	-
Office of Boards & Commissions	730,867	908,143	761,671
Compliance	-	-	2,176,301
Office of Homeland Security	2,556,279	2,655,950	3,295,326
Office of Race & Equity	-	3,824,752	771,673
Office of the Assistant COO	1,054,955	629,809	-
Office of the Chief Financial Officer	608,939	609,441	-
Office of the Chief Operating Officer	1,296,488	1,187,016	3,742,098
Office of the IBA	2,145,526	2,221,881	2,497,235
Office of the Mayor	3,794,813	3,499,146	3,281,592
Parks and Recreation	118,303,573	121,960,039	130,064,171
Performance & Analytics	3,540,590	4,266,392	4,510,424
Personnel	9,592,857	9,612,677	10,299,427
Planning	9,511,133	7,845,478	8,732,690
Police	558,101,103	568,243,558	591,753,283
Public Utilities	2,731,309	2,727,387	2,396,709
Public Works & Utilities	394,032	442,523	-
Purchasing & Contracting	19,052,955	18,340,297	17,584,955

Financial Summary and Schedules

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
READ-Facilities Services	23,617,542	22,225,513	22,923,060
Real Estate Assets	5,181,386	4,398,424	5,677,782
Smart & Sustainable Communities	971,884	2,725,322	-
Stormwater	-	47,521,439	56,122,194
Sustainability	649,320	832,903	1,031,275
Transportation	120,338,010	75,269,849	77,333,494
Total General Fund Expenditures	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,728,726,612

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
General Fund			
General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,728,726,612
Total General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,728,726,612
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000
Climate Equity Fund	-	-	4,965,178
Community Equity Fund (CEF)	-	3,000,000	-
Concourse and Parking Garages Operating Fund	3,087,829	3,754,059	2,981,406
Convention Center Expansion Administration Fund	12,529,998	13,659,915	23,523,874
COVID-19 Rent Relief	-	15,100,000	-
Engineering & Capital Projects Fund	113,781,636	115,732,090	115,997,294
Environmental Growth 1/3 Fund	5,397,714	4,597,887	5,525,864
Environmental Growth 2/3 Fund	10,801,331	9,202,775	11,058,728
Facilities Financing Fund	2,795,860	3,135,998	3,338,497
Fire and Lifeguard Facilities Fund	1,387,095	1,383,570	1,393,219
Fire/Emergency Medical Services Transport Program Fund	12,709,057	12,654,751	11,012,950
Gas Tax Fund	33,637,661	34,100,416	35,701,827
General Plan Maintenance Fund	4,066,966	3,300,000	3,400,000
GIS Fund	3,767,481	4,391,238	4,894,107
Information Technology Fund	60,796,172	80,287,896	76,418,365
Infrastructure Fund	24,073,271	5,663,897	10,000,000
Junior Lifeguard Program Fund	689,119	615,150	615,150
Local Enforcement Agency Fund	703,815	786,417	786,417
Long Range Property Management Fund	1,272,394	1,034,365	818,639
Los Penasquitos Canyon Preserve Fund	200,577	186,000	261,360
Low & Moderate Income Housing Asset Fund	4,885,958	2,977,097	22,016,608
Maintenance Assessment District (MAD) Funds	26,486,634	27,062,324	27,650,214
Major Events Revolving Fund	258,714	-	-
Mission Bay/Balboa Park Improvement Fund	1,863,157	1,765,505	1,848,686
New Convention Facility Fund	2,126,840	-	-
OneSD Support Fund	25,257,095	27,747,955	25,413,789
Parking Meter Operations Fund	8,627,963	11,297,852	11,297,852
PETCO Park Fund	15,864,223	14,853,160	17,223,542
Prop 42 Replacement - Transportation Relief Fund	81,611	-	-
Public Art Fund	1,658,877	-	-

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Public Safety Services & Debt Service Fund	9,777,311	8,200,931	10,213,816
Road Maintenance and Rehabilitation Fund	25,159,050	26,830,119	27,764,640
Seized Assets - California Fund	207,294	11,881	11,881
Seized Assets - Federal DOJ Fund	641,210	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	461,568	118,812	118,812
Stadium Operations Fund	7,278,219	117,961	-
State COPS	3,533,344	2,140,000	3,000,000
Storm Drain Fund	5,419,674	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,934,989	1,934,326	1,934,326
Transient Occupancy Tax Fund	89,943,783	81,232,714	85,712,705
Trolley Extension Reserve Fund	1,066,395	1,064,500	1,061,375
Underground Surcharge Fund	63,816,562	55,612,716	68,792,378
Wireless Communications Technology Fund	10,715,955	9,664,915	9,182,740
Zoological Exhibits Maintenance Fund	14,594,501	15,647,842	16,797,849
Total Special Revenue Funds	\$ 614,854,297	\$ 608,836,341	\$ 650,903,395
Capital Project Funds			
Capital Outlay Fund	\$ 2,780,092	\$ 53,255,600	\$ -
Mission Bay Park Improvement Fund	3,333,430	6,647,568	7,905,994
San Diego Regional Parks Improvement Fund	3,831,994	3,579,460	4,257,074
TransNet Extension Administration & Debt Fund	284,357	323,840	365,380
TransNet Extension Congestion Relief Fund	26,859,083	22,442,112	25,320,834
TransNet Extension Maintenance Fund	10,495,380	9,618,048	10,851,786
Total Capital Project Funds	\$ 47,584,337	\$ 95,866,628	\$ 48,701,068
Enterprise Funds			
Airports Fund	\$ 6,292,593	\$ 4,881,882	\$ 7,148,553
Development Services Fund	78,372,355	85,433,510	86,751,960
Golf Course Fund	23,122,888	20,870,347	20,870,347
Metropolitan Sewer Utility Fund	131,826,002	107,986,722	294,222,330
Municipal Sewer Revenue Fund	287,712,996	284,771,675	297,896,450
Recycling Fund	28,917,150	25,391,760	28,250,760
Refuse Disposal Fund	37,976,775	36,839,373	36,804,373
Sewer Utility - AB 1600 Fund	15,565,524	17,540,000	17,540,000
Water Utility - AB 1600 Fund	12,197,134	14,450,000	14,450,000
Water Utility Operating Fund	739,350,274	819,573,316	1,006,849,317
Total Enterprise Funds	\$ 1,361,333,691	\$ 1,417,738,585	\$ 1,810,784,090

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Internal Service Funds			
Central Stores Fund	\$ 7,672,726	\$ 4,824,266	\$ 7,478,415
Energy Conservation Program Fund	4,296,572	4,550,084	4,507,573
Fleet Operations Operating Fund	55,851,860	55,331,739	54,331,739
Fleet Replacement	51,186,806	73,969,475	73,969,475
Publishing Services Fund	1,637,299	1,640,551	1,640,551
Risk Management Administration Fund	12,713,539	11,000,000	12,084,323
Total Internal Service Funds	\$ 133,358,801	\$ 151,316,115	\$ 154,012,076
Total Combined Budget Revenues	\$ 3,695,632,235	\$ 3,894,694,470	\$ 4,393,127,241

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
General Fund			
General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,728,726,612
Total General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,728,726,612
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025
Community Equity Fund (CEF)	-	3,000,000	3,000,000
Concourse and Parking Garages Operating Fund	2,750,158	3,261,775	2,979,278
Convention Center Expansion Administration Fund	13,636,585	13,795,491	23,523,874
COVID-19 Rent Relief	-	15,100,000	-
Engineering & Capital Projects Fund	107,462,518	116,315,707	123,791,612
Environmental Growth 1/3 Fund	4,812,180	4,597,887	5,525,864
Environmental Growth 2/3 Fund	9,274,531	9,202,775	11,673,046
Facilities Financing Fund	2,689,787	3,134,050	3,292,953
Fire and Lifeguard Facilities Fund	1,390,599	1,395,631	1,398,431
Fire/Emergency Medical Services Transport Program Fund	11,572,769	12,437,595	12,383,250
Gas Tax Fund	35,317,294	34,100,416	35,701,827
General Plan Maintenance Fund	2,566,183	3,779,000	4,166,000
GIS Fund	3,460,930	4,389,649	5,349,741
Information Technology Fund	61,457,833	80,171,884	77,163,628
Infrastructure Fund	3,753,661	-	10,000,000
Junior Lifeguard Program Fund	520,444	625,054	637,352
Local Enforcement Agency Fund	944,303	899,166	957,742
Long Range Property Management Fund	474,825	410,307	1,222,873
Los Penasquitos Canyon Preserve Fund	239,207	251,161	266,922
Low & Moderate Income Housing Asset Fund	15,686,884	42,101,314	57,566,080
Maintenance Assessment District (MAD) Funds	25,591,342	42,502,040	34,592,888
Major Events Revolving Fund	441,498	-	-
Mission Bay/Balboa Park Improvement Fund	1,850,789	1,887,430	1,871,280
New Convention Facility Fund	2,133,025	-	-
OneSD Support Fund	26,062,740	27,787,305	26,868,616
Parking Meter Operations Fund	8,471,131	10,757,254	10,756,671
PETCO Park Fund	16,233,867	15,476,653	17,216,657
Prop 42 Replacement - Transportation Relief Fund	97,047	-	-
Public Art Fund	209,169	-	-
Public Safety Services & Debt Service Fund	9,968,759	8,200,931	10,213,816
Road Maintenance and Rehabilitation Fund	9,258,713	8,522,549	27,764,640

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Seized Assets - California Fund	7,218	11,919	11,919
Seized Assets - Federal DOJ Fund	393,895	162,027	1,320,316
Seized Assets - Federal Treasury Fund	7,526,104	7,958,979	719,187
Stadium Operations Fund	12,651,056	1,932,410	1,137,218
State COPS	2,815,650	4,331,356	5,825,070
Storm Drain Fund	5,377,905	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,934,989	1,934,326	1,934,326
Transient Occupancy Tax Fund	90,834,357	81,166,162	85,644,724
Trolley Extension Reserve Fund	1,066,149	1,067,500	1,064,375
Underground Surcharge Fund	95,780,739	107,740,360	92,947,411
Wireless Communications Technology Fund	9,920,582	9,943,002	10,084,500
Zoological Exhibits Maintenance Fund	14,531,693	15,647,842	16,797,849
Total Special Revenue Funds	\$ 622,399,452	\$ 703,236,480	\$ 734,819,961
Capital Project Funds			
Capital Outlay Fund	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
TransNet Extension Administration & Debt Fund	284,357	323,840	365,380
TransNet Extension Congestion Relief Fund	3,457,829	3,851,330	3,851,330
TransNet Extension Maintenance Fund	10,474,596	9,618,048	10,851,786
Total Capital Project Funds	\$ 18,772,046	\$ 32,381,167	\$ 19,114,832
Enterprise Funds			
Airports Fund	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460
Development Services Fund	74,511,060	85,127,000	86,926,861
Golf Course Fund	19,191,858	20,322,090	20,530,645
Metropolitan Sewer Utility Fund	228,604,254	236,572,397	239,455,874
Municipal Sewer Revenue Fund	116,590,191	134,629,262	141,821,891
Recycling Fund	27,839,945	30,930,806	31,294,133
Refuse Disposal Fund	34,842,791	40,278,345	41,939,983
Water Utility Operating Fund	517,590,641	578,008,736	603,901,160
Total Enterprise Funds	\$ 1,024,510,425	\$ 1,131,361,283	\$ 1,173,526,007
Internal Service Funds			
Central Stores Fund	\$ 7,857,935	\$ 4,747,802	\$ 7,338,676
Energy Conservation Program Fund	4,442,791	4,986,028	5,013,341
Fleet Operations Operating Fund	53,364,861	55,502,162	55,517,070
Fleet Replacement	51,085,203	87,621,281	73,721,915
Publishing Services Fund	1,924,634	1,349,236	1,372,934
Risk Management Administration Fund	11,854,540	12,239,724	12,315,411

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Total Internal Service Funds	\$ 130,529,965 \$	166,446,233 \$	155,279,347
Total Combined Budget Expenditures	\$ 3,371,195,825 \$	3,654,361,964 \$	3,811,466,759

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Capital Project Funds			
101 ASH FACILITY IMPROVEMENTS	\$ 34,022	\$ -	-
BALLPARK LAND/INFRA-PORT	13,552	-	-
BARRIO LOGAN	805,649	-	-
BLACK MOUNTAIN RANCH FBA	4,558,206	-	-
CAPITAL OUTLAY-MISC REVENUE	9,956,031	-	-
CAPITAL OUTLAY-SALES TAX	512,187	-	-
CARMEL VALLEY CONSOLIDATED FBA	3,644,792	-	-
CARMEL VALLEY DEVELOPMENT IMPACT FEE	654,080	-	-
CC CONTRIB TO CITY OF SD - TAX INCREMENT	645,020	-	-
CCE-2004A (TE) BONDS (OPER)	22,401	-	-
CH-TAB 2010A (TE) PROCEEDS	51,977	-	-
CH-TAB 2010B (T) PROCEEDS	157,014	-	-
CIP CONTRIBUTIONS FROM THE GENERAL FUND	14,192,628	547,000	5,421,600
CI-TE TI BONDS 2007B	17,859	-	-
CLAIREMONT MESA - URBAN COMM	159,517	-	-
COLLEGE AREA	1,269,453	-	-
CR-TAB 2010A (TE) PROCEEDS	1,557,573	-	-
DEL MAR HILLS/CARMEL VLY-MAJ D	38,000	-	-
DEL MAR MESA FBA	3,370,093	-	-
DOWNTOWN DIF (FORMERLY CENTRE CITY DIF)	3,104,450	-	-
ENCANTO NEIGHBORHOODS DIF	322,213	-	-
EXCESS REDEVELOPMENT BOND PROCEEDS EXP	197,882	-	-
GEGF CALIFORNIA MASTER LEASE AGREEMENT	613,282	-	-
GEN SERV - MAINT/IMPR	106,201	-	-
GENERAL FUND COMMERCIAL PAPER NOTES	34,396,328	-	-
GOLDEN HILL URBAN COMM	196,113	-	-
KEARNY MESA IMPRVMENTS 20%	290	-	-
KEARNY MESA-URBAN COMM	136,649	-	-
LA JOLLA URBAN COMM	42,080	-	-
LINDA VISTA URBAN COMM	45,214	-	-
MID CITY URBAN COMM	793,177	-	-
MID-CITY - PARK DEV FUND	33,926	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
MIDWAY/PACIFIC HWY URBAN COMM	583,594	-	-
MIRA MESA - FBA	964,619	800,000	-
MISSION BAY PARK IMPROVEMENTS	7,346,290	7,900,000	-
MISSION BEACH - URBAN COMM	14,283	-	-
MISSION TRAILS REGIONAL PARK	205,235	-	-
MISSION VALLEY-URBAN COMM.	105,604	-	-
NAVAJO URBAN COMM	1,467,987	-	-
NORTH PARK URBAN COMM	1,277,755	-	-
NORTH UNIVERSITY CITY-FBA	6,276,670	-	-
NP 2003A (T)BONDS RF OPER	5,594	-	-
NP LOC - BANK OF AMERICA (T)	49,731	-	-
NP LOC - BANK OF AMERICA (TE)	125,558	-	-
NP-TAB 2009A (TE) PROCEEDS	307,526	-	-
OCEAN BEACH URBAN COMM	58,119	-	-
OLIVE GROVE - MAJOR DISTRICT	73,381	-	-
OTAY MESA FACILITIES BENEFIT ASSESSMENT	3,369,749	-	-
OTAY MESA/NESTOR URB COMM	631,273	-	-
OTAY MESA-EAST (FROM 39062)	569,757	-	-
OTAY MESA-EASTERN DIF	191,711	-	-
OTAY MESA-WEST (FROM 39067)	117,642	-	-
OTAY MESA-WESTERN DIF	52,566	-	-
PACIFIC BEACH URBAN COMM	819,900	-	-
PACIFIC HIGHLANDS RANCH FBA	4,120,120	-	-
PARK NORTH-EAST - PARK DEV FD	38,117	-	-
PENASQUITOS EAST TRUST	260,064	-	-
PENASQUITOS EAST-PK DEV FUND	2,774	-	-
PENINSULA URBAN COMM	77,614	-	-
PRIVATE & OTHERS CONTRIB-CIP	154,044	-	-
PV EST-OTHER P & R FACILITIES	125,660	-	-
RANCHO BERNARDO-FAC DEV FUND	368,046	-	-
RANCHO PENASQUITOS FBA	689,058	-	-
S.E. SAN DIEGO URBAN COMM	482,806	-	-
SAN DIEGO REGIONAL PARKS IMPROVEMENTS	7,488,806	3,200,000	-
SAN YSIDRO URBAN COMM	120,324	-	-
SC/TE TI BONDS 2007B	(32,555)	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
SCRIPPS MIRAMAR RANCH FBA	389,520	-	-
SCRIPPS/MIRAMAR MISC	1,773	-	-
SCRIPPS/MIRAMAR-MAJOR DISTRICT	17,357	-	-
SD UNIFIED SCHOOL DIST-CAP OUT	144,107	-	-
SDTFC SERIES 2018C TAX EXEMPT	4,453,575	-	-
SEA WORLD TRAFFIC MITIGATION	1,587,443	-	-
SERRA MESA - URBAN COMMUNITY	120,201	-	-
SKYLINE/PARADISE URB COMM	224,762	-	-
SR 209 & 274 COOP WITH STATE	947,994	300,000	-
SUB AREA-2	258,121	-	-
SY-TAB 2010A (TE) PROCEEDS	16,607	-	-
SY-TAB 2010B (T) PROCEEDS	7,112	-	-
TIERRASANTA - DIF	165,920	-	-
TORREY HIGHLANDS	11,014,001	-	-
TORREY HILLS DEV AGMT FUND	728	-	-
TORREY PINES - URBAN COMMUNITY	20,451	-	-
TRANSNET EXTENSION 70% CAP	18,376,608	18,590,782	21,469,504
TRANSNET EXTENSION RTCI FEE	4,238,167	-	-
UCSD FIRE STATION	117,930	-	-
UNIVERSITY CITY SO.-URBAN COMM	67,795	-	-
UPTOWN URBAN COMM	1,465,720	-	-
VILLAGE & COUNTRY SETTLEMENT	55,727	-	-
WUEST-FIRE STATION	30,902	-	-
Total Capital Project Funds	\$ 163,879,804 \$	31,337,782 \$	26,891,104

Enterprise Funds

BALBOA PARK GOLF COURSE-CIP	\$ 85,956 \$	-	-
BROWN FIELD SPECIAL AVIATION	237,786	-	-
DEVELOPMENT SERVICES-CIP	1,587,908	1,073,165	-
METRO SEWER UTILITY - CIP FUNDING SOURCE	47,915,098	30,832,160	206,238,077
MISSION BAY GOLF COURSE-CIP	265,736	3,000,000	-
MONTGOMERY FIELD SPEC AVIATION	553,654	-	-
MUNI SEWER UTILITY - CIP FUNDING SOURCE	88,137,368	110,135,030	114,924,281
PFFA-WATER REV BONDS SERIES 2016A	(196,438)	-	-
RECYCLING FUND-CIP	177,163	-	814,400

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
REFUSE DISPOSAL - CIP	6,903,183	-	-
TORREY PINES GOLF COURSE-CIP	5,572,303	-	3,510,000
WATER UTILITY - CIP FUNDING SOURCE	201,465,713	153,384,940	387,988,939
Total Enterprise Funds	\$ 352,705,429 \$	298,425,295 \$	713,475,697

Enterprise Grant Funds

GRANT FUND-ENTRPRSE-STATE	\$ 2,555,159 \$	- \$	-
Total Enterprise Grant Funds	\$ 2,555,159 \$	- \$	-

General Fund

ANTENNA LEASE REVENUE	\$ 283,382 \$	- \$	-
EGF - CIP ONLY (1/3)	2,182,125	-	-
EGF O/S ACQ & DEBT SERV (2/3)	318,895	-	-
FIRE AND LIFEGUARD FACILITIES	24,930	-	-
GAS TAX ST IMPR-ANN APPR ONLY	730,608	-	-
INFRASTRUCTURE FUND (PROPOSITION H)	6,704,262	5,663,897	-
IT CIP CONTRIBUTIONS	92,611	-	-
LIBRARY SYSTEM IMPROVEMENT FD	497,789	-	-
ROAD MAINTENANCE & REHABILITATION	86,575	18,307,570	-
Total General Fund	\$ 10,921,178 \$	23,971,467 \$	-

Internal Service Funds

ENERGY CONSERVATION PGM - CIP	\$ (7,178) \$	- \$	-
FLEET SERVICES CIP FUND	515,832	-	-
Total Internal Service Funds	\$ 508,654 \$	- \$	-

Special Revenue Funds

DEVELOPER CONTRIBUTIONS CIP	\$ 2,471,002 \$	- \$	-
FACILITY FRANCHSE,P&R LIBR DISTRICTS 4&8	312,855	-	-
FIRST SD RIVER IMP PROJECT MAD	108,459	-	-
GRANT FUND - FEDERAL	33,215,865	7,400,580	-
GRANT FUND - OTHER	1,075,205	-	-
GRANT FUND - STATE	1,325,032	-	-
JUNIOR LIFEGUARD PROGRAM	-	250,000	-
OCEAN BEACH PIER (CONCESS.)	59,808	-	-
PARKING METER DIST DWNTWN	-	1,500,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
PROP 42 REPLACEMENT-TRANSPORTN RELIEF	1,982,538	-	-
RANCHO BERNARDO MAD	5,683	-	-
SCRIPPS/MIRAMAR RANCH MAD	6,525	-	-
SUNSET CLIFFS NATURAL PARK	92,848	-	100,000
T.O.T.UNAP.RES-BALBOA PK CIP	17,574	-	-
TALMAGE MAD	57,929	-	20,000
TORREY HIGHLANDS MAD	7,859	-	-
TRENCH CUT FEES/EXCAVATION FEE	6,849,242	2,000,000	2,000,000
UNDERGROUND SURCHARGE - CIP	5,840,996	10,000,000	5,000,000
Total Special Revenue Funds	\$ 53,429,420 \$	21,150,580 \$	7,120,000
Total Capital Budget Expenditures	\$ 583,999,644 \$	374,885,124 \$	747,486,801
Total Combined Operating and Capital Budget Expenditures	\$ 3,955,195,469 \$	4,029,247,088 \$	4,558,953,560

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
City Attorney	385.98	386.73	386.73
City Auditor	22.00	22.00	22.00
City Clerk	47.32	47.32	47.32
City Council	109.37	109.37	109.00
City Treasurer	128.00	118.00	114.00
Commission on Police Practices	-	-	6.33
Communications	33.00	32.00	36.00
Debt Management	20.00	17.00	17.00
Department of Finance	113.27	106.00	110.00
Development Services	72.00	69.00	69.00
Economic Development	61.00	53.00	55.00
Environmental Services	172.68	172.90	190.73
Ethics Commission	5.50	6.25	6.00
Fire-Rescue	1,307.52	1,349.67	1,354.00
General Services	-	1.50	-
Government Affairs	7.00	7.00	7.00
Homelessness Strategies	-	9.00	12.00
Human Resources	33.72	31.00	34.00
Internal Operations	1.50	0.00	-
Library	444.22	444.22	349.73
Mobility	-	16.50	18.00
Neighborhood Services	11.00	1.50	-
Office of Boards & Commissions	5.00	6.00	5.00
Compliance	-	-	15.00
Office of Homeland Security	20.27	18.98	19.98
Office of Race & Equity	-	3.00	3.00
Office of the Assistant COO	3.00	2.00	-
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.00	4.00	13.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	24.00	20.00	20.00
Parks and Recreation	924.97	905.71	921.74
Performance & Analytics	15.00	15.00	15.00
Personnel	69.99	69.99	71.99
Planning	65.75	51.75	51.75

Financial Summary and Schedules

Police	2,655.14	2,632.14	2,634.14
Public Works & Utilities	2.00	1.50	-
Purchasing & Contracting	52.96	47.96	43.00
READ-Facilities Services	211.50	176.33	174.50
Real Estate Assets	32.00	26.00	27.00
Smart & Sustainable Communities	10.50	10.50	-
Stormwater	-	212.75	252.25
Sustainability	4.00	4.00	5.00
Transportation	639.70	420.45	424.70
Total Budget FTE Positions	7,727.86	7,640.02	7,650.89

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
General Fund			
General Fund	7,727.86	7,640.02	7,650.89
Total General Fund	7,727.86	7,640.02	7,650.89
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	825.50	825.50	825.50
Facilities Financing Fund	18.00	18.00	18.00
Fire/Emergency Medical Services Transport Program Fund	15.00	15.00	15.00
GIS Fund	9.83	15.00	14.00
Information Technology Fund	45.00	44.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	5.00	5.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	24.50
OneSD Support Fund	30.00	30.00	30.00
Parking Meter Operations Fund	13.00	12.00	12.00
PETCO Park Fund	1.00	1.00	1.00
Stadium Operations Fund	2.00	0.17	0.00
Transient Occupancy Tax Fund	14.00	13.00	13.00
Underground Surcharge Fund	22.16	22.16	22.16
Wireless Communications Technology Fund	44.38	45.73	45.35
Total Special Revenue Funds	1,075.37	1,076.06	1,074.51
Enterprise Funds			
Airports Fund	23.00	23.00	23.00
Development Services Fund	505.50	516.00	530.00
Golf Course Fund	104.83	104.83	105.83
Metropolitan Sewer Utility Fund	486.38	484.91	499.45
Municipal Sewer Revenue Fund	422.34	417.95	424.38
Recycling Fund	114.08	113.73	113.73
Refuse Disposal Fund	142.50	143.63	151.63
Water Utility Operating Fund	808.83	806.57	851.67
Total Enterprise Funds	2,607.46	2,610.62	2,699.69
Internal Service Funds			
Central Stores Fund	20.00	20.00	20.00
Energy Conservation Program Fund	22.25	22.75	23.00
Fleet Operations Operating Fund	206.25	206.25	206.25
Publishing Services Fund	9.00	3.00	3.00
Risk Management Administration Fund	89.23	85.23	78.23

Financial Summary and Schedules

Total Internal Service Funds	346.73	337.23	330.48
Other Funds			
City Employee's Retirement System Fund	63.00	63.00	63.00
Total Other Funds	63.00	63.00	63.00
Total Budget FTE Positions	11,820.42	11,726.93	11,818.57

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 609,296,793	\$ 630,628,270	\$ 669,280,052
Property Taxes	609,296,793	630,628,270	669,280,052
Sales Tax	\$ 282,809,902	\$ 274,432,582	\$ 320,822,549
Sales Tax	282,809,902	274,432,582	320,822,549
Transient Occupancy Tax	\$ 95,242,624	\$ 90,483,905	\$ 95,455,607
Transient Occupancy Taxes	95,242,624	90,483,905	95,455,607
Other Local Taxes	\$ 87,436,139	\$ 80,659,705	\$ 89,022,668
Property Transfer Taxes	10,079,219	11,322,183	11,242,281
SDG&E	47,821,421	41,299,986	49,651,778
CATV	14,313,262	13,010,097	13,027,084
Refuse Collection Franchise	13,393,541	12,825,000	12,825,000
Other Franchises	1,828,696	2,202,439	2,276,525
Licenses and Permits	\$ 37,755,635	\$ 40,672,227	\$ 43,806,951
Business Tax	24,711,015	27,022,908	30,835,060
Rental Unit Tax	6,532,103	7,284,502	7,284,502
Refuse Collector Business Tax	966,225	972,000	972,000
Other Licenses and Permits	5,546,292	5,392,817	4,715,389
Fines Forfeitures and Penalties	\$ 25,899,654	\$ 29,698,174	\$ 25,120,653
Parking Citations	17,538,090	21,683,081	18,101,999
Municipal Court	3,353,855	4,210,758	3,158,069
Other Fines & Forfeitures	4,986,367	3,804,335	3,810,585
Negligent Impound	21,342	-	50,000
Rev from Money and Prop	\$ 61,553,181	\$ 64,457,335	\$ 62,262,097
Interest and Dividends	3,909,391	3,497,168	3,408,893
Mission Bay	25,879,137	30,227,028	27,824,033
Pueblo Lands	5,162,122	6,479,246	5,642,964
Other Rents and Concessions	26,602,532	24,253,893	25,386,207
Rev from Federal Agencies	\$ 450,082	\$ 146,057,190	\$ 1,264,086
Revenue from Federal Agencies	450,082	146,057,190	1,264,086
Rev from Other Agencies	\$ 7,536,450	\$ 6,598,430	\$ 6,415,119
Motor Vehicle License Fees	1,124,318	-	-
Revenue from Other Agencies	6,412,133	6,598,430	6,415,119
Charges for Services	\$ 143,346,858	\$ 149,465,270	\$ 154,770,565
Charges for Current Services	143,346,858	149,465,270	154,770,565

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Other Revenue	\$ 5,659,473	\$ 3,200,083	\$ 2,794,793
Other Revenue	5,659,473	3,200,083	2,794,793
Transfers In	\$ 181,514,318	\$ 104,583,630	\$ 257,711,472
Transfers In	181,514,318	104,583,630	257,711,472
Total General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,728,726,612
Total General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,728,726,612

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 42,201	\$ -	\$ -
Interest and Dividends	42,201	-	-
Charges for Services	\$ 1,453,194	\$ 1,200,000	\$ 1,400,000
Charges for Current Services	1,453,194	1,200,000	1,400,000
Total Automated Refuse Container Fund	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000
Climate Equity Fund			
Transfers In	\$ -	\$ -	\$ 4,965,178
Transfers In	-	-	4,965,178
Total Climate Equity Fund	\$ -	\$ -	\$ 4,965,178
Community Equity Fund (CEF)			
Transfers In	\$ -	\$ 3,000,000	\$ -
Transfers In	-	3,000,000	-
Total Community Equity Fund (CEF)	\$ -	\$ 3,000,000	\$ -
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 3,086,875	\$ 3,754,059	\$ 2,687,508
Other Rents and Concessions	3,086,875	3,754,059	2,687,508
Other Revenue	\$ 114	\$ -	\$ -
Other Revenue	114	-	-
Transfers In	\$ 840	\$ -	\$ 293,898
Transfers In	841	-	293,898
Total Concourse and Parking Garages Operating Fund	\$ 3,087,829	\$ 3,754,059	\$ 2,981,406
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 31,693	\$ -	\$ -
Interest and Dividends	31,693	-	-
Transfers In	\$ 12,498,305	\$ 13,659,915	\$ 23,523,874
Transfers In	12,498,305	13,659,915	23,523,874
Total Convention Center Expansion Administration Fund	\$ 12,529,998	\$ 13,659,915	\$ 23,523,874
COVID-19 Rent Relief			
Transfers In	\$ -	\$ 15,100,000	\$ -
Transfers In	-	15,100,000	-
Total COVID-19 Rent Relief	\$ -	\$ 15,100,000	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Engineering & Capital Projects Fund			
Fines Forfeitures and Penalties	\$ 40,168	\$ -	\$ -
Other Fines & Forfeitures	40,168	-	-
Rev from Money and Prop	\$ (198,794)	\$ -	\$ -
Interest and Dividends	(198,794)	-	-
Rev from Other Agencies	\$ 58	\$ -	\$ -
Revenue from Other Agencies	58	-	-
Charges for Services	\$ 113,481,743	\$ 115,732,090	\$ 115,997,294
Charges for Current Services	113,481,743	115,732,090	115,997,294
Other Revenue	\$ 2,238	\$ -	\$ -
Other Revenue	2,238	-	-
Transfers In	\$ 456,222	\$ -	\$ -
Transfers In	456,222	-	-
Total Engineering & Capital Projects Fund	\$ 113,781,636	\$ 115,732,090	\$ 115,997,294
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864
SDG&E	5,313,491	4,588,887	5,516,864
Other Franchises	13,574	-	-
Rev from Money and Prop	\$ 70,649	\$ 9,000	\$ 9,000
Interest and Dividends	70,311	9,000	9,000
Other Rents and Concessions	337	-	-
Total Environmental Growth 1/3 Fund	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728
SDG&E	10,626,982	9,177,775	11,033,728
Other Franchises	25,381	-	-
Rev from Money and Prop	\$ 148,968	\$ 25,000	\$ 25,000
Interest and Dividends	148,283	25,000	25,000
Other Rents and Concessions	685	-	-
Total Environmental Growth 2/3 Fund	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728
Facilities Financing Fund			
Licenses and Permits	\$ 29,500	\$ 40,000	\$ 30,000
Other Licenses and Permits	29,500	40,000	30,000
Rev from Money and Prop	\$ 3,255	\$ 3,600	\$ 3,600
Interest and Dividends	3,255	3,600	3,600
Charges for Services	\$ 2,753,481	\$ 3,092,398	\$ 3,304,897

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Charges for Current Services	2,753,481	3,092,398	3,304,897
Transfers In	\$ 9,624	\$ -	\$ -
Transfers In	9,624	-	-
Total Facilities Financing Fund	\$ 2,795,860	\$ 3,135,998	\$ 3,338,497
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 3,525	\$ -	\$ -
Interest and Dividends	3,525	-	-
Transfers In	\$ 1,383,570	\$ 1,383,570	\$ 1,393,219
Transfers In	1,383,570	1,383,570	1,393,219
Total Fire and Lifeguard Facilities Fund	\$ 1,387,095	\$ 1,383,570	\$ 1,393,219
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 99,631	\$ 30,000	\$ 30,000
Interest and Dividends	99,631	30,000	30,000
Rev from Federal Agencies	\$ -	\$ 310,645	\$ -
Revenue from Federal Agencies	-	310,645	-
Charges for Services	\$ 11,878,803	\$ 11,904,871	\$ 10,573,715
Charges for Current Services	11,878,803	11,904,871	10,573,715
Other Revenue	\$ 286,674	\$ 409,235	\$ 409,235
Other Revenue	286,674	409,235	409,235
Transfers In	\$ 443,949	\$ -	\$ -
Transfers In	443,949	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 12,709,057	\$ 12,654,751	\$ 11,012,950
Gas Tax Fund			
Other Local Taxes	\$ 33,342,834	\$ 33,835,900	\$ 35,487,311
Other Local Tax	33,342,834	33,835,900	35,487,311
Rev from Money and Prop	\$ 294,705	\$ 264,516	\$ 214,516
Interest and Dividends	266,889	200,000	150,000
Other Rents and Concessions	27,816	64,516	64,516
Other Revenue	\$ 122	\$ -	\$ -
Other Revenue	122	-	-
Total Gas Tax Fund	\$ 33,637,661	\$ 34,100,416	\$ 35,701,827
General Plan Maintenance Fund			
Licenses and Permits	\$ 4,023,100	\$ 3,300,000	\$ 3,400,000
Other Licenses and Permits	4,023,100	3,300,000	3,400,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Proposed Budget
Rev from Money and Prop	\$	43,866	\$	-	\$	-
Interest and Dividends		43,866		-		-
Total General Plan Maintenance Fund	\$	4,066,966	\$	3,300,000	\$	3,400,000
GIS Fund						
Rev from Money and Prop	\$	13,814	\$	-	\$	-
Interest and Dividends		13,814		-		-
Rev from Other Agencies	\$	180,226	\$	195,303	\$	195,303
Revenue from Other Agencies		180,226		195,303		195,303
Charges for Services	\$	3,572,685	\$	4,195,935	\$	4,698,804
Charges for Current Services		3,572,685		4,195,935		4,698,804
Transfers In	\$	756	\$	-	\$	-
Transfers In		756		-		-
Total GIS Fund	\$	3,767,481	\$	4,391,238	\$	4,894,107
Information Technology Fund						
Rev from Money and Prop	\$	(35,561)	\$	-	\$	-
Interest and Dividends		(35,561)		-		-
Rev from Other Agencies	\$	-	\$	7,614,159	\$	-
Revenue from Other Agencies		-		7,614,159		-
Charges for Services	\$	60,215,309	\$	72,673,737	\$	76,418,365
Charges for Current Services		60,215,309		72,673,737		76,418,365
Other Revenue	\$	8,665	\$	-	\$	-
Other Revenue		8,665		-		-
Transfers In	\$	607,759	\$	-	\$	-
Transfers In		607,759		-		-
Total Information Technology Fund	\$	60,796,172	\$	80,287,896	\$	76,418,365
Infrastructure Fund						
Transfers In	\$	24,073,271	\$	5,663,897	\$	10,000,000
Transfers In		24,073,271		5,663,897		10,000,000
Total Infrastructure Fund	\$	24,073,271	\$	5,663,897	\$	10,000,000
Junior Lifeguard Program Fund						
Charges for Services	\$	664,944	\$	615,150	\$	615,150
Charges for Current Services		664,944		615,150		615,150
Transfers In	\$	24,174	\$	-	\$	-
Transfers In		24,174		-		-
Total Junior Lifeguard Program Fund	\$	689,119	\$	615,150	\$	615,150

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Local Enforcement Agency Fund			
Licenses and Permits	\$ 547,046	\$ 501,830	\$ 501,830
Other Licenses and Permits	547,046	501,830	501,830
Rev from Money and Prop	\$ 8,577	\$ 10,724	\$ 10,724
Interest and Dividends	8,577	10,724	10,724
Charges for Services	\$ 144,984	\$ 273,863	\$ 273,863
Charges for Current Services	144,984	273,863	273,863
Transfers In	\$ 3,207	\$ -	\$ -
Transfers In	3,207	-	-
Total Local Enforcement Agency Fund	\$ 703,815	\$ 786,417	\$ 786,417
Long Range Property Management Fund			
Rev from Money and Prop	\$ 1,254,278	\$ 1,034,365	\$ 818,639
Interest and Dividends	91,488	29,843	20,000
Other Rents and Concessions	1,162,789	1,004,522	798,639
Other Revenue	\$ 18,116	\$ -	\$ -
Other Revenue	18,116	-	-
Total Long Range Property Management Fund	\$ 1,272,394	\$ 1,034,365	\$ 818,639
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 39,187	\$ 36,000	\$ 36,000
Other Rents and Concessions	39,187	36,000	36,000
Transfers In	\$ 161,390	\$ 150,000	\$ 225,360
Transfers In	161,390	150,000	225,360
Total Los Penasquitos Canyon Preserve Fund	\$ 200,577	\$ 186,000	\$ 261,360
Low & Moderate Income Housing Asset Fund			
Rev from Money and Prop	\$ 3,508,240	\$ 2,977,097	\$ 2,016,608
Interest and Dividends	1,623,506	1,577,097	808,700
Other Rents and Concessions	1,884,734	1,400,000	1,207,908
Other Revenue	\$ 587,512	\$ -	\$ 20,000,000
Other Revenue	587,512	-	20,000,000
Transfers In	\$ 790,207	\$ -	\$ -
Transfers In	790,207	-	-
Total Low & Moderate Income Housing Asset Fund	\$ 4,885,958	\$ 2,977,097	\$ 22,016,608
Maintenance Assessment District (MAD) Funds			
Property Tax Revenue	\$ 17,268,408	\$ 19,192,080	\$ 19,706,416
Property Taxes	17,268,408	19,192,080	19,706,416

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Proposed Budget
Special Assessments	\$	604,445	\$	3,000	\$	3,000
Special Assessments		604,445		3,000		3,000
Rev from Money and Prop	\$	530,646	\$	142,224	\$	146,508
Interest and Dividends		530,646		142,224		146,508
Charges for Services	\$	4,079,823	\$	2,561,617	\$	3,771,218
Charges for Current Services		4,079,823		2,561,617		3,771,218
Other Revenue	\$	75,559	\$	-	\$	-
Other Revenue		75,559		-		-
Transfers In	\$	3,927,754	\$	5,163,403	\$	4,023,072
Transfers In		3,927,754		5,163,403		4,023,072
Total Maintenance Assessment District (MAD) Funds	\$	26,486,634	\$	27,062,324	\$	27,650,214
Major Events Revolving Fund						
Other Revenue	\$	258,714	\$	-	\$	-
Other Revenue		258,714		-		-
Total Major Events Revolving Fund	\$	258,714	\$	-	\$	-
Mission Bay/Balboa Park Improvement Fund						
Transfers In	\$	1,863,157	\$	1,765,505	\$	1,848,686
Transfers In		1,863,157		1,765,505		1,848,686
Total Mission Bay/Balboa Park Improvement Fund	\$	1,863,157	\$	1,765,505	\$	1,848,686
New Convention Facility Fund						
Transfers In	\$	2,126,840	\$	-	\$	-
Transfers In		2,126,840		-		-
Total New Convention Facility Fund	\$	2,126,840	\$	-	\$	-
OneSD Support Fund						
Rev from Money and Prop	\$	143,430	\$	-	\$	-
Interest and Dividends		143,430		-		-
Charges for Services	\$	25,096,015	\$	27,747,955	\$	25,413,789
Charges for Current Services		25,096,015		27,747,955		25,413,789
Transfers In	\$	17,650	\$	-	\$	-
Transfers In		17,650		-		-
Total OneSD Support Fund	\$	25,257,095	\$	27,747,955	\$	25,413,789
Parking Meter Operations Fund						
Licenses and Permits	\$	8,469,024	\$	11,297,852	\$	11,297,852
Parking Meters		8,469,205		11,297,852		11,297,852

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Other Licenses and Permits	(181)	-	-
Rev from Money and Prop	\$ 110,217	\$ -	\$ -
Interest and Dividends	110,217	-	-
Other Revenue	\$ 1,229	\$ -	\$ -
Other Revenue	1,229	-	-
Transfers In	\$ 47,493	\$ -	\$ -
Transfers In	47,493	-	-
Total Parking Meter Operations Fund	\$ 8,627,963	\$ 11,297,852	\$ 11,297,852
PETCO Park Fund			
Rev from Money and Prop	\$ 2,419,823	\$ 1,223,395	\$ 1,809,260
Interest and Dividends	(28,158)	-	-
Other Rents and Concessions	2,447,981	1,223,395	1,809,260
Other Revenue	\$ 715,528	\$ 1,430,000	\$ 1,072,500
Other Revenue	715,528	1,430,000	1,072,500
Transfers In	\$ 12,728,872	\$ 12,199,765	\$ 14,341,782
Transfers In	12,728,872	12,199,765	14,341,782
Total PETCO Park Fund	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542
Prop 42 Replacement - Transportation Relief Fund			
Rev from Money and Prop	\$ 81,611	\$ -	\$ -
Interest and Dividends	81,611	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 81,611	\$ -	\$ -
Public Art Fund			
Other Revenue	\$ 1,103,106	\$ -	\$ -
Other Revenue	1,103,106	-	-
Transfers In	\$ 555,771	\$ -	\$ -
Transfers In	555,771	-	-
Total Public Art Fund	\$ 1,658,877	\$ -	\$ -
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 9,714,957	\$ 8,200,931	\$ 10,213,816
Safety Sales Tax	9,714,957	8,200,931	10,213,816
Rev from Money and Prop	\$ 62,354	\$ -	\$ -
Interest and Dividends	62,354	-	-
Total Public Safety Services & Debt Service Fund	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816
Road Maintenance and Rehabilitation Fund			

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Other Local Taxes	\$ 24,604,127	\$ 26,830,119	\$ 27,764,640
Other Local Tax	24,604,127	26,830,119	27,764,640
Rev from Money and Prop	\$ 554,923	\$ -	\$ -
Interest and Dividends	554,923	-	-
Total Road Maintenance and Rehabilitation Fund	\$ 25,159,050	\$ 26,830,119	\$ 27,764,640
Seized Assets - California Fund			
Rev from Money and Prop	\$ 7,999	\$ -	\$ -
Interest and Dividends	7,999	-	-
Rev from Other Agencies	\$ 199,295	\$ 11,881	\$ 11,881
Revenue from Other Agencies	199,295	11,881	11,881
Total Seized Assets - California Fund	\$ 207,294	\$ 11,881	\$ 11,881
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 32,887	\$ -	\$ -
Interest and Dividends	32,887	-	-
Rev from Federal Agencies	\$ 583,323	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	583,323	1,069,307	1,069,307
Other Revenue	\$ 25,000	\$ -	\$ -
Other Revenue	25,000	-	-
Total Seized Assets - Federal DOJ Fund	\$ 641,210	\$ 1,069,307	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 332,506	\$ -	\$ -
Interest and Dividends	332,506	-	-
Rev from Federal Agencies	\$ 129,062	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	129,062	118,812	118,812
Total Seized Assets - Federal Treasury Fund	\$ 461,568	\$ 118,812	\$ 118,812
Stadium Operations Fund			
Licenses and Permits	\$ 4,500	\$ -	\$ -
Other Licenses and Permits	4,500	-	-
Rev from Money and Prop	\$ 4,860,307	\$ 15,000	\$ -
Interest and Dividends	74,428	-	-
Other Rents and Concessions	4,785,879	15,000	-
Other Revenue	\$ 809,962	\$ 102,961	\$ -
Other Revenue	809,962	102,961	-
Transfers In	\$ 1,603,451	\$ -	\$ -
Transfers In	1,603,451	-	-
Total Stadium Operations Fund	\$ 7,278,219	\$ 117,961	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
State COPS			
Rev from Money and Prop	\$ 173,115	\$ -	\$ -
Interest and Dividends	173,115	-	-
Rev from Other Agencies	\$ 3,360,229	\$ 2,140,000	\$ 3,000,000
Revenue from Other Agencies	3,360,229	2,140,000	3,000,000
Total State COPS	\$ 3,533,344	\$ 2,140,000	\$ 3,000,000
Storm Drain Fund			
Charges for Services	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,419,674	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
Rev from Other Agencies	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
Revenue from Other Agencies	1,934,989	1,934,326	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 85,937,930	\$ 81,157,714	\$ 85,672,705
Transient Occupancy Taxes	85,937,930	81,157,714	85,672,705
Licenses and Permits	\$ 32,975	\$ 75,000	\$ 40,000
Other Licenses and Permits	32,975	75,000	40,000
Fines Forfeitures and Penalties	\$ 8,930	\$ -	\$ -
Other Fines & Forfeitures	8,930	-	-
Rev from Money and Prop	\$ 1	\$ -	\$ -
Interest and Dividends	1	-	-
Charges for Services	\$ 1,187	\$ -	\$ -
Charges for Current Services	1,187	-	-
Other Revenue	\$ 670	\$ -	\$ -
Other Revenue	670	-	-
Transfers In	\$ 3,962,091	\$ -	\$ -
Transfers In	3,962,091	-	-
Total Transient Occupancy Tax Fund	\$ 89,943,783	\$ 81,232,714	\$ 85,712,705
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ 1,020	\$ -	\$ -
Interest and Dividends	1,020	-	-
Transfers In	\$ 1,065,375	\$ 1,064,500	\$ 1,061,375
Transfers In	1,065,375	1,064,500	1,061,375

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Total Trolley Extension Reserve Fund	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375
Underground Surcharge Fund			
Other Local Taxes	\$ 58,611,267	\$ 54,192,716	\$ 65,792,378
SDG&E	58,611,267	54,192,716	65,792,378
Rev from Money and Prop	\$ 4,130,697	\$ 1,320,000	\$ 3,000,000
Interest and Dividends	4,130,697	1,320,000	3,000,000
Other Revenue	\$ 1,070,404	\$ 100,000	\$ -
Other Revenue	1,070,404	100,000	-
Transfers In	\$ 4,194	\$ -	\$ -
Transfers In	4,194	-	-
Total Underground Surcharge Fund	\$ 63,816,562	\$ 55,612,716	\$ 68,792,378
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 82,202	\$ 48,261	\$ 48,261
Interest and Dividends	29,073	-	-
Other Rents and Concessions	53,129	48,261	48,261
Rev from Other Agencies	\$ 215	\$ -	\$ -
Revenue from Other Agencies	215	-	-
Charges for Services	\$ 9,051,457	\$ 9,340,325	\$ 9,134,479
Charges for Current Services	9,051,457	9,340,325	9,134,479
Other Revenue	\$ 1,553,212	\$ 276,329	\$ -
Other Revenue	1,553,212	276,329	-
Transfers In	\$ 28,869	\$ -	\$ -
Transfers In	28,869	-	-
Total Wireless Communications Technology Fund	\$ 10,715,955	\$ 9,664,915	\$ 9,182,740
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849
Property Taxes	14,594,501	15,647,842	16,797,849
Total Zoological Exhibits Maintenance Fund	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849
Total Special Revenue Funds	\$ 614,854,297	\$ 608,836,341	\$ 650,903,395

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
Charges for Services	\$ -	\$ 415,000	\$ -
Charges for Current Services	-	415,000	-
Other Revenue	\$ 2,780,092	\$ 52,840,600	\$ -
Other Revenue	2,780,092	52,840,600	-
Total Capital Outlay Fund	\$ 2,780,092	\$ 53,255,600	\$ -
Mission Bay Park Improvement Fund			
Rev from Money and Prop	\$ 953,508	\$ -	\$ -
Interest and Dividends	953,509	-	-
Transfers In	\$ 2,379,922	\$ 6,647,568	\$ 7,905,994
Transfers In	2,379,922	6,647,568	7,905,994
Total Mission Bay Park Improvement Fund	\$ 3,333,430	\$ 6,647,568	\$ 7,905,994
San Diego Regional Parks Improvement Fund			
Rev from Money and Prop	\$ 331,994	\$ -	\$ -
Interest and Dividends	331,994	-	-
Transfers In	\$ 3,500,000	\$ 3,579,460	\$ 4,257,074
Transfers In	3,500,000	3,579,460	4,257,074
Total San Diego Regional Parks Improvement Fund	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 284,357	\$ 323,840	\$ 365,380
Sales Tax	284,357	323,840	365,380
Total TransNet Extension Administration & Debt Fund	\$ 284,357	\$ 323,840	\$ 365,380
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 26,696,821	\$ 22,442,112	\$ 25,320,834
Sales Tax	26,696,821	22,442,112	25,320,834
Rev from Money and Prop	\$ 162,262	\$ -	\$ -
Interest and Dividends	162,262	-	-
Total TransNet Extension Congestion Relief Fund	\$ 26,859,083	\$ 22,442,112	\$ 25,320,834
TransNet Extension Maintenance Fund			
Sales Tax	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786
Sales Tax	10,474,596	9,618,048	10,851,786
Rev from Money and Prop	\$ 20,784	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Interest and Dividends	20,784	-	-
Total TransNet Extension Maintenance Fund	\$ 10,495,380	\$ 9,618,048	\$ 10,851,786
Total Capital Project Funds	\$ 47,584,337	\$ 95,866,628	\$ 48,701,068

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ 200	\$ -	\$ -
Other Fines & Forfeitures	200	-	-
Rev from Money and Prop	\$ 5,521,200	\$ 4,301,786	\$ 6,568,457
Interest and Dividends	360,699	110,000	360,000
Other Rents and Concessions	5,160,502	4,191,786	6,208,457
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096
Charges for Current Services	739,944	580,096	580,096
Other Revenue	\$ 11,517	\$ -	\$ -
Other Revenue	11,517	-	-
Transfers In	\$ 19,731	\$ -	\$ -
Transfers In	19,731	-	-
Total Airports Fund	\$ 6,292,593	\$ 4,881,882	\$ 7,148,553
Development Services Fund			
Licenses and Permits	\$ 68,485,324	\$ 75,043,839	\$ 75,043,839
Other Licenses and Permits	68,485,324	75,043,839	75,043,839
Fines Forfeitures and Penalties	\$ 9,500	\$ -	\$ -
Other Fines & Forfeitures	9,500	-	-
Rev from Money and Prop	\$ 631,679	\$ 110,072	\$ 110,072
Interest and Dividends	631,679	110,072	110,072
Rev from Other Agencies	\$ -	\$ 300,000	\$ -
Revenue from Other Agencies	-	300,000	-
Charges for Services	\$ 7,743,403	\$ 8,763,576	\$ 10,382,026
Charges for Current Services	7,743,403	8,763,576	10,382,026
Other Revenue	\$ 763,000	\$ 1,216,023	\$ 1,216,023
Other Revenue	763,000	1,216,023	1,216,023
Transfers In	\$ 739,450	\$ -	\$ -
Transfers In	739,450	-	-
Total Development Services Fund	\$ 78,372,355	\$ 85,433,510	\$ 86,751,960
Golf Course Fund			
Rev from Money and Prop	\$ 1,851,689	\$ 1,468,100	\$ 1,467,800
Interest and Dividends	501,431	143,000	143,000
Other Rents and Concessions	1,350,258	1,325,100	1,324,800
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047
Charges for Current Services	20,926,684	19,222,747	19,223,047

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Other Revenue	\$ 170,135	\$ 179,500	\$ 179,500
Other Revenue	170,135	179,500	179,500
Transfers In	\$ 174,381	\$ -	\$ -
Transfers In	174,381	-	-
Total Golf Course Fund	\$ 23,122,888	\$ 20,870,347	\$ 20,870,347
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	\$ 5,341,114	\$ 2,535,000	\$ 2,535,000
Interest and Dividends	3,998,771	1,700,000	1,700,000
Other Rents and Concessions	1,342,343	835,000	835,000
Rev from Federal Agencies	\$ 10,108,287	\$ 782,100	\$ 544,575
Revenue from Federal Agencies	10,108,287	782,100	544,575
Rev from Other Agencies	\$ 8,785	\$ -	\$ -
Revenue from Other Agencies	8,785	-	-
Charges for Services	\$ 92,840,497	\$ 88,793,022	\$ 88,793,022
Charges for Current Services	92,840,497	88,793,022	88,793,022
Other Revenue	\$ 110,189	\$ -	\$ -
Other Revenue	110,189	-	-
Transfers In	\$ 23,417,129	\$ 15,876,600	\$ 202,349,733
Transfers In	23,417,129	15,876,600	202,349,733
Total Metropolitan Sewer Utility Fund	\$ 131,826,002	\$ 107,986,722	\$ 294,222,330
Municipal Sewer Revenue Fund			
Rev from Money and Prop	\$ 4,615,848	\$ 2,144,000	\$ 2,147,000
Interest and Dividends	4,541,859	2,100,000	2,100,000
Other Rents and Concessions	73,989	44,000	47,000
Rev from Federal Agencies	\$ -	\$ 325,875	\$ 233,389
Revenue from Federal Agencies	-	325,875	233,389
Charges for Services	\$ 277,406,071	\$ 282,301,800	\$ 295,516,061
Charges for Current Services	277,406,071	282,301,800	295,516,061
Other Revenue	\$ 5,153,160	\$ -	\$ -
Other Revenue	5,153,160	-	-
Transfers In	\$ 537,917	\$ -	\$ -
Transfers In	537,917	-	-
Total Municipal Sewer Revenue Fund	\$ 287,712,996	\$ 284,771,675	\$ 297,896,450
Recycling Fund			
Other Local Taxes	\$ 3,895,378	\$ 3,410,000	\$ 3,410,000
Other Franchises	3,895,378	3,410,000	3,410,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Licenses and Permits	\$ 2,057	\$ -	\$ -
Other Licenses and Permits	2,057	-	-
Fines Forfeitures and Penalties	\$ 2,741,843	\$ 2,083,103	\$ 2,083,103
Other Fines & Forfeitures	2,741,843	2,083,103	2,083,103
Rev from Money and Prop	\$ 1,542,081	\$ 611,100	\$ 611,100
Interest and Dividends	1,292,070	400,000	400,000
Other Rents and Concessions	250,011	211,100	211,100
Rev from Other Agencies	\$ 1,250,931	\$ 600,000	\$ 600,000
Revenue from Other Agencies	1,250,931	600,000	600,000
Charges for Services	\$ 18,174,103	\$ 17,657,557	\$ 20,516,557
Charges for Current Services	18,174,103	17,657,557	20,516,557
Other Revenue	\$ 119,769	\$ 30,000	\$ 30,000
Other Revenue	119,769	30,000	30,000
Transfers In	\$ 1,190,988	\$ 1,000,000	\$ 1,000,000
Transfers In	1,190,988	1,000,000	1,000,000
Total Recycling Fund	\$ 28,917,150	\$ 25,391,760	\$ 28,250,760
Refuse Disposal Fund			
Fines Forfeitures and Penalties	\$ 452,127	\$ 36,500	\$ 1,500
Other Fines & Forfeitures	35,707	36,500	1,500
Negligent Impound	416,420	-	-
Rev from Money and Prop	\$ 2,295,423	\$ 906,622	\$ 906,622
Interest and Dividends	1,995,927	670,000	670,000
Other Rents and Concessions	299,496	236,622	236,622
Charges for Services	\$ 34,639,528	\$ 35,246,251	\$ 35,356,251
Charges for Current Services	34,639,528	35,246,251	35,356,251
Other Revenue	\$ 442,276	\$ 650,000	\$ 540,000
Other Revenue	442,276	650,000	540,000
Transfers In	\$ 147,421	\$ -	\$ -
Transfers In	147,421	-	-
Total Refuse Disposal Fund	\$ 37,976,775	\$ 36,839,373	\$ 36,804,373
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 252,224	\$ 40,000	\$ 40,000
Interest and Dividends	252,224	40,000	40,000
Charges for Services	\$ 15,313,300	\$ 17,500,000	\$ 17,500,000
Charges for Current Services	15,313,300	17,500,000	17,500,000
Total Sewer Utility - AB 1600 Fund	\$ 15,565,524	\$ 17,540,000	\$ 17,540,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Water Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 199,079	\$ 50,000	\$ 50,000
Interest and Dividends	199,079	50,000	50,000
Charges for Services	\$ 11,998,055	\$ 14,400,000	\$ 14,400,000
Charges for Current Services	11,998,055	14,400,000	14,400,000
Total Water Utility - AB 1600 Fund	\$ 12,197,134	\$ 14,450,000	\$ 14,450,000
Water Utility Operating Fund			
Rev from Money and Prop	\$ 11,640,415	\$ 11,243,600	\$ 10,322,627
Interest and Dividends	5,761,344	5,500,000	5,500,000
Other Rents and Concessions	5,879,071	5,743,600	4,822,627
Rev from Federal Agencies	\$ 6,817,887	\$ 195,525	\$ 55,102
Revenue from Federal Agencies	6,817,887	195,525	55,102
Rev from Other Agencies	\$ 1,070,252	\$ -	\$ 459,710
Revenue from Other Agencies	1,070,252	-	459,710
Charges for Services	\$ 553,807,311	\$ 607,679,191	\$ 594,683,488
Charges for Current Services	553,807,311	607,679,191	594,683,488
Other Revenue	\$ 159,980,688	\$ 144,155,000	\$ 338,959,345
Other Revenue	159,980,688	144,155,000	338,959,345
Transfers In	\$ 6,033,721	\$ 56,300,000	\$ 62,369,045
Transfers In	6,033,721	56,300,000	62,369,045
Total Water Utility Operating Fund	\$ 739,350,274	\$ 819,573,316	\$ 1,006,849,317
Total Enterprise Funds	\$ 1,361,333,691	\$ 1,417,738,585	\$ 1,810,784,090

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 6,168	\$ -	\$ -
Interest and Dividends	6,168	-	-
Charges for Services	\$ 7,191,515	\$ 4,648,266	\$ 7,302,415
Charges for Current Services	7,191,515	4,648,266	7,302,415
Other Revenue	\$ 146,856	\$ 176,000	\$ 176,000
Other Revenue	146,856	176,000	176,000
Transfers In	\$ 328,188	\$ -	\$ -
Transfers In	328,188	-	-
Total Central Stores Fund	\$ 7,672,726	\$ 4,824,266	\$ 7,478,415
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 56,192	\$ -	\$ -
Interest and Dividends	56,192	-	-
Rev from Other Agencies	\$ 44,782	\$ 116,629	\$ -
Revenue from Other Agencies	44,782	116,629	-
Charges for Services	\$ 4,184,949	\$ 4,433,455	\$ 4,507,573
Charges for Current Services	4,184,949	4,433,455	4,507,573
Other Revenue	\$ 646	\$ -	\$ -
Other Revenue	646	-	-
Transfers In	\$ 10,002	\$ -	\$ -
Transfers In	10,002	-	-
Total Energy Conservation Program Fund	\$ 4,296,572	\$ 4,550,084	\$ 4,507,573
Fleet Operations Operating Fund			
Rev from Money and Prop	\$ 123,211	\$ 140,000	\$ 140,000
Interest and Dividends	123,211	140,000	140,000
Charges for Services	\$ 55,039,863	\$ 54,795,094	\$ 53,795,094
Charges for Current Services	55,039,863	54,795,094	53,795,094
Other Revenue	\$ 530,063	\$ 368,349	\$ 368,349
Other Revenue	530,063	368,349	368,349
Transfers In	\$ 158,723	\$ 28,296	\$ 28,296
Transfers In	158,723	28,296	28,296
Total Fleet Operations Operating Fund	\$ 55,851,860	\$ 55,331,739	\$ 54,331,739
Fleet Replacement			
Charges for Services	\$ 39,894,567	\$ 37,882,652	\$ 37,882,652

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Charges for Current Services	39,894,567	37,882,652	37,882,652
Other Revenue	\$ 11,292,239	\$ 36,086,823	\$ 36,086,823
Other Revenue	11,292,239	36,086,823	36,086,823
Total Fleet Replacement	\$ 51,186,806	\$ 73,969,475	\$ 73,969,475
Publishing Services Fund			
Rev from Money and Prop	\$ 5,209	\$ -	\$ -
Interest and Dividends	5,209	-	-
Charges for Services	\$ 1,612,707	\$ 1,640,551	\$ 1,640,551
Charges for Current Services	1,612,707	1,640,551	1,640,551
Other Revenue	\$ 42	\$ -	\$ -
Other Revenue	42	-	-
Transfers In	\$ 19,342	\$ -	\$ -
Transfers In	19,342	-	-
Total Publishing Services Fund	\$ 1,637,299	\$ 1,640,551	\$ 1,640,551
Risk Management Administration Fund			
Licenses and Permits	\$ 265	\$ -	\$ -
Other Licenses and Permits	265	-	-
Rev from Money and Prop	\$ 25,582	\$ -	\$ -
Interest and Dividends	25,582	-	-
Charges for Services	\$ 16,697	\$ 159,031	\$ 20,000
Charges for Current Services	16,697	159,031	20,000
Other Revenue	\$ 12,616,307	\$ 10,840,969	\$ 12,064,323
Other Revenue	12,616,307	10,840,969	12,064,323
Transfers In	\$ 54,687	\$ -	\$ -
Transfers In	54,687	-	-
Total Risk Management Administration Fund	\$ 12,713,539	\$ 11,000,000	\$ 12,084,323
Total Internal Service Funds	\$ 133,358,801	\$ 151,316,115	\$ 154,012,076
Total Combined Budget Revenues	\$ 3,695,632,235	\$ 3,894,694,470	\$ 4,393,127,241

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
General Fund			
General Fund			
PERSONNEL	\$ 1,125,492,967	\$ 1,139,813,908	\$ 1,207,325,850
Personnel Cost	647,124,252	647,941,345	677,032,997
Fringe Benefits	478,368,715	491,872,563	530,292,853
NON-PERSONNEL	\$ 449,490,970	\$ 481,122,893	\$ 521,400,762
Supplies	27,344,990	30,342,102	32,384,333
Contracts	243,558,198	281,414,763	268,986,909
Information Technology	36,966,997	47,174,558	57,108,919
Energy and Utilities	48,532,364	51,474,175	50,547,849
Other	4,471,087	4,907,541	5,184,852
Transfers Out	67,853,165	42,569,734	88,306,370
Capital Expenditures	794,364	1,486,504	1,714,913
Debt	19,969,804	21,753,516	17,166,617
Total General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,728,726,612

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025
Supplies	1,034,269	1,350,000	1,550,000
Contracts	163,673	150,000	150,000
Information Technology	32,336	37,573	48,025
Other	62	-	-
Total Automated Refuse Container Fund	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025
Community Equity Fund (CEF)			
NON-PERSONNEL	\$ -	\$ 3,000,000	\$ 3,000,000
Contracts	-	3,000,000	3,000,000
Total Community Equity Fund (CEF)	\$ -	\$ 3,000,000	\$ 3,000,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 189,077	\$ 222,087	\$ 190,968
Personnel Cost	114,834	129,527	129,527
Fringe Benefits	74,244	92,560	61,441
NON-PERSONNEL	\$ 2,561,081	\$ 3,039,688	\$ 2,788,310
Supplies	52,954	57,800	57,800
Contracts	2,254,535	2,385,772	2,408,783
Information Technology	29,519	23,126	26,227
Energy and Utilities	224,067	328,043	295,000
Other	6	500	500
Transfers Out	-	244,447	-
Total Concourse and Parking Garages Operating Fund	\$ 2,750,158	\$ 3,261,775	\$ 2,979,278
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
Contracts	1,076,285	1,235,441	1,235,441
Transfers Out	12,560,300	12,560,050	22,288,433
Total Convention Center Expansion Administration Fund	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
COVID-19 Rent Relief			
NON-PERSONNEL	\$ -	\$ 15,100,000	\$ -
Contracts	-	15,100,000	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Total COVID-19 Rent Relief	\$ -	\$ 15,100,000	\$ -
Engineering & Capital Projects Fund			
PERSONNEL	\$ 92,951,565	\$ 97,923,476	\$ 101,900,055
Personnel Cost	56,200,151	58,994,752	59,698,948
Fringe Benefits	36,751,414	38,928,724	42,201,107
NON-PERSONNEL	\$ 14,510,953	\$ 18,392,231	\$ 21,891,557
Supplies	276,021	344,408	816,446
Contracts	6,645,145	8,563,854	10,210,516
Information Technology	6,034,963	8,202,446	9,646,821
Energy and Utilities	357,264	414,970	351,221
Other	818,768	866,553	866,553
Transfers Out	342,499	-	-
Capital Expenditures	36,294	-	-
Total Engineering & Capital Projects Fund	\$ 107,462,518	\$ 116,315,707	\$ 123,791,612
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
Supplies	-	78,123	78,123
Contracts	2,577,269	211,036	211,036
Energy and Utilities	2,199,911	2,653,226	2,713,565
Transfers Out	35,000	1,655,502	2,523,140
Total Environmental Growth 1/3 Fund	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
Contracts	9,274,531	-	-
Transfers Out	-	9,202,775	11,673,046
Total Environmental Growth 2/3 Fund	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
Facilities Financing Fund			
PERSONNEL	\$ 1,940,480	\$ 2,334,083	\$ 2,343,574
Personnel Cost	1,130,326	1,387,002	1,342,550
Fringe Benefits	810,153	947,081	1,001,024
NON-PERSONNEL	\$ 749,307	\$ 799,967	\$ 949,379
Supplies	2,358	8,000	5,100
Contracts	686,762	652,462	777,396

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Information Technology	57,203	137,665	164,693
Energy and Utilities	1,636	1,190	1,190
Other	1,347	500	1,000
Capital Expenditures	-	150	-
Total Facilities Financing Fund	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953

Fire and Lifeguard Facilities Fund

NON-PERSONNEL	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431
Contracts	3,830	5,212	5,212
Transfers Out	1,386,769	1,390,419	1,393,219
Total Fire and Lifeguard Facilities Fund	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431

Fire/Emergency Medical Services Transport Program Fund

PERSONNEL	\$ 3,230,604	\$ 3,846,854	\$ 3,720,213
Personnel Cost	1,778,492	2,490,582	2,249,650
Fringe Benefits	1,452,112	1,356,272	1,470,563
NON-PERSONNEL	\$ 8,342,166	\$ 8,590,741	\$ 8,663,037
Supplies	198,021	253,409	253,409
Contracts	1,495,186	1,445,726	1,320,763
Information Technology	185,943	224,561	231,264
Energy and Utilities	521	28,688	28,688
Other	151	42,710	42,710
Transfers Out	6,412,347	6,412,347	6,602,903
Capital Expenditures	49,997	183,300	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,572,769	\$ 12,437,595	\$ 12,383,250

Gas Tax Fund

NON-PERSONNEL	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827
Supplies	5,918	-	-
Contracts	12,217,891	7,868,706	9,522,996
Energy and Utilities	200,986	214,712	161,833
Transfers Out	22,892,500	26,016,998	26,016,998
Total Gas Tax Fund	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827

General Plan Maintenance Fund

NON-PERSONNEL	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
Supplies	52	-	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Contracts	2,554,525	3,779,000	4,166,000
Information Technology	11,606	-	-
Total General Plan Maintenance Fund	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
GIS Fund			
PERSONNEL	\$ 880,605	\$ 1,537,023	\$ 1,576,848
Personnel Cost	475,767	996,588	947,139
Fringe Benefits	404,837	540,435	629,709
NON-PERSONNEL	\$ 2,580,326	\$ 2,852,626	\$ 3,772,893
Supplies	29,207	10,000	10,000
Contracts	877,794	874,799	1,004,948
Information Technology	1,672,465	1,967,827	2,757,945
Other	860	-	-
Total GIS Fund	\$ 3,460,930	\$ 4,389,649	\$ 5,349,741
Information Technology Fund			
PERSONNEL	\$ 6,664,340	\$ 6,875,335	\$ 7,206,593
Personnel Cost	4,242,710	4,388,993	4,602,931
Fringe Benefits	2,421,630	2,486,342	2,603,662
NON-PERSONNEL	\$ 54,793,493	\$ 73,296,549	\$ 69,957,035
Supplies	28,449	23,929	24,214
Contracts	2,439,468	57,223,534	68,302,419
Information Technology	52,208,133	16,023,952	1,600,628
Energy and Utilities	16,923	17,984	22,624
Other	4,485	7,150	7,150
Capital Expenditures	96,035	-	-
Total Information Technology Fund	\$ 61,457,833	\$ 80,171,884	\$ 77,163,628
Infrastructure Fund			
NON-PERSONNEL	\$ 3,753,661	\$ -	\$ 10,000,000
Supplies	2,740,967	-	-
Contracts	955,255	-	10,000,000
Information Technology	392	-	-
Energy and Utilities	34,027	-	-
Capital Expenditures	23,020	-	-
Total Infrastructure Fund	\$ 3,753,661	\$ -	\$ 10,000,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Junior Lifeguard Program Fund			
PERSONNEL	\$ 140,852	\$ 166,118	\$ 177,429
Personnel Cost	67,266	76,586	76,586
Fringe Benefits	73,586	89,532	100,843
NON-PERSONNEL	\$ 379,592	\$ 458,936	\$ 459,923
Supplies	22,172	24,200	24,200
Contracts	357,252	428,610	428,559
Information Technology	-	943	1,981
Energy and Utilities	168	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 520,444	\$ 625,054	\$ 637,352
Local Enforcement Agency Fund			
PERSONNEL	\$ 775,221	\$ 695,005	\$ 736,432
Personnel Cost	453,087	422,050	415,311
Fringe Benefits	322,134	272,955	321,121
NON-PERSONNEL	\$ 169,082	\$ 204,161	\$ 221,310
Supplies	1,552	6,000	6,000
Contracts	137,779	168,740	176,265
Information Technology	22,758	19,259	29,300
Energy and Utilities	4,248	3,588	3,171
Other	2,746	6,574	6,574
Total Local Enforcement Agency Fund	\$ 944,303	\$ 899,166	\$ 957,742
Long Range Property Management Fund			
NON-PERSONNEL	\$ 474,825	\$ 410,307	\$ 1,222,873
Contracts	473,100	409,271	1,221,142
Energy and Utilities	1,725	1,036	1,731
Total Long Range Property Management Fund	\$ 474,825	\$ 410,307	\$ 1,222,873
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 234,515	\$ 228,768	\$ 242,329
Personnel Cost	126,945	119,766	118,435
Fringe Benefits	107,570	109,002	123,894
NON-PERSONNEL	\$ 4,692	\$ 22,393	\$ 24,593
Supplies	169	4,125	4,125
Contracts	4,523	13,149	13,108

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Information Technology	-	5,119	7,360
Total Los Penasquitos Canyon Preserve Fund	\$ 239,207	\$ 251,161	\$ 266,922
Low & Moderate Income Housing Asset Fund			
NON-PERSONNEL	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080
Contracts	15,678,346	42,101,074	57,556,522
Information Technology	-	-	5,170
Energy and Utilities	8,539	240	4,388
Total Low & Moderate Income Housing Asset Fund	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 3,116,750	\$ 3,060,982	\$ 3,213,604
Personnel Cost	1,774,515	1,749,533	1,788,617
Fringe Benefits	1,342,235	1,311,449	1,424,987
NON-PERSONNEL	\$ 22,474,592	\$ 39,441,058	\$ 31,379,284
Supplies	130,017	442,785	553,235
Contracts	14,767,469	21,271,509	22,601,455
Information Technology	56,987	113,010	137,850
Energy and Utilities	3,764,224	4,034,896	3,967,272
Other	3,743,395	3,786,598	3,873,732
Contingencies	12,500	9,760,760	245,740
Transfers Out	-	31,500	-
Total Maintenance Assessment District (MAD) Funds	\$ 25,591,342	\$ 42,502,040	\$ 34,592,888
Major Events Revolving Fund			
NON-PERSONNEL	\$ 441,498	\$ -	\$ -
Supplies	64	-	-
Contracts	441,434	-	-
Total Major Events Revolving Fund	\$ 441,498	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280
Contracts	402,575	432,406	432,406
Energy and Utilities	17,464	22,594	22,594
Transfers Out	1,430,751	1,432,430	1,416,280
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
New Convention Facility Fund			
NON-PERSONNEL	\$ 2,133,025	\$ -	\$ -
Contracts	2,133,025	-	-
Total New Convention Facility Fund	\$ 2,133,025	\$ -	\$ -
OneSD Support Fund			
PERSONNEL	\$ 5,048,363	\$ 5,400,308	\$ 5,567,473
Personnel Cost	3,203,577	3,447,138	3,355,951
Fringe Benefits	1,844,786	1,953,170	2,211,522
NON-PERSONNEL	\$ 21,014,378	\$ 22,386,997	\$ 21,301,143
Supplies	21,048	35,304	35,589
Contracts	2,474,855	3,147,947	2,765,179
Information Technology	17,863,675	19,196,246	18,492,875
Energy and Utilities	5,481	6,500	6,500
Other	-	1,000	1,000
Debt	649,318	-	-
Total OneSD Support Fund	\$ 26,062,740	\$ 27,787,305	\$ 26,868,616
Parking Meter Operations Fund			
PERSONNEL	\$ 1,354,065	\$ 1,421,399	\$ 1,472,759
Personnel Cost	723,684	767,571	762,587
Fringe Benefits	630,380	653,828	710,172
NON-PERSONNEL	\$ 7,117,067	\$ 9,335,855	\$ 9,283,912
Supplies	38,328	44,629	44,914
Contracts	2,615,023	3,097,092	3,035,471
Information Technology	18,507	24,375	36,898
Energy and Utilities	23,648	17,105	13,975
Other	5,877	-	-
Transfers Out	4,415,683	6,152,154	6,152,154
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	\$ 8,471,131	\$ 10,757,254	\$ 10,756,671
PETCO Park Fund			
PERSONNEL	\$ 160,423	\$ 160,821	\$ 163,763
Personnel Cost	123,493	122,699	122,699
Fringe Benefits	36,931	38,122	41,064
NON-PERSONNEL	\$ 16,073,444	\$ 15,315,832	\$ 17,052,894

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Supplies	1,298	936	936
Contracts	6,795,787	6,013,346	7,757,035
Information Technology	2,795	4,784	3,730
Energy and Utilities	5,918	5,266	2,818
Transfers Out	9,267,646	9,291,500	9,288,375
Total PETCO Park Fund	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 97,047	\$ -	\$ -
Contracts	97,047	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 97,047	\$ -	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 209,169	\$ -	\$ -
Supplies	3,251	-	-
Contracts	205,918	-	-
Total Public Art Fund	\$ 209,169	\$ -	\$ -
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816
Transfers Out	9,968,759	8,200,931	10,213,816
Total Public Safety Services & Debt Service Fund	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816
Road Maintenance and Rehabilitation Fund			
NON-PERSONNEL	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640
Contracts	9,258,713	8,522,549	27,764,640
Total Road Maintenance and Rehabilitation Fund	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640
Seized Assets - California Fund			
NON-PERSONNEL	\$ 7,218	\$ 11,919	\$ 11,919
Contracts	7,218	11,919	11,919
Total Seized Assets - California Fund	\$ 7,218	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 393,895	\$ 162,027	\$ 1,320,316
Supplies	4,003	-	826,276
Contracts	136,179	160,759	278,989
Information Technology	6,045	-	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Energy and Utilities	247,668	1,268	215,051
Total Seized Assets - Federal DOJ Fund	\$ 393,895	\$ 162,027	\$ 1,320,316
Seized Assets - Federal Treasury Fund			
PERSONNEL	\$ 3,452,361	\$ 4,389,792	\$ -
Personnel Cost	3,452,361	4,389,792	-
NON-PERSONNEL	\$ 4,073,743	\$ 3,569,187	\$ 719,187
Supplies	370,071	350,000	-
Contracts	11,821	519,187	419,187
Information Technology	190,747	-	300,000
Capital Expenditures	3,501,104	2,700,000	-
Total Seized Assets - Federal Treasury Fund	\$ 7,526,104	\$ 7,958,979	\$ 719,187
Stadium Operations Fund			
PERSONNEL	\$ 343,555	\$ 25,371	\$ -
Personnel Cost	250,741	19,661	-
Fringe Benefits	92,814	5,710	-
NON-PERSONNEL	\$ 12,307,501	\$ 1,907,039	\$ 1,137,218
Supplies	102,859	17,267	-
Contracts	6,297,442	731,069	-
Information Technology	50,310	11,533	-
Energy and Utilities	1,810,984	198,739	-
Transfers Out	4,045,907	948,431	1,137,218
Total Stadium Operations Fund	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218
State COPS			
NON-PERSONNEL	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
Supplies	2,100,506	2,140,000	617,401
Contracts	312,904	1,291,356	160,832
Information Technology	284,877	-	5,046,837
Energy and Utilities	-	900,000	-
Capital Expenditures	117,363	-	-
Total State COPS	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
Storm Drain Fund			
NON-PERSONNEL	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
Contracts	56,978	65,000	5,700,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Transfers Out	5,320,927	5,635,000	-
Total Storm Drain Fund	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
Contracts	1,934,989	1,934,326	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,651,263	\$ 1,644,778	\$ 1,806,750
Personnel Cost	1,191,794	1,172,213	1,287,747
Fringe Benefits	459,469	472,565	519,003
NON-PERSONNEL	\$ 89,183,095	\$ 79,521,384	\$ 83,837,974
Supplies	14,231	25,083	24,253
Contracts	39,668,285	34,128,382	35,463,083
Information Technology	310,854	336,660	626,120
Energy and Utilities	6,552	8,700	8,700
Other	6,029	2,000	2,000
Transfers Out	49,177,144	45,020,559	47,713,818
Total Transient Occupancy Tax Fund	\$ 90,834,357	\$ 81,166,162	\$ 85,644,724
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
Contracts	774	3,000	3,000
Transfers Out	1,065,375	1,064,500	1,061,375
Total Trolley Extension Reserve Fund	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
Underground Surcharge Fund			
PERSONNEL	\$ 2,585,138	\$ 2,777,732	\$ 2,797,790
Personnel Cost	1,621,865	1,741,183	1,738,019
Fringe Benefits	963,273	1,036,549	1,059,771
NON-PERSONNEL	\$ 93,195,601	\$ 104,962,628	\$ 90,149,621
Supplies	21,423	22,200	22,200
Contracts	20,338,188	69,661,042	54,739,654
Information Technology	117,964	266,386	361,644
Energy and Utilities	9,610	9,000	9,623
Other	72,708,416	35,004,000	35,016,500

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Total Underground Surcharge Fund	\$ 95,780,739	\$ 107,740,360	\$ 92,947,411
Wireless Communications Technology Fund			
PERSONNEL	\$ 5,672,669	\$ 5,988,770	\$ 6,106,737
Personnel Cost	3,193,245	3,292,958	3,295,158
Fringe Benefits	2,479,423	2,601,138	2,740,422
NON-PERSONNEL	\$ 4,247,913	\$ 4,048,906	\$ 4,048,920
Supplies	257,182	314,332	247,989
Contracts	2,546,783	2,500,695	3,126,663
Information Technology	243,499	262,281	291,510
Energy and Utilities	349,967	362,148	381,271
Other	750	1,400	1,000
Capital Expenditures	20,168	40,000	-
Debt	829,564	568,050	487
Total Wireless Communications Technology Fund	\$ 9,920,582	\$ 9,943,002	\$ 10,084,500
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849
Contracts	14,531,693	15,647,842	16,797,849
Total Zoological Exhibits Maintenance Fund	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Special Revenue Funds			
PERSONNEL	\$ 130,305,890	\$ 138,604,028	\$ 139,152,160
Personnel Cost	80,069,706	85,708,594	81,931,855
Fringe Benefits	50,236,184	52,895,434	57,220,305
NON-PERSONNEL	\$ 492,007,608	\$ 564,632,452	\$ 595,667,801
Supplies	7,456,390	5,552,530	5,202,210
Contracts	184,908,250	314,755,812	354,702,794
Information Technology	79,401,578	46,857,746	39,816,878
Energy and Utilities	9,291,529	9,230,076	8,211,398
Other	77,292,892	39,718,985	39,818,719
Contingencies	12,500	9,760,760	245,740
Transfers Out	128,321,606	135,259,543	147,480,775
Capital Expenditures	3,843,981	2,928,950	188,800
Debt	1,478,882	568,050	487
Total Special Revenue Funds	\$ 622,313,498	\$ 703,236,480	\$ 734,819,961

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 2,298,662	\$ 2,392,803	\$ 2,639,970
Personnel Cost	1,411,563	1,495,771	1,534,344
Fringe Benefits	887,098	897,032	1,105,626
NON-PERSONNEL	\$ 3,041,023	\$ 3,099,844	\$ 5,015,490
Supplies	128,387	207,557	228,127
Contracts	2,295,299	2,482,230	4,132,526
Information Technology	121,512	115,120	154,781
Energy and Utilities	465,389	266,501	473,861
Other	5,544	7,351	7,351
Transfers Out	-	3,085	844
Capital Expenditures	24,892	18,000	18,000
Total Airports Fund	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460
Development Services Fund			
PERSONNEL	\$ 55,536,101	\$ 60,970,961	\$ 64,787,309
Personnel Cost	34,261,360	37,651,609	38,933,918
Fringe Benefits	21,274,740	23,319,352	25,853,391
NON-PERSONNEL	\$ 18,974,959	\$ 24,156,039	\$ 22,139,552
Supplies	1,012,702	1,224,435	1,185,312
Contracts	11,799,050	12,708,748	12,847,096
Information Technology	3,290,227	6,412,478	6,496,612
Energy and Utilities	398,448	697,536	482,634
Other	480,366	440,384	440,384
Transfers Out	-	687,514	687,514
Capital Expenditures	9,223	-	-
Debt	1,984,943	1,984,944	-
Total Development Services Fund	\$ 74,511,060	\$ 85,127,000	\$ 90,597,368
Golf Course Fund			
PERSONNEL	\$ 8,301,722	\$ 8,940,621	\$ 9,060,134
Personnel Cost	4,828,050	5,284,522	5,126,196
Fringe Benefits	3,473,672	3,656,099	3,933,938
NON-PERSONNEL	\$ 10,890,135	\$ 11,381,469	\$ 11,470,511
Supplies	1,392,492	1,919,341	1,830,946

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Contracts	6,789,971	6,595,083	6,755,977
Information Technology	208,918	285,174	397,825
Energy and Utilities	2,376,700	2,389,682	2,354,205
Other	22,630	42,820	42,820
Transfers Out	-	126,719	66,088
Capital Expenditures	99,424	22,650	22,650
Total Golf Course Fund	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645

Metropolitan Sewer Utility Fund

PERSONNEL	\$ 52,409,072	\$ 57,333,911	\$ 59,830,898
Personnel Cost	31,118,999	34,083,655	34,825,587
Fringe Benefits	21,290,073	23,250,256	25,005,311
NON-PERSONNEL	\$ 176,195,182	\$ 179,238,486	\$ 179,624,976
Supplies	37,997,019	20,379,966	23,081,126
Contracts	40,994,880	52,612,404	61,763,662
Information Technology	5,198,898	8,528,192	9,151,310
Energy and Utilities	15,666,309	18,378,140	14,979,221
Other	163,444	238,668	238,654
Contingencies	-	3,500,000	-
Transfers Out	74,171,985	72,714,117	66,060,454
Capital Expenditures	1,111,151	2,886,999	4,350,549
Debt	891,496	-	-
Total Metropolitan Sewer Utility Fund	\$ 228,604,254	\$ 236,572,397	\$ 239,455,874

Municipal Sewer Revenue Fund

PERSONNEL	\$ 38,125,334	\$ 42,447,260	\$ 43,695,039
Personnel Cost	21,460,365	23,973,477	24,286,001
Fringe Benefits	16,664,969	18,473,783	19,409,038
NON-PERSONNEL	\$ 78,464,858	\$ 92,182,002	\$ 98,126,852
Supplies	4,341,140	5,739,972	6,016,628
Contracts	32,784,906	42,602,375	40,438,835
Information Technology	2,387,068	3,848,670	5,239,599
Energy and Utilities	5,570,298	5,066,009	4,925,812
Other	120,165	118,344	118,388
Transfers Out	33,080,615	33,609,042	39,594,360
Capital Expenditures	62,523	1,079,447	1,789,207

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Debt	118,142	118,143	4,023
Total Municipal Sewer Revenue Fund	\$ 116,590,191	\$ 134,629,262	\$ 141,821,891
Recycling Fund			
PERSONNEL	\$ 10,592,773	\$ 10,752,746	\$ 11,667,101
Personnel Cost	6,077,380	5,936,154	6,479,231
Fringe Benefits	4,515,393	4,816,592	5,187,870
NON-PERSONNEL	\$ 17,247,172	\$ 20,178,060	\$ 19,627,032
Supplies	1,028,941	1,431,434	1,448,719
Contracts	15,176,039	17,169,499	15,993,312
Information Technology	310,179	427,963	873,570
Energy and Utilities	672,226	761,061	772,624
Other	59,786	24,407	24,407
Reserves	-	260,000	-
Transfers Out	-	103,696	514,400
Total Recycling Fund	\$ 27,839,945	\$ 30,930,806	\$ 31,294,133
Refuse Disposal Fund			
PERSONNEL	\$ 14,695,845	\$ 15,208,241	\$ 16,045,918
Personnel Cost	8,289,343	8,528,507	8,766,542
Fringe Benefits	6,406,502	6,679,734	7,279,376
NON-PERSONNEL	\$ 20,146,946	\$ 25,070,104	\$ 25,894,065
Supplies	1,184,602	1,516,928	1,791,383
Contracts	15,912,825	17,277,962	20,478,891
Information Technology	621,040	754,005	1,161,616
Energy and Utilities	1,201,542	1,464,287	1,381,601
Other	35,947	30,574	30,574
Reserves	-	100,000	-
Transfers Out	1,115,210	1,076,348	1,000,000
Capital Expenditures	13,641	2,850,000	50,000
Debt	62,140	-	-
Total Refuse Disposal Fund	\$ 34,842,791	\$ 40,278,345	\$ 41,939,983
Water Utility Operating Fund			
PERSONNEL	\$ 80,757,510	\$ 82,591,266	\$ 89,262,409
Personnel Cost	46,641,449	47,608,988	49,916,075
Fringe Benefits	34,116,061	34,982,278	39,346,334

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
NON-PERSONNEL	\$ 436,833,132	\$ 495,417,470	\$ 514,638,751
Supplies	215,406,609	248,480,865	249,420,236
Contracts	113,483,712	116,337,373	136,575,555
Information Technology	7,911,422	11,781,611	12,859,839
Energy and Utilities	11,617,284	12,697,318	11,558,326
Other	3,060,647	3,165,758	4,435,446
Contingencies	-	3,500,000	-
Transfers Out	82,734,337	96,110,326	96,701,209
Capital Expenditures	2,343,457	1,868,553	3,078,753
Debt	275,665	1,475,666	9,387
Total Water Utility Operating Fund	\$ 517,590,641	\$ 578,008,736	\$ 603,901,160

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Enterprise Funds			
PERSONNEL	\$ 262,717,018	\$ 280,637,809	\$ 296,988,778
Personnel Cost	154,088,508	164,562,683	169,867,894
Fringe Benefits	108,628,509	116,075,126	127,120,884
NON-PERSONNEL	\$ 761,793,407	\$ 850,723,474	\$ 876,537,229
Supplies	262,491,892	280,900,498	285,002,477
Contracts	239,236,682	267,785,674	298,985,854
Information Technology	20,049,263	32,153,213	36,335,152
Energy and Utilities	37,968,197	41,720,534	36,928,284
Other	3,948,530	4,068,306	5,338,024
Contingencies	-	7,000,000	-
Reserves	-	360,000	-
Transfers Out	191,102,147	204,430,847	204,624,869
Capital Expenditures	3,664,311	8,725,649	9,309,159
Debt	3,332,386	3,578,753	13,410
Total Enterprise Funds	\$ 1,024,510,425	\$ 1,131,361,283	\$ 1,173,526,007

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,524,341	\$ 1,530,838	\$ 1,535,184
Personnel Cost	765,704	750,661	726,282
Fringe Benefits	758,637	780,177	808,902
NON-PERSONNEL	\$ 6,333,594	\$ 3,216,964	\$ 5,803,492
Supplies	5,637,463	2,662,253	5,304,410
Contracts	494,219	333,965	300,076
Information Technology	46,388	78,905	78,840
Energy and Utilities	155,524	140,913	119,238
Other	-	928	928
Total Central Stores Fund	\$ 7,857,935	\$ 4,804,892	\$ 7,412,662
Energy Conservation Program Fund			
PERSONNEL	\$ 3,071,469	\$ 3,418,598	\$ 3,505,380
Personnel Cost	1,898,686	2,125,010	2,170,228
Fringe Benefits	1,172,783	1,293,588	1,335,152
NON-PERSONNEL	\$ 1,371,323	\$ 1,567,430	\$ 1,507,961
Supplies	15,528	10,454	10,039
Contracts	1,151,831	1,224,975	1,132,828
Information Technology	192,724	312,353	353,694
Energy and Utilities	4,961	14,348	6,100
Other	6,279	5,300	5,300
Total Energy Conservation Program Fund	\$ 4,442,791	\$ 4,986,028	\$ 5,013,341
Fleet Operations Operating Fund			
PERSONNEL	\$ 21,583,137	\$ 22,500,876	\$ 22,361,394
Personnel Cost	12,231,970	12,394,663	12,243,144
Fringe Benefits	9,351,168	10,106,213	10,118,250
NON-PERSONNEL	\$ 31,781,723	\$ 33,001,286	\$ 33,155,676
Supplies	13,985,030	13,094,915	13,095,507
Contracts	5,550,233	5,750,965	5,440,532
Information Technology	784,690	1,895,546	2,099,360
Energy and Utilities	11,272,594	12,202,790	12,163,207
Other	4,794	4,826	4,826
Transfers Out	-	1,633	1,633

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Capital Expenditures	184,383	50,611	350,611
Total Fleet Operations Operating Fund	\$ 53,364,861	\$ 55,502,162	\$ 55,517,070
Fleet Replacement			
PERSONNEL	\$ 1,075	\$ -	\$ -
Personnel Cost	595	-	-
Fringe Benefits	480	-	-
NON-PERSONNEL	\$ 51,084,128	\$ 87,621,281	\$ 73,721,915
Supplies	1,396,803	-	-
Contracts	355,405	-	-
Transfers Out	-	16,700,000	-
Capital Expenditures	37,646,878	58,251,465	58,251,465
Debt	11,685,041	12,669,816	15,470,450
Total Fleet Replacement	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915
Publishing Services Fund			
PERSONNEL	\$ 735,634	\$ 250,733	\$ 244,675
Personnel Cost	448,575	167,257	167,257
Fringe Benefits	287,059	83,476	77,418
NON-PERSONNEL	\$ 1,189,000	\$ 1,098,503	\$ 1,128,259
Supplies	248,150	133,099	133,099
Contracts	821,385	785,685	790,577
Information Technology	62,641	118,326	115,457
Energy and Utilities	50,996	58,114	85,847
Transfers Out	-	3,279	3,279
Capital Expenditures	5,828	-	-
Total Publishing Services Fund	\$ 1,924,634	\$ 1,349,236	\$ 1,372,934
Risk Management Administration Fund			
PERSONNEL	\$ 10,023,463	\$ 10,042,143	\$ 10,109,612
Personnel Cost	5,956,448	5,979,261	5,867,561
Fringe Benefits	4,067,015	4,062,882	4,242,051
NON-PERSONNEL	\$ 1,831,077	\$ 2,197,581	\$ 2,205,799
Supplies	64,230	86,304	84,498
Contracts	957,320	1,404,808	1,093,687
Information Technology	796,106	685,969	1,008,773
Energy and Utilities	4,688	5,500	4,841

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Other	8,734	15,000	14,000
Total Risk Management Administration Fund	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Internal Service Funds			
PERSONNEL	\$ 36,939,119	\$ 37,743,188	\$ 37,756,245
Personnel Cost	21,301,978	21,416,852	21,174,472
Fringe Benefits	15,637,141	16,326,336	16,581,773
NON-PERSONNEL	\$ 93,590,846	\$ 128,703,045	\$ 117,523,102
Supplies	21,347,205	15,987,025	18,627,553
Contracts	9,330,394	9,500,398	8,757,700
Information Technology	1,882,548	3,091,099	3,656,124
Energy and Utilities	11,488,762	12,421,665	12,379,233
Other	19,807	26,054	25,054
Transfers Out	-	16,704,912	4,912
Capital Expenditures	37,837,089	58,302,076	58,602,076
Debt	11,685,041	12,669,816	15,470,450
Total Internal Service Funds	\$ 130,529,965	\$ 166,446,233	\$ 155,279,347

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
Contracts	1,640,263	-	-
Transfers Out	2,915,000	18,587,949	4,046,336
Total Capital Outlay Fund	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 284,357	\$ 323,840	\$ 365,380
Contracts	284,357	323,840	365,380
Total TransNet Extension Administration & Debt Fund	\$ 284,357	\$ 323,840	\$ 365,380
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 3,457,829	\$ 3,851,330	\$ 3,851,330
Contracts	3,362,195	3,851,330	3,851,330
Energy and Utilities	95,634	-	-
Total TransNet Extension Congestion Relief Fund	\$ 3,457,829	\$ 3,851,330	\$ 3,851,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786
Transfers Out	10,474,596	9,618,048	10,851,786
Total TransNet Extension Maintenance Fund	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Capital Project Funds			
NON-PERSONNEL	\$ 18,772,046	\$ 32,381,167	\$ 19,114,832
Contracts	5,286,815	4,175,170	4,216,710
Energy and Utilities	95,634	-	-
Transfers Out	13,389,596	28,205,997	14,898,122
Total Capital Project Funds	\$ 18,772,046	\$ 32,381,167	\$ 19,114,832

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Proposed Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,555,540,948	\$ 1,596,798,933	\$ 1,681,223,033
Personnel Cost	902,639,592	919,629,474	950,007,218
Fringe Benefits	652,901,356	677,169,459	731,215,815
NON-PERSONNEL	\$ 1,815,654,879	\$ 2,057,563,031	\$ 2,130,243,726
Supplies	318,640,478	332,782,155	341,216,573
Contracts	682,320,340	877,631,817	935,649,967
Information Technology	138,300,386	129,276,616	136,917,073
Energy and Utilities	107,376,486	114,846,450	108,066,764
Other	85,732,316	48,720,886	50,366,649
Contingencies	12,500	16,760,760	245,740
Reserves	-	360,000	-
Transfers Out	400,666,514	427,171,033	455,315,048
Capital Expenditures	46,139,746	71,443,179	69,814,948
Debt	36,466,113	38,570,135	32,650,964
Total Operating Budget Expenditures	\$ 3,371,195,827	\$ 3,654,361,964	\$ 3,811,466,759
Total Capital Budget Expenditures	\$ 583,999,644	\$ 374,885,124	\$ 747,486,801
Total Combined Operating and Capital Budget Expenditures	\$ 3,955,195,469	\$ 4,029,247,088	\$ 4,558,953,560



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
General Fund									
General Fund	\$ 205,653,091	\$ 1,728,726,612	\$ 1,934,379,703	\$ 5,421,600	\$ 1,728,726,612	\$ 1,734,148,212	\$ -	\$ 205,653,091	-
Total General Fund	\$ 205,653,091	\$ 1,728,726,612	\$ 1,934,379,703	\$ 5,421,600	\$ 1,728,726,612	\$ 1,734,148,212	\$ -	\$ 205,653,091	-
Special Revenue Funds									
Automated Refuse Container Fund	\$ 2,001,552	\$ 1,400,000	\$ 3,401,552	-	\$ 1,748,025	\$ 1,748,025	-	-	1,653,527
Climate Equity Fund	-	4,965,178	4,965,178	-	-	-	-	-	4,965,178
Community Equity Fund (CEF)	3,000,000	-	-	-	3,000,000	3,000,000	-	-	-
Concourse and Parking Garages Operating Fund	(994,463)	2,981,406	1,986,943	-	2,979,278	2,979,278	-	-	(992,335)
Convention Center Expansion Administration Fund	274,409	23,523,874	23,798,283	-	23,523,874	23,523,874	-	-	274,409
COVID-19 Rent Relief	-	-	-	-	-	-	-	-	-
Engineering & Capital Projects Fund	(1,160,421)	115,997,294	114,836,873	-	123,791,612	123,791,612	-	-	(8,954,739)
Environmental Growth 1/3 Fund	3,344,266	5,525,864	8,870,130	-	5,525,864	5,525,864	-	471,868	2,872,398
Environmental Growth 2/3 Fund	5,555,929	11,058,728	16,614,657	-	11,673,046	11,673,046	-	856,271	4,085,340
Facilities Financing Fund	221,883	3,338,497	3,560,380	-	3,292,953	3,292,953	-	-	267,427
Fire and Lifeguard Facilities Fund	30,023	1,393,219	1,423,242	-	1,398,431	1,398,431	-	28,760	(3,949)
Fire/Emergency Medical Services Transport Program Fund	1,699,400	11,012,950	12,712,350	-	12,383,250	12,383,250	-	-	329,100
Gas Tax Fund	10,833,623	35,701,827	46,535,450	-	35,701,827	35,701,827	-	9,232,830	1,600,793
General Plan Maintenance Fund	2,159,835	3,400,000	5,559,835	-	4,166,000	4,166,000	-	-	1,393,835

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
GIS Fund	531,366	4,894,107	5,425,473	-	5,349,741	5,349,741	-	-	75,732
Information Technology Fund	1,482,828	76,418,365	77,901,193	-	77,163,628	77,163,628	-	235,068	502,497
Infrastructure Fund	23,079,129	10,000,000	33,079,129	-	10,000,000	10,000,000	-	9,986,251	13,092,878
Junior Lifeguard Program Fund	970,397	615,150	1,585,547	-	637,352	637,352	-	250,000	698,195
Local Enforcement Agency Fund	89,834	786,417	876,251	-	957,742	957,742	-	-	(81,491)
Long Range Property Management Fund	4,066,664	818,639	4,885,303	-	1,222,873	1,222,873	-	-	3,662,430
Los Penasquitos Canyon Preserve Fund	98,196	261,360	359,556	-	266,922	266,922	-	-	92,634
Low and Moderate Income Housing Asset Fund	36,897,523	22,016,608	58,914,131	-	57,566,080	57,566,080	-	-	1,348,051
Maintenance Assessment District Funds	22,051,315	27,650,214	49,701,529	20,000	34,592,888	34,612,888	-	1,015,893	14,072,748
Mission Bay Park Improvement Fund	36,239,352	7,905,994	44,145,346	-	-	-	-	36,239,351	7,905,995
Mission Bay/Balboa Park Improvement Fund	75,025	1,848,686	1,923,711	-	1,871,280	1,871,280	-	-	52,431
New Convention Facility Fund	-	-	-	-	-	-	-	-	-
OneSD Support Fund	2,160,299	25,413,789	27,574,088	-	26,868,616	26,868,616	-	-	705,472
Parking Meter Operations Fund	638,064	11,297,852	11,935,916	-	10,756,671	10,756,671	-	-	1,179,245
PETCO Park Fund	137,029	17,223,542	17,360,571	-	17,216,657	17,216,657	-	-	143,914
Prop 42 Replacement - Transportation Relief Fund	940,443	-	940,443	-	-	-	-	877,490	62,953
Public Art Fund	5,376,025	-	5,376,025	-	-	-	-	5,376,026	(1)

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
Public Safety Services & Debt Service Fund	608,641	10,213,816	10,822,457	-	10,213,816	10,213,816	-	-	608,641
Road Maintenance and Rehabilitation Fund	39,227,744	27,764,640	66,992,384	-	27,764,640	27,764,640	-	38,835,126	392,618
San Diego Regional Parks Improvement Fund	11,783,735	4,257,074	16,040,809	-	-	-	-	11,783,735	4,257,074
Seized Assets - Federal DOJ Fund	3,258,555	1,200,000	4,458,555	-	2,051,422	2,051,422	-	-	2,407,133
Stadium Operations Fund	1,137,218	-	1,137,218	-	1,137,218	1,137,218	-	-	-
State COPS	3,351,562	3,000,000	6,351,562	-	5,825,070	5,825,070	-	-	526,492
Storm Drain Fund	936,142	5,700,000	6,636,142	-	5,700,000	5,700,000	-	-	936,142
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-	-
Transient Occupancy Tax	1,924	85,712,705	85,714,629	-	85,644,724	85,644,724	-	-	69,905
Trolley Extension Reserve Fund	140,618	1,061,375	1,201,993	-	1,064,375	1,064,375	-	-	137,618
Underground Surcharge Fund	149,418,276	68,792,378	218,210,654	5,000,000	92,947,411	97,947,411	-	24,351,453	95,911,790
Wireless Communications Technology Fund	1,223,855	9,182,740	10,406,595	-	10,084,500	10,084,500	-	-	322,095
Zoological Exhibits Maintenance Fund	182,865	16,797,849	16,980,714	-	16,797,849	16,797,849	-	-	182,865
Total Special Revenue Funds	\$ 373,070,660	663,066,463	\$ 1,033,137,123	\$ 5,020,000	\$ 734,819,961	\$ 739,89,961	\$ -	\$ 139,540,122	\$ 156,757,041
Enterprise Funds									
Airports Fund	\$ 15,914,249	\$ 7,148,553	\$ 23,062,802	-	\$ 7,655,460	\$ 7,655,460	-	\$ 3,927,047	11,480,295
Development Services Fund	6,826,336	86,751,960	93,578,296	-	86,926,861	86,926,861	-	9,703,373	(3,051,938)
Golf Course Fund	24,499,288	20,870,347	45,369,635	3,510,000	20,530,645	24,040,645	-	15,160,994	6,167,996

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
Municipal Sewer Revenue Fund	510,069,128	702,440,123	1,212,509,251	321,162,358	381,277,765	702,440,123	-	510,069,128	-
Recycling Fund	34,616,357	28,250,760	62,867,117	814,400	31,294,133	32,108,533	-	19,991,883	10,766,701
Refuse Disposal Fund	40,107,800	36,754,373	76,862,173	-	41,939,983	41,939,983	-	32,375,331	2,546,859
Refuse Disposal Fund - Miramar Closure Fund	32,878,409	50,000	32,928,409	-	-	-	-	-	32,928,409
Water Utility Operating Fund	811,431,912	1,021,299,317	1,832,731,229	387,988,939	603,901,160	991,890,099	-	614,247,929	226,593,201
Total Enterprise Funds	\$ 1,476,343,479	\$ 1,903,565,433	\$ 3,379,908,913	\$ 713,475,697	\$ 1,173,526,007	\$ 1,887,001,700	-	\$ 1,205,475,685	\$ 287,431,523
Capital Project Funds									
Capital Outlay Fund	\$ 40,647,126	\$ -	\$ 40,647,126	\$ -	\$ 4,046,336	\$ 4,046,336	\$ -	\$ 12,238,976	24,361,814
TransNet Extension Congestion Relief Fund	30,221,875	36,538,000	66,759,875	21,469,504	15,068,496	36,538,000	-	25,576,817	4,645,058
Other Capital Projects	100,000	2,000,000	2,100,000	2,100,000	-	2,100,000	-	-	-
Total Capital Project Funds	\$ 70,969,001	\$ 38,538,000	\$ 109,507,001	\$ 23,569,504	\$ 19,114,832	\$ 42,684,336	-	\$ 37,815,793	\$ 29,006,872
Internal Service Funds									
Central Stores Fund	\$ (171,492)	\$ 7,478,415	\$ 7,306,923	\$ -	\$ 7,338,676	\$ 7,338,676	\$ -	\$ -	(31,753)
Energy Conservation Program Fund	2,813,616	4,507,573	7,321,189	-	5,013,341	5,013,341	-	374,082	1,933,766
Fleet Operations Operating Fund	3,806,574	54,331,739	58,138,313	-	55,517,070	55,517,070	-	2,076,508	544,735
Fleet Ops Replacement-Rental	69,494,860	73,969,475	143,464,335	-	73,721,915	73,721,915	-	27,665,856	42,076,564
Publishing Services Fund	37,956	1,640,551	1,678,507	-	1,372,934	1,372,934	-	-	305,573
Risk Management Administration Fund	622,244	12,084,323	12,706,567	-	12,315,411	12,315,411	-	-	391,156

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2022
Total Internal Service Funds	\$ 76,603,758	\$ 154,012,076	\$ 230,615,834	\$ -	\$ 155,279,347	\$ 155,279,347	\$ -	\$ 30,116,446	\$ 45,220,041
Total Combined Budget	\$ 2,202,639,991	\$ 4,487,908,584	\$ 6,687,548,575	\$ 747,486,801	\$ 3,811,466,759	\$ 4,558,953,560	\$ -	\$ 1,618,601,137	\$ 545,415,478

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2022 Proposed Budget
Adams Avenue MAD Fund	-	\$ -	\$ 66,982	\$ 66,982
Barrio Logan Community Benefit MAD Fund	-	-	433,024	433,024
Bay Terraces - Honey Drive MAD Fund	-	-	21,761	21,761
Bay Terraces - Parkside MAD Fund	-	-	79,739	79,739
Bird Rock MAD Fund	-	-	257,360	257,360
Black Mountain Ranch North MAD Fund	-	-	151,170	151,170
Black Mountain Ranch South MAD Fund	-	-	853,440	853,440
Calle Cristobal MAD Fund	-	-	286,656	286,656
Camino Santa Fe MAD Fund	-	-	163,613	163,613
Campus Point MAD Fund	-	-	55,061	55,061
Carmel Mountain Ranch MAD Fund	-	-	635,641	635,641
Carmel Valley MAD Fund	-	-	2,871,638	2,871,638
Carmel Valley NBHD #10 MAD Fund	-	-	359,819	359,819
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	313,437	313,437
City Heights MAD Fund	-	-	478,089	478,089
Civita MAD Fund	-	-	1,231,398	1,231,398
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	171,950	171,950
Coronado View MAD Fund	-	-	26,025	26,025
Del Mar Terrace MAD Fund	-	-	505,500	505,500
Eastgate Technology Park MAD Fund	-	-	199,664	199,664
El Cajon Boulevard MAD Fund	-	-	748,920	748,920
First SD River Imp. Project MAD Fund	-	-	277,460	277,460
Gateway Center East MAD Fund	-	-	261,487	261,487
Genesee/North Torrey Pines Road MAD Fund	-	-	312,548	312,548
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	32,278	32,278
Kensington Heights MAD	-	-	218,451	218,451
Kensington Manor MAD	-	-	146,803	146,803
Kensington Park North MAD	-	-	113,556	113,556
Kings Row MAD Fund	-	-	16,841	16,841

Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2022 Proposed Budget
La Jolla Self-Managed MAD	-	-	502,378	502,378
La Jolla Village Drive MAD Fund	-	-	75,290	75,290
Liberty Station/NTC MAD Fund	-	-	88,429	88,429
Linda Vista Community MAD Fund	-	-	289,550	289,550
Little Italy MAD Fund	-	-	1,162,557	1,162,557
Maintenance Assessment District (MAD) Management Fund	24.50	3,213,604	770,840	3,984,444
Miramar Ranch North MAD Fund	-	-	1,646,586	1,646,586
Mira Mesa MAD Fund	-	-	1,154,548	1,154,548
Mission Boulevard MAD Fund	-	-	109,077	109,077
Mission Hills Special Lighting MAD Fund	-	-	30,719	30,719
Newport Avenue MAD Fund	-	-	83,763	83,763
North Park MAD Fund	-	-	928,890	928,890
Ocean View Hills MAD Fund	-	-	657,076	657,076
Otay International Center MAD Fund	-	-	394,112	394,112
Pacific Highlands Ranch MAD Fund	-	-	469,077	469,077
Park Village MAD Fund	-	-	466,744	466,744
Penasquitos East MAD Fund	-	-	490,101	490,101
Rancho Bernardo MAD Fund	-	-	1,136,744	1,136,744
Rancho Encantada MAD Fund	-	-	167,254	167,254
Remington Hills MAD Fund	-	-	42,044	42,044
Robinhood Ridge MAD Fund	-	-	137,007	137,007
Sabre Springs MAD Fund	-	-	284,816	284,816
Scripps/Miramar Ranch MAD Fund	-	-	1,973,065	1,973,065
Stonecrest Village MAD Fund	-	-	609,672	609,672
Street Light District #1 MAD Fund	-	-	775,860	775,860
Talmadge MAD Fund	-	-	503,099	503,099
Talmadge Park North MAD	-	-	33,419	33,419
Talmadge Park South MAD	-	-	82,547	82,547
Tierrasanta MAD Fund	-	-	1,600,316	1,600,316
Torrey Highlands MAD Fund	-	-	710,969	710,969
Torrey Hills MAD Fund	-	-	1,489,610	1,489,610
University Heights MAD Fund	-	-	71,726	71,726
Washington Street MAD Fund	-	-	98,171	98,171

Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2022 Proposed Budget
Webster-Federal Boulevard MAD Fund	-	-	36,435	36,435
Total Combined Budget	24.50	\$ 3,213,604	\$ 31,379,284	\$ 34,592,888

Financial Summary and Schedules



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
Capital Improvements Program

MAYOR TODD GLORIA

The City of
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Capital Improvements Program



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Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2022 Proposed Capital Improvements Program (CIP) Budget is \$747.5 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$11.68 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds.



The Fiscal Year 2022 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, General Fund Infrastructure and park improvement funds. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2022 Proposed Budget.

Table 1: Fiscal Year 2022 Proposed CIP Budget

Funding Source	2022 Proposed Budget	Percent of Total CIP Budget
General Fund	\$ 5,421,600	0.73 %
Golf Course Enterprise Fund	3,510,000	0.47 %
Maintenance Assessment Districts	20,000	0.00 %
Recycling Fund	814,400	0.11 %
Sewer Funds	321,162,358	42.97 %
Sunset Cliffs Natural Park Fund	100,000	0.01 %
TransNet Funds	21,469,504	2.87 %
Trench Cut/Excavation Fee Fund	2,000,000	0.27 %
Utilities Undergrounding Program Fund	5,000,000	0.67 %
Water Fund	387,988,939	51.91 %
Grand Total	\$ 747,486,801	

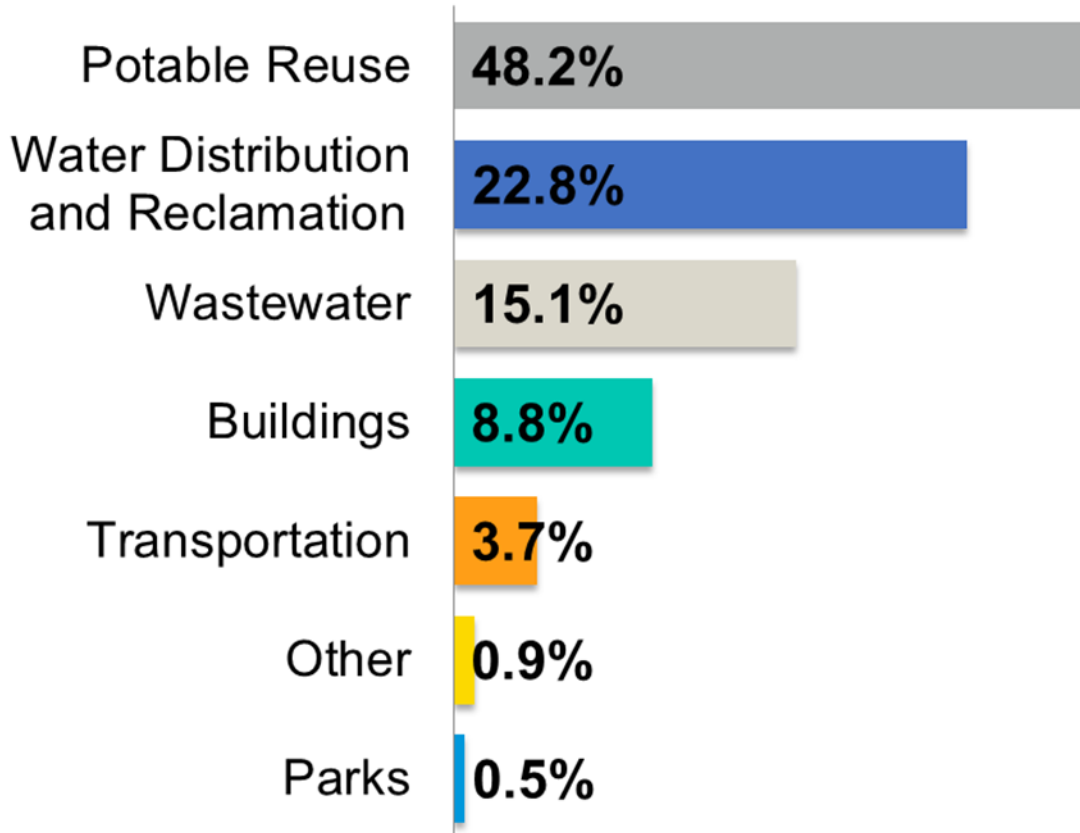
An additional \$255.7 million of funding is anticipated to be received during Fiscal Year 2022. This anticipated funding is not included in the Proposed Budget amount of \$747.5 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2022 Proposed CIP Budget of \$747.5 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Since the allocation of resources are primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 97.9 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds.

Capital Improvements Program

Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way, such as certain Storm Water projects. Landfills, airports, and golf project types are funded by enterprise funds. Parks, storm water, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2022 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2022 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$708.4 million, or 94.8 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation Department's projects, with \$27.5 million, or 3.7 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2022 Proposed	Future Years	Total
Airports	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494
Citywide	50,484,721	-	702,996,752	753,481,473
Environmental Services	68,490,903	5,586,000	800,000	74,876,903
Fire-Rescue	64,464,849	-	98,332,221	162,797,070

Capital Improvements Program

Library	48,608,251	-	33,904,438	82,512,689
Parks & Recreation	455,531,415	3,630,000	160,217,579	619,378,994
Police	10,530,275	-	6,800,000	17,330,275
Public Utilities	2,542,503,490	708,401,297	1,970,796,005	5,221,700,792
Real Estate Assets - Facilities Services	38,310,808	650,000	473,250,000	512,210,808
Storm Water	143,107,869	1,000,000	1,475,563,633	1,619,671,502
Sustainability	32,465,999	750,000	5,787,105	39,003,104
Transportation	938,548,768	27,469,504	1,609,733,032	2,575,751,304
Grand Total	\$ 4,397,263,843	\$ 747,486,801	\$ 6,538,180,765	\$ 11,682,931,409

The Fiscal Year 2022 Proposed CIP Budget will add \$747.5 million to the City's \$11.68 billion multi-year CIP. City Council previously approved \$4.4 billion towards projects that are continuing from previous fiscal years. An estimated \$6.54 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2022 Proposed Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2021, the Engineering & Capital Projects Department released its Fiscal Year 2022-2026 Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

Capital Improvements Program



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
City Agencies

MAYOR TODD GLORIA





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City Agencies

The detailed Fiscal Year 2022 Budgets for the four City agencies (San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

San Diego Housing Commission (SDHC):

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit:

https://www.sdhc.org/wp-content/uploads/2021/03/FY22.BudgetPresentation_v6PM_03302021-CITY.pdf

San Diego City Employees' Retirement System (SDCERS):

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

<https://board.sdcers.org/OnBaseAgendaOnline/Meetings/ViewMeeting?id=1618&doctype=1>

San Diego Convention Center Corporation (SDCCC):

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit:

<https://www.visitsandiego.com/images/fy22-sdcc-budget.pdf>

City Agencies



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Proposed FISCAL YEAR Budget 2022



VOLUME 1
Glossary

MAYOR TODD GLORIA

The City of
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Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

AMERICAN RESCUE PLAN (ARP) ACT OF 2021: A federal bill passed on March 11, 2021 to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and business. The ARP Act includes \$360 billion in total aid to states and local governments for direct and flexible relief

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

Glossary

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project

Glossary

spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT: A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The Comprehensive Annual Financial Report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

Glossary

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS FUND BALANCES: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, threequarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

Glossary

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

Glossary

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

Glossary

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

RECOGNIZED EMPLOYEE ORGANIZATIONS: These employee organizations represent employees to protect and further their rights and interests. The six recognized employee organizations include: Local 145, Police Officers Association (POA), Local 911, Local 127, Deputy City Attorneys Association (DCAA), and the Municipal Employees Association (MEA).

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

Glossary

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

Glossary

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

TRANSPORTATION ALTERNATIVES PROGRAM (TAP): A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

Glossary

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

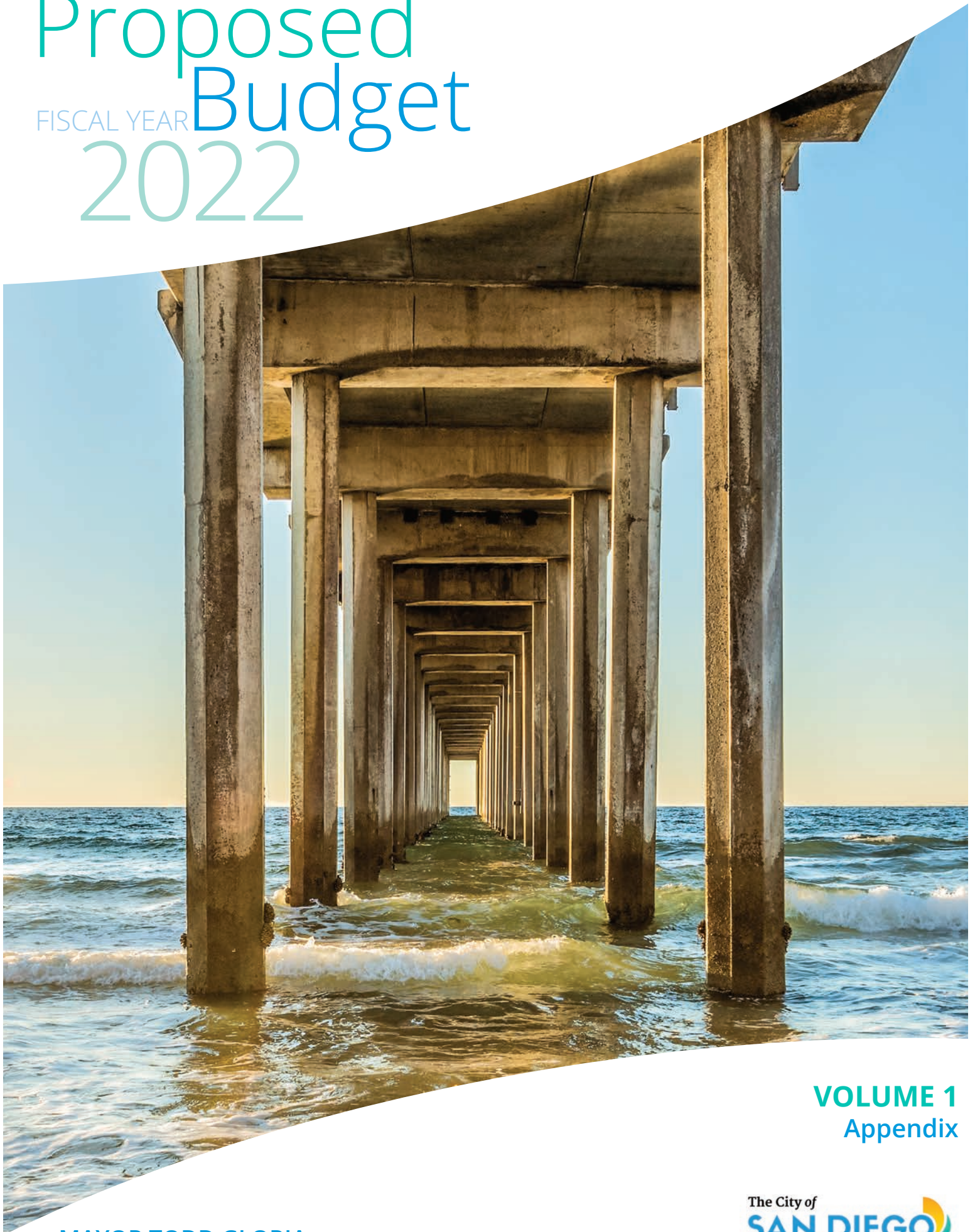
VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

Proposed FISCAL YEAR Budget 2022



VOLUME 1
Appendix

MAYOR TODD GLORIA

The City of
SAN DIEGO



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Appendix

Fiscal Year 2022 Changes in Full-Time Equivalent (FTE) Positions

ATTACHMENT A

Information reflecting changes in FTE positions from the Fiscal Year 2022 Proposed Budget by fund and department.



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Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2021 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2021 Adopted Budget	FY 2022 Proposed Budget	FTE Change
City Attorney	386.73	386.73	-
City Auditor	22.00	22.00	-
City Clerk	47.32	47.32	-
City Treasurer	118.00	114.00	(4.00)
Commission on Police Practices		6.33	6.33
Communications	32.00	36.00	4.00
Compliance		15.00	15.00
Council Administration	19.37	19.00	(0.37)
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	17.00	17.00	-
Department of Finance	106.00	110.00	4.00
Department of Information Technology	-	-	-
Development Services	69.00	69.00	-
Economic Development	53.00	55.00	2.00
Environmental Services	172.90	190.73	17.83
Ethics Commission	6.25	6.00	(0.25)
Fire-Rescue	1,349.67	1,354.00	4.33
General Services	1.50	-	(1.50)
Government Affairs	7.00	7.00	-
Homelessness Strategies	9.00	12.00	3.00
Human Resources	31.00	34.00	3.00
Internal Operations	-	-	-
Library	444.22	349.73	(94.49)
Mobility	16.50	18.00	1.50
Neighborhood Services	1.50	-	(1.50)
Office of Boards & Commissions	6.00	5.00	(1.00)
Office of Homeland Security	18.98	19.98	1.00
Office of Race & Equity	3.00	3.00	-
Office of the Assistant COO	2.00	-	(2.00)
Office of the Chief Financial Officer	2.00	-	(2.00)
Office of the Chief Operating Officer	4.00	13.00	9.00
Office of the IBA	10.00	10.00	-
Office of the Mayor	20.00	20.00	-
Parks and Recreation	905.71	921.74	16.02
Performance & Analytics	15.00	15.00	-
Personnel	69.99	71.99	2.00
Planning	51.75	51.75	-
Police	2,632.14	2,634.14	2.00
Public Works & Utilities	1.50	-	(1.50)
Purchasing & Contracting	47.96	43.00	(4.96)
READ-Facilities Services	176.33	174.50	(1.83)
Real Estate Assets	26.00	27.00	1.00
Smart & Sustainable Communities	10.50	-	(10.50)
Stormwater	212.75	252.25	39.50
Sustainability	4.00	5.00	1.00
Transportation	420.45	424.70	4.25
Total General Fund FTE Changes	7,640.02	7,650.89	10.87

General Fund FTE Changes**City Council: 0.37 FTE Decrease**

(0.37) Funding allocated according to a zero-based annual review of hourly funding requirements.

City Treasurer: 4.00 FTE Decrease

(4.00) Transfer of 4.00 FTE Positions from the Office of the City Treasurer to the Office of Compliance and Labor Standards.

Commission on Police Practices: 6.33 FTE Increase

1.00 Transfer of 1.00 Executive Director from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.

5.33 Addition of 5.33 FTE positions to support the newly created Office of the Commission on Police Practices.

Communications: 4.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support the City TV Team.

1.00 Addition of 1.00 Multimedia Production Coordinator to support the Creative Services Team.

1.00 Addition of 1.00 Program Coordinator to support the Public Information Officers/News and Engagement Team.

1.00 Addition of 1.00 Program Coordinator to support the Safety Public Information Officer Team.

Department of Finance: 4.00 FTE Increase

1.00 Addition of 1.00 Principal Accountant to support the External Reporting section, which is currently a filled supplemental position.

1.00 Addition of 1.00 Program Coordinator to support negotiations with recognized employee organizations, which is currently a filled supplemental position.

2.00 Addition of 2.00 Administrative Aides 2s to conduct a pilot to centralize invoice processing in the City.

Economic Development: 2.00 FTE Increase

2.00 Addition of 2.00 Community Development Coordinators to support the Small Business Ombudsman Program.

Environmental Services: 17.83 FTE Increase

0.50 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

0.50 Addition of 1.00 District Refuse Collection Supervisor for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

0.50 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

0.50 Addition of 1.00 Recycling Specialist 3 for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

0.50 Addition of 1.00 Senior Management Analyst for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

1.00 Addition of 2.00 Area Refuse Collection Supervisors for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 1.00 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

3.00 Addition of 6.00 Code Compliance Officers for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 3.00 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

3.33 Addition of 40.00 Sanitation Drivers for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 3.33 FTE positions, which is the annualized amount needed in Fiscal Year 2022.

8.00 Addition of 8.00 permanent Code Compliance Officers to support Clean SD program.

Ethics Commission: 0.25 FTE Decrease

(0.25) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Fire-Rescue: 4.33 FTE Increase

1.33 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

3.00 Addition of 2.88 Lifeguard 1-Hourly for an advanced lifeguard academy.

General Services: 1.50 FTE Decrease

(1.50) Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Homelessness Strategies: 3.00 FTE Increase

3.00 Addition of 1.00 Deputy Director and 2.00 Program Managers to support the Homelessness Strategies Department.

Human Resources: 3.00 FTE Increase

1.00 Addition of 1.00 Program Manager to provide dedicated human resources support to the Environmental Services Department.

2.00 Addition of 2.00 Program Coordinators to support COVID-19 related operations and comply with annual workforce report audit recommendations.

Library: 94.49 FTE Decrease

(89.39) Adjustment of expenditures to reflect a consistent library schedule citywide to open Tuesday through Saturdays.

(11.53) Adjustment to reflect the alignment of open Library hours, system-wide.

1.00 Addition of 1.00 Library Deputy Director to support departmental oversight and increase capacity for management staff.

1.00 Addition of 1.00 Program Manager to support fiscal, administrative, and business functions of Library services.

4.43 Addition of one-time expenditures to support the Do Your Homework at the Library programs including Summer and Out of School Time camps.

Mobility: 1.50 FTE Increase

1.50 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Neighborhood Services: 1.50 FTE Decrease

(1.50) Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Office of Boards & Commissions: 1.00 FTE Decrease

(1.00) Transfer of 1.00 Executive Director from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.

Compliance: 15.00 FTE Increase

4.00 Transfer of 4.00 FTE Positions from the Purchasing and Contracting Department to the new Compliance Department.

4.00 Transfer of 4.00 FTE Positions from the Office of the City Treasurer to the new Compliance Department.

7.00 Transfer of 7.00 FTE Positions from the Risk Management Department to the new Compliance Department.

Office of Homeland Security: 1.00 FTE Increase

1.00 Addition of 1.00 Executive Director to support department operations.

Office of the Assistant COO: 2.00 FTE Decrease

- (1.00) Reduction of 1.00 Assistant Chief Operating Officer associated with an organizational change at the executive management level.
- (1.00) Transfer of 1.00 Associate Management Analyst from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Office of the Chief Financial Officer: 2.00 FTE Decrease

- (2.00) Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Assistant from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Office of the Chief Operating Officer: 9.00 FTE Increase

- 1.00 Addition of 1.00 Program Manager to support immigrant relations including Welcoming San Diego.
- 1.00 Transfer of 1.00 Associate Management Analyst from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 1.50 Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 1.50 Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 2.00 Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Assistant from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 1.50 Transfers of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the General Services Department to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 0.50 Transfer of 0.50 Executive Assistant from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Parks and Recreation: 16.02 FTE Increase

- 0.17 Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations of the Fairbrook Neighborhood Park. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.17 Addition of 0.50 Grounds Maintenance Worker 2 and associated to support operations and maintenance at the Johnson Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.21 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Marie Curie Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.25 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Children's Park enhancements. The FY 2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.25 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operation of the Rolando Park Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.25 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Sequoia Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.29 Addition of 0.50 Grounds Maintenance Worker 2 to support the operations and maintenance of the King Chavez Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect projected start date throughout the fiscal year.
- 0.33 Addition of 0.50 Grounds Maintenance Worker 2 to support the operations and maintenance at the La Paz Mini Park. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 0.91 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- 1.00 Addition of 1.00 Program Manager (Chief Ranger) to support operations and training of the ranger program.
- 1.21 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 3.98 Addition of 3.98 FTE Positions to support the operations of the Standley Middle School Joint Use Pool. The FY2022 FTE positions and expenditures are annualized to reflect the projected start date throughout the fiscal year.
- 7.00 Addition of 7.00 FTE Positions to support the expansion, maintenance, and operations of parks.

Personnel: 2.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics.
- 1.00 Addition of 1.00 Program Coordinator to oversee the City's medical and background pre-employment process.

Police: 2.00 FTE Increase

2.00 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Public Works & Utilities: 1.50 FTE Decrease

(1.00) Reduction of 1.00 Deputy Chief Operating Officer in the Public Works and Utilities Branch.

(0.50) Transfer of 0.50 Executive Assistant from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Purchasing & Contracting: 4.96 FTE Decrease

(4.00) Transfer of 4.00 FTE Positions from the Purchasing and Contracting Department to the new Office of Compliance and Labor Standards.

(0.96) Funding allocated according to a zero-based annual review of hourly funding requirements.

READ-Facilities Services: 1.83 FTE Decrease

(1.83) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Real Estate Assets: 1.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support the maintenance of facilities that house homeless services.

Smart & Sustainable Communities: 10.50 FTE Decrease

(8.00) Transfer of 8.00 FTE positions from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.

(1.00) Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.

(1.50) Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Stormwater: 39.50 FTE Increase

0.50 Addition of 0.50 Word Processing Operator to support the Stormwater Enforcement team by mailing out notices of violation and citations.

1.00 Addition of 1.00 Code Compliance Officer to support the Water Quality Improvement Plan to address human waste-related bacteria source identification field investigations.

2.00 Addition of 2.00 Parking Enforcement Officer Is to support enforcement and posting of up to four existing routes of street sweeping routes.

5.00 Addition of 1.00 Public Works Supervisor and 4.00 Utility Worker 2s to support State-mandated Dig Alert activities.

6.00 Addition of 6.00 FTE to expand the Human Bacteria Source Investigation team to three full-time teams with focus areas of San Diego watersheds for Bacteria Total Maximum Daily Load (TMDL) compliance.

25.00 Addition of 25.00 FTE to support a second storm drain pipe repair team.

Sustainability: 1.00 FTE Increase

1.00 Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.

Transportation: 4.25 FTE Increase

0.25 Addition of 0.25 Code Compliance Supervisor for ongoing support of code compliance activities.

4.00 Addition of 2.00 Electricians and 2.00 Traffic Signal Technicians to support State-mandated Dig Alert activities.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2021 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2021 Adopted Budget	FY 2022 Proposed Budget	FTE Change
Airports Fund	23.00	23.00	-
Central Stores Fund	20.00	20.00	-
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	516.00	530.00	14.00
Energy Conservation Program Fund	22.75	23.00	0.25
Engineering & Capital Projects Fund	825.50	825.50	-
Facilities Financing Fund	18.00	18.00	-
Fire/Emergency Medical Services Transport Program Fund	15.00	15.00	-
Fleet Operations Operating Fund	206.25	206.25	-
GIS Fund	15.00	14.00	(1.00)
Golf Course Fund	104.83	105.83	1.00
Information Technology Fund	44.00	44.00	-
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	5.00	5.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	-
Metropolitan Sewer Utility Fund	484.91	499.45	14.54
Municipal Sewer Revenue Fund	417.95	424.38	6.43
OneSD Support Fund	30.00	30.00	-
Parking Meter Operations Fund	12.00	12.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	3.00	3.00	-
Recycling Fund	113.73	113.73	-
Refuse Disposal Fund	143.63	151.63	8.00
Risk Management Administration Fund	85.23	78.23	(7.00)
Stadium Operations Fund	0.17		(0.17)
Transient Occupancy Tax Fund	13.00	13.00	-
Underground Surcharge Fund	22.16	22.16	-
Water Utility Operating Fund	806.57	851.67	45.09
Wireless Communications Technology Fund	45.73	45.35	(0.38)
Total Non-General Fund FTE Changes	4,086.91	4,167.68	80.77

Non-General Fund FTE Changes**Development Services Fund: 14.00 FTE Increase**

- (2.50) Funding allocated according to a zero-based annual review of hourly funding requirements.
- 2.00 Addition of 2.00 Development Project Manager positions to provide small business assistance, technical assistance, and small business ombudsman services.
- 6.50 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- 8.00 Transfer of 8.00 FTE positions from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.

Energy Conservation Program Fund: 0.25 FTE Increase

- 0.25 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

GIS Fund: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Geographic Information System Analyst 3.

Golf Course Fund: 1.00 FTE Increase

- 1.00 Addition of 1.00 Pesticide Applicator to necessitate the pesticide application at golf courses citywide.

Metropolitan Sewer Utility Fund: 14.54 FTE Increase

- (0.75) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- (0.21) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (0.05) Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives
- 0.30 Addition of 0.30 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.
- 0.44 Addition of 0.44 Senior Planner associated with Regulatory Compliance and the management of State Mandated documents.
- 0.60 Addition of 0.30 Storekeeper 1 and 0.30 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.
- 1.35 Addition of 1.00 Biologist 2 and 0.35 Program Manager - Hourly to support and secure National Pollution Discharge Elimination System waiver and permit requirements and ensure compliance.
- 3.86 Addition of 3.86 FTE positions to support the establishment of the Pure Water laboratory operations and the implementation of the Pure Water facilities.
- 9.00 Addition of 10.00 FTE positions and reduction of 1.00 Principal Plant Technician Supervisor to support Power Reliability Project and the new Pump Station Section.

Municipal Sewer Revenue Fund: 6.43 FTE Increase

- (1.06) Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives
- 0.23 Addition of 0.23 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.
- 0.46 Addition of 0.23 Storekeeper 1 and 0.23 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.
- 0.61 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 0.64 Addition of 0.64 Senior Planner associated with Regulatory Compliance and the management of State Mandated documents.
- 1.00 Addition of 1.00 Assistant Deputy Director associated with maintaining the San Diego Municipal Sewer system which operates 24/7 to prevent sanitary sewer spills.
- 1.00 Addition of 1.00 Customer Services Supervisor to enhance service levels and support customer service.
- 1.25 Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.
- 2.30 Addition of 2.30 FTE positions associated with Advanced Metering Infrastructure and continued compliance with Title 17.

Refuse Disposal Fund: 8.00 FTE Increase

- 1.00 Addition of 1.00 Landfill Equipment Operator to support operations and maintenance at the Miramar Landfill and Greenery.
- 2.00 Addition of 2.00 Laborers associated with the closure and maintenance of inactive landfills
- 5.00 Addition of 3.00 Laborers and 2.00 Equipment Operator 2s associated with operations and maintenance at the Miramar Landfill and Greenery.

Risk Management Administration Fund: 7.00 FTE Decrease

- (7.00) Transfer of 7.00 FTE Positions from the Risk Management Department to the new Office of Compliance and Labor Standards.

Stadium Operations Fund: 0.17 FTE Decrease

(0.17) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Water Utility Operating Fund: 45.09 FTE Increase

(8.94) Funding allocated according to a zero-based annual review of hourly funding requirements.

0.47 Addition of 0.47 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.

0.92 Addition of 0.92 Senior Planner associated with Regulatory Compliance and the management of State Mandated documents.

0.94 Addition of 0.47 Storekeeper 1 and 0.47 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.

1.00 Addition of 1.00 Customer Services Supervisor to enhance service levels and support customer service.

1.11 Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives

1.14 Addition of 7.64 FTE positions associated with the establishment of the Pure Water laboratory operations and training modules, and to support Pure Water facilities.

1.25 Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.

4.00 Addition of 4.00 FTE positions to perform work related to emergency action plans, condition assessments, dam repair and rehabilitation, and to comply with dam regulations at all nine dams.

4.00 Addition of 2.00 Instrumentation and Control Supervisors and 2.00 Instrumentation and Control Technicians to support the operations and maintenance of water treatment plants and distribution system.

6.50 Addition of 7.64 FTE positions associated with the establishment of the Pure Water laboratory operations and training modules, and to support Pure Water facilities.

7.00 Addition of 6.00 Water Distribution Operator and 1.00 Water Operations Supervisor to support the distribution system.

9.70 Addition of 9.70 FTE positions associated with Advanced Metering Infrastructure and continued compliance with Title 17.

16.00 Addition of 16.00 FTE positions associated with optimizing operations and preventative maintenance services for reliable water.

Wireless Communications Technology Fund: 0.38 FTE Decrease

(0.38) Reduction of 0.38 FTE Associate Communications Engineer associated with a technical adjustment.



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Proposed FISCAL YEAR Budget 2022



VOLUME 2
Department Detail

MAYOR TODD GLORIA

The City of
SAN DIEGO



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Proposed FISCAL YEAR Budget 2022



VOLUME 2
Department Detail

MAYOR TODD GLORIA

The City of
SAN DIEGO



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*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
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Presented to the

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For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting

January 31, 2021



Marcus Pimentel

Marcus Pimentel
CSMFO President

Michael Manno

Michael Manno, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting



Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Message – Fiscal Year 2022 Budget

Dear San Diegans,

There is no question that the COVID-19 pandemic has devastated our local economy and made an enormous impact on everything we do. Last March, our tourism industry came to a halt, unemployment more than tripled and we saw one of the sharpest drops in consumer spending in recent history. This has had a crushing effect on our local businesses and has disproportionately affected individuals and families who rely on the service sector or simply do not have the opportunity to work from home. It has also resulted in an unprecedented loss of tax revenues that the City relies on to provide vital services to San Diegans.

As we release this budget and push forward on our vaccination efforts, we see some positive signs of a potentially subsiding pandemic and the beginning of an economic recovery. Now more than ever, we need steady leadership and vision to bring the City together, strengthen our economy, invest in our communities and, get our City back on track. This budget seeks to do just that.

The approximately \$306 million in federal relief funds that the City received will allow us to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. We will use federal relief funds responsibly over the next two years, allowing us to ensure City employees continue to provide the vital services residents deserve while investing in a stronger and more equitable future for our communities.

The Back to Work SD plan I developed before becoming your mayor is serving as our blueprint for this budget to strengthen San Diego's economy by providing \$10 million in small business loans for hardest hit industries like gyms and restaurants, providing technical assistance for street vendors, and restoring the small business enhancement program – all with a focus on investments in historically underserved communities. We will add dedicated staff to make it easier for local businesses to navigate the pathways to success. Our focus will be to make the City a resource that helps new and existing businesses thrive.

We will continue to partner with the San Diego Housing Commission to use federal and state dollars to provide nearly \$87.9 million in relief for families and individuals who've been devastated financially by the pandemic. This is on top of \$13.8 million in emergency rental assistance that helped 3,717 San Diego households in 2020.

This budget also sets the foundation to bring equity to all our neighborhoods. We will focus on our youth by expanding summer recreational programs and providing funding for community-based organizations that serve chronically underserved youth in communities of concern through employment, internship and scholarship opportunities.

A hallmark of this budget is our attention to the City's long-neglected homelessness crisis. The City will continue to leverage Federal and State funding and invest an additional \$10 million in General Fund dollars towards our most vulnerable residents. We will base our actions on nationally proven strategies, focusing resources on proven solutions that get people off the streets and make progress toward ending chronic homelessness. We will examine the housing inventory and look at ways to take advantage of existing public health and addiction services to better serve our homeless population.

San Diego will move to coordinate all its efforts through the People Assisting the Homeless (PATH) program, sending out a coordinated team of caseworkers assigned to different neighborhoods, to build rapport and trust with the homeless community. This is a substantial change in how the City has been dealing with a crisis that City-led programs have not been able to alleviate for over a decade. The City will now lead with a "housing first" model that has worked in other cities across the world, connecting people with immediate services.

Each neighborhood in San Diego deserves "sexy streets", which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction for roads that need a complete makeover. My "Sexy Streets for All of Us" initiative is a down payment in our communities of concern, a \$10 million investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This in addition to the nearly \$30 million in anticipated financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, "Sexy Streets" will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, new and upgraded bicycle infrastructure, and investments in our stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and

underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

For too long, our underserved communities have been disproportionately impacted by the effects of climate change. This budget includes \$5 million towards the newly created climate equity fund to help these communities effectively respond to the impacts of climate change. This is an important step to ensure underserved communities directly benefit from our efforts around climate action.

All San Diegans deserve clean air, water, and a climate-safe environment. The City will update its Climate Action Plan including aggressive new goals and strategies to implement them. When I authored the plan as interim Mayor seven years ago, I dreamt of a sustainable future with good-paying green jobs for generations to come. We are going to have to take bold steps if we are going to meet our targets to reduce greenhouse gas emissions.

As part of this budget, the City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have all City facilities use 100 percent clean energy through San Diego Community Power when it comes online.

This year, the City will ramp up construction on its Pure Water project, the largest water recycling program in California and the City's biggest infrastructure project in history. It will provide nearly half of San Diego's drinking water when it is completed.

City employees are this organization's most valuable resource. Without them, we cannot provide core neighborhood services like road repair, trash pickup or public safety. Unfortunately, after close to a decade of stagnant salaries, employee compensation is not competitive when compared to other agencies throughout the region. Our City has become the training ground for employees who join the City for a couple of years and then leave to work for other agencies that pay more. We are losing our best and most experienced employees to other local governments. Not only do we want to prevent this continuous attrition, but we want to attract the best and the brightest employees to transform this City into the best-in-class organization San Diegans deserve. We understand that we will not be able to solve this challenge in a single year. But this budget begins to address this fundamental issue and includes compensation increases to begin to align employee salaries with the current employment market.

This budget includes \$15 million in General Fund budget reductions resulting from minimal service level reductions, savings from operational reorganizations and efficiencies, and new revenue sources identified by City departments.

Conclusion

The City, like many families and businesses across the nation, faces a huge economic challenge ahead. The Fiscal Year 2022 Proposed Budget takes a fiscally responsible, multi-year approach that uses federal relief funds strategically to allow for the City's major revenues to begin recovery while maintaining the services that our residents rely on. Though federal relief funds are one-time funding, we are committed to using them as the foundation for long-term stability. These investments will provide greater equity throughout our communities.

San Diego has overcome financial crisis before. I was proud to serve as Interim Mayor during that time and get our city back on track. We know San Diego is up for the challenge, and I look forward to leading our city through our recovery. Together, we will beat back COVID-19, recover from the pandemic and begin to transform San Diego into not just a "fine" city, but a truly great city for all of us.

Sincerely,

A handwritten signature in black ink that reads "Todd Gloria". The signature is written in a cursive, flowing style.

Todd Gloria
Mayor



Todd Gloria
Mayor



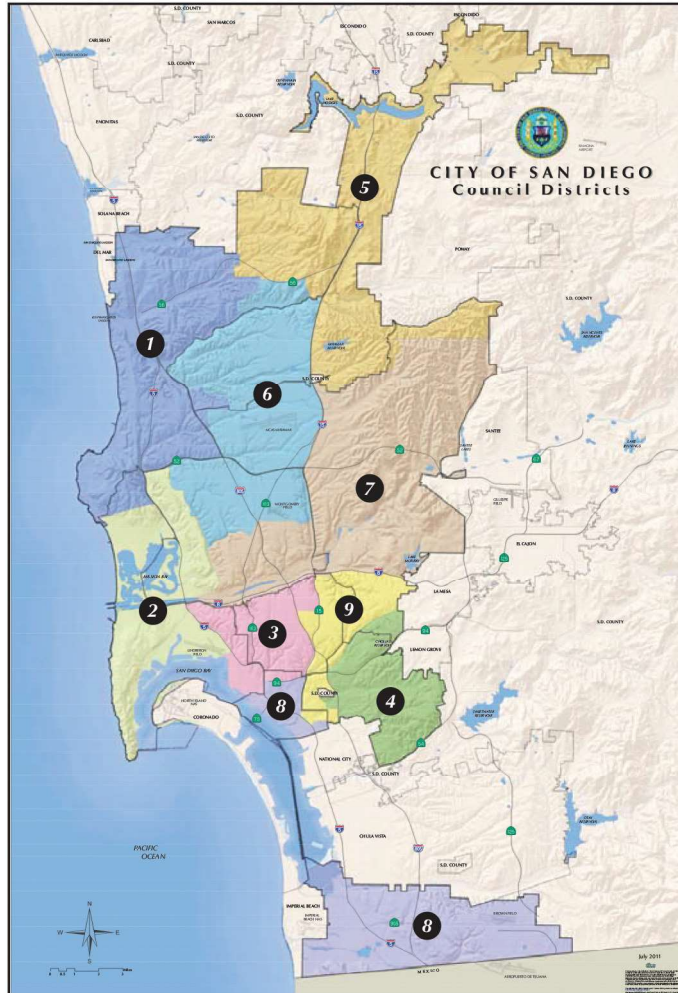
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Council President Pro Tem
District 3



**Monica Montgomery
Steppe**
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Chris Cate
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Jay Goldstone
Chief Operating Officer



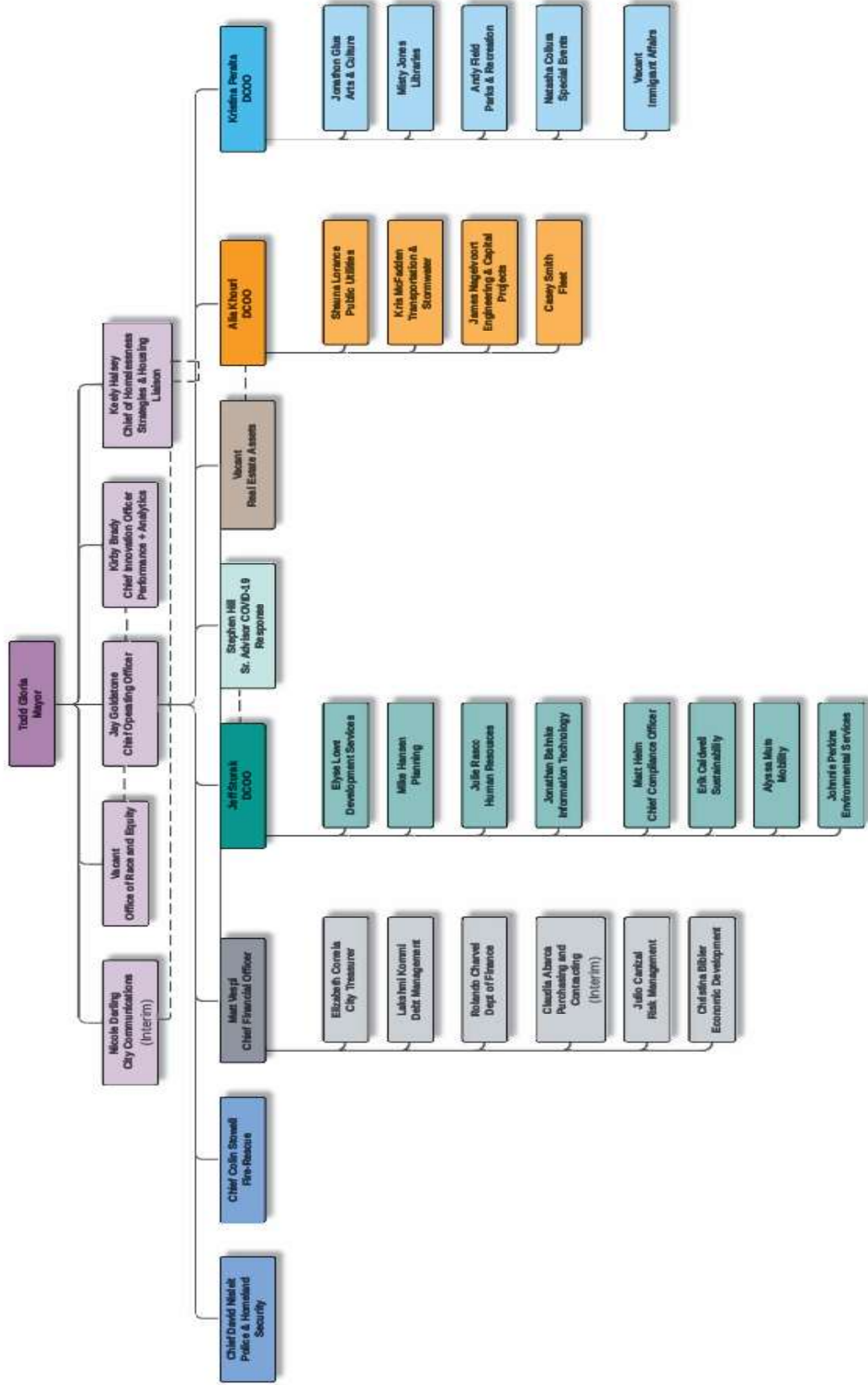
Mara W. Elliott
City Attorney



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City of San Diego Organizational Structure





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City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- *Do the right thing*
- *Be ethical, truthful, and fair*
- *Take responsibility for our actions*

People

- *Value customers and employees as partners*
- *Recognize that an engaged City workforce is the key to quality customer service*
- *Promote diversity as a strength*

Service

- *Exhibit pride in all that we do*
- *Treat others as we would like to be treated*
- *Anticipate and promptly respond to requests*

Excellence

Foster a high-performing culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*



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Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Target and actual figures for Fiscal Year 2020, target and estimated figures for Fiscal Year 2021, and targets for Fiscal Year 2022 have been included for each performance indicator.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	23.00	23.00	23.00	0.00
Personnel Expenditures	\$ 2,298,662	\$ 2,392,803	\$ 2,639,970	\$ 247,167
Non-Personnel Expenditures	3,041,023	3,099,844	5,015,490	1,915,646
Total Department Expenditures	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813
Total Department Revenue	\$ 6,292,593	\$ 4,881,882	\$ 7,148,553	\$ 2,266,671

Guide to the Budget

Airports Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Airports	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813
Total	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Airports	23.00	23.00	23.00	0.00
Total	23.00	23.00	23.00	0.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2021 Budget column by revenue and expenditure category may not match the Fiscal Year 2021 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,636	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,754	\$ 640,309

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within

Guide to the Budget

major expenditure categories.

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 35,206,687	\$ 34,112,443	\$ 34,077,424	\$ (35,019)
Fringe Benefits	23,076,274	23,795,885	25,996,648	2,200,763
PERSONNEL SUBTOTAL	58,282,961	57,908,328	60,074,072	2,165,744
NON-PERSONNEL				
Supplies	\$ 224,976	\$ 362,988	\$ 364,127	\$ 1,139
Contracts	1,475,869	1,586,108	2,518,090	931,982
Information Technology	1,721,467	2,354,723	2,573,583	218,860
Energy and Utilities	32,576	47,019	44,733	(2,286)
Other	105,853	141,424	141,424	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	3,560,740	4,495,262	5,644,957	1,149,695
Total	\$ 61,843,701	\$ 62,403,590	\$ 65,719,029	\$ 3,315,439

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 3,683,744	\$ 3,448,162	\$ 3,448,162	\$ -
Fines Forfeitures and Penalties	919,834	300,000	300,000	-
Licenses and Permits	824	3,500	3,500	-
Other Revenue	47,492	-	-	-
Rev from Other Agencies	250,000	158,634	158,634	-
Transfers In	20,791	-	-	-
Total	\$ 4,922,685	\$ 3,910,296	\$ 3,910,296	\$ -

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	1.00	1.00	\$ 63,128 - 239,138	\$ 151,133
20001222	Program Manager	0.00	2.00	2.00	50,128 - 184,330	234,458
FTE, Salaries, and Wages Subtotal		0.00	3.00	3.00		\$ 385,591

Guide to the Budget

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ 39,534	\$ 22,800	(16,734)
Long-Term Disability	-	1,439	1,615	176
Medicare	-	6,018	5,591	(427)
Other Post-Employment Benefits	-	18,879	18,654	(225)
Retiree Medical Trust	-	1,037	964	(73)
Risk Management Administration	-	3,177	3,231	54
Supplemental Pension Savings Plan	-	38,182	35,474	(2,708)
Unemployment Insurance	-	638	586	(52)
Workers' Compensation	-	830	1,777	947
Fringe Benefits Subtotal	\$ -	\$ 109,734	\$ 90,692	(19,042)
Total Personnel Expenditures		\$ 476,283		

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Automated Refuse Container Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,393,355	\$ 1,394,497	\$ 1,605,655
TOTAL BALANCE AND RESERVES	\$ 1,393,355	\$ 1,394,497	\$ 1,605,655
REVENUE			
Charges for Services	\$ 1,262,852	\$ 1,000,000	\$ 1,200,000
Other Revenue	25	-	-
Revenue from Use of Money and Property	29,561	-	-
TOTAL REVENUE	\$ 1,292,437	\$ 1,000,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,685,792	\$ 2,394,497	\$ 2,805,655
OPERATING EXPENSE			
Supplies	\$ 1,072,991	\$ 1,150,000	\$ 1,350,000
Contracts	211,369	150,000	150,000
Information Technology	6,687	33,324	37,573
Other Expenses	248	-	-
TOTAL OPERATING EXPENSE	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
TOTAL EXPENSE	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
BALANCE	\$ 1,394,497	\$ 1,061,173	\$ 1,268,082
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,685,792	\$ 2,394,497	\$ 2,805,655

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

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Airports



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Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations, and can accommodate a variety of General Aviation Aircraft. Montgomery-Gibbs is the business General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBOs) that provide fuel, aircraft maintenance and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airports revenue are derived from non-aviation lessees that include a hotel, business-park restaurants, Fire Station 43, City Field Engineering, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and operating grant assurances.

The vision is:

World renowned General Aviation Airports, to serve a world-class city

The mission is:

To develop, operate, and maintain Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, economically self-sufficient, environmentally sensitive, and professional manner.

Goals and Objectives

Goal 1: *Ensure City Airports are operated safely and efficiently*

- Inspect the airports daily, morning and evening per FAA standards
- Pass annual Caltrans Aeronautics inspections
- Receive acceptable reports from the FAA's Runway Safety Action Team's (RSAT) airport evaluation
- Maintain capability for emergency repairs
- Ensure that physical security is maintained at both Airports

Goal 2: *Ensure the Airports comply with all applicable Federal, State and Local regulations as access portals to the National Air Transportation System.*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Executive Airport are current and valid
- Conduct annual hangar and facility inspections
- Correct discrepancies found during inspections in a timely manner in accordance with the Airports Operations Policy Manual

Goal 3: *Ensure the financial self-sufficiency of City's Airports, maximize aviation uses, and invest in Airports infrastructure*

- Ensure that all available Airports properties are held under appropriate leases or use agreements. Leases should only be held in "hold-over" status when in the City's best interest
- Maximize the City's return on investment by ensuring that all leases comply with City policies, are monitored regularly, and are evaluated based on market rate studies
- Ensure that Airports "rates and charges" are evaluated annually to be fair and reasonable, and are adjusted appropriately in accordance with City policy
- Annually publish an "Airports Division Business Plan" which will be presented to the Airports Advisory Committee and appropriate Council Committee(s)

Goal 4: *Create a climate in which airport businesses and local businesses are able to thrive and contribute to a resilient and economically prosperous City*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Executive Airport are current and valid
- Use and keep updated a "minimum standards" document that encourages, promotes and ensures that: i. The delivery of high quality General Aviation products, services and facilities to Airport users. ii. The design and development of quality General Aviation improvements at the Airport. iii. General Aviation safety and security. iv. The economic health of General Aviation businesses. v. The orderly development of Airport property General Aviation purposes.
- Use and update as needed the "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions
- Refine the operation of the Airports Division Real Estate Section by enhancing and focusing their program to increase private investment on the airports generating increased revenue for the Airports Enterprise Fund

Goal 5: *Be customer focused and responsive to citizen's concerns, particularly noise and safety concerns*

- Seek and embrace input from the Airports Advisory Committee, Community Planning Groups and the general public
- Create and distribute an annual Airports Division "Customer Satisfaction Survey"
- Involve the Airports Advisory Committee, users, citizens and other interested parties in the operation, utilization and development of both Airports

Airports

- Respond to community noise and safety complaints within two business days
- Airports Division will publish a staggered, bi-annual airport specific electronic newsletter

Goal 6: *Be extraordinary stewards of Airports property, especially environmentally unique and sensitive habitat*

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition and that environmentally sensitive habitat, on the Airports, are maintained and protected in accordance with appropriate standards
- Ensure that the Airports Division maintains and monitors environmentally sensitive habitat professionally. The Airports Division Environmental Biologist will perform all FAA required "wildlife hazard" assessments and prepare any subsequent wildlife management plans
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Utilize the Airports Division Property Management Manual to annually: i. Complete regular market rate studies for relevant leases ii. Track and update all leases iii. Review and implement rent adjustments

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Average number of working days to respond to a noise complaint	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
Percent deviation between cost of services at City airports and other similar regional airports*	10%	10%	10%	10%	10%
Percent of total revenue derived from aviation-related activities**	41%	41%	41%	41%	41%

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	23.00	23.00	23.00	0.00
Personnel Expenditures	\$ 2,298,662	\$ 2,392,803	\$ 2,639,970	\$ 247,167
Non-Personnel Expenditures	3,041,023	3,099,844	5,015,490	1,915,646
Total Department Expenditures	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813
Total Department Revenue	\$ 6,292,593	\$ 4,881,882	\$ 7,148,553	\$ 2,266,671

Airports Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Airports	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813
Total	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Airports	23.00	23.00	23.00	0.00
Total	23.00	23.00	23.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance and Repair of New Commercial and Retail Center Addition of one-time non-personnel expenditures for maintenance and repair of Montgomery-Gibbs Executive Airport and Aero Drive facilities.	0.00	\$ 1,231,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	247,167	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	255,586	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	107,818	-

Airports

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance and Repair of Airport Parking Lot Addition of one-time non-personnel expenditures associated with parking lot paving at Montgomery-Gibbs Executive Airport and Brown Field Airport.	0.00	80,000	-
Security Camera and Gate Access Reader Addition of a one-time non-personnel expenditures associated with security equipment at Brown Field and Montgomery-Gibbs Executive Airport.	0.00	60,000	-
Terminal Fumigation Services Addition of a one-time non-personnel expenditures associated with fumigation services at Montgomery-Gibbs Executive Airport.	0.00	60,000	-
Federal Aviation Administration Tower Barrier Fencing Addition of one-time non-personnel expenditures associated with fencing environmentally sensitive areas at Montgomery-Gibbs Executive Airport.	0.00	50,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	39,661	-
Replacement of Runway Lighting System Addition of one-time non-personnel expenditures associated with replacing the lighting systems of airport runways.	0.00	20,000	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(14,511)	-
Revised Property Lease Revenue Adjustment to reflect revised revenue projections related to property lease increases identified during recent appraisals and application of fair market value rates.	0.00	-	2,016,671
Revised Interest Revenue Adjustment to reflect revised revenue projections related to an increase in interest on pooled investments. This projection is based on a known increase in property lease revenue.	0.00	-	250,000
Total	0.00	\$ 2,162,813	\$ 2,266,671

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,411,563	\$ 1,495,771	\$ 1,534,344	\$ 38,573
Fringe Benefits	887,098	897,032	1,105,626	208,594
PERSONNEL SUBTOTAL	2,298,662	2,392,803	2,639,970	247,167
NON-PERSONNEL				
Supplies	\$ 128,387	\$ 207,557	\$ 228,127	\$ 20,570
Contracts	2,295,299	2,482,230	4,132,526	1,650,296

Airports

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Information Technology	121,512	115,120	154,781	39,661
Energy and Utilities	465,389	266,501	473,861	207,360
Other	5,544	7,351	7,351	-
Transfers Out	-	3,085	844	(2,241)
Capital Expenditures	24,892	18,000	18,000	-
NON-PERSONNEL SUBTOTAL	3,041,023	3,099,844	5,015,490	1,915,646
Total	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460	\$ 2,162,813

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096	-
Fines Forfeitures and Penalties	200	-	-	-
Other Revenue	11,517	-	-	-
Rev from Money and Prop	5,521,200	4,301,786	6,568,457	2,266,671
Transfers In	19,731	-	-	-
Total	\$ 6,292,593	\$ 4,881,882	\$ 7,148,553	\$ 2,266,671

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,458 - 47,528	\$ 47,528
20000036	Airport Manager	2.00	2.00	2.00	66,186 - 79,789	156,785
20000035	Airport Operations Assistant	4.00	4.00	4.00	45,115 - 53,768	212,611
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	67,282
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	140,000
21000451	Environmental Biologist 3	1.00	1.00	1.00	76,440 - 92,581	76,440
20000426	Equipment Operator 1	1.00	1.00	1.00	40,227 - 48,152	48,152
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	33,883 - 40,310	38,899
20000172	Payroll Specialist 1	0.00	1.00	1.00	38,938 - 46,862	46,862
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,330	249,954
20000768	Property Agent	2.00	2.00	2.00	63,336 - 76,586	150,874
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	49,566 - 59,176	116,281
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,480 - 46,426	46,426
20001003	Supervising Property Agent	1.00	1.00	1.00	71,240 - 86,320	83,299
20001053	Utility Worker 2	2.00	2.00	2.00	35,568 - 42,328	81,270
20000756	Word Processing Operator Bilingual - Regular	1.00	0.00	0.00	33,613 - 40,456	-
	Budgeted Personnel					2,912
	Expenditure Savings					(76,440)
	Overtime Budgeted					26,380
	Pesticide App License					2,600
	Vacation Pay In Lieu					16,229
FTE, Salaries, and Wages Subtotal		23.00	23.00	23.00		\$ 1,534,344

Airports

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,439	\$ 2,428	\$ 3,647	\$ 1,219
Flexible Benefits	243,578	273,185	282,281	9,096
Long-Term Disability	-	4,993	6,227	1,234
Medicare	21,756	21,001	21,631	630
Other	8,529	-	-	-
Other Post-Employment Benefits	136,713	138,446	136,796	(1,650)
Retiree Medical Trust	2,318	2,634	2,434	(200)
Retirement 401 Plan	439	423	406	(17)
Retirement ADC	319,355	291,820	482,801	190,981
Retirement DROP	1,460	1,450	1,450	-
Risk Management Administration	26,385	23,298	23,694	396
Supplemental Pension Savings Plan	104,631	115,726	112,859	(2,867)
Unemployment Insurance	2,134	2,216	2,261	45
Workers' Compensation	16,361	19,412	29,139	9,727
Fringe Benefits Subtotal	\$ 887,098	\$ 897,032	\$ 1,105,626	\$ 208,594
Total Personnel Expenditures			\$ 2,639,970	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,162,061	\$ 12,101,973	\$ 11,987,202
Continuing Appropriation - CIP	4,143,655	3,352,215	3,227,817
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	11,233	24,230	24,230
TOTAL BALANCE AND RESERVES	\$ 15,991,949	\$ 16,153,417	\$ 15,914,249
REVENUE			
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096
Fines Forfeitures and Penalties	200	-	-
Other Revenue	11,517	-	-
Revenue from Use of Money and Property	5,521,200	4,301,786	6,568,457
Transfers In	19,731	-	-
TOTAL REVENUE	\$ 6,292,593	\$ 4,881,882	\$ 7,148,553
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,284,542	\$ 21,035,299	\$ 23,062,802
OPERATING EXPENSE			
Personnel Expenses	\$ 1,411,563	\$ 1,495,771	\$ 1,534,344
Fringe Benefits	887,098	897,032	1,105,626
Supplies	128,387	207,557	228,127
Contracts	2,295,299	2,482,230	4,132,526
Information Technology	121,512	115,120	154,781
Energy and Utilities	465,389	266,501	473,861
Other Expenses	5,544	7,351	7,351
Transfers Out	-	3,085	844
Capital Expenditures	24,892	18,000	18,000
TOTAL OPERATING EXPENSE	\$ 5,339,685	\$ 5,492,647	\$ 7,655,460
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 791,440	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 791,440	\$ -	\$ -
TOTAL EXPENSE	\$ 6,131,124	\$ 5,492,647	\$ 7,655,460
RESERVES			
Continuing Appropriation - CIP	\$ 3,352,215	\$ 3,352,215	\$ 3,227,817
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	24,230	24,230	24,230
TOTAL RESERVES	\$ 4,051,445	\$ 4,051,445	\$ 3,927,047
BALANCE	\$ 12,101,972	\$ 11,491,207	\$ 11,480,295
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,284,542	\$ 21,035,299	\$ 23,062,802

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Capital Outlay Fund



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Capital Outlay Fund



Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City- owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.

Capital Outlay Fund



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Capital Outlay Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	4,555,263	18,587,949	4,046,336	(14,541,613)
Total Department Expenditures	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	\$ (14,541,613)
Total Department Revenue	\$ 2,780,092	\$ 53,255,600	\$ -	\$ (53,255,600)

Capital Outlay Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Capital Outlay Fund	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	(14,541,613)
Total	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	\$ (14,541,613)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to debt service expenditure allocations that are determined outside of the department's direct control.	0.00	\$ (14,541,613)	\$ -
One-Time Additions and Annualizations Removal of one-time revenue related to the sale of the stadium and reimbursement from the Development Services Fund for interfund loan repayments.	0.00	-	(53,255,600)
Total	0.00	\$ (14,541,613)	\$ (53,255,600)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 1,640,263	\$ -	\$ -	-
Transfers Out	2,915,000	18,587,949	4,046,336	(14,541,613)
NON-PERSONNEL SUBTOTAL	4,555,263	18,587,949	4,046,336	(14,541,613)
Total	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	\$ (14,541,613)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ -	\$ 415,000	\$ -	(415,000)
Other Revenue	2,780,092	52,840,600	-	(52,840,600)
Total	\$ 2,780,092	\$ 53,255,600	\$ -	\$ (53,255,600)

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,204,118	\$ (737,851)	\$ 28,408,150
Continuing Appropriation - CIP	21,554,307	13,765,073	12,238,976
TOTAL BALANCE AND RESERVES	\$ 24,758,425	\$ 13,027,222	\$ 40,647,126
REVENUE			
Charges for Services	\$ -	\$ 415,000	\$ -
Other Revenue	2,780,092	52,840,600	-
TOTAL REVENUE	\$ 2,780,092	\$ 53,255,600	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,538,517	\$ 66,282,822	\$ 40,647,126
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 2,166,797	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 2,166,797	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 1,640,263	\$ -	\$ -
Transfers Out	2,915,000	18,587,949	4,046,336
TOTAL OPERATING EXPENSE	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 7,789,234	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,789,234	\$ -	\$ -
TOTAL EXPENSE	\$ 14,511,295	\$ 18,587,949	\$ 4,046,336
RESERVES			
Continuing Appropriation - CIP	\$ 13,765,073	\$ 13,765,073	\$ 12,238,976
TOTAL RESERVES	\$ 13,765,073	\$ 13,765,073	\$ 12,238,976
BALANCE	\$ (737,851)	\$ 33,929,800	\$ 24,361,814
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,538,517	\$ 66,282,822	\$ 40,647,126

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

City Attorney



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Description

The City Attorney's Office protects the people of San Diego by serving as chief legal counsel to the City of San Diego, including its Mayor, City Council, and all City departments; prosecuting and defending cases to which the City is or may be a party; and prosecuting violations of State and local laws on behalf of the People of the State of California while seeking resolutions that advance the interests of justice.

Given the COVID-19 pandemic's effect on City revenues, and resulting uncertainty of resources, the Office's Fiscal Year 2022 priorities revolve around core services as identified in the City Charter and other applicable laws.

The Office is divided into six divisions:

The Civil Advisory Division advises the City Council, Mayor, and all City departments on civil matters, including contractual, real estate, and financial transactions, and drafts municipal legislation and legal opinions. The Civil Advisory Division was restructured in late 2020 to accommodate the Strong Mayor/Strong Council form of government. The Division had long been run by one Assistant City Attorney, but the complexity and magnitude of the workload coupled with a new form of governance necessitated the addition of another Assistant City Attorney. The Assistant City Attorney for Council Relations and Specialized Services and her team work directly with City Council members and independent departments to accomplish their priorities. The Assistant City Attorney for Mayoral Departments and her team work directly with the Mayor and City department directors on operational issues.

The Civil Litigation Division annually defends and prosecutes hundreds of civil lawsuits involving the City and its officials and employees. Its attorneys hold contractors accountable, protect City assets from frivolous lawsuits, and keep important City projects on track. Its Affirmative Civil Enforcement Unit enforces laws that protect consumers, employees, and the environment, and collaborates with other agencies to protect public health and safety, restore environmental quality, and sustain economic vitality. Its Workers' Compensation Unit handles City employees' workers' compensation

claims.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction and assists victims of crime in navigating the criminal justice system. It manages the City Attorney's Gun Violence Restraining Order program to prevent predictable gun violence by those who pose a risk to themselves and others.

The Community Justice Division protects the quality of life in our communities through enforcement of health and safety, substandard housing, nuisance, and zoning laws. The Division also manages diversion and collaborative courts programs -- such as the Community Justice Initiative, Prosecution and Law Enforcement Assisted Diversion Services (PLEADS), and the San Diego Misdemeanor At-Risk Track (S.M.A.R.T.) program -- that divert offenders from the criminal justice system into education, treatment, and employment opportunities.

The Administration Division is responsible for Office operations, including personnel management, budget, accounting, information technology, recruitment, training, hiring, and contract management. The Division includes a team of employment and labor attorneys providing advisory services regarding City-wide human resource and collective bargaining matters.

The Family Justice Center is a service-oriented division of the City Attorney's Office which is dedicated to transitioning victims of domestic violence and sex trafficking into survivors. Services are provided at no charge and include mental health providers, nurses, restraining order clinic attorneys, prosecutors, domestic violence advocates, immigration specialists, police, and other social service providers.

The vision is:

To improve the quality of life for all of our residents and visitors.

The mission is:

- We protect San Diego through our dedication to justice and the welfare of our people, especially our most vulnerable residents.
- We protect taxpayers by defending the City in court and by advising its officials on the responsible management of neighborhood resources.
- We protect our natural resources, our communities, our quality of life, and our residents from exploitation and unscrupulous business practices.

Goals and Objectives

Goal 1: *Protect City operations, businesses, and residents by providing timely legal services in response to needs created by the COVID-19 pandemic, through work on Executive Orders, Emergency Ordinances, and enforcement of health orders.*

- Work with mayoral departments to hold accountable those who violate health and safety, substandard housing, nuisance, and zoning laws.

Goal 2: *Protect our most vulnerable citizens with effective programs that target domestic violence, human trafficking, elder abuse, sex crimes, and gun violence.*

- Expand the success of the office's Gun Violence Restraining Order Program working with the U.S. Attorney's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department.
- Work with government and non-government partners, continue to expand services at the San Diego Family Justice Center to assist survivors of domestic violence and human trafficking.
- Lead a regional response to situations involving the abuse of elders and dependent adults, including those living in substandard housing or suffering from Alzheimer's Disease and dementia-related conditions.
- Launch a pilot program for disarming Armed Prohibited Persons in conjunction with external agencies, including the California Department of Justice and the Bureau of Alcohol, Tobacco, Firearms and Explosives.
- Conduct community outreach and explore alternative reporting mechanisms to address the underreporting of hate crimes.

Goal 3: *Develop and implement programs to keep people out of the criminal justice system by addressing the root causes of their behavior.*

- Refine the S.M.A.R.T. Program in accordance with state criminal justice reforms and expand services to additional individuals who would benefit from a one-stop shop for social services, case management, medical care and housing navigation.
- Offer homeless offenders the opportunity to secure housing, support services, and treatment in lieu of prosecution, fines, and a criminal record.
- Continue to expand the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) program, which diverts people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers.
- Increase training, community outreach, and public awareness on the issue of substandard housing and nuisance properties. Aggressively investigate and hold accountable property owners, managers, and landlords and their agents that exploit and prey on vulnerable populations.

Goal 4: *Protect taxpayers by securing appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.*

Goal 5: *Secure appropriate staffing levels for the Civil Advisory Division to reflect the legislative and policy priorities of the City Council, Mayor, and City departments.*

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	385.98	386.73	386.73	0.00
Personnel Expenditures	\$ 58,282,961	\$ 57,908,328	\$ 60,074,072	\$ 2,165,744
Non-Personnel Expenditures	3,560,740	4,495,262	5,644,957	1,149,695
Total Department Expenditures	\$ 61,843,701	\$ 62,403,590	\$ 65,719,029	\$ 3,315,439
Total Department Revenue	\$ 4,922,685	\$ 3,910,296	\$ 3,910,296	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration	\$ 8,036,889	\$ 6,680,375	\$ 8,667,045	\$ 1,986,670
Civil Advisory	16,794,164	17,792,687	17,777,650	(15,037)
Civil Litigation	14,110,478	14,819,897	14,935,395	115,498
Community Justice	5,824,222	5,879,308	6,385,375	506,067
Criminal Litigation	16,176,448	16,118,797	16,949,446	830,649
Family Justice Center	901,501	1,112,526	1,004,118	(108,408)
Total	\$ 61,843,701	\$ 62,403,590	\$ 65,719,029	\$ 3,315,439

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration	35.00	37.00	37.00	0.00
Civil Advisory	87.71	84.35	83.35	(1.00)
Civil Litigation	87.35	85.10	84.35	(0.75)
Community Justice	39.69	40.48	39.48	(1.00)
Criminal Litigation	126.23	130.80	133.55	2.75
Family Justice Center	10.00	9.00	9.00	0.00
Total	385.98	386.73	386.73	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,629,368	\$ -
Outside Legal Counsel Addition of non-personnel expenditures to support various legal matters that arise throughout the fiscal year.	0.00	900,000	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	319,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	304,076	-
Family Justice Center Security Services Addition of non-personnel expenditures for security services at the San Diego Family Justice Center.	0.00	56,600	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,470	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(1,135)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(38,943)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(39,100)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(47,757)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	218,860	-
Total	0.00 \$	3,315,439 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 35,206,687	\$ 34,112,443	\$ 34,077,424	(35,019)
Fringe Benefits	23,076,274	23,795,885	25,996,648	2,200,763
PERSONNEL SUBTOTAL	58,282,961	57,908,328	60,074,072	2,165,744
NON-PERSONNEL				
Supplies	\$ 224,976	\$ 362,988	\$ 364,127	1,139
Contracts	1,475,869	1,586,108	2,518,090	931,982
Information Technology	1,721,467	2,354,723	2,573,583	218,860
Energy and Utilities	32,576	47,019	44,733	(2,286)
Other	105,853	141,424	141,424	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	3,560,740	4,495,262	5,644,957	1,149,695
Total	\$ 61,843,701	\$ 62,403,590	\$ 65,719,029	\$ 3,315,439

City Attorney

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 3,683,744	\$ 3,448,162	\$ 3,448,162	\$ -
Fines Forfeitures and Penalties	919,834	300,000	300,000	-
Licenses and Permits	824	3,500	3,500	-
Other Revenue	47,492	-	-	-
Rev from Other Agencies	250,000	158,634	158,634	-
Transfers In	20,791	-	-	-
Total	\$ 4,922,685	\$ 3,910,296	\$ 3,910,296	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,613 - 40,456	\$ 37,133
20000012	Administrative Aide 1	2.00	2.00	2.00	39,458 - 47,528	85,890
20001076	Assistant City Attorney	5.00	5.00	5.00	77,917 - 311,168	975,622
20001154	Assistant for Community Outreach	1.00	1.00	1.00	30,160 - 162,032	115,000
20000041	Assistant Management Analyst	1.00	1.00	1.00	47,466 - 57,699	57,699
20000050	Assistant Management Analyst	2.00	2.00	2.00	47,466 - 57,699	110,667
20000119	Associate Management Analyst	4.00	4.00	4.00	57,699 - 69,722	218,370
20000171	Auto Messenger 1	2.00	2.00	2.00	30,160 - 33,613	67,226
20001070	City Attorney	1.00	1.00	1.00	213,833 - 213,833	213,833
20000610	City Attorney Investigator	24.00	24.00	24.00	62,109 - 75,150	1,741,714
90000610	City Attorney Investigator-Hourly	0.90	0.90	0.90	62,109 - 75,150	55,898
20000539	Clerical Assistant 2	18.00	18.00	17.00	31,928 - 38,480	635,043
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	30,160 - 112,590	85,000
20000351	Court Support Clerk 1	16.00	15.00	16.00	33,613 - 40,456	623,901
20000353	Court Support Clerk 2	20.00	21.00	21.00	35,173 - 42,474	877,752
20001117	Deputy City Attorney	161.25	161.25	161.25	30,160 - 217,922	21,840,675
90001117	Deputy City Attorney-Hourly	0.98	0.98	0.98	30,160 - 217,922	130,631
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	30,160 - 217,922	958,612
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	175,614
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	54,518
20001220	Executive Director	1.00	1.00	1.00	50,128 - 184,330	165,277
20000290	Information Systems Analyst 2	2.00	2.00	2.00	57,699 - 69,722	139,444
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
20000377	Information Systems Technician	1.00	1.00	1.00	45,448 - 54,766	54,766
90001128	Legal Intern- Hourly	1.50	3.25	3.25	41,621 - 50,606	135,268
20000587	Legal Secretary 2	36.00	34.00	34.00	56,243 - 68,016	2,242,888
90000587	Legal Secretary 2- Hourly	0.35	0.35	0.35	56,243 - 68,016	19,685
20000911	Librarian 3	1.00	1.00	1.00	64,896 - 78,749	78,749

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000614	Paralegal	21.00	21.00	21.00	61,485 - 74,173	1,502,243
20000680	Payroll Specialist 2	2.00	2.00	2.00	40,726 - 49,171	92,214
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	30,160 - 171,205	149,386
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	74,922 - 90,750	90,750
20000741	Principal Clerk	1.00	1.00	1.00	46,467 - 56,202	56,202
20000380	Principal Legal Secretary	1.00	1.00	1.00	65,062 - 78,416	78,416
20000063	Principal Paralegal	1.00	1.00	1.00	74,630 - 89,773	89,773
20001234	Program Coordinator	3.00	3.00	3.00	30,160 - 147,160	317,261
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,330	328,474
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	68,078 - 82,514	409,690
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	68,078 - 82,514	82,514
20000927	Senior Clerk/Typist	9.00	9.00	9.00	38,480 - 46,426	411,334
20001144	Senior Legal Intern	1.00	0.00	0.00	50,648 - 61,506	-
20000843	Senior Legal Secretary	6.00	7.00	7.00	61,984 - 74,672	514,491
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	76,586
20000845	Senior Paralegal	5.00	5.00	5.00	67,662 - 81,474	402,074
20000916	Senior Public Information Officer	0.00	1.00	1.00	57,699 - 69,722	69,722
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
20001057	Victim Services Coordinator	7.00	7.00	7.00	39,458 - 47,528	314,314
20000756	Word Processing Operator	3.00	3.00	3.00	33,613 - 40,456	113,716
	Adjust Budget To Approved Levels					(2,412,143)
	Bilingual - Regular					45,136
	Budgeted Personnel					(1,345,018)
	Expenditure Savings					
	Master Library Degree					3,937
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Standby Pay					3,758
	Termination Pay Annual					45,776
	Leave					
	Vacation Pay In Lieu					565,026
FTE, Salaries, and Wages Subtotal		385.98	386.73	386.73		\$ 34,077,424

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 317,903	\$ 325,775	\$ 292,231	\$ (33,544)
Flexible Benefits	4,712,168	4,739,724	5,184,579	444,855
Long-Term Disability	-	124,020	150,072	26,052
Medicare	530,502	515,639	516,745	1,106
Other	147,987	-	-	-
Other Post-Employment Benefits	2,388,893	2,337,850	2,246,252	(91,598)
Retiree Medical Trust	45,217	46,295	49,009	2,714

City Attorney

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement 401 Plan	35,535	36,712	35,718	(994)
Retirement ADC	11,822,512	12,502,437	14,130,069	1,627,632
Retirement DROP	54,936	59,847	74,898	15,051
Risk Management Administration	461,043	393,418	389,067	(4,351)
Supplemental Pension Savings Plan	2,241,084	2,334,306	2,399,241	64,935
Unemployment Insurance	55,470	55,041	54,430	(611)
Workers' Compensation	263,023	324,821	474,337	149,516
Fringe Benefits Subtotal	\$ 23,076,274	\$ 23,795,885	\$ 25,996,648	\$ 2,200,763
Total Personnel Expenditures			\$ 60,074,072	

City Auditor



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Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

The mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government.

Goals and Objectives

Goal 1: *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.*

- The Office will move towards accomplishing this goal by focusing on the following objectives: Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of audit recommendations management agrees to implement	95%	96%	95%	98%	95%
Percentage of audit workplan completed during the fiscal year	90%	86%	90%	95%	90%
Percentage of hotline investigation recommendations management agrees to implement	90%	90%	90%	95%	90%

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 2,967,988	\$ 3,313,272	\$ 3,494,011	\$ 180,739
Non-Personnel Expenditures	551,024	660,217	650,229	(9,988)
Total Department Expenditures	\$ 3,519,012	\$ 3,973,489	\$ 4,144,240	\$ 170,751
Total Department Revenue	\$ 743	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
City Auditor	\$ 3,519,012	\$ 3,973,489	\$ 4,144,240	\$ 170,751
Total	\$ 3,519,012	\$ 3,973,489	\$ 4,144,240	\$ 170,751

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 271,990	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	421	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	8,916	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(19,325)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(91,251)	-
Total	0.00	\$ 170,751	\$ -

City Auditor

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,963,521	\$ 2,259,084	\$ 2,227,089	\$ (31,995)
Fringe Benefits	1,004,467	1,054,188	1,266,922	212,734
PERSONNEL SUBTOTAL	2,967,988	3,313,272	3,494,011	180,739
NON-PERSONNEL				
Supplies	\$ 4,748	\$ 16,915	\$ 17,450	\$ 535
Contracts	424,518	488,949	469,510	(19,439)
Information Technology	115,973	147,820	156,736	8,916
Energy and Utilities	-	333	333	-
Other	5,785	6,200	6,200	-
NON-PERSONNEL SUBTOTAL	551,024	660,217	650,229	(9,988)
Total	\$ 3,519,012	\$ 3,973,489	\$ 4,144,240	\$ 170,751

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 743	\$ -	\$ -	-
Total	\$ 743	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 37,024 - 221,125	\$ 192,067
20001233	Assistant to the Director	2.00	2.00	2.00	50,128 - 184,330	184,184
20001252	City Auditor	1.00	1.00	1.00	63,128 - 239,138	215,000
21000001	Performance Audit Manager	1.00	1.00	1.00	50,128 - 184,330	131,000
20001135	Performance Auditor Budgeted Personnel Expenditure Savings Vacation Pay In Lieu	17.00	17.00	17.00	30,160 - 162,032	1,590,897 (91,333) 5,274
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,227,089

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,821	\$ 10,771	\$ 11,713	\$ 942
Flexible Benefits	258,397	286,134	298,239	12,105
Insurance	860	-	-	-
Long-Term Disability	-	7,505	9,310	1,805
Medicare	29,990	31,356	32,216	860
Other Post-Employment Benefits	122,825	132,153	130,578	(1,575)
Retiree Medical Trust	3,079	3,825	3,739	(86)
Retirement 401 Plan	3,451	3,308	3,308	-
Retirement ADC	420,693	396,127	583,932	187,805
Retirement DROP	5,896	5,858	5,858	-
Risk Management Administration	23,721	22,239	22,617	378

City Auditor

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplemental Pension Savings Plan	118,517	145,547	148,635	3,088
Unemployment Insurance	3,096	3,331	3,378	47
Workers' Compensation	2,122	6,034	13,399	7,365
Fringe Benefits Subtotal	\$ 1,004,467	\$ 1,054,188	\$ 1,266,922	\$ 212,734
Total Personnel Expenditures			\$ 3,494,011	



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City Clerk



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Description

The 1931 Charter outlined the duties of the City Clerk, and the core functions remain, which include: supporting the legislative body, coordinating municipal elections, serving as the Filing Officer, and managing the City's archives and records management program. Today, the Clerk has built upon these important services to become a vital access point to local government.

The Clerk has spent over a decade striving for increased efficiency and embracing continuous improvement. This philosophy has allowed the office to provide the best assistance to its internal and external customers by integrating innovative practices into daily operations. Examples include: the creation of an interdepartmental shared drive to streamline the process of accessing legislative meeting files, maximizing access to documents while maintaining file integrity; the use of the Get It Done application to enable customers to create passport appointments through mobile devices, allowing for 24/7, on-the-go access to this service, and an increase in General Fund revenue; and the consolidation of over-the-counter services into one central location, providing a full-service resource center that is easily accessible to members of the public and City departments.

During the continuing COVID-19 State of Emergency, the Office of the City Clerk has facilitated the evolution of our City Council meetings to a completely virtual environment, offering elected officials, City staff, and members of the public a safe, accessible, and efficient means of conducting and commenting on City business in real time.

The Clerk continues to implement innovative improvements to the department's business operations. In partnership with Council Administration, Communications Department, Department of Information Technology, Real Estate Assets Department and Engineering and Capital Projects Department, the Clerk began updating the Council Chambers' audio-visual and electronic voting system to improve meeting management and the public engagement experience without the use of General Funds. Additionally, the department is working on streamlining and updating the electronic filing system to be a more user-friendly platform for not only the filer but also the public, while saving valuable taxpayer funding.

City Clerk

As the City's Elections Official, the City Clerk coordinates the municipal elections. With recent changes to the City Charter, as well as the increase in interest by the public to run for office or be involved in local government, the Clerk's role in municipal elections has become even more critical. In years past, the Office of the City Clerk processed on average, 15-20 candidates and 1-2 petitions. That number increased to over 50 candidates in the last election cycle and the number of petitions has increased as well with as many as 6 to 7 petition initiatives in recent years. Looking forward, interest is anticipated to increase, and the City Clerk is committed to ensuring the department has the resources and staff to meet all legal requirements to keep the process open and transparent to the public.

The Clerk's Passport Acceptance Facility has proven to be an enormous success. In its eight year of operation, the agency has processed more than 25,000 passport applications. Its central location in the lobby of the City Administration Building makes it a valuable resource that is easily accessible and clearly provides an important customer service.

In addition, the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical material, including over 435,000 items of historical material scanned and uploaded to the City Clerk's Digital Archives. Collections have been expanded to include 52 new volumes of ancestry burial records and other items of public interest. This program, in its seventh year, has been recognized by local historical preservation organizations and the California Records Advisory Board for Archival excellence with long-term preservation and outstanding public service to provide online access to many of the City's rare publications, documents and maps.

As core services of the department are strengthened and new services are added to enhance transparency, these efforts reflect the commitment of the City Clerk to act as a gateway to local government.

The vision is:

To enhance access to local government

The mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

Goal 1: *Customer Service: Provide customers with accurate and thorough responses in a courteous, timely and user-friendly manner.*

- Be a reliable resource for obtaining and preserving information.
- Continue to provide and enhance a central resource center that is easily accessible to the public and City departments.
- Accurately and timely respond to information requests while maintaining traceability.
- Making resolutions and ordinances available on the City Clerk's on-line database within 72 hours (business days) of final processing.
- Upload the Results Summary of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting.
- Make the City Council meeting agendas and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all agenda revisions and updates prior to the start of the Council meetings.

Goal 2: *Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency and accessibility.*

- Continue to expand electronic filing options within the City of San Diego where appropriate.
- Use technology to enhance the customer experience.
- Use innovative technology to enhance record-keeping capabilities.
- Provide better search options and expanded content via the Digital Archives for customer interface.
- Provide user-friendly online passport appointment scheduling.

Goal 3: *Legal Requirements: Adhere to state and local mandates and deadlines related to city government.*

- Effectively administer and coordinate municipal elections and citizen petition processes fairly, neutrally, and impartially.
- Comply with Brown Act noticing requirements by making City Council meeting agendas, supporting materials, minutes, late-arriving (SB 343) materials, and Closed Session agendas public and readily available.
- Make supplemental agenda items and supporting materials available to the public at least 72 hours prior to the Council meeting.
- Provide effective maintenance and oversight of the City's Master Record Schedule to ensure all City business functions and records series are identified and legal codes for retention are cited.
- Provide records management training to departments, Records Coordinators, Council, and Mayoral staff on policies, and procedures pertinent to legislative and regulatory compliance of City records.
- Serve as filing officer to the City's campaign finance disclosure reports, statements of economic interest, municipal lobbyist registrations and reports, as well as other reports as required by the FPPC.

Goal 4: *Serving Our City: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively.*

- Work collaboratively with City departments, agencies, boards and commissions to ensure conflict of interest requirements are met.
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions.
- Partner with schools, colleges, retired citizens, graduates and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects.

- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation.
- Provide reports and information at various Council and Committee meetings on topics related to the Department’s core services.
- Seek out access improvements to Council Chambers to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner ¹	92%	95%	96%	97%	95%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility ²	96%	90%	96%	100%	98%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government ³	100%	100%	100%	100%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated ⁴	100%	100%	100%	100%	100%

1. Although Records Management training hours were significantly reduced, the quality of specialized trainings provided maintained satisfactory ratings. Does not reflect Council Ambassador assistance, as Ambassadors were not needed in Council Chambers once the public was prohibited from entering City facilities during the Covid-19 State of Emergency.
2. Due to the COVID-19 state of Emergency, the City Clerk’s Passport Services suspended operations on March 17, 2020. No appointments were offered, as Passport Services continue to be suspended in FY 2021. Passport Services will resume operations once City facilities are open to members of the public.
3. During the COVID-19 continuing state of emergency, the department continued to post and distribute SB-343 materials prior to the City Council meeting, provided meeting materials arrived by 4 p.m. on the day before the meeting. Normally, prior to the COVID-19 state of emergency, meeting materials received after close of business day, the Friday prior to the Monday/Tuesday Council meetings were made available to the public in the SB-343 binder in the Office of the City Clerk, as well as Council Chambers during Council meetings, with said materials uploaded after the meeting concluded.
4. Due to the COVID-19 state of emergency, the department suspended its participation in the City’s Volunteer, Internship and Work Readiness Programs, and remains on hold until City facilities re-open to members of the public. During the COVID-19 continuing state of emergency, there was no need to make the City Council List of Agenda items available in Council Chambers, since members of the public were not in attendance. In its place, the department created an Anticipated List of Agenda Items slide that is repeatedly shown during the virtual City Council meeting so that members of the public following the meeting on City TV or on the City’s live stream are able to figure out which items have been already dispensed with, which items are still to come, and the anticipated order in which the items will be taken.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	47.32	47.32	47.32	0.00
Personnel Expenditures	\$ 4,919,582	\$ 5,087,211	\$ 5,207,613	\$ 120,402
Non-Personnel Expenditures	1,015,299	1,305,656	1,384,192	78,536
Total Department Expenditures	\$ 5,934,881	\$ 6,392,867	\$ 6,591,805	\$ 198,938
Total Department Revenue	\$ 220,192	\$ 155,582	\$ 135,582	\$ (20,000)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
City Clerk	\$ 2,015,218	\$ 2,168,853	\$ 2,581,759	\$ 412,906
Elections & Information Services	1,079,771	1,165,150	785,287	(379,863)
Legislative Services	1,881,334	2,006,582	2,147,405	140,823
Records Management	958,557	1,052,282	1,077,354	25,072
Total	\$ 5,934,881	\$ 6,392,867	\$ 6,591,805	\$ 198,938

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
City Clerk	6.50	6.50	9.50	3.00
Elections & Information Services	11.50	11.50	8.50	(3.00)
Legislative Services	18.32	18.32	18.32	0.00
Records Management	11.00	11.00	11.00	0.00
Total	47.32	47.32	47.32	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 112,277	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	158,374	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	8,053	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	72	-
Equipment Rate Reduction Reduction of non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(618)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(5,137)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(74,083)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	30,000
Revised Revenue Adjustment to reflect revised revenue projections for passport services.	0.00	-	(50,000)
Total	0.00	\$ 198,938	\$ (20,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,642,012	\$ 2,754,924	\$ 2,719,597	(35,327)
Fringe Benefits	2,277,570	2,332,287	2,488,016	155,729
PERSONNEL SUBTOTAL	4,919,582	5,087,211	5,207,613	120,402
NON-PERSONNEL				
Supplies	\$ 51,364	\$ 127,096	\$ 127,666	570
Contracts	297,315	294,543	333,416	38,873
Information Technology	474,709	684,213	610,130	(74,083)
Energy and Utilities	187,351	195,043	308,219	113,176
Other	4,560	4,761	4,761	-
NON-PERSONNEL SUBTOTAL	1,015,299	1,305,656	1,384,192	78,536
Total	\$ 5,934,881	\$ 6,392,867	\$ 6,591,805	\$ 198,938

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 201,861	\$ 143,782	\$ 123,782	(20,000)
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	11,581	10,800	10,800	-
Other Revenue	179	-	-	-
Transfers In	6,571	-	-	-
Total	\$ 220,192	\$ 155,582	\$ 135,582	(20,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,458 - 47,528	\$ 47,528
20000024	Administrative Aide 2	5.00	4.00	4.00	45,448 - 54,766	219,064
20000119	Associate Management Analyst	6.00	7.00	7.00	57,699 - 69,722	464,952
20001106	City Clerk	1.00	1.00	1.00	37,024 - 221,125	160,098
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,928 - 38,480	-
90000539	Clerical Assistant 2- Hourly	0.15	0.15	0.15	31,928 - 38,480	4,789
20000370	Deputy City Clerk 1	16.00	17.00	16.00	35,173 - 42,474	657,363
20000371	Deputy City Clerk 2	4.00	4.00	5.00	40,373 - 48,859	233,855
20001168	Deputy Director	3.00	3.00	3.00	50,128 - 184,330	384,198
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
20000347	Legislative Recorder 2	4.00	4.00	4.00	46,530 - 56,306	225,224
90000347	Legislative Recorder 2- Hourly	0.17	0.17	0.17	46,530 - 56,306	7,910
20000172	Payroll Specialist 1	1.00	1.00	1.00	38,938 - 46,862	46,149
20001234	Program Coordinator	1.00	1.00	0.00	30,160 - 147,160	-
20001222	Program Manager	0.00	0.00	1.00	50,128 - 184,330	110,000
20000779	Public Information Specialist	1.00	1.00	1.00	35,173 - 42,474	42,474
20000950	Stock Clerk	1.00	1.00	1.00	32,074 - 38,709	38,219
20000955	Storekeeper 1	1.00	1.00	1.00	36,941 - 44,304	36,941
	Bilingual - Regular					18,928
	Budgeted Personnel					(98,072)
	Expenditure Savings					
	Overtime Budgeted					10,116
	Termination Pay Annual					12,807
	Leave					
	Vacation Pay In Lieu					20,468
FTE, Salaries, and Wages Subtotal		47.32	47.32	47.32		\$ 2,719,597

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,103	\$ 21,143	\$ 19,889	\$ (1,254)
Flexible Benefits	547,506	561,877	568,788	6,911
Insurance	1,074	-	-	-
Long-Term Disability	-	9,355	11,134	1,779
Medicare	40,372	39,432	38,801	(631)
Other	6,699	-	-	-
Other Post-Employment Benefits	290,952	289,478	279,810	(9,668)
Retiree Medical Trust	2,160	2,333	2,569	236
Retirement 401 Plan	2,279	2,498	2,167	(331)
Retirement ADC	1,118,975	1,155,144	1,298,181	143,037
Retirement DROP	11,859	11,787	11,279	(508)
Risk Management Administration	56,143	48,714	48,465	(249)
Supplemental Pension Savings Plan	150,630	156,654	163,209	6,555
Unemployment Insurance	4,157	4,146	4,044	(102)
Workers' Compensation	23,661	29,726	39,680	9,954
Fringe Benefits Subtotal	\$ 2,277,570	\$ 2,332,287	\$ 2,488,016	\$ 155,729

City Clerk

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total Personnel Expenditures		\$	5,207,613	

City Council



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Description

San Diego City Charter Article XV, Section 270(a): "The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11: "All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1
 The first Council district includes the communities of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2
 The second Council district includes the communities of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council - District 3
 The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council - District 4
 The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, North Bay Terraces,

City Council

O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5
 The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6
 The sixth Council district includes the communities of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7
 The seventh Council district includes the communities of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8
 The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9
 The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmount Park, Fairmount Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

Council Administration
 Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety & Livable Neighborhoods; and Rules.

Community Projects, Programs, and Services
 Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	109.37	109.37	109.00	(0.37)
Personnel Expenditures	\$ 11,947,335	\$ 12,584,758	\$ 12,934,820	\$ 350,062
Non-Personnel Expenditures	2,320,036	2,074,974	3,274,206	1,199,232
Total Department Expenditures	\$ 14,267,371	\$ 14,659,732	\$ 16,209,026	\$ 1,549,294
Total Department Revenue	\$ 9,178	\$ -	\$ -	\$ -

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Council District 1	\$ 1,171,346	\$ 1,399,428	\$ 1,411,465	\$ 12,037
Council District 1 - CPPS	131,907	-	100,000	100,000
Council District 2	1,068,962	1,260,207	1,392,068	131,861
Council District 2 - CPPS	185,279	-	100,000	100,000
Council District 3	1,120,917	1,157,065	1,216,520	59,455
Council District 3 - CPPS	187,596	-	100,000	100,000
Council District 4	1,195,557	1,383,495	1,555,517	172,022
Council District 4 - CPPS	129,415	-	100,000	100,000
Council District 5	1,016,105	1,165,207	1,268,425	103,218
Council District 5 - CPPS	159,945	-	100,000	100,000
Council District 6	1,076,724	1,233,462	1,332,945	99,483
Council District 6 - CPPS	90,644	-	100,000	100,000
Council District 7	1,174,618	1,275,368	1,330,182	54,814
Council District 7 - CPPS	100,721	-	100,000	100,000
Council District 8	1,394,064	1,447,808	1,825,966	378,158
Council District 8 - CPPS	128,076	-	100,000	100,000
Council District 9	1,390,320	1,523,331	1,137,151	(386,180)
Council District 9 - CPPS	(4,333)	-	100,000	100,000
Council Administration	2,549,506	2,814,361	2,838,787	24,426
Total	\$ 14,267,371	\$ 14,659,732	\$ 16,209,026	\$ 1,549,294

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	19.37	19.37	19.00	(0.37)
Total	109.37	109.37	109.00	(0.37)

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00 \$	15,000 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	10,770	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,535	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,904)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(13,364)	-
Total	0.00 \$	12,037 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 656,433	\$ 702,630	\$ 742,485	\$ 39,855
Fringe Benefits	436,061	540,074	484,989	(55,085)
PERSONNEL SUBTOTAL	1,092,495	1,242,704	1,227,474	(15,230)
NON-PERSONNEL				
Supplies	\$ 1,078	\$ 14,597	\$ 13,697	(900)
Contracts	22,810	58,165	57,796	(369)
Information Technology	44,375	62,412	90,048	27,636
Energy and Utilities	6,644	5,550	6,450	900
Other	3,945	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	78,852	156,724	183,991	27,267
Total	\$ 1,171,346	\$ 1,399,428	\$ 1,411,465	\$ 12,037

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ 1,370	\$ -	\$ -	-
Total	\$ 1,370	\$ -	\$ -	-

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 117,619
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	5.00	6.00	6.00	30,160 - 111,862	385,176
20001166	Council Representative 2A	3.00	2.00	2.00	30,160 - 111,862	166,982
	Adjust Budget To Approved Levels					(55,592)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 742,485

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,354	\$ 9,101	\$ 5,192	\$ (3,909)
Flexible Benefits	123,196	135,597	138,846	3,249
Long-Term Disability	-	2,632	3,345	713
Medicare	10,321	10,994	11,571	577
Other Post-Employment Benefits	59,629	62,930	62,180	(750)
Retiree Medical Trust	897	878	1,563	685
Retirement 401 Plan	1,256	683	1,176	493
Retirement ADC	183,411	252,988	190,944	(62,044)
Risk Management Administration	11,516	10,590	10,770	180
Supplemental Pension Savings Plan	36,295	49,513	52,658	3,145
Unemployment Insurance	1,035	1,168	1,214	46
Workers' Compensation	2,151	3,000	5,530	2,530
Fringe Benefits Subtotal	\$ 436,061	\$ 540,074	\$ 484,989	\$ (55,085)
Total Personnel Expenditures			\$ 1,227,474	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD	0.00	\$ 100,000	\$ -
Addition of one-time non-personnel expenditures for City Council Discretionary Grants.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 131,907	\$ -	\$ 100,000	\$ 100,000
NON-PERSONNEL SUBTOTAL	131,907	-	100,000	100,000
Total	\$ 131,907	\$ -	\$ 100,000	\$ 100,000

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	128,550 \$	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	3,786	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,234	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(4,124)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(12,585)	-
Total	0.00 \$	131,861 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 623,304	\$ 664,539	\$ 733,415	68,876
Fringe Benefits	355,790	391,038	429,498	38,460
PERSONNEL SUBTOTAL	979,094	1,055,577	1,162,913	107,336
NON-PERSONNEL				
Supplies	\$ 1,755	\$ 12,406	\$ 11,406	(1,000)
Contracts	30,637	109,412	107,522	(1,890)
Information Technology	41,642	61,412	88,827	27,415
Energy and Utilities	2,590	3,400	3,400	-
Other	13,244	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	89,868	204,630	229,155	24,525
Total	\$ 1,068,962	\$ 1,260,207	\$ 1,392,068	\$ 131,861

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 120,016
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	4.00	6.00	6.00	30,160 - 111,862	388,082
20001166	Council Representative 2A	4.00	2.00	2.00	30,160 - 111,862	139,807
	Adjust Budget To Approved Levels					(46,576)
	Vacation Pay In Lieu					3,786
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 733,415

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,499	\$ 3,410	\$ 3,600	\$ 190
Flexible Benefits	126,697	142,996	143,361	365
Insurance	507	-	-	-
Long-Term Disability	-	2,466	3,253	787
Medicare	9,751	10,312	11,254	942
Other Post-Employment Benefits	56,649	62,930	62,180	(750)
Retiree Medical Trust	921	1,084	1,158	74
Retirement ADC	91,323	91,535	119,680	28,145
Risk Management Administration	10,933	10,590	10,770	180
Supplemental Pension Savings Plan	52,961	61,844	67,630	5,786
Unemployment Insurance	979	1,096	1,179	83
Workers' Compensation	1,570	2,775	5,433	2,658
Fringe Benefits Subtotal	\$ 355,790	\$ 391,038	\$ 429,498	\$ 38,460
Total Personnel Expenditures			\$ 1,162,913	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD	0.00	\$ 100,000	\$ -
Addition of one-time non-personnel expenditures for City Council Discretionary Grants.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 167,055	\$ -	\$ 100,000	\$ 100,000
Transfers Out	18,223	-	-	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL SUBTOTAL	185,279	-	100,000	100,000
Total	\$ 185,279	\$ -	\$ 100,000	\$ 100,000

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 57,557	\$ -
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	699	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	283	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(2,225)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(11,859)	-
Total	0.00	\$ 59,455	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 730,928	\$ 700,780	\$ 683,345	(17,435)
Fringe Benefits	293,187	296,463	347,154	50,691
PERSONNEL SUBTOTAL	1,024,115	997,243	1,030,499	33,256
NON-PERSONNEL				

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplies	\$ 2,125	\$ 9,162	\$ 8,662	\$ (500)
Contracts	29,689	66,781	64,839	(1,942)
Information Technology	43,912	63,579	91,720	28,141
Energy and Utilities	7,132	9,300	9,800	500
Other	13,945	11,000	11,000	-
NON-PERSONNEL SUBTOTAL	96,802	159,822	186,021	26,199
Total	\$ 1,120,917	\$ 1,157,065	\$ 1,216,520	\$ 59,455

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 120,000
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	6.00	6.00	6.00	30,160 - 111,862	340,002
20001166	Council Representative 2A	2.00	2.00	2.00	30,160 - 111,862	137,003
	Adjust Budget To Approved Levels					(46,227)
	Vacation Pay In Lieu					4,267
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 683,345

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 2,310	\$ 2,310
Flexible Benefits	131,715	135,597	109,468	(26,129)
Insurance	507	-	-	-
Long-Term Disability	-	2,579	3,040	461
Medicare	11,610	10,779	10,516	(263)
Other Post-Employment Benefits	65,139	62,930	62,180	(750)
Retiree Medical Trust	1,619	1,599	1,621	22
Retirement ADC	-	-	76,786	76,786
Risk Management Administration	12,572	10,590	10,770	180
Supplemental Pension Savings Plan	66,636	68,396	64,303	(4,093)
Unemployment Insurance	1,148	1,145	1,102	(43)
Workers' Compensation	2,240	2,848	5,058	2,210
Fringe Benefits Subtotal	\$ 293,187	\$ 296,463	\$ 347,154	\$ 50,691
Total Personnel Expenditures			\$ 1,030,499	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures for City Council Discretionary Grants	0.00 \$	100,000 \$	-
Total	0.00 \$	100,000 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 187,596	\$ -	\$ 100,000	100,000
NON-PERSONNEL SUBTOTAL	187,596	-	100,000	100,000
Total	\$ 187,596	\$ -	\$ 100,000	100,000

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	167,025 \$	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	5,278	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,239	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(386)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,925)	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(15,209)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Total	0.00 \$	172,022 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 604,425	\$ 651,403	\$ 667,897	\$ 16,494
Fringe Benefits	488,326	562,690	690,411	127,721
PERSONNEL SUBTOTAL	1,092,751	1,214,093	1,358,308	144,215
NON-PERSONNEL				
Supplies	\$ 2,224	\$ 9,435	\$ 9,535	\$ 100
Contracts	33,526	60,858	60,686	(172)
Information Technology	49,108	68,959	96,838	27,879
Energy and Utilities	7,430	8,150	8,150	-
Other	10,518	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	102,806	169,402	197,209	27,807
Total	\$ 1,195,557	\$ 1,383,495	\$ 1,555,517	\$ 172,022

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 118,789
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	7.00	7.00	7.00	30,160 - 111,862	391,405
20001166	Council Representative 2A	1.00	1.00	1.00	30,160 - 111,862	72,322
	Adjust Budget To Approved Levels					(48,197)
	Vacation Pay In Lieu					5,278
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 667,897

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,939	\$ 2,920	\$ 2,920	\$ -
Flexible Benefits	114,813	125,378	132,901	7,523
Insurance	507	-	-	-
Long-Term Disability	-	2,427	2,980	553
Medicare	9,742	10,143	10,306	163
Other	50	-	-	-
Other Post-Employment Benefits	58,861	62,930	62,180	(750)
Retiree Medical Trust	951	1,121	1,088	(33)
Retirement 401 Plan	1,196	1,188	1,188	-

City Council

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement ADC	247,837	296,916	414,354	117,438
Risk Management Administration	11,373	10,590	10,770	180
Supplemental Pension Savings Plan	37,543	45,522	45,785	263
Unemployment Insurance	958	1,078	1,081	3
Workers' Compensation	1,557	2,477	4,858	2,381
Fringe Benefits Subtotal	\$ 488,326	\$ 562,690	\$ 690,411	\$ 127,721
Total Personnel Expenditures			\$ 1,358,308	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures for City Council Discretionary Grants.	0.00 \$	100,000 \$	-
Total	0.00 \$	100,000 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 124,415	\$ -	\$ 100,000	\$ 100,000
Transfers Out	5,000	-	-	-
NON-PERSONNEL SUBTOTAL	129,415	-	100,000	100,000
Total	\$ 129,415	\$ -	\$ 100,000	\$ 100,000

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	103,354 \$	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	1,624	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(3,276)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Support for Information Technology	0.00	(13,484)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Total	0.00 \$	103,218 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 650,656	\$ 676,842	\$ 749,782	72,940
Fringe Benefits	247,827	281,008	285,422	4,414
PERSONNEL SUBTOTAL	898,483	957,850	1,035,204	77,354
NON-PERSONNEL				
Supplies	\$ 27,590	\$ 32,570	\$ 32,570	-
Contracts	41,445	89,787	88,135	(1,652)
Information Technology	44,576	62,300	89,816	27,516
Energy and Utilities	709	5,200	5,200	-
Other	3,301	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	117,622	207,357	233,221	25,864
Total	\$ 1,016,105	\$ 1,165,207	\$ 1,268,425	\$ 103,218

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 136,000
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
20001165	Council Representative 1	8.00	8.00	8.00	30,160 - 111,862	518,604
	Adjust Budget To Approved Levels					(45,607)
	Vacation Pay In Lieu					12,485
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 749,782

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				

City Council

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Flexible Benefits	\$ 108,608	\$ 124,602	\$ 117,423	\$ (7,179)
Long-Term Disability	-	2,462	3,282	820
Medicare	10,382	10,296	11,353	1,057
Other Post-Employment Benefits	56,913	62,930	62,180	(750)
Retiree Medical Trust	1,347	1,515	1,958	443
Risk Management Administration	10,984	10,590	10,770	180
Supplemental Pension Savings Plan	57,574	65,317	72,028	6,711
Unemployment Insurance	1,000	1,094	1,191	97
Workers' Compensation	1,018	2,202	5,237	3,035
Fringe Benefits Subtotal	\$ 247,827	\$ 281,008	\$ 285,422	\$ 4,414
Total Personnel Expenditures			\$ 1,035,204	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD	0.00	\$ 100,000	\$ -
Addition of one-time non-personnel expenditures for City Council Discretionary Grants.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 75,043	\$ -	\$ 100,000	\$ 100,000
Transfers Out	84,902	-	-	-
NON-PERSONNEL SUBTOTAL	159,945	-	100,000	100,000
Total	\$ 159,945	\$ -	\$ 100,000	\$ 100,000

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 97,334	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,998	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(2,553)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(12,296)	-
Total	0.00	\$ 99,483	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 709,488	\$ 756,826	\$ 859,494	\$ 102,668
Fringe Benefits	256,629	294,033	314,146	20,113
PERSONNEL SUBTOTAL	966,117	1,050,859	1,173,640	122,781
NON-PERSONNEL				
Supplies	\$ 12,611	\$ 29,727	\$ 4,927	\$(24,800)
Contracts	33,392	74,386	46,184	(28,202)
Information Technology	48,647	63,690	91,394	27,704
Energy and Utilities	4,467	4,800	4,800	-
Other	11,490	10,000	12,000	2,000
NON-PERSONNEL SUBTOTAL	110,607	182,603	159,305	(23,298)
Total	\$ 1,076,724	\$ 1,233,462	\$ 1,332,945	\$ 99,483

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 120,016
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
20001165	Council Representative 1 Vacation Pay In Lieu	8.00	8.00	8.00	30,160 - 111,862	601,640 9,538
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 859,494

City Council

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,279	\$ 3,116	\$ 3,849	\$ 733
Flexible Benefits	108,744	124,602	133,700	9,098
Long-Term Disability	-	2,767	3,562	795
Medicare	11,242	11,567	12,324	757
Other Post-Employment Benefits	55,914	62,930	62,180	(750)
Retiree Medical Trust	1,526	1,735	1,804	69
Retirement 401 Plan	775	640	640	-
Retirement ADC	9,404	8,147	9,997	1,850
Risk Management Administration	10,791	10,590	10,770	180
Supplemental Pension Savings Plan	53,766	64,229	68,266	4,037
Unemployment Insurance	1,099	1,230	1,292	62
Workers' Compensation	1,088	2,480	5,762	3,282
Fringe Benefits Subtotal	\$ 256,629	\$ 294,033	\$ 314,146	\$ 20,113
Total Personnel Expenditures			\$ 1,173,640	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD	0.00	\$ 100,000	\$ -
Addition of one-time non-personnel expenditures for City Council Discretionary Grants.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 86,100	\$ -	\$ 100,000	\$ 100,000
Transfers Out	4,544	-	-	-
NON-PERSONNEL SUBTOTAL	90,644	-	100,000	100,000
Total	\$ 90,644	\$ -	\$ 100,000	\$ 100,000

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00 \$	63,189 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Constituent Relations Management Contract	0.00	15,000	-
Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.			
Non-Discretionary Adjustment	0.00	2,833	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(3,082)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	(9,725)	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Support for Information Technology	0.00	(13,401)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Total	0.00 \$	54,814 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 750,409	\$ 777,414	\$ 818,188	40,774
Fringe Benefits	346,319	317,321	304,011	(13,310)
PERSONNEL SUBTOTAL	1,096,728	1,094,735	1,122,199	27,464
NON-PERSONNEL				
Supplies	\$ 2,195	\$ 13,510	\$ 13,510	-
Contracts	24,092	85,456	85,207	(249)
Information Technology	48,623	64,467	92,066	27,599
Energy and Utilities	1,383	2,200	2,200	-
Other	1,597	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	77,891	180,633	207,983	27,350
Total	\$ 1,174,618	\$ 1,275,368	\$ 1,330,182	\$ 54,814

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 1,950	\$ -	\$ -	-
Total	\$ 1,950	\$ -	\$ -	-

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 135,000
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
20001165	Council Representative 1 Adjust Budget To Approved Levels	8.00	8.00	8.00	30,160 - 111,862	603,747 (48,859)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 818,188

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 132,833	\$ 144,580	\$ 125,745	\$ (18,835)
Long-Term Disability	-	2,834	3,634	800
Medicare	11,608	11,842	12,574	732
Other	1,767	-	-	-
Other Post-Employment Benefits	58,216	62,930	62,180	(750)
Retiree Medical Trust	1,464	1,782	2,169	387
Retirement 401 Plan	901	850	-	(850)
Retirement ADC	70,798	10,822	-	(10,822)
Risk Management Administration	11,260	10,590	10,770	180
Supplemental Pension Savings Plan	55,161	67,302	79,769	12,467
Unemployment Insurance	1,173	1,258	1,318	60
Workers' Compensation	1,138	2,531	5,852	3,321
Fringe Benefits Subtotal	\$ 346,319	\$ 317,321	\$ 304,011	\$ (13,310)
Total Personnel Expenditures			\$ 1,122,199	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD	0.00	\$ 100,000	\$ -
Addition of one-time non-personnel expenditures for City Council Discretionary Grants.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 75,721	\$ -	\$ 100,000	\$ 100,000
Transfers Out	25,000	-	-	-
NON-PERSONNEL SUBTOTAL	100,721	-	100,000	100,000
Total	\$ 100,721	\$ -	\$ 100,000	\$ 100,000

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 600	\$ -	\$ -	-
Total	\$ 600	\$ -	\$ -	-

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 369,924	\$ -
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,912	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	575	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(5,388)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(11,865)	-
Total	0.00	\$ 378,158	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 701,556	\$ 626,879	\$ 748,395	121,516
Fringe Benefits	552,112	560,011	793,331	233,320
PERSONNEL SUBTOTAL	1,253,668	1,186,890	1,541,726	354,836
NON-PERSONNEL				
Supplies	\$ 14,740	\$ 28,843	\$ 28,943	100
Contracts	59,081	140,445	134,632	(5,813)

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Information Technology	51,293	70,330	98,465	28,135
Energy and Utilities	1,349	1,300	2,200	900
Other	13,934	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	140,397	260,918	284,240	23,322
Total	\$ 1,394,064	\$ 1,447,808	\$ 1,825,966	\$ 378,158

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 4,411	\$ -	\$ -	-
Total	\$ 4,411	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 136,406
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	-
20001165	Council Representative 1	8.00	8.00	8.00	30,160 - 111,862	524,826
	Adjust Budget To Approved Levels					(57,297)
	Vacation Pay In Lieu					16,160
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 748,395

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,478	\$ -	\$ 3,026	\$ 3,026
Flexible Benefits	128,836	137,819	140,965	3,146
Insurance	507	-	-	-
Long-Term Disability	-	2,350	3,309	959
Medicare	11,121	9,830	11,449	1,619
Other	10,474	-	-	-
Other Post-Employment Benefits	61,404	62,930	62,180	(750)
Retiree Medical Trust	941	995	1,059	64
Retirement 401 Plan	1,002	1,009	1,009	-
Retirement ADC	277,990	285,823	501,243	215,420
Risk Management Administration	11,839	10,590	10,770	180
Supplemental Pension Savings Plan	44,322	45,517	51,838	6,321
Unemployment Insurance	1,105	1,043	1,200	157
Workers' Compensation	1,092	2,105	5,283	3,178
Fringe Benefits Subtotal	\$ 552,112	\$ 560,011	\$ 793,331	\$ 233,320
Total Personnel Expenditures			\$ 1,541,726	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures for City Council Discretionary Grants.	0.00 \$	100,000 \$	-
Total	0.00 \$	100,000 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 128,076	\$ -	\$ 100,000	100,000
NON-PERSONNEL SUBTOTAL	128,076	-	100,000	100,000
Total	\$ 128,076	\$ -	\$ 100,000	100,000

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00 \$	15,000 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,885	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(2,488)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(14,578)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(385,999)	-
Total	0.00 \$	(386,180) \$	-

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 656,478	\$ 648,084	\$ 662,409	\$ 14,325
Fringe Benefits	637,280	701,010	275,686	(425,324)
PERSONNEL SUBTOTAL	1,293,758	1,349,094	938,095	(410,999)
NON-PERSONNEL				
Supplies	\$ 1,048	\$ 12,150	\$ 12,150	\$ -
Contracts	26,611	72,804	71,601	(1,203)
Information Technology	49,599	65,983	91,405	25,422
Energy and Utilities	7,750	5,300	5,900	600
Other	11,556	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	96,563	174,237	199,056	24,819
Total	\$ 1,390,320	\$ 1,523,331	\$ 1,137,151	\$ (386,180)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 30,160 - 159,349	\$ 120,000
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
20001165	Council Representative 1	7.00	7.00	7.00	30,160 - 111,862	388,008
20001166	Council Representative 2A	1.00	1.00	1.00	30,160 - 111,862	85,000
	Adjust Budget To Approved Levels					(58,899)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 662,409

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,588	\$ 9,312	\$ -	\$ (9,312)
Flexible Benefits	129,217	139,371	115,046	(24,325)
Insurance	507	-	-	-
Long-Term Disability	-	2,453	3,021	568
Medicare	10,342	10,251	10,459	208
Other	1,274	-	-	-
Other Post-Employment Benefits	60,163	62,930	62,180	(750)
Retiree Medical Trust	611	731	1,804	1,073
Retirement ADC	368,673	413,116	-	(413,116)
Risk Management Administration	11,597	10,590	10,770	180
Supplemental Pension Savings Plan	42,397	48,568	66,361	17,793
Unemployment Insurance	1,040	1,090	1,095	5
Workers' Compensation	1,869	2,598	4,950	2,352
Fringe Benefits Subtotal	\$ 637,280	\$ 701,010	\$ 275,686	\$ (425,324)
Total Personnel Expenditures			\$ 938,095	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures for City Council Discretionary Grants.	0.00 \$	100,000 \$	-
Total	0.00 \$	100,000 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ (4,333)	\$ -	\$ 100,000	\$ 100,000
NON-PERSONNEL SUBTOTAL	(4,333)	-	100,000	100,000
Total	\$ (4,333)	\$ -	\$ 100,000	\$ 100,000

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	94,181 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	23,079	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,883)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.37)	(12,564)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(78,387)	-
Total	(0.37) \$	24,426 \$	-

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,422,864	\$ 1,456,169	\$ 1,426,996	\$ (29,173)
Fringe Benefits	827,263	979,544	917,766	(61,778)
PERSONNEL SUBTOTAL	2,250,127	2,435,713	2,344,762	(90,951)
NON-PERSONNEL				
Supplies	\$ 22,112	\$ 26,742	\$ 27,597	\$ 855
Contracts	106,489	150,129	181,752	31,623
Information Technology	70,362	86,946	110,025	23,079
Energy and Utilities	100,416	108,231	168,051	59,820
Other	-	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	299,379	378,648	494,025	115,377
Total	\$ 2,549,506	\$ 2,814,361	\$ 2,838,787	\$ 24,426

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 847	\$ -	\$ -	\$ -
Total	\$ 847	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2- Hourly	0.12	0.00	0.00	\$ 31,928 - 38,480	\$ -
90000544	Clerical Assistant 2- Hourly	0.00	0.12	0.00	31,928 - 38,480	-
20001164	Council Committee Consultant	8.00	8.00	8.00	30,160 - 162,032	651,480
20001165	Council Representative 1	5.00	5.00	5.00	30,160 - 111,862	329,117
20001166	Council Representative 2A	1.00	1.00	1.00	30,160 - 111,862	85,000
20001167	Council Representative 2B	1.00	1.00	1.00	30,160 - 162,032	122,574
90001074	Management Intern- Mayor/Council- Hourly	0.25	0.25	0.00	30,160 - 31,200	-
20001234	Program Coordinator	1.00	1.00	1.00	30,160 - 147,160	105,000
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,330	291,297
	Adjust Budget To Approved Levels					(120,979)
	Budgeted Personnel					(64,802)
	Expenditure Savings					
	Termination Pay Annual Leave					12,257
	Vacation Pay In Lieu					16,052
FTE, Salaries, and Wages Subtotal		19.37	19.37	19.00		\$ 1,426,996

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,540	\$ 13,024	\$ 10,068	\$ (2,956)
Flexible Benefits	230,502	247,430	256,855	9,425

City Council

	FY2020 Actual	FY2022 Budget	FY2022 Proposed	FY2021-2022 Change
Long-Term Disability	-	5,416	6,368	952
Medicare	21,660	22,636	22,038	(598)
Other	507	-	-	-
Other Post-Employment Benefits	108,281	113,274	111,924	(1,350)
Retiree Medical Trust	2,224	2,288	2,656	368
Retirement 401 Plan	1,951	2,777	1,701	(1,076)
Retirement ADC	326,156	447,436	361,269	(86,167)
Retirement DROP	3,763	3,738	3,738	-
Risk Management Administration	20,888	19,062	19,386	324
Supplemental Pension Savings Plan	95,001	95,174	109,719	14,545
Unemployment Insurance	2,220	2,403	2,311	(92)
Workers' Compensation	2,571	4,886	9,733	4,847
Fringe Benefits Subtotal	\$ 827,263	\$ 979,544	\$ 917,766	\$ (61,778)
Total Personnel Expenditures			\$ 2,344,762	

City Treasurer



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City Treasurer



Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.65 billion as of June 30, 2020. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the City's Defined Contribution Plans.

Please visit our website at <https://www.sandiego.gov/treasurer> for additional information.

The vision is:

To be the leader in municipal treasury services

The mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements

Goal 3: *Provide excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Annual User Access Reviews completed for Treasury Systems	95%	100%	100%	100%	100%
Percentage of satisfied customers from lobby surveys	90%	91%	95%	N/A	95%
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	60%	65%	60%	65%	60%

Treasury lobbies closed thus far in FY21, no lobby surveys received. None anticipated

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	141.00	130.00	126.00	(4.00)
Personnel Expenditures	\$ 13,949,754	\$ 14,058,528	\$ 15,110,001	\$ 1,051,473
Non-Personnel Expenditures	10,637,725	13,977,768	14,026,622	48,854
Total Department Expenditures	\$ 24,587,479	\$ 28,036,296	\$ 29,136,623	\$ 1,100,327
Total Department Revenue	\$ 46,860,842	\$ 51,167,060	\$ 53,159,212	\$ 1,992,152

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration	\$ 3,198,710	\$ 3,606,796	\$ 3,785,869	\$ 179,073
Revenue Collections	5,145,689	5,803,444	6,377,082	573,638
Treasury Operations	7,771,948	7,868,802	8,217,001	348,199
Total	\$ 16,116,347	\$ 17,279,042	\$ 18,379,952	\$ 1,100,910

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration	16.00	17.00	17.00	0.00
Revenue Collections	50.00	47.00	46.00	(1.00)
Treasury Operations	62.00	54.00	51.00	(3.00)
Total	128.00	118.00	114.00	(4.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,566,918	\$ -
Delinquent Accounts and Cashiering Systems Addition of non-personnel expenditures to replace the delinquent accounts system and cashiering system for lobby operations.	0.00	280,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	44,267	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(1,007)	-

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(18,657)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(58,920)	-
Restructure of the Minimum Wage Program Transfer of 4.00 FTE Positions and associated non-personnel expenditures from the Office of the City Treasurer to the Office of Compliance and Labor Standards.	(4.00)	(663,133)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(48,558)	-
Revised Cannabis Business Tax Revenue Revised Cannabis Business Tax revenue as a result of an increase of 12 outlets and manufacturing production facilities anticipated to operate within the City limits.	0.00	-	3,382,152
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	930,000
Revised Collection Referral Fee Adjustment to reflect revised Collection Referral Fee revenue projections as a result of reduced parking enforcement in Fiscal Year 2021.	0.00	-	(500,000)
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue from the TOT Fund.	0.00	-	(1,820,000)
Total	(4.00)	\$ 1,100,910	\$ 1,992,152

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 7,140,420	\$ 7,299,134	\$ 7,452,480	\$ 153,346
Fringe Benefits	5,455,269	5,337,995	6,184,762	846,767
PERSONNEL SUBTOTAL	12,595,689	12,637,129	13,637,242	1,000,113
NON-PERSONNEL				
Supplies	\$ 220,914	\$ 278,481	\$ 275,572	\$ (2,909)
Contracts	1,554,576	1,782,937	1,762,577	(20,360)
Information Technology	1,673,804	2,473,332	2,589,774	116,442
Energy and Utilities	64,526	97,657	105,281	7,624
Other	6,839	5,506	5,506	-
Capital Expenditures	-	4,000	4,000	-
NON-PERSONNEL SUBTOTAL	3,520,659	4,641,913	4,742,710	100,797
Total	\$ 16,116,347	\$ 17,279,042	\$ 18,379,952	\$ 1,100,910

City Treasurer

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 2,595,134	\$ 1,969,798	\$ 149,798	\$ (1,820,000)
Fines Forfeitures and Penalties	4,122,173	3,454,006	3,454,006	-
Licenses and Permits	31,339,545	34,430,404	38,242,556	3,812,152
Other Revenue	39,645	-	-	-
Rev from Other Agencies	20,084	15,000	15,000	-
Transfers In	116,298	-	-	-
Total	\$ 38,232,879	\$ 39,869,208	\$ 41,861,360	\$ 1,992,152

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	10.00	8.00	8.00	\$ 66,664 - 80,558	\$ 576,315
20000007	Accountant 3	5.00	5.00	5.00	73,216 - 88,483	416,496
20000102	Accountant 4	6.00	6.00	6.00	82,347 - 109,720	628,077
20000011	Account Clerk	6.00	7.00	8.00	33,613 - 40,456	319,400
20000024	Administrative Aide 2	14.00	13.00	13.00	45,448 - 54,766	656,795
20001140	Assistant Department Director	1.00	0.00	0.00	63,128 - 239,138	-
20001208	Assistant Investment Officer	2.00	2.00	2.00	30,160 - 147,160	250,765
20000119	Associate Management Analyst	3.00	5.00	4.00	57,699 - 69,722	259,275
20000539	Clerical Assistant 2	5.00	1.00	0.00	31,928 - 38,480	-
20000267	Collections Investigator 1	16.00	15.00	15.00	42,890 - 51,792	720,042
20000268	Collections Investigator 1	1.00	1.00	1.00	42,890 - 51,792	51,792
20000269	Collections Investigator 2	5.00	5.00	5.00	48,235 - 58,219	276,240
20000270	Collections Investigator Supervisor	4.00	4.00	4.00	53,040 - 64,085	241,770
20000287	Collections Manager	1.00	1.00	1.00	71,240 - 86,320	86,320
20001168	Deputy Director	3.75	3.75	3.75	50,128 - 184,330	544,220
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	54,235
20001172	Financial Operations Manager	1.00	1.00	1.00	30,160 - 158,142	133,390
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,336 - 76,586	153,172
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20001194	Investment Officer	1.00	1.00	1.00	37,024 - 221,125	154,731
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	47,450
20001182	Principal Accountant	3.00	3.00	3.00	30,160 - 162,032	357,468
20000741	Principal Clerk	1.00	1.00	1.00	46,467 - 56,202	54,997
20001234	Program Coordinator	3.00	3.00	1.00	30,160 - 147,160	103,000
20001222	Program Manager	3.50	3.50	2.50	50,128 - 184,330	291,169
20000783	Public Information Clerk	18.75	16.75	16.75	33,613 - 40,456	652,421
20000869	Senior Account Clerk	3.00	2.00	2.00	38,480 - 46,426	92,156
20000927	Senior Clerk/Typist	1.00	0.00	0.00	38,480 - 46,426	-
20000015	Senior Management Analyst	2.00	2.00	2.00	63,336 - 76,586	153,172

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	2.00	2.00	2.00	71,240 - 86,320	172,640
20001148	Treasurer	1.00	1.00	1.00	33,862 - 185,640	176,051
	Bilingual - Regular					37,495
	Budgeted Personnel					(411,840)
	Expenditure Savings					
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Vacation Pay In Lieu					90,946
FTE, Salaries, and Wages Subtotal		128.00	118.00	114.00		\$ 7,452,480

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 64,206	\$ 62,423	\$ 60,959	\$ (1,464)
Flexible Benefits	1,357,238	1,305,738	1,500,923	195,185
Insurance	1,181	-	-	-
Long-Term Disability	-	24,919	30,594	5,675
Medicare	110,843	102,528	104,102	1,574
Other	8,281	-	-	-
Other Post-Employment Benefits	697,545	660,766	665,330	4,564
Retiree Medical Trust	9,662	10,184	10,431	247
Retirement 401 Plan	6,378	6,265	6,433	168
Retirement ADC	2,502,478	2,471,673	3,061,548	589,875
Retirement DROP	5,085	5,873	6,409	536
Risk Management Administration	134,656	111,195	115,244	4,049
Supplemental Pension Savings Plan	485,535	507,451	513,355	5,904
Unemployment Insurance	11,233	11,065	11,089	24
Workers' Compensation	60,949	57,915	98,345	40,430
Fringe Benefits Subtotal	\$ 5,455,269	\$ 5,337,995	\$ 6,184,762	\$ 846,767
Total Personnel Expenditures			\$ 13,637,242	

Parking Meter Operations Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Revenue Collections	\$ 8,471,131	\$ 10,757,254	\$ 10,756,671	\$ (583)
Total	\$ 8,471,131	\$ 10,757,254	\$ 10,756,671	\$ (583)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Revenue Collections	13.00	12.00	12.00	0.00
Total	13.00	12.00	12.00	0.00

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 54,994	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	12,523	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Equipment Rate Reduction	0.00	(512)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	(3,634)	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	(63,954)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (583)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 723,684	\$ 767,571	\$ 762,587	(4,984)
Fringe Benefits	630,380	653,828	710,172	56,344
PERSONNEL SUBTOTAL	1,354,065	1,421,399	1,472,759	51,360
NON-PERSONNEL				
Supplies	\$ 38,328	\$ 44,629	\$ 44,914	285
Contracts	2,615,023	3,097,092	3,035,471	(61,621)
Information Technology	18,507	24,375	36,898	12,523
Energy and Utilities	23,648	17,105	13,975	(3,130)
Other	5,877	-	-	-
Transfers Out	4,415,683	6,152,154	6,152,154	-
Capital Expenditures	-	500	500	-
NON-PERSONNEL SUBTOTAL	7,117,067	9,335,855	9,283,912	(51,943)
Total	\$ 8,471,131	\$ 10,757,254	\$ 10,756,671	\$ (583)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Licenses and Permits	\$ 8,469,024	\$ 11,297,852	\$ 11,297,852	-
Other Revenue	1,229	-	-	-
Rev from Money and Prop	110,217	-	-	-
Transfers In	47,493	-	-	-
Total	\$ 8,627,963	\$ 11,297,852	\$ 11,297,852	\$ -

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$ 50,128 - 184,330	\$ 37,349
20000678	Parking Meter Supervisor	3.00	3.00	3.00	50,523 - 60,403	179,397
20000674	Parking Meter Technician	8.00	7.00	7.00	44,117 - 52,707	368,158
20001222	Program Manager	0.50	0.50	0.50	50,128 - 184,330	58,687
20000783	Public Information Clerk	0.25	0.25	0.25	33,613 - 40,456	9,849
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	46,384 - 55,266	55,266
	Bilingual - Regular					3,273
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		13.00	12.00	12.00		\$ 762,587

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,633	\$ 3,488	\$ 3,487	(1)
Flexible Benefits	147,107	156,299	177,892	21,593
Long-Term Disability	-	2,472	2,964	492
Medicare	10,420	10,345	10,323	(22)
Other Post-Employment Benefits	79,809	75,515	74,612	(903)
Retiree Medical Trust	600	578	577	(1)
Retirement ADC	320,999	339,417	367,689	28,272
Retirement DROP	2,238	1,842	3,450	1,608
Risk Management Administration	15,403	12,708	12,919	211
Supplemental Pension Savings Plan	46,282	47,228	47,166	(62)
Unemployment Insurance	1,141	1,092	1,075	(17)
Workers' Compensation	2,748	2,844	8,018	5,174
Fringe Benefits Subtotal	\$ 630,380	\$ 653,828	\$ 710,172	\$ 56,344
Total Personnel Expenditures			\$ 1,472,759	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 460,759	\$ 617,590	\$ 638,064
TOTAL BALANCE AND RESERVES	\$ 460,759	\$ 617,590	\$ 638,064
REVENUE			
Licenses and Permits	\$ 8,469,024	\$ 11,297,852	\$ 11,297,852
Other Revenue	1,229	-	-
Revenue from Use of Money and Property	110,217	-	-
Transfers In	47,493	-	-
TOTAL REVENUE	\$ 8,627,963	\$ 11,297,852	\$ 11,297,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,088,722	\$ 11,915,442	\$ 11,935,916
OPERATING EXPENSE			
Personnel Expenses	\$ 723,684	\$ 767,571	\$ 762,587
Fringe Benefits	630,380	653,828	710,172
Supplies	38,328	44,629	44,914
Contracts	2,615,023	3,097,092	3,035,471
Information Technology	18,507	24,375	36,898
Energy and Utilities	23,648	17,105	13,975
Other Expenses	5,877	-	-
Transfers Out	4,415,683	6,152,154	6,152,154
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ 8,471,131	\$ 10,757,254	\$ 10,756,671
TOTAL EXPENSE	\$ 8,471,131	\$ 10,757,254	\$ 10,756,671
BALANCE	\$ 617,590	\$ 1,158,188	\$ 1,179,245
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,088,722	\$ 11,915,442	\$ 11,935,916

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure Department budget is administered by the Department of Finance with input from responsible departments throughout the City.

Citywide Program Expenditures

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 665,805	\$ 6,859,227	\$ 22,121,038	\$ 15,261,811
Non-Personnel Expenditures	131,587,794	93,012,883	139,537,376	46,524,493
Total Department Expenditures	\$ 132,253,600	\$ 99,872,110	\$ 161,658,414	\$ 61,786,304
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Assessments to Public Property	\$ 948,680	\$ 1,038,562	\$ 1,113,455	\$ 74,893
Citywide Elections	2,686,000	3,968,747	2,287,305	(1,681,442)
Corporate Master Lease Rent	19,336,425	23,811,964	22,374,907	(1,437,057)
Deferred Capital Debt Service	17,541,890	7,164,523	29,098,309	21,933,786
Engineering & Capital Projects	1,312,894	1,346,258	761,462	(584,796)
General Fund Reserve	-	-	22,121,038	22,121,038
Insurance	2,259,326	2,743,144	3,311,363	568,219
Memberships	984,181	985,076	1,064,062	78,986
Pension Payment Stabilization Reserve	4,334,238	-	-	-
Preservation of Benefits	1,247,711	1,500,000	1,500,000	-
Property Tax Administration	4,228,920	4,593,620	4,553,075	(40,545)
Public Liab. Claims Transfer-Claims Fund	15,796,667	15,076,396	17,100,000	2,023,604
Public Liab. Claims Transfer-Insurance	10,900,000	14,300,000	17,673,924	3,373,924
Public Use Leases	1,582,144	1,582,144	1,652,144	70,000
Redistricting Commission	-	-	252,517	252,517
Special Consulting Services	6,146,271	3,306,643	1,724,522	(1,582,121)
Supplemental COLA Benefit	1,207,476	1,289,110	1,536,000	246,890
Transfer to Capital Improvements Program	11,457,600	1,047,000	15,455,516	14,408,516
Transfer to Infrastructure Fund	24,073,271	5,663,897	10,000,000	4,336,103
Transfer to Park Improvement Funds	5,879,922	10,227,028	7,824,033	(2,402,995)
Transportation Subsidy	329,984	227,998	254,782	26,784
Total	\$ 132,253,600	\$ 99,872,110	\$ 161,658,414	\$ 61,786,304

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Economic Proposal	0.00	\$ 22,121,038	\$ -
Addition of personnel expenditures associated with anticipated compensation increases subject to ongoing negotiations with Recognized Employee Organizations.			

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	21,212,054	-
<p>Transfer for Convention Center Operational Support Addition of one-time non-personnel expenditures for operational support of the San Diego Convention Center Corporation.</p>	0.00	10,196,440	-
<p>Transfer to Infrastructure Fund Addition of one-time non-personnel expenditures for the transfer to the Infrastructure Fund for Complete Streets Funding for Communities of Concern.</p>	0.00	10,000,000	-
<p>General Liability and Excess Insurance Programs Addition of non-personnel expenditures to support the General Liability and Excess Insurance programs run by Risk Management.</p>	0.00	6,773,924	-
<p>Transfer to the Climate Equity Fund Addition of non-personnel expenditures for the contribution to the Climate Equity Fund per City Council Resolution 313454.</p>	0.00	4,965,178	-
<p>Citywide Contracts Reduction of 2.6% Redistribution of non-personnel expenditures to other General Fund departments associated with a 2.6% reduction in contracts citywide. This sets the cut in Citywide Program Expenditures Department to \$1.8 million.</p>	0.00	4,406,968	-
<p>Citywide Elections Addition of non-personnel expenditures for anticipated citywide primary elections for even numbered Council districts and two city measures.</p>	0.00	505,984	-
<p>Transfer to the Concourse Parking Garages Operating Fund Addition of one-time non-personnel expenditures for the transfer to the Concourse Parking Garages Operating Fund.</p>	0.00	293,898	-
<p>Redistricting Commission Addition of one-time expenditures to support the second year of the City's Redistricting Commission.</p>	0.00	252,517	-
<p>Supplemental COLA Benefit Addition of non-personnel expenditures to support the Supplemental COLA benefit for certain employees who retired prior to 1982, as determined by SDCERS.</p>	0.00	246,890	-
<p>Sales Tax Consulting Contract Addition of non-personnel expenditures to support 8.0% of revenues recovered for the sales, transactions and use tax audit service earned by the City's sales tax consultant.</p>	0.00	223,032	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Assessments to Public Property Addition of non-personnel expenditures related to assessments levied on General Fund City property in maintenance assessment districts and for County vector control services.	0.00	74,893	-
Public Use Leases Addition of non-personnel expenditures to support public uses leases at Las Americas and Imperial Partners per the terms of the lease agreements.	0.00	70,000	-
SANDAG Shoreline Monitoring Program Addition of non-personnel expenditures for the City's participation in the Shoreline Monitoring Program run by SANDAG.	0.00	60,000	-
Transit Pass Subsidy Addition of non-personnel expenditures related to the Metropolitan Transit System Specialized Transportation Services to meet TransNet Maintenance of Effort requirements.	0.00	26,784	-
Memberships Addition of non-personnel expenditures to support the City's Border Trade Alliance membership costs.	0.00	10,000	-
SANDAG Member Agency Assessments Addition of non-personnel expenditures to cover increases in the member agency assessments charged by SANDAG.	0.00	8,986	-
Property Tax Administration Fees Reduction of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	(40,545)	-
Survey Monument Preservation Reduction of non-personnel expenditures to preserve survey monuments as legally required by California's Business and Professions Code §8771. This item will now be budgeted in the Engineering and Capital Projects Department.	0.00	(250,000)	-
Right-of-Way Permit Reimbursement Reduction of the transfer to the Engineering and Capital Projects Fund associated with Fiscal Year 2020 for right-of-way utility permits.	0.00	(334,796)	-
Mission Bay and Regional Park Improvements Funds Reduction of non-personnel expenditures for the transfer for the Mission Bay and Regional Park Improvements Funds per City Charter section 55.2.	0.00	(2,402,995)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(6,859,227)	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(9,774,719)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00 \$	61,786,304 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 22,121,038	\$ 22,121,038
Fringe Benefits	665,805	6,859,227	-	(6,859,227)
PERSONNEL SUBTOTAL	665,805	6,859,227	22,121,038	15,261,811
NON-PERSONNEL				
Supplies	\$ 7,959	\$ -	\$ -	-
Contracts	52,137,903	53,055,408	60,922,503	7,867,095
Information Technology	36,372	-	-	-
Energy and Utilities	450,252	77,280	653,454	576,174
Other	3,403,868	3,827,672	4,149,455	321,783
Transfers Out	65,550,912	25,104,592	70,046,720	44,942,128
Debt	10,000,529	10,947,931	3,765,244	(7,182,687)
NON-PERSONNEL SUBTOTAL	131,587,794	93,012,883	139,537,376	46,524,493
Total	\$ 132,253,600 \$	\$ 99,872,110 \$	\$ 161,658,414 \$	\$ 61,786,304

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ 6,859,227	\$ -	(6,859,227)
Other	665,805	-	-	-
Fringe Benefits Subtotal	\$ 665,805 \$	\$ 6,859,227 \$	\$ - \$	(6,859,227)
Total Personnel Expenditures			\$ 22,121,038	

Citywide Program Expenditures



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Commission on Police Practices



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Commission on Police Practices



Description

On November 3, 2020, the voters of San Diego approved Measure B creating a new independent Commission on Police Practices replacing the Community Review Board on Police Practices (CRB). The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices will also evaluate and review SDPD policies, practices, training and protocols and represent the community in making recommendations for changes. The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement. The Office of the Commission on Police Practices is responsible for managing and coordinating the day-to-day operations of the Commission so that the Commission follows its purpose, mission as well as state, local, and federal law. The department is also assisting with the transition of the Commission from the CRB. The Office of the Commission on Police Practices is newly formed in the Fiscal Year 2022 Proposed Budget with the transfer of an interim Executive Director who previously served as the Executive Director of the CRB. In Fiscal Year 2022, the department will locate office space, hire essential staff, develop its work plan and tactical plan, create new internal procedures for staff, Commissioners, and SDPD, and provide administrative support for the Commission.

Commission on Police Practices

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	6.33	6.33
Personnel Expenditures	\$ -	\$ -	\$ 664,981	\$ 664,981
Non-Personnel Expenditures	-	-	476,285	476,285
Total Department Expenditures	\$ -	\$ -	\$ 1,141,266	\$ 1,141,266
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Commission on Police Practices	\$ -	\$ -	\$ 1,141,266	\$ 1,141,266
Total	\$ -	\$ -	\$ 1,141,266	\$ 1,141,266

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Commission on Police Practices	0.00	0.00	6.33	6.33
Total	0.00	0.00	6.33	6.33

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of the Commission on Police Practices Addition of 5.33 FTE positions and associated non-personnel expenditures to support the newly created Office of the Commission on Police Practices.	5.33	\$ 890,212	\$ -
Transfer of 1.00 Executive Director Transfer of 1.00 Executive Director and associated non-personnel expenditures from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.	1.00	221,054	-
Addition of Non-Personnel Expenditures Addition of non-personnel expenditures related to training, transcription, and translation services to support the newly created Office of the Commission on Police Practices.	0.00	30,000	-
Total	6.33	\$ 1,141,266	\$ -

Commission on Police Practices

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 498,314	\$ 498,314
Fringe Benefits	-	-	166,667	166,667
PERSONNEL SUBTOTAL	-	-	664,981	664,981
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 9,825	\$ 9,825
Contracts	-	-	449,057	449,057
Information Technology	-	-	15,000	15,000
Energy and Utilities	-	-	1,303	1,303
Other	-	-	1,100	1,100
NON-PERSONNEL SUBTOTAL	-	-	476,285	476,285
Total	\$ -	\$ -	\$ 1,141,266	\$ 1,141,266

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	0.00	0.00	1.00	\$ 45,448 - 54,766	\$ 54,766
20001111	Budget/Legislative Analyst 1	0.00	0.00	0.50	30,160 - 162,032	40,000
20000295	Community Development Coordinator	0.00	0.00	1.00	81,890 - 99,112	90,064
20000924	Executive Assistant	0.00	0.00	1.00	46,467 - 56,202	50,981
20001220	Executive Director	0.00	0.00	1.00	50,128 - 184,330	122,699
20001153	General Counsel	0.00	0.00	0.08	30,160 - 217,922	8,333
20001135	Performance Auditor	0.00	0.00	0.50	30,160 - 162,032	46,000
20001234	Program Coordinator	0.00	0.00	0.75	30,160 - 147,160	61,167
20001222	Program Manager	0.00	0.00	0.50	50,128 - 184,330	49,000
	Budgeted Personnel Expenditure Savings					(24,696)
FTE, Salaries, and Wages Subtotal		0.00	0.00	6.33		\$ 498,314

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	\$ 56,783	\$ 56,783
Long-Term Disability	-	-	2,191	2,191
Medicare	-	-	7,583	7,583
Other Post-Employment Benefits	-	-	39,380	39,380
Retiree Medical Trust	-	-	1,307	1,307
Risk Management Administration	-	-	6,824	6,824
Supplemental Pension Savings Plan	-	-	48,117	48,117
Unemployment Insurance	-	-	796	796
Workers' Compensation	-	-	3,686	3,686
Fringe Benefits Subtotal	\$ -	\$ -	\$ 166,667	\$ 166,667
Total Personnel Expenditures			\$ 664,981	

Commission on Police Practices



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Communications



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Description

The Communications Department provides information to educate and engage the public and City employees, effectively delivering accurate and consistent messages regarding City initiatives, programs, events and services in coordination with City departments and the Mayor's Office. Additionally, the Communications Department oversees the City's responses to news media and Public Records Act requests; manages content for the City's website and social media accounts; produces videos, graphic design and programming on CityTV. This programming includes coverage of news conferences, City Council and Committee meetings, and other public and community meetings. Finally, the Communications Department is responsible for internal communications to City employees through the City's intranet, CityNet, employee notifications, videos and production of an employee newsletter.

The vision is:

To be accessible to all people in our diverse community, including our fellow employees, to promptly answer their questions, listen respectfully, and, in every communication, be truthful, responsive and professional.

The mission is:

To facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.

Communications

Goals and Objectives

Goal 1: *Be proactive in media relations to showcase stories of the City*

- Actively share information about City initiatives, programs and services to the media
- Share educational and engaging information about the City with the public through a variety of avenues, including social media, sandiego.gov and CityTV

Goal 2: *Provide strategic communications support to all Mayoral City departments, offices and programs*

- Maximize opportunities for promoting public reach and engagement for City communications
- Work with client departments to regularly update sandiego.gov to ensure that all information is accurate and easily understood by the public

Goal 3: *Bolster openness and transparency in City government*

- Ensure the City follows all requirements under the California Public Records Act in responding to requests for information
- Continue providing live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of increase in follower growth for the City's social media accounts of Facebook and Instagram ¹	N/A	N/A	10%	32%	15%
Number of updates posted to the CityNet homepage ²	100	104	100	NA	0
Percentage of Public Record Act requests responded to within 24 calendar days	N/A	N/A	80%	80%	80%
Percentage of increase in user engagement for the City's Employee Digital Newsletter (The Insider)					

1. FY21 Estimate: Took an average (15% increase in Facebook followers and 50% increase in Instagram followers).
2. Replace with: Percentage of increase in user engagement for the City's Employee Digital Newsletter (The Insider). Current measure does not measure impact of the department's work. Additionally, views dramatically declined because of COVID and employees working from home.

Communications

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	33.00	32.00	36.00	4.00
Personnel Expenditures	\$ 4,221,658	\$ 4,344,946	\$ 4,884,342	\$ 539,396
Non-Personnel Expenditures	408,085	361,972	422,640	60,668
Total Department Expenditures	\$ 4,629,744	\$ 4,706,918	\$ 5,306,982	\$ 600,064
Total Department Revenue	\$ 418,977	\$ 372,107	\$ 372,107	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Communications	\$ 4,629,744	\$ 4,706,918	\$ 5,306,982	\$ 600,064
Total	\$ 4,629,744	\$ 4,706,918	\$ 5,306,982	\$ 600,064

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Communications	33.00	32.00	36.00	4.00
Total	33.00	32.00	36.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the City TV Team.	1.00	\$ 166,529	\$ -
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the Public Information Officers/News and Engagement Team.	1.00	126,966	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the Safety Public Information Officer Team.	1.00	126,966	-
Addition of Multimedia Production Coordinator Addition of 1.00 Multimedia Production Coordinator to support the Creative Services Team.	1.00	73,449	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	26,406	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	24,047	-

Communications

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	19,080	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(193)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(882)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	37,696	-
Total	4.00 \$	600,064 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,358,271	\$ 2,415,253	\$ 2,798,369	\$ 383,116
Fringe Benefits	1,863,388	1,929,693	2,085,973	156,280
PERSONNEL SUBTOTAL	4,221,658	4,344,946	4,884,342	539,396
NON-PERSONNEL				
Supplies	\$ 29,909	\$ 30,662	\$ 31,672	\$ 1,010
Contracts	156,341	100,838	109,971	9,133
Information Technology	180,442	194,976	232,672	37,696
Energy and Utilities	34,195	27,496	40,325	12,829
Other	7,198	8,000	8,000	-
NON-PERSONNEL SUBTOTAL	408,085	361,972	422,640	60,668
Total	\$ 4,629,744	\$ 4,706,918	\$ 5,306,982	\$ 600,064

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 410,932	\$ 372,107	\$ 372,107	\$ -
Other Revenue	266	-	-	-
Transfers In	7,779	-	-	-
Total	\$ 418,977	\$ 372,107	\$ 372,107	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$ 62,046 - 74,422	\$ 62,046
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	165,280
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	139,464
20000487	Graphic Designer	2.00	2.00	2.00	46,176 - 55,453	110,906

Communications

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000170	Multimedia Production Coordinator	3.00	3.00	4.00	52,187 - 63,170	230,714
20000165	Multimedia Production Specialist	1.00	1.00	1.00	46,176 - 55,453	46,176
20001234	Program Coordinator	3.00	3.00	6.00	30,160 - 147,160	588,835
20001222	Program Manager	4.00	4.00	4.00	50,128 - 184,330	448,628
20000784	Public Information Officer	3.00	3.00	3.00	46,426 - 56,243	158,068
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	76,586
20000916	Senior Public Information Officer	8.00	7.00	7.00	57,699 - 69,722	470,511
20001021	Supervising Public Information Officer	5.00	5.00	5.00	63,336 - 76,586	352,601
	Bilingual - Regular Budgeted Personnel Expenditure Savings					1,456 (115,523)
	Overtime Budgeted					9,525
	Standby Pay					3,829
	Vacation Pay In Lieu					49,267
FTE, Salaries, and Wages Subtotal		33.00	32.00	36.00		\$ 2,798,369

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,638	\$ 21,962	\$ 16,272	\$ (5,690)
Flexible Benefits	358,440	356,196	394,798	38,602
Long-Term Disability	-	8,219	11,458	3,239
Medicare	36,950	34,448	39,726	5,278
Other	4,081	-	-	-
Other Post-Employment Benefits	190,762	188,790	211,412	22,622
Retiree Medical Trust	2,512	2,520	3,528	1,008
Retirement 401 Plan	1,449	697	1,409	712
Retirement ADC	1,020,059	1,063,135	1,157,325	94,190
Retirement DROP	1,662	1,927	5,915	3,988
Risk Management Administration	36,808	31,770	36,618	4,848
Supplemental Pension Savings Plan	144,382	153,630	182,688	29,058
Unemployment Insurance	3,685	3,647	4,153	506
Workers' Compensation	40,962	62,752	20,671	(42,081)
Fringe Benefits Subtotal	\$ 1,863,388	\$ 1,929,693	\$ 2,085,973	\$ 156,280
Total Personnel Expenditures			\$ 4,884,342	



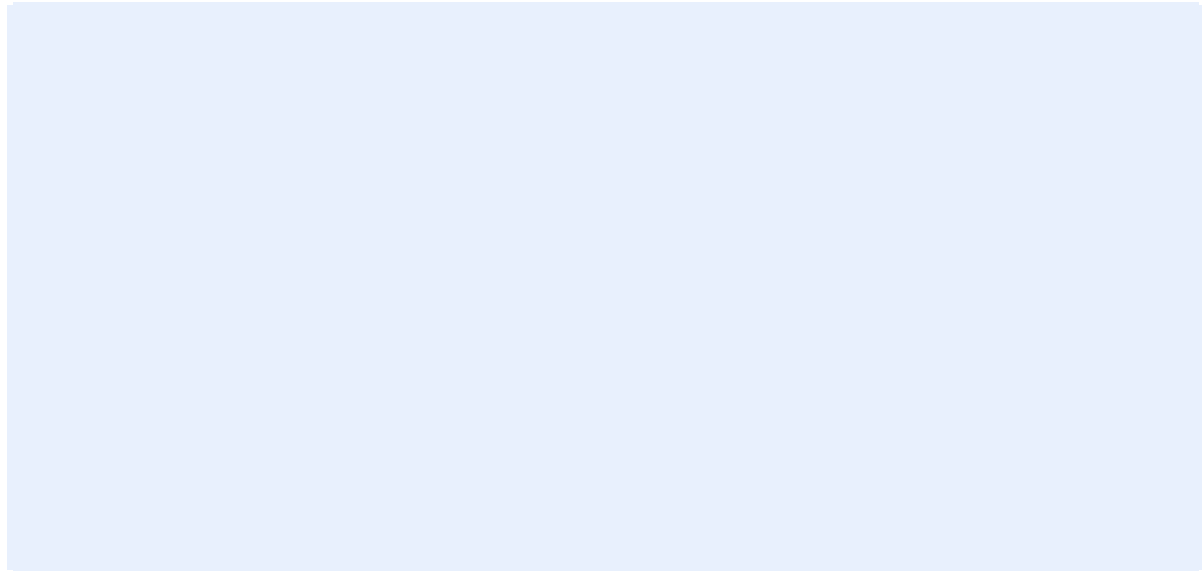
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Compliance Department



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Compliance Department



Description

The Compliance Department, headed by the Chief Compliance Officer, is a newly-created Department that will focus on citywide facilitation and response to internal and external audits, and coordinate compliance with local, State and federal regulations related to labor, wages, health and safety, and environmental issues. The Department will align existing City programs to create an Office of Labor Standards Enforcement to uplift health and safety labor standards, effectively enforce labor laws, and protect workers and citizens by combining oversight of the Minimum Wage and Earned Sick Days Program, Prevailing Wage, Living Wage Program, and Labor Compliance Programs. The Department will also play a central coordinating role in the City's Enterprise Risk Management efforts. This restructure reflects the consolidation of existing non-personnel expenditures and positions into this new Department and nearly budget neutral.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	15.00	15.00
Personnel Expenditures	\$ -	\$ -	\$ 1,995,525	\$ 1,995,525
Non-Personnel Expenditures	-	-	180,776	180,776
Total Department Expenditures	\$ -	\$ -	\$ 2,176,301	\$ 2,176,301
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Compliance & Labor Standards	\$ -	\$ -	\$ 2,176,301	\$ 2,176,301
Total	\$ -	\$ -	\$ 2,176,301	\$ 2,176,301

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Compliance & Labor Standards	0.00	0.00	15.00	15.00
Total	0.00	0.00	15.00	15.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Environment Program Transfer of 7.00 FTE positions and associated non-personnel expenditures from the Risk Management Department to the new Compliance Department.	7.00	\$ 951,672	\$ -
Minimum Wage Program Transfer of 4.00 FTE positions and associated non-personnel expenditures from the Office of the City Treasurer to the Compliance Department.	4.00	663,133	-
Living Wage and Administrative Hearings Programs Transfer of 4.00 FTE positions and associated non-personnel expenditures from the Purchasing and Contracting Department to the new Compliance Department.	4.00	434,893	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	70,594	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	25,627	-
Safety Training Program Reduction of 1.00 Safety Representative and an addition of 1.00 Safety and Training Manager to support the Safety and Environment Program.	0.00	19,201	-
Office of Compliance and Labor Standards Director Reclassification of 1.00 Program Manager to 1.00 Department Director to lead the new Compliance Department.	0.00	11,181	-
Total	15.00	\$ 2,176,301	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,341,224	\$ 1,341,224
Fringe Benefits	-	-	654,301	654,301
PERSONNEL SUBTOTAL	-	-	1,995,525	1,995,525
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 7,702	\$ 7,702
Contracts	-	-	97,746	97,746
Information Technology	-	-	70,594	70,594
Energy and Utilities	-	-	3,534	3,534
Other	-	-	1,200	1,200
NON-PERSONNEL SUBTOTAL	-	-	180,776	180,776
Total	\$ -	\$ -	\$ 2,176,301	\$ 2,176,301

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 57,699 - 69,722	\$ 66,749
20001101	Department Director	0.00	0.00	1.00	63,128 - 239,138	182,874
20001234	Program Coordinator	0.00	0.00	3.00	30,160 - 147,160	288,995
20001222	Program Manager	0.00	0.00	3.00	50,128 - 184,330	339,310
20001042	Safety and Training Manager	0.00	0.00	1.00	71,240 - 86,320	86,320
20000847	Safety Officer	0.00	0.00	3.00	61,797 - 74,630	221,652
20000854	Safety Representative 2	0.00	0.00	1.00	53,851 - 65,125	64,148
20000015	Senior Management Analyst	0.00	0.00	1.00	63,336 - 76,586	63,336

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	0.00	0.00	1.00	71,240 - 86,320	86,320
	Bilingual - Regular Budgeted Personnel					1,456
	Expenditure Savings					(63,336)
	Overtime Budgeted					3,400
FTE, Salaries, and Wages Subtotal		0.00	0.00	15.00		\$ 1,341,224

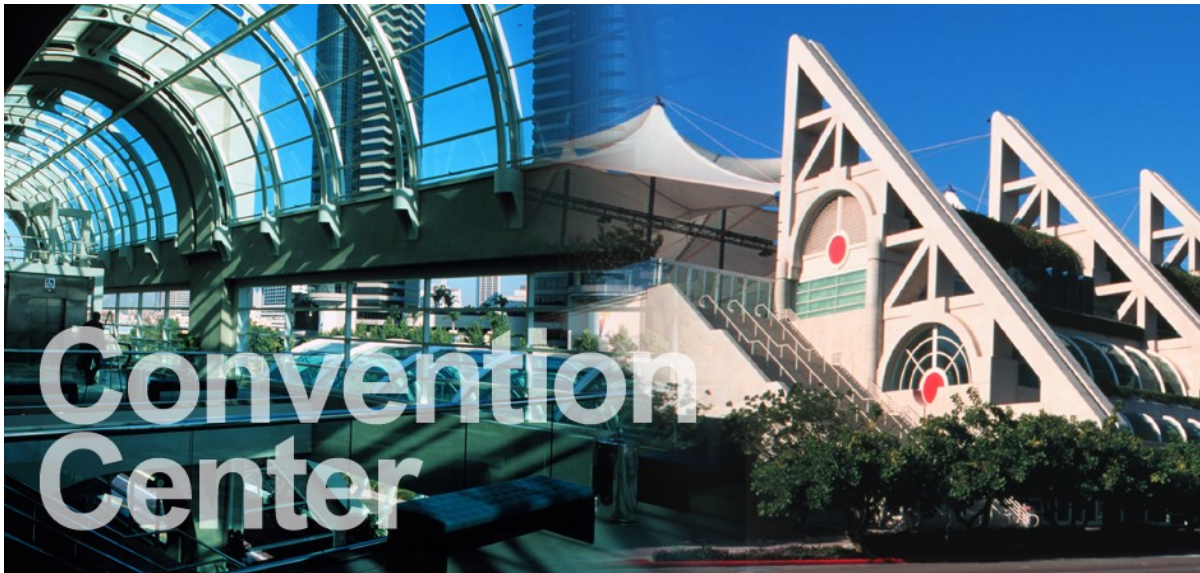
	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 6,498	\$ 6,498
Flexible Benefits	-	-	163,891	163,891
Long-Term Disability	-	-	5,601	5,601
Medicare	-	-	19,399	19,399
Other Post-Employment Benefits	-	-	87,052	87,052
Retiree Medical Trust	-	-	2,546	2,546
Retirement 401 Plan	-	-	642	642
Retirement ADC	-	-	226,177	226,177
Risk Management Administration	-	-	15,078	15,078
Supplemental Pension Savings Plan	-	-	110,353	110,353
Unemployment Insurance	-	-	2,030	2,030
Workers' Compensation	-	-	15,034	15,034
Fringe Benefits Subtotal	\$ -	\$ -	\$ 654,301	\$ 654,301
Total Personnel Expenditures			\$ 1,995,525	

Convention Center



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Convention Center



Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.

Convention Center

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,769,610	13,795,491	23,523,874	9,728,383
Total Department Expenditures	\$ 15,769,610	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383
Total Department Revenue	\$ 14,656,839	\$ 13,659,915	\$ 23,523,874	\$ 9,863,959

Convention Center Expansion Administration Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Convention Center Expansion Administration Fund	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383
Total	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Convention Center Operational Support Addition of one-time non-personnel expenditures and associated revenue for operational support of the San Diego Convention Center Corporation.	0.00	\$ 10,196,440	\$ 10,196,440
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(468,057)	-
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center.	0.00	-	(332,481)
Total	0.00	\$ 9,728,383	\$ 9,863,959

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 1,076,285	\$ 1,235,441	\$ 1,235,441	-
Transfers Out	12,560,300	12,560,050	22,288,433	9,728,383
NON-PERSONNEL SUBTOTAL	13,636,585	13,795,491	23,523,874	9,728,383
Total	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383

Convention Center

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 31,693	\$ -	\$ -	-
Transfers In	12,498,305	13,659,915	23,523,874	9,863,959
Total	\$ 12,529,998	\$ 13,659,915	\$ 23,523,874	\$ 9,863,959

New Convention Facility Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
New Convention Facility Fund	\$ 2,133,025	\$ -	\$ -	-
Total	\$ 2,133,025	\$ -	\$ -	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 2,133,025	\$ -	\$ -	-
NON-PERSONNEL SUBTOTAL	2,133,025	-	-	-
Total	\$ 2,133,025	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ 2,126,840	\$ -	\$ -	-
Total	\$ 2,126,840	\$ -	\$ -	-

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,516,572	\$ 409,985	\$ 274,409
TOTAL BALANCE AND RESERVES	\$ 1,516,572	\$ 409,985	\$ 274,409
REVENUE			
Revenue from Use of Money and Property	\$ 31,693	\$ -	-
Transfers In	12,498,305	13,659,915	23,523,874
TOTAL REVENUE	\$ 12,529,998	\$ 13,659,915	\$ 23,523,874
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,046,570	\$ 14,069,900	\$ 23,798,283
OPERATING EXPENSE			
Contracts	\$ 1,076,285	\$ 1,235,441	\$ 1,235,441
Transfers Out	12,560,300	12,560,050	22,288,433
TOTAL OPERATING EXPENSE	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
TOTAL EXPENSE	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
BALANCE	\$ 409,985	\$ 274,409	\$ 274,409
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,046,570	\$ 14,069,900	\$ 23,798,283

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,185	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ 6,185	\$ -	\$ -
REVENUE			
Transfers In	\$ 2,126,840	\$ -	\$ -
TOTAL REVENUE	\$ 2,126,840	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,133,025	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 2,133,025	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 2,133,025	\$ -	\$ -
TOTAL EXPENSE	\$ 2,133,025	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,133,025	\$ -	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Convention Center



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Cultural Affairs



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Description

Cultural Affairs advances the arts, culture and creativity throughout San Diego and beyond.

Cultural Affairs works under the premise that culture is what brings us together in San Diego; the arts are part of the solution to our city's challenges; and creative expression is key to individual development, community building, a competitive workforce, and a robust economy where all can thrive.

Committed to equitable economic development through arts and culture, Cultural Affairs facilitates the City's investment in organizations, artists and neighborhoods.

For nearly four decades, the City annually invests in funding through a competitive review process in arts and culture nonprofits that, in turn, leverage public funding by more than three to one. These organizations generate meaningful impacts in communities, expand access to arts and culture in every City Council district, and employ thousands of San Diego residents.

San Diego is stronger with flourishing cultural organizations and programs that entice tourists from across the world to the region. Tourism is a powerful driver in the growth of the San Diego economy, and Cultural Affairs knows that cultural tourists spend more and stay longer than other tourists, as their interests continue to expand beyond cultural institutions to now include authentic cultural districts and neighborhoods and the unique products and experiences of the city's creative industries. To that end, Cultural Affairs works with agencies like the San Diego Tourism Authority and the San Diego Regional Economic Development Corporation to connect the arts with creative entrepreneurs, tourism and city branding.

Cultural Affairs promotes development of the city's creatives, recognized as a rapidly evolving component of every progressive city's workforce. Cultural Affairs transforms San Diego's built environment through the inclusion of public art, stewards the Civic Art Collection, and ensures the inclusion of art or space for cultural use in private development projects.

Cultural Affairs

And Cultural Affairs works under the premise that arts, culture and creativity are at the core of all global cities and partners across sectors to advance the reputation and brand of San Diego as an international cultural destination. Most unique, however, is San Diego's position as a binational city and only one part of the San Diego-Tijuana mega region. San Diego's history and today's culture is inextricably linked to Tijuana, and Cultural Affairs works to embrace and elevate this wholly unique element of the region.

The vision is:

A champion for a cultural capital with global reputation for its diverse and innovative creative workforce, cultural vitality and wholly unique arts experiences and opportunities for all.

The mission is:

To advance and drive an equitable and inclusive creative economy and cultural ecosystem by investing in the work of artists and creatives, and the institutions and systems that amplify creative work and experiences; cultivating local participation and access; and advancing San Diego as a global city.

Goals and Objectives

Goal 1: *Cultivate a dynamic, inclusive arts ecosystem*

- Invest in artists, nonprofit arts and culture organizations, and creatives to increase cultural opportunities for residents and visitors
- Increase equity in funding opportunities through public awareness of Cultural Affairs programs and services and intentional removal of systematic barriers created by the City in general or Cultural Affairs in particular
- In collaboration with cultural, tourism and community partners, develop high-impact projects and initiatives that benefit San Diego for tourism as well as residents
- Ensure that artists, creatives and cultural practitioners can work, present and live in San Diego

Goal 2: *Shape an innovative framework for City investment in arts, culture and creativity*

- Identify priorities for City investment in arts, culture and creativity in neighborhoods, parks and other City assets
- Identify opportunities for arts, culture and creativity to support citywide priorities in youth development, climate change, workforce development, expanded tourism initiatives, etc.
- Advance and expand creative industries in San Diego as a tool for workforce development, economic development, and brand enhancement for the city.

Goal 3: *Achieve global recognition as a place of creativity, excellence in arts and culture, and unique creative experiences*

- Foster strategic global partnerships to increase the visibility of San Diego as a creative city and ideal platform for presentation of major cultural festivals and experiences
- Establish systems to better sustain and support bi-national cultural initiatives and investments that enhance the regional economy and amplify shared cultural assets.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage increase to number of nonprofits submitting applications for TOT funding distributed through Cultural Affairs ¹	4%	6%	4%	11%	4%
Percentage of artworks in the Civic Art Collection on exhibit ²	70%	73%	70%	65%	70%
Number of technical assistance workshops held for nonprofit organizations ³	N/A	N/A	7	8	9

1. This KPI has been adjusted to reflect the percentage of "true-new" applicants entering the TOT funding process each year as a measure of the diversification of the pool of funding applicants.
2. As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit fluctuates due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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3. KPI was established in fiscal year 2021.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	13.00	7.00	(6.00)
Personnel Expenditures	\$ -	\$ 1,644,778	\$ 921,444	\$ (723,334)
Non-Personnel Expenditures	-	1,343,099	905,578	(437,521)
Total Department Expenditures	\$ -	\$ 2,987,877	\$ 1,827,022	\$ (1,160,855)
Total Department Revenue	\$ -	\$ 75,000	\$ -	\$ (75,000)

Transient Occupancy Tax Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Cultural Affairs	\$ -	\$ 2,987,877	\$ 1,827,022	\$ (1,160,855)
Total	\$ -	\$ 2,987,877	\$ 1,827,022	\$ (1,160,855)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Cultural Affairs	0.00	13.00	7.00	(6.00)
Total	0.00	13.00	7.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 149,505	\$ -
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	4,471	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(1,400)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(228,760)	-

Cultural Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(83,201)	-
Restructure of the Special Events & Filming Program Transfer of 6.00 FTE positions, non-personnel expenditures, and associated revenue from the Department of Cultural Affairs to the Special Events & Filming Department.	(6.00)	(1,001,470)	(75,000)
Total	(6.00) \$	(1,160,855) \$	(75,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,172,213	\$ 681,602	(490,611)
Fringe Benefits	-	472,565	239,842	(232,723)
PERSONNEL SUBTOTAL	-	1,644,778	921,444	(723,334)
NON-PERSONNEL				
Supplies	\$ -	\$ 25,083	\$ 11,589	(13,494)
Contracts	-	970,656	725,051	(245,605)
Information Technology	-	336,660	161,838	(174,822)
Energy and Utilities	-	8,700	5,100	(3,600)
Other	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	-	1,343,099	905,578	(437,521)
Total	\$ -	\$ 2,987,877	\$ 1,827,022	(1,160,855)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Licenses and Permits	\$ -	\$ 75,000	\$ -	(75,000)
Total	\$ -	\$ 75,000	\$ -	(75,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	0.00	\$ 57,699 - 69,722	-
20000132	Associate Management Analyst	0.00	2.00	2.00	57,699 - 69,722	137,701
20001101	Department Director	0.00	1.00	1.00	63,128 - 239,138	154,960
20001220	Executive Director	0.00	1.00	0.00	50,128 - 184,330	-
20001234	Program Coordinator	0.00	1.00	1.00	30,160 - 147,160	93,000
20001222	Program Manager	0.00	3.00	1.00	50,128 - 184,330	117,374
20000778	Public Art Program Administrator	0.00	2.00	2.00	71,240 - 86,320	172,640
20000783	Public Information Clerk	0.00	1.00	0.00	33,613 - 40,456	-
20000918	Senior Planner Bilingual - Regular	0.00	1.00	0.00	80,579 - 97,427	-
						1,456

Cultural Affairs

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Vacation Pay In Lieu					4,471
FTE, Salaries, and Wages Subtotal		0.00	13.00	7.00	\$	681,602

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 697	\$ -	(697)
Flexible Benefits	-	180,171	98,743	(81,428)
Long-Term Disability	-	4,059	2,832	(1,227)
Medicare	-	16,972	9,820	(7,152)
Other Post-Employment Benefits	-	81,809	43,526	(38,283)
Retiree Medical Trust	-	1,936	1,693	(243)
Retirement 401 Plan	-	1,174	1,174	-
Retirement ADC	-	71,096	18,334	(52,762)
Retirement DROP	-	9,937	-	(9,937)
Risk Management Administration	-	13,767	7,539	(6,228)
Supplemental Pension Savings Plan	-	85,866	51,496	(34,370)
Unemployment Insurance	-	1,801	1,026	(775)
Workers' Compensation	-	3,280	3,659	379
Fringe Benefits Subtotal	\$ -	\$ 472,565	\$ 239,842	\$ (232,723)
Total Personnel Expenditures			\$ 921,444	



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Debt Management



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Debt Management



Description

The Debt Management Department develops financing plans, conducts planning, structuring, and issuance activities for all bonds, notes, and loans to finance capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the City enterprises, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency (Successor Agency) and special districts. The Debt Management department evaluates and applies for various State and Federal loans to help finance infrastructure projects including those for water, wastewater and storm water. Loan agreements are executed to fund approved infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and commercial paper programs.

The Department coordinates and monitors Citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions for the City, special districts, and the Successor Agency providing information to current bondholders, prospective investors, and rating agencies that monitor the credits.

The Department annually coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The vision is:

Strong debt management to achieve Citywide financing priorities

The mission is:

To effectively plan, implement, and manage City debt obligations



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Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Bond Payments made on time ¹	100%	100%	100%	100%	100%
All disclosures reviewed by City's Disclosure Practices Working Group ²	N/A	100%	100%	100%	100%
New debt issuances have met City's Debt Policy guidelines ³	N/A	100%	100%	100%	100%
Professional development goals and core technical training met by the Department to maintain skilled workforce ⁴	N/A	100%	100%	100%	100%
All eligible bonds monitored annually for refinancing opportunities to lower debt service costs	100%	100%	100%	100%	100%

1. Bond Payments are debt service payments made on publicly issued bonds.
2. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements, and reporting priorities.
3. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements, and reporting priorities.

Debt Management

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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4. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements, and reporting priorities.

Debt Management

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	20.00	17.00	17.00	0.00
Personnel Expenditures	\$ 2,269,155	\$ 1,880,980	\$ 2,083,726	\$ 202,746
Non-Personnel Expenditures	169,732	234,939	259,691	24,752
Total Department Expenditures	\$ 2,438,886	\$ 2,115,919	\$ 2,343,417	\$ 227,498
Total Department Revenue	\$ 753,150	\$ 778,500	\$ 778,500	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Debt Management	\$ 2,438,886	\$ 2,115,919	\$ 2,343,417	\$ 227,498
Total	\$ 2,438,886	\$ 2,115,919	\$ 2,343,417	\$ 227,498

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Debt Management	20.00	17.00	17.00	0.00
Total	20.00	17.00	17.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 190,684	\$ -
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	20,863	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,909	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	14,808	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(2,965)	-

Debt Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Process Improvement/Efficiency	0.00	(8,801)	-
Reduction of 1.00 Word Processing Operator position and 1.00 Clerical Assistant 2, and addition of 2.00 Associate Management Analysts to help with the streamlining of the department's core processes and to continue to achieve the department's mission and key performance indicators.			
Total	0.00	\$ 227,498	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,576,573	\$ 1,290,398	\$ 1,444,247	153,849
Fringe Benefits	692,582	590,582	639,479	48,897
PERSONNEL SUBTOTAL	2,269,155	1,880,980	2,083,726	202,746
NON-PERSONNEL				
Supplies	\$ 10,194	\$ 17,781	\$ 14,669	(3,112)
Contracts	70,724	115,634	119,091	3,457
Information Technology	67,836	76,875	92,873	15,998
Energy and Utilities	16,905	19,600	28,958	9,358
Other	4,072	5,049	4,100	(949)
NON-PERSONNEL SUBTOTAL	169,732	234,939	259,691	24,752
Total	\$ 2,438,886	\$ 2,115,919	\$ 2,343,417	\$ 227,498

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 746,757	\$ 778,500	\$ 778,500	-
Other Revenue	47	-	-	-
Transfers In	6,346	-	-	-
Total	\$ 753,150	\$ 778,500	\$ 778,500	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	2.00	1.00	1.00	\$ 57,699 - 69,722	\$ 61,260
20000119	Associate Management Analyst	3.00	3.00	5.00	57,699 - 69,722	291,409
20000539	Clerical Assistant 2	1.00	1.00	0.00	31,928 - 38,480	-
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	183,539
20001172	Financial Operations Manager	0.00	0.00	1.00	30,160 - 158,142	133,390
20001234	Program Coordinator	6.00	6.00	6.00	30,160 - 147,160	538,792
20001222	Program Manager	3.00	2.00	1.00	50,128 - 184,330	122,699
20000015	Senior Management Analyst	3.00	2.00	2.00	63,336 - 76,586	148,009
20000756	Word Processing Operator	1.00	1.00	0.00	33,613 - 40,456	-
	Budgeted Personnel Expenditure Savings					(57,699)

Debt Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Overtime Budgeted					769
	Vacation Pay In Lieu					22,079
FTE, Salaries, and Wages Subtotal		20.00	17.00	17.00		\$ 1,444,247

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,274	\$ 4,066	\$ 4,002	\$ (64)
Flexible Benefits	225,795	190,840	204,358	13,518
Insurance	1,231	-	-	-
Long-Term Disability	-	4,473	5,956	1,483
Medicare	24,096	18,682	20,610	1,928
Other	11,479	-	-	-
Other Post-Employment Benefits	116,434	94,395	98,969	4,574
Retiree Medical Trust	2,742	2,364	2,762	398
Retirement 401 Plan	1,992	1,947	1,947	-
Retirement ADC	157,948	154,598	163,427	8,829
Retirement DROP	7,931	5,598	5,598	-
Risk Management Administration	22,476	15,885	17,232	1,347
Supplemental Pension Savings Plan	107,347	89,806	102,873	13,067
Unemployment Insurance	2,418	1,984	2,147	163
Workers' Compensation	6,418	5,944	9,598	3,654
Fringe Benefits Subtotal	\$ 692,582	\$ 590,582	\$ 639,479	\$ 48,897
Total Personnel Expenditures			\$ 2,083,726	



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Department of Finance



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Department of Finance



Description

The Department of Finance (DoF) provides services to the Mayor and serves as an internal fiscal consultant to the City. DoF has two distinct responsibilities, oversight of the budget and the accounting both of which are the foundation of the City's financial reporting. DoF prepares the budget in accordance with the City Charter as well as periodic Budget Monitoring Reports for both the operating budget and Capital Improvements Program. DoF also performs the general accounting and external financial reporting functions for the City of San Diego. DoF is responsible for payment services, including payroll processing for the City's approximately 11,350 employees and centralized processing for all vendor payments. In addition, DoF is responsible for implementing and monitoring internal controls over financial reporting. The DoF is made up of three divisions, Financial Planning, Internal Financial Reporting, and External Financial Reporting.

The Financial Planning division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives; develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

The Internal Financial Reporting division performs the general accounting and internal financial reporting functions for the City; monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to Council to forecast year-end results and aids in budget adjustments throughout the year to accommodate unforeseen budget changes; develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, conducts analyses to support labor negotiations and payroll processing for the City's approximately 11,800 employees.

The External Financial Reporting division prepares the Comprehensive Annual Financial Report which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and City Council; maintains multiple modules of the SAP system to

Department of Finance

ensure data accuracy and develops and provides citywide financial training. This division is also responsible for centralized processing for all vendor payments.

The vision is:

To set the national standard for municipal financial management

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Department staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"	80%	76%	80%	75%	80%
Percentage of annual reserves targets achieved ²	100%	83%	92%	67%	TBD
Percentage of departments with actuals within 5% of projections	90%	80%	90%	85%	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals	2.00 %	0.99 %	2.00 %	1.00%	2.00%
Percentage of Annual Adopted and Added CIP Budget expended/committed ³	100%	128%	125%	137%	125%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.
2. This KPI is currently dependent on decisions pending the Proposed Budget.
3. The calculation for FY 2021 has been modified to better reflect the spending rate of the Capital Budget. This modified calculation puts a higher emphasis on expenditures vs obligation of funding

Department of Finance

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	113.27	106.00	110.00	4.00
Personnel Expenditures	\$ 16,863,547	\$ 17,358,303	\$ 18,216,082	\$ 857,779
Non-Personnel Expenditures	1,121,917	1,331,992	1,534,193	202,201
Total Department Expenditures	\$ 17,985,463	\$ 18,690,295	\$ 19,750,275	\$ 1,059,980
Total Department Revenue	\$ 1,954,355	\$ 2,092,153	\$ 2,230,481	\$ 138,328

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Department of Finance	\$ 2,722,172	\$ 3,076,930	\$ 3,337,912	\$ 260,982
External Financial Reporting	6,999,085	6,404,844	7,092,420	687,576
Financial Planning & Disbursements	3,760,109	4,145,747	4,303,487	157,740
Internal Financial Reporting	4,504,097	5,062,774	5,016,456	(46,318)
Total	\$ 17,985,463	\$ 18,690,295	\$ 19,750,275	\$ 1,059,980

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Department of Finance	8.27	5.00	5.00	0.00
External Financial Reporting	24.00	37.00	41.00	4.00
Financial Planning & Disbursements	33.00	28.00	29.00	1.00
Internal Financial Reporting	48.00	36.00	35.00	(1.00)
Total	113.27	106.00	110.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 362,481	\$ -
Addition of External Reporting Support Addition of 1.00 Principal Accountant to support the External Reporting section, which is currently a filled supplemental position.	1.00	152,305	-
Invoice Processing Support Addition of 2.00 Administrative Aides 2s to conduct a pilot to centralize invoice processing in the City.	2.00	142,452	-
Personnel Expenditure Planning Team Support Addition of 1.00 Program Coordinator to support negotiations with recognized employee organizations, which is currently a filled supplemental position.	1.00	140,959	-

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	66,796	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	61,846	-
Accounts Payable Audit Services Addition of non-personnel expenditures offset by an increase in revenues from Accounts Payable audit services.	0.00	50,000	100,000
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	96,617	-
Payroll Support Reclassification of 1.00 Finance Analyst 4 to a Program Coordinator in the Payroll Section.	0.00	(2,264)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(11,212)	-
Adjustment to Gas Tax Allocation Adjustment to Gas Tax revenue for Fiscal Year 2022 due to revised State of California Gas Tax Projections.	0.00	-	16,250
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	14,200
Adjustment to TransNet Revenue Adjustment to reflect a projected increase in TransNet revenue from the San Diego Association of Governments (SANDAG).	0.00	-	12,878
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue from the TOT Fund.	0.00	-	(5,000)
Total	4.00 \$	1,059,980 \$	138,328

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 9,735,856	\$ 9,916,405	\$ 10,329,112	412,707
Fringe Benefits	7,127,691	7,441,898	7,886,970	445,072
PERSONNEL SUBTOTAL	16,863,547	17,358,303	18,216,082	857,779
NON-PERSONNEL				
Supplies	\$ 90,108	\$ 111,312	\$ 112,167	855
Contracts	396,106	522,370	583,676	61,306
Information Technology	546,350	594,722	691,339	96,617

Department of Finance

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Energy and Utilities	84,368	93,788	137,211	43,423
Other	4,985	9,800	9,800	-
NON-PERSONNEL SUBTOTAL	1,121,917	1,331,992	1,534,193	202,201
Total	\$ 17,985,463	\$ 18,690,295	\$ 19,750,275	\$ 1,059,980

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,754,232	\$ 1,992,153	\$ 2,030,481	\$ 38,328
Other Revenue	194,519	100,000	200,000	100,000
Transfers In	5,604	-	-	-
Total	\$ 1,954,355	\$ 2,092,153	\$ 2,230,481	\$ 138,328

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	4.00	2.00	2.00	\$ 35,339 - 42,494	\$ 84,138
20000024	Administrative Aide 2	4.00	5.00	7.00	45,448 - 54,766	352,784
20001140	Assistant Department Director	2.00	2.00	2.00	63,128 - 239,138	309,462
20001113	Chief Accountant	1.00	1.00	1.00	50,128 - 184,330	154,731
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	202,738
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000029	Finance Analyst 2	29.00	0.00	0.00	67,829 - 82,472	-
21000576	Finance Analyst 2	0.00	26.00	26.00	67,829 - 82,472	1,964,674
20000033	Finance Analyst 3	28.00	0.00	0.00	74,651 - 90,709	-
21000577	Finance Analyst 3	0.00	27.00	27.00	74,651 - 90,709	2,409,952
20000043	Finance Analyst 4	10.00	0.00	0.00	92,560 - 112,486	-
21000578	Finance Analyst 4	0.00	10.00	9.00	92,560 - 112,486	1,012,374
20000016	Financial Operations Manager	1.00	0.00	0.00	30,160 - 158,142	-
20001172	Financial Operations Manager	5.00	6.00	6.00	30,160 - 158,142	800,340
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
90001073	Management Intern- Hourly	2.27	0.00	0.00	30,160 - 31,200	-
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	46,696 - 56,534	282,670
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	56,451 - 68,182	68,182
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	47,450
20000021	Principal Accountant	3.00	0.00	0.00	30,160 - 162,032	-
20001182	Principal Accountant	10.00	13.00	14.00	30,160 - 162,032	1,686,695
20000025	Program Coordinator	1.00	0.00	0.00	30,160 - 147,160	-
20000046	Program Coordinator	1.00	0.00	0.00	30,160 - 147,160	-
20001234	Program Coordinator	1.00	3.00	5.00	30,160 - 147,160	509,162
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	40,414 - 48,734	48,734
	Budgeted Personnel Expenditure Savings					(67,829)
	Overtime Budgeted					50,000
	Vacation Pay In Lieu					280,067

Department of Finance

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages Subtotal		113.27	106.00	110.00		\$ 10,329,112

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 107,375	\$ 108,334	\$ 93,591	\$ (14,743)
Flexible Benefits	1,327,459	1,397,263	1,465,420	68,157
Insurance	284	-	-	-
Long-Term Disability	-	34,851	41,886	7,035
Medicare	146,788	145,016	144,365	(651)
Other	13,682	-	-	-
Other Post-Employment Benefits	672,704	698,529	677,761	(20,768)
Retiree Medical Trust	9,836	11,270	12,259	989
Retirement 401 Plan	8,068	6,753	9,716	2,963
Retirement ADC	4,040,099	4,187,453	4,562,638	375,185
Retirement DROP	13,727	11,200	17,336	6,136
Risk Management Administration	129,800	117,549	117,393	(156)
Supplemental Pension Savings Plan	621,892	684,252	670,373	(13,879)
Unemployment Insurance	15,028	15,467	15,190	(277)
Workers' Compensation	20,949	23,961	59,042	35,081
Fringe Benefits Subtotal	\$ 7,127,691	\$ 7,441,898	\$ 7,886,970	\$ 445,072
Total Personnel Expenditures			\$ 18,216,082	



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Department of Information Technology



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Department of Information Technology



Description

The Department of Information Technology was established in 1994 and provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology (IT) services contracts and assets.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services group coordinates the citywide IT budget process and also monitors and reports on fixed citywide IT expenditures.

IT Contracts Management - The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Enterprise Engineering and Architecture - The IT Enterprise Engineering and Architecture Group manages the network, datacenter, cloud, telecommunications, call center, desktop phone and directory services for the City. The group sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office Division manages the City's end user computer hardware and software standards and enterprise change governance. The SMO manages the contracts for Application and Development, IT Help Desk and Desktop Support functions, the City's ServiceNow platform and develops citywide IT Service Delivery best practices and processes.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

Enterprise Applications - The Enterprise Applications Group provides citywide information technology

Department of Information Technology

services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Digital Strategy - The Digital Strategy Group partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and oversee the use of Public, Education and Government (PEG) fees to deploy state-of-the-art technologies to ensure the public has continued access to cable television airwaves.

Wireless Technology Services - The Wireless Technology Services Group manages the service delivery for public safety wireless radio communications technologies.

The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

The mission is:

To provide high quality, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

Department of Information Technology

Goals and Objectives

Goal 1: Modernize and maximize the business value and resiliency of technology services through:

- A comprehensive technology platform that includes datacenter, cloud, network and security enhancements
- Citywide transformation to cloud services
- Enhancement of Enterprise Architecture and standards
- Modernization of the City's application portfolio
- Enhanced and resilient public safety wireless communications
- Budget and cost optimization

Goal 2: Deliver and support City technologies by optimizing the skills and training of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.

- Create an operating model to maximize the value of IT staff in City departments
- Develop the skills of citywide IT staff in project management, business analyst roles, cloud technology, contracts, security, and ITIL best practices
- Improve service management through best practices and technology automation
- Enhance IT training for emerging technologies

Goal 3: Improve the User Experience by Advancing IT Service Delivery and Developing Solutions for a Mobile Workforce

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop and implement new technology solutions for a mobile workforce
- Create a Service Catalog and enhance self-service capabilities
- Expand mobile device support in the City's IT services contracts
- Develop cross-functional ITIL processes to improve service delivery in new IT services contracts

Goal 4: Secure the City's data and technology

- Ensure proper processes are in place to ensure all technologies meet city security standards
- Continue to enhance the automation of security with a Security Orchestration, Automation and Response (SOAR) tool
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud
- Enhance disaster recovery and resiliency of City applications

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage availability of public safety wireless services	99.999 %	99.999 %	99.999 %		
Percentage of security incidents per month per 10,000 users	<1.0%	0.14 %	<1.0%		

Department of Information Technology

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage availability for citywide network and phone systems	99.90 %	99.90 %	99.90 %		

Department of Information Technology

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	129.21	134.73	133.35	(1.38)
Personnel Expenditures	\$ 18,265,976	\$ 19,706,762	\$ 20,386,494	\$ 679,732
Non-Personnel Expenditures	82,883,182	103,336,108	100,220,116	(3,115,992)
Total Department Expenditures	\$ 101,149,158	\$ 123,042,870	\$ 120,606,610	\$ (2,436,260)
Total Department Revenue	\$ 100,536,703	\$ 122,092,004	\$ 115,909,001	\$ (6,183,003)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Financial & Support Services	\$ 247,073	\$ 751,030	\$ 1,140,125	\$ 389,095
Total	\$ 247,073	\$ 751,030	\$ 1,140,125	\$ 389,095

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures associated with the SDAccess4All Initiative.	0.00	\$ 450,000	\$ -
General Fund Personal Computer Replacement Program Addition of non-personnel expenditures to support the General Fund Personal Computer Replacement Program.	0.00	250,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	206,030	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(21,649)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	4,714	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(500,000)	-
Total	0.00	\$ 389,095	\$ -

Department of Information Technology

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 27,171	\$ 500,000	\$ 428,351	\$(71,649)
Information Technology	13,872	45,000	49,714	4,714
Debt	206,030	206,030	662,060	456,030
NON-PERSONNEL SUBTOTAL	247,073	751,030	1,140,125	389,095
Total	\$ 247,073	\$ 751,030	\$ 1,140,125	\$ 389,095

GIS Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Financial & Support Services	\$ 967	\$ 9,833	\$ -	\$(9,833)
Information Technology	3,459,963	4,379,816	5,349,741	969,925
Total	\$ 3,460,930	\$ 4,389,649	\$ 5,349,741	\$ 960,092

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Information Technology	9.83	15.00	14.00	(1.00)
Total	9.83	15.00	14.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 39,825	\$ -
Geographic Information Source and San Diego Geographic Information Source Services Addition of non-personnel expenditures to support cost increases in Geographic Information Source and San Diego Geographic Information Source services.	0.00	102,670	102,670
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27,479	-
Geographic Information System Analyst 3 Reduction of 1.00 Geographic Information System Analyst 3.	(1.00)	-	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	790,118	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Revised Revenue	0.00	-	1,023,449
Addition of revenue associated to revised non-discretionary allocation.			
One-Time Additions and Annualizations	0.00	-	(623,250)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(1.00) \$	960,092 \$	502,869

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 475,767	\$ 996,588	\$ 947,139	\$ (49,449)
Fringe Benefits	404,837	540,435	629,709	89,274
PERSONNEL SUBTOTAL	880,605	1,537,023	1,576,848	39,825
NON-PERSONNEL				
Supplies	\$ 29,207	\$ 10,000	\$ 10,000	-
Contracts	877,794	874,799	1,004,948	130,149
Information Technology	1,672,465	1,967,827	2,757,945	790,118
Other	860	-	-	-
NON-PERSONNEL SUBTOTAL	2,580,326	2,852,626	3,772,893	920,267
Total	\$ 3,460,930	\$ 4,389,649	\$ 5,349,741	\$ 960,092

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 3,572,685	\$ 4,195,935	\$ 4,698,804	\$ 502,869
Rev from Money and Prop	13,814	-	-	-
Rev from Other Agencies	180,226	195,303	195,303	-
Transfers In	756	-	-	-
Total	\$ 3,767,481	\$ 4,391,238	\$ 4,894,107	\$ 502,869

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.00	1.00	\$ 50,128 - 184,330	\$ 147,264
21000432	Geographic Info Systems Analyst 2	3.00	6.00	6.00	57,699 - 69,722	355,651
21000433	Geographic Info Systems Analyst 3	2.00	4.00	3.00	63,336 - 76,586	229,758
21000434	Geographic Info Systems Analyst 4	0.83	1.00	1.00	71,240 - 86,320	71,240
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000998	Information Systems Analyst 4	1.00	0.00	0.00	71,240 - 86,320	-
20000377	Information Systems Technician	1.00	1.00	1.00	45,448 - 54,766	54,766
20001234	Program Coordinator	0.00	1.00	1.00	30,160 - 147,160	85,852
20001222	Program Manager	1.00	1.00	0.00	50,128 - 184,330	-
	Budgeted Personnel Expenditure Savings					(85,852)
	Vacation Pay In Lieu					11,874
FTE, Salaries, and Wages Subtotal		9.83	15.00	14.00		\$ 947,139

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,452	\$ 4,501	\$ 5,543	\$ 1,042
Flexible Benefits	75,297	181,066	165,616	(15,450)
Long-Term Disability	-	3,418	3,919	501
Medicare	7,058	14,276	13,561	(715)
Other Post-Employment Benefits	37,586	81,809	80,834	(975)
Retiree Medical Trust	420	1,993	1,690	(303)
Retirement ADC	233,755	150,235	259,003	108,768
Risk Management Administration	7,221	13,767	14,001	234
Supplemental Pension Savings Plan	33,184	84,716	77,256	(7,460)
Unemployment Insurance	753	1,518	1,421	(97)
Workers' Compensation	2,112	3,136	6,865	3,729
Fringe Benefits Subtotal	\$ 404,837	\$ 540,435	\$ 629,709	\$ 89,274
Total Personnel Expenditures			\$ 1,576,848	

Information Technology Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Citywide IT Fixed Expenses	\$ 311,782	\$ 18,055,306	\$ 16,214,439	\$ (1,840,867)
Enterprise IT Sourcing Operations	828,766	582,077	927,188	345,111
Enterprise Resource Planning	210,049	245,584	268,473	22,889
Financial & Support Services	5,180,064	56,495,627	54,540,856	(1,954,771)
Information Technology	53,367,620	3,124,251	3,508,442	384,191
IT Contract Management	1,559,552	1,668,904	1,704,109	35,205
Project Management Office	-	135	121	(14)
Total	\$ 61,457,833	\$ 80,171,884	\$ 77,163,628	\$ (3,008,256)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Enterprise IT Sourcing Operations	9.00	4.00	6.00	2.00
Enterprise Resource Planning	0.00	1.00	1.00	0.00

Department of Information Technology

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Financial & Support Services	7.00	15.00	13.00	(2.00)
Information Technology	25.00	21.00	21.00	0.00
IT Contract Management	4.00	3.00	3.00	0.00
Total	45.00	44.00	44.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Workplace Services Contract Addition of non-personnel expenditures to support contract costs associated with Workplace Services.	0.00	\$ 7,559,578	\$ 7,559,578
Data Center Support Addition of non-personnel expenditures associated with Data Center technology replacement.	0.00	1,900,000	1,900,000
Application Development and Maintenance Contract Costs Addition of non-personnel expenditures to support contract costs associated with Application Development and Maintenance.	0.00	1,363,265	1,363,265
Cyber Security Monitoring Costs Addition of non-personnel expenditures to support cyber security monitoring.	0.00	730,000	730,000
Get it Done Addition of non-personnel expenditures to transfer Get It Done funding to a non-discretionary budget.	0.00	626,300	626,300
Enterprise Compute Contract Addition of non-personnel expenditures to support contract costs associated with Enterprise Compute.	0.00	607,689	607,689
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	331,258	-
Cloud Security Monitoring Costs Addition of non-personnel expenditures to support cloud security monitoring systems and tools.	0.00	400,000	400,000
Disaster Recovery Technology Addition of non-personnel expenditures to support disaster recovery and redundancy technologies.	0.00	400,000	400,000
Hyland OnBase Migration Addition of one-time and on-going non-personnel expenditures to support the Hyland OnBase migration.	0.00	326,000	326,000
City Phone Replacements Addition of non-personnel expenditures to support Citywide phone replacements.	0.00	300,000	300,000
Java Client Licensing Addition of non-personnel expenditures to support Java client licensing.	0.00	300,000	300,000

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Microsoft Office Email Addition of non-personnel expenditures to support the expansion of Microsoft Office email accounts.	0.00	277,455	277,455
Cloud Services Addition of non-personnel expenditures to support cloud foundation and infrastructure services.	0.00	248,000	248,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	227,026	-
Google G-Suite Addition of non-personnel expenditures to support Google G-Suite software.	0.00	200,000	200,000
Microsoft Azure licensing Addition of non-personnel expenditures to support the anticipated cost increase of Microsoft Azure licensing.	0.00	200,000	200,000
Redundant Internet Gateway Co-location Addition of non-personnel expenditures to support the redundant internet gateway co-location.	0.00	200,000	200,000
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(84)	-
Reduction of City Website Support Reduction of non-personnel expenditures due to anticipated savings in City website quality assurance tools.	0.00	(3,000)	(3,000)
Reduction of City Website Support Reduction of non-personnel expenditures associated with City website support and maintenance costs.	0.00	(165,000)	(165,000)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(4,875,419)	(19,963,699)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(14,161,324)	-
Revised Revenue Addition of revenue associated to revised non-discretionary allocation.	0.00	-	623,881
Total	0.00	\$ (3,008,256)	\$ (3,869,531)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,242,710	\$ 4,388,993	\$ 4,602,931	\$ 213,938

Department of Information Technology

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits	2,421,630	2,486,342	2,603,662	117,320
PERSONNEL SUBTOTAL	6,664,340	6,875,335	7,206,593	331,258
NON-PERSONNEL				
Supplies	\$ 28,449	\$ 23,929	\$ 24,214	\$ 285
Contracts	2,439,468	57,223,534	68,302,419	11,078,885
Information Technology	52,208,133	16,023,952	1,600,628	(14,423,324)
Energy and Utilities	16,923	17,984	22,624	4,640
Other	4,485	7,150	7,150	-
Capital Expenditures	96,035	-	-	-
NON-PERSONNEL SUBTOTAL	54,793,493	73,296,549	69,957,035	(3,339,514)
Total	\$ 61,457,833	\$ 80,171,884	\$ 77,163,628	\$ (3,008,256)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 60,215,309	\$ 72,673,737	\$ 76,418,365	\$ 3,744,628
Other Revenue	8,665	-	-	-
Rev from Money and Prop	(35,561)	-	-	-
Rev from Other Agencies	-	7,614,159	-	(7,614,159)
Transfers In	607,759	-	-	-
Total	\$ 60,796,172	\$ 80,287,896	\$ 76,418,365	\$ (3,869,531)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$ 39,458 - 47,528	\$ -
20000024	Administrative Aide 2	1.00	1.00	1.00	45,448 - 54,766	49,958
20000119	Associate Management Analyst	0.00	0.00	1.00	57,699 - 69,722	50,579
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	197,413
20001168	Deputy Director	2.00	2.00	2.00	50,128 - 184,330	317,990
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	55,359
20000290	Information Systems Analyst 2	1.00	0.00	0.00	57,699 - 69,722	-
20000293	Information Systems Analyst 3	9.00	9.00	8.00	63,336 - 76,586	599,438
20000998	Information Systems Analyst 4	2.00	2.00	2.00	71,240 - 86,320	172,640
20000180	Information Systems Manager	1.00	1.00	1.00	90,085 - 109,117	109,117
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	46,907
20001234	Program Coordinator	8.00	8.00	6.00	30,160 - 147,160	680,673
20001222	Program Manager	16.00	16.00	18.00	50,128 - 184,330	2,269,778
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	63,336
20000970	Supervising Management Analyst	0.00	0.00	1.00	71,240 - 86,320	86,320
	Budgeted Personnel Expenditure Savings					(203,081)
	Overtime Budgeted					5,000

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Vacation Pay In Lieu					101,504
FTE, Salaries, and Wages Subtotal		45.00	44.00	44.00		\$ 4,602,931

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 39,344	\$ 37,203	\$ 35,099	\$ (2,104)
Flexible Benefits	522,070	588,909	595,945	7,036
Long-Term Disability	-	14,859	18,840	3,981
Medicare	62,882	62,094	65,195	3,101
Other	49,048	-	-	-
Other Post-Employment Benefits	243,709	245,427	261,156	15,729
Retiree Medical Trust	6,571	6,916	8,063	1,147
Retirement 401 Plan	2,772	2,442	3,337	895
Retirement ADC	1,136,612	1,157,557	1,201,828	44,271
Retirement DROP	4,265	3,580	3,580	-
Risk Management Administration	46,991	41,301	45,234	3,933
Supplemental Pension Savings Plan	291,940	306,704	328,896	22,192
Unemployment Insurance	6,560	6,598	6,825	227
Workers' Compensation	8,864	12,752	29,664	16,912
Fringe Benefits Subtotal	\$ 2,421,630	\$ 2,486,342	\$ 2,603,662	\$ 117,320
Total Personnel Expenditures			\$ 7,206,593	

OneSD Support Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Enterprise Resource Planning	\$ 26,046,473	\$ 27,705,062	\$ 26,807,359	\$ (897,703)
Financial & Support Services	16,267	82,243	61,466	(20,777)
Wireless Technology Services	-	-	(209)	(209)
Total	\$ 26,062,740	\$ 27,787,305	\$ 26,868,616	\$ (918,689)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Enterprise Resource Planning	30.00	30.00	30.00	0.00
Total	30.00	30.00	30.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 157,942	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,223	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(334)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(382,149)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(703,371)	-
Revised Revenue Addition of revenue associated to revised non-discretionary allocation.	0.00	-	289,708
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(2,623,874)
Total	0.00 \$	(918,689) \$	(2,334,166)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 3,203,577	\$ 3,447,138	\$ 3,355,951	(91,187)
Fringe Benefits	1,844,786	1,953,170	2,211,522	258,352
PERSONNEL SUBTOTAL	5,048,363	5,400,308	5,567,473	167,165
NON-PERSONNEL				
Supplies	\$ 21,048	\$ 35,304	\$ 35,589	285
Contracts	2,474,855	3,147,947	2,765,179	(382,768)
Information Technology	17,863,675	19,196,246	18,492,875	(703,371)
Energy and Utilities	5,481	6,500	6,500	-
Other	-	1,000	1,000	-
Debt	649,318	-	-	-
NON-PERSONNEL SUBTOTAL	21,014,378	22,386,997	21,301,143	(1,085,854)
Total	\$ 26,062,740	\$ 27,787,305	\$ 26,868,616	(918,689)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 25,096,015	\$ 27,747,955	\$ 25,413,789	(2,334,166)
Rev from Money and Prop	143,430	-	-	-
Transfers In	17,650	-	-	-
Total	\$ 25,257,095	\$ 27,747,955	\$ 25,413,789	(2,334,166)

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 63,440 - 76,690	\$ 76,690
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	147,264
20001234	Program Coordinator	16.00	16.00	16.00	30,160 - 147,160	1,783,418
20001222	Program Manager	11.00	11.00	11.00	50,128 - 184,330	1,413,608
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	76,586
	Budgeted Personnel					(203,081)
	Expenditure Savings					
	Vacation Pay In Lieu					61,466
FTE, Salaries, and Wages Subtotal		30.00	30.00	30.00		\$ 3,355,951

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,195	\$ 32,907	\$ 33,195	\$ 288
Flexible Benefits	406,225	460,899	462,667	1,768
Long-Term Disability	-	11,777	13,809	2,032
Medicare	46,352	49,227	47,771	(1,456)
Other	170	-	-	-
Other Post-Employment Benefits	169,220	176,204	174,104	(2,100)
Retiree Medical Trust	4,841	5,088	5,467	379
Retirement 401 Plan	7,434	7,606	7,606	-
Retirement ADC	962,817	980,268	1,222,216	241,948
Retirement DROP	3,449	4,492	-	(4,492)
Risk Management Administration	32,668	29,652	30,156	504
Supplemental Pension Savings Plan	167,545	180,749	191,114	10,365
Unemployment Insurance	4,954	5,232	5,000	(232)
Workers' Compensation	5,915	9,069	18,417	9,348
Fringe Benefits Subtotal	\$ 1,844,786	\$ 1,953,170	\$ 2,211,522	\$ 258,352
Total Personnel Expenditures			\$ 5,567,473	

Wireless Communications Technology Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Financial & Support Services	\$ 21	\$ 42,000	\$ -	\$ (42,000)
Wireless Technology Services	9,920,561	9,901,002	10,084,500	183,498
Total	\$ 9,920,582	\$ 9,943,002	\$ 10,084,500	\$ 141,498

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Wireless Technology Services	44.38	45.73	45.35	(0.38)
Total	44.38	45.73	45.35	(0.38)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Safety Radio System Addition of non-personnel expenditures to support the Public Safety Radio System.	0.00	\$ 500,000	\$ 500,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	121,277	-
Addition of Associate Communications Engineer Funding allocated according to a zero-based annual review of hourly funding requirements.	0.35	37,502	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	20,080	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	57,597	-
Reduction of Associate Communications Engineer Reduction of 0.38 FTE Associate Communications Engineer.	(0.38)	-	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.35)	(37,375)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(40,000)	(316,329)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(517,583)	-
Revised Revenue Addition of revenue associated to revised non-discretionary allocation.	0.00	-	(665,846)
Total	(0.38)	\$ 141,498	\$ (482,175)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 3,193,245	\$ 3,292,958	\$ 3,295,158	2,200
Fringe Benefits	2,479,423	2,601,138	2,740,422	139,284
PERSONNEL SUBTOTAL	5,672,669	5,894,096	6,035,580	141,484
NON-PERSONNEL				
Supplies	\$ 257,182	\$ 314,332	\$ 247,989	(66,343)

Department of Information Technology

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Contracts	2,546,783	2,500,695	3,126,663	625,968
Information Technology	243,499	262,281	291,510	29,229
Energy and Utilities	349,967	362,148	381,271	19,123
Other	750	1,400	1,000	(400)
Capital Expenditures	20,168	40,000	-	(40,000)
Debt	829,564	568,050	487	(567,563)
NON-PERSONNEL SUBTOTAL	4,247,913	4,048,906	4,048,920	14
Total	\$ 9,920,582	\$ 9,943,002	\$ 10,084,500	\$ 141,498

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 9,051,457	\$ 9,340,325	\$ 9,134,479	(205,846)
Other Revenue	1,553,212	276,329	-	(276,329)
Rev from Money and Prop	82,202	48,261	48,261	-
Rev from Other Agencies	215	-	-	-
Transfers In	28,869	-	-	-
Total	\$ 10,715,955	\$ 9,664,915	\$ 9,182,740	(482,175)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,613 - 40,456	\$ 39,849
20000251	Apprentice 1- Communications Technician	1.00	1.00	1.00	42,661 - 56,867	55,289
20000252	Apprentice 2- Communications Technician	0.00	1.00	1.00	53,331 - 67,558	64,001
20000139	Associate Communications Engineer	4.38	4.38	4.00	71,094 - 85,862	343,448
90000139	Associate Communications Engineer- Hourly	0.00	0.35	0.35	71,094 - 85,862	30,052
20000403	Communications Technician	19.00	18.00	18.00	62,046 - 74,422	1,300,607
20000405	Communications Technician Supervisor	2.00	2.00	2.00	71,157 - 86,008	157,165
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	147,264
20000419	Equipment Technician 1	6.00	7.00	7.00	38,418 - 46,030	312,582
20000425	Equipment Technician 2	2.00	1.00	1.00	42,162 - 50,253	50,253
20000288	Senior Communications Engineer	1.00	1.00	1.00	81,952 - 99,070	99,070
20000897	Senior Communications Technician	4.00	5.00	5.00	65,146 - 78,125	390,625
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	81,869 - 98,821	98,821
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	76,586
20000955	Storekeeper 1	1.00	1.00	1.00	36,941 - 44,304	44,304

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Budgeted Personnel					(71,157)
	Expenditure Savings					
	Overtime Budgeted					34,768
	Reg Pay For Engineers					70,885
	Vacation Pay In Lieu					50,746
FTE, Salaries, and Wages Subtotal		44.38	45.73	45.35		\$ 3,295,158

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,087	\$ 8,832	\$ 8,832	-
Flexible Benefits	470,111	535,895	543,328	7,433
Long-Term Disability	-	10,948	13,155	2,207
Medicare	48,535	46,799	46,489	(310)
Other	7,773	-	-	-
Other Post-Employment Benefits	271,722	276,893	273,592	(3,301)
Retiree Medical Trust	2,532	2,694	3,009	315
Retirement 401 Plan	1,376	1,204	1,241	37
Retirement ADC	1,390,070	1,436,692	1,558,127	121,435
Retirement DROP	9,878	10,751	13,134	2,383
Risk Management Administration	52,437	46,596	47,388	792
Supplemental Pension Savings Plan	194,504	205,797	209,689	3,892
Unemployment Insurance	4,737	4,863	4,770	(93)
Workers' Compensation	16,661	13,174	17,668	4,494
Fringe Benefits Subtotal	\$ 2,479,423	\$ 2,601,138	\$ 2,740,422	\$ 139,284
Total Personnel Expenditures			\$ 6,035,580	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 159,065	\$ 465,615	\$ 531,366
TOTAL BALANCE AND RESERVES	\$ 159,065	\$ 465,615	\$ 531,366
REVENUE			
Charges for Services	\$ 3,572,685	\$ 4,195,935	\$ 4,698,804
Revenue from Other Agencies	180,226	195,303	195,303
Revenue from Use of Money and Property	13,814	-	-
Transfers In	756	-	-
TOTAL REVENUE	\$ 3,767,481	\$ 4,391,238	\$ 4,894,107
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,926,546	\$ 4,856,853	\$ 5,425,473
OPERATING EXPENSE			
Personnel Expenses	\$ 475,767	\$ 996,588	\$ 947,139
Fringe Benefits	404,837	540,435	629,709
Supplies	29,207	10,000	10,000
Contracts	877,794	874,799	1,004,948
Information Technology	1,672,465	1,967,827	2,757,945
Other Expenses	860	-	-
TOTAL OPERATING EXPENSE	\$ 3,460,930	\$ 4,389,649	\$ 5,349,741
TOTAL EXPENSE	\$ 3,460,930	\$ 4,389,649	\$ 5,349,741
BALANCE	\$ 465,615	\$ 467,204	\$ 75,732
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,926,546	\$ 4,856,853	\$ 5,425,473

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,765,318	\$ 1,103,658	\$ 1,247,760
Continuing Appropriation - CIP	337,679	245,068	235,068
TOTAL BALANCE AND RESERVES	\$ 2,102,997	\$ 1,348,726	\$ 1,482,828
REVENUE			
Charges for Services	\$ 60,215,309	\$ 72,673,737	\$ 76,418,365
Other Revenue	8,665	-	-
Revenue from Other Agencies	-	7,614,159	-
Revenue from Use of Money and Property	(35,561)	-	-
Transfers In	607,759	-	-
TOTAL REVENUE	\$ 60,796,172	\$ 80,287,896	\$ 76,418,365
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 62,899,169	\$ 81,636,622	\$ 77,901,193
OPERATING EXPENSE			
Personnel Expenses	\$ 4,242,710	\$ 4,388,993	\$ 4,602,931
Fringe Benefits	2,421,630	2,486,342	2,603,662
Supplies	28,449	23,929	24,214
Contracts	2,439,468	57,223,534	68,302,419
Information Technology	52,208,133	16,023,952	1,600,628
Energy and Utilities	16,923	17,984	22,624
Other Expenses	4,485	7,150	7,150
Capital Expenditures	96,035	-	-
TOTAL OPERATING EXPENSE	\$ 61,457,833	\$ 80,171,884	\$ 77,163,628
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 92,611	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 92,611	\$ -	\$ -
TOTAL EXPENSE	\$ 61,550,444	\$ 80,171,884	\$ 77,163,628
RESERVES			
Continuing Appropriation - CIP	\$ 245,068	\$ 245,068	\$ 235,068
TOTAL RESERVES	\$ 245,068	\$ 245,068	\$ 235,068
BALANCE	\$ 1,103,658	\$ 1,219,670	\$ 502,497
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 62,899,169	\$ 81,636,622	\$ 77,901,193

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,580,761	\$ 1,775,115	\$ 2,160,299
TOTAL BALANCE AND RESERVES	\$ 2,580,761	\$ 1,775,115	\$ 2,160,299
REVENUE			
Charges for Services	\$ 25,096,015	\$ 27,747,955	\$ 25,413,789
Revenue from Use of Money and Property	143,430	-	-
Transfers In	17,650	-	-
TOTAL REVENUE	\$ 25,257,095	\$ 27,747,955	\$ 25,413,789
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,837,856	\$ 29,523,070	\$ 27,574,088
OPERATING EXPENSE			
Personnel Expenses	\$ 3,203,577	\$ 3,447,138	\$ 3,355,951
Fringe Benefits	1,844,786	1,953,170	2,211,522
Supplies	21,048	35,304	35,589
Contracts	2,474,855	3,147,947	2,765,179
Information Technology	17,863,675	19,196,246	18,492,875
Energy and Utilities	5,481	6,500	6,500
Other Expenses	-	1,000	1,000
Debt Expenses	649,318	-	-
TOTAL OPERATING EXPENSE	\$ 26,062,740	\$ 27,787,305	\$ 26,868,616
TOTAL EXPENSE	\$ 26,062,740	\$ 27,787,305	\$ 26,868,616
BALANCE	\$ 1,775,115	\$ 1,735,765	\$ 705,472
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,837,856	\$ 29,523,070	\$ 27,574,088

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,647,111	\$ 2,442,484	\$ 1,223,855
TOTAL BALANCE AND RESERVES	\$ 1,647,111	\$ 2,442,484	\$ 1,223,855
REVENUE			
Charges for Services	\$ 9,051,457	\$ 9,340,325	\$ 9,134,479
Other Revenue	1,553,212	276,329	-
Revenue from Other Agencies	215	-	-
Revenue from Use of Money and Property	82,202	48,261	48,261
Transfers In	28,869	-	-
TOTAL REVENUE	\$ 10,715,955	\$ 9,664,915	\$ 9,182,740
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,363,066	\$ 12,107,399	\$ 10,406,595
OPERATING EXPENSE			
Personnel Expenses	\$ 3,193,245	\$ 3,292,958	\$ 3,295,158
Fringe Benefits	2,479,423	2,601,138	2,740,422
Supplies	257,182	314,332	247,989
Contracts	2,546,783	2,500,695	3,126,663
Information Technology	243,499	262,281	291,510
Energy and Utilities	349,967	362,148	381,271
Other Expenses	750	1,400	1,000
Capital Expenditures	20,168	40,000	-
Debt Expenses	829,564	568,050	487
TOTAL OPERATING EXPENSE	\$ 9,920,582	\$ 9,943,002	\$ 10,084,500
TOTAL EXPENSE	\$ 9,920,582	\$ 9,943,002	\$ 10,084,500
BALANCE	\$ 2,442,484	\$ 2,164,397	\$ 322,095
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,363,066	\$ 12,107,399	\$ 10,406,595

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Department of Information Technology



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Development Services



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Development Services



Description

The Development Services Department (DSD) delivers review, permit, inspection and code enforcement services for private and public development projects throughout the City of San Diego to ensure that all neighborhoods citywide remain sustainable, healthy, safe, and livable. Through operational excellence, DSD's functions include entitlements, building construction and safety; engineering mapping; current planning and code enforcement.

DSD provides overall management of the development process of all residential, commercial, affordable housing, as well as industrial and complex major land development projects from start to finish. The department is also charged with the implementation of new laws and market trends including historic preservation, Cannabis regulations, companion and junior units, shared mobility devices and telecommunications facilities.

The department has transformed the way permits are historically processed by converting to an electronic permitting system in place of paper plans. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize 8 million records, and cost-effectively leverage technology to increase productivity and improve service delivery to our customers.

DSD development review and inspection services are operated without a General Fund subsidy. Code Enforcement activities are funded by taxpayers and Code Enforcement penalties.

The vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services.

The mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.



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Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process for efficiencies and safety

Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined permitting processes
- Enable more sustainable and affordable housing
- Implement business process improvements and regulatory reform that responds to market trends
- Reduce permit and project review times with electronic review and permitting process

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology to help manage customer deposit accounts and billing

Goal 4: Work in partnership with citizens to ensure, improve and maintain safe and desirable San Diego neighborhoods

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	
Percentage of Code Enforcement inspections completed on time	90%	78%	90%	85%	
Percentage of inspections performed within next day	90%	92%	90%	98%	
Percentage of projects completed with less than 3 eligible review cycles	85%	76%	85%	82%	
Percentage of projects meeting established department deadlines	85%	85%	85%	89%	

Development Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	583.50	590.00	604.00	14.00
Personnel Expenditures	\$ 63,369,704	\$ 68,662,313	\$ 73,225,349	\$ 4,563,036
Non-Personnel Expenditures	19,898,289	25,318,285	23,234,945	(2,083,340)
Total Department Expenditures	\$ 83,267,993	\$ 93,980,598	\$ 96,460,294	\$ 2,479,696
Total Department Revenue	\$ 81,759,455	\$ 90,780,484	\$ 91,095,267	\$ 314,783

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration & Support Services	\$ 403	\$ -	\$ -	-
Code Enforcement	7,812,227	7,954,432	8,575,691	621,259
Total	\$ 7,812,630	\$ 7,954,432	\$ 8,575,691	\$ 621,259

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Code Enforcement	72.00	69.00	69.00	0.00
Total	72.00	69.00	69.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 695,934	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	114,535	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,646	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,327	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(579)	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(9,604)	-
Transfers to Proprietary Funds Reduction in non-personnel expenditures associated with the Accela Project Tracking System Financing.	0.00	(200,000)	-
One-Time Revenue Transfer Addition of a one-time revenue reimbursement from the Civil Penalty Fund to support the Code Enforcement Division.	0.00	-	619,083
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(50,000)
Shared Dockless Mobility Device Fees Transfer of revenue associated to shared dockless mobility devices from the Development Services Department to the Mobility Department.	0.00	-	(1,572,750)
Total	0.00 \$	621,259 \$	(1,003,667)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,122,385	\$ 4,236,447	\$ 4,345,840	\$ 109,393
Fringe Benefits	2,935,997	2,759,900	3,355,768	595,868
PERSONNEL SUBTOTAL	7,058,382	6,996,347	7,701,608	705,261
NON-PERSONNEL				
Supplies	\$ 31,867	\$ 45,837	\$ 46,407	\$ 570
Contracts	195,745	327,240	323,965	(3,275)
Information Technology	228,769	248,617	363,152	114,535
Energy and Utilities	32,309	36,691	40,859	4,168
Other	65,558	99,700	99,700	-
Transfers Out	200,000	200,000	-	(200,000)
NON-PERSONNEL SUBTOTAL	754,248	958,085	874,083	(84,002)
Total	\$ 7,812,630	\$ 7,954,432	\$ 8,575,691	\$ 621,259

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 251,828	\$ 406,067	\$ 406,067	-
Fines Forfeitures and Penalties	57,638	101,500	101,500	-
Licenses and Permits	2,354,335	1,663,552	90,802	(1,572,750)
Other Revenue	2,466	2,000	2,000	-
Rev from Other Agencies	-	50,000	-	(50,000)
Transfers In	17,018	2,337,438	2,956,521	619,083
Total	\$ 2,683,285	\$ 4,560,557	\$ 3,556,890	(1,003,667)

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,448 - 54,766	\$ 53,944
20000041	Assistant Management Analyst	1.00	0.00	0.00	47,466 - 57,699	-
20000306	Code Compliance Officer	2.00	2.00	0.00	39,728 - 47,798	-
20000214	Combination Inspector 2	15.00	15.00	15.00	58,822 - 71,053	1,020,892
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	138,715
20000680	Payroll Specialist 2	1.00	0.00	0.00	40,726 - 49,171	-
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,330	264,452
20000783	Public Information Clerk	4.00	4.00	4.00	33,613 - 40,456	147,531
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,480 - 46,426	83,281
20000873	Senior Combination Inspector	3.00	3.00	3.00	67,558 - 81,578	242,286
20000015	Senior Management Analyst	1.00	0.00	0.00	63,336 - 76,586	-
20000919	Senior Planner	3.00	3.00	3.00	80,579 - 97,427	279,928
20000928	Senior Zoning Investigator	6.00	6.00	6.00	61,901 - 74,942	441,379
20000756	Word Processing Operator	4.00	4.00	4.00	33,613 - 40,456	154,374
20001068	Zoning Investigator 1	0.00	1.00	0.00	50,211 - 60,590	-
20001069	Zoning Investigator 2	26.00	25.00	28.00	56,306 - 68,099	1,799,959
	Bilingual - Regular					29,120
	Budgeted Personnel					(367,059)
	Expenditure Savings					
	Overtime Budgeted					13,418
	Termination Pay Annual					20,430
	Leave					
	Vacation Pay In Lieu					23,190
FTE, Salaries, and Wages Subtotal		72.00	69.00	69.00		\$ 4,345,840

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,015	\$ 18,809	\$ 21,051	\$ 2,242
Flexible Benefits	738,061	740,718	821,605	80,887
Long-Term Disability	-	14,516	17,848	3,332
Medicare	61,903	58,953	60,091	1,138
Other	12,422	-	-	-
Other Post-Employment Benefits	396,188	390,169	379,298	(10,871)
Retiree Medical Trust	5,439	6,467	5,706	(761)
Retirement 401 Plan	3,729	2,857	3,582	725
Retirement ADC	1,303,183	1,116,666	1,616,834	500,168
Retirement DROP	10,604	6,939	13,944	7,005
Risk Management Administration	76,469	65,655	65,697	42
Supplemental Pension Savings Plan	273,416	303,285	294,063	(9,222)
Unemployment Insurance	6,488	6,443	6,476	33
Workers' Compensation	27,078	28,423	49,573	21,150
Fringe Benefits Subtotal	\$ 2,935,997	\$ 2,759,900	\$ 3,355,768	\$ 595,868
Total Personnel Expenditures			\$ 7,701,608	

Development Services

Development Services Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration & Support Services	\$ 30,955,004	\$ 2,551,944	\$ 1,659,369	\$ (892,575)
Building & Safety	20,158,342	22,160,628	23,856,363	1,695,735
Business Operations Support Services	-	19,560,307	19,184,612	(375,695)
Cannabis Permit Bureau	-	-	1,124,647	1,124,647
Engineering	9,832,596	14,704,327	15,466,578	762,251
Information Technology	-	7,990,308	7,364,431	(625,877)
Land Development Review	6,120,196	8,594,519	9,675,904	1,081,385
Project Submittal & Management	7,444,922	9,564,967	8,594,957	(970,010)
Total	\$ 74,511,060	\$ 85,127,000	\$ 86,926,861	\$ 1,799,861

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration & Support Services	53.00	3.50	5.00	1.50
Building & Safety	180.50	182.00	184.00	2.00
Business Operations Support Services	0.00	46.00	49.00	3.00
Cannabis Permit Bureau	0.00	0.00	9.00	9.00
Engineering	112.00	111.00	109.00	(2.00)
Information Technology	0.00	9.00	9.00	0.00
Land Development Review	68.00	69.00	77.00	8.00
Project Submittal & Management	92.00	95.50	88.00	(7.50)
Total	505.50	516.00	530.00	14.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	6.50	\$ 2,923,197	\$ -
Urban Planning Review Program Transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenues from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.	8.00	1,156,225	1,618,450
ACCELA Staff Augmentation Addition of non-personnel expenditures associated to ACCELA staff augmentation to support and maintain continuous development.	0.00	315,000	-
Small Business Liaisons Addition of 2.00 Development Project Manager positions to provide small business assistance, technical assistance, and small business ombudsman services.	2.00	222,467	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Plan Review Software Licensing Addition of non-personnel expenditures for EPlan Soft Electronic Plan Review Software Licensing and Annual Maintenance.	0.00	93,355	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(590)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.50)	(88,125)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(135,208)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(272,000)	(300,000)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(99,221)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,315,239)	-
Total	14.00	\$ 1,799,861	\$ 1,318,450

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 34,261,360	\$ 37,651,609	\$ 38,933,918	\$ 1,282,309
Fringe Benefits	21,274,740	23,319,352	25,853,391	2,534,039
PERSONNEL SUBTOTAL	55,536,101	60,970,961	64,787,309	3,816,348
NON-PERSONNEL				
Supplies	\$ 1,012,702	\$ 1,224,435	\$ 1,185,312	\$ (39,123)
Contracts	11,799,050	12,708,748	12,847,096	138,348
Information Technology	3,290,227	6,412,478	6,496,612	84,134
Energy and Utilities	398,448	697,536	482,634	(214,902)
Other	480,366	440,384	440,384	-
Transfers Out	-	687,514	687,514	-
Capital Expenditures	9,223	-	-	-
Debt	1,984,943	1,984,944	-	(1,984,944)
NON-PERSONNEL SUBTOTAL	18,974,959	24,156,039	22,139,552	(2,016,487)
Total	\$ 74,511,060	\$ 85,127,000	\$ 86,926,861	\$ 1,799,861

Development Services

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 7,743,403	\$ 8,763,576	\$ 10,382,026	\$ 1,618,450
Fines Forfeitures and Penalties	9,500	-	-	-
Licenses and Permits	68,485,324	75,043,839	75,043,839	-
Other Revenue	763,000	1,216,023	1,216,023	-
Rev from Money and Prop	631,679	110,072	110,072	-
Rev from Other Agencies	-	300,000	-	(300,000)
Transfers In	739,450	-	-	-
Total	\$ 78,372,355	\$ 85,433,510	\$ 86,751,960	\$ 1,318,450

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	1.00	1.00	1.00	\$ 73,216 - 88,483	\$ 88,483
20000011	Account Clerk	3.00	4.00	4.00	33,613 - 40,456	147,531
20000012	Administrative Aide 1	1.00	5.00	9.00	39,458 - 47,528	405,422
20000024	Administrative Aide 2	5.00	5.00	7.00	45,448 - 54,766	357,966
20000263	Apprentice 1-Building Inspector 1	1.00	0.00	0.00	38,792 - 54,954	-
20001140	Assistant Department Director	0.00	0.50	0.00	63,128 - 239,138	-
20001202	Assistant Deputy Director	5.00	6.00	8.00	50,128 - 184,330	992,678
20001075	Assistant Development Services Director	1.00	1.00	2.00	33,862 - 185,640	317,034
20000070	Assistant Engineer-Civil	43.00	43.00	43.00	61,755 - 74,402	2,912,504
20000077	Assistant Engineer- Electrical	2.00	2.00	2.00	61,755 - 74,402	137,607
20000116	Assistant Engineer-Traffic	13.00	13.00	13.00	61,755 - 74,402	854,102
20000041	Assistant Management Analyst	0.00	1.00	1.00	47,466 - 57,699	47,466
20000143	Associate Engineer-Civil	20.00	20.00	20.00	71,094 - 85,862	1,690,724
20000148	Associate Engineer-Civil	4.00	3.00	3.00	71,094 - 85,862	253,722
20000150	Associate Engineer- Electrical	5.00	3.00	3.00	71,094 - 85,862	255,439
21000429	Associate Engineer-Fire Protection	0.00	2.00	2.00	71,094 - 85,862	168,486
20000154	Associate Engineer- Mechanical	7.00	7.00	7.00	71,094 - 85,862	594,165
20000167	Associate Engineer-Traffic	7.00	7.00	8.00	71,094 - 85,862	678,802
20000119	Associate Management Analyst	5.00	6.00	6.00	57,699 - 69,722	397,161
20000162	Associate Planner	37.00	37.00	38.00	69,950 - 84,531	2,933,966
20000110	Auto Messenger 2	1.00	1.00	1.00	31,928 - 38,480	30,563
20000266	Cashier	2.00	2.00	2.00	33,613 - 40,456	77,666
20000539	Clerical Assistant 2	2.00	1.00	1.00	31,928 - 38,480	31,928
20000207	Combination Inspector 1	0.00	1.00	1.00	56,014 - 67,725	67,725
20000214	Combination Inspector 2	29.00	29.00	29.00	58,822 - 71,053	1,961,725
20001168	Deputy Director	6.00	6.00	7.00	50,128 - 184,330	995,530
20000103	Development Project Manager 1	10.00	10.00	5.00	61,755 - 74,402	317,905

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000104	Development Project Manager 2	22.00	25.00	33.00	71,094 - 85,862	2,722,485
20000105	Development Project Manager 3	13.00	14.50	16.00	81,952 - 99,070	1,535,473
20001100	Development Services Director	1.00	1.00	1.00	63,128 - 239,138	186,742
20000082	Electrical Inspector 2	10.00	10.00	10.00	58,822 - 71,053	685,828
21000451	Environmental Biologist 3	1.00	1.00	1.00	76,440 - 92,581	88,878
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	52,940
20000178	Information Systems Administrator	1.00	1.00	1.00	78,395 - 94,952	78,395
20000290	Information Systems Analyst 2	3.00	3.00	3.00	57,699 - 69,722	204,979
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20000377	Information Systems Technician	0.00	0.00	1.00	45,448 - 54,766	52,896
20001018	Land Surveying Assistant	5.00	4.00	4.00	67,933 - 81,848	311,021
20001019	Land Surveying Associate	5.00	5.00	5.00	78,208 - 94,453	456,020
20000346	Legislative Recorder 1	3.00	3.00	1.00	44,346 - 53,602	53,602
20000347	Legislative Recorder 2	0.00	0.00	2.00	46,530 - 56,306	101,991
21000426	Life Safety Inspector 2	1.00	4.00	4.00	58,822 - 71,053	262,362
90001073	Management Intern-Hourly	1.50	1.50	0.00	30,160 - 31,200	-
20000093	Mechanical Inspector 2	12.00	9.00	9.00	58,822 - 71,053	622,681
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	71,240 - 86,320	71,240
20000680	Payroll Specialist 2	2.00	3.00	3.00	40,726 - 49,171	145,054
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	55,686
20000692	Plan Review Specialist 3	33.00	33.00	33.00	53,664 - 64,750	1,868,206
20000693	Plan Review Specialist 4	7.00	7.00	6.00	58,864 - 70,907	417,087
20001234	Program Coordinator	3.00	3.00	3.00	30,160 - 147,160	305,352
20001222	Program Manager	7.00	7.50	10.00	50,128 - 184,330	1,120,503
20000783	Public Information Clerk	39.00	39.00	39.00	33,613 - 40,456	1,503,237
20000885	Senior Civil Engineer	6.00	6.00	6.00	81,952 - 99,070	560,184
20000927	Senior Clerk/Typist	5.00	5.00	3.00	38,480 - 46,426	130,636
20000873	Senior Combination Inspector	6.00	6.00	6.00	67,558 - 81,578	481,310
20000400	Senior Drafting Aide	1.00	1.00	0.00	47,403 - 57,304	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	81,952 - 99,070	90,649
20000083	Senior Electrical Inspector	2.00	2.00	2.00	67,558 - 81,578	161,834
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	81,952 - 99,070	198,140
20000830	Senior Engineering Geologist	1.00	1.00	1.00	81,952 - 99,070	99,070
20001014	Senior Land Surveyor	1.00	1.00	1.00	90,147 - 108,971	108,971
21000430	Senior Life Safety Inspector	0.00	1.00	1.00	67,558 - 81,578	78,723
20000015	Senior Management Analyst	1.00	2.00	3.00	63,336 - 76,586	216,508
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	81,952 - 99,070	195,168

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000094	Senior Mechanical Inspector	2.00	1.00	1.00	67,558 - 81,578	81,578
20000918	Senior Planner	15.00	15.00	17.00	80,579 - 97,427	1,548,259
20000099	Senior Structural Inspector	3.00	3.00	3.00	67,558 - 81,578	244,734
20000926	Senior Traffic Engineer	2.00	2.00	2.00	81,952 - 99,070	181,022
20000928	Senior Zoning Investigator	0.00	0.50	1.00	61,901 - 74,942	68,099
20000166	Structural Engineering Associate	25.00	25.00	25.00	71,094 - 85,862	2,037,380
20000923	Structural Engineering Senior	9.00	9.00	9.00	81,952 - 99,070	883,705
20000098	Structural Inspector 2	15.00	15.00	14.00	58,822 - 71,053	951,594
90000964	Student Engineer- Hourly	1.00	1.00	0.00	30,160 - 34,154	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
20001002	Supervising Plan Review Specialist	7.00	7.00	7.00	64,709 - 78,021	529,325
20001041	Training Supervisor	0.00	0.00	1.00	63,336 - 76,586	75,437
20000756	Word Processing Operator	14.00	11.00	8.00	33,613 - 40,456	318,793
20001069	Zoning Investigator 2 Bilingual - Regular	0.00	0.50	1.00	56,306 - 68,099	61,901
	Budgeted Personnel Expenditure Savings					(3,670,507)
	Engineering Geologist Pay					48,082
	ICBO Certification					36,586
	Infrastructure In-Training Pay					198,559
	Infrastructure Registration Pay					726,966
	Overtime Budgeted					1,355,081
	Professional Geologist Pay					44,648
	Reg Pay For Engineers					742,026
	Sick Leave - Hourly					4,407
	Structural Registration					18,492
	Termination Pay Annual Leave					48,606
	Vacation Pay In Lieu					207,730
FTE, Salaries, and Wages Subtotal		505.50	516.00	530.00		\$ 38,933,918

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 149,834	\$ 146,525	\$ 135,192	\$ (11,333)
Flexible Benefits	4,910,592	5,997,927	6,211,905	213,978
Long-Term Disability	-	118,563	148,420	29,857
Medicare	509,986	515,086	536,732	21,646
Other	146,018	-	-	-
Other Post-Employment Benefits	2,675,141	2,923,103	2,915,722	(7,381)
Retiree Medical Trust	47,408	53,406	58,079	4,673
Retirement 401 Plan	17,314	16,831	16,569	(262)
Retirement ADC	9,610,075	10,048,406	12,042,619	1,994,213
Retirement DROP	61,395	66,435	65,691	(744)

Development Services

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Risk Management Administration	516,192	491,901	505,113	13,212
Supplemental Pension Savings Plan	2,420,422	2,664,315	2,793,551	129,236
Unemployment Insurance	48,230	52,587	53,841	1,254
Workers' Compensation	162,133	224,267	369,957	145,690
Fringe Benefits Subtotal	\$ 21,274,740	\$ 23,319,352	\$ 25,853,391	\$ 2,534,039
Total Personnel Expenditures			\$ 64,787,309	

Local Enforcement Agency Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration & Support Services	\$ -	\$ 6,000	\$ -	\$ (6,000)
Code Enforcement	-	893,166	957,742	64,576
Solid Waste Local Enforcement Agency	944,303	-	-	-
Total	\$ 944,303	\$ 899,166	\$ 957,742	\$ 58,576

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Code Enforcement	0.00	5.00	5.00	0.00
Solid Waste Local Enforcement Agency	6.00	0.00	0.00	0.00
Total	6.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 41,427	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	10,041	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,174	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(66)	-
Total	0.00	\$ 58,576	\$ -

Development Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 453,087	\$ 422,050	\$ 415,311	\$ (6,739)
Fringe Benefits	322,134	272,955	321,121	48,166
PERSONNEL SUBTOTAL	775,221	695,005	736,432	41,427
NON-PERSONNEL				
Supplies	\$ 1,552	\$ 6,000	\$ 6,000	-
Contracts	137,779	168,740	176,265	7,525
Information Technology	22,758	19,259	29,300	10,041
Energy and Utilities	4,248	3,588	3,171	(417)
Other	2,746	6,574	6,574	-
NON-PERSONNEL SUBTOTAL	169,082	204,161	221,310	17,149
Total	\$ 944,303	\$ 899,166	\$ 957,742	\$ 58,576

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 144,984	\$ 273,863	\$ 273,863	-
Licenses and Permits	547,046	501,830	501,830	-
Rev from Money and Prop	8,577	10,724	10,724	-
Transfers In	3,207	-	-	-
Total	\$ 703,815	\$ 786,417	\$ 786,417	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$ 33,613 - 40,456	-
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	58,760 - 71,240	69,127
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	64,730 - 78,437	234,134
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,330	112,050
FTE, Salaries, and Wages Subtotal		6.00	5.00	5.00		\$ 415,311

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,987	\$ 1,568	\$ 1,568	-
Flexible Benefits	71,782	65,998	82,883	16,885
Long-Term Disability	-	1,425	1,741	316
Medicare	6,595	5,957	6,021	64
Other	2,503	-	-	-
Other Post-Employment Benefits	39,197	31,465	31,090	(375)
Retiree Medical Trust	338	358	366	8
Retirement ADC	155,937	126,346	156,434	30,088
Retirement DROP	3,440	3,417	3,417	-
Risk Management Administration	7,565	5,295	5,385	90
Supplemental Pension Savings Plan	30,062	29,363	29,737	374
Unemployment Insurance	721	633	630	(3)

Development Services

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Workers' Compensation	2,009	1,130	1,849	719
Fringe Benefits Subtotal	\$ 322,134	\$ 272,955	\$ 321,121	\$ 48,166
Total Personnel Expenditures			\$ 736,432	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,760,400)	\$ (1,107,292)	\$ (2,877,037)
Continuing Appropriation - CIP	1,322,600	170,993	1,198,354
Operating Reserve	6,733,133	7,995,085	7,995,085
Pension Stability Reserve	-	509,934	509,934
TOTAL BALANCE AND RESERVES	\$ 5,295,332	\$ 7,568,720	\$ 6,826,336
REVENUE			
Charges for Services	\$ 7,743,403	\$ 8,763,576	\$ 10,382,026
Fines Forfeitures and Penalties	9,500	-	-
Licenses and Permits	68,485,324	75,043,839	75,043,839
Other Revenue	763,000	1,216,023	1,216,023
Revenue from Other Agencies	-	300,000	-
Revenue from Use of Money and Property	631,679	110,072	110,072
Transfers In	739,450	-	-
TOTAL REVENUE	\$ 78,372,355	\$ 85,433,510	\$ 86,751,960
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 83,667,688	\$ 93,002,230	\$ 93,578,296
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 436,301	\$ 1,073,165	\$ -
TOTAL CIP EXPENSE	\$ 436,301	\$ 1,073,165	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 34,261,360	\$ 37,651,609	\$ 38,933,918
Fringe Benefits	21,274,740	23,319,352	25,853,391
Supplies	1,012,702	1,224,435	1,185,312
Contracts	11,799,050	12,708,748	12,847,096
Information Technology	3,290,227	6,412,478	6,496,612
Energy and Utilities	398,448	697,536	482,634
Other Expenses	480,366	440,384	440,384
Transfers Out	-	687,514	687,514
Capital Expenditures	9,223	-	-
Debt Expenses	1,984,943	1,984,944	-
TOTAL OPERATING EXPENSE	\$ 74,511,060	\$ 85,127,000	\$ 86,926,861
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,151,607	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,151,607	\$ -	\$ -
TOTAL EXPENSE	\$ 76,098,967	\$ 86,200,165	\$ 86,926,861
RESERVES			
Continuing Appropriation - CIP	\$ 170,993	\$ 170,993	\$ 1,198,354
Operating Reserve	7,995,085	7,995,085	7,995,085
Pension Stability Reserve	509,934	509,934	509,934
TOTAL RESERVES	\$ 8,676,012	\$ 8,676,012	\$ 9,703,373

Development Services

Development Services Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BALANCE	\$ (1,107,292)	\$ (1,873,947)	\$ (3,051,938)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 83,667,688	\$ 93,002,230	\$ 93,578,296

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 563,279	\$ 322,791	\$ 89,834
TOTAL BALANCE AND RESERVES	\$ 563,279	\$ 322,791	\$ 89,834
REVENUE			
Charges for Services	\$ 144,984	\$ 273,863	\$ 273,863
Licenses and Permits	547,046	501,830	501,830
Revenue from Use of Money and Property	8,577	10,724	10,724
Transfers In	3,207	-	-
TOTAL REVENUE	\$ 703,815	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,267,094	\$ 1,109,208	\$ 876,251
OPERATING EXPENSE			
Personnel Expenses	\$ 453,087	\$ 422,050	\$ 415,311
Fringe Benefits	322,134	272,955	321,121
Supplies	1,552	6,000	6,000
Contracts	137,779	168,740	176,265
Information Technology	22,758	19,259	29,300
Energy and Utilities	4,248	3,588	3,171
Other Expenses	2,746	6,574	6,574
TOTAL OPERATING EXPENSE	\$ 944,303	\$ 899,166	\$ 957,742
TOTAL EXPENSE	\$ 944,303	\$ 899,166	\$ 957,742
BALANCE	\$ 322,791	\$ 210,042	\$ (81,491)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,267,094	\$ 1,109,208	\$ 876,251

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Economic Development



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Description

The Economic Development Department (EDD) leads the City's efforts in Business Expansion Attraction and Retention (BEAR), Community Development through deployment of federal grants, and Corporate Partnerships and Development. The Department implements economic and community development programs in order to create and sustain a resilient and economically prosperous City. Inclusive economic growth, revenue enhancement and community revitalization is accomplished by retaining and expanding existing companies, attracting new companies, supporting entrepreneurs, making San Diego competitive in emerging markets, revitalizing and investing in established business districts, and creating opportunities for disadvantaged communities and vulnerable populations.

The BEAR Division provides services to businesses such as technical assistance, due diligence, expedited permitting, policy/legislative advocacy, utilities coordination and application support for financial incentives. It should be noted that in FY 2021, Economic Development staff was reduced by five FTE positions, and key BEAR funding sources (TOT and SBEP), Capacity Building, Storefront Improvement and other neighborhood business support grant programs were suspended due to pandemic-related budget reductions.

The Community Development Division is comprised of HUD Programs, Promise Zone, and Successor Agency. HUD Programs administers the Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD). The seven Consolidated Plan goals of the CDBG program include job readiness and economic development programs; public infrastructure and nonprofit facility needs; affordable housing; homelessness; and services for vulnerable populations. The Promise Zone is a 10-year federal designation of the City's most disadvantaged and underserved communities. Through the Promise Zone initiative, partners work together to deliver comprehensive support, accelerate revitalization and improve the quality of life for residents. In Fiscal Year 2020, EDD was assigned the role of providing oversight for Successor Agency activities and winding down of the former Redevelopment Agency.

Fiscal Operations is responsible for overseeing financial administration and internal operations support activities of the Economic Development Department which include managing the annual

Economic Development

General Fund budget of \$10 million; a federal and state grant fund portfolio of approximately \$80 million ; and an additional allocation of approximately \$128 million in Coronavirus Relief Funds (CRF) from the CARES Act and distributed by HUD and EDA (Economic Development Administration).

The Corporate Partnerships and Development Division leads the City of San Diego's efforts in exploring innovative ways to benefit our taxpayers and strengthen the City's General Fund with public private partnerships with regional, national, and international organizations. In FY 2021, a new model of partnerships was developed.

In Fiscal Year 2021, EDD pivoted in response to COVID-19 to address the business community negatively impacted by closures, and stay-at-home orders. EDD supported businesses through the creation and deployment of the Small Business Relief Fund (SBRF) and launched the CARES Act Revolving Loan Fund (RLF) for ongoing business resiliency. Additionally, the Department launched a Temporary Outdoor Business Operation (TOBO) Education and Outreach campaign in partnership with the Fire-Rescue Department and the Development Services Department to provide direct customer service to business owners with guidance about safety regulations in the right-of-way.

Approximately \$12.1 million in Federal CARES Act COVID-19 Relief Funds were added to the SBRF and made available in FY 2021 to small businesses experiencing economic hardship due the pandemic. EDD continued to service emergency economic impact microloans awarded in FY 2020. SBRF grants and loans helped businesses to retain employees and sustain continuity of operations. With \$700,000 of CARES Act funds re-appropriated by Council, EDD partnered with the Strategic Alliance of San Diego Ethnic Chambers of Commerce for specialized outreach, technical assistance and direct grants to businesses in communities most impacted by the pandemic.

EDD oversaw two COVID-19-related support programs: Emergency Rental Assistance (ERA) Program and Emergency Childcare Voucher Program (ECVP). For ERA, from July-November 2020, the City of San Diego expended \$9.7 million in CRF, and EDD expended \$3.6 million in CDBG-CV and \$1.8 million in FY2021 CDBG. For ECVP, from July-October 2020, the City of San Diego, in collaboration with EDD, expended \$10 million in CRF. Outcomes for ERA in FY2020 and FY2021 (partial) include 3,673 Households Served. Outcomes for ECVP in FY2020 and FY2021 include 1,752 Families Served; 2,742 Children Served; and 1,118 Businesses Served.

It is worth noting that over the past five years, EDD has had year-over-year budget reductions impacting the department's ability to provide quality programs and serve as a well-resourced department that is expected by the community. EDD was established as a stand alone department in FY 2016 and in FY 2017 had 56 FTEs and a \$15 million annual budget. This Fiscal Year, the department has less than 50 employees and an approximately a \$9 million annual budget is anticipated.

The vision is:

A catalyst for economic prosperity and community investment

The mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Maintain and build on San Diego’s competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% “good” or “excellent” customer service scores from internal and external customers
- Increase overall awareness of department programs, incentives, and services with the public
- Highlight successes and impacts of department programs and initiatives

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ¹	50,000	40,208	2,453	11,871	10,000
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ²	5%	0%	0%	0%	0%
Percentage growth in number of companies working with the Department that result in international trade or investment ³	10%	6%	0%	0%	5%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁴	10%	63%	3%	3%	0%
Total amount of federal funds expended for affordable housing ⁵	\$7.5M	\$14.9M	\$19.5M	\$24.7M	\$15M
Total amount of federal funds expended for economic development programs ⁶	\$7M	\$2.9M	\$15M	\$16.2M	\$2.6M
Total amount of funds expended for infrastructure projects and community service ⁷	\$30M	\$25.1M	\$15M	\$15.5M	\$10.4M

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
1. This metric (i.e., "persons") does not capture total outcome, which is also measured in Households Assisted, Businesses Assisted and Jobs Created. FY2020 Actuals are based on the FY2020 CAPER. FY2021 Estimates are based upon FY2021 Annual Action Plan, and do not currently include Coronavirus Relief Fund (CRF), Community Development Block Grant COVID CARES Act (CDBG-CV) and Emergency Solutions Grant COVID CARES Act (ESG-CV) estimated outcomes. FY2022 Target is based on the estimated entitlement funds, FY2022 applications and historical patterns. It should be noted that, in addition to our traditional HUD entitlement programs (CDBG, ESG and HOME Investment), EDD received an increase in HUD funding (CDBG-CV and ESG-CV) to prevent, prepare for and respond to the COVID-19 pandemic. EDD oversaw two COVID-19-related support programs: Emergency Rental Assistance (ERA) Program and Emergency Childcare Voucher Program (ECVP). For ERA, from July-November 2020, the City of San Diego expended \$9.7M in CRF, and EDD expended \$3.6M in CDBG-CV and \$1.8M in FY2021 CDBG. For ECVP, from July-October 2020, the City of San Diego, in collaboration with EDD, expended \$10M in CRF. Outcomes for ERA in FY2020 and FY2021 (partial) include 3,673 Households Served. Outcomes for ECVP in FY2020 and FY2021 include 1,752 Families Served, 2,742 Children Served, and 1,118 Businesses Served. Please note that, due to citywide multi-department efforts to provide COVID-19 relief, these expenditures and outcomes may be reported alternatively as part of other departmental KPIs.					
2. Due to the Coronavirus global pandemic, unemployment rates have fluctuated on a macro level precluding any effort by the department to retain and expand jobs although significant efforts are underway for FY21 i.e. Small Business Relief Fund, Technical assistance, development activity support, loans for business resilience. The focus has been on retaining as many businesses and employees as possible and the goal is to keep the previous year's growth from declining deeper into negative numbers therefore the percentage is set at zero until more information on economic recovery is available.					
3. World Trade Center activities and the Foreign-Trade Zones (FTZ) program will continue however staffing levels to work on these efforts have been reduced in the FY21 budget. Additionally, related to COVID-19, operators have indicated they may opt to not renew their FTZ operating agreement.					
4. During Q1 and Q2 of FY21, the number of businesses assisted has remained high due to the CARES Act Federal Funds and associated continuation of the Small Business Relief Fund. Absent additional relief funds in FY21, it is anticipated that businesses assisted will primarily be Revolving Loan Fund recipients and Temporary Outdoor Business Operations businesses in need of assistance. Several programs where EDD would historically assist businesses are no longer available due to budget reductions, i.e. Storefront Improvement Program, Business Incentive Program, Economic Development and Tourism Support Grants, Capacity Building Grants etc.					
5. FY21 Estimates are based upon FY21 Annual Action Plan. FY22 estimates based on FY22 applications and historical patterns. Decrease for FY21 Actuals due to effects of COVID 19 on ability to provide affordable housing services.					
6. FY21 Estimates are based upon FY21 Annual Action Plan. FY22 estimates based on FY22 applications and historical patterns.					
7. FY21 Estimates are based upon FY21 Annual Action Plan. FY22 estimates based on FY22 applications and historical patterns.					

Economic Development

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	61.00	53.00	55.00	2.00
Personnel Expenditures	\$ 6,904,459	\$ 6,380,367	\$ 7,742,728	\$ 1,362,361
Non-Personnel Expenditures	8,539,361	16,940,303	16,337,120	(603,183)
Total Department Expenditures	\$ 15,443,819	\$ 23,320,670	\$ 24,079,848	\$ 759,178
Total Department Revenue	\$ 9,790,922	\$ 21,565,465	\$ 7,957,651	\$ (13,607,814)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Business Expansion, Attraction & Retention	\$ 3,551,697	\$ 15,651,662	\$ 14,775,152	\$ (876,510)
Community Development	6,127,417	2,492,841	2,742,288	249,447
Economic Development	3,829,717	3,241,841	4,628,082	1,386,241
Total	\$ 13,508,830	\$ 21,386,344	\$ 22,145,522	\$ 759,178

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Business Expansion, Attraction & Retention	20.00	16.00	17.00	1.00
Community Development	20.00	19.00	17.00	(2.00)
Economic Development	21.00	18.00	21.00	3.00
Total	61.00	53.00	55.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work San Diego Addition of one-time non-personnel expenditures to support small business and provide nonprofit forgivable loans.	0.00	\$ 10,000,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,094,991	-
Back to Work SD Addition of one-time non-personnel expenditures for the restoration and enhancement of the Small Business Enhancement Program with a focus on investments in communities of concern.	0.00	750,000	-
Connect2 Careers Addition of one-time non-personnel expenditures associated to Connect2Careers.	0.00	750,000	-

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures associated with San Diego Youth Diversion Summer Programming.	0.00	500,000	-
Small Business Ombudsman Program Addition of 2.00 Community Development Coordinators to support the Small Business Ombudsman Program.	2.00	251,406	-
Back to Work SD Addition of one-time non-personnel expenditures associated with assisting street vendors with the City's permitting and application process.	0.00	250,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	15,964	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,631)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(51,974)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	59,787	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(12,848,365)	(13,607,814)
Total	2.00	\$ 759,178	\$ (13,607,814)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,188,066	\$ 3,899,998	\$ 4,479,633	\$ 579,635
Fringe Benefits	2,716,392	2,480,369	3,263,095	782,726
PERSONNEL SUBTOTAL	6,904,459	6,380,367	7,742,728	1,362,361
NON-PERSONNEL				
Supplies	\$ 15,662	\$ 18,971	\$ 19,256	\$ 285
Contracts	5,716,181	12,207,346	3,528,091	(8,679,255)
Information Technology	399,609	441,564	517,351	75,787
Energy and Utilities	7,380	7,596	7,596	-
Other	150,539	15,500	15,500	-
Transfers Out	315,000	2,315,000	10,315,000	8,000,000
NON-PERSONNEL SUBTOTAL	6,604,372	15,005,977	14,402,794	(603,183)
Total	\$ 13,508,830	\$ 21,386,344	\$ 22,145,522	\$ 759,178

Economic Development

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 4,966,363	\$ 5,946,658	\$ 5,396,658	\$ (550,000)
Other Revenue	420,696	430,000	430,000	-
Rev from Federal Agencies	-	13,057,814	-	(13,057,814)
Rev from Money and Prop	256,812	-	-	-
Rev from Other Agencies	36,914	196,667	196,667	-
Transfers In	2,175,148	-	-	-
Total	\$ 7,855,933	\$ 19,631,139	\$ 6,023,325	\$ (13,607,814)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,613 - 40,456	\$ 39,040
20000012	Administrative Aide 1	1.00	1.00	1.00	39,458 - 47,528	47,528
20000024	Administrative Aide 2	4.00	4.00	4.00	45,448 - 54,766	211,425
20001202	Assistant Deputy Director	1.00	2.00	2.00	50,128 - 184,330	270,000
20000116	Assistant Engineer-Traffic	1.00	0.00	0.00	61,755 - 74,402	-
20000119	Associate Management Analyst	2.00	2.00	2.00	57,699 - 69,722	122,571
20000295	Community Development Coordinator	6.00	6.00	8.00	81,890 - 99,112	792,896
20000300	Community Development Specialist 2	11.00	11.00	11.00	57,699 - 69,722	744,316
20000301	Community Development Specialist 3	4.00	4.00	4.00	66,435 - 80,309	304,880
20000303	Community Development Specialist 4	12.00	10.00	10.00	71,240 - 86,320	843,145
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	170,726
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	139,506
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20001220	Executive Director	1.00	0.00	0.00	50,128 - 184,330	-
90001073	Management Intern-Hourly	2.00	0.00	0.00	30,160 - 31,200	-
20000172	Payroll Specialist 1	1.00	1.00	0.00	38,938 - 46,862	-
20000680	Payroll Specialist 2	0.00	0.00	1.00	40,726 - 49,171	49,171
20001222	Program Manager	6.00	5.00	5.00	50,128 - 184,330	621,608
20000015	Senior Management Analyst	2.00	2.00	2.00	63,336 - 76,586	147,812
20000926	Senior Traffic Engineer	1.00	0.00	0.00	81,952 - 99,070	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
20000756	Word Processing Operator Bilingual - Regular	1.00	0.00	0.00	33,613 - 40,456	-
	Budgeted Personnel Expenditure Savings					7,280
	Overtime Budgeted					(254,904)
	Sick Leave - Hourly					12,835
	Termination Pay Annual Leave					3,193
	Vacation Pay In Lieu					9,911
						54,172

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages Subtotal		61.00	53.00	55.00		\$ 4,479,633

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,479	\$ 25,273	\$ 27,482	\$ 2,209
Flexible Benefits	640,678	577,991	728,965	150,974
Insurance	1,144	-	-	-
Long-Term Disability	-	13,148	18,403	5,255
Medicare	59,733	51,982	60,762	8,780
Other	26,243	-	-	-
Other Post-Employment Benefits	319,031	276,892	323,336	46,444
Retiree Medical Trust	4,537	4,174	5,218	1,044
Retirement 401 Plan	1,808	539	539	-
Retirement ADC	1,255,958	1,170,530	1,669,435	498,905
Retirement DROP	21,213	21,107	19,924	(1,183)
Risk Management Administration	61,537	46,596	56,004	9,408
Supplemental Pension Savings Plan	274,423	270,424	316,428	46,004
Unemployment Insurance	6,500	5,835	6,676	841
Workers' Compensation	15,109	15,878	29,923	14,045
Fringe Benefits Subtotal	\$ 2,716,392	\$ 2,480,369	\$ 3,263,095	\$ 782,726
Total Personnel Expenditures			\$ 7,742,728	

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Economic Development	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -
Total	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -
NON-PERSONNEL SUBTOTAL	1,934,989	1,934,326	1,934,326	-
Total	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Other Agencies	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -
Total	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
REVENUE			
Revenue from Other Agencies	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL REVENUE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
OPERATING EXPENSE			
Contracts	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL OPERATING EXPENSE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL EXPENSE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Engineering and Capital Projects



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Engineering and Capital Projects



Description

The Engineering and Capital Projects Department (E&CP) strives to provide quality engineering, construction management, and inspection services that enhance the safety and environment of the City of San Diego. The Department has more than 800 engineers, surveyors, and support staff that provide services in a wide variety of engineering specialties such as water and sewer pipelines, roads and highways, structural, electrical, traffic engineering, material testing and surveying.

The Department's activities include engineering on various public infrastructure assets to rehabilitate, restore, improve, and add to the City's capital facilities. E&CP provides a full range of engineering services for the City's capital investments in its various types of infrastructure. The Department is responsible for planning, designing, project and construction management of public improvement projects; quality assurance and inspection of public and private work permitted in rights-of-way; surveying, and materials testing. The Department is also responsible for the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting the City's needs. It also manages the centralized advertising and award of construction contracts and professional services in conformance with the City's Charter and Municipal Code.

E&CP supports a broad range of projects including Pure Water; libraries, fire, lifeguard and police

Engineering and Capital Projects

stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded facilities. E&CP is also responsible for asset management of citywide survey monumentation. To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment. To be the innovative industry leader in developing public infrastructure systems. Provide quality, safe, reliable infrastructure and related services Provide high quality customer service Provide timely and efficient delivery of projects Deliver capital projects on time Deliver capital projects within budget Produce high quality capital projects Effect change and promote innovation Establish common goals with other City departments Partner with City departments to improve organizational effectiveness Engage regularly with industries that support City Infrastructure Explore and utilize new technology in information management Increase departmental effectiveness and resiliency and expand individual employee expertise Provide training opportunities for staff Retain the workforce Actively recruit Support a positive culture/organization.

The vision is:

An innovative and collaborative leader in planning

The mission is:

To envision, plan, and create a world-class city

Engineering and Capital Projects

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	80%	82%	80%	80%	80%
Average number of days to award contracts ¹	90	83	90	103	90
Number of information-sharing meetings with industries supporting City infrastructure	12	9	12	13	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors	4%	3%	4%	3%	4%

1. The FY 2021 estimate is 14.4% higher than the FY 2021 target due to the impacts of the COVID-19 pandemic and the business process adjustments the City made to perform essential functions.

Engineering and Capital Projects



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Engineering and Capital Projects

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	782.50	825.50	825.50	0.00
Personnel Expenditures	\$ 90,727,302	\$ 97,923,476	\$ 101,900,055	\$ 3,976,579
Non-Personnel Expenditures	13,765,621	18,392,231	21,891,557	3,499,326
Total Department Expenditures	\$ 104,492,922	\$ 116,315,707	\$ 123,791,612	\$ 7,475,905
Total Department Revenue	\$ 111,865,568	\$ 115,732,090	\$ 115,997,294	\$ 265,204

Engineering & Capital Projects Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Architectural Engineering & Parks	\$ 11,288,321	\$ 11,854,508	\$ 12,186,837	\$ 332,329
Business Operations & Fiscal Services	13,977,659	22,303,877	31,052,650	8,748,773
Capital Asset Management	9,417,112	10,009,994	9,650,899	(359,095)
Construction Management & Field Engineer	26,510,076	25,116,100	25,970,404	854,304
Contracting	8,814	4,994,736	3,761,989	(1,232,747)
Engineering & Capital Projects	931,795	1,532,485	848,787	(683,698)
Engineering Support & Technical Services	24,652,156	22,190,972	21,794,307	(396,665)
Public Works-Contracting	-	124,393	-	(124,393)
Transportation Engineering Operations	-	-	-	-
Transportation & Utility Engineering	17,706,988	18,188,642	18,525,739	337,097
Total	\$ 104,492,922	\$ 116,315,707	\$ 123,791,612	\$ 7,475,905

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Architectural Engineering & Parks	88.00	88.00	88.00	0.00
Business Operations & Fiscal Services	72.50	74.50	76.50	2.00
Capital Asset Management	88.00	84.00	80.00	(4.00)
Construction Management & Field Engineer	195.00	193.00	190.00	(3.00)
Contracting	0.00	48.00	49.00	1.00
Engineering & Capital Projects	4.00	3.00	3.00	0.00
Engineering Support & Technical Services	178.00	181.00	182.00	1.00
Transportation & Utility Engineering	157.00	154.00	157.00	3.00
Total	782.50	825.50	825.50	0.00

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	3,605,268 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	1,475,770	-
Survey Monument Preservation Addition of non-personnel expenditures and associated revenue to preserve survey monuments as required by California's Business and Professions Code §8771.	0.00	500,000	500,000
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	372,130	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	352,343	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(819)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(8,423)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(13,697)	-
Reduction of Non-Personnel Expenditures Reduction of one-time non-personnel expenditures related to training.	0.00	(34,572)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,227,905	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	100,000
Right-of-Way Permit Reimbursements Revenue adjustment associated with reimbursements for Fiscal Year 2020 right-of-way utility permits.	0.00	-	(334,796)
Total	0.00 \$	7,475,905 \$	265,204

Engineering and Capital Projects

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 54,753,831	\$ 58,994,752	\$ 59,698,948	\$ 704,196
Fringe Benefits	35,973,470	38,928,724	42,201,107	3,272,383
PERSONNEL SUBTOTAL	90,727,302	97,923,476	101,900,055	3,976,579
NON-PERSONNEL				
Supplies	\$ 271,188	\$ 344,408	\$ 816,446	\$ 472,038
Contracts	6,541,482	8,563,854	10,210,516	1,646,662
Information Technology	5,740,625	8,202,446	9,646,821	1,444,375
Energy and Utilities	357,264	414,970	351,221	(63,749)
Other	818,768	866,553	866,553	-
Capital Expenditures	36,294	-	-	-
NON-PERSONNEL SUBTOTAL	13,765,621	18,392,231	21,891,557	3,499,326
Total	\$ 104,492,922	\$ 116,315,707	\$ 123,791,612	\$ 7,475,905

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 111,584,960	\$ 115,732,090	\$ 115,997,294	\$ 265,204
Fines Forfeitures and Penalties	20,906	-	-	-
Other Revenue	2,215	-	-	-
Rev from Money and Prop	(198,794)	-	-	-
Rev from Other Agencies	58	-	-	-
Transfers In	456,222	-	-	-
Total	\$ 111,865,568	\$ 115,732,090	\$ 115,997,294	\$ 265,204

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	2.00	\$ 33,613 - 40,456	\$ 80,912
20000012	Administrative Aide 1	12.00	18.00	18.00	39,458 - 47,528	820,850
20000024	Administrative Aide 2	7.00	9.00	10.00	45,448 - 54,766	514,031
20001140	Assistant Department Director	1.00	1.00	1.00	63,128 - 239,138	153,462
20001202	Assistant Deputy Director	6.00	7.00	7.00	50,128 - 184,330	892,475
20000070	Assistant Engineer-Civil	227.00	240.00	238.00	61,755 - 74,402	16,950,754
20000071	Assistant Engineer-Civil	0.00	23.00	23.00	61,755 - 74,402	1,491,411
20000077	Assistant Engineer- Electrical	7.00	7.00	9.00	61,755 - 74,402	618,683
20000116	Assistant Engineer-Traffic	5.00	4.00	4.00	61,755 - 74,402	297,608
21000175	Assistant Trainer	1.00	1.00	0.00	47,466 - 57,699	-
20000143	Associate Engineer-Civil	130.00	132.00	131.00	71,094 - 85,862	11,067,292
20000145	Associate Engineer-Civil	0.00	7.00	7.00	71,094 - 85,862	566,346
20000150	Associate Engineer- Electrical	4.00	4.00	5.00	71,094 - 85,862	417,938
20000154	Associate Engineer- Mechanical	1.00	0.00	0.00	71,094 - 85,862	-
20000167	Associate Engineer-Traffic	5.00	5.00	5.00	71,094 - 85,862	429,310
20000119	Associate Management Analyst	20.00	21.00	21.00	57,699 - 69,722	1,341,448

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000162	Associate Planner	9.00	9.00	9.00	69,950 - 84,531	719,642
20000110	Auto Messenger 2	0.50	0.50	0.50	31,928 - 38,480	18,951
20000539	Clerical Assistant 2	4.00	5.00	5.00	31,928 - 38,480	177,949
20000545	Contracts Processing Clerk	5.00	3.00	3.00	35,173 - 42,474	118,634
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	192,067
20001168	Deputy Director	6.00	7.00	7.00	50,128 - 184,330	976,542
21000451	Environmental Biologist 3	2.00	2.00	2.00	76,440 - 92,581	183,773
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000178	Information Systems Administrator	1.00	1.00	1.00	78,395 - 94,952	94,952
20000290	Information Systems Analyst 2	3.00	3.00	3.00	57,699 - 69,722	207,043
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,336 - 76,586	153,172
20000998	Information Systems Analyst 4	2.00	2.00	2.00	71,240 - 86,320	157,560
20000377	Information Systems Technician	2.00	2.00	2.00	45,448 - 54,766	90,896
20001018	Land Surveying Assistant	36.00	36.00	35.00	67,933 - 81,848	2,628,023
20001019	Land Surveying Associate	8.00	8.00	9.00	78,208 - 94,453	832,567
90001073	Management Intern-Hourly	4.00	4.00	4.00	30,160 - 31,200	132,046
20000634	Organization Effectiveness Specialist 2	1.00	1.00	1.00	57,699 - 69,722	57,699
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	71,240 - 86,320	86,320
20000669	Park Designer	4.00	4.00	4.00	71,136 - 85,904	343,616
20000680	Payroll Specialist 2	5.00	5.00	4.00	40,726 - 49,171	179,028
20000740	Principal Drafting Aide	4.00	4.00	9.00	53,352 - 64,605	524,231
20000743	Principal Engineering Aide	83.00	70.00	62.00	53,352 - 64,605	3,706,237
20000518	Principal Survey Aide	21.00	20.00	20.00	58,698 - 71,074	1,327,768
20001234	Program Coordinator	1.00	1.00	1.00	30,160 - 147,160	112,050
20001222	Program Manager	4.00	3.00	3.00	50,128 - 184,330	358,403
20000760	Project Assistant	32.00	32.00	34.00	61,755 - 74,402	2,388,063
20000761	Project Officer 1	12.00	11.00	11.00	71,094 - 85,862	867,637
20000763	Project Officer 2	8.00	7.00	7.00	81,952 - 99,070	674,886
20001042	Safety and Training Manager	1.00	1.00	1.00	71,240 - 86,320	84,594
20000847	Safety Officer	0.00	1.00	1.00	61,797 - 74,630	61,797
20000885	Senior Civil Engineer	33.00	35.00	35.00	81,952 - 99,070	3,369,842
20000890	Senior Civil Engineer	0.00	4.00	4.00	81,952 - 99,070	370,767
20000927	Senior Clerk/Typist	1.00	0.00	0.00	38,480 - 46,426	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	81,952 - 99,070	99,070
20000900	Senior Engineering Aide	11.00	11.00	11.00	47,403 - 57,304	564,793
20001014	Senior Land Surveyor	2.00	2.00	2.00	90,147 - 108,971	216,086
20000015	Senior Management Analyst	12.00	13.00	14.00	63,336 - 76,586	1,049,726
20000918	Senior Planner	5.00	5.00	5.00	80,579 - 97,427	468,338
20000929	Senior Survey Aide	4.00	4.00	4.00	52,146 - 63,045	215,557
20000926	Senior Traffic Engineer	2.00	2.00	2.00	81,952 - 99,070	181,022
90000964	Student Engineer- Hourly	4.00	4.00	4.00	30,160 - 34,154	136,616

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	8.00	8.00	8.00	71,240 - 86,320	675,480
21000177	Trainer	1.00	1.00	2.00	57,699 - 69,722	115,398
20001041	Training Supervisor	1.00	1.00	1.00	63,336 - 76,586	75,054
20000756	Word Processing Operator	5.00	6.00	6.00	33,613 - 40,456	220,184
	Bilingual - Regular					2,912
	Budgeted Personnel					(7,436,532)
	Expenditure Savings					
	Infrastructure In-Training					838,193
	Pay					
	Infrastructure Registration					1,998,856
	Pay					
	Landscape Architect Lic					25,772
	Overtime Budgeted					379,270
	Reg Pay For Engineers					1,901,078
	Sick Leave - Hourly					6,273
	Termination Pay Annual					91,662
	Leave					
	Vacation Pay In Lieu					978,663
FTE, Salaries, and Wages Subtotal		782.50	825.50	825.50		\$ 59,698,948

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 276,134	\$ 268,927	\$ 240,721	\$ (28,206)
Flexible Benefits	7,667,275	8,953,248	9,245,007	291,759
Long-Term Disability	-	184,572	224,131	39,559
Medicare	836,549	836,608	842,508	5,900
Other	300,704	-	-	-
Other Post-Employment Benefits	4,199,503	4,386,221	4,309,074	(77,147)
Retiree Medical Trust	69,423	76,910	83,645	6,735
Retirement 401 Plan	45,322	49,166	49,022	(144)
Retirement ADC	17,739,965	19,024,283	21,805,481	2,781,198
Retirement DROP	104,063	121,167	106,540	(14,627)
Risk Management Administration	810,055	738,123	746,361	8,238
Supplemental Pension Savings Plan	3,618,654	3,940,757	4,065,665	124,908
Unemployment Insurance	77,427	81,915	81,216	(699)
Workers' Compensation	228,395	266,827	401,736	134,909
Fringe Benefits Subtotal	\$ 35,973,470	\$ 38,928,724	\$ 42,201,107	\$ 3,272,383
Total Personnel Expenditures			\$ 101,900,055	

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	43.00	0.00	0.00	0.00
Personnel Expenditures	\$ 2,224,263	\$ -	\$ -	-
Non-Personnel Expenditures	745,333	-	-	-
Total Department Expenditures	\$ 2,969,596	\$ -	\$ -	-
Total Department Revenue	\$ 1,916,197	\$ -	\$ -	-

Engineering and Capital Projects

Engineering & Capital Projects Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Works - Contracts	\$ 2,969,596	\$ -	\$ -	-
Total	\$ 2,969,596	\$ -	\$ -	-

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Works - Contracts	43.00	0.00	0.00	0.00
Total	43.00	0.00	0.00	0.00

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,446,320	\$ -	\$ -	-
Fringe Benefits	777,943	-	-	-
PERSONNEL SUBTOTAL	2,224,263	-	-	-
NON-PERSONNEL				
Supplies	\$ 4,833	\$ -	\$ -	-
Contracts	103,663	-	-	-
Information Technology	294,338	-	-	-
Transfers Out	342,499	-	-	-
NON-PERSONNEL SUBTOTAL	745,333	-	-	-
Total	\$ 2,969,596	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,896,912	\$ -	\$ -	-
Fines Forfeitures and Penalties	19,262	-	-	-
Other Revenue	23	-	-	-
Total	\$ 1,916,197	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	3.00	0.00	0.00	\$ 39,458 - 47,528	\$ -
20000070	Assistant Engineer-Civil	2.00	0.00	0.00	61,755 - 74,402	-
20000071	Assistant Engineer-Civil	19.00	0.00	0.00	61,755 - 74,402	-
20000143	Associate Engineer-Civil	3.00	0.00	0.00	71,094 - 85,862	-
20000145	Associate Engineer-Civil	4.00	0.00	0.00	71,094 - 85,862	-

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000119	Associate Management Analyst	1.00	0.00	0.00	57,699 - 69,722	-
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,928 - 38,480	-
20001168	Deputy Director	1.00	0.00	0.00	50,128 - 184,330	-
20000743	Principal Engineering Aide	1.00	0.00	0.00	53,352 - 64,605	-
20000760	Project Assistant	1.00	0.00	0.00	61,755 - 74,402	-
20000761	Project Officer 1	1.00	0.00	0.00	71,094 - 85,862	-
20000885	Senior Civil Engineer	1.00	0.00	0.00	81,952 - 99,070	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	81,952 - 99,070	-
20000015	Senior Management Analyst	1.00	0.00	0.00	63,336 - 76,586	-
20000756	Word Processing Operator	2.00	0.00	0.00	33,613 - 40,456	-
FTE, Salaries, and Wages Subtotal		43.00	0.00	0.00	\$	-

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,952	\$ -	\$ -	-
Flexible Benefits	225,151	-	-	-
Medicare	22,427	-	-	-
Other	2,643	-	-	-
Other Post-Employment Benefits	117,543	-	-	-
Retiree Medical Trust	2,619	-	-	-
Retirement 401 Plan	2,045	-	-	-
Retirement ADC	267,645	-	-	-
Retirement DROP	2,353	-	-	-
Risk Management Administration	23,097	-	-	-
Supplemental Pension Savings Plan	98,888	-	-	-
Unemployment Insurance	2,290	-	-	-
Workers' Compensation	5,289	-	-	-
Fringe Benefits Subtotal	\$ 777,943	\$ -	\$ -	-
Total Personnel Expenditures		\$	-	-

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (11,918,110)	\$ (5,598,993)	\$ (1,160,421)
TOTAL BALANCE AND RESERVES	\$ (11,918,110)	\$ (5,598,993)	\$ (1,160,421)
REVENUE			
Charges for Services	\$ 113,481,743	\$ 115,732,090	\$ 115,997,294
Fines Forfeitures and Penalties	40,168	-	-
Other Revenue	2,238	-	-
Revenue from Other Agencies	58	-	-
Revenue from Use of Money and Property	(198,794)	-	-
Transfers In	456,222	-	-
TOTAL REVENUE	\$ 113,781,636	\$ 115,732,090	\$ 115,997,294
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 101,863,526	\$ 110,133,097	\$ 114,836,873
OPERATING EXPENSE			
Personnel Expenses	\$ 56,200,151	\$ 58,994,752	\$ 59,698,948
Fringe Benefits	36,751,414	38,928,724	42,201,107
Supplies	276,021	344,408	816,446
Contracts	6,645,145	8,563,854	10,210,516
Information Technology	6,034,963	8,202,446	9,646,821
Energy and Utilities	357,264	414,970	351,221
Other Expenses	818,768	866,553	866,553
Transfers Out	342,499	-	-
Capital Expenditures	36,294	-	-
TOTAL OPERATING EXPENSE	\$ 107,462,518	\$ 116,315,707	\$ 123,791,612
TOTAL EXPENSE	\$ 107,462,518	\$ 116,315,707	\$ 123,791,612
BALANCE	\$ (5,598,993)	\$ (6,182,610)	\$ (8,954,739)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 101,863,526	\$ 110,133,097	\$ 114,836,873

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Environmental Services



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Environmental Services



Environmental Services

Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of three Divisions: Collection Services, Disposal & Environmental Protection, and Waste Reduction.

The Collection Services Division primary function is the collection and disposal of residential refuse, collection and proper handling of recyclables and greens material, and collection of litter from street litter containers placed in certain business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill, an organic processing facility, and a household hazardous-waste transfer facility. The Division maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; and provides public education on lead and asbestos, and disposal services of household hazardous-waste.

The Waste Reduction Division is responsible for waste diversion programs; provides education, training, and recycling programs for residents and businesses; and enforces solid waste and recycling codes. The Division is responsible for managing the waste abatement and litter control components of the Clean SD Program which includes illegal dumping removal, waste abatements, planned curbside cleanups in neighborhoods, and sidewalk sanitization.

The vision is:

Sustainable communities for all

The mission is:

To reliably manage solid waste, conserve resources, and protect the environment

Environmental Services

Goals and Objectives

Goal 1: Maintain a safe and innovative workforce

- Provide an environment that fosters success and innovation
- Promote an environment of safety first, second and always for employees and the public

Goal 2: Ensure excellence in service delivery

- Provide excellent customer service that exceeds expectations

Goal 3: Promote fiscal integrity and stability

- Ensure the stability of the Department's financial system within a zero-waste environment

Goal 4: Protect and enhance environmental quality

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035	64%	64%	75%	76%	84%
Continuous operation of City landfill gas collection systems	1	0.91	1	0.95	1
Percent of waste diverted from City Facilities (minimum goal of 50% diversion)	50%	50%	50%	50%	50%
Tons of household hazardous waste collected citywide ¹	380	333	400	490	411
Customer Satisfaction of Collection Services ²	100.0 %	99.9 %	100.0 %	99.8 %	100.0 %
Percentage of clients who indicate that they are satisfied with services provided	100%	99%	100%	100%	100%

1. Increase in resident participation disposing of household hazardous wastes at the Household Hazardous Waste Transfer Facility. Likely due to the mandated stay-at-home orders, residents are completing more projects at home resulting in increased household hazardous wastes to be disposed.
2. New KPI to replace a previously reported metric "Collection Services complaint rate (per 10,000 stops)"

Environmental Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	429.26	430.26	456.09	25.83
Personnel Expenditures	\$ 43,348,653	\$ 42,975,563	\$ 47,440,060	\$ 4,464,497
Non-Personnel Expenditures	68,716,602	80,003,393	85,480,999	5,477,606
Total Department Expenditures	\$ 112,065,255	\$ 122,978,956	\$ 132,921,059	\$ 9,942,103
Total Department Revenue	\$ 70,574,012	\$ 65,986,210	\$ 67,815,284	\$ 1,829,074

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	\$ 35,266,559	\$ 36,258,709	\$ 42,294,488	\$ 6,035,779
Disposal & Environmental Protection	1,850,968	1,977,763	2,176,239	198,476
Environmental Services	2,207,699	2,043,812	2,537,046	493,234
Waste Reduction	8,826,953	9,951,948	10,931,145	979,197
Total	\$ 48,152,179	\$ 50,232,232	\$ 57,938,918	\$ 7,706,686

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	107.87	100.87	106.20	5.33
Disposal & Environmental Protection	14.45	14.95	14.95	0.00
Environmental Services	13.96	13.68	13.68	0.00
Waste Reduction	36.40	43.40	55.90	12.50
Total	172.68	172.90	190.73	17.83

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Upgrades for SB1383 Addition of one-time non-personnel expenditures for Environmental Services, Compressed Natural Gas, and fleet maintenance facility upgrades associated with the implementation and expansion of organics collection mandated by State Bill 1383.	0.00	\$ 5,421,600	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,397,376	-
Education Materials for SB1383 Addition of non-personnel expenditures for organics programs and enforcement mandated by State Bill 1383.	0.00	522,005	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Food Waste Pails for SB1383 Addition of one-time non-personnel expenditures for organics programs and enforcement mandated by State Bill 1383.	0.00	495,484	-
Clean SD - Code Compliance Officers Addition of 8.00 permanent Code Compliance Officers to support Clean SD program.	8.00	484,023	-
Route Optimization Solution Software Addition of one-time non-personnel expenditures for software to support the optimization of waste collection routes including refuse, recyclables, and greens.	0.00	360,000	-
Revised Overtime Budget Adjustment of overtime expenditures to projected expenditures associated with the weekly residential refuse collection program.	0.00	350,000	-
Addition of Code Compliance Officers for SB1383 Addition of 6.00 Code Compliance Officers for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 3.00 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	3.00	260,219	-
Addition of Area Refuse Collection Supervisors for SB1383 Addition of 2.00 Area Refuse Collection Supervisors for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 1.00 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	1.00	81,557	-
Addition of Recycling Specialist 3 for SB1383 Addition of 1.00 Recycling Specialist 3 for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	0.50	43,853	-
Addition of District Refuse Collection Supervisor for SB1383 Addition of 1.00 District Refuse Collection Supervisor for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	0.50	43,214	-
Addition of Senior Management Analyst for SB1383 Addition of 1.00 Senior Management Analyst for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	0.50	43,065	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Recycling Specialist 2 for SB1383 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	0.50	41,112	-
Addition of Code Compliance Supervisor for SB1383 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by State Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	0.50	38,623	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,634	-
Addition of Sanitation Driver 2s for SB1383 Addition of 40.00 Sanitation Drivers for implementation and expansion of organics collection mandated by State Bill 1383. The budget reflects the adjusted equivalent of 3.33 FTE positions, which is the annualized amount needed in Fiscal Year 2022.	3.33	-	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(948)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(92,841)	(1,151,426)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	355,985	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(247,907)	-
Reduction of Contracts Services Reduction of non-personnel expenditures in Contract Service Operations.	0.00	(877,754)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,033,614)	-
Revised Lead Neighborhood Safety Program Revenue Adjustment to reflect revised revenue projection.	0.00	-	(3,500)
Revised Lead Enforcement Program Revenue Adjustment to reflect revised revenue projections.	0.00	-	(40,000)
Total	17.83	\$ 7,706,686	\$ (1,194,926)

Environmental Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 10,396,995	\$ 9,624,756	\$ 10,837,956	\$ 1,213,200
Fringe Benefits	7,663,041	7,389,820	8,889,085	1,499,265
PERSONNEL SUBTOTAL	18,060,035	17,014,576	19,727,041	2,712,465
NON-PERSONNEL				
Supplies	\$ 344,845	\$ 395,962	\$ 905,241	\$ 509,279
Contracts	26,303,535	29,642,524	28,228,217	(1,414,307)
Information Technology	1,326,999	1,221,137	1,937,122	715,985
Energy and Utilities	2,047,670	1,950,459	1,712,146	(238,313)
Other	69,094	7,574	7,551	(23)
Transfers Out	-	-	5,421,600	5,421,600
NON-PERSONNEL SUBTOTAL	30,092,143	33,217,656	38,211,877	4,994,221
Total	\$ 48,152,179	\$ 50,232,232	\$ 57,938,918	\$ 7,706,686

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 743,586	\$ 864,151	\$ 864,151	\$ -
Fines Forfeitures and Penalties	96,098	59,500	56,000	(3,500)
Licenses and Permits	91,760	140,000	100,000	(40,000)
Other Local Taxes	165,642	160,000	160,000	-
Other Revenue	295,681	180,000	180,000	-
Rev from Federal Agencies	-	1,151,426	-	(1,151,426)
Transfers In	791,925	-	-	-
Total	\$ 2,184,692	\$ 2,555,077	\$ 1,360,151	\$ (1,194,926)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.35	2.35	2.35	\$ 33,613 - 40,456	\$ 87,409
20000012	Administrative Aide 1	0.80	0.80	0.80	39,458 - 47,528	38,025
20000024	Administrative Aide 2	1.20	1.83	1.83	45,448 - 54,766	88,964
20000860	Area Refuse Collection Supervisor	4.00	4.00	5.00	54,246 - 64,750	313,246
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	33,862 - 185,640	52,283
20000119	Associate Management Analyst	2.58	2.58	2.58	57,699 - 69,722	174,738
20000266	Cashier	1.00	1.00	1.00	33,613 - 40,456	33,613
20000306	Code Compliance Officer	21.00	27.00	38.00	39,728 - 47,798	1,637,256
20000307	Code Compliance Supervisor	4.00	5.00	5.50	45,760 - 54,766	277,685
20000302	Community Development Specialist 3	2.00	0.00	0.00	66,435 - 80,309	-
20001168	Deputy Director	1.25	1.25	1.25	50,128 - 184,330	174,382
20000863	District Refuse Collection Supervisor	1.20	1.20	1.70	63,669 - 76,232	123,316

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
21000625	Environmental Health Coordinator	0.00	2.00	2.00	66,435 - 80,309	160,618
20000038	Environmental Health Inspector 2	4.00	5.00	5.00	58,760 - 71,240	343,720
20000037	Environmental Health Manager	1.00	1.00	1.00	77,875 - 94,474	94,474
20001149	Environmental Services Director	0.35	0.35	0.35	63,128 - 239,138	61,619
20000924	Executive Assistant	0.35	0.35	0.35	46,467 - 56,202	19,275
20001049	General Utility Supervisor	0.20	0.20	0.20	63,315 - 76,586	15,313
20000521	Hazardous Materials Inspector 2	3.50	2.00	2.00	58,760 - 71,240	142,480
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	64,730 - 78,437	64,730
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	77,875 - 94,474	35,050
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	40,102 - 48,339	80,204
20000178	Information Systems Administrator	0.38	0.38	0.38	78,395 - 94,952	36,082
20000290	Information Systems Analyst 2	1.52	1.52	1.14	57,699 - 69,722	74,919
20000293	Information Systems Analyst 3	0.38	0.38	0.76	63,336 - 76,586	58,202
20000998	Information Systems Analyst 4	0.76	0.76	0.76	71,240 - 86,320	65,596
20000172	Payroll Specialist 1	0.56	0.56	0.56	38,938 - 46,862	22,690
20000680	Payroll Specialist 2	1.16	1.16	1.16	40,726 - 49,171	54,565
20001222	Program Manager	1.89	2.24	2.24	50,128 - 184,330	251,557
20000783	Public Information Clerk	6.04	4.78	4.78	33,613 - 40,456	187,846
20000776	Public Works Dispatcher	1.20	1.20	1.20	38,168 - 45,989	54,632
20001032	Public Works Supervisor	1.00	1.00	1.00	52,853 - 63,981	56,384
20000562	Recycling Specialist 2	0.00	0.00	0.50	57,699 - 69,722	28,850
20000565	Recycling Specialist 3	0.00	0.00	0.50	63,336 - 76,586	31,668
20001042	Safety and Training Manager	0.36	0.36	0.36	71,240 - 86,320	31,070
20000847	Safety Officer	0.35	0.35	0.35	61,797 - 74,630	26,124
20000854	Safety Representative 2	0.35	0.35	0.35	53,851 - 65,125	18,850
20000859	Sanitation Driver 1	10.00	10.00	10.00	39,416 - 47,112	444,818
20000857	Sanitation Driver 2	76.00	71.00	74.33	48,298 - 56,909	4,110,268
20000851	Sanitation Driver 3	9.00	7.00	7.00	50,710 - 59,717	418,019
20000885	Senior Civil Engineer	0.10	0.10	0.10	81,952 - 99,070	9,911
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	50,336 - 60,424	50,336
20000015	Senior Management Analyst	0.45	0.45	0.95	63,336 - 76,586	61,488
20000947	Supervising Hazardous Materials Inspector	0.00	1.00	1.00	71,157 - 86,299	81,001
20000970	Supervising Management Analyst	1.60	1.60	1.60	71,240 - 86,320	126,816
20001053	Utility Worker 2 Adjust Budget To Approved Levels	4.00	4.00	4.00	35,568 - 42,328	168,897 (239,297)

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Bilingual - Regular					3,812
	Budgeted Personnel					(467,558)
	Expenditure Savings					
	Infrastructure Registration					1,584
	Pay					
	Night Shift Pay					2,174
	Overtime Budgeted					864,507
	Reg Pay For Engineers					1,488
	Standby Pay					2,116
	Termination Pay Annual					54,423
	Leave					
	Vacation Pay In Lieu					125,718
FTE, Salaries, and Wages Subtotal		172.68	172.90	190.73		\$ 10,837,956

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 23,710	\$ 23,893	\$ 23,858	\$ (35)
Flexible Benefits	1,813,839	1,863,042	2,212,074	349,032
Insurance	207	-	-	-
Long-Term Disability	-	31,304	42,005	10,701
Medicare	148,793	129,219	143,844	14,625
Other	15,927	-	-	-
Other Post-Employment Benefits	1,008,698	1,007,635	1,122,778	115,143
Retiree Medical Trust	8,557	9,089	11,988	2,899
Retirement 401 Plan	6,165	5,894	3,857	(2,037)
Retirement ADC	3,405,355	3,230,515	3,912,841	682,326
Retirement DROP	46,209	41,548	41,155	(393)
Risk Management Administration	194,752	169,577	194,455	24,878
Supplemental Pension Savings Plan	643,914	596,982	717,316	120,334
Unemployment Insurance	13,958	13,912	15,304	1,392
Workers' Compensation	332,957	267,210	447,610	180,400
Fringe Benefits Subtotal	\$ 7,663,041	\$ 7,389,820	\$ 8,889,085	\$ 1,499,265
Total Personnel Expenditures			\$ 19,727,041	

Automated Refuse Container Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025	\$ 210,452
Total	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025	\$ 210,452

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Automated Containers Addition of non-personnel expenditures and associated revenue for the purchase and sale of automated refuse containers.	0.00 \$	200,000 \$	200,000
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	10,452	-
Total	0.00 \$	210,452 \$	200,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 1,034,269	\$ 1,350,000	\$ 1,550,000	\$ 200,000
Contracts	163,673	150,000	150,000	-
Information Technology	32,336	37,573	48,025	10,452
Other	62	-	-	-
NON-PERSONNEL SUBTOTAL	1,230,340	1,537,573	1,748,025	210,452
Total	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025	\$ 210,452

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,453,194	\$ 1,200,000	\$ 1,400,000	\$ 200,000
Rev from Money and Prop	42,201	-	-	-
Total	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000	\$ 200,000

Recycling Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	\$ 17,967,087	\$ 19,014,779	\$ 18,903,422	\$ (111,357)
Disposal & Environmental Protection	1,219,743	1,458,272	1,559,534	101,262
Environmental Services	2,524,086	3,370,626	3,597,433	226,807
Waste Reduction	6,129,028	7,087,129	7,233,744	146,615
Total	\$ 27,839,945	\$ 30,930,806	\$ 31,294,133	\$ 363,327

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	84.97	84.97	84.97	0.00
Disposal & Environmental Protection	5.55	5.05	5.05	0.00
Environmental Services	8.65	8.80	8.80	0.00

Environmental Services

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Waste Reduction	14.91	14.91	14.91	0.00
Total	114.08	113.73	113.73	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 761,770	\$ -
Facility Upgrades for SB1383 Addition of one-time non-personnel expenditures for fleet maintenance facility upgrades associated with the implementation and expansion of organics collection mandated by State Bill 1383.	0.00	514,400	-
Route Optimization Solution Software Addition of one-time non-personnel expenditures for software to support the optimization of waste collection routes including refuse, recyclables, and greens.	0.00	240,000	-
Revised Overtime Budget Adjustment of overtime expenditures to reflect projected expenditures associated with the bi-weekly residential recycling and greenery collection programs.	0.00	150,000	-
Hazardous Waste Disposal Services Addition of non-personnel expenditures and associated revenue for the Household Hazardous Waste Program.	0.00	59,000	59,000
Tower Application Reporting Software Addition of one-time non-personnel expenditures to support reporting and measuring of operation outputs and identify operational efficiencies.	0.00	48,000	-
Addition of Management Intern Funding allocated according to a zero-based annual review of hourly funding requirements.	1.26	40,860	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	157,607	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(188)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(4,764)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.26)	(38,275)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(103,696)	2,800,000
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Non-Discretionary Adjustment	0.00	(1,461,387)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 363,327	\$ 2,859,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 6,077,380	\$ 5,936,154	\$ 6,479,231	\$ 543,077
Fringe Benefits	4,515,393	4,816,592	5,187,870	371,278
PERSONNEL SUBTOTAL	10,592,773	10,752,746	11,667,101	914,355
NON-PERSONNEL				
Supplies	\$ 1,028,941	\$ 1,431,434	\$ 1,448,719	\$ 17,285
Contracts	15,176,039	17,169,499	15,993,312	(1,176,187)
Information Technology	310,179	427,963	873,570	445,607
Energy and Utilities	672,226	761,061	772,624	11,563
Other	59,786	24,407	24,407	-
Reserves	-	260,000	-	(260,000)
Transfers Out	-	103,696	514,400	410,704
NON-PERSONNEL SUBTOTAL	17,247,172	20,178,060	19,627,032	(551,028)
Total	\$ 27,839,945	\$ 30,930,806	\$ 31,294,133	\$ 363,327

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 18,174,103	\$ 17,657,557	\$ 20,516,557	\$ 2,859,000
Fines Forfeitures and Penalties	2,741,843	2,083,103	2,083,103	-
Licenses and Permits	2,057	-	-	-
Other Local Taxes	3,895,378	3,410,000	3,410,000	-
Other Revenue	119,769	30,000	30,000	-
Rev from Money and Prop	1,542,081	611,100	611,100	-
Rev from Other Agencies	1,250,931	600,000	600,000	-
Transfers In	1,190,988	1,000,000	1,000,000	-
Total	\$ 28,917,150	\$ 25,391,760	\$ 28,250,760	\$ 2,859,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.61	1.61	1.61	\$ 33,613 - 40,456	\$ 64,942
20000012	Administrative Aide 1	0.11	0.11	0.11	39,458 - 47,528	5,231
20000024	Administrative Aide 2	1.50	1.66	1.66	45,448 - 54,766	88,174

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	54,246 - 64,750	194,250
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	33,862 - 185,640	46,308
20000119	Associate Management Analyst	3.37	3.37	3.37	57,699 - 69,722	224,777
20000266	Cashier	1.00	1.00	1.00	33,613 - 40,456	36,670
20000306	Code Compliance Officer	2.00	2.00	2.00	39,728 - 47,798	92,967
20000354	Custodian 2	0.31	0.31	0.31	30,160 - 33,342	9,348
20001168	Deputy Director	0.50	0.50	0.50	50,128 - 184,330	69,753
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	63,669 - 76,232	60,982
20001149	Environmental Services Director	0.31	0.31	0.31	63,128 - 239,138	54,576
20000924	Executive Assistant	0.31	0.31	0.31	46,467 - 56,202	17,080
20000521	Hazardous Materials Inspector 2	1.50	1.00	1.00	58,760 - 71,240	57,170
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	64,730 - 78,437	76,868
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	77,875 - 94,474	35,038
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	38,646 - 46,051	41,207
20000178	Information Systems Administrator	0.28	0.28	0.28	78,395 - 94,952	26,591
20000290	Information Systems Analyst 2	1.12	1.12	0.84	57,699 - 69,722	55,201
20000293	Information Systems Analyst 3	0.28	0.28	0.56	63,336 - 76,586	42,890
20000998	Information Systems Analyst 4	0.56	0.56	0.56	71,240 - 86,320	48,338
90001073	Management Intern-Hourly	1.26	1.26	1.26	30,160 - 31,200	38,002
20000172	Payroll Specialist 1	0.41	0.41	0.41	38,938 - 46,862	16,618
20000680	Payroll Specialist 2	0.66	0.66	0.66	40,726 - 49,171	31,312
20001222	Program Manager	0.75	1.06	1.06	50,128 - 184,330	123,471
20000783	Public Information Clerk	2.28	1.96	1.96	33,613 - 40,456	77,539
20000776	Public Works Dispatcher	0.70	0.70	0.70	38,168 - 45,989	31,866
20001032	Public Works Supervisor	0.25	0.25	0.25	52,853 - 63,981	15,995
20000557	Recycling Program Manager	0.38	0.38	0.38	81,890 - 99,112	31,117
20000562	Recycling Specialist 2	4.46	4.46	4.46	57,699 - 69,722	298,315
20000565	Recycling Specialist 3	2.00	2.00	2.00	63,336 - 76,586	151,640
20001042	Safety and Training Manager	0.31	0.31	0.31	71,240 - 86,320	26,761
20000847	Safety Officer	0.31	0.31	0.31	61,797 - 74,630	23,137
20000854	Safety Representative 2	0.31	0.31	0.31	53,851 - 65,125	16,691
20000859	Sanitation Driver 1	12.00	12.00	12.00	39,416 - 47,112	521,817
20000857	Sanitation Driver 2	55.00	55.00	55.00	48,298 - 56,909	2,936,705
20000851	Sanitation Driver 3	5.00	5.00	5.00	50,710 - 59,717	289,578
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,480 - 46,426	45,497
20000015	Senior Management Analyst	0.41	0.41	0.41	63,336 - 76,586	27,288

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	1.27	1.27	1.27	71,240 - 86,320	102,685
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	71,240 - 86,320	86,320
20001053	Utility Worker 2 Bilingual - Regular	3.00	3.00	3.00	35,568 - 42,328	126,984
	Budgeted Personnel					2,373
	Expenditure Savings					(422,105)
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					436,506
	Standby Pay					2,738
	Termination Pay Annual					38,434
	Leave					
	Vacation Pay In Lieu					52,794
FTE, Salaries, and Wages Subtotal		114.08	113.73	113.73		\$ 6,479,231

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,574	\$ 15,608	\$ 13,677	\$ (1,931)
Flexible Benefits	1,097,449	1,218,082	1,283,032	64,950
Insurance	183	-	-	-
Long-Term Disability	-	19,442	24,906	5,464
Medicare	92,963	80,397	85,365	4,968
Other	21,742	-	-	-
Other Post-Employment Benefits	623,310	614,793	646,469	31,676
Retiree Medical Trust	6,347	5,985	7,299	1,314
Retirement 401 Plan	3,597	2,742	4,966	2,224
Retirement ADC	1,873,890	2,163,994	2,298,326	134,332
Retirement DROP	18,796	14,062	21,886	7,824
Risk Management Administration	120,178	103,460	111,923	8,463
Supplemental Pension Savings Plan	402,621	383,006	402,391	19,385
Unemployment Insurance	8,430	8,629	9,064	435
Workers' Compensation	232,315	186,392	278,566	92,174
Fringe Benefits Subtotal	\$ 4,515,393	\$ 4,816,592	\$ 5,187,870	\$ 371,278
Total Personnel Expenditures			\$ 11,667,101	

Refuse Disposal Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	\$ 1,066,219	\$ 1,323,084	\$ 1,880,995	\$ 557,911
Disposal & Environmental Protection	24,407,083	27,765,131	29,347,122	1,581,991
Environmental Services	3,438,540	4,323,192	4,485,453	162,261
Waste Reduction	5,930,949	6,866,938	6,226,413	(640,525)
Total	\$ 34,842,791	\$ 40,278,345	\$ 41,939,983	\$ 1,661,638

Environmental Services

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Collection Services	7.16	9.16	9.16	0.00
Disposal & Environmental Protection	84.00	85.00	93.00	8.00
Environmental Services	12.39	10.52	10.52	0.00
Waste Reduction	38.95	38.95	38.95	0.00
Total	142.50	143.63	151.63	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Heavy Duty Machinery Addition of non-personnel expenditures for heavy duty machinery at the Miramar Landfill and Greenery.	0.00	\$ 1,981,287	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	687,449	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	364,397	-
Laborers, Equipment Operator 2s and Maintenance Addition of 3.00 Laborers, 2.00 Equipment Operator 2s and non-personnel expenditures, associated with operations and maintenance at the Miramar Landfill and Greenery.	5.00	313,173	-
Odor Mitigation Materials Addition of non-personnel expenditures associated with odor mitigation at the Miramar Landfill.	0.00	200,000	-
Industrial General Permit Consultant Services Addition of non-personnel expenditures to comply with the Industrial General Permit mandated by the State Water Resources Control Board.	0.00	170,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	359,611	-
Addition of Laborers Addition of 2.00 Laborers associated with the closure and maintenance of inactive landfills	2.00	103,224	-
Closed Landfills Gas System Maintenance Addition of non-personnel expenditures associated with Gas System maintenance at closed landfills.	0.00	100,000	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Greenhouse Gas Mitigation Consultant Services Addition of non-personnel expenditures associated with the Greenhouse Gas Mitigation efforts at the Miramar Landfill and Greenery.	0.00	100,000	-
Addition of Landfill Equipment Operator Addition of 1.00 Landfill Equipment Operator to support operations and maintenance at the Miramar Landfill and Greenery.	1.00	81,883	-
Scale Software Reporting Enhancement Addition of one-time non-personnel expenditures associated with the development of Radio Frequency Identification capabilities for haulers at the Miramar Landfill.	0.00	48,000	-
Rain Water Collection Tanks Addition of non-personnel expenditures to collect stormwater and prevent waste discharge.	0.00	30,750	-
Aerated Static Pile Maintenance Addition of non-personnel expenditures associated with the maintenance of the Aerated Static Pile System.	0.00	25,000	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(8,140)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(18,648)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(2,876,348)	-
Reduction of Late Fees Revenue Reduction of revenue for Late Fees associated with Deferred Payment Accounts.	0.00	-	(35,000)
Total	8.00	\$ 1,661,638	\$ (35,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 8,289,343	\$ 8,528,507	\$ 8,766,542	238,035
Fringe Benefits	6,406,502	6,679,734	7,279,376	599,642
PERSONNEL SUBTOTAL	14,695,845	15,208,241	16,045,918	837,677
NON-PERSONNEL				
Supplies	\$ 1,184,602	\$ 1,516,928	\$ 1,791,383	274,455
Contracts	15,912,825	17,277,962	20,478,891	3,200,929
Information Technology	621,040	754,005	1,161,616	407,611
Energy and Utilities	1,201,542	1,464,287	1,381,601	(82,686)
Other	35,947	30,574	30,574	-
Reserves	-	100,000	-	(100,000)
Transfers Out	1,115,210	1,076,348	1,000,000	(76,348)

Environmental Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Capital Expenditures	13,641	2,850,000	50,000	(2,800,000)
Debt	62,140	-	-	-
NON-PERSONNEL SUBTOTAL	20,146,946	25,070,104	25,894,065	823,961
Total	\$ 34,842,791	\$ 40,278,345	\$ 41,939,983	\$ 1,661,638

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 34,639,528	\$ 35,246,251	\$ 35,356,251	\$ 110,000
Fines Forfeitures and Penalties	452,127	36,500	1,500	(35,000)
Other Revenue	442,276	650,000	540,000	(110,000)
Rev from Money and Prop	1,532,996	856,622	856,622	-
Transfers In	147,421	-	-	-
Total	\$ 37,214,349	\$ 36,789,373	\$ 36,754,373	\$ (35,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.04	2.04	2.04	\$ 33,613 - 40,456	\$ 81,721
20000012	Administrative Aide 1	3.09	2.09	2.09	39,458 - 47,528	97,427
20000024	Administrative Aide 2	1.30	1.51	1.51	45,448 - 54,766	81,274
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	54,246 - 64,750	64,750
20000070	Assistant Engineer-Civil	2.00	1.00	1.00	61,755 - 74,402	73,286
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	33,862 - 185,640	50,795
20000143	Associate Engineer-Civil	5.00	5.00	5.00	71,094 - 85,862	399,774
20000119	Associate Management Analyst	2.05	2.05	2.05	57,699 - 69,722	120,878
20000354	Custodian 2	0.69	0.69	0.69	30,160 - 33,342	20,812
20001168	Deputy Director	1.25	1.25	1.25	50,128 - 184,330	174,383
20000389	Disposal Site Representative	8.00	8.00	8.00	35,173 - 42,474	320,475
20000390	Disposal Site Supervisor	2.00	2.00	2.00	55,598 - 67,205	122,803
21000451	Environmental Biologist 3	1.00	1.00	1.00	76,440 - 92,581	92,581
20001149	Environmental Services Director	0.34	0.34	0.34	63,128 - 239,138	59,856
20000430	Equipment Operator 2	8.00	8.00	10.00	44,138 - 52,770	458,643
20000423	Equipment Technician 2	1.00	1.00	1.00	42,162 - 50,253	50,253
20000431	Equipment Technician 3	1.00	1.00	1.00	46,280 - 55,286	55,286
20000924	Executive Assistant	0.34	0.34	0.34	46,467 - 56,202	18,723
20001049	General Utility Supervisor	2.80	2.80	2.80	63,315 - 76,586	214,445
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	58,760 - 71,240	268,317
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	77,875 - 94,474	7,787
20000502	Heavy Truck Driver 1	5.00	5.00	5.00	38,646 - 46,051	213,030
20000501	Heavy Truck Driver 2	4.00	4.00	4.00	40,102 - 48,339	185,119
20000178	Information Systems Administrator	0.34	0.34	0.34	78,395 - 94,952	32,279

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000290	Information Systems Analyst 2	1.36	1.36	1.02	57,699 - 69,722	67,023
20000293	Information Systems Analyst 3	0.34	0.34	0.68	63,336 - 76,586	52,082
20000998	Information Systems Analyst 4	0.68	0.68	0.68	71,240 - 86,320	58,706
20000589	Laborer	11.00	11.00	16.00	31,169 - 37,086	544,297
20000580	Landfill Equipment Operator	19.00	19.00	20.00	50,710 - 60,653	1,184,125
20001019	Land Surveying Associate	1.00	1.00	1.00	78,208 - 94,453	93,036
20000439	Master Fleet Technician	1.00	1.00	1.00	53,373 - 63,939	63,939
20000172	Payroll Specialist 1	0.03	0.03	0.03	38,938 - 46,862	1,215
20000680	Payroll Specialist 2	1.18	1.18	1.18	40,726 - 49,171	51,225
20001187	Principal Planner	1.00	1.00	1.00	50,128 - 184,330	96,054
20001222	Program Manager	1.36	0.70	0.70	50,128 - 184,330	81,483
20000783	Public Information Clerk	2.68	2.26	2.26	33,613 - 40,456	89,252
20000776	Public Works Dispatcher	0.10	0.10	0.10	38,168 - 45,989	4,560
20001032	Public Works Supervisor	1.75	1.75	1.75	52,853 - 63,981	111,007
20000557	Recycling Program Manager	0.62	0.62	0.62	81,890 - 99,112	50,773
20000562	Recycling Specialist 2	4.54	4.54	4.54	57,699 - 69,722	295,813
20000565	Recycling Specialist 3	2.00	2.00	2.00	63,336 - 76,586	150,110
20001042	Safety and Training Manager	0.33	0.33	0.33	71,240 - 86,320	28,489
20000847	Safety Officer	0.34	0.34	0.34	61,797 - 74,630	25,369
20000854	Safety Representative 2	0.34	0.34	0.34	53,851 - 65,125	18,310
20000885	Senior Civil Engineer	1.90	3.90	2.90	81,952 - 99,070	285,091
20000907	Senior Disposal Site Representative	3.00	2.00	3.00	38,480 - 46,571	131,622
20000015	Senior Management Analyst	1.14	1.14	1.14	63,336 - 76,586	82,814
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	81,952 - 99,070	99,070
20000918	Senior Planner	1.00	1.00	1.00	80,579 - 97,427	93,530
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	42,349 - 51,189	101,354
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	71,157 - 86,299	86,299
20000970	Supervising Management Analyst	1.13	2.13	2.13	71,240 - 86,320	156,881
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	71,240 - 86,320	71,240
20001051	Utility Worker 1	8.00	8.00	8.00	32,573 - 38,730	290,337
20001053	Utility Worker 2	13.00	15.00	15.00	35,568 - 42,328	594,360
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	33,613 - 40,456	40,456
	Budgeted Personnel Expenditure Savings					6,919
	Exceptional Performance Pay-Classified					(500,922)
	Infrastructure In-Training Pay					1,426
						19,690

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Infrastructure Registration Pay					90,317
	Overtime Budgeted					594,538
	Reg Pay For Engineers					84,671
	Termination Pay Annual Leave					44,418
	Vacation Pay In Lieu					60,866
FTE, Salaries, and Wages Subtotal		142.50	143.63	151.63		\$ 8,766,542

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 34,175	\$ 30,074	\$ 25,304	\$ (4,770)
Flexible Benefits	1,422,234	1,688,273	1,780,564	92,291
Insurance	201	-	-	-
Long-Term Disability	-	26,480	32,927	6,447
Medicare	119,392	112,268	116,066	3,798
Other	67,841	-	-	-
Other Post-Employment Benefits	778,339	831,867	897,258	65,391
Retiree Medical Trust	7,177	8,194	10,046	1,852
Retirement 401 Plan	2,347	1,951	2,821	870
Retirement ADC	3,009,866	2,963,802	3,268,991	305,189
Retirement DROP	26,509	27,880	25,092	(2,788)
Risk Management Administration	150,331	139,998	155,483	15,485
Supplemental Pension Savings Plan	541,252	549,441	576,503	27,062
Unemployment Insurance	10,983	11,708	11,892	184
Workers' Compensation	235,854	287,798	376,429	88,631
Fringe Benefits Subtotal	\$ 6,406,502	\$ 6,679,734	\$ 7,279,376	\$ 599,642
Total Personnel Expenditures			\$ 16,045,918	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 762,426	\$ 50,000	\$ 50,000	-
Total	\$ 762,426	\$ 50,000	\$ 50,000	-

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,394,497	\$ 1,659,552	\$ 2,001,552
TOTAL BALANCE AND RESERVES	\$ 1,394,497	\$ 1,659,552	\$ 2,001,552
REVENUE			
Charges for Services	\$ 1,453,194	\$ 1,200,000	\$ 1,400,000
Revenue from Use of Money and Property	42,201	-	-
TOTAL REVENUE	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,889,892	\$ 2,859,552	\$ 3,401,552
OPERATING EXPENSE			
Supplies	\$ 1,034,269	\$ 1,350,000	\$ 1,550,000
Contracts	163,673	150,000	150,000
Information Technology	32,336	37,573	48,025
Other Expenses	62	-	-
TOTAL OPERATING EXPENSE	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025
TOTAL EXPENSE	\$ 1,230,340	\$ 1,537,573	\$ 1,748,025
BALANCE	\$ 1,659,552	\$ 1,321,979	\$ 1,653,527
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,889,892	\$ 2,859,552	\$ 3,401,552

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 20,195,266	\$ 20,107,912	\$ 14,624,474
Continuing Appropriation - CIP	15,088,325	16,009,102	16,009,102
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	56,163	122,781	122,781
TOTAL BALANCE AND RESERVES	\$ 39,199,754	\$ 40,099,796	\$ 34,616,357
REVENUE			
Charges for Services	\$ 18,174,103	\$ 17,657,557	\$ 20,516,557
Fines Forfeitures and Penalties	2,741,843	2,083,103	2,083,103
Licenses and Permits	2,057	-	-
Other Local Taxes	3,895,378	3,410,000	3,410,000
Other Revenue	119,769	30,000	30,000
Revenue from Other Agencies	1,250,931	600,000	600,000
Revenue from Use of Money and Property	1,542,081	611,100	611,100
Transfers In	1,190,988	1,000,000	1,000,000
TOTAL REVENUE	\$ 28,917,150	\$ 25,391,760	\$ 28,250,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 68,116,904	\$ 65,491,556	\$ 62,867,117
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 177,163	\$ -	\$ 814,400
TOTAL CIP EXPENSE	\$ 177,163	\$ -	\$ 814,400
OPERATING EXPENSE			
Personnel Expenses	\$ 6,077,380	\$ 5,936,154	\$ 6,479,231
Fringe Benefits	4,515,393	4,816,592	5,187,870
Supplies	1,028,941	1,431,434	1,448,719
Contracts	15,176,039	17,169,499	15,993,312
Information Technology	310,179	427,963	873,570
Energy and Utilities	672,226	761,061	772,624
Other Expenses	59,786	24,407	24,407
Transfers Out	-	103,696	514,400
Reserves	-	260,000	-
TOTAL OPERATING EXPENSE	\$ 27,839,945	\$ 30,930,806	\$ 31,294,133
TOTAL EXPENSE	\$ 28,017,108	\$ 30,930,806	\$ 32,108,533
RESERVES			
Continuing Appropriation - CIP	\$ 16,009,102	\$ 16,009,102	\$ 16,009,102
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	122,781	122,781	122,781
TOTAL RESERVES	\$ 19,991,883	\$ 19,991,883	\$ 19,991,883
BALANCE	\$ 20,107,913	\$ 14,568,867	\$ 10,766,701
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 68,116,904	\$ 65,491,556	\$ 62,867,117

Environmental Services

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,114,052	\$ 11,097,207	\$ 7,732,469
Continuing Appropriation - CIP	29,125,684	26,520,783	26,620,809
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	71,962	154,522	154,522
TOTAL BALANCE AND RESERVES	\$ 47,911,699	\$ 43,372,512	\$ 40,107,800
REVENUE			
Charges for Services	\$ 34,631,967	\$ 35,246,251	\$ 35,356,251
Fines Forfeitures and Penalties	452,127	36,500	1,500
Other Revenue	442,276	650,000	540,000
Revenue from Use of Money and Property	1,532,996	856,622	856,622
Transfers In	147,421	-	-
TOTAL REVENUE	\$ 37,206,788	\$ 36,789,373	\$ 36,754,373
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 85,118,486	\$ 80,161,885	\$ 76,862,173
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,298,282	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 4,298,282	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 8,289,343	\$ 8,528,507	\$ 8,766,542
Fringe Benefits	6,406,502	6,679,734	7,279,376
Supplies	1,184,602	1,516,928	1,791,383
Contracts	15,912,825	17,277,962	20,478,891
Information Technology	621,040	754,005	1,161,616
Energy and Utilities	1,201,542	1,464,287	1,381,601
Other Expenses	35,947	30,574	30,574
Transfers Out	1,115,210	1,076,348	1,000,000
Capital Expenditures	13,641	2,850,000	50,000
Debt Expenses	62,140	-	-
Reserves	-	100,000	-
TOTAL OPERATING EXPENSE	\$ 34,842,791	\$ 40,278,345	\$ 41,939,983
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,604,902	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,604,902	\$ -	\$ -
TOTAL EXPENSE	\$ 41,745,975	\$ 40,278,345	\$ 41,939,983
RESERVES			
Continuing Appropriation - CIP	\$ 26,520,783	\$ 26,520,783	\$ 26,620,809
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	154,522	154,522	154,522
TOTAL RESERVES	\$ 32,275,305	\$ 32,275,305	\$ 32,375,331
BALANCE	\$ 11,097,207	\$ 7,608,235	\$ 2,546,859
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 85,118,486	\$ 80,161,885	\$ 76,862,173

Environmental Services

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 31,544,983	\$ 32,307,409	\$ 32,878,409
TOTAL BALANCE AND RESERVES	\$ 31,544,983	\$ 32,307,409	\$ 32,878,409
REVENUE			
Revenue from Use of Money and Property	\$ 762,426	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ 762,426	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 32,307,409	\$ 32,357,409	\$ 32,928,409
BALANCE	\$ 32,307,409	\$ 32,357,409	\$ 32,928,409
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 32,307,409	\$ 32,357,409	\$ 32,928,409

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Ethics Commission



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Ethics Commission



Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms. For more information concerning the Ethics Commission, please visit the Commission's website at www.sandiego.gov/ethics.

The vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.

The mission is:

To preserve public confidence in our City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

Goals and Objectives

Goal 1: Educate City officials, City candidates and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses for City officials, candidates, and lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of authorized investigations completed within 180 calendar days	90%	90%	90%	90%	90%
Percentage of authorized investigations completed within 360 calendar days	100%	100%	100%	100%	100%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	5.50	6.25	6.00	(0.25)
Personnel Expenditures	\$ 1,064,841	\$ 1,091,289	\$ 1,035,936	\$ (55,353)
Non-Personnel Expenditures	102,958	275,045	220,917	(54,128)
Total Department Expenditures	\$ 1,167,798	\$ 1,366,334	\$ 1,256,853	\$ (109,481)
Total Department Revenue	\$ 23,161	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Ethics Commission	\$ 1,167,798	\$ 1,366,334	\$ 1,256,853	(109,481)
Total	\$ 1,167,798	\$ 1,366,334	\$ 1,256,853	(109,481)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Ethics Commission	5.50	6.25	6.00	(0.25)
Total	5.50	6.25	6.00	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 6,697	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,030	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(9,931)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(16,572)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.25)	(90,705)	-
Total	(0.25)	\$ (109,481)	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 660,371	\$ 716,683	\$ 725,209	\$ 8,526
Fringe Benefits	404,470	374,606	310,727	(63,879)
PERSONNEL SUBTOTAL	1,064,841	1,091,289	1,035,936	(55,353)
NON-PERSONNEL				
Supplies	\$ 5,450	\$ 9,841	\$ 10,126	\$ 285
Contracts	74,798	237,177	176,067	(61,110)
Information Technology	17,514	23,027	29,724	6,697
Energy and Utilities	1,541	-	-	-
Other	3,654	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	102,958	275,045	220,917	(54,128)
Total	\$ 1,167,798	\$ 1,366,334	\$ 1,256,853	\$ (109,481)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 21	\$ -	\$ -	-
Fines Forfeitures and Penalties	23,140	-	-	-
Total	\$ 23,161	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.25	1.00	\$ 50,128 - 184,330	\$ 172,968
20001234	Program Coordinator	1.00	1.00	1.00	30,160 - 147,160	80,392
20001222	Program Manager	3.50	4.00	4.00	50,128 - 184,330	471,849
FTE, Salaries, and Wages Subtotal		5.50	6.25	6.00		\$ 725,209

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,901	\$ 5,718	\$ 2,689	\$ (3,029)
Flexible Benefits	79,450	90,096	92,833	2,737
Insurance	1,154	-	-	-
Long-Term Disability	-	2,610	3,038	428
Medicare	9,862	10,906	10,516	(390)
Other	5,464	-	-	-
Other Post-Employment Benefits	34,850	39,334	37,308	(2,026)
Retiree Medical Trust	565	1,034	786	(248)
Retirement ADC	206,543	153,449	89,376	(64,073)
Retirement DROP	4,501	4,509	9,785	5,276
Risk Management Administration	6,726	6,620	6,462	(158)
Supplemental Pension Savings Plan	45,661	57,589	53,299	(4,290)
Unemployment Insurance	1,013	1,158	1,102	(56)
Workers' Compensation	780	1,583	3,533	1,950
Fringe Benefits Subtotal	\$ 404,470	\$ 374,606	\$ 310,727	\$ (63,879)
Total Personnel Expenditures			\$ 1,035,936	

Fire-Rescue



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Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.4 million, Fire-Rescue operates 49 fire stations, an air operations base, two 911 communications centers, a training facility, ten permanent lifeguard stations, and 35 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

The mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$218	< \$190	\$208	< \$190
EMS customer satisfaction survey results (on a scale of 1-5) ¹	≥ 4.0	4.7	≥ 4.0	NA	≥ 4.0
Number of civilian fire deaths per 100,000 population ²	0.24610000	0.1071	0.24610000	0.21	0.25
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch	95%	97%	95%	94%	95%
Percent of first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency ³	90%	78%	90%	76%	90%
Percent of first responder assignment to "E" level medical emergencies and fire/rescue emergencies within 1 minute from the receipt of the 911 call in fire dispatch to the fire company notification ⁴	90%	46%	90%	42%	90%
Percentage of annual inspections completed within 90 days of annual inspection date ¹	90%	86%	90%	NA	90%

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁵	90%	84%	90%	84%	90%
Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁶	36%	30%	36%	16%	36%
Percentage of structure fires confined to area or room of origin ⁵	80%	58%	80%	36%	80%
Percentage of vegetation fire confined to three or less acres ⁵	90%	96%	90%	85%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:18M	0:18M	0:18M	0:18M	0:18M

1. Fiscal Year 2021 estimate is not available due to data from first and second quarters being unavailable as a result of COVID-19.
2. Fire deaths can vary significantly from year to year.
3. This measure has been adjusted from 7:30 to 6:30 beginning Fiscal Year 2020 to reflect that the measure now focuses on the interval from the time the first responder is assigned to the time the first responder arrives on scene. The previous measure included dispatch processing time (measured now separately) which was not a function of first responder arrival time. Also refer to footnote #5.
4. First responder (fire engines and trucks) response time has been changed to more appropriately measure the response time of the individual unit (and not include dispatch processing time). The dispatch component is now measured in as measure #3. This metric was revised beginning in Fiscal Year 2020 to narrow the focus to "E" level emergencies which are time critical.
1. Fiscal Year 2021 estimate is unavailable due to data from first and second quarters being unavailable as a result of COVID-19
5. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.
6. The Department was unable to meet target due to unfilled positions.
5. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.
5. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.



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Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	1,323.52	1,365.67	1,370.00	4.33
Personnel Expenditures	\$ 250,789,536	\$ 249,104,731	\$ 265,940,470	\$ 16,835,739
Non-Personnel Expenditures	54,508,290	52,801,740	56,562,062	3,760,322
Total Department Expenditures	\$ 305,297,826	\$ 301,906,471	\$ 322,502,532	\$ 20,596,061
Total Department Revenue	\$ 73,712,858	\$ 102,329,985	\$ 64,663,881	\$ (37,666,104)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Operations	\$ 5,149,046	\$ 4,372,544	\$ 7,417,540	\$ 3,044,996
Communications	19,236,047	17,211,729	24,058,991	6,847,262
Community Risk Reduction	9,796,698	8,855,349	11,803,358	2,948,009
Emergency Medical Services-Fire	539,625	4,080,778	606,770	(3,474,008)
Emergency Operations	215,038,928	215,160,038	223,199,125	8,039,087
Lifeguard Services	27,768,853	25,264,138	27,086,791	1,822,653
Logistics	2,899,996	2,858,902	3,210,564	351,662
Special Operations	11,406,878	9,644,713	10,700,360	1,055,647
Total	\$ 291,836,070	\$ 287,448,191	\$ 308,083,499	\$ 20,635,308

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Operations	42.00	36.00	36.00	0.00
Communications	68.14	77.00	81.00	4.00
Community Risk Reduction	56.00	56.00	56.00	0.00
Emergency Medical Services-Fire	1.00	1.00	1.00	0.00
Emergency Operations	925.00	968.67	967.00	(1.67)
Lifeguard Services	174.38	171.00	174.00	3.00
Logistics	10.00	11.00	11.00	0.00
Special Operations	31.00	29.00	28.00	(1.00)
Total	1,307.52	1,349.67	1,354.00	4.33

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	1.33	\$ 15,775,201	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Standard Hourly Funding	56.00	2,627,574	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Overtime Fringe Adjustment Addition of fringe benefits associated to overtime expenditures.</p>	0.00	1,507,994	-
<p>COVID-19 Expenditures Addition of personnel and non-personnel expenditures associated to COVID-19.</p>	0.00	1,402,662	-
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	1,071,675	-
<p>Second Fire Academy Addition of non-personnel expenditures associated to personal protective equipment, uniforms, and training supplies for the Fire Academy.</p>	0.00	431,324	-
<p>Third Fire Academy Addition of non-personnel expenditures associated to personal protective equipment, uniforms, and training supplies for the Fire Academy.</p>	0.00	431,234	-
<p>Cellular Data Expenditures Addition of non-personnel expenditures for cellular phone and data plan costs.</p>	0.00	384,700	-
<p>Wellness Contract Increase Addition of non-personnel expenditures associated to contractual increases for firefighter wellness exams.</p>	0.00	306,849	-
<p>Structural PPE Replacement Addition of non-personnel expenditures for the replacement of structural personal protective equipment.</p>	0.00	291,136	-
<p>Advanced Lifeguard Academy Addition of 2.88 Lifeguard 1-Hourly and associated non-personnel expenditures for an advanced lifeguard academy.</p>	3.00	255,726	-
<p>Exhaust Extraction Systems Addition of non-personnel expenditures to replace aging exhaust extraction systems at five fire stations.</p>	0.00	180,000	-
<p>Assistance to Firefighters Grant (AFG) Award Addition of non-personnel expenditures to fund the City's cost share of the Assistance to Firefighters Grant (AFG) award.</p>	0.00	170,241	-
<p>Chollas Backup Dispatch Center Addition of non-personnel expenditures associated to the completion of the Chollas Back-up Dispatch Center.</p>	0.00	111,033	-
<p>Circuit Upgrades Addition of non-personnel expenditures associated to circuit upgrades at various Fire-Rescue sites.</p>	0.00	103,234	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
False Alarm Systems Addition of non-personnel expenditures associated to the replacement of the false alarm tracking and billing system.	0.00	82,500	82,500
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	71,950	-
Licensing/Inspections Reconciliation Software Addition of non-personnel expenditures and associated revenue to update the software interface that reconciles business licensing records with the fire inspections system.	0.00	24,000	24,000
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(735)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(210,914)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,171,181	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(56.00)	(2,527,911)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(3,025,346)	(36,848,148)
Fire/Emergency Medical Services Transport Fund Balance Addition of one-time revenue associated with the use of the Fire/Emergency Medical Services Transport Fund Balance.	0.00	-	1,521,712
Revised Revenue for Services Provided Adjustment to reflect revised revenue for firefighting and dispatch services provided associated to annual contract increases.	0.00	-	1,047,683
Safety Sales Tax Allocation Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.	0.00	-	981,047
Deployment Revenue Addition of revenue associated with Strike Team and other deployments.	0.00	-	696,840
False Alarm Penalty Revenue Adjustment to reflect an increase in false alarm penalty revenue.	0.00	-	488,331

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	-	304,320
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Ambulance Contract Revenue	0.00	-	(1,331,156)
Adjustment to reflect a decrease in revenue associated with the new ambulance contract.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(1,447,490)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.			
Revised Revenue due to COVID-19	0.00	-	(1,553,591)
Reduction in inspection services revenue due to the closure of businesses and cancellation of public events.			
Total	4.33 \$	20,635,308 \$	(36,033,952)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 138,714,145	\$ 136,618,064	\$ 139,177,979	\$ 2,559,915
Fringe Benefits	108,703,935	108,473,695	122,864,849	14,391,154
PERSONNEL SUBTOTAL	247,418,080	245,091,759	262,042,828	16,951,069
NON-PERSONNEL				
Supplies	\$ 4,997,306	\$ 4,314,518	\$ 4,950,224	\$ 635,706
Contracts	22,822,586	18,485,983	19,861,180	1,375,197
Information Technology	5,232,054	7,652,555	9,144,503	1,491,948
Energy and Utilities	6,494,435	6,671,953	6,342,080	(329,873)
Other	35,653	134,986	134,986	-
Transfers Out	-	40,174	40,174	-
Capital Expenditures	240,050	428,000	236,409	(191,591)
Debt	4,595,906	4,628,263	5,331,115	702,852
NON-PERSONNEL SUBTOTAL	44,417,990	42,356,432	46,040,671	3,684,239
Total	\$ 291,836,070	\$ 287,448,191	\$ 308,083,499	\$ 20,635,308

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 29,164,400	\$ 35,017,470	\$ 35,864,777	\$ 847,307
Licenses and Permits	542,499	486,505	533,145	46,640
Other Revenue	975,175	668,229	668,229	-
Rev from Federal Agencies	448,902	38,910,106	-	(38,910,106)
Rev from Other Agencies	3,153,107	2,776,601	3,473,441	696,840
Transfers In	24,643,504	9,817,603	11,102,970	1,285,367
Total	\$ 58,927,588	\$ 87,676,514	\$ 51,642,562	\$ (36,033,952)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000011	Account Clerk	1.00	1.00	3.00	\$ 33,613 - 40,456	\$ 114,525
20000012	Administrative Aide 1	1.00	1.00	2.00	39,458 - 47,528	86,986
20000024	Administrative Aide 2	7.00	8.00	8.00	45,448 - 54,766	427,922
20000065	Air Operations Chief	1.00	1.00	1.00	88,275 - 106,829	106,829
20001119	Assistant Fire Chief	2.00	2.00	2.00	33,862 - 185,640	335,046
20000076	Assistant Fire Marshal-Civilian	2.00	2.00	2.00	88,275 - 106,829	211,467
20001188	Assistant to the Fire Chief	1.00	1.00	0.00	50,128 - 184,330	-
20000119	Associate Management Analyst	4.00	4.00	4.00	57,699 - 69,722	245,108
20000539	Clerical Assistant 2	12.00	11.00	9.00	31,928 - 38,480	335,231
20000306	Code Compliance Officer	6.00	6.00	6.00	39,728 - 47,798	274,784
20000307	Code Compliance Supervisor	1.00	1.00	1.00	45,760 - 54,766	53,944
20000617	Construction Estimator	1.00	1.00	1.00	57,304 - 69,306	57,304
20001168	Deputy Director	0.00	0.00	1.00	50,128 - 184,330	142,563
20001189	Deputy Fire Chief	7.00	8.00	8.00	50,128 - 184,330	1,246,336
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000446	Fire Battalion Chief	34.00	34.00	34.00	88,275 - 106,829	3,595,098
20000449	Fire Captain	235.00	245.08	247.00	75,733 - 91,666	22,147,579
20000452	Fire Captain	1.00	1.00	0.00	75,733 - 91,666	-
20000450	Fire Captain-Metro Arson Strike Team	4.00	4.00	3.00	75,733 - 91,666	259,065
20001125	Fire Chief	1.00	1.00	1.00	63,128 - 239,138	218,754
20001242	Fire Dispatch Administrator	1.00	2.00	2.00	64,750 - 78,187	142,937
20000460	Fire Dispatcher	51.00	51.00	51.00	46,197 - 55,806	2,629,985
90000460	Fire Dispatcher- Hourly	3.14	3.00	3.00	46,197 - 55,806	152,194
20000510	Fire Dispatch Supervisor	7.00	7.00	7.00	53,144 - 64,168	446,081
20000454	Fire Engineer	220.00	231.25	232.00	65,728 - 79,456	18,063,337
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	65,728 - 79,456	238,371
20000456	Fire Fighter 1	0.00	1.00	16.00	41,787 - 50,274	787,382
20000457	Fire Fighter 2	367.00	387.33	373.00	56,035 - 67,642	24,126,464
20001245	Fire Fighter 3	84.00	84.00	84.00	58,822 - 71,011	5,709,061
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	75,733 - 91,666	350,731
20000475	Fire Prevention Inspector 2	26.00	27.00	29.00	65,728 - 79,456	2,289,524
20000476	Fire Prevention Inspector 2-Civilian	8.00	7.00	5.00	65,728 - 79,456	396,088
20000477	Fire Prevention Supervisor	2.00	2.00	3.00	75,733 - 91,666	255,398
20000478	Fire Prevention Supervisor-Civilian	2.00	2.00	1.00	75,733 - 91,666	91,666
21000432	Geographic Info Systems Analyst 2	0.00	1.00	1.00	57,699 - 69,722	69,722
21000275	Helicopter Mechanic	4.00	4.00	4.00	75,234 - 90,771	347,547
20000290	Information Systems Analyst 2	6.00	6.00	6.00	57,699 - 69,722	400,325
20000293	Information Systems Analyst 3	3.00	3.00	3.00	63,336 - 76,586	229,758
20000998	Information Systems Analyst 4	1.00	0.00	0.00	71,240 - 86,320	-
90000603	Lifeguard 1- Hourly	56.38	53.00	56.00	36,026 - 43,264	2,210,792
20000606	Lifeguard 2	59.00	59.00	61.00	52,458 - 63,461	3,813,990

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000619	Lifeguard 3	28.00	28.00	26.00	57,824 - 69,930	1,810,996
20001232	Lifeguard Chief	1.00	1.00	1.00	50,128 - 184,330	155,792
20000604	Lifeguard Sergeant	19.00	19.00	19.00	63,336 - 76,565	1,451,309
20000622	Marine Mechanic	2.00	2.00	2.00	47,341 - 56,763	113,526
20000599	Marine Safety Captain	1.00	1.00	1.00	91,915 - 110,926	99,866
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	76,357 - 92,206	337,126
20001196	Paramedic Coordinator	1.00	1.00	1.00	30,160 - 147,160	108,472
20000680	Payroll Specialist 2	6.00	6.00	6.00	40,726 - 49,171	295,026
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	56,534
20001234	Program Coordinator	1.00	1.00	1.00	30,160 - 147,160	112,050
20001222	Program Manager	2.00	4.00	4.00	50,128 - 184,330	437,636
20000760	Project Assistant	1.00	1.00	1.00	61,755 - 74,402	74,402
20000763	Project Officer 2	1.00	1.00	1.00	81,952 - 99,070	81,952
20000869	Senior Account Clerk	1.00	2.00	1.00	38,480 - 46,426	45,263
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,480 - 46,426	91,923
20000400	Senior Drafting Aide	1.00	0.00	0.00	47,403 - 57,304	-
20000015	Senior Management Analyst	3.00	3.00	3.00	63,336 - 76,586	203,258
20000916	Senior Public Information Officer	1.00	1.00	1.00	57,699 - 69,722	69,722
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
20000756	Word Processing Operator	1.00	0.00	0.00	33,613 - 40,456	-
	Air Operations Pay					107,752
	Airport Transfer					66,090
	Annual Pump Testing					85,494
	Battalion Medical Off					101,749
	Bilingual - Dispatcher					11,648
	Bilingual Pay Fire					216,079
	Bilingual - Regular					24,752
	Breathing Apparatus Rep					45,960
	Budgeted Personnel					(6,634,500)
	Expenditure Savings					
	Cliff Rescue Inst Pay					33,251
	'D' Div Pay					131,837
	Dispatcher Training					7,488
	Dive Team Pay					106,556
	Division Medical Officer					21,003
	Pay					
	Emergency Medical Tech					7,267,247
	EMS Speciality Pay					93,196
	Explosive Ord Sqd					102,233
	Fire Admin Assign					1,063,134
	Fire Boat Operator Cert Pay					82,928
	Hazardous Mat. Squad					230,497
	Hose Repair					88,876
	K-9 Handler Fire					29,217
	Ladder Repair					95,784
	Metro Arson Strike Team					24,872
	Night Shift Pay					17,810
	Overtime Budgeted					32,770,000
	Paramedic Pay					2,421,870

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Paramedic Recert Bonus					122,970
	Paramedic Splty Pay					702,218
	Shift Rotation Pay					68,849
	Sick Leave - Hourly					54,441
	Small Eq Repair					45,866
	Special Assignment Pay					52,736
	Standby Pay					7,373
	Star Team Paramedic					63,827
	Surf Boat Operator Cert Pay					66,522
	Termination Pay Annual Leave					400,850
	Urban Search & Rescue					240,732
	Vacation Pay In Lieu					441,503
FTE, Salaries, and Wages Subtotal		1,307.52	1,349.67	1,354.00		\$ 139,177,979

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,306,027	\$ 1,132,483	\$ 1,056,198	\$ (76,285)
Flexible Benefits	15,817,203	15,802,841	17,866,500	2,063,659
Insurance	3,641	-	-	-
Long-Term Disability	-	314,002	384,001	69,999
Medicare	1,987,109	1,944,897	1,991,833	46,936
Other	250,549	-	-	-
Other Post-Employment Benefits	7,617,615	7,316,687	7,368,330	51,643
Retiree Health Contribution	617,831	-	-	-
Retiree Medical Trust	10,698	624,667	620,841	(3,826)
Retirement 401 Plan	5,290	5,087	4,933	(154)
Retirement ADC	66,198,734	67,821,257	78,706,257	10,885,000
Retirement DROP	377,440	373,143	394,247	21,104
Risk Management Administration	1,470,051	1,231,260	1,276,245	44,985
Supplemental Pension Savings Plan	5,650,089	5,576,547	6,109,060	532,513
Unemployment Insurance	142,450	139,156	139,287	131
Workers' Compensation	7,249,209	6,191,668	6,947,117	755,449
Fringe Benefits Subtotal	\$ 108,703,935	\$ 108,473,695	\$ 122,864,849	\$ 14,391,154
Total Personnel Expenditures			\$ 262,042,828	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fire and Lifeguard Facilities Fund	\$ 1,390,558	\$ 1,395,631	\$ 1,398,431	\$ 2,800
Logistics	41	-	-	-
Total	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431	\$ 2,800

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00 \$	2,800 \$	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	9,649
Adjustment to reflect revised revenue to support Fire and Lifeguard Facilities.			
Total	0.00 \$	2,800 \$	9,649

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 3,830 \$	5,212 \$	5,212 \$	-
Transfers Out	1,386,769	1,390,419	1,393,219	2,800
NON-PERSONNEL SUBTOTAL	1,390,599	1,395,631	1,398,431	2,800
Total	\$ 1,390,599 \$	\$ 1,395,631 \$	\$ 1,398,431 \$	2,800

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 3,525 \$	- \$	- \$	-
Transfers In	1,383,570	1,383,570	1,393,219	9,649
Total	\$ 1,387,095 \$	\$ 1,383,570 \$	\$ 1,393,219 \$	9,649

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Emergency Medical Services	\$ 11,572,769 \$	12,437,595 \$	12,383,250 \$	(54,345)
Total	\$ 11,572,769 \$	\$ 12,437,595 \$	\$ 12,383,250 \$	(54,345)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Emergency Medical Services	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the General Fund	0.00	\$ 1,521,712	\$ -
Addition of one-time transfer to the General Fund associated with the use of fund balance.			
Salary and Benefit Adjustments	0.00	114,291	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	4,254	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	(1,796)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	6,703	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
One-Time Additions and Annualizations	0.00	(123,167)	(310,645)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Reduction in Overtime Expenditures	0.00	(245,186)	-
Reduction in overtime expenditures associated to normal operations.			
Ambulance Contract Revenue	0.00	(1,331,156)	(1,331,156)
Adjustment to reflect decreased revenue associated with new ambulance contract.			
Total	0.00	\$ (54,345)	\$ (1,641,801)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,778,492	\$ 2,490,582	\$ 2,249,650	(240,932)
Fringe Benefits	1,452,112	1,356,272	1,470,563	114,291
PERSONNEL SUBTOTAL	3,230,604	3,846,854	3,720,213	(126,641)
NON-PERSONNEL				
Supplies	\$ 198,021	\$ 253,409	\$ 253,409	-
Contracts	1,495,186	1,445,726	1,320,763	(124,963)
Information Technology	185,943	224,561	231,264	6,703
Energy and Utilities	521	28,688	28,688	-
Other	151	42,710	42,710	-
Transfers Out	6,412,347	6,412,347	6,602,903	190,556
Capital Expenditures	49,997	183,300	183,300	-
NON-PERSONNEL SUBTOTAL	8,342,166	8,590,741	8,663,037	72,296

Fire-Rescue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total	\$ 11,572,769	\$ 12,437,595	\$ 12,383,250	\$ (54,345)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 11,878,803	\$ 11,904,871	\$ 10,573,715	\$ (1,331,156)
Other Revenue	286,674	409,235	409,235	-
Rev from Federal Agencies	-	310,645	-	(310,645)
Rev from Money and Prop	99,631	30,000	30,000	-
Transfers In	443,949	-	-	-
Total	\$ 12,709,057	\$ 12,654,751	\$ 11,012,950	\$ (1,641,801)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,448 - 54,766	\$ 54,766
20001189	Deputy Fire Chief	1.00	1.00	1.00	50,128 - 184,330	155,792
20000446	Fire Battalion Chief	1.00	1.00	1.00	88,275 - 106,829	106,829
20000449	Fire Captain	1.00	1.00	1.00	75,733 - 91,666	91,666
20000457	Fire Fighter 2	1.00	1.00	1.00	56,035 - 67,642	67,642
20000496	Paramedic 2	5.00	5.00	5.00	47,986 - 67,642	318,554
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,330	192,067
20001126	Quality Management Coordinator	3.00	3.00	3.00	30,160 - 147,160	312,354
	Bilingual - Regular					1,456
	Budgeted Personnel					(47,986)
	Expenditure Savings					
	Emergency Medical Tech					45,622
	Fire Admin Assign					80,504
	Overtime Budgeted					604,247
	Paramedic Pay					35,442
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					9,486
	Vacation Pay In Lieu					36,381
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 2,249,650

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,521	\$ 18,380	\$ 16,351	\$ (2,029)
Flexible Benefits	192,896	204,196	214,050	9,854
Long-Term Disability	-	4,346	5,242	896
Medicare	25,106	20,732	20,650	(82)
Other	27,288	-	-	-
Other Post-Employment Benefits	91,429	88,102	87,052	(1,050)
Retiree Health Contribution	4,591	-	-	-
Retiree Medical Trust	685	5,224	5,224	-
Retirement ADC	848,082	866,602	985,080	118,478

Fire-Rescue

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement DROP	5,202	5,192	7,836	2,644
Risk Management Administration	17,646	14,826	15,078	252
Supplemental Pension Savings Plan	71,165	69,437	72,594	3,157
Unemployment Insurance	2,029	1,928	1,902	(26)
Workers' Compensation	143,473	57,307	39,504	(17,803)
Fringe Benefits Subtotal	\$ 1,452,112	\$ 1,356,272	\$ 1,470,563	\$ 114,291
Total Personnel Expenditures			\$ 3,720,213	

Junior Lifeguard Program Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Operations	\$ -	\$ 1,000	\$ -	(1,000)
Lifeguard Services	498,387	624,054	637,352	13,298
Total	\$ 498,387	\$ 625,054	\$ 637,352	\$ 12,298

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 11,311	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,038	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(51)	-
Total	0.00	\$ 12,298	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 67,266	\$ 76,586	\$ 76,586	-

Fire-Rescue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits	73,586	89,532	100,843	11,311
PERSONNEL SUBTOTAL	140,852	166,118	177,429	11,311
NON-PERSONNEL				
Supplies	\$ 22,172	\$ 24,200	\$ 24,200	-
Contracts	335,195	428,610	428,559	(51)
Information Technology	-	943	1,981	1,038
Energy and Utilities	168	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	357,535	458,936	459,923	987
Total	\$ 498,387	\$ 625,054	\$ 637,352	\$ 12,298

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 664,944	\$ 615,150	\$ 615,150	-
Transfers In	24,174	-	-	-
Total	\$ 689,119	\$ 615,150	\$ 615,150	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 63,336 - 76,586	\$ 76,586
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 76,586

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,436	\$ 2,298	\$ 766	(1,532)
Flexible Benefits	9,715	14,178	9,977	(4,201)
Long-Term Disability	-	266	321	55
Medicare	1,081	1,110	1,110	-
Other	4,257	-	-	-
Other Post-Employment Benefits	5,285	6,293	6,218	(75)
Retirement ADC	48,241	61,682	76,371	14,689
Risk Management Administration	1,019	1,059	1,077	18
Supplemental Pension Savings Plan	2,388	2,298	4,634	2,336
Unemployment Insurance	97	118	116	(2)
Workers' Compensation	67	230	253	23
Fringe Benefits Subtotal	\$ 73,586	\$ 89,532	\$ 100,843	\$ 11,311
Total Personnel Expenditures			\$ 177,429	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,070	\$ 1,568	\$ 1,263
Continuing Appropriation - CIP	55,692	28,760	28,760
TOTAL BALANCE AND RESERVES	\$ 58,762	\$ 30,328	\$ 30,023
REVENUE			
Revenue from Use of Money and Property	\$ 3,525	\$ -	-
Transfers In	1,383,570	1,383,570	1,393,219
TOTAL REVENUE	\$ 1,387,095	\$ 1,383,570	\$ 1,393,219
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,445,857	\$ 1,413,898	\$ 1,423,242
OPERATING EXPENSE			
Contracts	\$ 3,830	\$ 5,212	\$ 5,212
Transfers Out	1,386,769	1,390,419	1,393,219
TOTAL OPERATING EXPENSE	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 24,930	\$ -	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 24,930	\$ -	-
TOTAL EXPENSE	\$ 1,415,529	\$ 1,395,631	\$ 1,398,431
RESERVES			
Continuing Appropriation - CIP	\$ 28,760	\$ 28,760	\$ 28,760
TOTAL RESERVES	\$ 28,760	\$ 28,760	\$ 28,760
BALANCE	\$ 1,568	\$ (10,493)	\$ (3,949)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,445,857	\$ 1,413,898	\$ 1,423,242

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 249,335	\$ 1,385,623	\$ 1,699,400
TOTAL BALANCE AND RESERVES	\$ 249,335	\$ 1,385,623	\$ 1,699,400
REVENUE			
Charges for Services	\$ 11,878,803	\$ 11,904,871	\$ 10,573,715
Other Revenue	286,674	409,235	409,235
Revenue from Federal Agencies	-	310,645	-
Revenue from Use of Money and Property	99,631	30,000	30,000
Transfers In	443,949	-	-
TOTAL REVENUE	\$ 12,709,057	\$ 12,654,751	\$ 11,012,950
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,958,392	\$ 14,040,374	\$ 12,712,350
OPERATING EXPENSE			
Personnel Expenses	\$ 1,778,492	\$ 2,490,582	\$ 2,249,650
Fringe Benefits	1,452,112	1,356,272	1,470,563
Supplies	198,021	253,409	253,409
Contracts	1,495,186	1,445,726	1,320,763
Information Technology	185,943	224,561	231,264
Energy and Utilities	521	28,688	28,688
Other Expenses	151	42,710	42,710
Transfers Out	6,412,347	6,412,347	6,602,903
Capital Expenditures	49,997	183,300	183,300
TOTAL OPERATING EXPENSE	\$ 11,572,769	\$ 12,437,595	\$ 12,383,250
TOTAL EXPENSE	\$ 11,572,769	\$ 12,437,595	\$ 12,383,250
BALANCE	\$ 1,385,623	\$ 1,602,779	\$ 329,100
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,958,392	\$ 14,040,374	\$ 12,712,350

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 723,648	\$ 892,323	\$ 720,397
Continuing Appropriation - CIP	-	-	250,000
TOTAL BALANCE AND RESERVES	\$ 723,648	\$ 892,323	\$ 970,397
REVENUE			
Charges for Services	\$ 664,944	\$ 615,150	\$ 615,150
Transfers In	24,174	-	-
TOTAL REVENUE	\$ 689,119	\$ 615,150	\$ 615,150
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,412,767	\$ 1,507,473	\$ 1,585,547
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 250,000	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 250,000	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 67,266	\$ 76,586	\$ 76,586
Fringe Benefits	73,586	89,532	100,843
Supplies	22,172	24,200	24,200
Contracts	357,252	428,610	428,559
Information Technology	-	943	1,981
Energy and Utilities	168	183	183
Capital Expenditures	-	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 520,444	\$ 625,054	\$ 637,352
TOTAL EXPENSE	\$ 520,444	\$ 875,054	\$ 637,352
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ 250,000
TOTAL RESERVES	\$ -	\$ -	\$ 250,000
BALANCE	\$ 892,323	\$ 632,419	\$ 698,195
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,412,767	\$ 1,507,473	\$ 1,585,547

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Fleet Operations



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Fleet Operations



Description

The Fleet Operations Department provides City departments with comprehensive fleet management services, largely by providing a dependable fleet of over 4,500 motive vehicles and equipment. As the #12th ranked Leading Fleet and 38th ranked Green Fleet in America, the Department also provides the following core services in support of the City's fleet and overall City operations:

- Repair and Maintenance of Motive Vehicles and Equipment
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fuel Islands
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and pieces of equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication Services
- Body Shop Services
- Citywide Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of approximately \$100M annually in Operating, Vehicle

Replacement and CIP Budget. The Facilities Services Division provides a range of services including citywide facilities maintenance and repair, for all Asset Owning Departments including the General Fund.

The vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses.

Fleet Operations

The mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel.

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide safe and dependable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Evaluate all Fleet replacements and additional viable alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Continue monitoring and improvement of a comprehensive safety and training program
- Promote professional certifications throughout all levels of the organization

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations through enhanced utilization of the fleet management information system
- Improve policies and procedures to ensure consistency and efficiency throughout all levels of the organization

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of fleet within designated lifecycle	85%	69%	85%	70%	85%
Greenhouse Gas reduction from municipal vehicles (metric tons)	19,788	17,736	19,788	17,914	19,788
Number of OSHA Reportable Cases	0	0	0	0	0
Completion of scheduled preventative maintenance on time ¹	95%	N/A	95%	N/A	95%
Maintain availability of Priority 1 vehicles	95%	89%	90%	89%	90%

1. Fleet Operations is in the process of updating the existing Preventative Maintenance (PM) Program schedules across the entire fleet to align with current factory recommendations. This process will also include more accurate monitoring and reporting of PM compliance. The target will remain the same at 95% of PMs completed on-time. However, until the new PM Program is fully implemented, this metric will not be available.



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Fleet Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	206.25	206.25	206.25	0.00
Personnel Expenditures	\$ 21,584,213	\$ 22,500,876	\$ 22,361,394	\$ (139,482)
Non-Personnel Expenditures	82,864,764	120,622,567	106,877,591	(13,744,976)
Total Department Expenditures	\$ 104,448,977	\$ 143,123,443	\$ 129,238,985	\$ (13,884,458)
Total Department Revenue	\$ 107,038,666	\$ 129,301,214	\$ 128,301,214	\$ (1,000,000)

Fleet Operations Operating Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fleet Administration	\$ 15,482,867	\$ 18,022,521	\$ 17,229,559	\$ (792,962)
Fleet Maintenance	37,036,821	36,728,066	37,436,086	708,020
Vehicle Acquisition	845,173	751,575	851,425	99,850
Total	\$ 53,364,861	\$ 55,502,162	\$ 55,517,070	\$ 14,908

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fleet Administration	34.00	33.00	33.00	0.00
Fleet Maintenance	168.25	167.25	167.25	0.00
Vehicle Acquisition	4.00	6.00	6.00	0.00
Total	206.25	206.25	206.25	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ (136,485)	\$ -
Chollas Containment Wash Area Upgrade Addition of non-personnel expenditures associated to an upgrade to the Chollas wash area drainage system.	0.00	200,000	-
Rose Canyon Solid Waste Drying Containment Area Upgrade Addition of non-personnel expenditures associated to upgrades to Rose Canyon solid waste drying containment area.	0.00	150,000	-
Safety Program Reorganization Addition of 1.00 Program Coordinator to increase oversight of the safety and training program.	0.00	16,129	-

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(19,126)	-
Capital Expenditure Reduction Reduction of non-personnel expenditures due to anticipated savings in capital expenditures.	0.00	(50,000)	-
Revised Expenditure Adjustment to reflect revised expenditure projections.	0.00	(51,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(349,424)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	254,814	-
Rental Rate Reduction Adjustment to reflect revised revenue projections.	0.00	-	(1,000,000)
Total	0.00 \$	14,908 \$	(1,000,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 12,231,970	\$ 12,394,663	\$ 12,243,144	(151,519)
Fringe Benefits	9,351,168	10,106,213	10,118,250	12,037
PERSONNEL SUBTOTAL	21,583,137	22,500,876	22,361,394	(139,482)
NON-PERSONNEL				
Supplies	\$ 13,985,030	\$ 13,094,915	\$ 13,095,507	592
Contracts	5,550,233	5,750,965	5,440,532	(310,433)
Information Technology	784,690	1,895,546	2,099,360	203,814
Energy and Utilities	11,272,594	12,202,790	12,163,207	(39,583)
Other	4,794	4,826	4,826	-
Transfers Out	-	1,633	1,633	-
Capital Expenditures	184,383	50,611	350,611	300,000
NON-PERSONNEL SUBTOTAL	31,781,723	33,001,286	33,155,676	154,390
Total	\$ 53,364,861	\$ 55,502,162	\$ 55,517,070	\$ 14,908

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 55,039,863	\$ 54,795,094	\$ 53,795,094	(1,000,000)
Other Revenue	530,063	368,349	368,349	-
Rev from Money and Prop	123,211	140,000	140,000	-
Transfers In	158,723	28,296	28,296	-
Total	\$ 55,851,860	\$ 55,331,739	\$ 54,331,739	(1,000,000)

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,613 - 40,456	\$ 77,637
20000024	Administrative Aide 2	1.00	1.00	1.00	45,448 - 54,766	45,448
20000253	Apprentice 1-Fleet Technician	2.00	2.00	0.00	34,070 - 45,448	-
20000254	Apprentice 2-Fleet Technician	0.00	0.00	2.00	42,598 - 53,976	103,892
20000443	Assistant Fleet Technician	27.00	27.00	27.00	40,934 - 48,797	1,278,222
20000119	Associate Management Analyst	2.00	2.00	2.00	57,699 - 69,722	132,666
20000193	Body and Fender Mechanic	5.00	5.00	5.00	47,341 - 56,763	268,233
20001101	Department Director	1.00	1.00	2.00	63,128 - 239,138	336,000
20001168	Deputy Director	1.00	1.00	0.00	50,128 - 184,330	-
20000430	Equipment Operator 2	1.00	1.00	1.00	44,138 - 52,770	48,780
20000438	Equipment Painter	2.00	2.00	2.00	47,341 - 56,763	104,104
20000433	Equipment Trainer	1.00	1.00	2.00	50,752 - 61,381	114,596
21000191	Fleet Attendant	2.00	2.00	2.00	34,154 - 40,602	79,151
20000774	Fleet Manager	4.00	4.00	4.00	81,931 - 99,258	397,032
20000183	Fleet Parts Buyer	4.00	4.00	4.00	47,632 - 57,699	220,729
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	54,787 - 66,622	66,186
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	66,602 - 80,600	792,002
21000195	Fleet Team Leader	10.00	10.00	11.00	55,952 - 68,702	741,563
20000420	Fleet Technician	76.25	76.25	76.25	49,629 - 59,509	4,422,426
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
20000618	Machinist	1.00	1.00	1.00	49,234 - 58,989	58,989
20000439	Master Fleet Technician	17.00	17.00	16.00	53,373 - 63,939	959,628
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	57,949 - 70,075	132,102
20000445	Motive Service Technician	2.00	2.00	2.00	36,483 - 43,722	85,874
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	49,171
20001234	Program Coordinator	1.00	1.00	2.00	30,160 - 147,160	276,235
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,330	117,229
20000847	Safety Officer	1.00	1.00	0.00	61,797 - 74,630	-
20000015	Senior Management Analyst	2.00	2.00	1.00	63,336 - 76,586	76,586
20000951	Stock Clerk	9.00	9.00	9.00	32,074 - 38,709	331,352
20000955	Storekeeper 1	4.00	4.00	4.00	36,941 - 44,304	175,344
20000970	Supervising Management Analyst	1.00	1.00	2.00	71,240 - 86,320	156,966
20001041	Training Supervisor	1.00	1.00	0.00	63,336 - 76,586	-
20001058	Welder	10.00	10.00	10.00	47,341 - 56,763	557,698
	ASE Cert					40,456
	ASE Master Cert					124,150
	Budgeted Personnel Expenditure Savings					(1,037,236)
	Class B					61,620
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					161,285
	Overtime Budgeted					440,944

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Plant/Tank Vol Cert Pay					36,270
	Standby Pay					8,843
	Termination Pay Annual Leave					27,063
	Vacation Pay In Lieu					70,194
	Welding Certification					24,128
FTE, Salaries, and Wages Subtotal		206.25	206.25	206.25		\$ 12,243,144

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 30,869	\$ 31,768	\$ 25,656	\$ (6,112)
Flexible Benefits	2,158,384	2,424,355	2,550,305	125,950
Insurance	846	-	-	-
Long-Term Disability	-	39,506	47,097	7,591
Medicare	170,807	169,451	166,766	(2,685)
Other	48,167	-	-	-
Other Post-Employment Benefits	1,185,504	1,190,950	1,164,320	(26,630)
Retiree Medical Trust	12,361	12,147	14,556	2,409
Retirement 401 Plan	9,919	9,256	8,635	(621)
Retirement ADC	4,013,372	4,267,566	4,630,552	362,986
Retirement DROP	50,974	53,449	39,113	(14,336)
Risk Management Administration	228,846	200,416	201,668	1,252
Supplemental Pension Savings Plan	756,426	774,969	804,154	29,185
Unemployment Insurance	17,179	17,547	17,058	(489)
Workers' Compensation	667,514	914,833	448,370	(466,463)
Fringe Benefits Subtotal	\$ 9,351,168	\$ 10,106,213	\$ 10,118,250	\$ 12,037
Total Personnel Expenditures			\$ 22,361,394	

Fleet Operations Replacement Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fleet Maintenance	\$ (28,316)	\$ -	\$ -	-
Fleet Services	1,087	-	-	-
Vehicle Acquisition	51,112,432	87,621,281	73,721,915	(13,899,366)
Total	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915	\$ (13,899,366)

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,800,634	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(16,700,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ (13,899,366)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 595	\$ -	\$ -	-
Fringe Benefits	480	-	-	-
PERSONNEL SUBTOTAL	1,075	-	-	-
NON-PERSONNEL				
Supplies	\$ 1,396,803	\$ -	\$ -	-
Contracts	355,405	-	-	-
Transfers Out	-	16,700,000	-	(16,700,000)
Capital Expenditures	37,646,878	58,251,465	58,251,465	-
Debt	11,685,041	12,669,816	15,470,450	2,800,634
NON-PERSONNEL SUBTOTAL	51,085,203	87,621,281	73,721,915	(13,899,366)
Total	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915	\$ (13,899,366)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 39,894,567	\$ 37,882,652	\$ 37,882,652	-
Other Revenue	11,292,239	36,086,823	36,086,823	-
Total	\$ 51,186,806	\$ 73,969,475	\$ 73,969,475	-

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 138	\$ -	\$ -	-
Medicare	8	-	-	-
Other Post-Employment Benefits	73	-	-	-
Retiree Medical Trust	1	-	-	-
Retirement ADC	197	-	-	-
Risk Management Administration	15	-	-	-
Supplemental Pension Savings Plan	46	-	-	-
Unemployment Insurance	1	-	-	-
Workers' Compensation	1	-	-	-
Fringe Benefits Subtotal	\$ 480	\$ -	\$ -	-

Fleet Operations

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total Personnel Expenditures		\$	-	

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 767,384	\$ 2,230,238	\$ 1,730,067
Continuing Appropriation - CIP	1,890,531	2,395,297	2,076,508
TOTAL BALANCE AND RESERVES	\$ 2,657,914	\$ 4,625,535	\$ 3,806,574
REVENUE			
Charges for Services	\$ 55,039,863	\$ 54,795,094	\$ 53,795,094
Other Revenue	530,063	368,349	368,349
Revenue from Use of Money and Property	123,211	140,000	140,000
Transfers In	158,723	28,296	28,296
TOTAL REVENUE	\$ 55,851,860	\$ 55,331,739	\$ 54,331,739
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 58,509,774	\$ 59,957,274	\$ 58,138,313
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 515,832	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 515,832	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 12,231,970	\$ 12,394,663	\$ 12,243,144
Fringe Benefits	9,351,168	10,106,213	10,118,250
Supplies	13,985,030	13,094,915	13,095,507
Contracts	5,550,233	5,750,965	5,440,532
Information Technology	784,690	1,895,546	2,099,360
Energy and Utilities	11,272,594	12,202,790	12,163,207
Other Expenses	4,794	4,826	4,826
Transfers Out	-	1,633	1,633
Capital Expenditures	184,383	50,611	350,611
TOTAL OPERATING EXPENSE	\$ 53,364,861	\$ 55,502,162	\$ 55,517,070
TOTAL EXPENSE	\$ 53,880,693	\$ 55,502,162	\$ 55,517,070
RESERVES			
Continuing Appropriation - CIP	\$ 2,395,297	\$ 2,395,297	\$ 2,076,508
TOTAL RESERVES	\$ 2,395,297	\$ 2,395,297	\$ 2,076,508
BALANCE	\$ 2,233,784	\$ 2,059,815	\$ 544,735
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 58,509,774	\$ 59,957,274	\$ 58,138,313

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 43,155,648	\$ 36,305,683	\$ 41,829,005
Continuing Appropriation - Operating	50,941,006	57,925,353	27,665,856
TOTAL BALANCE AND RESERVES	\$ 94,096,654	\$ 94,231,036	\$ 69,494,860
REVENUE			
Charges for Services	\$ 39,894,567	\$ 37,882,652	\$ 37,882,652
Other Revenue	11,292,239	36,086,823	36,086,823
TOTAL REVENUE	\$ 51,186,806	\$ 73,969,475	\$ 73,969,475
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 145,283,460	\$ 168,200,511	\$ 143,464,335
OPERATING EXPENSE			
Personnel Expenses	\$ 595	\$ -	-
Fringe Benefits	480	-	-
Supplies	1,396,803	-	-
Contracts	355,405	-	-
Transfers Out	-	16,700,000	-
Capital Expenditures	37,646,878	58,251,465	58,251,465
Debt Expenses	11,685,041	12,669,816	15,470,450
TOTAL OPERATING EXPENSE	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915
TOTAL EXPENSE	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915
RESERVES			
Continuing Appropriation - Operating	\$ 57,925,353	\$ 57,925,353	\$ 27,665,856
TOTAL RESERVES	\$ 57,925,353	\$ 57,925,353	\$ 27,665,856
BALANCE	\$ 36,272,904	\$ 22,653,877	\$ 42,076,564
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 145,283,460	\$ 168,200,511	\$ 143,464,335

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Fleet Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	211.50	176.33	174.50	(1.83)
Personnel Expenditures	\$ 17,820,002	\$ 15,704,262	\$ 16,405,059	\$ 700,797
Non-Personnel Expenditures	5,797,540	6,521,251	6,518,001	(3,250)
Total Department Expenditures	\$ 23,617,542	\$ 22,225,513	\$ 22,923,060	\$ 697,547
Total Department Revenue	\$ 5,778,443	\$ 5,159,922	\$ 4,923,756	\$ (236,166)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Facilities	\$ 23,583,592	\$ 22,504,347	\$ 22,923,060	\$ 418,713
Facilities Services	33,951	(278,834)	-	278,834
Total	\$ 23,617,542	\$ 22,225,513	\$ 22,923,060	\$ 697,547

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Facilities	210.50	176.33	174.50	(1.83)
Facilities Services	1.00	0.00	0.00	0.00
Total	211.50	176.33	174.50	(1.83)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(1.83)	\$ 712,752	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	242,425	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(5,951)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(11,955)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(51,007)	-

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(188,717)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	-	(236,166)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(1.83)	\$ 697,547	\$ (236,166)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 10,536,865	\$ 9,447,465	\$ 9,388,895	(58,570)
Fringe Benefits	7,283,137	6,256,797	7,016,164	759,367
PERSONNEL SUBTOTAL	17,820,002	15,704,262	16,405,059	700,797
NON-PERSONNEL				
Supplies	\$ 1,546,837	\$ 1,921,348	\$ 1,922,203	855
Contracts	2,945,862	3,085,387	3,023,199	(62,188)
Information Technology	399,761	499,868	742,293	242,425
Energy and Utilities	467,882	599,085	414,743	(184,342)
Other	4,417	5,000	5,000	-
Capital Expenditures	22,220	-	-	-
Debt	410,562	410,563	410,563	-
NON-PERSONNEL SUBTOTAL	5,797,540	6,521,251	6,518,001	(3,250)
Total	\$ 23,617,542	\$ 22,225,513	\$ 22,923,060	\$ 697,547

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 5,591,670	\$ 5,159,922	\$ 4,923,756	(236,166)
Other Revenue	27,426	-	-	-
Transfers In	159,348	-	-	-
Total	\$ 5,778,443	\$ 5,159,922	\$ 4,923,756	(236,166)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,613 - 40,456	\$ 80,103
20000012	Administrative Aide 1	2.00	1.00	1.00	39,458 - 47,528	47,528
20000024	Administrative Aide 2	2.00	1.00	1.00	45,448 - 54,766	53,671
20000241	Apprentice 1-Electrician (5 Yr)	2.00	0.00	0.00	34,611 - 46,155	-
20000245	Apprentice 1-HVACR Technician	3.00	1.00	1.00	38,168 - 50,877	50,877
20000259	Apprentice 1-Plumber	1.00	0.00	0.00	34,611 - 46,155	-

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000242	Apprentice 2-Electrician (5 Yr)	0.00	0.00	2.00	49,026 - 57,699	115,398
20000260	Apprentice 2-Plumber	0.00	1.00	0.00	43,264 - 54,808	-
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	69,722
20000201	Building Maintenance Supervisor	11.00	10.08	10.00	65,998 - 79,830	798,300
20000205	Building Service Supervisor	2.00	2.00	2.00	48,797 - 59,010	118,020
20000224	Building Service Technician	25.00	21.42	21.00	35,568 - 42,328	881,647
20000202	Building Supervisor	5.00	3.08	4.00	42,432 - 50,939	201,718
20000234	Carpenter	15.00	15.00	15.00	46,363 - 55,494	808,598
20000235	Carpenter Supervisor	2.00	2.00	2.00	52,499 - 63,586	125,900
20000617	Construction Estimator	2.00	0.00	0.00	57,304 - 69,306	-
20000352	Custodian 1	0.00	0.08	0.00	30,160 - 31,200	-
20000354	Custodian 2	18.50	17.50	17.50	30,160 - 33,342	557,461
20000355	Custodian 3	1.00	1.00	1.00	30,930 - 36,254	36,254
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	132,309
20000408	Electrician	16.00	16.00	13.00	50,253 - 60,341	740,503
20000413	Electrician Supervisor	2.00	1.00	1.00	57,304 - 69,306	69,306
20000468	Grounds Maintenance Worker 2	5.00	0.25	0.00	33,883 - 40,310	-
20000499	Heating Technician	2.00	0.00	0.00	50,257 - 60,334	-
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	63,170 - 76,419	152,838
20000833	HVACR Technician	13.00	14.00	14.00	55,411 - 66,498	873,257
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	69,722
20000613	Locksmith	2.00	2.00	2.00	47,174 - 56,410	111,692
20000667	Painter	20.00	20.08	20.00	44,387 - 53,310	1,026,087
20000668	Painter Supervisor	2.00	2.00	2.00	50,565 - 61,110	122,220
20000172	Payroll Specialist 1	1.00	0.00	0.00	38,938 - 46,862	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,188
20000701	Plant Process Control Electrician	1.00	0.17	0.00	66,435 - 79,768	-
20000709	Plasterer	3.00	2.00	2.00	48,547 - 58,198	115,523
20000711	Plumber	12.00	10.17	12.00	50,253 - 60,341	708,021
20000713	Plumber Supervisor	1.00	1.00	1.00	57,304 - 69,306	69,306
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,330	121,888
20000760	Project Assistant	1.00	1.00	0.00	61,755 - 74,402	-
20000761	Project Officer 1	2.00	2.00	2.00	71,094 - 85,862	147,140
20000842	Roofer	7.00	7.00	7.00	42,328 - 50,710	350,921
20000841	Roofing Supervisor	1.00	1.00	1.00	48,131 - 58,219	57,055
20000847	Safety Officer	1.00	1.00	1.00	61,797 - 74,630	73,137
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	82,077 - 99,258	99,258
20000966	Senior HVACR Technician	8.00	7.08	7.00	58,178 - 69,846	487,525
20000826	Senior Locksmith	1.00	1.00	1.00	49,566 - 59,301	49,566
20000015	Senior Management Analyst	1.00	0.08	0.00	63,336 - 76,586	-
20000945	Stadium Groundskeeper	2.00	0.17	0.00	40,227 - 48,152	-
20000949	Stadium Maintenance Technician	5.00	0.17	0.00	40,227 - 48,152	-

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
	Budgeted Personnel					(518,190)
	Expenditure Savings					
	Electrician Cert Pay					12,068
	Night Shift Pay					1,667
	Overtime Budgeted					151,504
	Split Shift Pay					6,539
	Termination Pay Annual					32,496
	Leave					
	Vacation Pay In Lieu					45,832
FTE, Salaries, and Wages Subtotal		211.50	176.33	174.50		\$ 9,388,895

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,769	\$ 17,171	\$ 18,463	\$ 1,292
Flexible Benefits	2,110,635	1,846,933	2,011,954	165,021
Long-Term Disability	-	31,889	38,293	6,404
Medicare	162,182	133,522	132,825	(697)
Other	17,394	-	-	-
Other Post-Employment Benefits	1,196,036	1,031,001	1,013,534	(17,467)
Retiree Medical Trust	15,573	14,537	15,744	1,207
Retirement 401 Plan	13,852	9,233	10,535	1,302
Retirement ADC	2,451,597	1,967,545	2,447,809	480,264
Retirement DROP	37,252	34,033	16,628	(17,405)
Risk Management Administration	231,009	173,496	175,551	2,055
Supplemental Pension Savings Plan	670,333	644,141	648,129	3,988
Unemployment Insurance	16,003	14,147	13,880	(267)
Workers' Compensation	341,504	339,149	472,819	133,670
Fringe Benefits Subtotal	\$ 7,283,137	\$ 6,256,797	\$ 7,016,164	\$ 759,367
Total Personnel Expenditures			\$ 16,405,059	



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Gas Tax Fund



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Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State excise tax on gasoline is 37.7 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues have been deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12.8 cent per gallon tax on gasoline and 21.4 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Gas Tax Fund

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

Gas Tax Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	44,673,054	42,622,965	63,466,467	20,843,502
Total Department Expenditures	\$ 44,673,054	\$ 42,622,965	\$ 63,466,467	\$ 20,843,502
Total Department Revenue	\$ 58,878,323	\$ 60,930,535	\$ 63,466,467	\$ 2,535,932

Gas Tax Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Gas Tax Fund	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411
Total	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustments to Gas Tax Allocations	0.00	\$ 1,654,290	\$ 1,601,411
Adjustment to Gas Tax non-personnel expenditures and revenue for Fiscal Year 2022 due to revised State of California Gas Tax projections.			
Non-Discretionary Adjustment	0.00	(52,879)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 1,601,411	\$ 1,601,411

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 5,918	\$ -	\$ -	-
Contracts	12,217,891	7,868,706	9,522,996	1,654,290
Energy and Utilities	200,986	214,712	161,833	(52,879)
Transfers Out	22,892,500	26,016,998	26,016,998	-
NON-PERSONNEL SUBTOTAL	35,317,294	34,100,416	35,701,827	1,601,411
Total	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411

Gas Tax Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 33,342,834	\$ 33,835,900	\$ 35,487,311	\$ 1,651,411
Other Revenue	122	-	-	-
Rev from Money and Prop	294,705	264,516	214,516	(50,000)
Total	\$ 33,637,661	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 97,047	\$ -	\$ -	-
Total	\$ 97,047	\$ -	\$ -	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 97,047	\$ -	\$ -	-
NON-PERSONNEL SUBTOTAL	97,047	-	-	-
Total	\$ 97,047	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 81,611	\$ -	\$ -	-
Total	\$ 81,611	\$ -	\$ -	-

Road Maintenance and Rehabilitation Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Road Maintenance and Rehabilitation Fund	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640	\$ 19,242,091
Total	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640	\$ 19,242,091

Gas Tax Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Maintenance and Rehabilitation Adjustment	0.00 \$	19,242,091 \$	934,521
Adjustment to non-personnel expenditures and revenues are due to revised State of California projections.			
Total	0.00 \$	19,242,091 \$	934,521

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640	\$ 19,242,091
NON-PERSONNEL SUBTOTAL	9,258,713	8,522,549	27,764,640	19,242,091
Total	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640	\$ 19,242,091

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 24,604,127	\$ 26,830,119	\$ 27,764,640	\$ 934,521
Rev from Money and Prop	554,923	-	-	-
Total	\$ 25,159,050	\$ 26,830,119	\$ 27,764,640	\$ 934,521

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,588,818)	\$ 1,600,794	\$ 1,600,794
Continuing Appropriation - CIP	6,280,436	4,071,206	2,576,564
Continuing Appropriation - Operating	12,211,323	8,820,701	6,656,266
TOTAL BALANCE AND RESERVES	\$ 16,902,942	\$ 14,492,701	\$ 10,833,623
REVENUE			
Other Local Taxes	\$ 33,342,834	\$ 32,948,875	\$ 35,487,311
Other Revenue	122	-	-
Revenue from Use of Money and Property	294,705	264,516	214,516
TOTAL REVENUE	\$ 33,637,661	\$ 33,213,391	\$ 35,701,827
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 50,540,603	\$ 47,706,092	\$ 46,535,450
OPERATING EXPENSE			
Supplies	\$ 5,918	\$ -	\$ -
Contracts	8,022,270	7,868,706	9,522,996
Energy and Utilities	200,986	214,712	161,833
Transfers Out	22,892,500	26,016,998	26,016,998
TOTAL OPERATING EXPENSE	\$ 31,121,673	\$ 34,100,416	\$ 35,701,827
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 730,608	\$ -	\$ -
Operating Expenditures	4,195,621	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,926,229	\$ -	\$ -
TOTAL EXPENSE	\$ 36,047,902	\$ 34,100,416	\$ 35,701,827
RESERVES			
Continuing Appropriation - CIP	\$ 4,071,206	\$ 4,071,206	\$ 2,576,564
Continuing Appropriation - Operating	8,820,702	8,820,702	6,656,266
TOTAL RESERVES	\$ 12,891,908	\$ 12,891,908	\$ 9,232,830
BALANCE	\$ 1,600,793	\$ 713,768	\$ 1,600,793
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 50,540,603	\$ 47,706,092	\$ 46,535,450

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 56,342	\$ 32,953	\$ 62,953
Continuing Appropriation - CIP	2,995,380	1,117,841	877,490
Continuing Appropriation - Operating	411,139	314,092	-
TOTAL BALANCE AND RESERVES	\$ 3,462,861	\$ 1,464,886	\$ 940,443
REVENUE			
Revenue from Use of Money and Property	\$ 81,611	\$ -	-
TOTAL REVENUE	\$ 81,611	\$ -	-
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,544,472	\$ 1,464,886	\$ 940,443
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 105,000	\$ -	-
TOTAL CIP EXPENSE	\$ 105,000	\$ -	-
OPERATING EXPENSE			
Contracts	\$ -	\$ -	-
TOTAL OPERATING EXPENSE	\$ -	\$ -	-
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,877,538	\$ -	-
Operating Expenditures	97,047	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,974,586	\$ -	-
TOTAL EXPENSE	\$ 2,079,586	\$ -	-
RESERVES			
Continuing Appropriation - CIP	\$ 1,117,841	\$ 1,117,841	\$ 877,490
Continuing Appropriation - Operating	314,092	314,092	-
TOTAL RESERVES	\$ 1,431,933	\$ 1,431,933	\$ 877,490
BALANCE	\$ 32,953	\$ 32,953	\$ 62,953
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,544,472	\$ 1,464,886	\$ 940,443

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,869,946	\$ 1,871,239	\$ 392,619
Continuing Appropriation - CIP	9,510,879	15,059,212	29,643,404
Continuing Appropriation - Operating	3,826,363	15,090,499	9,191,722
TOTAL BALANCE AND RESERVES	\$ 16,207,188	\$ 32,020,949	\$ 39,227,744
REVENUE			
Other Local Taxes	\$ 24,604,127	\$ 26,830,119	\$ 27,764,640
Revenue from Use of Money and Property	554,923	-	-
TOTAL REVENUE	\$ 25,159,050	\$ 26,830,119	\$ 27,764,640
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 41,366,238	\$ 58,851,068	\$ 66,992,384
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 18,307,570	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 18,307,570	\$ -
OPERATING EXPENSE			
Contracts	\$ 5,432,350	\$ 8,522,549	\$ 27,764,640
TOTAL OPERATING EXPENSE	\$ 5,432,350	\$ 8,522,549	\$ 27,764,640
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 86,575	\$ -	\$ -
Operating Expenditures	3,826,363	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,912,938	\$ -	\$ -
TOTAL EXPENSE	\$ 9,345,288	\$ 26,830,119	\$ 27,764,640
RESERVES			
Continuing Appropriation - CIP	\$ 15,059,212	\$ 15,059,212	\$ 29,643,404
Continuing Appropriation - Operating	15,090,499	15,090,499	9,191,722
TOTAL RESERVES	\$ 30,149,711	\$ 30,149,711	\$ 38,835,126
BALANCE	\$ 1,871,238	\$ 1,871,238	\$ 392,618
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 41,366,238	\$ 58,851,068	\$ 66,992,384

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

General Services



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General Services



Description

In Fiscal Year 2021, the Deputy Chief Operating Officer of the General Services Branch was responsible for overseeing the day-to-day City operations within Fleet Operations and Engineering and Capital Projects Departments. In the Fiscal Year 2022 Proposed Budget, the General Services Branch is eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.



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General Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	1.50	0.00	(1.50)
Personnel Expenditures	\$ -	\$ 459,509	\$ -	(459,509)
Non-Personnel Expenditures	-	24,177	-	(24,177)
Total Department Expenditures	\$ -	\$ 483,686	\$ -	(483,686)
Total Department Revenue	\$ -	\$ 97,526	\$ -	(97,526)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
General Services	\$ -	\$ 483,686	\$ -	(483,686)
Total	\$ -	\$ 483,686	\$ -	(483,686)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 56,925	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(1,415)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(7,300)	-
Restructure of the General Services Branch Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the General Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	(1.50)	(531,896)	(97,526)
Total	(1.50)	\$ (483,686)	\$ (97,526)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 235,341	\$ -	(235,341)

General Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits	-	224,168	-	(224,168)
PERSONNEL SUBTOTAL	-	459,509	-	(459,509)
NON-PERSONNEL				
Supplies	\$ -	\$ 900	\$ -	(900)
Contracts	-	6,904	-	(6,904)
Information Technology	-	1,415	-	(1,415)
Energy and Utilities	-	6,258	-	(6,258)
Other	-	8,700	-	(8,700)
NON-PERSONNEL SUBTOTAL	-	24,177	-	(24,177)
Total	\$ -	\$ 483,686	\$ -	(483,686)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ -	\$ 97,526	\$ -	(97,526)
Total	\$ -	\$ 97,526	\$ -	(97,526)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	1.00	0.00	\$ 63,128 - 239,138	\$ -
20000924	Executive Assistant	0.00	0.50	0.00	46,467 - 56,202	-
FTE, Salaries, and Wages Subtotal		0.00	1.50	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,243	\$ -	(6,243)
Flexible Benefits	-	19,036	-	(19,036)
Long-Term Disability	-	817	-	(817)
Medicare	-	3,412	-	(3,412)
Other Post-Employment Benefits	-	9,440	-	(9,440)
Retiree Medical Trust	-	74	-	(74)
Retirement ADC	-	167,590	-	(167,590)
Risk Management Administration	-	1,589	-	(1,589)
Supplemental Pension Savings Plan	-	15,098	-	(15,098)
Unemployment Insurance	-	368	-	(368)
Workers' Compensation	-	501	-	(501)
Fringe Benefits Subtotal	\$ -	\$ 224,168	\$ -	(224,168)
Total Personnel Expenditures			\$ -	

Government Affairs



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Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

Government Affairs

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,070,314	\$ 1,189,703	\$ 1,241,505	\$ 51,802
Non-Personnel Expenditures	49,769	68,851	73,370	4,519
Total Department Expenditures	\$ 1,120,083	\$ 1,258,554	\$ 1,314,875	\$ 56,321
Total Department Revenue	\$ 14,071	\$ 319,094	\$ 319,094	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Government Affairs	\$ 1,120,083	\$ 1,258,554	\$ 1,314,875	\$ 56,321
Total	\$ 1,120,083	\$ 1,258,554	\$ 1,314,875	\$ 56,321

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Government Affairs	7.00	7.00	7.00	0.00
Total	7.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 62,357	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	6,015	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	191	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,687)	-

Government Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments	0.00	(10,555)	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Total	0.00	\$ 56,321	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 722,078	\$ 844,281	\$ 795,458	(48,823)
Fringe Benefits	348,236	345,422	446,047	100,625
PERSONNEL SUBTOTAL	1,070,314	1,189,703	1,241,505	51,802
NON-PERSONNEL				
Supplies	\$ 3,825	\$ 9,808	\$ 10,378	570
Contracts	39,267	46,642	44,576	(2,066)
Information Technology	1,154	6,601	12,616	6,015
Energy and Utilities	1,394	-	-	-
Other	4,128	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	49,769	68,851	73,370	4,519
Total	\$ 1,120,083	\$ 1,258,554	\$ 1,314,875	\$ 56,321

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ -	\$ 319,094	\$ 319,094	-
Transfers In	14,071	-	-	-
Total	\$ 14,071	\$ 319,094	\$ 319,094	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.00	1.00	\$ 50,128 - 184,330	\$ 130,000
20001129	Governmental Relations Director	1.00	1.00	1.00	37,024 - 221,125	145,000
20001234	Program Coordinator	1.00	1.00	1.00	30,160 - 147,160	86,000
20001222	Program Manager	5.00	5.00	4.00	50,128 - 184,330	434,458
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00		\$ 795,458

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,054	\$ 3,641	\$ 6,480	2,839
Flexible Benefits	86,290	97,669	85,283	(12,386)
Long-Term Disability	-	2,892	3,333	441
Medicare	10,945	12,089	11,536	(553)
Other	55	-	-	-
Other Post-Employment Benefits	40,706	44,051	43,526	(525)

Government Affairs

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retiree Medical Trust	1,384	1,781	1,450	(331)
Retirement ADC	133,080	97,750	215,395	117,645
Risk Management Administration	7,856	7,413	7,539	126
Supplemental Pension Savings Plan	60,902	72,880	66,378	(6,502)
Unemployment Insurance	1,127	1,283	1,209	(74)
Workers' Compensation	838	3,973	3,918	(55)
Fringe Benefits Subtotal	\$ 348,236	\$ 345,422	\$ 446,047	\$ 100,625
Total Personnel Expenditures			\$ 1,241,505	

Homelessness Strategies



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Description

Homelessness Strategies oversees and develops homelessness related programs and services, and was restructured to function as a new department in Fiscal Year 2021. The Department plans, develops, and oversees a comprehensive network of citywide programs that provide immediate assistance and long-term solutions to meet the needs of those experiencing homelessness, serves as the City's liaison to agencies with a role in homelessness services to provide coordination and alignment of goals and funding, and ensures that the City's homelessness policies are properly reflected in the operations of, and carried out by, various City departments whose work impacts homelessness.

The vision is:

To prevent homelessness, offer housing opportunities that provide a path from homelessness, and offer services that meet the individualized needs of each person and family experiencing homelessness to help them achieve stability and long-term success.

The mission is:

To operate a comprehensive network of citywide programs that reflect a balance between providing immediate assistance and long-term solutions that meet the needs of those experiencing homelessness.

Homelessness Strategies

Goals and Objectives

Goal 1: *Broaden access to resources for all individuals experiencing homelessness*

- Increase the amount of programming, supportive services, and housing opportunities

Goal 2: *Improve existing programs for all individuals experiencing homelessness*

- Explore opportunities to improve, innovate, and create new services within existing programs

Goal 3: *Address the needs of our specific homeless populations*

- Increase opportunities for specific homeless populations, such as unsheltered individuals, youth, and Veterans, to access short-term shelter and long-term housing, and other services designed to provide stability

Homelessness Strategies

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	9.00	12.00	3.00
Personnel Expenditures	\$ -	\$ 1,333,662	\$ 1,720,999	\$ 387,337
Non-Personnel Expenditures	-	62,902,237	16,311,224	(46,591,013)
Total Department Expenditures	\$ -	\$ 64,235,899	\$ 18,032,223	\$ (46,203,676)
Total Department Revenue	\$ -	\$ 55,444,848	\$ 160,929	\$ (55,283,919)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Homelessness Strategies	\$ -	\$ 49,135,899	\$ 18,032,223	\$ (31,103,676)
Total	\$ -	\$ 49,135,899	\$ 18,032,223	\$ (31,103,676)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Homelessness Strategies	0.00	9.00	12.00	3.00
Total	0.00	9.00	12.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Homeless Programs and Services Addition of one-time non-personnel expenditures associated with crisis intervention and housing investment opportunities.	0.00	\$ 10,000,000	\$ -
Homelessness Strategies Department Staffing Addition of 1.00 Deputy Director and 2.00 Program Managers to support the Homelessness Strategies Department.	3.00	481,372	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	49,545	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	15,500	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,642	-

Homelessness Strategies

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(112,362)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Citywide Contracts Reduction of 2.6%	0.00	(350,794)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
One-Time Additions and Annualizations	0.00	(41,196,579)	(40,183,919)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	3.00 \$	(31,103,676) \$	(40,183,919)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 883,325	\$ 1,130,900	\$ 247,575
Fringe Benefits	-	450,337	590,099	139,762
PERSONNEL SUBTOTAL	-	1,333,662	1,720,999	387,337
NON-PERSONNEL				
Supplies	\$ -	\$ 1,400	\$ 1,400	-
Contracts	-	38,098,337	16,251,947	(21,846,390)
Information Technology	-	-	46,718	46,718
Energy and Utilities	-	-	8,659	8,659
Other	-	2,500	2,500	-
Transfers Out	-	9,700,000	-	(9,700,000)
NON-PERSONNEL SUBTOTAL	-	47,802,237	16,311,224	(31,491,013)
Total	\$ -	\$ 49,135,899	\$ 18,032,223	\$ (31,103,676)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ -	\$ 648,269	\$ 160,929	\$ (487,340)
Rev from Federal Agencies	-	39,696,579	-	(39,696,579)
Total	\$ -	\$ 40,344,848	\$ 160,929	\$ (40,183,919)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	2.00	2.00	\$ 57,699 - 69,722	\$ 121,026
20000049	Department Director	0.00	1.00	0.00	63,128 - 239,138	-
20001101	Department Director	0.00	0.00	1.00	63,128 - 239,138	165,402
20001168	Deputy Director	0.00	0.00	1.00	50,128 - 184,330	150,000
20001234	Program Coordinator	0.00	2.00	2.00	30,160 - 147,160	171,704
20001222	Program Manager	0.00	2.00	4.00	50,128 - 184,330	475,229

Homelessness Strategies

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000015	Senior Management Analyst	0.00	1.00	1.00	63,336 - 76,586	76,586
20000756	Word Processing Operator Bilingual - Regular Budgeted Personnel Expenditure Savings Vacation Pay In Lieu	0.00	1.00	1.00	33,613 - 40,456	39,849 1,456 (85,852) 15,500
FTE, Salaries, and Wages Subtotal		0.00	9.00	12.00		\$ 1,130,900

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 5,367	\$ 5,915	\$ 548
Flexible Benefits	-	115,135	116,543	1,408
Long-Term Disability	-	3,061	4,668	1,607
Medicare	-	12,809	16,173	3,364
Other Post-Employment Benefits	-	56,638	68,397	11,759
Retiree Medical Trust	-	1,691	2,136	445
Retirement ADC	-	166,971	261,347	94,376
Risk Management Administration	-	9,531	11,847	2,316
Supplemental Pension Savings Plan	-	73,456	93,120	19,664
Unemployment Insurance	-	1,358	1,692	334
Workers' Compensation	-	4,320	8,261	3,941
Fringe Benefits Subtotal	\$ -	\$ 450,337	\$ 590,099	\$ 139,762
Total Personnel Expenditures			\$ 1,720,999	

COVID-19 Rent Relief

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Homelessness Strategies	\$ -	\$ 15,100,000	\$ -	(15,100,000)
Total	\$ -	\$ 15,100,000	\$ -	(15,100,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (15,100,000)	\$ (15,100,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ (15,100,000)	\$ (15,100,000)

Homelessness Strategies

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 15,100,000	\$ -	(15,100,000)
NON-PERSONNEL SUBTOTAL	-	15,100,000	-	(15,100,000)
Total	\$ -	\$ 15,100,000	\$ -	(15,100,000)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ -	\$ 15,100,000	\$ -	(15,100,000)
Total	\$ -	\$ 15,100,000	\$ -	(15,100,000)

Homelessness Strategies

Revenue and Expense Statement (Non-General Fund)

COVID-19 Rent Relief	FY2020 Actual	FY2021* Budget	FY2022** Proposed
REVENUE			
Transfers In	\$ -	\$ 15,100,000	\$ -
TOTAL REVENUE	\$ -	\$ 15,100,000	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 15,100,000	\$ -
OPERATING EXPENSE			
Contracts	\$ -	\$ 15,100,000	\$ -
TOTAL OPERATING EXPENSE	\$ -	\$ 15,100,000	\$ -
TOTAL EXPENSE	\$ -	\$ 15,100,000	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 15,100,000	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Homelessness Strategies



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Human Resources



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Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Talent Management; Leadership and Workforce Planning; Reasonable Accommodations and Temporary Light Duty; Employee Assistance (EAP); and Citywide Volunteer, Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The vision is:

Create an environment where people succeed.

The mission is:

Make a meaningful difference.

Human Resources

Goals and Objectives

Goal 1: Create a work environment where employees feel valued and respected

- Promote robust and meaningful rewards and recognition programs
- Create programs that foster diversity and promote inclusion

Goal 2: Embrace positive change and adapt to new trends and practices in human resource development

- Implement data driven approaches to human resource management
- Streamline traditional human resource functions to meet changing needs and technology

Goal 3: Serve as a strategic business partner

- Provide high quality support for departments to ensure compliance with federal, state, and local employment laws
- Collaborate with departments to understand business operations and provide proactive strategic guidance

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Provide learning and development opportunities for employees, interns, and volunteers
- Develop employees for future leadership and career opportunities

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Maintain 13% or higher conversion rate of new employees from the City's internship, work readiness or volunteer programs ²	100%	87%	100%	15%	15%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year ³	100%	100%	100%	N/A*	100%

- COVID is impacting hiring and will be at least through 2022.
- Due to COVID-19 and Fiscal Year 2021 Contract Negotiations with the recognized employee organizations many of the Labor-Management Committee (LMCs) meetings were cancelled due to not being able to meet in person or placed on hold due to contract negotiations. However, those LMCs that were able to convert to an electronic platform have continued to meet or have been rescheduled by mutual agreement.

Human Resources

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	33.72	31.00	34.00	3.00
Personnel Expenditures	\$ 4,881,687	\$ 4,996,095	\$ 5,610,752	\$ 614,657
Non-Personnel Expenditures	528,086	675,612	1,224,995	549,383
Total Department Expenditures	\$ 5,409,773	\$ 5,671,707	\$ 6,835,747	\$ 1,164,040
Total Department Revenue	\$ 399,912	\$ 539,280	\$ 675,280	\$ 136,000

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Human Resources	\$ 5,409,773	\$ 5,671,707	\$ 6,835,747	\$ 1,164,040
Total	\$ 5,409,773	\$ 5,671,707	\$ 6,835,747	\$ 1,164,040

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Human Resources	33.72	31.00	34.00	3.00
Total	33.72	31.00	34.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Labor Negotiations and Support Services Addition of non-personnel expenditures associated to labor negotiation consultation.	0.00	\$ 385,782	\$ -
Addition of 2.00 Program Coordinators Addition of 2.00 Program Coordinators to support COVID-19 related operations and comply with annual workforce report audit recommendations.	2.00	242,724	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	218,231	-
Human Resources Support Addition of 1.00 Program Manager to provide dedicated human resources support to the Environmental Services Department.	1.00	153,702	136,000
Citywide LinkedIn Training Addition of non-personnel expenditures to manage and administer LinkedIn Training Citywide.	0.00	150,000	-
Employee Assistance Program Services Addition of non-personnel expenditures associated to the administration of the Employee Assistance Program.	0.00	50,000	-

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	42,339	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,639	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(18,745)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(72,632)	-
Total	3.00 \$	1,164,040 \$	136,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,945,465	\$ 2,995,796	\$ 3,402,949	\$ 407,153
Fringe Benefits	1,936,222	2,000,299	2,207,803	207,504
PERSONNEL SUBTOTAL	4,881,687	4,996,095	5,610,752	614,657
NON-PERSONNEL				
Supplies	\$ 39,212	\$ 35,412	\$ 36,422	\$ 1,010
Contracts	338,820	489,516	990,737	501,221
Information Technology	123,693	124,322	166,661	42,339
Energy and Utilities	20,206	16,271	22,584	6,313
Other	6,155	10,091	8,591	(1,500)
NON-PERSONNEL SUBTOTAL	528,086	675,612	1,224,995	549,383
Total	\$ 5,409,773	\$ 5,671,707	\$ 6,835,747	\$ 1,164,040

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 392,073	\$ 539,280	\$ 675,280	\$ 136,000
Other Revenue	5,428	-	-	-
Transfers In	2,411	-	-	-
Total	\$ 399,912	\$ 539,280	\$ 675,280	\$ 136,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,448 - 54,766	\$ 50,960
20001140	Assistant Department Director	0.00	1.00	1.00	63,128 - 239,138	149,781

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000311	Associate Department Human Resources Analyst	5.00	4.00	4.00	57,699 - 69,722	265,380
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	154,960
20001168	Deputy Director	2.00	1.00	1.00	50,128 - 184,330	140,000
90001073	Management Intern-Hourly	0.72	0.00	0.00	30,160 - 31,200	-
20000627	Organization Effectiveness Specialist 3	1.00	1.00	1.00	63,336 - 76,586	63,336
20001234	Program Coordinator	7.00	6.00	8.00	30,160 - 147,160	730,333
20001222	Program Manager	12.00	12.00	13.00	50,128 - 184,330	1,585,581
20000312	Senior Department Human Resources Analyst	1.00	0.00	0.00	63,336 - 76,586	-
20000313	Supervising Department Human Resources Analyst	2.00	3.00	3.00	71,240 - 86,320	258,960
20000756	Word Processing Operator Budgeted Personnel Expenditure Savings	1.00	1.00	1.00	33,613 - 40,456	40,456 (85,852)
	Termination Pay Annual Leave					8,091
	Vacation Pay In Lieu					40,963
FTE, Salaries, and Wages Subtotal		33.72	31.00	34.00		\$ 3,402,949

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 35,999	\$ 37,357	\$ 31,583	\$ (5,774)
Flexible Benefits	404,607	396,144	452,526	56,382
Insurance	1,040	-	-	-
Long-Term Disability	-	10,163	14,052	3,889
Medicare	43,850	41,873	48,040	6,167
Other	1,907	-	-	-
Other Post-Employment Benefits	188,607	182,497	205,193	22,696
Retiree Medical Trust	3,646	3,721	5,039	1,318
Retirement ADC	982,647	1,057,591	1,121,589	63,998
Retirement DROP	5,685	3,912	6,590	2,678
Risk Management Administration	36,374	30,711	35,541	4,830
Supplemental Pension Savings Plan	214,284	220,624	261,658	41,034
Unemployment Insurance	4,600	4,507	5,092	585
Workers' Compensation	12,976	11,199	20,900	9,701
Fringe Benefits Subtotal	\$ 1,936,222	\$ 2,000,299	\$ 2,207,803	\$ 207,504
Total Personnel Expenditures			\$ 5,610,752	



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Infrastructure Fund



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Infrastructure Fund



Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

Infrastructure Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	3,753,661	-	10,000,000	10,000,000
Total Department Expenditures	\$ 3,753,661	\$ -	\$ 10,000,000	\$ 10,000,000
Total Department Revenue	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000	\$ 4,336,103

Infrastructure Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Infrastructure Fund	\$ 3,753,661	\$ -	\$ 10,000,000	\$ 10,000,000
Total	\$ 3,753,661	\$ -	\$ 10,000,000	\$ 10,000,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Complete Streets for Communities of Concern	0.00	\$ 10,000,000	\$ 10,000,000
Addition of one-time transfer-for Complete Streets Funding for Communities of Concern.			
One-Time Additions and Annualizations	0.00	-	(5,663,897)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ 10,000,000	\$ 4,336,103

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 2,740,967	\$ -	\$ -	-
Contracts	955,255	-	10,000,000	10,000,000
Information Technology	392	-	-	-
Energy and Utilities	34,027	-	-	-
Capital Expenditures	23,020	-	-	-
NON-PERSONNEL SUBTOTAL	3,753,661	-	10,000,000	10,000,000
Total	\$ 3,753,661	\$ -	\$ 10,000,000	\$ 10,000,000

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000	\$ 4,336,103
Total	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000	\$ 4,336,103

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 76,073	\$ 13,072,959	\$ 13,092,878
Continuing Appropriation - CIP	13,997,505	14,185,422	15,219,604
Continuing Appropriation - Operating	-	430,544	(5,233,353)
TOTAL BALANCE AND RESERVES	\$ 14,073,578	\$ 27,688,925	\$ 23,079,129
REVENUE			
Transfers In	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000
TOTAL REVENUE	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 38,146,849	\$ 33,352,822	\$ 33,079,129
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 6,704,262	\$ 5,663,897	-
TOTAL CIP EXPENSE	\$ 6,704,262	\$ 5,663,897	-
OPERATING EXPENSE			
Supplies	\$ 2,740,967	-	-
Contracts	955,255	-	10,000,000
Information Technology	392	-	-
Energy and Utilities	34,027	-	-
Capital Expenditures	23,020	-	-
TOTAL OPERATING EXPENSE	\$ 3,753,661	\$ -	\$ 10,000,000
TOTAL EXPENSE	\$ 10,457,923	\$ 5,663,897	\$ 10,000,000
RESERVES			
Continuing Appropriation - CIP	\$ 14,185,422	\$ 14,185,422	\$ 15,219,604
Continuing Appropriation - Operating	-	430,544	(5,233,353)
TOTAL RESERVES	\$ 14,185,422	\$ 14,615,966	\$ 9,986,251
BALANCE	\$ 13,503,503	\$ 13,072,959	\$ 13,092,878
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 38,146,849	\$ 33,352,822	\$ 33,079,129

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Internal Operations



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Internal Operations

Description

The Internal Operations Departments was phased out in Fiscal Year 2021.

Internal Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	1.50	0.00	0.00	0.00
Personnel Expenditures	\$ 425,101	\$ -	\$ -	-
Non-Personnel Expenditures	22,178	-	-	-
Total Department Expenditures	\$ 447,279	\$ -	\$ -	-
Total Department Revenue	\$ 15,632	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Internal Operations	\$ 446,192	\$ -	\$ -	-
Total	\$ 446,192	\$ -	\$ -	-

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Internal Operations	1.50	0.00	0.00	0.00
Total	1.50	0.00	0.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	FTE \$	Expenditures \$	Revenue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 224,747	\$ -	\$ -	-
Fringe Benefits	200,354	-	-	-
PERSONNEL SUBTOTAL	425,101	-	-	-
NON-PERSONNEL				
Supplies	\$ 1,945	\$ -	\$ -	-
Contracts	5,618	-	-	-
Information Technology	6,155	-	-	-
Energy and Utilities	2,148	-	-	-
Other	5,225	-	-	-
NON-PERSONNEL SUBTOTAL	21,091	-	-	-
Total	\$ 446,192	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 15,632	\$ -	\$ -	-
Total	\$ 15,632	\$ -	\$ -	-

Internal Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000047	Deputy Chief Operating Officer	1.00	0.00	0.00	\$ 63,128 - 239,138	\$ -
20000924	Executive Assistant	0.50	0.00	0.00	46,467 - 56,202	-
FTE, Salaries, and Wages Subtotal		1.50	0.00	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 22,384	\$ -	\$ -	-
Insurance	1,338	-	-	-
Medicare	3,268	-	-	-
Other Post-Employment Benefits	9,134	-	-	-
Retiree Medical Trust	62	-	-	-
Retirement ADC	153,559	-	-	-
Risk Management Administration	1,797	-	-	-
Supplemental Pension Savings Plan	7,985	-	-	-
Unemployment Insurance	354	-	-	-
Workers' Compensation	472	-	-	-
Fringe Benefits Subtotal	\$ 200,354	\$ -	\$ -	-
Total Personnel Expenditures			\$ -	-



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Library



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Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 3.0 million items, including e-books and audiovisual materials, 3,421 periodical subscriptions, 1.6 million government publications, and over 189,000 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The vision is:

The place for opportunity, discovery, and inspiration

The mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternate service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego

- Increase public outreach
- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Annual attendance at adult programs ¹	150,000	169,264	75,000	11,894	29,735
Annual attendance at juvenile programs ¹	300,000	445,043	150,000	37,316	93,290
Annual circulation per capita ²	5.00	4.40	5.00	2.60	4.00
Number of patrons using Internet resources provided by the Library ³	1,100,000	665,104	550,000	335,258	550,000
Percentage increase in number of library visitors ⁴	2.00 %	-23.10 %	0.00 %	-95.30 %	10.00 %
Percentage increase in participation in literacy and educational programs ¹	10%	50%	5%	-90%	150%
Percentage increase in participation in technology programs ¹	10%	-30%	5%	-5610%	150%
Percentage of overall satisfaction on program evaluations	90%	97%	90%	90%	90%
Percentage increase in social media engagement ⁵	10%	42%	10%	47%	20%

1. Decrease due to Library closures associated to the Covid-19 Pandemic. Target revised to reflect projected attendance based on social distancing guidelines and online live attendance counts.

1. Decrease due to Library closures associated to the Covid-19 Pandemic. Target revised to reflect projected attendance based on social distancing guidelines and online live attendance counts.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
1. Decrease due to Library closures associated to the Covid-19 Pandemic. Target revised to reflect projected attendance based on social distancing guidelines and online live attendance counts.					
1. Decrease due to Library closures associated to the Covid-19 Pandemic. Target revised to reflect projected attendance based on social distancing guidelines and online live attendance counts.					
2. Decrease due to Library closures associated to the Covid-19 Pandemic. Target revised to reflect projected increase in e-material availability.					
3. Decrease due to Library closures associated to the Covid-19 Pandemic.					
4. Decrease due to Library closures associated to the Covid-19 Pandemic. Target revised based on social distancing guidelines.					
5. Increase due to shift in outreach methodology.					

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	444.22	444.22	349.73	(94.49)
Personnel Expenditures	\$ 40,737,249	\$ 42,213,830	\$ 37,369,983	\$ (4,843,847)
Non-Personnel Expenditures	15,842,715	17,451,584	16,720,560	(731,024)
Total Department Expenditures	\$ 56,579,964	\$ 59,665,414	\$ 54,090,543	\$ (5,574,871)
Total Department Revenue	\$ 3,857,536	\$ 2,899,019	\$ 1,559,780	\$ (1,339,239)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Branch Libraries	\$ 32,306,381	\$ 32,691,719	\$ 27,898,852	\$ (4,792,867)
Central Library	20,146,572	22,526,493	20,227,156	(2,299,337)
Library Administration	4,127,012	4,447,202	5,964,535	1,517,333
Total	\$ 56,579,964	\$ 59,665,414	\$ 54,090,543	\$ (5,574,871)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Branch Libraries	289.65	288.65	222.00	(66.65)
Central Library	139.07	140.07	104.80	(35.27)
Library Administration	15.50	15.50	22.93	7.43
Total	444.22	444.22	349.73	(94.49)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 541,884	\$ -
Electronic Materials Addition of non-personnel expenditure to support the purchase of electronic materials such as e-books and e-audio books.	0.00	750,000	-
Do Your Homework at the Library Addition of one-time expenditures to support the Do Your Homework at the Library programs including Summer and Out of School Time camps.	4.43	499,881	-
Janitorial Services Addition of non-personnel expenditures for enhanced sanitation and rapid sanitations in accordance with the City's Sanitation Regulations.	0.00	409,020	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance Contract Adjustment of non-personnel expenditures to support ongoing maintenance of Radio Frequency Identification (RFID) equipment.	0.00	225,000	-
System-Wide Programming Addition of non-personnel expenditures for equitable system-wide programming.	0.00	200,000	-
Addition of Deputy Director Addition of 1.00 Library Deputy Director and associated non-personnel expenditures to support departmental oversight and increase capacity for management staff.	1.00	158,292	-
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to support fiscal, administrative, and business functions of Library services.	1.00	140,302	-
Open+ Solution Addition of non-personnel expenditures to extend patron access hours.	0.00	100,000	-
Training Addition of non-personnel expenditures to enhance professional development opportunities for staff.	0.00	37,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,136	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	17,572	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(386)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(110,078)	(305,246)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(197,654)	-
Reduction of Central Library Hours Adjustment to reflects the alignment of open Library hours, system-wide.	(5.65)	(230,834)	-
Reduction for Tuesday through Saturday Schedule Adjustment of expenditures to reflect the alignment of Library open hours schedule, system-wide.	(5.94)	(473,293)	-
Reduction of Central Library Hours Adjustment to reflect the alignment of open Library hours, system-wide.	(5.88)	(524,784)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(534,091)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(948,577)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Reduction for a Tuesday through Saturday Schedule	(83.45)	(5,655,261)	-
Adjustment of expenditures to reflect the alignment of Library open hours schedule, system-wide.			
Reduction of Foundation Donation Revenue	0.00	-	(500,000)
Adjustment to reflect the reduction of revenue from the San Diego Public Library Foundation.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(533,993)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	(94.49)	\$ (5,574,871)	\$ (1,339,239)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 22,181,663	\$ 23,354,481	\$ 19,094,382	(4,260,099)
Fringe Benefits	18,555,586	18,859,349	18,275,601	(583,748)
PERSONNEL SUBTOTAL	40,737,249	42,213,830	37,369,983	(4,843,847)
NON-PERSONNEL				
Supplies	\$ 2,273,803	\$ 2,473,887	\$ 3,100,952	627,065
Contracts	6,388,803	6,772,568	6,681,060	(91,508)
Information Technology	3,314,835	3,950,848	3,227,271	(723,577)
Energy and Utilities	2,816,813	3,199,131	2,656,127	(543,004)
Other	48,461	55,150	55,150	-
Transfers Out	1,000,000	1,000,000	1,000,000	-
NON-PERSONNEL SUBTOTAL	15,842,715	17,451,584	16,720,560	(731,024)
Total	\$ 56,579,964	\$ 59,665,414	\$ 54,090,543	\$ (5,574,871)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 633,816	\$ 995,131	\$ 676,144	(318,987)
Fines Forfeitures and Penalties	169	3,500	3,500	-
Other Revenue	558,045	519,136	19,136	(500,000)
Rev from Federal Agencies	-	893,437	-	(893,437)
Rev from Money and Prop	345,830	262,815	636,000	373,185
Rev from Other Agencies	324,583	225,000	225,000	-
Transfers In	1,995,093	-	-	-
Total	\$ 3,857,536	\$ 2,899,019	\$ 1,559,780	\$ (1,339,239)

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$ 33,613 - 40,456	\$ 105,770
20000012	Administrative Aide 1	1.00	1.00	1.00	39,458 - 47,528	47,528
20000024	Administrative Aide 2	7.00	7.00	7.00	45,448 - 54,766	348,982
20000048	Assistant Management Analyst	3.00	3.00	3.00	47,466 - 57,699	158,353
90000048	Assistant Management Analyst- Hourly	8.30	8.30	12.73	47,466 - 57,699	673,838
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	69,722
20000132	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	57,699
20001108	City Librarian	1.00	1.00	1.00	33,862 - 185,640	176,051
20001174	Deputy Library Director	2.00	2.00	3.00	50,128 - 184,330	384,198
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	69,722
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20000377	Information Systems Technician	3.00	3.00	3.00	45,448 - 54,766	162,318
20000594	Librarian 2	52.50	52.50	47.00	58,573 - 70,512	3,207,532
90000594	Librarian 2- Hourly	9.25	9.25	0.00	58,573 - 70,512	-
20000910	Librarian 3	29.00	29.00	29.00	64,896 - 78,749	2,190,385
20000596	Librarian 4	25.00	24.00	24.00	71,302 - 86,570	2,037,476
20000600	Library Assistant I	34.00	34.00	33.50	30,160 - 31,200	1,009,908
90000600	Library Assistant I- Hourly	55.60	0.00	0.00	30,160 - 31,200	-
20000602	Library Assistant II	113.50	113.50	108.00	34,258 - 41,454	4,349,828
90000602	Library Assistant II- Hourly	6.17	61.77	8.881784	34,258 - 41,454	-
				1970012		
				5E-16		
20000597	Library Assistant III	54.00	54.00	42.50	43,597 - 52,562	2,198,630
90000597	Library Assistant III- Hourly	6.90	6.90	0.00	43,597 - 52,562	(1)
20000772	Library Technician	8.00	8.00	7.00	36,046 - 43,555	296,225
20000770	Literacy Program Administrator	1.00	1.00	1.00	77,646 - 94,058	94,058
20000680	Payroll Specialist 2	2.00	2.00	2.00	40,726 - 49,171	98,342
20001222	Program Manager	2.00	2.00	3.00	50,128 - 184,330	341,279
20000760	Project Assistant	0.00	0.00	1.00	61,755 - 74,402	61,755
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,480 - 46,426	84,906
20000773	Senior Library Technician	1.00	1.00	1.00	41,392 - 50,086	48,357
20000015	Senior Management Analyst	2.00	2.00	2.00	63,336 - 76,586	152,023
20000992	Supervising Librarian	6.00	7.00	7.00	82,514 - 99,611	696,650
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	71,240
	Bilingual - Regular					74,256
	Budgeted Personnel					(888,463)
	Expenditure Savings					
	Master Library Degree					369,076
	Sick Leave - Hourly					53,715

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Termination Pay Annual Leave					50,856
	Vacation Pay In Lieu					99,646
FTE, Salaries, and Wages Subtotal		444.22	444.22	349.73		\$ 19,094,382

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 105,701	\$ 101,507	\$ 85,876	\$ (15,631)
Flexible Benefits	5,037,472	5,235,212	4,853,405	(381,807)
Long-Term Disability	1	78,655	77,297	(1,358)
Medicare	349,743	330,483	269,166	(61,317)
Other	96,385	-	-	-
Other Post-Employment Benefits	2,772,035	2,803,532	2,404,809	(398,723)
Retiree Medical Trust	20,741	21,656	22,161	505
Retirement 401 Plan	17,850	18,507	17,107	(1,400)
Retirement ADC	8,016,632	8,109,717	8,626,855	517,138
Retirement DROP	37,208	36,727	30,079	(6,648)
Risk Management Administration	534,996	471,784	416,799	(54,985)
Supplemental Pension Savings Plan	1,329,197	1,421,111	1,198,995	(222,116)
Unemployment Insurance	31,887	34,907	28,064	(6,843)
Workers' Compensation	205,737	195,551	244,988	49,437
Fringe Benefits Subtotal	\$ 18,555,586	\$ 18,859,349	\$ 18,275,601	\$ (583,748)
Total Personnel Expenditures			\$ 37,369,983	

Long Range Property Management Fund



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Long Range Property Management Fund



Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.

Long Range Property Management Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	474,825	410,307	1,222,873	812,566
Total Department Expenditures	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566
Total Department Revenue	\$ 1,272,394	\$ 1,034,365	\$ 818,639	\$ (215,726)

Long Range Property Management Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Long Range Property Management Fund	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566
Total	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Property Management Support Increase of non-personnel expenditures associated with the property management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).	0.00	\$ 812,621	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(55)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(215,726)
Total	0.00	\$ 812,566	\$ (215,726)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 473,100	\$ 409,271	\$ 1,221,142	\$ 811,871
Energy and Utilities	1,725	1,036	1,731	695
NON-PERSONNEL SUBTOTAL	474,825	410,307	1,222,873	812,566
Total	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566

Long Range Property Management Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 18,116	\$ -	\$ -	-
Rev from Money and Prop	1,254,278	1,034,365	818,639	(215,726)
Total	\$ 1,272,394	\$ 1,034,365	\$ 818,639	\$ (215,726)

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,026,990	\$ 3,824,559	\$ 4,066,664
TOTAL BALANCE AND RESERVES	\$ 3,026,990	\$ 3,824,559	\$ 4,066,664
REVENUE			
Other Revenue	\$ 18,116	\$ -	\$ -
Revenue from Use of Money and Property	1,254,278	1,034,365	818,639
TOTAL REVENUE	\$ 1,272,394	\$ 1,034,365	\$ 818,639
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,299,384	\$ 4,858,924	\$ 4,885,303
OPERATING EXPENSE			
Contracts	\$ 473,100	\$ 409,271	\$ 1,221,142
Energy and Utilities	1,725	1,036	1,731
TOTAL OPERATING EXPENSE	\$ 474,825	\$ 410,307	\$ 1,222,873
TOTAL EXPENSE	\$ 474,825	\$ 410,307	\$ 1,222,873
BALANCE	\$ 3,824,559	\$ 4,448,617	\$ 3,662,430
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,299,384	\$ 4,858,924	\$ 4,885,303

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Low and Moderate Income Housing Asset Fund



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Low and Moderate Income Housing Asset Fund



Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

Low and Moderate Income Housing Asset Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,686,884	42,101,314	57,566,080	15,464,766
Total Department Expenditures	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766
Total Department Revenue	\$ 4,885,958	\$ 2,977,097	\$ 22,016,608	\$ 19,039,511

Low & Moderate Income Housing Asset Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Low & Moderate Income Housing Asset Fund	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766
Total	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Projects	0.00	\$ 14,868,480	-
Addition of non-personnel expenditures associated with low-income development housing loans.			
Project Management	0.00	395,960	-
Addition of non-personnel expenditures to support consulting services, management, and maintenance requirements.			
Administrative Support	0.00	194,468	-
Addition of non-personnel expenditures for miscellaneous administrative support.			
Support for Information Technology	0.00	5,170	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	688	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	19,039,511
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 15,464,766	\$ 19,039,511

Low and Moderate Income Housing Asset Fund

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 15,678,346	\$ 42,101,074	\$ 57,556,522	\$ 15,455,448
Information Technology	-	-	5,170	5,170
Energy and Utilities	8,539	240	4,388	4,148
NON-PERSONNEL SUBTOTAL	15,686,884	42,101,314	57,566,080	15,464,766
Total	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 587,512	\$ -	\$ 20,000,000	\$ 20,000,000
Rev from Money and Prop	3,508,240	2,977,097	2,016,608	(960,489)
Transfers In	790,207	-	-	-
Total	\$ 4,885,958	\$ 2,977,097	\$ 22,016,608	\$ 19,039,511

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 49,946,799	\$ 39,145,873	\$ 36,897,523
TOTAL BALANCE AND RESERVES	\$ 49,946,799	\$ 39,145,873	\$ 36,897,523
REVENUE			
Other Revenue	\$ 587,512	\$ -	\$ 20,000,000
Revenue from Use of Money and Property	3,508,240	2,977,097	2,016,608
Transfers In	790,207	-	-
TOTAL REVENUE	\$ 4,885,958	\$ 2,977,097	\$ 22,016,608
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 54,832,758	\$ 42,122,970	\$ 58,914,131
OPERATING EXPENSE			
Contracts	\$ 15,678,346	\$ 42,101,074	\$ 57,556,522
Information Technology	-	-	5,170
Energy and Utilities	8,539	240	4,388
TOTAL OPERATING EXPENSE	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080
TOTAL EXPENSE	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080
BALANCE	\$ 39,145,873	\$ 21,656	\$ 1,348,051
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 54,832,758	\$ 42,122,970	\$ 58,914,131

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Mission Bay and Balboa Park Improvement Fund



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Mission Bay and Balboa Park Improvement Fund



Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

Mission Bay and Balboa Park Improvement Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,850,789	1,887,430	1,871,280	(16,150)
Total Department Expenditures	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	\$ (16,150)
Total Department Revenue	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686	\$ 83,181

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	(16,150)
Total	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	\$ (16,150)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (16,150)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	83,181
Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.			
Total	0.00	\$ (16,150)	\$ 83,181

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 402,575	\$ 432,406	\$ 432,406	-
Energy and Utilities	17,464	22,594	22,594	-
Transfers Out	1,430,751	1,432,430	1,416,280	(16,150)
NON-PERSONNEL SUBTOTAL	1,850,789	1,887,430	1,871,280	(16,150)
Total	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	\$ (16,150)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686	\$ 83,181
Total	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686	\$ 83,181

Mission Bay and Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 121,925	\$ 134,292	\$ 75,025
TOTAL BALANCE AND RESERVES	\$ 121,925	\$ 134,292	\$ 75,025
REVENUE			
Transfers In	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686
TOTAL REVENUE	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,985,082	\$ 1,899,797	\$ 1,923,711
OPERATING EXPENSE			
Contracts	\$ 402,575	\$ 432,406	\$ 432,406
Energy and Utilities	17,464	22,594	22,594
Transfers Out	1,430,751	1,432,430	1,416,280
TOTAL OPERATING EXPENSE	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280
TOTAL EXPENSE	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280
BALANCE	\$ 134,292	\$ 12,367	\$ 52,431
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,985,082	\$ 1,899,797	\$ 1,923,711

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Mission Bay and Balboa Park Improvement Fund



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Mission Bay Park Improvement Fund



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Mission Bay Park Improvement Fund



Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

Mission Bay Park Improvement Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 3,333,430	\$ 6,647,568	\$ 7,905,994	\$ 1,258,426

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ -	1,258,426
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ -	1,258,426

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 953,508	\$ -	\$ -	-
Transfers In	2,379,922	6,647,568	7,905,994	1,258,426
Total	\$ 3,333,430	\$ 6,647,568	\$ 7,905,994	\$ 1,258,426

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,734,786	\$ 7,900,000	\$ -
Continuing Appropriation - CIP	35,051,169	30,873,096	36,239,351
TOTAL BALANCE AND RESERVES	\$ 42,785,955	\$ 38,773,096	\$ 36,239,352
REVENUE			
Revenue from Use of Money and Property	\$ 953,508	\$ -	\$ -
Transfers In	2,379,922	6,647,568	7,905,994
TOTAL REVENUE	\$ 3,333,430	\$ 6,647,568	\$ 7,905,994
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 46,119,385	\$ 45,420,664	\$ 44,145,346
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 3,168,216	\$ 7,900,000	\$ -
TOTAL CIP EXPENSE	\$ 3,168,216	\$ 7,900,000	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,178,074	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,178,074	\$ -	\$ -
TOTAL EXPENSE	\$ 7,346,290	\$ 7,900,000	\$ -
RESERVES			
Continuing Appropriation - CIP	\$ 30,873,096	\$ 30,873,096	\$ 36,239,351
TOTAL RESERVES	\$ 30,873,096	\$ 30,873,096	\$ 36,239,351
BALANCE	\$ 7,900,000	\$ 6,647,568	\$ 7,905,995
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 46,119,385	\$ 45,420,664	\$ 44,145,346

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Mission Bay Park Improvement Fund



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Mobility



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Description

The Mobility Department is responsible for coordinating the City's overall efforts in meeting the goals related to mobility within the Climate Action Plan, as well as the values and actions detailed within the Mobility Action Plan. Focused on interdepartmental coordination, regional alignment, and new policies and ordinances, this initial organizational step forward will further the City with equitable, efficient and effective mobility choices that support all our residents.

The Mobility Department was formed in the Fiscal Year 2021 from elements of multiple existing departments, including personnel from the Planning Department, ADA and Economic Development Department, as well as functions from Performance & Analytics Department, Development Services Department, and Environmental Services Department.



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Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	16.50	18.00	1.50
Personnel Expenditures	\$ -	\$ 2,797,193	\$ 2,387,439	\$ (409,754)
Non-Personnel Expenditures	-	153,743	725,411	571,668
Total Department Expenditures	\$ -	\$ 2,950,936	\$ 3,112,850	\$ 161,914
Total Department Revenue	\$ -	\$ 1,632,790	\$ 2,677,140	\$ 1,044,350

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Mobility	\$ -	\$ 2,950,936	\$ 3,112,850	\$ 161,914
Total	\$ -	\$ 2,950,936	\$ 3,112,850	\$ 161,914

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Mobility	0.00	16.50	18.00	1.50
Total	0.00	16.50	18.00	1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
SMD Public ROW Enforcement Addition of on-going non-personnel expenditures to support contract services for Shared Mobility Device Public Right Of Way enforcement.	0.00	\$ 361,972	\$ -
Mobility Action Plan Addition of non-personnel expenditures associated with the Mobility Action Plan.	0.00	120,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	71,230	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	21,918	-
IT Discretionary Adjustment Transfer of IT Discretionary expenditures from the Neighborhood Services branch to the Mobility Department.	0.00	2,827	-

Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(6,279)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(11,392)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	1.50	(421,146)	-
Shared Dockless Mobility Device Fees Transfer of revenue associated to shared dockless mobility devices from the Development Services Department to the Mobility Department.	0.00	-	1,572,750
Revised Revenue Adjustment to reflect revised SANDAG Coop Agreement and Shared Mobility Device Impound Fee revenue projections.	0.00	-	325,000
Revised Revenue Adjustment to reflect revised Shared Mobility Device business permit activity projections.	0.00	-	(853,400)
Total	1.50 \$	161,914 \$	1,044,350

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,874,840	\$ 1,512,572	(362,268)
Fringe Benefits	-	922,353	874,867	(47,486)
PERSONNEL SUBTOTAL	-	2,797,193	2,387,439	(409,754)
NON-PERSONNEL				
Supplies	\$ -	\$ 830	\$ 830	-
Contracts	-	145,013	642,479	497,466
Information Technology	-	-	74,057	74,057
Energy and Utilities	-	2,000	2,145	145
Other	-	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	-	153,743	725,411	571,668
Total	\$ -	\$ 2,950,936	\$ 3,112,850	161,914

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ -	\$ 1,482,140	\$ 1,757,140	275,000
Fines Forfeitures and Penalties	-	-	50,000	50,000
Licenses and Permits	-	150,650	870,000	719,350
Total	\$ -	\$ 1,632,790	\$ 2,677,140	1,044,350

Mobility

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000116	Assistant Engineer-Traffic	0.00	4.00	4.00	\$ 61,755 - 74,402	\$ 251,030
20000167	Associate Engineer-Traffic	0.00	2.00	2.00	71,094 - 85,862	170,436
20001220	Executive Director	0.00	2.00	2.00	50,128 - 184,330	230,339
20001234	Program Coordinator	0.00	0.50	1.00	30,160 - 147,160	85,852
20001222	Program Manager	0.00	1.50	2.00	50,128 - 184,330	214,651
20000760	Project Assistant	0.00	1.00	1.00	61,755 - 74,402	61,755
20000763	Project Officer 2	0.00	1.00	1.00	81,952 - 99,070	99,070
20000015	Senior Management Analyst	0.00	0.50	1.00	63,336 - 76,586	63,336
20000926	Senior Traffic Engineer	0.00	4.00	4.00	81,952 - 99,070	373,338
	Budgeted Personnel Expenditure Savings					(199,181)
	Infrastructure In-Training Pay					5,136
	Infrastructure Registration Pay					74,885
	Reg Pay For Engineers					70,205
	Sick Leave - Hourly					328
	Vacation Pay In Lieu					11,392
FTE, Salaries, and Wages Subtotal		0.00	16.50	18.00		\$ 1,512,572

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,312	\$ 5,366	(946)
Flexible Benefits	-	203,618	192,535	(11,083)
Long-Term Disability	-	5,788	5,660	(128)
Medicare	-	27,180	21,762	(5,418)
Other Post-Employment Benefits	-	103,836	99,488	(4,348)
Retiree Medical Trust	-	3,340	2,584	(756)
Retirement 401 Plan	-	3,031	3,041	10
Retirement ADC	-	413,298	418,384	5,086
Retirement DROP	-	2,269	3,022	753
Risk Management Administration	-	17,472	17,232	(240)
Supplemental Pension Savings Plan	-	127,587	94,786	(32,801)
Unemployment Insurance	-	2,568	2,054	(514)
Workers' Compensation	-	6,054	8,953	2,899
Fringe Benefits Subtotal	\$ -	\$ 922,353	\$ 874,867	(47,486)
Total Personnel Expenditures			\$ 2,387,439	



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Neighborhood Services



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Neighborhood Services



Description

In Fiscal Year 2021, the Deputy Chief Operating Officer for Neighborhood Services was responsible for overseeing the day-to-day City operations within the following departments and functions: Cultural Affairs, Homelessness Strategies, Library, and Parks and Recreation. In the Fiscal Year 2022 Proposed Budget, the Neighborhood Services Branch is eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

Neighborhood Services



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Neighborhood Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	11.00	1.50	0.00	(1.50)
Personnel Expenditures	\$ 1,986,648	\$ 505,903	\$ -	\$ (505,903)
Non-Personnel Expenditures	3,554,131	84,238	-	(84,238)
Total Department Expenditures	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)
Total Department Revenue	\$ 3,264,002	\$ 87,272	\$ -	\$ (87,272)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Neighborhood Services	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)
Total	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Neighborhood Services	11.00	1.50	0.00	(1.50)
Total	11.00	1.50	0.00	(1.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (27,532)	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(46,536)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(199,860)	-
Restructure of the Neighborhood Services Branch Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	(1.50)	(316,213)	(87,272)
Total	(1.50)	\$ (590,141)	\$ (87,272)

Neighborhood Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,101,451	\$ 266,937	\$ -	(266,937)
Fringe Benefits	885,197	238,966	-	(238,966)
PERSONNEL SUBTOTAL	1,986,648	505,903	-	(505,903)
NON-PERSONNEL				
Supplies	\$ 12,089	\$ 1,250	\$ -	(1,250)
Contracts	3,511,817	24,596	-	(24,596)
Information Technology	9,702	46,536	-	(46,536)
Energy and Utilities	8,376	6,056	-	(6,056)
Other	12,147	5,800	-	(5,800)
NON-PERSONNEL SUBTOTAL	3,554,131	84,238	-	(84,238)
Total	\$ 5,540,779	\$ 590,141	\$ -	(590,141)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 125,727	\$ -	\$ -	-
Other Revenue	53,042	-	-	-
Transfers In	3,085,233	87,272	-	(87,272)
Total	\$ 3,264,002	\$ 87,272	\$ -	(87,272)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	3.00	0.00	0.00	\$ 57,699 - 69,722	\$ -
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	63,128 - 239,138	-
20000924	Executive Assistant	0.00	0.50	0.00	46,467 - 56,202	-
20001220	Executive Director	1.00	0.00	0.00	50,128 - 184,330	-
20001234	Program Coordinator	1.00	0.00	0.00	30,160 - 147,160	-
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,330	-
20000760	Project Assistant	1.00	0.00	0.00	61,755 - 74,402	-
20000763	Project Officer 2	1.00	0.00	0.00	81,952 - 99,070	-
20000015	Senior Management Analyst	1.00	0.00	0.00	63,336 - 76,586	-
20000756	Word Processing Operator	1.00	0.00	0.00	33,613 - 40,456	-
FTE, Salaries, and Wages Subtotal		11.00	1.50	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 16,760	\$ 6,518	\$ -	(6,518)
Flexible Benefits	141,930	19,025	-	(19,025)
Insurance	1,396	-	-	-
Long-Term Disability	-	819	-	(819)
Medicare	16,356	3,424	-	(3,424)

Neighborhood Services

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Post-Employment Benefits	71,854	9,439	-	(9,439)
Retiree Medical Trust	627	-	-	-
Retirement ADC	548,944	190,222	-	(190,222)
Retirement DROP	3,414	-	-	-
Risk Management Administration	13,879	1,588	-	(1,588)
Supplemental Pension Savings Plan	64,232	7,085	-	(7,085)
Unemployment Insurance	1,672	357	-	(357)
Workers' Compensation	4,133	489	-	(489)
Fringe Benefits Subtotal	\$ 885,197	\$ 238,966	\$ -	\$ (238,966)
Total Personnel Expenditures			\$ -	

Neighborhood Services



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Office of Boards and Commissions



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Office of Boards and Commissions



Description

The Office of Boards & Commissions supports the day-to-day operations for the City's 49 boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Commission on Gang Prevention & Intervention; and Human Relations Commission. For more details visit the Office of Boards and Commissions web page: <https://www.sandiego.gov/boards-and-commissions>

The vision is:

A bedrock of participatory, representative, and responsive city governance.

The mission is:

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

Office of Boards and Commissions

Goals and Objectives

Goal 1: To ensure all boards and commissions remain relevant and consistent with their mission and vision

- Formally solicit feedback and respond to internal and external critiques of current board and commission practices
- Collaborate with all relevant City departments to ensure that affiliated advisory board liaisons receive appropriate training and constant communication
- Provide training to departments and appointees to ensure compliance with regulations, code, and consistency with mission and vision
- Provide expedited filling of vacancies and ensure quorum is reached by all advisory boards

Goal 2: To promote public participation in decision-making and effective civic engagement

- Ensure that City Advisory Boards are producing timely, actionable advice to departments, the Mayor, and City Council, as defined by their municipal code powers
- Create an office communication plan
- Increase programmatic awareness and outreach with diverse communities

Goal 3: To communicate Mayoral, Council, and City-wide priorities to advisory bodies and community stakeholders

- Consistently communicate with advisory bodies on Mayoral priorities and report back on policy advice given from the boards
- Collaborate with internal/external stakeholders to ensure policy and vision consistency in law enforcement grants
- Consolidation and phasing out of defunct commissions
- New Boards Creation Plan

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Audit Findings Implemented	100%	100%	N/A		
Percentage of Meetings that met Quorum	80.0 %	83.7 %	90.0 %		
Percentage of vacant board appointments filled	80.0 %	86.4 %	90.0 %		
Number of applications for appointment	100	77	100		
Quarterly Liaison Meeting / Training	4	5	4		
Percentage of Boards with Advisory Action Taken	80%	100%	100%		

Office of Boards and Commissions

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	13.00	6.00	5.00	(1.00)
Personnel Expenditures	\$ 1,508,574	\$ 808,444	\$ 716,219	\$ (92,225)
Non-Personnel Expenditures	571,209	99,699	45,452	(54,247)
Total Department Expenditures	\$ 2,079,784	\$ 908,143	\$ 761,671	\$ (146,472)
Total Department Revenue	\$ 558,812	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Boards & Commissions	\$ 730,867	\$ 908,143	\$ 761,671	\$ (146,472)
Total	\$ 730,867	\$ 908,143	\$ 761,671	\$ (146,472)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Boards & Commissions	5.00	6.00	5.00	(1.00)
Total	5.00	6.00	5.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 68,584	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,151	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,962)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	6,809	-

Office of Boards and Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of 1.00 Executive Director	(1.00)	(221,054)	-
Transfer of 1.00 Executive Director and associated non-personnel expenditures from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.			
Total	(1.00) \$	(146,472) \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 486,686	\$ 606,174	\$ 480,560	(125,614)
Fringe Benefits	193,488	202,270	235,659	33,389
PERSONNEL SUBTOTAL	680,174	808,444	716,219	(92,225)
NON-PERSONNEL				
Supplies	\$ 1,847	\$ 3,242	\$ 717	(2,525)
Contracts	35,253	51,095	8,867	(42,228)
Information Technology	6,550	40,059	31,868	(8,191)
Energy and Utilities	2,718	3,103	1,800	(1,303)
Other	4,325	2,200	2,200	-
NON-PERSONNEL SUBTOTAL	50,693	99,699	45,452	(54,247)
Total	\$ 730,867	\$ 908,143	\$ 761,671	(146,472)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 153	\$ -	\$ -	-
Total	\$ 153	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	0.00	0.00	\$ 45,448 - 54,766	-
2000119	Associate Management Analyst	0.00	1.00	1.00	57,699 - 69,722	67,589
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	144,622
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20001220	Executive Director	2.00	3.00	2.00	50,128 - 184,330	204,548
	Vacation Pay In Lieu					7,599
FTE, Salaries, and Wages Subtotal		5.00	6.00	5.00		\$ 480,560

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 356	\$ -	\$ 676	676
Flexible Benefits	73,483	87,733	76,387	(11,346)
Insurance	688	-	-	-
Long-Term Disability	-	2,073	1,993	(80)

Office of Boards and Commissions

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Medicare	7,266	8,679	6,858	(1,821)
Other Post-Employment Benefits	31,926	37,759	31,091	(6,668)
Retiree Medical Trust	1,128	1,322	1,015	(307)
Retirement ADC	27,455	-	67,400	67,400
Retirement DROP	-	2,171	-	(2,171)
Risk Management Administration	6,111	6,354	5,397	(957)
Supplemental Pension Savings Plan	42,821	53,859	41,384	(12,475)
Unemployment Insurance	761	921	719	(202)
Workers' Compensation	1,494	1,399	2,739	1,340
Fringe Benefits Subtotal	\$ 193,488	\$ 202,270	\$ 235,659	\$ 33,389
Total Personnel Expenditures			\$ 716,219	

Public Art Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Boards & Commissions	\$ 137,383	\$ -	\$ -	-
Total	\$ 137,383	\$ -	\$ -	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 1,958	\$ -	\$ -	-
Contracts	135,425	-	-	-
NON-PERSONNEL SUBTOTAL	137,383	-	-	-
Total	\$ 137,383	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 1,042	\$ -	\$ -	-
Transfers In	555,771	-	-	-
Total	\$ 556,813	\$ -	\$ -	-

Transient Occupancy Tax Fund

Office of Boards and Commissions

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Boards & Commissions	\$ 1,211,534	\$ -	\$ -	-
Total	\$ 1,211,534	\$ -	\$ -	-

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Boards & Commissions	8.00	0.00	0.00	0.00
Total	8.00	0.00	0.00	0.00

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 615,532	\$ -	\$ -	-
Fringe Benefits	212,868	-	-	-
PERSONNEL SUBTOTAL	828,400	-	-	-
NON-PERSONNEL				
Supplies	\$ 7,976	\$ -	\$ -	-
Contracts	305,799	-	-	-
Information Technology	59,969	-	-	-
Energy and Utilities	4,565	-	-	-
Other	4,825	-	-	-
NON-PERSONNEL SUBTOTAL	383,134	-	-	-
Total	\$ 1,211,534	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,187	\$ -	\$ -	-
Other Revenue	659	-	-	-
Rev from Money and Prop	1	-	-	-
Total	\$ 1,847	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000132	Associate Management Analyst	3.00	0.00	0.00	\$ 57,699 - 69,722	\$ -
20000924	Executive Assistant	1.00	0.00	0.00	46,467 - 56,202	-
20001220	Executive Director	1.00	0.00	0.00	50,128 - 184,330	-
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,330	-
20000778	Public Art Program Administrator	2.00	0.00	0.00	71,240 - 86,320	-
FTE, Salaries, and Wages Subtotal		8.00	0.00	0.00	\$	-

Office of Boards and Commissions

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 85,956	\$ -	\$ -	-
Insurance	694	-	-	-
Medicare	9,469	-	-	-
Other	965	-	-	-
Other Post-Employment Benefits	44,025	-	-	-
Retiree Medical Trust	1,517	-	-	-
Retirement 401 Plan	1,181	-	-	-
Retirement ADC	14,825	-	-	-
Risk Management Administration	8,503	-	-	-
Supplemental Pension Savings Plan	44,057	-	-	-
Unemployment Insurance	958	-	-	-
Workers' Compensation	718	-	-	-
Fringe Benefits Subtotal	\$ 212,868	\$ -	\$ -	-
Total Personnel Expenditures		\$ -	-	

Office of Boards and Commissions



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Office of Homeland Security



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Office of Homeland Security



Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 that oversees the City's emergency Response and Recovery Program; Disaster Cost Recovery and Grant Management Program; Prevention, Protection and Mitigation Program; and Regional Training Program.

The Response and Recovery Program leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Prevention, Protection, and Mitigation Program leads City-level efforts and activities regarding advanced planning, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field. Additionally, this program leads the development and review of City-level hazard mitigation plans and San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review. The Disaster Cost-Recovery and Grant Management Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events.

Office of Homeland Security

The mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

Office of Homeland Security

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.
- Implement a coordinated regional Preventing Violent Extremism (PVE) education and outreach program.

Goal 3: Increase emergency coordination and collaboration with regional stakeholders.

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of designated City staff trained in emergency response roles	90%	95%	95%	100%	100%
Percentage of designated staff trained in their respective shelter roles	95%	95%	95%	85%	95%
Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation	100%	100%	100%	100%	100%
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%

Office of Homeland Security

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	20.27	18.98	19.98	1.00
Personnel Expenditures	\$ 1,877,673	\$ 2,007,294	\$ 2,580,319	\$ 573,025
Non-Personnel Expenditures	678,606	648,656	715,007	66,351
Total Department Expenditures	\$ 2,556,279	\$ 2,655,950	\$ 3,295,326	\$ 639,376
Total Department Revenue	\$ 1,186,686	\$ 1,302,850	\$ 1,596,325	\$ 293,475

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Homeland Security	\$ 2,556,279	\$ 2,655,950	\$ 3,295,326	\$ 639,376
Total	\$ 2,556,279	\$ 2,655,950	\$ 3,295,326	\$ 639,376

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Homeland Security	20.27	18.98	19.98	1.00
Total	20.27	18.98	19.98	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 417,793	\$ -
Addition of Executive Director Addition of 1.00 Executive Director to support department operations.	1.00	152,170	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	78,492	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,062	170,828
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,325)	-

Office of Homeland Security

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(6,816)	-
Revised Revenue Adjustment to reflect revised revenue associated with fringe benefits for grant funded positions.	0.00	-	287,285
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(164,638)
Total	1.00	\$ 639,376	\$ 293,475

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,160,482	\$ 1,255,439	\$ 1,539,941	\$ 284,502
Fringe Benefits	717,191	751,855	1,040,378	288,523
PERSONNEL SUBTOTAL	1,877,673	2,007,294	2,580,319	573,025
NON-PERSONNEL				
Supplies	\$ 15,348	\$ 21,665	\$ 21,950	\$ 285
Contracts	242,060	234,225	235,746	1,521
Information Technology	349,317	287,162	365,654	78,492
Energy and Utilities	70,860	100,604	86,657	(13,947)
Other	1,021	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	678,606	648,656	715,007	66,351
Total	\$ 2,556,279	\$ 2,655,950	\$ 3,295,326	\$ 639,376

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,186,233	\$ 772,437	\$ 1,059,722	\$ 287,285
Other Revenue	453	-	-	-
Rev from Federal Agencies	-	-	170,828	170,828
Rev from Other Agencies	-	530,413	365,775	(164,638)
Total	\$ 1,186,686	\$ 1,302,850	\$ 1,596,325	\$ 293,475

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 45,448 - 54,766	\$ 141,473
20000119	Associate Management Analyst	2.00	2.00	2.00	57,699 - 69,722	139,444
20001220	Executive Director	0.00	0.00	1.00	50,128 - 184,330	122,709
90001232	Lifeguard Chief- Hourly	0.00	0.35	0.35	50,128 - 184,330	64,515
90001073	Management Intern- Hourly	1.92	1.28	1.28	30,160 - 31,200	38,604
90000718	Police Lieutenant- Hourly	0.35	0.35	0.35	125,008 - 149,656	52,380
20001234	Program Coordinator	5.00	5.00	5.00	30,160 - 147,160	491,368

Office of Homeland Security

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20001222	Program Manager	2.00	1.00	1.00	50,128 - 184,330	112,050
20000023	Senior Management Analyst	6.00	6.00	5.00	63,336 - 76,586	369,834
20000986	Supervising Management Analyst	0.00	0.00	1.00	71,240 - 86,320	71,240
	Advanced Post Certificate Budgeted Personnel					4,452
	Expenditure Savings					(71,240)
	Sick Leave - Hourly					1,040
	Vacation Pay In Lieu					2,072
FTE, Salaries, and Wages Subtotal		20.27	18.98	19.98		\$ 1,539,941

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,221	\$ 7,100	\$ 7,830	\$ 730
Flexible Benefits	159,811	169,223	217,771	48,548
Long-Term Disability	-	4,332	6,418	2,086
Medicare	17,768	18,161	22,285	4,124
Other	5,005	-	-	-
Other Post-Employment Benefits	86,515	88,102	105,706	17,604
Retiree Medical Trust	1,578	1,744	2,258	514
Retirement 401 Plan	2,111	2,028	2,028	-
Retirement ADC	342,077	346,464	503,604	157,140
Risk Management Administration	16,675	14,826	18,309	3,483
Supplemental Pension Savings Plan	62,880	73,310	96,945	23,635
Unemployment Insurance	1,805	1,923	2,329	406
Workers' Compensation	13,745	24,642	54,895	30,253
Fringe Benefits Subtotal	\$ 717,191	\$ 751,855	\$ 1,040,378	\$ 288,523
Total Personnel Expenditures			\$ 2,580,319	

Office of Race and Equity



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Description

The City of San Diego must strive to dismantle systemic barriers to fair and just distribution of resources and opportunity. Starting with issues of race, gender, and disability, the Office of Race & Equity will evaluate and reform City policies that perpetuate systemic racism, inequity and inequality. The Office aims to internalize and operationalize race equity in all City operations, policies and procedures through meaningful engagement and collaboration with City staff, communities of color, low and moderate income communities and other disenfranchised groups. Through strategic initiatives grounded in best practices, the Office will create new policies and drive reforms in existing policies, procedures, and practices in City services.

The Office of Race and Equity is newly formed in the Fiscal Year 2021 Adopted Budget. The Office will develop a tactical plan that defines the vision, mission, goals, and objectives of the department. Additionally, key performance indicators (KPI) will be developed to quantify the impact of equity initiatives, and KPI targets will be set to track progress toward achieving the Office's objectives.

Office of Race and Equity

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	3.00	3.00	0.00
Personnel Expenditures	\$ -	\$ 524,752	\$ 476,283	(48,469)
Non-Personnel Expenditures	-	6,300,000	3,295,390	(3,004,610)
Total Department Expenditures	\$ -	\$ 6,824,752	\$ 3,771,673	(3,053,079)
Total Department Revenue	\$ -	\$ 3,000,000	\$ -	(3,000,000)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Race & Equity	\$ -	\$ 3,824,752	\$ 771,673	(3,053,079)
Total	\$ -	\$ 3,824,752	\$ 771,673	(3,053,079)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Race & Equity	0.00	3.00	3.00	0.00
Total	0.00	3.00	3.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 5,317	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,063	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(12,990)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(48,469)	-

Office of Race and Equity

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(3,000,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00 \$	(3,053,079) \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 415,018	\$ 385,591	(29,427)
Fringe Benefits	-	109,734	90,692	(19,042)
PERSONNEL SUBTOTAL	-	524,752	476,283	(48,469)
NON-PERSONNEL				
Contracts	\$ -	\$ 300,000	\$ 290,073	(9,927)
Information Technology	-	-	5,317	5,317
Transfers Out	-	3,000,000	-	(3,000,000)
NON-PERSONNEL SUBTOTAL	-	3,300,000	295,390	(3,004,610)
Total	\$ -	\$ 3,824,752	\$ 771,673	(3,053,079)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	1.00	1.00	\$ 63,128 - 239,138	\$ 151,133
20001222	Program Manager	0.00	2.00	2.00	50,128 - 184,330	234,458
FTE, Salaries, and Wages Subtotal		0.00	3.00	3.00		\$ 385,591

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ 39,534	\$ 22,800	(16,734)
Long-Term Disability	-	1,439	1,615	176
Medicare	-	6,018	5,591	(427)
Other Post-Employment Benefits	-	18,879	18,654	(225)
Retiree Medical Trust	-	1,037	964	(73)
Risk Management Administration	-	3,177	3,231	54
Supplemental Pension Savings Plan	-	38,182	35,474	(2,708)
Unemployment Insurance	-	638	586	(52)
Workers' Compensation	-	830	1,777	947
Fringe Benefits Subtotal	\$ -	\$ 109,734	\$ 90,692	(19,042)
Total Personnel Expenditures			\$ 476,283	

Community Equity Fund (CEF)

Office of Race and Equity

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of Race & Equity	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -
Total	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	\$ -	\$(3,000,000)
Total	0.00	\$ -	\$(3,000,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -
NON-PERSONNEL SUBTOTAL	-	3,000,000	3,000,000	-
Total	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ -	\$ 3,000,000	\$ -	\$(3,000,000)
Total	\$ -	\$ 3,000,000	\$ -	\$(3,000,000)

Office of Race and Equity

Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year			3,000,000
Transfers In	\$ -	\$ 3,000,000	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ 3,000,000	\$ 3,000,000
OPERATING EXPENSE			
Contracts	\$ -	\$ 3,000,000	\$ 3,000,000
TOTAL OPERATING EXPENSE	\$ -	\$ 3,000,000	\$ 3,000,000
TOTAL EXPENSE	\$ -	\$ 3,000,000	\$ 3,000,000
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 3,000,000	\$ -

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Office of the Assistant COO



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Office of the Assistant COO



Office of the Assistant COO

Description

The Office of the Assistant Chief Operating Officer has been eliminated in the Fiscal Year 2022 Proposed Budget as part of the executive management reorganization. Previously, the Office of the Assistant Chief Operating Officer (ACOO) was responsible for overseeing the following branches and departments: the Public Utilities Branch; the Neighborhood Services Branch; the Smart and Sustainable Communities Branch; the General Services Branch; the Department of Information Technology; Human Resources; and Performance and Analytics.

Office of the Assistant COO

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	3.00	2.00	0.00	(2.00)
Personnel Expenditures	\$ 981,392	\$ 565,222	\$ -	\$ (565,222)
Non-Personnel Expenditures	73,563	64,587	-	(64,587)
Total Department Expenditures	\$ 1,054,955	\$ 629,809	\$ -	\$ (629,809)
Total Department Revenue	\$ 160	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of the Assistant COO	\$ 1,054,955	\$ 629,809	\$ -	\$ (629,809)
Total	\$ 1,054,955	\$ 629,809	\$ -	\$ (629,809)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of the Assistant COO	3.00	2.00	0.00	(2.00)
Total	3.00	2.00	0.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 45,528	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(16,096)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(17,720)	-
Restructure of the Office of the Assistant Chief Operating Officer Transfer of 1.00 Associate Management Analyst and non-personnel expenditures from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	(1.00)	(142,312)	-

Office of the Assistant COO

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of 1.00 Assistant Chief Operating Officer	(1.00)	(499,209)	-
Reduction of 1.00 Assistant Chief Operating Officer associated with an organizational change at the executive management level.			
Total	(2.00)	\$ (629,809)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 527,105	\$ 305,433	\$ -	(305,433)
Fringe Benefits	454,287	259,789	-	(259,789)
PERSONNEL SUBTOTAL	981,392	565,222	-	(565,222)
NON-PERSONNEL				
Supplies	\$ 9,931	\$ 10,050	\$ -	(10,050)
Contracts	21,837	30,383	-	(30,383)
Information Technology	28,612	16,096	-	(16,096)
Energy and Utilities	2,257	2,358	-	(2,358)
Other	10,925	5,700	-	(5,700)
NON-PERSONNEL SUBTOTAL	73,563	64,587	-	(64,587)
Total	\$ 1,054,955	\$ 629,809	\$ -	(629,809)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 160	\$ -	\$ -	-
Total	\$ 160	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000045	Assistant Chief Operating Officer	1.00	0.00	0.00	\$ 77,917 - 311,168	\$ -
20001080	Assistant Chief Operating Officer	1.00	1.00	0.00	77,917 - 311,168	-
20000119	Associate Management Analyst	0.00	1.00	0.00	57,699 - 69,722	-
20000924	Executive Assistant	1.00	0.00	0.00	46,467 - 56,202	-
FTE, Salaries, and Wages Subtotal		3.00	2.00	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,180	\$ 6,883	\$ -	(6,883)
Flexible Benefits	39,285	27,308	-	(27,308)
Insurance	1,540	-	-	-
Long-Term Disability	-	1,010	-	(1,010)
Medicare	3,835	896	-	(896)

Office of the Assistant COO

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other	7,908	-	-	-
Other Post-Employment Benefits	19,019	12,586	-	(12,586)
Retiree Medical Trust	145	154	-	(154)
Retirement ADC	330,258	184,778	-	(184,778)
Risk Management Administration	3,645	2,118	-	(2,118)
Supplemental Pension Savings Plan	35,062	22,893	-	(22,893)
Unemployment Insurance	758	448	-	(448)
Workers' Compensation	651	715	-	(715)
Fringe Benefits Subtotal	\$ 454,287	\$ 259,789	\$ -	\$ (259,789)
Total Personnel Expenditures			\$ -	

Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Description

The Chief Financial Officer is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments. In the Fiscal Year 2022 Proposed Budget, the Office of the Chief Financial Officer is eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

Office of the Chief Financial Officer

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	2.00	2.00	0.00	(2.00)
Personnel Expenditures	\$ 582,197	\$ 555,036	-	\$ (555,036)
Non-Personnel Expenditures	26,742	54,405	-	(54,405)
Total Department Expenditures	\$ 608,939	\$ 609,441	-	\$ (609,441)
Total Department Revenue	\$ -	\$ -	-	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of the Chief Financial Officer	\$ 608,939	\$ 609,441	-	\$ (609,441)
Total	\$ 608,939	\$ 609,441	-	\$ (609,441)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of the Chief Financial Officer	2.00	2.00	0.00	(2.00)
Total	2.00	2.00	0.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 18,446	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(7,366)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(8,017)	-
Restructure of the Office of the Chief Financial Officer Transfer of 1.00 Chief Financial Officer, 1.00 Executive Assistant, and non-personnel expenditures from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	(2.00)	(612,504)	-
Total	(2.00)	\$ (609,441)	-

Office of the Chief Financial Officer

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 298,338	\$ 289,890	\$ -	(289,890)
Fringe Benefits	283,859	265,146	-	(265,146)
PERSONNEL SUBTOTAL	582,197	555,036	-	(555,036)
NON-PERSONNEL				
Supplies	\$ 538	\$ 3,150	\$ -	(3,150)
Contracts	12,578	33,880	-	(33,880)
Information Technology	5,778	8,017	-	(8,017)
Energy and Utilities	2,148	2,358	-	(2,358)
Other	5,700	7,000	-	(7,000)
NON-PERSONNEL SUBTOTAL	26,742	54,405	-	(54,405)
Total	\$ 608,939	\$ 609,441	\$ -	(609,441)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	0.00	\$ 63,128 - 239,138	\$ -
20000924	Executive Assistant	1.00	1.00	0.00	46,467 - 56,202	\$ -
FTE, Salaries, and Wages Subtotal		2.00	2.00	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,056	\$ 7,011	\$ -	(7,011)
Flexible Benefits	29,722	29,476	-	(29,476)
Insurance	1,567	-	-	-
Long-Term Disability	-	1,006	-	(1,006)
Medicare	4,324	4,203	-	(4,203)
Other	20,922	-	-	-
Other Post-Employment Benefits	13,071	12,586	-	(12,586)
Retiree Medical Trust	141	141	-	(141)
Retirement ADC	184,372	188,212	-	(188,212)
Risk Management Administration	2,523	2,118	-	(2,118)
Supplemental Pension Savings Plan	19,256	19,310	-	(19,310)
Unemployment Insurance	463	447	-	(447)
Workers' Compensation	442	636	-	(636)
Fringe Benefits Subtotal	\$ 283,859	\$ 265,146	\$ -	(265,146)
Total Personnel Expenditures			\$ -	

Office of the Chief Financial Officer



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Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Description

Nearly 1.5 million people call San Diego home. The City of San Diego's 11,000+ dedicated employees are proud to consistently provide quality services to our residents and customers. The City's Chief Operating Officer reports directly to the Mayor and is responsible for the management and oversight of the City's day-to-day operations, implementation of Citywide initiatives and the monitoring of the City's revenues and expenditures. Reporting directly to the Chief Operating Officer are three Deputy Chief Officers, the Chief Financial Officer, the Police Chief and the Fire Chief. In the Fiscal Year 2022 Proposed Budget, the Neighborhood Services Branch, General Services Branch, Public Works and Utilities Branch, Smart and Sustainable Communities Branch, Office of the Assistant Chief Operating Officer, and the Office of the Chief Financial Officer have been eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

Office of the Chief Operating Officer

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	5.00	4.00	13.00	9.00
Personnel Expenditures	\$ 1,218,374	\$ 1,093,046	\$ 3,331,582	\$ 2,238,536
Non-Personnel Expenditures	78,114	93,970	410,516	316,546
Total Department Expenditures	\$ 1,296,488	\$ 1,187,016	\$ 3,742,098	\$ 2,555,082
Total Department Revenue	\$ 2,337	\$ -	\$ 579,976	\$ 579,976

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Docket Office	\$ 523,478	\$ 417,304	\$ 467,199	\$ 49,895
Office of the Chief Operating Officer	773,010	769,712	3,274,899	2,505,187
Total	\$ 1,296,488	\$ 1,187,016	\$ 3,742,098	\$ 2,555,082

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Docket Office	3.00	2.00	2.00	0.00
Office of the Chief Operating Officer	2.00	2.00	11.00	9.00
Total	5.00	4.00	13.00	9.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Office of the Chief Financial Officer Transfer of 1.00 Chief Financial Officer, 1.00 Executive Assistant, and non-personnel expenditures from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	2.00	\$ 612,504	\$ -
Restructure of the General Services Branch Transfer of 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the General Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	1.50	531,896	97,526
Restructure of the Smart and Sustainable Communities Branch Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	1.50	515,191	251,657

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Restructure of the Neighborhood Services Branch Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.</p>	1.50	316,213	87,272
<p>Restructure of the Office of the Assistant Chief Operating Officer Transfer of 1.00 Associate Management Analyst and non-personnel expenditures from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.</p>	1.00	142,312	-
<p>Restructure of the Public Works Branch Transfer of 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Public Works Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.</p>	0.50	150,002	410,628
<p>Immigrant Affairs Manager Addition of 1.00 Program Manager to support immigrant relations including Welcoming San Diego.</p>	1.00	115,669	-
<p>Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.</p>	0.00	106,177	-
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	102,413	-
<p>Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.</p>	0.00	68,677	-
<p>IT Discretionary Adjustment Transfer of IT Discretionary expenditures from the Office of the COO to the Mobility Department.</p>	0.00	(2,827)	-
<p>Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.</p>	0.00	(46,016)	-
<p>Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.</p>	0.00	(57,129)	-

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cost Allocation of Branch Management Expense	0.00	-	(267,107)
Adjustment to reflect revised revenue projections associated with the cost allocation of branch management expenditures to non-general fund departments.			
Total	9.00 \$	2,555,082 \$	579,976

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 613,940	\$ 574,091	\$ 1,740,027	1,165,936
Fringe Benefits	604,434	518,955	1,591,555	1,072,600
PERSONNEL SUBTOTAL	1,218,374	1,093,046	3,331,582	2,238,536
NON-PERSONNEL				
Supplies	\$ 3,802	\$ 4,920	\$ 23,156	18,236
Contracts	31,010	35,854	194,686	158,832
Information Technology	19,409	23,160	91,837	68,677
Energy and Utilities	14,294	19,936	55,881	35,945
Other	9,600	10,100	44,956	34,856
NON-PERSONNEL SUBTOTAL	78,114	93,970	410,516	316,546
Total	\$ 1,296,488	\$ 1,187,016	\$ 3,742,098	\$ 2,555,082

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ 2,337	\$ -	\$ 579,976	\$ 579,976
Total	\$ 2,337	\$ -	\$ 579,976	\$ 579,976

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 57,699 - 69,722	\$ 69,722
20001099	Chief Financial Officer	0.00	0.00	1.00	63,128 - 239,138	219,000
20001109	Chief Operating Officer	1.00	1.00	1.00	77,917 - 311,168	272,106
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	30,160 - 112,590	85,363
20001118	Deputy Chief Operating Officer	0.00	0.00	3.00	63,128 - 239,138	657,000
20000924	Executive Assistant	0.00	0.00	3.00	46,467 - 56,202	149,136
20001222	Program Manager	1.00	1.00	2.00	50,128 - 184,330	210,578
20000895	Senior Legislative Recorder	1.00	0.00	0.00	51,314 - 61,922	-
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	73,906
	Vacation Pay In Lieu					3,216
FTE, Salaries, and Wages Subtotal		5.00	4.00	13.00		\$ 1,740,027

Office of the Chief Operating Officer

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,251	\$ 12,546	\$ 17,523	\$ 4,977
Flexible Benefits	64,507	51,036	202,388	151,352
Insurance	1,825	-	-	-
Long-Term Disability	-	1,914	7,279	5,365
Medicare	9,324	8,003	25,186	17,183
Other	15,650	-	-	-
Other Post-Employment Benefits	32,672	25,172	80,834	55,662
Retiree Medical Trust	211	213	1,533	1,320
Retirement ADC	419,733	377,950	1,123,116	745,166
Risk Management Administration	6,306	4,236	14,001	9,765
Supplemental Pension Savings Plan	38,514	35,305	108,639	73,334
Unemployment Insurance	982	850	2,641	1,791
Workers' Compensation	1,459	1,730	8,415	6,685
Fringe Benefits Subtotal	\$ 604,434	\$ 518,955	\$ 1,591,555	\$ 1,072,600
Total Personnel Expenditures			\$ 3,331,582	

Office of the Chief Operating Officer

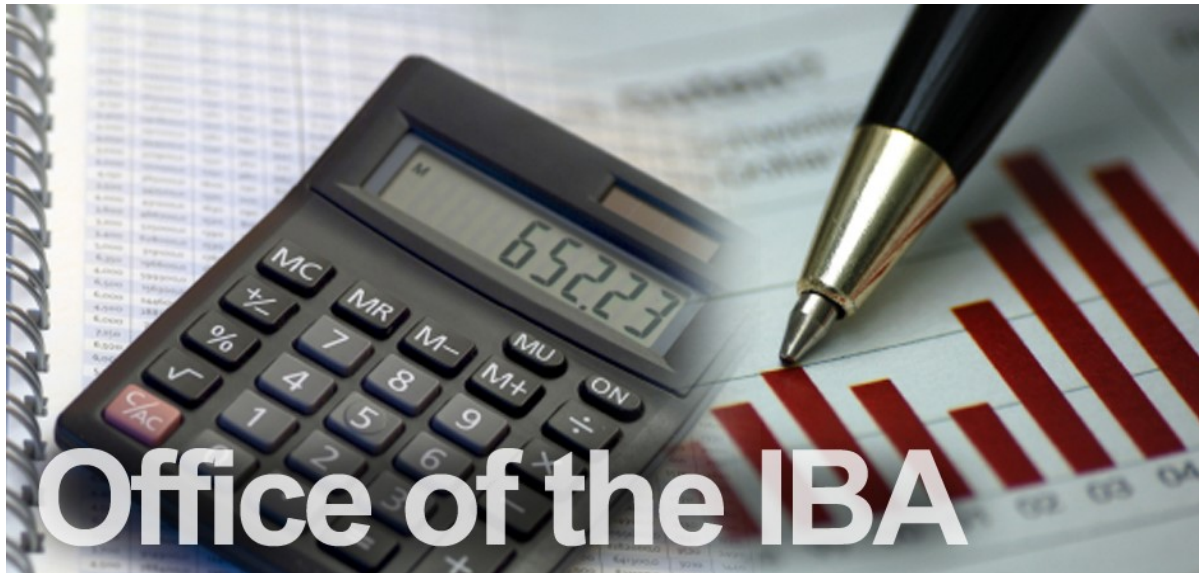


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Office of the IBA



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Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions." For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Goals and Objectives

Goal 1: *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision- making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of financial training sessions held for City Council that are developed and coordinated by the IBA ¹	2	0	1	1	2
Percentage of City Council who find the financial trainings useful and informative	90%	N/A	90%	90%	90%
Total number of City Council docket items reviewed ²	677	674	600	550	600
Total number of IBA reports issued ³	40	28	35	30	35
Number of budget-related presentations provided to the public ⁴	7	7	7	7	7

1. The impact of the COVID-19 pandemic on City Council agendas (limited docket availability) precluded the scheduling of financial trainings for the City Council in FY 2020. The IBA resumed these trainings in the 2nd half of FY 2021.
2. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
3. The number of reports issued fluctuates in relation to the number of items docketed at City Council/Committee meetings and the number of reports requested by Councilmembers.
4. This number fluctuates with the number of requests the Office receives for community presentations each year. It does not include budget and policy related presentations made to the City Council or Council Committees throughout the fiscal year.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 2,065,889	\$ 2,089,518	\$ 2,344,878	\$ 255,360
Non-Personnel Expenditures	79,638	132,363	152,357	19,994
Total Department Expenditures	\$ 2,145,526	\$ 2,221,881	\$ 2,497,235	\$ 275,354
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of the IBA	\$ 2,145,526	\$ 2,221,881	\$ 2,497,235	\$ 275,354
Total	\$ 2,145,526	\$ 2,221,881	\$ 2,497,235	\$ 275,354

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 231,714	\$ -
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	23,646	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	12,514	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,676	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(2,196)	-
Total	0.00	\$ 275,354	\$ -

Office of the IBA

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,167,368	\$ 1,185,021	\$ 1,289,054	\$ 104,033
Fringe Benefits	898,520	904,497	1,055,824	151,327
PERSONNEL SUBTOTAL	2,065,889	2,089,518	2,344,878	255,360
NON-PERSONNEL				
Supplies	\$ 1,050	\$ 6,100	\$ 6,100	-
Contracts	31,209	72,190	73,089	899
Information Technology	30,298	36,523	49,037	12,514
Energy and Utilities	11,381	11,650	18,231	6,581
Other	5,700	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	79,638	132,363	152,357	19,994
Total	\$ 2,145,526	\$ 2,221,881	\$ 2,497,235	\$ 275,354

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$ 30,160 - 162,032	\$ 800,520
20001166	Council Representative 2A	1.00	1.00	1.00	30,160 - 111,862	80,163
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	165,734
20001110	Independent Budget Analyst	1.00	1.00	1.00	63,128 - 239,138	239,138
	Adjust Budget To Approved Levels					(87,563)
	Termination Pay Annual Leave					49,720
	Vacation Pay In Lieu					41,342
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,289,054

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,703	\$ 20,679	\$ 20,679	-
Flexible Benefits	122,062	135,597	144,295	8,698
Insurance	1,604	-	-	-
Long-Term Disability	-	4,353	5,385	1,032
Medicare	17,731	18,195	18,640	445
Other	38,489	-	-	-
Other Post-Employment Benefits	58,229	62,930	62,180	(750)
Retiree Medical Trust	761	999	1,076	77
Retirement ADC	541,487	555,189	687,403	132,214
Retirement DROP	5,088	5,055	5,055	-
Risk Management Administration	11,236	10,590	10,770	180
Supplemental Pension Savings Plan	77,416	86,068	91,334	5,266
Unemployment Insurance	1,836	1,932	1,953	21
Workers' Compensation	1,880	2,910	7,054	4,144

Office of the IBA

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits Subtotal	\$ 898,520	\$ 904,497	\$ 1,055,824	\$ 151,327
Total Personnel Expenditures			\$ 2,344,878	



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Office of the Mayor



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Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	24.00	20.00	20.00	0.00
Personnel Expenditures	\$ 3,402,957	\$ 3,181,928	\$ 2,915,019	\$ (266,909)
Non-Personnel Expenditures	391,855	317,218	366,573	49,355
Total Department Expenditures	\$ 3,794,813	\$ 3,499,146	\$ 3,281,592	\$ (217,554)
Total Department Revenue	\$ 23,962	\$ 180,000	\$ -	\$ (180,000)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Economic Growth Services	\$ 200	\$ -	\$ -	-
Mayor/Community & Legislative Services	3,794,613	3,499,146	3,281,592	(217,554)
Total	\$ 3,794,813	\$ 3,499,146	\$ 3,281,592	\$ (217,554)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Mayor/Community & Legislative Services	24.00	20.00	20.00	0.00
Total	24.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 29,885	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	20,190	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(720)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(29,217)	-

Office of the Mayor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(237,692)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(180,000)
Adjustment to reflect revised revenue from the TOT Fund.			
Total	0.00 \$	(217,554) \$	(180,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,246,100	\$ 2,081,912	\$ 2,103,564	\$ 21,652
Fringe Benefits	1,156,857	1,100,016	811,455	(288,561)
PERSONNEL SUBTOTAL	3,402,957	3,181,928	2,915,019	(266,909)
NON-PERSONNEL				
Supplies	\$ 22,478	\$ 18,800	\$ 18,800	-
Contracts	148,717	89,785	98,811	9,026
Information Technology	152,606	139,105	159,295	20,190
Energy and Utilities	49,968	59,949	80,088	20,139
Other	18,087	9,579	9,579	-
NON-PERSONNEL SUBTOTAL	391,855	317,218	366,573	49,355
Total	\$ 3,794,813	\$ 3,499,146	\$ 3,281,592	(217,554)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ -	\$ 180,000	\$ -	(180,000)
Other Revenue	313	-	-	-
Transfers In	23,650	-	-	-
Total	\$ 23,962	\$ 180,000	\$ -	(180,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	0.00	1.00	1.00	\$ 77,917 - 311,168	\$ 229,424
20001081	Assistant Deputy Chief Operating Officer	2.00	1.00	1.00	63,128 - 239,138	181,813
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	30,160 - 111,862	95,826
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,128 - 239,138	197,995
20001072	Mayor	1.00	1.00	1.00	213,833 - 213,833	213,833
20001255	Mayor Representative 2 Vacation Pay In Lieu	19.00	15.00	15.00	30,160 - 162,032	1,155,758 28,915
FTE, Salaries, and Wages Subtotal		24.00	20.00	20.00		\$ 2,103,564

Office of the Mayor

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,132	\$ 16,414	\$ 12,530	\$ (3,884)
Flexible Benefits	295,843	283,121	266,878	(16,243)
Insurance	1,363	-	-	-
Long-Term Disability	-	7,019	8,695	1,676
Medicare	34,202	29,345	30,083	738
Other	13,833	-	-	-
Other Post-Employment Benefits	135,977	125,860	124,360	(1,500)
Retiree Medical Trust	3,756	3,318	4,347	1,029
Retirement 401 Plan	4,113	3,749	4,063	314
Retirement ADC	482,970	478,950	185,849	(293,101)
Risk Management Administration	26,280	21,180	21,540	360
Supplemental Pension Savings Plan	136,152	122,745	142,884	20,139
Unemployment Insurance	3,421	3,115	3,154	39
Workers' Compensation	3,813	5,200	7,072	1,872
Fringe Benefits Subtotal	\$ 1,156,857	\$ 1,100,016	\$ 811,455	\$ (288,561)
Total Personnel Expenditures			\$ 2,915,019	

Parks and Recreation



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Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space: There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 210 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

Recreational Facilities: The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs: Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The vision is:

To connect all to the City's diverse, world-class park system

The mission is:

To provide healthy, sustainable, and enriching environments for all

Parks and Recreation

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of park acreage assessed	0%	0%	0%	0%	0%
Percentage customer satisfaction with park system ¹	91%	87%	90%	0%	90%
Percentage of acres of brush management completed	95%	92%	95%	95%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.85	2.37	2.14	2.37
Number of acres where habitat restoration occurred	5	6	5	6	5
Percentage of increase with on-line registration participation ²	1.0 %	-28.4 %	-20.0 %	-44.8 %	1.0 %
Percentage customer satisfaction with recreational program activities ¹	92.0 %	85.6 %	90.0 %	0.0 %	90.0 %
Number of aquatic users ²	290,000	175,341	285,000	18,712	285,000
Number of hours of operation of recreation centers ²	169,832	121,532	172,432	0	172,432
Number of acres of parks and open spaces per 1,000 population	32.64	32.47	32.48	32.47	32.49

1. The target is based on a five year average. FY21/Summer 2020 Survey not conducted due to Recreation Center Closures

1. The target is based on a five year average. FY21/Summer 2020 Survey not conducted due to Recreation Center Closures

2. Due to continued Recreation Center closures, FY21 estimates lower than anticipated

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Parks and Recreation

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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2. Due to continued Recreation Center closures, FY21 estimates lower than anticipated

Parks and Recreation

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	1,031.80	1,012.54	1,029.57	17.02
Personnel Expenditures	\$ 80,669,701	\$ 82,008,127	\$ 86,925,398	\$ 4,917,271
Non-Personnel Expenditures	71,151,648	74,325,825	81,135,250	6,809,425
Total Department Expenditures	\$ 151,821,349	\$ 156,333,952	\$ 168,060,648	\$ 11,726,696
Total Department Revenue	\$ 69,931,259	\$ 62,585,836	\$ 66,139,352	\$ 3,553,516

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Services	\$ 4,369,123	\$ 4,344,667	\$ 5,019,956	\$ 675,289
Community Parks I	29,414,305	31,594,605	33,307,770	1,713,165
Community Parks II	27,697,218	29,606,646	32,068,953	2,462,307
Developed Regional Parks	43,714,135	42,172,943	45,118,257	2,945,314
Open Space	13,108,792	14,241,178	14,549,235	308,057
Total	\$ 118,303,573	\$ 121,960,039	\$ 130,064,171	\$ 8,104,132

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Services	25.75	23.75	23.75	0.00
Community Parks I	217.26	213.51	214.64	1.13
Community Parks II	272.91	269.40	274.80	5.40
Developed Regional Parks	340.23	326.23	333.23	7.00
Open Space	68.82	72.82	75.32	2.50
Total	924.97	905.71	921.74	16.02

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.91	\$ 4,567,433	\$ -
Citywide Park Maintenance for New Facilities and Play All Day Sites Addition of 7.00 FTE Positions and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	7.00	1,214,423	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,112,890	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	957,027	-
Back to Work SD Addition of one-time non-personnel expenditures associated with Summer Youth Programming.	0.00	400,000	-
Back to Work SD Addition of one-time non-personnel expenditures associated to the Summer Youth Environmental/Recreation Corps Program.	0.00	250,000	-
Chief Park Ranger Addition of 1.00 Program Manager (Chief Ranger) and associated non-personnel expenditures to support operations and training of the ranger program.	1.00	235,315	-
New Facility-Standley Middle School Joint Use Pool Addition of 3.98 FTE Positions and associated non-personnel expenditures to support the operations of the Standley Middle School Joint Use Pool. The FY2022 FTE positions and expenditures are annualized to reflect the projected start date throughout the fiscal year.	3.98	233,322	8,750
New Facility – Children's Park Enhancement Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Children's Park enhancements. The FY 2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.	0.25	178,752	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	137,507	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.21	132,087	-
New Facility – Sequoia Elementary School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Sequoia Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.	0.25	70,492	-
New Facility – Pacific Trails Middle School Joint Use Addition of non-personnel expenditures to support the maintenance and operations of the Pacific Trails Middle School Joint Use site.	0.00	69,905	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>New Facility-Rolando Park Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operation of the Rolando Park Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.25	69,683	-
<p>New Facility – Marie Curie Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Marie Curie Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.21	59,563	-
<p>New Facility – Fairbrook Neighborhood Park Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Fairbrook Neighborhood Park. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.17	56,658	-
<p>New Facility-King Chavez Elementary Charter School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance of the King Chavez Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect projected start date throughout the fiscal year.</p>	0.29	56,438	-
<p>New Facility-La Paz Mini Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance at the La Paz Mini Park. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.33	55,590	-
<p>New Facility-Johnson Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated and non-personnel expenditures to support operations and maintenance at the Johnson Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.17	40,736	-
<p>Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.</p>	0.00	16,676	-
<p>New Facility – Franklin Ridge Pocket Park Addition of non-personnel expenditures to support the maintenance and operations of the Franklin Ridge Pocket Park.</p>	0.00	1,280	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(69,132)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(538,872)	(10,160,694)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(573,291)	-
Budgeted Vacancy Factor Adjustment to Vacancy Factor due to anticipated personnel vacancies.	0.00	(630,350)	-
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	7,476,454
Revised Environmental Growth Fund Reimbursements Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	3,369,716
Total	16.02 \$	8,104,132 \$	694,226

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 40,293,069	\$ 40,979,923	\$ 41,530,361	\$ 550,438
Fringe Benefits	31,840,395	31,858,815	36,092,574	4,233,759
PERSONNEL SUBTOTAL	72,133,464	72,838,738	77,622,935	4,784,197
NON-PERSONNEL				
Supplies	\$ 5,602,875	\$ 5,045,608	\$ 5,295,623	\$ 250,015
Contracts	22,004,368	20,863,784	22,550,250	1,686,466
Information Technology	1,735,896	2,128,786	3,241,676	1,112,890
Energy and Utilities	16,220,805	19,055,388	19,348,897	293,509
Other	123,065	114,505	134,505	20,000
Transfers Out	-	1,109,968	1,182,876	72,908
Capital Expenditures	166,990	563,004	523,004	(40,000)
Debt	316,111	240,258	164,405	(75,853)
NON-PERSONNEL SUBTOTAL	46,170,109	49,121,301	52,441,236	3,319,935
Total	\$ 118,303,573	\$ 121,960,039	\$ 130,064,171	\$ 8,104,132

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 25,701,436	\$ 15,917,319	\$ 26,770,039	\$ 10,852,720
Fines Forfeitures and Penalties	47,307	70,145	70,145	-
Licenses and Permits	178,665	166,865	166,865	-
Other Revenue	162,334	57,739	57,739	-

Parks and Recreation

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Federal Agencies	-	10,160,694	-	(10,160,694)
Rev from Money and Prop	195,781	503,065	502,065	(1,000)
Rev from Other Agencies	160,364	100,000	103,200	3,200
Transfers In	3,962,862	753,000	753,000	-
Total	\$ 30,408,750	\$ 27,728,827	\$ 28,423,053	\$ 694,226

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	6.00	5.00	5.00	\$ 33,613 - 40,456	\$ 186,742
20000012	Administrative Aide 1	1.00	1.00	0.00	39,458 - 47,528	-
20000024	Administrative Aide 2	4.00	4.00	5.00	45,448 - 54,766	268,325
20000753	Aquatics Technician 1	2.00	2.00	2.00	42,162 - 50,253	100,506
20000749	Aquatics Technician 2	5.00	5.00	6.00	44,283 - 52,770	312,168
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	48,339 - 57,803	57,803
20000040	Area Manager 2	26.00	26.00	26.00	56,285 - 68,203	1,752,928
20001140	Assistant Department Director	1.00	1.00	1.00	63,128 - 239,138	149,386
20000108	Assistant Recreation Center Director	47.00	45.00	45.00	32,074 - 38,771	1,691,267
20000143	Associate Engineer-Civil	1.00	1.00	1.00	71,094 - 85,862	85,862
20000119	Associate Management Analyst	5.00	5.00	5.00	57,699 - 69,722	324,919
20000162	Associate Planner	1.00	1.00	1.00	69,950 - 84,531	84,531
20000202	Building Supervisor	1.00	1.00	1.00	42,432 - 50,939	50,939
20000234	Carpenter	1.00	1.00	1.00	46,363 - 55,494	53,245
20000236	Cement Finisher	1.00	1.00	1.00	53,602 - 64,230	64,230
20000539	Clerical Assistant 2	3.00	2.00	2.00	31,928 - 38,480	70,408
90000539	Clerical Assistant 2- Hourly	0.05	0.05	0.05	31,928 - 38,480	1,759
20000352	Custodian 1	0.00	1.00	0.00	30,160 - 31,200	-
90000352	Custodian 1- Hourly	2.94	2.94	2.00	30,160 - 31,200	61,215
20000354	Custodian 2	12.50	11.50	12.50	30,160 - 33,342	405,506
20000355	Custodian 3	4.00	3.00	3.00	30,930 - 36,254	105,862
20001168	Deputy Director	3.75	3.75	3.75	50,128 - 184,330	486,567
20000395	District Manager	14.00	14.00	14.00	66,539 - 80,267	1,092,617
21000440	Environmental Biologist 2	1.00	1.00	1.00	66,248 - 80,558	80,558
21000451	Environmental Biologist 3	4.00	4.00	4.00	76,440 - 92,581	367,084
20000426	Equipment Operator 1	12.00	11.00	11.00	40,227 - 48,152	521,025
20000430	Equipment Operator 2	9.00	9.00	9.00	44,138 - 52,770	452,652
20000418	Equipment Technician 1	10.00	10.00	10.00	38,418 - 46,030	460,300
20000423	Equipment Technician 2	7.00	7.00	8.00	42,162 - 50,253	387,155
20000431	Equipment Technician 3	1.00	1.00	1.00	46,280 - 55,286	53,075
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	53,954
20000675	Grounds Maintenance Manager	11.00	10.00	10.00	54,912 - 66,539	661,730
20000472	Grounds Maintenance Supervisor	11.00	11.00	11.00	40,352 - 48,547	527,564
20000467	Grounds Maintenance Worker 1	8.00	5.00	5.00	30,909 - 36,275	176,919

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
90000467	Grounds Maintenance Worker 1- Hourly	18.10	18.10	18.01	30,909 - 36,275	636,983
20000468	Grounds Maintenance Worker 2	279.17	274.92	280.42	33,883 - 40,310	11,054,735
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	38,646 - 46,051	260,286
20000503	Horticulturist	4.00	4.00	4.00	56,618 - 68,453	258,515
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	49,878
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20000497	Irrigation Specialist	2.00	3.00	3.00	40,352 - 48,298	136,254
20000589	Laborer	10.00	10.00	10.00	31,169 - 37,086	346,129
20000608	Light Equipment Operator	15.00	12.00	14.00	37,024 - 44,138	605,475
90001073	Management Intern-Hourly	2.32	2.32	2.32	30,160 - 31,200	71,516
20000660	Nursery Gardener	5.00	5.00	5.00	34,091 - 40,602	200,920
20000661	Nursery Supervisor	1.00	1.00	1.00	40,352 - 48,547	48,547
20001138	Park and Recreation Director	1.00	1.00	1.00	63,128 - 239,138	170,726
20000669	Park Designer	4.00	4.00	5.00	71,136 - 85,904	425,560
20000666	Park Ranger	35.00	34.00	33.00	43,805 - 53,227	1,711,056
20000680	Payroll Specialist 2	4.75	4.75	4.75	40,726 - 49,171	230,367
20000676	Pesticide Applicator	8.00	8.00	8.00	42,120 - 50,211	388,716
20000677	Pesticide Supervisor	1.00	1.00	1.00	48,547 - 58,365	57,489
90001015	Pool Guard 2- Hourly	37.09	37.09	39.61	30,212 - 35,173	1,325,772
20001234	Program Coordinator	0.75	0.75	0.75	30,160 - 147,160	84,003
20001222	Program Manager	3.00	2.00	3.00	50,128 - 184,330	353,011
20000761	Project Officer 1	1.00	1.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	2.00	2.00	2.00	81,952 - 99,070	196,654
20000783	Public Information Clerk	3.00	3.00	3.00	33,613 - 40,456	120,154
90000798	Recreation Aide- Hourly	6.42	6.42	6.42	30,160 - 31,200	193,627
20000921	Recreation Center Director 1	9.50	10.67	11.00	39,458 - 47,528	497,720
20000802	Recreation Center Director 2	14.00	14.00	14.00	42,432 - 51,022	705,090
20000751	Recreation Center Director 3	34.00	34.00	34.00	45,510 - 54,725	1,796,104
20000569	Recreation Leader 1	0.50	0.50	0.50	30,160 - 32,053	16,026
90000569	Recreation Leader 1- Hourly	87.62	87.95	89.81	30,160 - 32,053	2,837,204
20000530	Recreation Leader 2	1.00	1.00	1.00	30,930 - 36,962	33,946
90000530	Recreation Leader 2- Hourly	8.61	8.61	8.61	30,930 - 36,962	317,355
90000534	Recreation Leader 2- Hourly	3.87	3.87	4.25	30,930 - 36,962	155,902
20000804	Recreation Specialist	1.50	1.00	1.00	45,510 - 54,725	54,725
20000807	Recreation Specialist	1.00	1.00	1.00	45,510 - 54,725	45,510
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,480 - 46,426	92,156
20000015	Senior Management Analyst	5.00	4.00	4.00	63,336 - 76,586	302,515

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000844	Senior Park Ranger	9.00	9.00	10.00	54,912 - 66,539	638,020
20000918	Senior Planner	2.00	3.00	3.00	80,579 - 97,427	266,807
20001046	Senior Utility Supervisor	1.00	1.00	1.00	50,378 - 60,986	60,071
20000928	Senior Zoning Investigator	1.00	1.00	1.00	61,901 - 74,942	74,942
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	40,227 - 48,152	479,835
20000970	Supervising Management Analyst	3.00	3.00	3.00	71,240 - 86,320	243,880
20001007	Supervising Recreation Specialist	5.00	5.00	5.00	52,354 - 63,440	315,517
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	53,664 - 65,062	127,522
90000959	Swimming Pool Manager 1-Hourly	5.20	5.20	6.08	36,920 - 44,408	255,395
20000960	Swimming Pool Manager 2	6.00	6.00	6.58	43,202 - 52,187	338,323
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	47,549 - 57,408	391,997
91000407	Therap Recreatn Leader-Hourly	4.83	4.83	4.83	31,450 - 37,877	182,945
21000406	Therap Recreatn Spec	5.00	5.00	5.00	46,654 - 56,098	278,416
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	39,021 - 46,488	45,093
20001039	Tree Trimmer	4.00	3.00	3.00	37,294 - 44,408	131,226
20001044	Utility Supervisor	4.00	4.00	4.00	46,384 - 55,453	221,812
20001045	Utility Supervisor	4.00	4.00	4.00	46,384 - 55,453	220,426
20001051	Utility Worker 1	4.00	4.00	4.00	32,573 - 38,730	148,763
20001053	Utility Worker 2	5.00	5.00	5.00	35,568 - 42,328	210,369
20000756	Word Processing Operator	2.00	1.00	1.00	33,613 - 40,456	40,456
90001067	Work Service Aide- Hourly	0.50	0.50	0.50	30,160 - 31,200	15,080
	Adjust Budget To Approved Levels					160,000
	Bilingual - Regular					52,416
	Budgeted Personnel					(1,700,001)
	Expenditure Savings					
	Infrastructure Registration					13,738
	Pay					
	Landscape Architect Lic					51,395
	Night Shift Pay					9,452
	Overtime Budgeted					421,809
	Reg Pay For Engineers					12,879
	Sick Leave - Hourly					77,806
	Termination Pay Annual					66,895
	Leave					
	Vacation Pay In Lieu					584,744
FTE, Salaries, and Wages Subtotal		924.97	905.71	921.74		\$ 41,530,361

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 96,799	\$ 97,250	\$ 95,198	(2,052)
Flexible Benefits	8,065,915	7,967,416	8,896,338	928,922
Insurance	1,050	-	-	-

Parks and Recreation

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Long-Term Disability	-	136,992	170,575	33,583
Medicare	601,091	562,011	579,655	17,644
Other	122,065	-	-	-
Other Post-Employment Benefits	4,543,314	4,388,322	4,462,966	74,644
Retiree Medical Trust	34,805	34,446	38,124	3,678
Retirement 401 Plan	29,019	28,318	28,810	492
Retirement ADC	13,692,792	14,269,325	16,657,093	2,387,768
Retirement DROP	94,479	89,112	103,613	14,501
Risk Management Administration	876,888	738,474	773,013	34,539
Supplemental Pension Savings Plan	2,432,238	2,443,508	2,570,630	127,122
Unemployment Insurance	61,526	60,753	61,825	1,072
Workers' Compensation	1,188,414	1,042,888	1,654,734	611,846
Fringe Benefits Subtotal	\$ 31,840,395	\$ 31,858,815	\$ 36,092,574	\$ 4,233,759
Total Personnel Expenditures			\$ 77,622,935	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Environmental Growth 1/3	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977
Total	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Environmental Growth Fund Services	0.00	\$ 899,445	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional parks for the purpose of preserving and enhancing the environment.			
Non-Discretionary Adjustment	0.00	60,339	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Mandatory General Benefit Contribution	0.00	(31,807)	-
Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
Revised Franchise Fee Revenue	0.00	-	927,977
Adjustment to reflect revised Franchise Fee revenue projections.			
Total	0.00	\$ 927,977	\$ 927,977

Parks and Recreation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts	2,577,269	211,036	211,036	-
Energy and Utilities	2,199,911	2,653,226	2,713,565	60,339
Transfers Out	35,000	1,655,502	2,523,140	867,638
NON-PERSONNEL SUBTOTAL	4,812,180	4,597,887	5,525,864	927,977
Total	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864	\$ 927,977
Rev from Money and Prop	70,649	9,000	9,000	-
Total	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Environmental Growth 2/3 Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Environmental Growth 2/3	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271
Total	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Environmental Growth Fund Services	0.00	\$ 2,470,271	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional for the purpose of preserving and enhancing the environment.			
Revised Franchise Fee Revenue	0.00	-	1,855,953
Adjustment to reflect revised Franchise Fee revenue projections.			
Total	0.00	\$ 2,470,271	\$ 1,855,953

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 9,274,531	\$ -	\$ -	-
Transfers Out	-	9,202,775	11,673,046	2,470,271
NON-PERSONNEL SUBTOTAL	9,274,531	9,202,775	11,673,046	2,470,271

Parks and Recreation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728	\$ 1,855,953
Rev from Money and Prop	148,968	25,000	25,000	-
Total	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728	\$ 1,855,953

Golf Course Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Golf Operations	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645	\$ 208,555
Total	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645	\$ 208,555

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Golf Operations	104.83	104.83	105.83	1.00
Total	104.83	104.83	105.83	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 300,487	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	195,342	-
Golf Course Maintenance Equipment Addition of non-personnel expenditures for maintenance equipment upgrades to improve course conditions.	0.00	125,000	-
Mission Bay Golf Course Maintenance Addition of non-personnel expenditures to support maintenance operations at the Mission Bay Golf Course driving range.	0.00	64,000	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pesticide Applicator Addition of 1.00 Pesticide Applicator to necessitate the pesticide application at golf courses citywide.	1.00	62,374	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	109,401	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	6,652	-
Equipment Rate Reduction Reduction of non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(849)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(43,221)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(610,631)	-
Total	1.00	\$ 208,555	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,828,050	\$ 5,284,522	\$ 5,126,196	(158,326)
Fringe Benefits	3,473,672	3,656,099	3,933,938	277,839
PERSONNEL SUBTOTAL	8,301,722	8,940,621	9,060,134	119,513
NON-PERSONNEL				
Supplies	\$ 1,392,492	\$ 1,919,341	\$ 1,830,946	(88,395)
Contracts	6,789,971	6,595,083	6,755,977	160,894
Information Technology	208,918	285,174	397,825	112,651
Energy and Utilities	2,376,700	2,389,682	2,354,205	(35,477)
Other	22,630	42,820	42,820	-
Transfers Out	-	126,719	66,088	(60,631)
Capital Expenditures	99,424	22,650	22,650	-
NON-PERSONNEL SUBTOTAL	10,890,135	11,381,469	11,470,511	89,042
Total	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645	\$ 208,555

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047	300
Other Revenue	170,135	179,500	179,500	-
Rev from Money and Prop	1,851,689	1,468,100	1,467,800	(300)
Transfers In	174,381	-	-	-
Total	\$ 23,122,888	\$ 20,870,347	\$ 20,870,347	\$ -

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$ 33,613 - 40,456	\$ 77,420
20001202	Assistant Deputy Director	1.00	1.00	1.00	50,128 - 184,330	119,517
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	69,722
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,928 - 38,480	31,928
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	132,205
20000426	Equipment Operator 1	3.00	3.00	3.00	40,227 - 48,152	136,531
20000418	Equipment Technician 1	2.00	1.00	1.00	38,418 - 46,030	45,340
20000423	Equipment Technician 2	3.00	3.00	3.00	42,162 - 50,253	150,759
20000431	Equipment Technician 3	1.00	2.00	2.00	46,280 - 55,286	101,566
20000819	Golf Course Manager	2.00	2.00	2.00	63,461 - 76,586	140,047
20000498	Golf Course Superintendent	1.00	1.00	1.00	56,618 - 68,453	68,453
20000479	Golf Operations Assistant	15.00	15.00	15.00	31,928 - 38,480	577,008
90000479	Golf Operations Assistant-Hourly	5.77	5.77	5.77	31,928 - 38,480	217,500
20000480	Golf Operations Supervisor	1.00	1.00	1.00	36,899 - 44,304	43,604
20000481	Greenskeeper	23.00	27.00	28.00	32,573 - 38,730	1,052,051
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	40,352 - 48,547	242,199
20000467	Grounds Maintenance Worker 1	16.00	12.00	9.00	30,909 - 36,275	318,917
20000503	Horticulturist	1.00	1.00	1.00	56,618 - 68,453	68,453
20000497	Irrigation Specialist	3.00	3.00	3.00	40,352 - 48,298	144,894
20000608	Light Equipment Operator	3.00	3.00	3.00	37,024 - 44,138	132,414
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,433
20000676	Pesticide Applicator	2.00	2.00	5.00	42,120 - 50,211	237,854
20001234	Program Coordinator	0.25	0.25	0.25	30,160 - 147,160	27,997
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,330	213,429
90000798	Recreation Aide- Hourly	1.81	1.81	1.81	30,160 - 31,200	54,590
20000818	Recreation Specialist	4.00	4.00	4.00	45,510 - 54,725	217,805
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	40,227 - 48,152	96,304
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
	Budgeted Personnel Expenditure Savings					(193,108)
	Grds/Greenskpr Eq Op					33,910
	Greenskeeper Pay					83,051
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					4,830
	Termination Pay Annual Leave					13,220
	Vacation Pay In Lieu					49,024
FTE, Salaries, and Wages Subtotal		104.83	104.83	105.83		\$ 5,126,196

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,014	\$ 8,973	\$ 8,868	(105)

Parks and Recreation

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Flexible Benefits	1,019,098	1,164,738	1,119,894	(44,844)
Long-Term Disability	-	15,897	19,520	3,623
Medicare	76,930	68,196	69,337	1,141
Other	30,414	-	-	-
Other Post-Employment Benefits	586,045	597,835	592,262	(5,573)
Retiree Medical Trust	6,418	6,335	6,468	133
Retirement 401 Plan	6,836	6,477	6,471	(6)
Retirement ADC	1,221,243	1,279,355	1,530,921	251,566
Retirement DROP	12,351	12,682	13,856	1,174
Risk Management Administration	113,132	100,605	102,584	1,979
Supplemental Pension Savings Plan	294,235	293,595	302,885	9,290
Unemployment Insurance	7,001	7,057	7,068	11
Workers' Compensation	90,956	94,354	153,804	59,450
Fringe Benefits Subtotal	\$ 3,473,672	\$ 3,656,099	\$ 3,933,938	\$ 277,839
Total Personnel Expenditures			\$ 9,060,134	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Los Penasquitos Reserve	\$ 225,165	\$ 251,161	\$ 266,922	\$ 15,761
Open Space	14,042	-	-	-
Total	\$ 239,207	\$ 251,161	\$ 266,922	\$ 15,761

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 13,561	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	2,241	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(41)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Operations Support	0.00	-	75,360
Addition of one-time revenue to support operations in the Los Penasquitos Canyon Preserve Fund.			
Total	0.00	\$ 15,761	\$ 75,360

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 126,945	\$ 119,766	\$ 118,435	(1,331)
Fringe Benefits	107,570	109,002	123,894	14,892
PERSONNEL SUBTOTAL	234,515	228,768	242,329	13,561
NON-PERSONNEL				
Supplies	\$ 169	\$ 4,125	\$ 4,125	-
Contracts	4,523	13,149	13,108	(41)
Information Technology	-	5,119	7,360	2,241
NON-PERSONNEL SUBTOTAL	4,692	22,393	24,593	2,200
Total	\$ 239,207	\$ 251,161	\$ 266,922	\$ 15,761

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 39,187	\$ 36,000	\$ 36,000	-
Transfers In	161,390	150,000	225,360	75,360
Total	\$ 200,577	\$ 186,000	\$ 261,360	\$ 75,360

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 43,805 - 53,227	\$ 53,227
20000844	Senior Park Ranger	1.00	1.00	1.00	54,912 - 66,539	65,208
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,435

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 666	\$ 665	\$ 665	-
Flexible Benefits	23,542	25,410	30,000	4,590
Long-Term Disability	-	416	496	80
Medicare	1,750	1,737	1,717	(20)
Other Post-Employment Benefits	13,044	12,586	12,436	(150)
Retirement ADC	52,412	53,591	66,353	12,762

Parks and Recreation

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement DROP	1,634	1,623	1,623	-
Risk Management Administration	2,517	2,118	2,154	36
Supplemental Pension Savings Plan	5,162	5,216	5,176	(40)
Unemployment Insurance	191	184	180	(4)
Workers' Compensation	6,652	5,456	3,094	(2,362)
Fringe Benefits Subtotal	\$ 107,570	\$ 109,002	\$ 123,894	\$ 14,892
Total Personnel Expenditures			\$ 242,329	

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,431,545	\$ 2,017,600	\$ 2,872,398
Continuing Appropriation - CIP	2,766,205	583,559	471,868
TOTAL BALANCE AND RESERVES	\$ 4,197,750	\$ 2,601,158	\$ 3,344,266
REVENUE			
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864
Revenue from Use of Money and Property	70,649	9,000	9,000
TOTAL REVENUE	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,595,464	\$ 7,199,045	\$ 8,870,130
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	2,577,269	211,036	211,036
Energy and Utilities	2,199,911	2,653,226	2,713,565
Transfers Out	35,000	1,655,502	2,523,140
TOTAL OPERATING EXPENSE	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,182,125	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,182,125	\$ -	\$ -
TOTAL EXPENSE	\$ 6,994,305	\$ 4,597,887	\$ 5,525,864
RESERVES			
Continuing Appropriation - CIP	\$ 583,559	\$ 583,559	\$ 471,868
TOTAL RESERVES	\$ 583,559	\$ 583,559	\$ 471,868
BALANCE	\$ 2,017,599	\$ 2,017,599	\$ 2,872,398
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,595,464	\$ 7,199,045	\$ 8,870,130

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,357,055	\$ 3,048,855	\$ 4,699,658
Continuing Appropriation - CIP	1,456,239	972,344	856,271
TOTAL BALANCE AND RESERVES	\$ 2,813,294	\$ 4,021,199	\$ 5,555,929
REVENUE			
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728
Revenue from Use of Money and Property	148,968	25,000	25,000
TOTAL REVENUE	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,614,625	\$ 13,223,974	\$ 16,614,657
OPERATING EXPENSE			
Contracts	\$ 9,274,531	\$ -	\$ -
Transfers Out	-	9,202,775	11,673,046
TOTAL OPERATING EXPENSE	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 318,895	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 318,895	\$ -	\$ -
TOTAL EXPENSE	\$ 9,593,426	\$ 9,202,775	\$ 11,673,046
RESERVES			
Continuing Appropriation - CIP	\$ 972,344	\$ 972,344	\$ 856,271
TOTAL RESERVES	\$ 972,344	\$ 972,344	\$ 856,271
BALANCE	\$ 3,048,855	\$ 3,048,855	\$ 4,085,340
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,614,625	\$ 13,223,974	\$ 16,614,657

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,968,719	\$ 7,362,146	\$ 9,338,295
Continuing Appropriation - CIP	12,832,108	10,389,887	12,809,315
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	48,250	104,079	104,079
TOTAL BALANCE AND RESERVES	\$ 22,096,677	\$ 20,103,712	\$ 24,499,288
REVENUE			
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047
Other Revenue	170,135	179,500	179,500
Revenue from Use of Money and Property	1,851,689	1,468,100	1,467,800
Transfers In	174,381	-	-
TOTAL REVENUE	\$ 23,122,888	\$ 20,870,347	\$ 20,870,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 45,219,564	\$ 40,974,059	\$ 45,369,635
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
TOTAL CIP EXPENSE	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,828,050	\$ 5,284,522	\$ 5,126,196
Fringe Benefits	3,473,672	3,656,099	3,933,938
Supplies	1,392,492	1,919,341	1,830,946
Contracts	6,789,971	6,595,083	6,755,977
Information Technology	208,918	285,174	397,825
Energy and Utilities	2,376,700	2,389,682	2,354,205
Other Expenses	22,630	42,820	42,820
Transfers Out	-	126,719	66,088
Capital Expenditures	99,424	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,729,433	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,729,433	\$ -	\$ -
TOTAL EXPENSE	\$ 25,115,853	\$ 23,322,090	\$ 24,040,645
RESERVES			
Continuing Appropriation - CIP	\$ 10,389,887	\$ 10,389,887	\$ 12,809,315
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	104,079	104,079	104,079
TOTAL RESERVES	\$ 12,741,566	\$ 12,741,566	\$ 15,160,994
BALANCE	\$ 7,362,146	\$ 4,910,403	\$ 6,167,996
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 45,219,564	\$ 40,974,059	\$ 45,369,635

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 53,169	\$ 14,539	\$ 98,196
TOTAL BALANCE AND RESERVES	\$ 53,169	\$ 14,539	\$ 98,196
REVENUE			
Revenue from Use of Money and Property	\$ 39,187	\$ 36,000	\$ 36,000
Transfers In	161,390	150,000	225,360
TOTAL REVENUE	\$ 200,577	\$ 186,000	\$ 261,360
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 253,746	\$ 200,539	\$ 359,556
OPERATING EXPENSE			
Personnel Expenses	\$ 126,945	\$ 119,766	\$ 118,435
Fringe Benefits	107,570	109,002	123,894
Supplies	169	4,125	4,125
Contracts	4,523	13,149	13,108
Information Technology	-	5,119	7,360
TOTAL OPERATING EXPENSE	\$ 239,207	\$ 251,161	\$ 266,922
TOTAL EXPENSE	\$ 239,207	\$ 251,161	\$ 266,922
BALANCE	\$ 14,539	\$ (50,622)	\$ 92,634
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 253,746	\$ 200,539	\$ 359,556

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Performance and Analytics



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Performance and Analytics



Description

A city is measured by how it delivers services. The City of San Diego is no different; we owe our communities the best and we work to deliver world-class service. Leading this effort is the City's award-winning Performance & Analytics Department (PandA). Equipped with experience, talent, and a track record of success, PandA is the City's internal consultant, driven by the following purposes: 1) Simplify the customer experience to make it easy to communicate with and receive services from City, 2) Implement data-informed decision making, migrating from reactive to predictive solutions, and 3) Adopt a culture of continuous improvement and accountability to optimize the delivery of services. The team works across departments to eliminate silos, empower employees as problem solvers, instill a culture of data-informed decision making, and continuously improve processes and accountability. Please visit the P&A website for more details: <https://www.sandiego.gov/panda/>

The vision is:

Exceed expectations

The mission is:

Challenge the status quo

Performance and Analytics

Goals and Objectives

Goal 1: *Simplify the customer experience*

- Implement online platforms and straight-forward processes
- Establish and communicate service delivery standards
- Provide easily digestible and accessible City data

Goal 2: *Champion data-informed decision making*

- Expand predictive analytics projects
- Deploy point of service measurement tools
- Develop data analytics tools to improve City processes

Goal 3: *Promote a culture of continuous improvement and accountability*

- Implement solutions that reduce the likelihood of recurring issues
- Optimize delivery of City services
- Launch performance accountability initiative

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Downloads of Get It Done mobile app	100,000	109,000	125,000	135,000	165,000
Active Get It Done customers as a percent of total City population	11.0 %	9.2 %	10.0 %	10.0 %	10.0 %
Number of public-facing services available through Get It Done platform	55	56	58	61	66
Data Portal utilization rate	0.80	0.88	0.90	0.74	0.80
Number of data projects completed to inform City decisions or support operations	25	40	50	45	50

Projects tagged as Data Project in Asana

Performance and Analytics

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	15.00	15.00	15.00	0.00
Personnel Expenditures	\$ 2,077,331	\$ 2,109,173	\$ 2,306,038	\$ 196,865
Non-Personnel Expenditures	1,463,259	2,157,219	2,204,386	47,167
Total Department Expenditures	\$ 3,540,590	\$ 4,266,392	\$ 4,510,424	\$ 244,032
Total Department Revenue	\$ 3,166	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Performance & Analytics	\$ 3,540,590	\$ 4,266,392	\$ 4,510,424	\$ 244,032
Total	\$ 3,540,590	\$ 4,266,392	\$ 4,510,424	\$ 244,032

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Performance & Analytics	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 181,737	\$ -
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	15,128	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(12,643)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(22,131)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	81,941	-
Total	0.00	\$ 244,032	\$ -

Performance and Analytics

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,484,692	\$ 1,537,805	\$ 1,592,228	\$ 54,423
Fringe Benefits	592,639	571,368	713,810	142,442
PERSONNEL SUBTOTAL	2,077,331	2,109,173	2,306,038	196,865
NON-PERSONNEL				
Supplies	\$ 4,136	\$ 8,100	\$ 8,100	-
Contracts	154,053	465,672	421,318	(44,354)
Information Technology	827,211	1,104,124	1,186,065	81,941
Energy and Utilities	19,781	21,272	30,853	9,581
Other	3,628	3,600	3,600	-
Capital Expenditures	-	100,000	100,000	-
Debt	454,450	454,451	454,450	(1)
NON-PERSONNEL SUBTOTAL	1,463,259	2,157,219	2,204,386	47,167
Total	\$ 3,540,590	\$ 4,266,392	\$ 4,510,424	\$ 244,032

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,207	\$ -	\$ -	-
Other Revenue	655	-	-	-
Transfers In	1,304	-	-	-
Total	\$ 3,166	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 63,128 - 239,138	\$ 155,000
20001234	Program Coordinator	10.00	10.00	10.00	30,160 - 147,160	1,035,246
20001222	Program Manager	4.00	4.00	4.00	50,128 - 184,330	498,555
	Budgeted Personnel					(117,229)
	Expenditure Savings					
	Vacation Pay In Lieu					20,656
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 1,592,228

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,316	\$ 3,719	\$ 4,769	\$ 1,050
Flexible Benefits	179,370	190,328	197,349	7,021
Insurance	867	-	-	-
Long-Term Disability	-	5,318	6,585	1,267
Medicare	22,462	22,218	22,790	572
Other	4,160	-	-	-
Other Post-Employment Benefits	85,063	88,102	87,052	(1,050)
Retiree Medical Trust	3,157	3,518	3,358	(160)
Retirement ADC	145,034	99,844	228,327	128,483
Risk Management Administration	16,408	14,826	15,078	252

Performance and Analytics

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplemental Pension Savings Plan	126,914	137,062	137,372	310
Unemployment Insurance	2,294	2,359	2,391	32
Workers' Compensation	2,594	4,074	8,739	4,665
Fringe Benefits Subtotal	\$ 592,639	\$ 571,368	\$ 713,810	\$ 142,442
Total Personnel Expenditures			\$ 2,306,038	

Performance and Analytics



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Personnel



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Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of eight sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination and harassment made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section manages the functional and technical aspects of the software used to recruit and track City applicants, and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application

Personnel

of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

The vision is:

To champion the principles of the City's merit system and provide equal employment opportunities.

The mission is:

Excellence in personnel services.

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

- Promote employment opportunities through job/career fairs, online advertising, and the Employment Information Counter
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool
- Produce eligible lists of qualified candidates
- Provide information regarding career development

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

- Respond to customer inquiries in a timely manner
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations
- Provide training on a variety of processes under the purview of the Civil Service Commission
- Implement process improvements with input from hiring departments and other partners

Goal 3: Continue to maintain the integrity of the merit system

- Apply Civil Service Rules and Personnel Regulations consistently
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management
- Provide reports and recommendations at Civil Service Commission meetings

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of Appointing Authority Interview Trainings offered (AAIT) ¹	15	8	12	12	12
Number of Employee Performance Evaluation Trainings offered (EPRP) ¹	15	8	12	12	12
Number of days classification and compensation studies conducted and completed by Classification Section	23	23	23	23	23
Number of days to issue certification to hiring departments (without recruitment)	11	11	11	11	11
Number of days to issue certification to hiring departments when recruitment is required	57	54	57	57	57

1. FY2020 Actual reflects the cancellation of trainings due to the COVID-19 pandemic.

1. FY2020 Actual reflects the cancellation of trainings due to the COVID-19 pandemic.

Personnel

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	69.99	69.99	71.99	2.00
Personnel Expenditures	\$ 8,474,225	\$ 8,556,907	\$ 9,161,317	\$ 604,410
Non-Personnel Expenditures	1,118,631	1,055,770	1,138,110	82,340
Total Department Expenditures	\$ 9,592,857	\$ 9,612,677	\$ 10,299,427	\$ 686,750
Total Department Revenue	\$ 9,366	\$ 6,200	\$ 6,200	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Classification & Liaison	\$ 3,787,124	\$ 3,723,765	\$ 3,926,168	\$ 202,403
Personnel	3,221,450	3,052,608	3,618,695	566,087
Recruiting & Exam Management	2,584,283	2,836,304	2,754,564	(81,740)
Total	\$ 9,592,857	\$ 9,612,677	\$ 10,299,427	\$ 686,750

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Classification & Liaison	26.00	26.00	27.00	1.00
Personnel	20.00	20.00	21.00	1.00
Recruiting & Exam Management	23.99	23.99	23.99	0.00
Total	69.99	69.99	71.99	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 269,549	\$ -
Data Analytics Program Coordinator Addition of 1.00 Program Coordinator to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics.	1.00	149,515	-
Medical and Background Process Program Coordinator Addition of 1.00 Program Coordinator to oversee the City's medical and background pre-employment process.	1.00	149,515	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	96,716	-

Personnel

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	25,125	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,402	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	10,706	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(744)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(25,034)	-
Total	2.00 \$	686,750 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,993,151	\$ 4,922,335	\$ 5,252,023	\$ 329,688
Fringe Benefits	3,481,074	3,634,572	3,909,294	274,722
PERSONNEL SUBTOTAL	8,474,225	8,556,907	9,161,317	604,410
NON-PERSONNEL				
Supplies	\$ 42,743	\$ 70,458	\$ 71,313	\$ 855
Contracts	799,577	684,335	669,104	(15,231)
Information Technology	264,395	283,996	380,712	96,716
Energy and Utilities	6,876	5,200	5,200	-
Other	5,040	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	1,118,631	1,055,770	1,138,110	82,340
Total	\$ 9,592,857	\$ 9,612,677	\$ 10,299,427	\$ 686,750

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 4,289	\$ 6,200	\$ 6,200	-
Other Revenue	473	-	-	-
Transfers In	4,604	-	-	-
Total	\$ 9,366	\$ 6,200	\$ 6,200	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 37,024 - 221,125	\$ 153,462
20001233	Assistant to the Director	1.00	1.00	1.00	50,128 - 184,330	120,120
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	52,849
20000158	Associate Personnel Analyst	19.00	19.00	19.00	69,597 - 84,032	1,486,944
20001184	Deputy Personnel Director	2.00	2.00	2.00	30,160 - 158,142	279,012
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	30,160 - 162,032	132,933
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	53,111
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	56,832
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	46,696 - 56,534	494,838
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	56,451 - 68,182	135,341
20001131	Personnel Director	1.00	1.00	1.00	37,024 - 221,125	184,392
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	48,734 - 58,864	48,734
20001234	Program Coordinator	4.00	4.00	6.00	30,160 - 147,160	720,720
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,330	132,184
20000682	Senior Personnel Analyst	9.00	9.00	9.00	76,357 - 92,331	812,695
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	42,328 - 51,251	51,251
20000396	Test Administration Specialist	6.00	6.00	6.00	38,459 - 46,426	264,429
21000181	Test Monitor 2	1.00	1.00	1.00	31,928 - 38,480	31,928
91000181	Test Monitor 2- Hourly	2.99	2.99	2.99	31,928 - 38,480	115,055
20000756	Word Processing Operator	5.00	5.00	5.00	33,613 - 40,456	194,987
	Adjust Budget To Approved Levels					(388,662)
	Bilingual - Regular Budgeted Personnel					18,928
	Expenditure Savings					(38,459)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Termination Pay Annual Leave					13,293
	Vacation Pay In Lieu					105,969
FTE, Salaries, and Wages Subtotal		69.99	69.99	71.99		\$ 5,252,023

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 51,360	\$ 54,193	\$ 49,416	\$ (4,777)
Flexible Benefits	814,710	834,950	905,249	70,299
Long-Term Disability	-	18,005	22,977	4,972
Medicare	77,142	75,568	79,784	4,216
Other	20,418	-	-	-
Other Post-Employment Benefits	410,846	415,338	422,824	7,486
Retiree Medical Trust	6,195	6,618	7,486	868
Retirement 401 Plan	6,143	4,896	5,106	210

Personnel

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement ADC	1,631,726	1,755,152	1,903,993	148,841
Retirement DROP	12,119	11,197	14,563	3,366
Risk Management Administration	79,318	69,894	73,236	3,342
Supplemental Pension Savings Plan	310,451	344,911	367,939	23,028
Unemployment Insurance	24,708	7,988	8,338	350
Workers' Compensation	35,937	35,862	48,383	12,521
Fringe Benefits Subtotal	\$ 3,481,074	\$ 3,634,572	\$ 3,909,294	\$ 274,722
Total Personnel Expenditures			\$ 9,161,317	

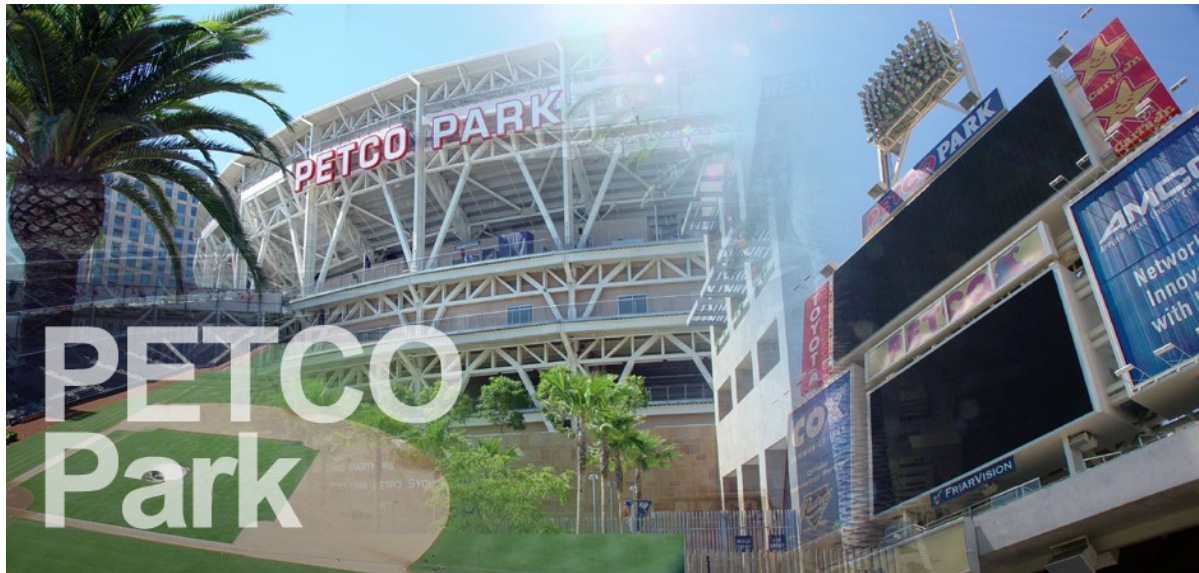


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PETCO Park



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Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond related documents. Management also monitors the use and security of the 26-seat City suite.

Despite the ongoing COVID-19 crisis, the Padres continued to make capital expenditures at the Ballpark in City Fiscal Year 2021 such as the continued structural steel refurbishing and recoating and installation of safety bollards, ongoing renovations to many of the suites and clubs within the Ballpark as well as several improvements to take place at Gallagher Square (formally Park at the Park). In FY 2022 the Padres will continue to the structural steel refurbishing and recoating and installation of safety bollards.

Special event revenue for FY 2020 was \$1.7 million, which is a slight decrease from the prior year, but still remained above the projected revenue. Monster Jam, Monster Energy AMA Supercross, and Paul McCartney concert produced significant revenue and also drive substantial new revenue for local businesses. The COVID-19 pandemic had its greatest effect on special event revenue in FY 2021 and we are anticipating a 75% reduction in revenue due to the inability to hold events at the Ballpark.

The City expects the special event revenue to rebound in FY 2022 and anticipates only a 25% reduction in special event revenue than what was realized in FY 2019. Once we are able to resume full operation, we expect a continued increase in special event revenue over the years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 160,423	\$ 160,821	\$ 163,763	\$ 2,942
Non-Personnel Expenditures	16,073,444	15,315,832	17,052,894	1,737,062
Total Department Expenditures	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657	\$ 1,740,004
Total Department Revenue	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542	\$ 2,370,382

PETCO Park Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PETCO Park	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657	\$ 1,740,004
Total	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657	\$ 1,740,004

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	\$ 1,999,594	\$ 963,424
Joint Ballpark Operating Expense Addition of non-personnel expenditures for contractual services related to the joint ballpark operations.	0.00	119,145	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	2,942	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(1,054)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(23,123)	-

PETCO Park

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Public Safety Services Reduction of one-time expenditures associated with a 25% reduction in Police and Fire services required at special events.	0.00	(357,500)	-
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue projections related to TOT Fund support of the PETCO Park Fund.	0.00	-	2,142,017
Revised Revenue Revenue adjustment to reflect revised revenue projections related to special events.	0.00	-	(735,059)
Total	0.00	\$ 1,740,004	\$ 2,370,382

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 123,493	\$ 122,699	\$ 122,699	-
Fringe Benefits	36,931	38,122	41,064	2,942
PERSONNEL SUBTOTAL	160,423	160,821	163,763	2,942
NON-PERSONNEL				
Supplies	\$ 1,298	\$ 936	\$ 936	-
Contracts	6,795,787	6,013,346	7,757,035	1,743,689
Information Technology	2,795	4,784	3,730	(1,054)
Energy and Utilities	5,918	5,266	2,818	(2,448)
Transfers Out	9,267,646	9,291,500	9,288,375	(3,125)
NON-PERSONNEL SUBTOTAL	16,073,444	15,315,832	17,052,894	1,737,062
Total	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657	\$ 1,740,004

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 715,528	\$ 1,430,000	\$ 1,072,500	(357,500)
Rev from Money and Prop	2,419,823	1,223,395	1,809,260	585,865
Transfers In	12,728,872	12,199,765	14,341,782	2,142,017
Total	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542	\$ 2,370,382

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$ 50,128 - 184,330	\$ 122,699
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 122,699

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 10,060	\$ 10,977	\$ 9,977	(1,000)
Long-Term Disability	-	426	514	88
Medicare	1,859	1,779	1,779	-

PETCO Park

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Post-Employment Benefits	6,536	6,293	6,218	(75)
Retiree Medical Trust	309	307	307	-
Retirement 401 Plan	1,235	1,227	1,227	-
Retirement ADC	15,341	15,620	19,166	3,546
Risk Management Administration	1,261	1,059	1,077	18
Unemployment Insurance	196	189	186	(3)
Workers' Compensation	135	245	613	368
Fringe Benefits Subtotal	\$ 36,931	\$ 38,122	\$ 41,064	\$ 2,942
Total Personnel Expenditures			\$ 163,763	

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,816,573	\$ 1,446,928	\$ 137,029
TOTAL BALANCE AND RESERVES	\$ 1,816,573	\$ 1,446,928	\$ 137,029
REVENUE			
Other Revenue	\$ 715,528	\$ 1,430,000	\$ 1,072,500
Revenue from Use of Money and Property	2,419,823	1,223,395	1,809,260
Transfers In	12,728,872	12,199,765	14,341,782
TOTAL REVENUE	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,680,795	\$ 16,300,088	\$ 17,360,571
OPERATING EXPENSE			
Personnel Expenses	\$ 123,493	\$ 122,699	\$ 122,699
Fringe Benefits	36,931	38,122	41,064
Supplies	1,298	936	936
Contracts	6,795,787	6,013,346	7,757,035
Information Technology	2,795	4,784	3,730
Energy and Utilities	5,918	5,266	2,818
Transfers Out	9,267,646	9,291,500	9,288,375
TOTAL OPERATING EXPENSE	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657
TOTAL EXPENSE	\$ 16,233,867	\$ 15,476,653	\$ 17,216,657
BALANCE	\$ 1,446,928	\$ 823,435	\$ 143,914
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,680,795	\$ 16,300,088	\$ 17,360,571

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Planning



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Description

The Planning Department is responsible for the long-term growth of the City. The department performs this primarily by implementing the General Plan, creating and refining land use policies and ordinances, and conducting analysis for new citywide plans and policies. The Department has been structured into three divisions, each having focused specialties and staff with varied technical disciplines: Community Planning & Implementation, Environmental Policy & Public Spaces, and Financial & Administrative Services. Within the FY 2021 budget, the long-range mobility policy and planning functions were relocated to the new Department of Mobility. Implementation of the Planning Department Work Program and many long-range planning initiatives will require continued close coordination and collaboration with the Department of Mobility.

The Community Planning & Implementation Division is responsible for maintaining a comprehensive, citywide General Plan, Community Plans and other long-range plans. This division also updates and amends the Land Development Code, develops housing policies, reviews state bills and prepares housing data reports. The division is responsible for the City's long-range historic preservation efforts and urban design support for our comprehensive community plan updates.

The Environmental Policy & Public Spaces Division is responsible for creating and implementing General Plan policies related to land use and circulation, public spaces and parks, conservation and resource management, and environmental protection. This division establishes citywide CEQA-specific policies and thresholds and conducts reviews of all City projects and other actions under CEQA.

The Financial & Administrative Services Division serves as the center for all financial, technical, and administrative activities for the Department. This division is responsible for developing, updating and administering programs and plans that provide funding sources to support the department's operations, work program initiatives, as well as the funding of community serving capital improvements. The division provides business operations and support services, including technical GIS/mapping and innovative IT solutions.

Planning

The vision is:

An innovative and collaborative leader in planning

The mission is:

To envision, plan, and create a world-class city

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percent of achieved major milestones associated with environmental resource initiatives ¹	80%	N/A	80%	N/A	80%
Percent of achieved major milestones associated with planning initiatives	80%	100%	80%	100%	80%
Percent of achieved major milestones associated with policy implementation measures	80%	100%	80%	100%	80%
Percent of department's non-personnel expenditures (NPE) work program funded by grants	35%	27%	35%	28%	35%

1. No environmental resource initiatives were scheduled for completion in Fiscal Year 2021.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	65.75	51.75	51.75	0.00
Personnel Expenditures	\$ 8,353,216	\$ 6,938,327	\$ 7,694,903	\$ 756,576
Non-Personnel Expenditures	3,724,100	4,686,151	5,203,787	517,636
Total Department Expenditures	\$ 12,077,316	\$ 11,624,478	\$ 12,898,690	\$ 1,274,212
Total Department Revenue	\$ 5,479,214	\$ 5,774,580	\$ 6,481,120	\$ 706,540

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Community Planning & Implementation	\$ 4,035,604	\$ 3,959,874	\$ 3,792,103	\$ (167,771)
Environment & Mobility Planning	3,505,090	1,636,803	2,190,893	554,090
Planning	1,970,439	2,248,801	2,749,694	500,893
Total	\$ 9,511,133	\$ 7,845,478	\$ 8,732,690	\$ 887,212

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Community Planning & Implementation	27.75	25.00	22.75	(2.25)
Environment & Mobility Planning	26.00	15.00	15.00	0.00
Planning	12.00	11.75	14.00	2.25
Total	65.75	51.75	51.75	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 744,414	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	145,924	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	12,162	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	279	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment Rate Reduction	0.00	(4,635)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Citywide Contracts Reduction of 2.6%	0.00	(10,932)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Revised Revenue	0.00	-	606,540
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	887,212 \$	606,540

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,984,958	\$ 4,134,721	\$ 4,456,347	\$ 321,626
Fringe Benefits	3,368,258	2,803,606	3,238,556	434,950
PERSONNEL SUBTOTAL	8,353,216	6,938,327	7,694,903	756,576
NON-PERSONNEL				
Supplies	\$ 44,136	\$ 33,997	\$ 34,282	\$ 285
Contracts	702,626	384,888	367,390	(17,498)
Information Technology	390,553	468,755	614,679	145,924
Energy and Utilities	8,295	9,241	11,166	1,925
Other	12,306	10,270	10,270	-
NON-PERSONNEL SUBTOTAL	1,157,917	907,151	1,037,787	130,636
Total	\$ 9,511,133	\$ 7,845,478	\$ 8,732,690	\$ 887,212

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,398,866	\$ 2,454,480	\$ 3,061,020	\$ 606,540
Licenses and Permits	4,701	20,000	20,000	-
Other Revenue	1,271	100	100	-
Transfers In	7,410	-	-	-
Total	\$ 1,412,248	\$ 2,474,580	\$ 3,081,120	\$ 606,540

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,613 - 40,456	\$ 39,849
20000024	Administrative Aide 2	1.00	1.00	1.00	45,448 - 54,766	50,436
20000116	Assistant Engineer-Traffic	3.00	0.00	0.00	61,755 - 74,402	-
20001083	Assistant Planning Director	1.00	1.00	1.00	33,862 - 185,640	149,386
20000167	Associate Engineer-Traffic	3.00	1.00	0.00	71,094 - 85,862	-

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	66,753
20000162	Associate Planner	10.00	7.00	8.00	69,950 - 84,531	618,252
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,928 - 38,480	-
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	139,506
20001179	Deputy Planning Director	1.00	1.00	1.00	50,128 - 184,330	117,229
20000105	Development Project Manager 3	5.00	5.00	5.00	81,952 - 99,070	488,619
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	52,407
20000290	Information Systems Analyst 2	2.00	1.00	1.00	57,699 - 69,722	69,722
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20000669	Park Designer	3.00	3.00	3.00	71,136 - 85,904	253,417
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	47,450
20001132	Planning Director	1.00	1.00	1.00	63,128 - 239,138	186,742
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,352 - 64,605	64,605
20001222	Program Manager	4.00	4.00	4.00	50,128 - 184,330	470,766
20000015	Senior Management Analyst	2.00	2.00	2.00	63,336 - 76,586	139,922
20000918	Senior Planner	17.75	16.75	16.75	80,579 - 97,427	1,588,829
20000926	Senior Traffic Engineer	3.00	0.00	0.00	81,952 - 99,070	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
	Bilingual - Regular					1,456
	Budgeted Personnel					(395,616)
	Expenditure Savings					
	Landscape Architect Lic					25,772
	Overtime Budgeted					15,000
	Termination Pay Annual					22,664
	Leave					
	Vacation Pay In Lieu					70,541
FTE, Salaries, and Wages Subtotal		65.75	51.75	51.75		\$ 4,456,347

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 35,408	\$ 31,779	\$ 28,556	\$ (3,223)
Flexible Benefits	655,969	540,140	599,647	59,507
Long-Term Disability	-	14,290	18,103	3,813
Medicare	75,940	59,925	63,051	3,126
Other	31,154	-	-	-
Other Post-Employment Benefits	357,715	283,185	298,464	15,279
Retiree Medical Trust	6,272	4,883	5,795	912
Retirement 401 Plan	3,120	1,494	1,494	-
Retirement ADC	1,774,839	1,516,060	1,821,534	305,474
Retirement DROP	7,946	7,278	7,278	-
Risk Management Administration	68,927	47,655	51,606	3,951
Supplemental Pension Savings Plan	329,538	275,019	305,288	30,269
Unemployment Insurance	7,668	6,343	6,568	225
Workers' Compensation	13,763	15,555	31,172	15,617

Planning

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits Subtotal	\$ 3,368,258	\$ 2,803,606	\$ 3,238,556	\$ 434,950
Total Personnel Expenditures		\$ 7,694,903		

General Plan Maintenance Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Community Planning & Implementation	\$ 2,398,229	\$ 3,472,508	\$ 3,859,508	\$ 387,000
Environment & Mobility Planning	147,836	306,492	306,492	-
Planning	20,118	-	-	-
Total	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000	\$ 387,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Plan Update Support Addition of one-time non-personnel expenditures related to the support of Community Plan Updates budgeted in prior fiscal years.	0.00	\$ 766,000	\$ -
Revised Revenue and Expense Adjustment to reflect revised revenue projections and associated non-personnel expense increase.	0.00	100,000	100,000
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(479,000)	661,000
Prior-year Revenue Correction Adjustment to reflect prior-year actual revenues.	0.00	-	(661,000)
Total	0.00	\$ 387,000	\$ 100,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 52	\$ -	\$ -	-
Contracts	2,554,525	3,779,000	4,166,000	387,000
Information Technology	11,606	-	-	-
NON-PERSONNEL SUBTOTAL	2,566,183	3,779,000	4,166,000	387,000
Total	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000	\$ 387,000

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Licenses and Permits	\$ 4,023,100	\$ 3,300,000	\$ 3,400,000	\$ 100,000
Rev from Money and Prop	43,866	-	-	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total	\$ 4,066,966	\$ 3,300,000	\$ 3,400,000	\$ 100,000

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 479,065	\$ 1,979,848	\$ 2,159,835
TOTAL BALANCE AND RESERVES	\$ 479,065	\$ 1,979,848	\$ 2,159,835
REVENUE			
Licenses and Permits	\$ 4,023,100	\$ 3,300,000	\$ 3,400,000
Revenue from Use of Money and Property	43,866	-	-
TOTAL REVENUE	\$ 4,066,966	\$ 3,300,000	\$ 3,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,546,031	\$ 5,279,848	\$ 5,559,835
OPERATING EXPENSE			
Supplies	\$ 52	\$ -	\$ -
Contracts	2,554,525	3,779,000	4,166,000
Information Technology	11,606	-	-
TOTAL OPERATING EXPENSE	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
TOTAL EXPENSE	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
BALANCE	\$ 1,979,848	\$ 1,500,848	\$ 1,393,835
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,546,031	\$ 5,279,848	\$ 5,559,835

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	18.00	18.00	18.00	0.00
Personnel Expenditures	\$ 1,940,480	\$ 2,334,083	\$ 2,343,574	\$ 9,491
Non-Personnel Expenditures	749,307	799,967	949,379	149,412
Total Department Expenditures	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953	\$ 158,903
Total Department Revenue	\$ 2,795,860	\$ 3,135,998	\$ 3,338,497	\$ 202,499

Facilities Financing Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Facilities Planning	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953	\$ 158,903
Total	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953	\$ 158,903

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Facilities Planning	18.00	18.00	18.00	0.00
Total	18.00	18.00	18.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Complete Communities Infrastructure Initiative Addition of non-personnel expenditures to reimburse department for General Fund staff time spent working on the Complete Communities Infrastructure initiative.	0.00	\$ 95,465	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	46,982	-
Rent Expense Addition of one-time non-personnel expenditures related to the relocation to Aero Drive.	0.00	32,217	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	18,679	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(52)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(20,296)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	27,028	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
One-Time Additions and Annualizations	0.00	(41,120)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Revised Revenue	0.00	-	202,499
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	158,903 \$	202,499

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,130,326	\$ 1,387,002	\$ 1,342,550	(44,452)
Fringe Benefits	810,153	947,081	1,001,024	53,943
PERSONNEL SUBTOTAL	1,940,480	2,334,083	2,343,574	9,491
NON-PERSONNEL				
Supplies	\$ 2,358	\$ 8,000	\$ 5,100	(2,900)
Contracts	686,762	652,462	777,396	124,934
Information Technology	57,203	137,665	164,693	27,028
Energy and Utilities	1,636	1,190	1,190	-
Other	1,347	500	1,000	500
Capital Expenditures	-	150	-	(150)
NON-PERSONNEL SUBTOTAL	749,307	799,967	949,379	149,412
Total	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953	\$ 158,903

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 2,753,481	\$ 3,092,398	\$ 3,304,897	212,499
Licenses and Permits	29,500	40,000	30,000	(10,000)
Rev from Money and Prop	3,255	3,600	3,600	-
Transfers In	9,624	-	-	-
Total	\$ 2,795,860	\$ 3,135,998	\$ 3,338,497	202,499

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,448 - 54,766	\$ 53,944
20000143	Associate Engineer-Civil	1.00	1.00	1.00	71,094 - 85,862	85,862

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000119	Associate Management Analyst	3.00	1.00	1.00	57,699 - 69,722	57,699
20000162	Associate Planner	0.00	3.00	3.00	69,950 - 84,531	224,431
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	69,722
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,352 - 64,605	64,605
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,330	131,602
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,952 - 99,070	99,070
20000015	Senior Management Analyst	6.00	3.00	3.00	63,336 - 76,586	200,578
20000918	Senior Planner	0.00	2.00	2.00	80,579 - 97,427	176,545
20000970	Supervising Management Analyst	2.00	2.00	2.00	71,240 - 86,320	172,640
20000756	Word Processing Operator Bilingual - Regular Budgeted Personnel Expenditure Savings Infrastructure In-Training Pay Infrastructure Registration Pay Overtime Budgeted Reg Pay For Engineers Termination Pay Annual Leave Vacation Pay In Lieu	1.00	1.00	1.00	33,613 - 40,456	40,456 1,456 (133,286) 6,869 15,851 11,720 14,861 25,896 22,029
FTE, Salaries, and Wages Subtotal		18.00	18.00	18.00		\$ 1,342,550

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,284	\$ 9,642	\$ 9,654	\$ 12
Flexible Benefits	178,760	229,895	198,441	(31,454)
Long-Term Disability	-	4,626	5,213	587
Medicare	16,288	18,642	17,352	(1,290)
Other	8,934	-	-	-
Other Post-Employment Benefits	90,478	106,981	99,488	(7,493)
Retiree Medical Trust	980	1,330	1,331	1
Retirement 401 Plan	1,462	1,436	697	(739)
Retirement ADC	400,908	449,607	545,763	96,156
Retirement DROP	7,477	9,389	6,591	(2,798)
Risk Management Administration	17,483	18,003	17,232	(771)
Supplemental Pension Savings Plan	68,308	87,802	86,991	(811)
Unemployment Insurance	1,730	2,053	1,891	(162)
Workers' Compensation	8,063	7,675	10,380	2,705
Fringe Benefits Subtotal	\$ 810,153	\$ 947,081	\$ 1,001,024	\$ 53,943
Total Personnel Expenditures			\$ 2,343,574	

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 175,831	\$ 281,904	\$ 221,883
TOTAL BALANCE AND RESERVES	\$ 175,831	\$ 281,904	\$ 221,883
REVENUE			
Charges for Services	\$ 2,753,481	\$ 3,092,398	\$ 3,304,897
Licenses and Permits	29,500	40,000	30,000
Revenue from Use of Money and Property	3,255	3,600	3,600
Transfers In	9,624	-	-
TOTAL REVENUE	\$ 2,795,860	\$ 3,135,998	\$ 3,338,497
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,971,691	\$ 3,417,902	\$ 3,560,380
OPERATING EXPENSE			
Personnel Expenses	\$ 1,130,326	\$ 1,387,002	\$ 1,342,550
Fringe Benefits	810,153	947,081	1,001,024
Supplies	2,358	8,000	5,100
Contracts	686,762	652,462	777,396
Information Technology	57,203	137,665	164,693
Energy and Utilities	1,636	1,190	1,190
Other Expenses	1,347	500	1,000
Capital Expenditures	-	150	-
TOTAL OPERATING EXPENSE	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953
TOTAL EXPENSE	\$ 2,689,787	\$ 3,134,050	\$ 3,292,953
BALANCE	\$ 281,904	\$ 283,852	\$ 267,427
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,971,691	\$ 3,417,902	\$ 3,560,380

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Police



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Description

For 132 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The vision is:

The San Diego Police Department strives to advance the highest levels of public safety, trust, and professionalism by strengthening community partnerships through fair and impartial policing while fostering employee enrichment and growth to ensure we remain America's Finest police department.

The mission is:

Maintain public safety by providing the highest quality police services to all of our communities.

Goals and Objectives

Goal 1: The following are the 8 Values of the San Diego Police Department.

- Human Life: Our efforts will be oriented toward the goal of protecting human life and ensuring everyone has the opportunity to thrive.
- Integrity: Our actions will be guided by the highest level of virtue and ethical practice through open communication and transparency.
- Partnerships: We will work collaboratively with our community to resolve challenges, protect individual rights, and promote prosperity.
- Diversity: We embrace and appreciate the unique experiences and backgrounds that provide strength and unity to our organization.
- Employee Enrichment: We will provide for the professional development and wellness of our employees through access to ongoing training and a robust employee wellness program. Through these commitments we will continually advance the professional knowledge, personal growth and career longevity of our employees.
- Compassion: We will strive to show genuine concern for one another in both our interactions with the community and within our organization. We recognize that the complexities of life compel us to do nothing less.

Goal 2: OBJECTIVES #7 & #8

- Innovation: We are committed to leading the law enforcement community through innovative practices in order to maintain our position at the forefront of policing.
- Courageous Justice: We will be undeterred in our pursuit of fairness, peace, and a genuine well-being for all people.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Part I violent crimes per 1,000	4.0	3.6	4.0	4.0	4.0
Part I violent crime clearance rate	50.0 %	39.6 %	50.0 %	34.9 %	50.0 %
Percentage of 911 calls answered within 10 seconds ¹	90%	95%	90%	92%	90%
Average response time to priority 0 calls (in minutes) ²	7.0	6.7	7.0	6.8	7.0
Average response time to priority 1 calls (in minutes) ³	14.0	23.7	14.0	33.4	14.0
Average response time to priority 2 calls (in minutes) ⁴	27.0	68.7	27.0	102.4	27.0
Average response time to priority 3 calls (in minutes) ⁵	80.0	108.8	80.0	155.6	80.0
Average response time to priority 4 calls (in minutes) ⁶	90.0	92.5	90.0	84.7	90.0

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of community meetings attended by department members per month ⁷	100	50	100	0	100
Percentage increase in social media and Nextdoor participants ⁸	9%	25%	10%	31%	25%
Average rating on patrol customer survey results	>4.0	4.5	>4	4.2	>4.0
Percentage change in number of citizen complaints compared to prior year ⁹	≥ 5.0%	2%	≥ 5.0%	15%	≤ 5.0%
Percentage of active employee's attendance for non-bias-based policing training	100%	98%	100%	98%	100%
Percentage of proactive time ¹⁰	20%	N/A	20%	N/A	20%
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ¹¹	< 5	N/A	<5	N/A	< 5
Number of persons severely injured or killed from traffic collisions ¹²	0	193	0	190	0
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 ¹³	10%	10%	10%	10%	10%

1. The State Emergency Number Association standard mandates that 95% of 911 calls are answered in 20 seconds or less; the National Emergency Number Association standard mandates that 90% of 911 calls are answered within 10 seconds or less. The Police Department will continue to strive for excellence in this area and has chosen to hold the Department to achieve the more strict National standard.
2. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
3. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
4. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
5. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
6. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
7. Community meetings were completely cancelled from March through December 2020 due to the COVID-19 pandemic. Many meetings were held virtually but not captured in this data.
8. The Police Department is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook, Twitter, NextDoor, and Instagram. The goal is to get closer to 10% as the market for social media expands.
9. Complaints have increased from FY 2019 to the fourth quarter of FY 2020. The target will continue to be zero discrimination complaints.

The majority of sworn personnel still needing completion are either in their Training Phase or on an extended absence and account for the 2%.
10. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
11. Data shown for FY 2020 represents calendar year 2019 data from the FBI. Data for calendar year 2020 is expected to be available from the FBI in the fall of 2021.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
12. The FY 20 actual is high because the new indicator now includes "severely injured or killed" from traffic collisions; whereas, previous data only consists of fatalities from traffic collisions. The target indicator is aligned with the City's Vision Zero initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users. The annual projected values are based on a ten percent reduction goal per year of the initiative.					
13. The Police Department is committed to increasing the number of educational and enforcement events by 11 each year (10% of 2015) in order to achieve Vision Zero goals.					

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	2,655.14	2,632.14	2,634.14	2.00
Personnel Expenditures	\$ 492,379,893	\$ 500,686,062	\$ 510,588,116	\$ 9,902,054
Non-Personnel Expenditures	76,464,076	80,021,777	89,041,659	9,019,882
Total Department Expenditures	\$ 568,843,969	\$ 580,707,839	\$ 599,629,775	\$ 18,921,936
Total Department Revenue	\$ 103,785,955	\$ 91,719,199	\$ 43,378,736	\$ (48,340,463)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Services	\$ (206)	\$ -	\$ -	-
Centralized Investigations Division	94,364,654	94,861,578	97,704,053	2,842,475
Department Operations Division	33,003,387	31,654,485	38,706,417	7,051,932
Neighborhood Policing	21,802,113	24,283,469	28,132,012	3,848,543
Neighborhood Policing Division	83,762,646	88,973,256	97,768,518	8,795,262
Patrol Operations Division	232,351,526	238,455,407	239,489,580	1,034,173
Traffic, Youth & Event Services	48,491,748	47,070,063	49,597,815	2,527,752
Training/Employee Development Division	44,325,236	42,945,300	40,354,888	(2,590,412)
Total	\$ 558,101,103	\$ 568,243,558	\$ 591,753,283	\$ 23,509,725

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Centralized Investigations Division	448.73	445.73	435.73	(10.00)
Department Operations Division	105.00	106.00	108.00	2.00
Neighborhood Policing	80.15	96.15	92.15	(4.00)
Neighborhood Policing Division	316.84	317.84	321.84	4.00
Patrol Operations Division	1,143.00	1,132.00	1,191.00	59.00
Traffic, Youth & Event Services	245.06	233.06	232.06	(1.00)
Training/Employee Development Division	316.36	301.36	253.36	(48.00)
Total	2,655.14	2,632.14	2,634.14	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	2.00	\$ 16,568,411	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	4,450,616	-
<p>Neighborhood Policing Overtime Reallocation of overtime expenditures to support Neighborhood Policing Division activities. This adjustment was previously budgeted in the Seized Assets Fund in Fiscal Year 2021.</p>	0.00	4,389,792	-
<p>Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.</p>	0.00	847,478	-
<p>Ruggedized Laptops Addition of non-personnel expenditures associated with ruggedized laptop lease payments and repair equipment.</p>	0.00	787,581	-
<p>Computer Aided Dispatch (CAD) Addition of one-time and on-going non-personnel expenditures associated with Computer Aided Dispatch (CAD) system enhancements.</p>	0.00	550,000	-
<p>Overtime Fringe Addition of Medicare expenditures associated with overtime.</p>	0.00	459,868	-
<p>Non-Personnel Expenditures Addition of one-time non-personnel expenditures for facility sanitation, provision of protective equipment, and as needed testing services as a result of the COVID-19 pandemic.</p>	0.00	250,000	-
<p>No Shots Fired Intervention and Prevention Program Addition of one-time non-personnel expenditures associated to the No Shots Fired Intervention and Prevention Program.</p>	0.00	250,000	-
<p>Backup Dispatch Center System Maintenance Addition of non-personnel expenditures to maintain the backup dispatch center system.</p>	0.00	70,000	-
<p>Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.</p>	0.00	(3,090)	-
<p>Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.</p>	0.00	(32,897)	-
<p>Reclassification of Positions Addition of 2.00 Program Coordinators offset by the reduction of 2.00 Information Systems Administrators to better align positions with department operations.</p>	0.00	(44,715)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Operation Stonegarden Reduction in overtime expenditures and associated revenue due to not participating in Operation Stonegarden.	0.00	(101,450)	(100,000)
Reduction of Stadium Operations Reduction of overtime expenditures and associated revenue for Stadium events due to the sale of the Stadium site by the City to San Diego State University (SDSU).	0.00	(232,778)	(702,928)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(651,276)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	2,948,392	-
Reduction in Neighborhood Policing Overtime Reduction in overtime expenditures and associated fringe benefits in the Neighborhood Policing Division.	0.00	(1,014,500)	-
Reduction of CleanSD Overtime Reduction in overtime expenditures associated to CleanSD.	0.00	(1,014,500)	-
COVID-19 Impact Reduction of one-time personnel expenditures and revenue as a result of the COVID-19 pandemic.	0.00	(1,049,406)	(6,795,768)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(1,888,801)	(42,187,134)
Reduction in Extension of Shift Overtime Reduction in overtime expenditures associated to extension of shift.	0.00	(2,029,000)	-
Safety Sales Tax Allocation Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services & Debt Services Fund.	0.00	-	1,285,367
Proposition 69 Adjustment to reflect revised Proposition 69 revenue received from the County of San Diego.	0.00	-	(200,000)
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	(500,000)
Total	2.00	\$ 23,509,725	\$ (49,200,463)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Personnel Cost	\$ 280,838,392	\$ 281,300,436	\$ 281,876,615	\$ 576,179
Fringe Benefits	208,089,141	214,995,834	228,711,501	13,715,667
PERSONNEL SUBTOTAL	488,927,532	496,296,270	510,588,116	14,291,846
NON-PERSONNEL				
Supplies	\$ 8,858,024	\$ 7,203,168	\$ 7,197,243	\$ (5,925)
Contracts	34,680,431	36,239,709	39,555,904	3,316,195
Information Technology	13,026,173	16,553,333	20,909,306	4,355,973
Energy and Utilities	11,736,974	11,229,458	11,302,016	72,558
Other	134,721	68,000	-	(68,000)
Transfers Out	10,000	-	-	-
Capital Expenditures	98,629	25,000	25,000	-
Debt	628,619	628,620	2,175,698	1,547,078
NON-PERSONNEL SUBTOTAL	69,173,570	71,947,288	81,165,167	9,217,879
Total	\$ 558,101,103	\$ 568,243,558	\$ 591,753,283	\$ 23,509,725

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 12,765,255	\$ 17,261,325	\$ 14,057,371	\$ (3,203,954)
Fines Forfeitures and Penalties	17,021,683	20,229,084	15,182,813	(5,046,271)
Licenses and Permits	1,680,571	2,293,607	2,293,607	-
Other Local Taxes	1,206,052	1,523,191	1,523,191	-
Other Revenue	764,252	620,879	599,839	(21,040)
Rev from Federal Agencies	-	42,187,134	-	(42,187,134)
Rev from Other Agencies	973,901	858,723	831,292	(27,431)
Transfers In	64,530,824	3,405,256	4,690,623	1,285,367
Total	\$ 98,942,539	\$ 88,379,199	\$ 39,178,736	\$ (49,200,463)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 33,613 - 40,456	\$ 201,066
20000012	Administrative Aide 1	2.00	2.00	2.00	39,458 - 47,528	94,343
20000024	Administrative Aide 2	13.00	13.00	14.00	45,448 - 54,766	719,634
20000041	Assistant Management Analyst	1.00	0.00	1.00	47,466 - 57,699	49,878
20001190	Assistant Police Chief	6.00	6.00	6.00	63,128 - 239,138	1,204,464
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	57,699 - 69,722	139,205
20000119	Associate Management Analyst	17.00	17.00	17.00	57,699 - 69,722	1,082,122
20000134	Associate Management Analyst	3.00	3.00	3.00	57,699 - 69,722	209,166
20000231	Cal-ID Technician	10.00	6.00	5.00	38,709 - 46,654	212,819
90000231	Cal-ID Technician- Hourly	0.88	0.88	0.88	38,709 - 46,654	41,056
20000539	Clerical Assistant 2	10.00	9.00	9.00	31,928 - 38,480	318,342
90000539	Clerical Assistant 2- Hourly	2.63	2.63	2.63	31,928 - 38,480	101,202
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	30,160 - 112,590	77,480
20001175	Crime Laboratory Manager	1.00	1.00	0.00	50,128 - 184,330	-

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000441	Crime Scene Specialist	8.00	8.00	8.00	60,362 - 72,862	582,896
20000348	Criminalist 2	18.00	16.00	20.00	88,171 - 106,538	1,922,650
20000349	Criminalist 2	13.00	12.00	10.00	88,171 - 106,538	1,047,013
21000450	Criminalist 3	0.00	5.00	5.00	92,560 - 111,862	559,310
20000386	Dispatcher 2	83.00	83.00	83.00	41,933 - 50,627	4,071,265
90000386	Dispatcher 2- Hourly	1.88	1.88	1.88	41,933 - 50,627	95,179
20000391	DNA Technical Manager	1.00	1.00	1.00	92,560 - 111,862	111,862
20000398	Documents Examiner 3	1.00	1.00	1.00	72,571 - 87,630	87,630
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	63,128 - 239,138	208,236
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	63,336
20000178	Information Systems Administrator	2.00	2.00	0.00	78,395 - 94,952	-
20000290	Information Systems Analyst 2	5.00	5.00	5.00	57,699 - 69,722	336,587
20000293	Information Systems Analyst 3	6.00	6.00	6.00	63,336 - 76,586	431,640
20000998	Information Systems Analyst 4	3.00	3.00	3.00	71,240 - 86,320	258,863
20000590	Laboratory Technician	3.00	3.00	3.00	50,086 - 60,507	171,100
20000577	Latent Print Examiner 2	11.00	11.00	11.00	68,099 - 82,285	885,109
21000500	Latent Print Examiner 3	1.00	1.00	1.00	71,261 - 86,133	86,133
21000475	Latent Print Examiner Aide	3.00	3.00	3.00	46,405 - 56,014	158,433
90001073	Management Intern-Hourly	0.75	0.75	0.75	30,160 - 31,200	23,384
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	39,936 - 48,006	1,882,160
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	43,805 - 52,770	940,895
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	50,690 - 60,902	364,203
20000680	Payroll Specialist 2	6.00	6.00	6.00	40,726 - 49,171	292,151
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	55,403
20000059	Police Captain	1.00	0.00	0.00	148,450 - 177,798	-
20000717	Police Captain	18.00	21.00	21.00	148,450 - 177,798	3,732,072
20001133	Police Chief	1.00	1.00	1.00	63,128 - 239,138	222,341
20000308	Police Code Compliance Officer	5.00	5.00	5.00	45,885 - 55,182	259,229
20000719	Police Detective	337.00	329.00	323.00	84,552 - 102,170	31,181,368
90000719	Police Detective- Hourly	1.73	1.73	1.73	84,552 - 102,170	176,753
20000111	Police Dispatch Administrator	3.00	3.00	3.00	69,056 - 83,907	251,721
20000729	Police Dispatcher	59.00	59.00	59.00	50,690 - 61,110	3,502,307
90000729	Police Dispatcher- Hourly	1.21	1.21	1.21	50,690 - 61,110	73,944
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	61,339 - 74,006	1,110,090
20000715	Police Investigative Service Officer 2	20.00	19.00	19.00	43,368 - 52,354	946,719
20000696	Police Lead Dispatcher	12.00	12.00	12.00	55,786 - 67,246	804,490
20000718	Police Lieutenant	54.00	55.00	56.00	125,008 - 149,656	8,208,200
20000721	Police Officer 2	1,326.00	1,319.00	1,318.00	80,517 - 97,302	121,595,511

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
90000721	Police Officer 2- Hourly	1.15	1.15	1.15	80,517 - 97,302	111,898
20000723	Police Officer 3	11.00	11.00	11.00	84,552 - 102,170	1,117,332
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	36,941 - 44,304	630,168
20000735	Police Records Clerk	25.00	34.00	34.00	40,643 - 49,088	1,540,194
20000582	Police Records Data Specialist	9.00	0.00	0.00	34,237 - 41,454	-
20000585	Police Records Data Specialist Supervisor	2.00	0.00	0.00	41,454 - 49,795	-
20000724	Police Sergeant	288.00	293.00	299.00	97,718 - 118,123	34,212,736
20000329	Police Service Officer 2	6.00	3.00	3.00	41,808 - 50,294	150,882
20000331	Police Service Officer 2	2.00	0.00	0.00	41,808 - 50,294	-
20000730	Polygrapher 3	4.00	4.00	4.00	76,398 - 92,123	330,178
20001234	Program Coordinator	5.00	5.00	8.00	30,160 - 147,160	955,560
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,330	409,343
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	45,552 - 54,850	161,533
20000869	Senior Account Clerk	1.00	1.00	1.00	38,480 - 46,426	46,426
20000927	Senior Clerk/Typist	12.00	12.00	12.00	38,480 - 46,426	543,595
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	63,336 - 76,586	63,336
20000015	Senior Management Analyst	3.00	3.00	3.00	63,336 - 76,586	226,695
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	61,942 - 74,651	74,080
20000882	Senior Police Records Clerk	4.00	8.00	9.00	46,675 - 56,472	499,508
90000882	Senior Police Records Clerk- Hourly	0.85	0.85	0.85	46,675 - 56,472	48,001
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	57,699 - 69,722	63,796
90001013	Special Event Traffic Controller 1- Hourly	39.06	39.06	39.06	36,234 - 43,555	1,701,266
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	48,235 - 57,970	222,145
20001006	Supervising Cal-ID Technician	4.00	2.00	0.00	44,387 - 53,622	-
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	78,000 - 94,286	78,000
20000892	Supervising Criminalist	4.00	5.00	5.00	101,400 - 122,491	561,981
20000893	Supervising Criminalist	1.00	0.00	0.00	101,400 - 122,491	-
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	83,366 - 100,797	100,797
20000970	Supervising Management Analyst	2.00	2.00	2.00	71,240 - 86,320	172,640
20000756	Word Processing Operator 2nd Watch Shift	38.00	32.00	32.00	33,613 - 40,456	1,263,530
	2-Wheel Motorcycle (POA)					1,569,453
	3rd Watch Shift					135,388
	3-Wheel Motorcycle (MEA)					1,607,814
	Acct Recon Pay					112,320
	Admin Assign Pay					92,795
	Advanced Post Certificate					129,932
						10,188,346

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Air Support Trainer					17,758
	Bilingual - Dispatcher					42,224
	Bilingual - POA					916,347
	Bilingual - Regular					97,552
	Budgeted Personnel					(17,624,683)
	Expenditure Savings					
	Canine Care					198,138
	Comm Relations					78,338
	Core Instructor Pay					19,942
	Detective Pay					620,130
	Dispatch Cert Pay					1,759,332
	Dispatcher Training					198,464
	Emergency Negotiator					73,500
	Field Training Pay					993,544
	Flight Pay					134,478
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					1,838,332
	Latent Print Exam Cert					34,299
	Night Shift Pay					7,783
	Overtime Budgeted					30,678,213
	Service Pay					2,648,652
	Shift Rotation Pay					294,191
	Sick Leave - Hourly					42,963
	Split Shift Pay					53,560
	Standby Pay					2,531
	Swat Team Pay					398,686
	Tactical Flight Officer Pay					14,595
	Termination Pay Annual Leave					1,379,690
	Vacation Pay In Lieu					3,617,598
FTE, Salaries, and Wages Subtotal		2,655.14	2,632.14	2,634.14		\$ 281,876,615

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,977,147	\$ 3,600,146	\$ 3,296,200	\$ (303,946)
Flexible Benefits	28,883,081	28,256,913	29,280,485	1,023,572
Long-Term Disability	-	762,903	917,302	154,399
Medicare	4,203,038	3,906,904	3,955,564	48,660
Other	146,241	-	-	-
Other Post-Employment Benefits	15,591,004	14,983,634	14,693,133	(290,501)
Retiree Medical Trust	41,181	38,196	39,799	1,603
Retirement 401 Plan	19,929	20,204	17,695	(2,509)
Retirement ADC	131,170,321	137,107,498	152,211,587	15,104,089
Retirement DROP	707,669	761,248	880,194	118,946
Risk Management Administration	3,008,980	2,521,479	2,544,951	23,472
Supplemental Pension Savings Plan	3,087,188	3,175,577	2,760,853	(414,724)
Unemployment Insurance	337,354	338,605	332,793	(5,812)
Workers' Compensation	16,916,008	19,522,527	17,780,945	(1,741,582)
Fringe Benefits Subtotal	\$ 208,089,141	\$ 214,995,834	\$ 228,711,501	\$ 13,715,667

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total Personnel Expenditures			\$ 510,588,116	

Seized Assets - California Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Department Operations Division	\$ 7,218	\$ 11,919	\$ 11,919	-
Total	\$ 7,218	\$ 11,919	\$ 11,919	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 7,218	\$ 11,919	\$ 11,919	-
NON-PERSONNEL SUBTOTAL	7,218	11,919	11,919	-
Total	\$ 7,218	\$ 11,919	\$ 11,919	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 7,999	\$ -	\$ -	-
Rev from Other Agencies	199,295	11,881	11,881	-
Total	\$ 207,294	\$ 11,881	\$ 11,881	-

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Department Operations Division	\$ 393,895	\$ 162,027	\$ 1,320,316	\$ 1,158,289
Total	\$ 393,895	\$ 162,027	\$ 1,320,316	\$ 1,158,289

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ 1,345,378	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,911	-
Non-Personnel Expenditure Reduction Reduction of non-personnel expenditures to align with remaining fund balance available for use.	0.00	(200,000)	-
Total	0.00	\$ 1,158,289	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 4,003	\$ -	\$ 826,276	\$ 826,276
Contracts	136,179	160,759	278,989	118,230
Information Technology	6,045	-	-	-
Energy and Utilities	247,668	1,268	215,051	213,783
NON-PERSONNEL SUBTOTAL	393,895	162,027	1,320,316	1,158,289
Total	\$ 393,895	\$ 162,027	\$ 1,320,316	\$ 1,158,289

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 25,000	\$ -	\$ -	-
Rev from Federal Agencies	583,323	1,069,307	1,069,307	-
Rev from Money and Prop	32,887	-	-	-
Total	\$ 641,210	\$ 1,069,307	\$ 1,069,307	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Department Operations Division	\$ 7,526,104	\$ 7,958,979	\$ 719,187	\$ (7,239,792)
Total	\$ 7,526,104	\$ 7,958,979	\$ 719,187	\$ (7,239,792)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Sentiment Analysis & IT Upgrades Addition of one-time non-personnel expenditures associated with a neighborhood sentiment analysis and various information technology upgrades.	0.00	\$ 600,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(7,839,792)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00 \$	(7,239,792) \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 3,452,361	\$ 4,389,792	\$ -	(4,389,792)
PERSONNEL SUBTOTAL	3,452,361	4,389,792	-	(4,389,792)
NON-PERSONNEL				
Supplies	\$ 370,071	\$ 350,000	\$ -	(350,000)
Contracts	11,821	519,187	419,187	(100,000)
Information Technology	190,747	-	300,000	300,000
Capital Expenditures	3,501,104	2,700,000	-	(2,700,000)
NON-PERSONNEL SUBTOTAL	4,073,743	3,569,187	719,187	(2,850,000)
Total	\$ 7,526,104	\$ 7,958,979	\$ 719,187	\$ (7,239,792)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Federal Agencies	\$ 129,062	\$ 118,812	\$ 118,812	-
Rev from Money and Prop	332,506	-	-	-
Total	\$ 461,568	\$ 118,812	\$ 118,812	-

State COPS

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Department Operations Division	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070	\$ 1,493,714
Total	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070	\$ 1,493,714

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Body Worn Cameras and Revenue Increase	0.00	2,624,238	860,000
Contractual Expenditures addition of one-time non-personnel expenditures for Body Worn Cameras (BWC) and revenue addition to align revenues with historical actuals.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	7,976	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(1,138,500)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00 \$	1,493,714 \$	860,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 2,100,506	\$ 2,140,000	\$ 617,401	(1,522,599)
Contracts	312,904	1,291,356	160,832	(1,130,524)
Information Technology	284,877	-	5,046,837	5,046,837
Energy and Utilities	-	900,000	-	(900,000)
Capital Expenditures	117,363	-	-	-
NON-PERSONNEL SUBTOTAL	2,815,650	4,331,356	5,825,070	1,493,714
Total	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070	\$ 1,493,714

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 173,115	\$ -	\$ -	-
Rev from Other Agencies	3,360,229	2,140,000	3,000,000	860,000
Total	\$ 3,533,344	\$ 2,140,000	\$ 3,000,000	\$ 860,000

Revenue and Expense Statement (Non-General Fund)

Seized Assets - Federal DOJ/California/Federal DoT Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 19,745,093	\$ 13,127,948	\$ 3,258,555
TOTAL BALANCE AND RESERVES	\$ 19,745,093	\$ 13,127,948	\$ 3,258,555
REVENUE			
Other Revenue	\$ 25,000	\$ -	\$ -
Revenue from Federal Agencies	712,385	1,188,119	1,188,119
Revenue from Other Agencies	199,295	11,881	11,881
Revenue from Use of Money and Property	373,392	-	-
TOTAL REVENUE	\$ 1,310,072	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 21,055,165	\$ 14,327,948	\$ 4,458,555
OPERATING EXPENSE			
Personnel Expenses	\$ 3,452,361	\$ 4,389,792	\$ -
Supplies	374,074	350,000	826,276
Contracts	155,218	691,865	710,095
Information Technology	196,792	-	300,000
Energy and Utilities	247,668	1,268	215,051
Capital Expenditures	3,501,104	2,700,000	-
TOTAL OPERATING EXPENSE	\$ 7,927,217	\$ 8,132,925	\$ 2,051,422
TOTAL EXPENSE	\$ 7,927,217	\$ 8,132,925	\$ 2,051,422
BALANCE	\$ 13,127,948	\$ 6,195,023	\$ 2,407,133
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 21,055,165	\$ 14,327,948	\$ 4,458,555

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,693,741	\$ 7,411,435	\$ 3,351,562
TOTAL BALANCE AND RESERVES	\$ 6,693,741	\$ 7,411,435	\$ 3,351,562
REVENUE			
Revenue from Other Agencies	\$ 3,360,229	\$ 2,140,000	\$ 3,000,000
Revenue from Use of Money and Property	173,115	-	-
TOTAL REVENUE	\$ 3,533,344	\$ 2,140,000	\$ 3,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,227,084	\$ 9,551,435	\$ 6,351,562
OPERATING EXPENSE			
Supplies	\$ 2,100,506	\$ 2,140,000	\$ 617,401
Contracts	312,904	1,291,356	160,832
Information Technology	284,877	-	5,046,837
Energy and Utilities	-	900,000	-
Capital Expenditures	117,363	-	-
TOTAL OPERATING EXPENSE	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
TOTAL EXPENSE	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
BALANCE	\$ 7,411,435	\$ 5,220,079	\$ 526,492
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,227,084	\$ 9,551,435	\$ 6,351,562

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Public Safety Services and Debt Service Fund



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Public Safety Services and Debt Service Fund



Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.

Public Safety Services and Debt Service Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,968,759	8,200,931	10,213,816	2,012,885
Total Department Expenditures	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885
Total Department Revenue	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Safety Services & Debt Service Fund	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885
Total	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 2,012,885	\$ 2,012,885
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Services Fund.			
Total	0.00	\$ 2,012,885	\$ 2,012,885

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Transfers Out	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885
NON-PERSONNEL SUBTOTAL	9,968,759	8,200,931	10,213,816	2,012,885
Total	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop Sales Tax	\$ 62,354	\$ -	\$ -	-
	9,714,957	8,200,931	10,213,816	2,012,885
Total	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885

Public Safety Services and Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 800,089	\$ 608,641	\$ 608,641
TOTAL BALANCE AND RESERVES	\$ 800,089	\$ 608,641	\$ 608,641
REVENUE			
Revenue from Use of Money and Property	\$ 62,354	\$ -	\$ -
Sales Tax	9,714,957	8,200,931	10,213,816
TOTAL REVENUE	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,577,400	\$ 8,809,572	\$ 10,822,457
OPERATING EXPENSE			
Transfers Out	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816
TOTAL OPERATING EXPENSE	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816
TOTAL EXPENSE	\$ 9,968,759	\$ 8,200,931	\$ 10,213,816
BALANCE	\$ 608,641	\$ 608,641	\$ 608,641
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,577,400	\$ 8,809,572	\$ 10,822,457

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Public Safety Services and Debt Service Fund



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Public Utilities



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Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

In summer of 2018, the Mayor directed a comprehensive review of the Public Utilities Department and assigned a team to methodically analyze all aspects of water and wastewater operations, with specific attention paid to staffing, organizational structure, and key processes. The goal of the review was to ensure staff and processes are in place that support a customer-focused, mission-driven utility while restoring stability and confidence in the Department. The departmental review resulted in an organizational restructure which was implemented in Fiscal Year 2020 and completed in Fiscal Year 2021. A comprehensive description of the restructure can be found in Volume I of the Fiscal Year 2020 Adopted Budget document.

The vision is:

A world-class water utility for a world-class city

The mission is:

To provide reliable water utility services that protect the health of our communities and the environment

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage reduction of per capita water consumption	5.0 %	24.4 %	5.0 %		
Percentage of Pure Water Phase 1 plan developed and implemented on schedule	100.0 %	1.5 %	100.0 %		
Average number of days to respond to and resolve customer-initiated service investigations	10.0	12.2	10.0		
Miles of sewer mains replaced, repaired, or rehabilitated	40.0	40.0	40.0		
Miles of water mains awarded for replacement	35.0	35.0	35.0		
Average number of minutes for water main break response time	30	25	30		
Number of acute sewer main defects identified	N/A	94	150		
Number of sanitary sewer overflows (SSOs)	40	30	40		
Number of water main breaks	77	40	60		

Public Utilities

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	1,717.55	1,709.43	1,775.50	66.07
Personnel Expenditures	\$ 171,291,915	\$ 182,372,437	\$ 192,788,346	\$ 10,415,909
Non-Personnel Expenditures	694,224,481	769,565,345	794,787,288	25,221,943
Total Department Expenditures	\$ 865,516,396	\$ 951,937,782	\$ 987,575,634	\$ 35,637,852
Total Department Revenue	\$ 1,187,885,574	\$ 1,245,666,859	\$ 1,632,303,243	\$ 386,636,384

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	\$ 2,731,309	\$ 2,727,387	\$ 2,396,709	\$ (330,678)
Total	\$ 2,731,309	\$ 2,727,387	\$ 2,396,709	\$ (330,678)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (1,498)	\$ -
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(110,989)	-
Budget Reduction Proposal Reduction of non-personnel expenditures associated with waste removal services at Lake Murray Reservoir and the elimination of water contact recreation at El Capitan Reservoir.	0.00	(218,191)	-
Total	0.00	\$ (330,678)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 30,314	\$ 61,800	\$ 61,800	\$ -
Contracts	2,622,940	2,610,530	2,285,235	(325,295)
Information Technology	9,324	6,844	6,844	-
Energy and Utilities	68,731	48,213	42,830	(5,383)
NON-PERSONNEL SUBTOTAL	2,731,309	2,727,387	2,396,709	(330,678)
Total	\$ 2,731,309	\$ 2,727,387	\$ 2,396,709	\$ (330,678)

Public Utilities

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,131,563	\$ 1,120,146	\$ 1,120,146	\$ -
Rev from Money and Prop	100,916	225,000	225,000	-
Total	\$ 1,232,479	\$ 1,345,146	\$ 1,345,146	\$ -

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	\$ 228,604,254	\$ 236,572,397	\$ 239,455,874	\$ 2,883,477
Total	\$ 228,604,254	\$ 236,572,397	\$ 239,455,874	\$ 2,883,477

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	486.38	484.91	499.45	14.54
Total	486.38	484.91	499.45	14.54

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.75)	\$ 1,014,419	\$ -
Multiple Facilities Maintenance Addition of non-personnel expenditures to support maintenance, repairs, and replacements at Point Loma Wastewater Treatment Plant, North County Water Reclamation Plant, and Metropolitan Bio-solids Center.	0.00	4,160,000	-
Energy Program Addition of non-personnel expenditures to support increased energy expenses from contracts for Engineering and Program Management's Energy Program.	0.00	2,073,400	-
Biosolids Hauling Addition of non-personnel expenditures to support cost increase of biosolids hauling and off-site disposal.	0.00	1,785,000	-
Power Reliability Project and Pump Station Addition of 10.00 FTE positions and reduction of 1.00 Principal Plant Technician Supervisor to support Power Reliability Project and the new Pump Station Section.	9.00	917,672	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Chemicals Addition of non-personnel expenditures associated to annual increase of chemical purchases for wastewater treatment.	0.00	900,000	-
Condition Assessments Addition of non-personnel expenditures associated to a Department - Wide Master Plan to maximize the useful life of existing infrastructures.	0.00	780,000	-
Analysis and Monitoring Addition of non-personnel expenditures associated to two auto-sampler replacement units and to analyze pharmaceutical volatile organic compounds.	0.00	743,000	-
Pure Water Operations Support Addition of 3.86 FTE positions and non-personnel expenditures to support the establishment of the Pure Water laboratory operations and the implementation of the Pure Water facilities.	3.86	576,393	-
National Pollution Discharge Elimination System Support Addition of 1.00 Biologist 2 and 0.35 Program Manager - Hourly to support and secure National Pollution Discharge Elimination System waiver and permit requirements and ensure compliance.	1.35	432,455	-
Flow Monitoring Contract Addition of non-personnel expenditures to support the Regional Wastewater Disposal Agreement and for the Flow Monitoring contract.	0.00	385,890	-
Information Technology Addition of non-personnel expenditures to support operations and compliance efforts.	0.00	7,237,335	-
Regulatory Compliance Addition of 0.44 Senior Planner and non-personnel expenditures associated with Regulatory Compliance and the management of State Mandated documents.	0.44	117,415	-
Inventory Control Management Addition of 0.30 Storekeeper 1 and 0.30 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.	0.60	40,330	-
Fleet Services Addition of one-time non-personnel expenditures for the outfitting and purchase of vehicles that will support the Industrial Wastewater Control Program and the Environmental Chemistry Services Wastewater Sampling section.	0.00	33,250	-
Industrial Control System Security Measures Addition of 0.30 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.	0.30	26,935	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	24,253	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.21)	(5,189)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(15,366)	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.	(0.05)	(41,296)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with equipment rental rate reductions, consultants, and miscellaneous contracts.	0.00	(108,847)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(988,586)	(782,100)
Contingency Reserve Decrease Reduction of the Contingency Reserve in the Metropolitan Sewer Fund.	0.00	(3,500,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(5,508,237)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,196,749)	-
State Revolving Fund Loan Adjustment to reflect revised revenue projections related to State Revolving Fund Loan in the Metropolitan Sewer Fund.	0.00	-	187,017,708
Total	14.54	\$ 2,883,477	\$ 186,235,608

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 31,118,999	\$ 34,083,655	\$ 34,825,587	741,932
Fringe Benefits	21,290,073	23,250,256	25,005,311	1,755,055
PERSONNEL SUBTOTAL	52,409,072	57,333,911	59,830,898	2,496,987
NON-PERSONNEL				

Public Utilities

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplies	\$ 37,997,019	\$ 20,379,966	\$ 23,081,126	\$ 2,701,160
Contracts	40,994,880	52,612,404	61,763,662	9,151,258
Information Technology	5,198,898	8,528,192	9,151,310	623,118
Energy and Utilities	15,666,309	18,378,140	14,979,221	(3,398,919)
Other	163,444	238,668	238,654	(14)
Contingencies	-	3,500,000	-	(3,500,000)
Transfers Out	74,171,985	72,714,117	66,060,454	(6,653,663)
Capital Expenditures	1,111,151	2,886,999	4,350,549	1,463,550
Debt	891,496	-	-	-
NON-PERSONNEL SUBTOTAL	176,195,182	179,238,486	179,624,976	386,490
Total	\$ 228,604,254	\$ 236,572,397	\$ 239,455,874	\$ 2,883,477

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 92,840,497	\$ 88,793,022	\$ 88,793,022	\$ -
Other Revenue	110,189	-	-	-
Rev from Federal Agencies	10,108,287	782,100	544,575	(237,525)
Rev from Money and Prop	5,341,114	2,535,000	2,535,000	-
Rev from Other Agencies	8,785	-	-	-
Transfers In	23,417,129	15,876,600	202,349,733	186,473,133
Total	\$ 131,826,002	\$ 107,986,722	\$ 294,222,330	\$ 186,235,608

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.57	0.54	0.59	\$ 73,216 - 88,483	\$ 48,537
20000102	Accountant 4	0.33	0.30	0.30	82,347 - 109,720	32,917
90000102	Accountant 4- Hourly	0.10	0.10	0.10	82,347 - 109,720	9,603
20000011	Account Clerk	4.42	4.77	4.74	33,613 - 40,456	182,246
20000012	Administrative Aide 1	1.60	1.90	1.90	39,458 - 47,528	77,379
20000024	Administrative Aide 2	7.79	5.86	4.97	45,448 - 54,766	255,218
20000057	Assistant Chemist	27.78	28.00	33.14	66,310 - 80,558	2,566,906
20001140	Assistant Department Director	1.40	1.10	1.10	63,128 - 239,138	176,378
20001081	Assistant Deputy Chief Operating Officer	0.00	0.30	0.30	63,128 - 239,138	60,816
20001202	Assistant Deputy Director	1.00	1.00	3.07	50,128 - 184,330	375,287
20000070	Assistant Engineer-Civil	11.14	11.23	12.63	61,755 - 74,402	879,767
20000071	Assistant Engineer-Civil	0.00	0.30	0.30	61,755 - 74,402	22,321
20000077	Assistant Engineer- Electrical	0.00	0.61	0.22	61,755 - 74,402	15,311
20000087	Assistant Engineer- Mechanical	0.61	0.61	0.22	61,755 - 74,402	16,368
20000080	Assistant Laboratory Technician	0.00	1.00	1.00	41,517 - 50,066	41,517
20000041	Assistant Management Analyst	0.30	0.00	0.00	47,466 - 57,699	-
20001228	Assistant Metropolitan Wastewater Director	0.30	0.30	0.30	33,862 - 185,640	50,999

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000140	Associate Chemist	8.39	8.41	9.41	76,440 - 92,581	859,915
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	57,699 - 69,722	89,260
20000143	Associate Engineer-Civil	14.11	13.84	13.99	71,094 - 85,862	1,155,687
20000145	Associate Engineer-Civil	1.26	1.20	1.20	71,094 - 85,862	100,692
20000150	Associate Engineer- Electrical	2.22	2.22	1.44	71,094 - 85,862	120,396
20000154	Associate Engineer- Mechanical	0.61	0.61	0.22	71,094 - 85,862	18,889
20000119	Associate Management Analyst	11.43	11.07	11.00	57,699 - 69,722	698,186
20000134	Associate Management Analyst	0.30	0.30	0.30	57,699 - 69,722	20,413
20000162	Associate Planner	0.70	0.70	0.88	69,950 - 84,531	69,705
20000655	Biologist 2	8.56	8.57	10.54	65,915 - 80,184	781,424
20000648	Biologist 3	3.00	3.25	3.25	76,086 - 92,123	295,513
20000195	Boat Operator	1.00	1.00	1.00	46,405 - 55,370	55,370
20000231	Cal-ID Technician	0.43	0.00	0.00	38,709 - 46,654	-
20000539	Clerical Assistant 2	3.70	3.67	2.22	31,928 - 38,480	82,905
20000545	Contracts Processing Clerk	0.30	0.00	0.00	35,173 - 42,474	-
20001168	Deputy Director	2.79	2.90	2.76	50,128 - 184,330	377,235
20000434	Electronics Technician	0.33	0.30	0.30	50,253 - 60,341	18,098
21000451	Environmental Biologist 3	0.24	0.24	0.44	76,440 - 92,581	40,441
20000438	Equipment Painter	2.00	2.00	2.00	47,341 - 56,763	111,823
20000924	Executive Assistant	0.30	0.30	0.30	46,467 - 56,202	16,862
20000461	Field Representative	0.46	0.46	0.00	34,486 - 41,538	-
20000183	Fleet Parts Buyer	0.00	0.00	0.30	47,632 - 57,699	15,712
20000184	Fleet Parts Buyer	0.30	0.30	0.30	47,632 - 57,699	17,305
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	40,102 - 48,339	145,017
20000290	Information Systems Analyst 2	1.40	1.75	1.75	57,699 - 69,722	113,600
20000293	Information Systems Analyst 3	1.96	2.45	2.45	63,336 - 76,586	183,012
20000998	Information Systems Analyst 4	1.12	1.40	1.40	71,240 - 86,320	115,586
20000999	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20000377	Information Systems Technician	0.00	0.35	0.35	45,448 - 54,766	19,164
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	72,218 - 87,360	87,360
20000515	Instrumentation and Control Technician	9.00	10.00	10.30	66,435 - 79,768	753,191
20000590	Laboratory Technician	20.90	20.90	22.25	50,086 - 60,507	1,292,968
20000618	Machinist	4.00	4.00	4.00	49,234 - 58,989	235,956
20001073	Management Intern	0.00	0.75	0.00	30,160 - 31,200	-
90001073	Management Intern- Hourly	3.30	2.66	2.74	30,160 - 31,200	82,638
20000624	Marine Biologist 2	15.56	15.14	14.54	66,248 - 80,558	1,138,234
20000626	Marine Biologist 3	4.00	4.00	4.00	76,440 - 92,581	363,836
20000634	Organization Effectiveness Specialist 2	0.33	0.30	0.30	57,699 - 69,722	17,305

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000627	Organization Effectiveness Specialist 3	0.66	0.60	0.60	63,336 - 76,586	41,977
20000639	Organization Effectiveness Supervisor	0.33	0.30	0.30	71,240 - 86,320	25,897
20000680	Payroll Specialist 2	3.15	3.00	3.00	40,726 - 49,171	139,331
20000173	Payroll Supervisor	0.63	0.60	0.60	46,696 - 56,534	33,112
20000701	Plant Process Control Electrician	19.00	19.00	20.00	66,435 - 79,768	1,481,326
20000703	Plant Process Control Supervisor	3.30	3.43	4.43	72,218 - 87,360	361,381
20000705	Plant Process Control Supervisor	7.33	7.60	6.70	72,218 - 87,360	562,742
20000687	Plant Technician 1	21.00	21.00	21.00	40,352 - 48,298	922,890
20000688	Plant Technician 2	26.00	26.00	29.00	44,242 - 52,832	1,502,371
20000689	Plant Technician 3	15.98	15.98	18.00	48,547 - 58,074	1,033,396
20000706	Plant Technician Supervisor	8.00	8.00	10.00	56,202 - 67,059	652,320
20000732	Power Plant Operator	4.00	4.00	6.00	63,648 - 75,982	453,717
20000733	Power Plant Supervisor	2.00	2.00	2.00	70,595 - 85,259	170,518
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	53,352 - 64,605	129,210
20000740	Principal Drafting Aide	1.32	0.90	0.66	53,352 - 64,605	35,208
20000743	Principal Engineering Aide	1.32	0.82	0.66	53,352 - 64,605	40,151
20000707	Principal Plant Technician Supervisor	2.00	2.00	0.98	80,704 - 97,386	95,442
20000227	Procurement Specialist	1.00	0.30	0.30	52,395 - 63,461	19,034
20001234	Program Coordinator	1.25	1.30	0.70	30,160 - 147,160	60,098
20001222	Program Manager	6.33	5.83	3.84	50,128 - 184,330	465,153
90001222	Program Manager- Hourly	0.00	0.00	0.35	50,128 - 184,330	41,030
20000760	Project Assistant	0.45	0.42	0.44	61,755 - 74,402	32,485
20000761	Project Officer 1	0.23	0.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	1.06	0.92	0.72	81,952 - 99,070	62,786
20000766	Project Officer 2	0.73	0.73	0.44	81,952 - 99,070	43,272
20000768	Property Agent	0.23	0.23	0.22	63,336 - 76,586	15,730
20000783	Public Information Clerk	0.51	0.00	0.00	33,613 - 40,456	-
20001150	Public Utilities Director	0.30	0.30	0.30	63,128 - 239,138	63,000
20000319	Pump Station Operator	10.00	10.00	10.00	46,405 - 55,390	544,915
20000320	Pump Station Operator Supervisor	1.00	1.00	2.00	50,877 - 60,694	116,313
20000560	Recycling Program Manager	1.30	1.30	0.52	81,890 - 99,112	46,370
20001042	Safety and Training Manager	0.90	0.90	0.90	71,240 - 86,320	72,518
20000847	Safety Officer	0.66	0.60	0.60	61,797 - 74,630	40,195
20000854	Safety Representative 2	2.89	2.70	2.70	53,851 - 65,125	165,669
21000438	Security Officer	0.30	0.30	0.30	61,797 - 74,630	22,392
20000869	Senior Account Clerk	0.68	0.70	0.70	38,480 - 46,426	28,990
21000183	Senior Backflow & Cross Connection Specialist	5.00	5.00	5.00	47,403 - 57,304	284,228
20000828	Senior Biologist	0.50	0.50	0.50	88,067 - 106,101	53,050
20000196	Senior Boat Operator	1.00	1.00	1.00	51,043 - 60,965	60,965
20000883	Senior Chemist	2.03	2.04	2.54	88,462 - 106,621	251,763
20000885	Senior Civil Engineer	4.76	4.76	5.10	81,952 - 99,070	486,748

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000890	Senior Civil Engineer	0.30	0.30	0.30	81,952 - 99,070	28,679
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,480 - 46,426	46,426
20000400	Senior Drafting Aide	2.65	2.50	2.10	47,403 - 57,304	116,003
20000904	Senior Electrical Engineer	0.00	0.61	0.22	81,952 - 99,070	21,804
20000905	Senior Electrical Engineer	1.00	1.00	1.00	81,952 - 99,070	99,070
20000015	Senior Management Analyst	7.37	7.52	7.51	63,336 - 76,586	555,343
20000880	Senior Marine Biologist	1.00	1.00	1.00	88,483 - 106,621	105,735
20000918	Senior Planner	0.70	0.82	1.32	80,579 - 97,427	120,113
20000920	Senior Planner	0.56	0.53	0.52	80,579 - 97,427	50,123
20000708	Senior Plant Technician Supervisor	6.33	5.60	6.35	76,898 - 92,810	559,162
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	81,141 - 97,864	81,141
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	79,227 - 95,826	541,758
20000055	Senior Wastewater Plant Operator	3.96	5.96	6.00	66,373 - 79,373	450,155
20000950	Stock Clerk	1.50	1.50	1.50	32,074 - 38,709	51,861
90000950	Stock Clerk- Hourly	0.52	0.34	0.30	32,074 - 38,709	10,558
20000955	Storekeeper 1	1.24	1.47	1.50	36,941 - 44,304	62,084
20000956	Storekeeper 2	1.20	1.20	1.20	40,373 - 48,797	56,062
20000954	Storekeeper 3	0.30	0.30	0.30	42,474 - 51,085	15,324
90000964	Student Engineer- Hourly	0.98	0.75	0.50	30,160 - 34,154	15,589
20001006	Supervising Cal-ID Technician	0.43	0.00	0.00	44,387 - 53,622	-
20000313	Supervising Department Human Resources Analyst	0.66	0.60	0.60	71,240 - 86,320	51,068
20000995	Supervising Economist	0.05	0.35	0.35	71,240 - 86,320	30,217
20000970	Supervising Management Analyst	4.54	4.27	4.24	71,240 - 86,320	350,925
20000333	Supervising Wastewater Pretreatment Inspector	0.23	0.23	0.00	85,384 - 103,563	-
21000177	Trainer	1.98	2.10	2.10	57,699 - 69,722	142,230
20001041	Training Supervisor	0.55	0.60	0.60	63,336 - 76,586	45,038
20001051	Utility Worker 1	1.00	0.00	0.00	32,573 - 38,730	-
20000937	Wastewater Operations Supervisor	25.00	23.00	23.00	73,154 - 87,443	1,961,330
20000941	Wastewater Plant Operator	41.00	41.00	41.00	63,003 - 75,379	2,858,692
20000323	Wastewater Pretreatment Inspector 2	0.23	0.23	0.00	70,512 - 85,488	-
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	100,589 - 121,701	484,978
20000003	Water Systems Technician 3	7.00	7.00	7.00	44,242 - 52,832	355,722
20000004	Water Systems Technician 4	3.00	3.00	3.00	50,835 - 60,674	182,022
20000005	Water Systems Technician Supervisor	0.00	1.00	1.00	58,448 - 69,763	69,763
20001058	Welder	2.00	2.00	2.00	47,341 - 56,763	104,104
20000756	Word Processing Operator Bilingual - Regular	8.13	8.61	8.53	33,613 - 40,456	329,638 5,096

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Budgeted Personnel Expenditure Savings					(3,869,603)
	Coast Guard License Pay					8,725
	Electrician Cert Pay					22,957
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					1,764
	Infrastructure In-Training Pay					63,379
	Infrastructure Registration Pay					180,798
	Night Shift Pay					51,170
	Overtime Budgeted					2,706,253
	Plant/Tank Vol Cert Pay					32,440
	Reg Pay For Engineers					169,559
	Sick Leave - Hourly					4,942
	Split Shift Pay					31,930
	Standby Pay					17,818
	Termination Pay Annual Leave					134,221
	Vacation Pay In Lieu					256,528
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		486.38	484.91	499.45		\$ 34,825,587

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 127,099	\$ 129,931	\$ 108,716	\$ (21,215)
Flexible Benefits	4,551,241	5,369,176	5,675,776	306,600
Insurance	323	-	-	-
Long-Term Disability	(4)	104,561	130,607	26,046
Medicare	452,964	437,988	449,223	11,235
Other	-	-	-	-
Other Post-Employment Benefits	2,510,398	2,653,779	2,689,496	35,717
Retiree Medical Trust	31,570	33,661	39,385	5,724
Retirement 401 Plan	21,865	22,819	23,974	1,155
Retirement ADC	10,398,580	11,232,609	12,509,846	1,277,237
Retirement DROP	110,180	112,326	114,692	2,366
Risk Management Administration	484,412	447,072	464,823	17,751
Supplemental Pension Savings Plan	2,002,030	2,076,021	2,174,363	98,342
Unemployment Insurance	43,242	46,617	47,302	685
Workers' Compensation	556,174	583,696	577,108	(6,588)
Fringe Benefits Subtotal	\$ 21,290,073	\$ 23,250,256	\$ 25,005,311	\$ 1,755,055
Total Personnel Expenditures			\$ 59,830,898	

Municipal Sewer Revenue Fund

Public Utilities

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	\$ 116,590,191	\$ 134,629,262	\$ 141,821,891	\$ 7,192,629
Total	\$ 116,590,191	\$ 134,629,262	\$ 141,821,891	\$ 7,192,629

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	422.34	417.95	424.38	6.43
Total	422.34	417.95	424.38	6.43

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,331,567	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	2,956,744	-
Condition Assessments Addition of non-personnel expenditures associated to a Department - Wide Master Plan to maximize the useful life of existing infrastructures.	0.00	580,000	-
Information Technology Addition of non-personnel expenditures to support operations and compliance efforts.	0.00	2,665,535	-
Customer Service Support Addition of 1.00 Customer Services Supervisor and non-personnel expenditures to enhance service levels and support customer service.	1.00	373,671	-
Addition of Depth Monitoring Addition of non-personnel expenditures for the depth monitoring sewer cleaning program.	0.00	360,000	-
Pump Station Maintenance Addition of one-time non-personnel expenditures associated with pump set 13, 14, 15, and 16 at Pump Station 64.	0.00	300,000	-
Fleet Services Addition of one-time non-personnel expenditures for the outfitting and purchase of vehicles that will support the Industrial Wastewater Control Program and the Environmental Chemistry Services Wastewater Sampling section.	0.00	271,750	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Assistant Deputy Director Addition of 1.00 Assistant Deputy Director associated with maintaining the San Diego Municipal Sewer system which operates 24/7 to prevent sanitary sewer spills.	1.00	155,540	-
Metering and Water Operations Support Addition of 2.30 FTE positions and associated non-personnel expenditures associated with Advanced Metering Infrastructure and continued compliance with Title 17.	2.30	142,177	-
Regulatory Compliance Addition of 0.64 Senior Planner and non-personnel expenditures associated with Regulatory Compliance and the management of State Mandated documents.	0.64	93,442	-
Analysis and Monitoring Addition of non-personnel expenditures associated to two auto-sampler replacement units and to analyze pharmaceutical volatile organic compounds.	0.00	78,000	-
Addition of Customer Service Representatives Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.	1.25	54,243	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.61	33,438	-
Inventory Control Management Addition of 0.23 Storekeeper 1 and 0.23 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.	0.46	30,921	-
Industrial Control System Security Measures Addition of 0.23 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.	0.23	22,257	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(10,897)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(33,856)	-
Reduction of Muni Transportation Agreements Reduction of non-personnel expenditures associated with the Muni Transportation Agreements.	0.00	(54,337)	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.	(1.06)	(165,453)	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures	0.00	(177,662)	-
Reduction of non-personnel expenditures associated with equipment rental rate reductions, consultants, and miscellaneous contracts.			
One-Time Additions and Annualizations	0.00	(838,865)	(325,875)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Support for Information Technology	0.00	(975,586)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Municipal Sewage Treatment Revenue	0.00	-	13,450,650
Adjustment to reflect revised revenue projections related to treatment of sewage from Municipal Fund customers.			
Total	6.43 \$	7,192,629 \$	13,124,775

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 21,460,365	\$ 23,973,477	\$ 24,286,001	\$ 312,524
Fringe Benefits	16,664,969	18,473,783	19,409,038	935,255
PERSONNEL SUBTOTAL	38,125,334	42,447,260	43,695,039	1,247,779
NON-PERSONNEL				
Supplies	\$ 4,341,140	\$ 5,739,972	\$ 6,016,628	\$ 276,656
Contracts	32,784,906	42,602,375	40,438,835	(2,163,540)
Information Technology	2,387,068	3,848,670	5,239,599	1,390,929
Energy and Utilities	5,570,298	5,066,009	4,925,812	(140,197)
Other	120,165	118,344	118,388	44
Transfers Out	33,080,615	33,609,042	39,594,360	5,985,318
Capital Expenditures	62,523	1,079,447	1,789,207	709,760
Debt	118,142	118,143	4,023	(114,120)
NON-PERSONNEL SUBTOTAL	78,464,858	92,182,002	98,126,852	5,944,850
Total	\$ 116,590,191	\$ 134,629,262	\$ 141,821,891	\$ 7,192,629

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 277,406,071	\$ 282,301,800	\$ 295,516,061	\$ 13,214,261
Other Revenue	5,153,160	-	-	-
Rev from Federal Agencies	-	325,875	233,389	(92,486)
Rev from Money and Prop	4,615,848	2,144,000	2,147,000	3,000
Transfers In	537,917	-	-	-
Total	\$ 287,712,996	\$ 284,771,675	\$ 297,896,450	\$ 13,124,775

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000007	Accountant 3	0.34	0.39	0.36	\$ 73,216 - 88,483	\$ 29,410
20000102	Accountant 4	0.18	0.23	0.23	82,347 - 109,720	25,237
90000102	Accountant 4- Hourly	0.06	0.06	0.06	82,347 - 109,720	5,762
20000011	Account Clerk	2.85	2.55	2.60	33,613 - 40,456	99,745
20000012	Administrative Aide 1	0.96	1.19	1.19	39,458 - 47,528	48,823
20000024	Administrative Aide 2	5.33	5.42	7.38	45,448 - 54,766	383,890
20000057	Assistant Chemist	7.66	7.41	2.15	66,310 - 80,558	166,849
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	53,539 - 64,522	30,049
20001140	Assistant Department Director	0.69	0.46	0.46	63,128 - 239,138	70,065
20001081	Assistant Deputy Chief Operating Officer	0.00	0.23	0.23	63,128 - 239,138	46,631
20001202	Assistant Deputy Director	0.00	0.00	1.52	50,128 - 184,330	194,039
20000070	Assistant Engineer-Civil	13.32	12.70	11.59	61,755 - 74,402	800,085
20000071	Assistant Engineer-Civil	0.00	0.23	0.23	61,755 - 74,402	17,112
20000077	Assistant Engineer-Electrical	0.00	0.16	0.32	61,755 - 74,402	22,248
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.32	61,755 - 74,402	23,798
20000041	Assistant Management Analyst	0.23	0.00	0.00	47,466 - 57,699	-
20001228	Assistant Metropolitan Wastewater Director	0.23	0.23	0.23	33,862 - 185,640	39,101
20000140	Associate Chemist	2.82	2.78	2.25	76,440 - 92,581	208,154
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	57,699 - 69,722	68,451
20000143	Associate Engineer-Civil	10.07	9.56	9.75	71,094 - 85,862	819,071
20000145	Associate Engineer-Civil	0.82	0.92	0.92	71,094 - 85,862	77,232
20000150	Associate Engineer-Electrical	0.32	0.32	0.64	71,094 - 85,862	50,220
20000154	Associate Engineer-Mechanical	0.16	0.16	0.32	71,094 - 85,862	27,480
20000119	Associate Management Analyst	10.50	11.59	11.16	57,699 - 69,722	689,842
20000134	Associate Management Analyst	0.23	0.23	0.23	57,699 - 69,722	15,647
20000162	Associate Planner	1.70	1.70	1.28	69,950 - 84,531	101,359
20000655	Biologist 2	0.17	0.15	0.20	65,915 - 80,184	15,092
20000648	Biologist 3	1.25	0.25	0.25	76,086 - 92,123	22,694
20000266	Cashier	2.00	2.00	2.00	33,613 - 40,456	80,001
20000236	Cement Finisher	1.00	1.00	1.00	53,602 - 64,230	64,230
20000539	Clerical Assistant 2	3.32	3.37	4.82	31,928 - 38,480	177,932
20000829	Compliance and Metering Manager	1.00	1.00	1.00	78,374 - 94,806	86,590
20000545	Contracts Processing Clerk	0.23	0.00	0.00	35,173 - 42,474	-
20000801	Customer Information and Billing Manager	0.50	0.00	0.00	78,374 - 94,806	-
20000369	Customer Services Representative	21.75	21.75	21.75	35,173 - 42,474	895,902
90000369	Customer Services Representative- Hourly	2.00	0.00	1.25	35,173 - 42,474	48,100

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000366	Customer Services Supervisor	3.00	2.00	3.00	61,672 - 74,464	215,953
20001168	Deputy Director	2.64	2.46	2.65	50,128 - 184,330	353,322
20000434	Electronics Technician	0.18	0.23	0.23	50,253 - 60,341	13,874
21000451	Environmental Biologist 3	1.00	1.00	0.64	76,440 - 92,581	58,792
20000429	Equipment Operator 1	31.00	31.00	31.00	40,227 - 48,152	1,404,910
20000430	Equipment Operator 2	12.00	12.00	12.00	44,138 - 52,770	607,344
20000436	Equipment Operator 3	2.00	2.00	2.00	46,051 - 55,141	110,282
20000418	Equipment Technician 1	8.00	4.00	3.00	38,418 - 46,030	115,254
20000423	Equipment Technician 2	8.00	6.00	3.00	42,162 - 50,253	126,486
20000431	Equipment Technician 3	1.00	1.00	0.00	46,280 - 55,286	-
20000924	Executive Assistant	0.23	0.23	0.23	46,467 - 56,202	12,925
20000461	Field Representative	21.04	21.04	22.00	34,486 - 41,538	891,386
90000461	Field Representative-Hourly	0.13	0.00	1.23	34,486 - 41,538	42,418
20000183	Fleet Parts Buyer	0.00	0.00	0.23	47,632 - 57,699	12,046
20000184	Fleet Parts Buyer	0.23	0.23	0.23	47,632 - 57,699	13,273
20000483	General Water Utility Supervisor	4.00	4.00	4.00	75,982 - 91,894	366,876
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	38,646 - 46,051	46,051
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	40,102 - 48,339	48,339
20000290	Information Systems Analyst 2	1.20	1.00	1.00	57,699 - 69,722	64,938
20000293	Information Systems Analyst 3	2.18	1.90	1.90	63,336 - 76,586	142,843
20000998	Information Systems Analyst 4	0.96	0.80	0.80	71,240 - 86,320	66,048
20000377	Information Systems Technician	0.50	0.20	0.20	45,448 - 54,766	10,955
20000515	Instrumentation and Control Technician	0.00	0.00	0.23	66,435 - 79,768	16,706
20000497	Irrigation Specialist	2.00	2.00	2.00	40,352 - 48,298	95,793
20000590	Laboratory Technician	8.10	8.10	6.75	50,086 - 60,507	383,179
90000589	Laborer- Hourly	2.00	2.00	2.00	31,169 - 37,086	67,849
90001073	Management Intern-Hourly	2.70	2.77	2.25	30,160 - 31,200	67,860
20000624	Marine Biologist 2	0.17	0.30	0.20	66,248 - 80,558	14,723
20000634	Organization Effectiveness Specialist 2	0.18	0.23	0.23	57,699 - 69,722	13,273
20000627	Organization Effectiveness Specialist 3	0.36	0.46	0.46	63,336 - 76,586	32,184
20000639	Organization Effectiveness Supervisor	0.18	0.23	0.23	71,240 - 86,320	19,849
20000680	Payroll Specialist 2	2.05	2.30	2.30	40,726 - 49,171	106,873
20000173	Payroll Supervisor	0.41	0.46	0.46	46,696 - 56,534	25,388
20000701	Plant Process Control Electrician	8.00	8.00	8.00	66,435 - 79,768	616,746
20000703	Plant Process Control Supervisor	1.23	1.00	1.00	72,218 - 87,360	87,360
20000705	Plant Process Control Supervisor	6.18	5.46	5.40	72,218 - 87,360	458,229
20000687	Plant Technician 1	0.00	3.00	4.00	40,352 - 48,298	161,408

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000688	Plant Technician 2	0.00	2.00	5.00	44,242 - 52,832	255,544
20000689	Plant Technician 3	0.02	1.02	2.00	48,547 - 58,074	110,592
20000706	Plant Technician Supervisor	0.00	0.00	2.00	56,202 - 67,059	124,873
20000740	Principal Drafting Aide	0.72	0.69	0.96	53,352 - 64,605	51,228
20000743	Principal Engineering Aide	7.95	7.95	7.96	53,352 - 64,605	509,692
20000707	Principal Plant Technician Supervisor	0.00	0.00	0.02	80,704 - 97,386	1,944
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	55,494 - 67,059	133,036
20000227	Procurement Specialist	0.00	0.23	0.23	52,395 - 63,461	14,599
20001234	Program Coordinator	1.39	1.36	1.43	30,160 - 147,160	157,467
20001222	Program Manager	4.98	6.14	6.32	50,128 - 184,330	757,558
20000760	Project Assistant	0.68	0.73	0.64	61,755 - 74,402	47,246
20000761	Project Officer 1	0.75	0.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	0.84	0.73	0.32	81,952 - 99,070	31,714
20000766	Project Officer 2	0.78	0.35	0.64	81,952 - 99,070	62,937
20000768	Property Agent	0.35	0.35	0.32	63,336 - 76,586	22,887
20000783	Public Information Clerk	0.91	0.50	0.50	33,613 - 40,456	20,222
20001150	Public Utilities Director	0.23	0.23	0.23	63,128 - 239,138	48,300
20000319	Pump Station Operator	5.00	5.00	5.00	46,405 - 55,390	267,965
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	50,877 - 60,694	60,694
20000560	Recycling Program Manager	0.23	0.23	0.55	81,890 - 99,112	50,557
20001042	Safety and Training Manager	0.69	0.69	0.69	71,240 - 86,320	55,597
20000847	Safety Officer	0.36	0.46	0.46	61,797 - 74,630	30,825
20000854	Safety Representative 2	1.92	2.07	2.07	53,851 - 65,125	127,029
21000438	Security Officer	0.23	0.23	0.23	61,797 - 74,630	17,161
20000869	Senior Account Clerk	0.42	0.40	0.40	38,480 - 46,426	16,576
20000864	Senior Cashier	0.50	0.50	0.50	38,480 - 46,426	23,213
20000883	Senior Chemist	0.61	0.59	0.55	88,462 - 106,621	54,044
20000885	Senior Civil Engineer	2.44	2.44	2.60	81,952 - 99,070	251,262
20000890	Senior Civil Engineer	0.23	0.23	0.23	81,952 - 99,070	21,995
20000898	Senior Customer Services Representative	3.00	3.00	3.00	40,373 - 48,859	141,904
20000400	Senior Drafting Aide	0.90	1.15	1.60	47,403 - 57,304	85,339
20000904	Senior Electrical Engineer	0.00	0.16	0.32	81,952 - 99,070	31,714
20000900	Senior Engineering Aide	11.00	11.00	10.00	47,403 - 57,304	533,436
20000015	Senior Management Analyst	4.55	5.59	5.56	63,336 - 76,586	406,559
20000918	Senior Planner	1.08	1.58	1.92	80,579 - 97,427	174,679
20000920	Senior Planner	0.53	0.58	0.55	80,579 - 97,427	52,788
20000708	Senior Plant Technician Supervisor	0.18	0.46	0.20	76,898 - 92,810	16,800
20000055	Senior Wastewater Plant Operator	0.04	0.04	0.00	66,373 - 79,373	-
20000914	Senior Water Utility Supervisor	13.00	13.00	12.50	50,378 - 60,986	752,466
20000950	Stock Clerk	1.15	1.15	1.15	32,074 - 38,709	39,778
90000950	Stock Clerk- Hourly	0.23	0.33	0.23	32,074 - 38,709	8,094
20000955	Storekeeper 1	1.02	0.84	1.15	36,941 - 44,304	47,589

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000956	Storekeeper 2	0.92	0.92	0.92	40,373 - 48,797	42,973
20000954	Storekeeper 3	0.23	0.23	0.23	42,474 - 51,085	11,748
20000313	Supervising Department Human Resources Analyst	0.36	0.46	0.46	71,240 - 86,320	39,146
20000995	Supervising Economist	0.05	0.20	0.20	71,240 - 86,320	17,268
20000990	Supervising Field Representative	0.50	1.00	1.00	39,686 - 47,736	43,711
20000970	Supervising Management Analyst	5.05	4.31	4.86	71,240 - 86,320	408,766
20000985	Supervising Management Analyst	0.50	0.50	0.00	71,240 - 86,320	-
20000997	Supervising Meter Reader	1.00	1.00	1.50	39,749 - 47,715	67,194
20000333	Supervising Wastewater Pretreatment Inspector	3.52	3.52	4.00	85,384 - 103,563	394,520
21000177	Trainer	1.58	1.61	1.61	57,699 - 69,722	109,038
20001041	Training Supervisor	0.56	0.46	0.46	63,336 - 76,586	34,527
20001051	Utility Worker 1	42.00	42.00	42.00	32,573 - 38,730	1,478,053
20000323	Wastewater Pretreatment Inspector 2	8.52	8.52	9.00	70,512 - 85,488	586,856
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	77,667 - 94,120	352,235
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	77,667 - 94,120	91,495
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	93,454 - 113,360	113,360
20001063	Water Utility Supervisor	14.00	14.00	14.30	46,384 - 55,453	752,250
20001065	Water Utility Worker	31.00	31.00	32.50	35,568 - 42,328	1,332,415
20000756	Word Processing Operator	6.30	5.97	6.12	33,613 - 40,456	234,973
	Bilingual - Regular					28,088
	Budgeted Personnel					(3,368,092)
	Expenditure Savings					
	Electrician Cert Pay					15,368
	Exceptional Performance					7,275
	Pay-Classified					
	Exceptional Performance					570
	Pay-Unclassified					
	Geographic Info Cert Pay					2,529
	Infrastructure In-Training					62,567
	Pay					
	Infrastructure Registration					95,821
	Pay					
	Night Shift Pay					27,680
	Overtime Budgeted					3,015,320
	Plant/Tank Vol Cert Pay					31,784
	Reg Pay For Engineers					89,805
	Sick Leave - Hourly					6,431
	Split Shift Pay					14,207
	Standby Pay					2,707
	Termination Pay Annual					22,325
	Leave					
	Vacation Pay In Lieu					160,609
FTE, Salaries, and Wages Subtotal		422.34	417.95	424.38		\$ 24,286,001

Public Utilities

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 93,619	\$ 99,835	\$ 84,712	\$ (15,123)
Flexible Benefits	3,624,220	4,361,850	4,551,238	189,388
Insurance	247	-	-	-
Long-Term Disability	-	70,530	87,077	16,547
Medicare	315,837	292,700	299,170	6,470
Other Post-Employment Benefits	1,986,705	2,151,037	2,181,535	30,498
Retiree Medical Trust	16,656	18,129	22,151	4,022
Retirement 401 Plan	6,906	6,786	6,266	(520)
Retirement ADC	8,223,096	9,039,569	9,546,511	506,942
Retirement DROP	63,921	68,096	80,579	12,483
Risk Management Administration	383,275	362,715	378,818	16,103
Supplemental Pension Savings Plan	1,366,836	1,385,934	1,451,444	65,510
Unemployment Insurance	28,851	31,063	31,902	839
Workers' Compensation	554,798	585,539	687,635	102,096
Fringe Benefits Subtotal	\$ 16,664,969	\$ 18,473,783	\$ 19,409,038	\$ 935,255
Total Personnel Expenditures			\$ 43,695,039	

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 15,313,300	\$ 17,500,000	\$ 17,500,000	\$ -
Rev from Money and Prop	252,224	40,000	40,000	-
Total	\$ 15,565,524	\$ 17,540,000	\$ 17,540,000	\$ -

Water Utility - AB 1600 Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 11,998,055	\$ 14,400,000	\$ 14,400,000	\$ -
Rev from Money and Prop	199,079	50,000	50,000	-

Public Utilities

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total	\$ 12,197,134	\$ 14,450,000	\$ 14,450,000	-

Water Utility Operating Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	\$ 517,590,641	\$ 578,008,736	\$ 603,901,160	\$ 25,892,424
Total	\$ 517,590,641	\$ 578,008,736	\$ 603,901,160	\$ 25,892,424

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Utilities	808.83	806.57	851.67	45.09
Total	808.83	806.57	851.67	45.09

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operations and Preventative Maintenance Addition of 16.00 FTE positions and non-personnel expenditures associated with optimizing operations and preventative maintenance services for reliable water.	16.00	\$ 3,843,996	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	8,630,530	-
Water Purchases Addition of non-personnel expenditures associated with the purchase and delivery of water to rate payers.	0.00	8,332,800	-
Dams Support Addition of 4.00 FTE positions and non-personnel expenditures to perform work related to emergency action plans, condition assessments, dam repair and rehabilitation, and to comply with dam regulations at all nine dams.	4.00	3,426,335	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,819,157	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pure Water Operations Support Addition of 7.64 FTE positions and non-personnel expenditures associated with the establishment of the Pure Water laboratory operations and training modules, and to support Pure Water facilities.	7.64	1,365,730	-
Condition Assessments Addition of non-personnel expenditures associated with the completion of Department - Wide Master Plan that will guide asset management and infrastructure.	0.00	840,000	-
Metering and Water Operations Support Addition of 9.70 FTE positions and associated non-personnel expenditures associated with Advanced Metering Infrastructure and continued compliance with Title 17.	9.70	806,862	-
Information Technology Addition of non-personnel expenditures to support operations and compliance efforts.	0.00	7,001,909	-
Addition of Water Distribution Operators Addition of 6.00 Water Distribution Operator and 1.00 Water Operations Supervisor to support the distribution system.	7.00	530,254	-
Instrumentation and Control Operations Support Addition of 2.00 Instrumentation and Control Supervisors and 2.00 Instrumentation and Control Technicians to support the operations and maintenance of water treatment plants and distribution system.	4.00	364,979	-
Customer Service Support Addition of 1.00 Customer Services Supervisor and non-personnel expenditures to enhance service levels and support customer service.	1.00	325,131	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	215,567	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with the reorganization of water and wastewater operations to better align with the department's goals and objectives.	1.11	206,749	-
Regulatory Compliance Addition of 0.92 Senior Planner and non-personnel expenditures associated with Regulatory Compliance and the management of State Mandated documents.	0.92	137,398	-
Analysis and Monitoring Addition of non-personnel expenditures associated to two auto-sampler replacement units and to analyze pharmaceutical volatile organic compounds.	0.00	120,000	-
Inventory Control Management Addition of 0.47 Storekeeper 1 and 0.47 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.	0.94	63,185	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Customer Service Representatives Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.	1.25	54,243	-
Industrial Control System Security Measures Addition of 0.47 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.	0.47	45,481	-
Fleet Services Addition of one-time non-personnel expenditures for the outfitting and purchase of vehicles that will support the Industrial Wastewater Control Program and the Environmental Chemistry Services Wastewater Sampling section.	0.00	40,000	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(21,303)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(8.94)	(497,112)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with equipment rental rate reductions, consultants, and miscellaneous contracts.	0.00	(574,484)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(1,839,344)	(195,525)
Contingency Reserve Reduction Reduction of the Contingency Reserve in the Water Fund.	0.00	(3,500,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(5,845,639)	-
Water Revenue Increases Adjustment to reflect revised revenue projections related to Commercial Paper and Water Infrastructure Finance and Innovation Act.	0.00	-	187,471,526
Total	45.09	\$ 25,892,424	\$ 187,276,001

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 46,641,449	\$ 47,608,988	\$ 49,916,075	2,307,087
Fringe Benefits	34,116,061	34,982,278	39,346,334	4,364,056
PERSONNEL SUBTOTAL	80,757,510	82,591,266	89,262,409	6,671,143
NON-PERSONNEL				
Supplies	\$ 215,406,609	\$ 248,480,865	\$ 249,420,236	939,371

Public Utilities

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Contracts	113,483,712	116,337,373	136,575,555	20,238,182
Information Technology	7,911,422	11,781,611	12,859,839	1,078,228
Energy and Utilities	11,617,284	12,697,318	11,558,326	(1,138,992)
Other	3,060,647	3,165,758	4,435,446	1,269,688
Contingencies	-	3,500,000	-	(3,500,000)
Transfers Out	82,734,337	96,110,326	96,701,209	590,883
Capital Expenditures	2,343,457	1,868,553	3,078,753	1,210,200
Debt	275,665	1,475,666	9,387	(1,466,279)
NON-PERSONNEL SUBTOTAL	436,833,132	495,417,470	514,638,751	19,221,281
Total	\$ 517,590,641	\$ 578,008,736	\$ 603,901,160	\$ 25,892,424

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 553,807,311	\$ 607,679,191	\$ 594,683,488	\$ (12,995,703)
Other Revenue	159,980,688	144,155,000	338,959,345	194,804,345
Rev from Federal Agencies	6,817,887	195,525	55,102	(140,423)
Rev from Money and Prop	11,641,580	11,243,600	10,322,627	(920,973)
Rev from Other Agencies	1,070,252	-	459,710	459,710
Transfers In	6,033,721	56,300,000	62,369,045	6,069,045
Total	\$ 739,351,439	\$ 819,573,316	\$ 1,006,849,317	\$ 187,276,001

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.59	0.57	0.55	\$ 73,216 - 88,483	\$ 47,144
20000102	Accountant 4	0.49	0.47	0.47	82,347 - 109,720	51,566
90000102	Accountant 4- Hourly	0.17	0.17	0.17	82,347 - 109,720	16,326
20000011	Account Clerk	5.73	5.68	5.66	33,613 - 40,456	216,731
20000012	Administrative Aide 1	3.44	3.91	3.91	39,458 - 47,528	172,883
20000024	Administrative Aide 2	13.88	14.72	14.65	45,448 - 54,766	765,291
20000057	Assistant Chemist	15.56	15.59	17.71	66,310 - 80,558	1,374,195
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	53,539 - 64,522	30,049
20001140	Assistant Department Director	1.91	1.44	1.44	63,128 - 239,138	228,153
20001081	Assistant Deputy Chief Operating Officer	0.00	0.47	0.47	63,128 - 239,138	95,291
20001202	Assistant Deputy Director	3.00	3.00	4.41	50,128 - 184,330	550,712
20000070	Assistant Engineer-Civil	23.54	25.07	25.78	61,755 - 74,402	1,777,866
20000071	Assistant Engineer-Civil	0.00	0.47	0.47	61,755 - 74,402	34,969
21000176	Assistant Engineer- Corrosion	2.00	2.00	2.00	61,755 - 74,402	136,157
20000077	Assistant Engineer- Electrical	0.00	0.23	0.46	61,755 - 74,402	32,006
20000087	Assistant Engineer- Mechanical	0.23	0.23	0.46	61,755 - 74,402	34,236
20000041	Assistant Management Analyst	0.47	1.00	0.00	47,466 - 57,699	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20001228	Assistant Metropolitan Wastewater Director	0.47	0.47	0.47	33,862 - 185,640	79,900
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	37,274 - 44,450	337,834
20000140	Associate Chemist	6.79	6.81	6.34	76,440 - 92,581	575,631
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	57,699 - 69,722	139,875
20000143	Associate Engineer-Civil	18.82	18.60	20.26	71,094 - 85,862	1,669,760
20000145	Associate Engineer-Civil	1.92	1.88	1.88	71,094 - 85,862	157,797
90000143	Associate Engineer-Civil-Hourly	0.35	0.35	0.35	71,094 - 85,862	27,344
20000350	Associate Engineer-Corrosion	3.00	3.00	3.00	71,094 - 85,862	242,818
20000150	Associate Engineer-Electrical	1.46	1.46	1.92	71,094 - 85,862	158,075
20000154	Associate Engineer-Mechanical	0.23	0.23	0.46	71,094 - 85,862	39,504
20000119	Associate Management Analyst	20.07	19.34	19.84	57,699 - 69,722	1,257,097
20000134	Associate Management Analyst	0.47	0.47	0.47	57,699 - 69,722	31,983
20000162	Associate Planner	1.60	1.60	1.84	69,950 - 84,531	145,717
20000655	Biologist 2	7.27	7.28	7.26	65,915 - 80,184	575,586
20000648	Biologist 3	2.75	2.50	2.50	76,086 - 92,123	227,992
20000231	Cal-ID Technician	0.57	0.00	0.00	38,709 - 46,654	-
20000234	Carpenter	1.00	1.00	1.00	46,363 - 55,494	55,494
20000266	Cashier	2.00	2.00	2.00	33,613 - 40,456	80,001
20000236	Cement Finisher	1.00	1.00	2.00	53,602 - 64,230	107,204
20000539	Clerical Assistant 2	7.98	7.96	7.96	31,928 - 38,480	289,960
20000306	Code Compliance Officer	3.00	3.00	3.00	39,728 - 47,798	135,324
20000307	Code Compliance Supervisor	1.00	1.00	1.00	45,760 - 54,766	54,766
20000829	Compliance and Metering Manager	1.00	1.00	1.00	78,374 - 94,806	86,590
20000545	Contracts Processing Clerk	0.47	0.00	0.00	35,173 - 42,474	-
20000801	Customer Information and Billing Manager	0.50	0.00	0.00	78,374 - 94,806	-
20000369	Customer Services Representative	22.75	22.75	22.75	35,173 - 42,474	937,694
90000369	Customer Services Representative- Hourly	2.20	0.00	1.25	35,173 - 42,474	48,100
20000366	Customer Services Supervisor	3.00	2.00	3.00	61,672 - 74,464	215,965
20001168	Deputy Director	5.57	5.64	5.59	50,128 - 184,330	751,759
20000395	District Manager	1.00	0.00	0.00	66,539 - 80,267	-
20000434	Electronics Technician	0.49	0.47	0.47	50,253 - 60,341	28,370
21000451	Environmental Biologist 3	0.76	0.76	0.92	76,440 - 92,581	84,540
20000430	Equipment Operator 2	13.00	13.00	13.00	44,138 - 52,770	665,340
20000418	Equipment Technician 1	9.00	6.00	5.00	38,418 - 46,030	222,538
20000423	Equipment Technician 2	1.00	1.00	0.00	42,162 - 50,253	-
20000924	Executive Assistant	0.47	0.47	0.47	46,467 - 56,202	26,415
20000461	Field Representative	20.50	20.50	20.00	34,486 - 41,538	811,312

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range		Total
90000461	Field Representative-Hourly	0.13	0.00	1.22	34,486 -	41,538	42,073
20000183	Fleet Parts Buyer	0.00	0.00	0.47	47,632 -	57,699	24,616
20000184	Fleet Parts Buyer	0.47	0.47	0.47	47,632 -	57,699	27,121
20000822	Golf Course Manager	2.00	2.00	2.00	63,461 -	76,586	150,905
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	40,102 -	48,339	48,339
20000290	Information Systems Analyst 2	2.40	2.25	2.25	57,699 -	69,722	146,048
20000293	Information Systems Analyst 3	3.86	3.65	3.65	63,336 -	76,586	273,583
20000998	Information Systems Analyst 4	1.92	1.80	1.80	71,240 -	86,320	148,600
20000999	Information Systems Analyst 4	1.00	1.00	1.00	71,240 -	86,320	71,240
20000377	Information Systems Technician	0.50	0.45	0.45	45,448 -	54,766	24,647
20000514	Instrumentation and Control Supervisor	2.00	2.00	3.00	72,218 -	87,360	230,049
20000515	Instrumentation and Control Technician	8.00	8.00	11.97	66,435 -	79,768	902,014
20000497	Irrigation Specialist	2.00	2.00	2.00	40,352 -	48,298	95,783
20000590	Laboratory Technician	10.00	10.00	10.00	50,086 -	60,507	571,260
90000589	Laborer- Hourly	8.52	8.52	0.00	31,169 -	37,086	-
90000579	Lake Aide 1- Hourly	0.70	0.70	0.70	30,160 -	31,200	21,112
20000564	Lake Aide 2	12.00	12.00	12.00	30,326 -	34,882	408,528
20000616	Lakes Program Manager	1.00	1.00	1.00	78,395 -	94,910	94,910
90001073	Management Intern-Hourly	7.42	6.76	5.23	30,160 -	31,200	157,736
20000624	Marine Biologist 2	0.27	0.56	0.26	66,248 -	80,558	19,153
20000622	Marine Mechanic	1.00	1.00	1.00	47,341 -	56,763	56,763
20000634	Organization Effectiveness Specialist 2	0.49	0.47	0.47	57,699 -	69,722	27,121
20000627	Organization Effectiveness Specialist 3	0.98	0.94	0.94	63,336 -	76,586	65,772
20000639	Organization Effectiveness Supervisor	0.49	0.47	0.47	71,240 -	86,320	40,574
20000680	Payroll Specialist 2	4.80	4.70	4.70	40,726 -	49,171	218,319
20000173	Payroll Supervisor	0.96	0.94	0.94	46,696 -	56,534	51,878
20000701	Plant Process Control Electrician	7.00	7.00	10.00	66,435 -	79,768	734,200
20000703	Plant Process Control Supervisor	8.47	3.57	2.57	72,218 -	87,360	200,740
20000705	Plant Process Control Supervisor	2.49	8.94	11.90	72,218 -	87,360	981,129
20000687	Plant Technician 1	0.00	0.00	3.00	40,352 -	48,298	121,056
20000688	Plant Technician 2	0.00	4.00	6.50	44,242 -	52,832	304,753
20000689	Plant Technician 3	6.00	2.00	4.00	48,547 -	58,074	207,072
20000706	Plant Technician Supervisor	1.00	1.00	1.00	56,202 -	67,059	56,202
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	53,352 -	64,605	191,877
20000740	Principal Drafting Aide	1.96	1.41	1.38	53,352 -	64,605	73,656
20000743	Principal Engineering Aide	2.73	2.23	2.38	53,352 -	64,605	148,590

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
21000350	Principle Corrosion Engineering Aide	2.00	2.00	2.00	53,352 - 64,605	129,210
20000227	Procurement Specialist	0.00	0.47	0.47	52,395 - 63,461	29,828
20001234	Program Coordinator	3.36	3.34	2.87	30,160 - 147,160	278,516
20001222	Program Manager	8.69	8.03	6.84	50,128 - 184,330	827,085
20000760	Project Assistant	0.87	0.85	0.92	61,755 - 74,402	67,957
20000761	Project Officer 1	0.62	0.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	1.10	1.35	0.96	81,952 - 99,070	86,522
20000766	Project Officer 2	1.49	2.92	2.92	81,952 - 99,070	271,478
20000768	Property Agent	0.42	0.42	0.46	63,336 - 76,586	32,889
20000783	Public Information Clerk	1.22	0.50	0.50	33,613 - 40,456	20,234
20001150	Public Utilities Director	0.47	0.47	0.47	63,128 - 239,138	98,700
21000630	Pure Water Plant Operations Supervisor	0.00	0.00	0.50	74,880 - 91,021	37,440
21000632	Pure Water Treatment Superintendent	0.00	0.00	1.00	105,102 - 127,774	105,102
20000373	Ranger/Diver 1	3.00	3.00	3.00	48,568 - 58,594	175,782
20000375	Ranger/Diver 2	2.00	2.00	2.00	53,290 - 64,397	117,687
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	58,490 - 70,720	70,720
20000560	Recycling Program Manager	0.47	0.47	0.93	81,890 - 99,112	84,075
20000840	Reservoir Keeper	8.00	8.00	8.00	42,702 - 51,022	405,007
20001042	Safety and Training Manager	1.41	1.41	1.41	71,240 - 86,320	113,608
20000847	Safety Officer	0.98	0.94	0.94	61,797 - 74,630	62,965
20000854	Safety Representative 2	4.19	4.23	4.23	53,851 - 65,125	259,605
21000438	Security Officer	0.47	0.47	0.47	61,797 - 74,630	35,077
20000869	Senior Account Clerk	0.90	0.90	0.90	38,480 - 46,426	37,277
21000183	Senior Backflow & Cross Connection Specialist	7.00	7.00	11.00	47,403 - 57,304	559,892
20000828	Senior Biologist	0.50	0.50	0.50	88,067 - 106,101	53,051
20000864	Senior Cashier	0.50	0.50	0.50	38,480 - 46,426	23,213
20000883	Senior Chemist	1.36	1.37	1.91	88,462 - 106,621	187,782
20000885	Senior Civil Engineer	3.80	3.80	5.30	81,952 - 99,070	497,010
20000890	Senior Civil Engineer	0.47	0.47	0.47	81,952 - 99,070	44,928
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	81,952 - 99,070	99,070
20000898	Senior Customer Services Representative	3.00	3.00	3.00	40,373 - 48,859	141,904
20000400	Senior Drafting Aide	2.45	2.35	2.30	47,403 - 57,304	122,680
20000904	Senior Electrical Engineer	0.00	0.23	0.46	81,952 - 99,070	45,552
20000015	Senior Management Analyst	10.83	12.64	12.68	63,336 - 76,586	928,296
20000918	Senior Planner	1.22	1.60	2.76	80,579 - 97,427	251,144
20000920	Senior Planner	0.91	0.89	0.93	80,579 - 97,427	89,507
20000708	Senior Plant Technician Supervisor	1.49	1.94	1.45	76,898 - 92,810	126,889
21000631	Senior Pure Water Plant Operations Supervisor	0.00	0.00	1.00	82,347 - 100,110	82,347
21000629	Senior Pure Water Plant Operator	0.00	0.00	1.00	68,370 - 83,096	68,370
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	82,493 - 99,778	192,244

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	82,493 - 99,778	297,338
20000914	Senior Water Utility Supervisor	0.00	0.00	0.50	50,378 - 60,986	25,189
20000950	Stock Clerk	2.35	2.35	2.35	32,074 - 38,709	81,227
90000950	Stock Clerk- Hourly	0.25	0.33	0.47	32,074 - 38,709	16,541
20000955	Storekeeper 1	1.74	1.69	2.35	36,941 - 44,304	97,237
20000956	Storekeeper 2	1.88	1.88	1.88	40,373 - 48,797	87,813
20000954	Storekeeper 3	0.47	0.47	0.47	42,474 - 51,085	24,013
90000964	Student Engineer- Hourly	1.46	0.75	0.50	30,160 - 34,154	15,589
20001006	Supervising Cal-ID Technician	0.57	0.00	0.00	44,387 - 53,622	-
20000313	Supervising Department Human Resources Analyst	0.98	0.94	0.94	71,240 - 86,320	80,008
20000995	Supervising Economist	0.90	0.45	0.45	71,240 - 86,320	38,846
20000990	Supervising Field Representative	1.50	1.00	1.00	39,686 - 47,736	43,711
20000970	Supervising Management Analyst	7.41	8.42	8.90	71,240 - 86,320	746,340
20000985	Supervising Management Analyst	0.50	0.50	0.00	71,240 - 86,320	-
20000997	Supervising Meter Reader	2.00	2.00	1.50	39,749 - 47,715	67,194
20000333	Supervising Wastewater Pretreatment Inspector	0.25	0.25	0.00	85,384 - 103,563	-
21000177	Trainer	3.44	3.29	3.29	57,699 - 69,722	222,858
20001041	Training Supervisor	0.89	0.94	0.94	63,336 - 76,586	70,565
20000323	Wastewater Pretreatment Inspector 2	0.25	0.25	0.00	70,512 - 85,488	-
20000317	Water Distribution Operations Supervisor	1.00	1.00	2.00	58,448 - 69,763	128,211
20000316	Water Distribution Operator	6.00	6.00	12.00	50,835 - 60,674	648,203
20001059	Water Operations Supervisor	3.00	3.00	3.00	72,613 - 86,757	260,271
20001061	Water Plant Operator	24.00	24.00	30.00	63,107 - 75,442	2,113,525
20000932	Water Production Superintendent	4.00	4.00	4.00	87,048 - 105,310	415,798
90000932	Water Production Superintendent- Hourly	0.35	0.35	0.35	87,048 - 105,310	33,597
20000006	Water Systems District Manager	3.00	4.00	4.00	80,018 - 96,200	384,800
20000003	Water Systems Technician 3	221.00	224.00	226.00	44,242 - 52,832	10,330,295
20000004	Water Systems Technician 4	55.00	55.00	55.00	50,835 - 60,674	3,219,833
20000005	Water Systems Technician Supervisor	20.00	19.00	19.00	58,448 - 69,763	1,293,825
20001063	Water Utility Supervisor	0.00	0.00	0.70	46,384 - 55,453	32,469
20001065	Water Utility Worker	0.00	0.00	3.50	35,568 - 42,328	124,488
20001058	Welder	2.00	2.00	3.00	47,341 - 56,763	151,445
20000756	Word Processing Operator AWWA WDP Cert Pay	8.57	8.42	8.35	33,613 - 40,456	322,008 25,376

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
	Backflow Cert					9,360
	Bilingual - Regular					35,248
	Budgeted Personnel					(7,186,215)
	Expenditure Savings					
	Cross Connection Cert					9,360
	Electrician Cert Pay					11,964
	Emergency Medical Tech					26,425
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					3,711
	Infrastructure In-Training Pay					104,713
	Infrastructure Registration Pay					236,702
	Night Shift Pay					27,971
	Overtime Budgeted					4,298,518
	Plant/Tank Vol Cert Pay					23,772
	Reg Pay For Engineers					235,408
	Sick Leave - Hourly					18,725
	Split Shift Pay					129,621
	Standby Pay					65,743
	Termination Pay Annual Leave					257,580
	Vacation Pay In Lieu					545,837
	Welding Certification					12,316
FTE, Salaries, and Wages Subtotal		808.83	806.57	851.67		\$ 49,916,075

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 180,254	\$ 170,560	\$ 167,918	\$ (2,642)
Flexible Benefits	7,724,965	8,575,457	9,260,902	685,445
Insurance	696	-	-	-
Long-Term Disability	4	144,744	183,341	38,597
Medicare	673,724	602,061	630,826	28,765
Other	781	-	-	-
Other Post-Employment Benefits	4,255,408	4,240,997	4,431,090	190,093
Retiree Medical Trust	44,318	42,656	50,581	7,925
Retirement 401 Plan	28,203	25,276	25,372	96
Retirement ADC	16,125,736	16,392,270	19,430,402	3,038,132
Retirement DROP	140,636	150,545	148,838	(1,707)
Risk Management Administration	821,496	712,489	766,661	54,172
Supplemental Pension Savings Plan	2,950,775	2,845,028	3,043,422	198,394
Unemployment Insurance	62,624	64,234	66,304	2,070
Workers' Compensation	1,106,440	1,015,961	1,140,677	124,716
Fringe Benefits Subtotal	\$ 34,116,061	\$ 34,982,278	\$ 39,346,334	\$ 4,364,056
Total Personnel Expenditures			\$ 89,262,409	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	\$ 209,589,964	\$ 101,870,451	\$ 92,781,343
Encumbrances	99,241,306	74,373,274	84,572,140
Continuing Appropriation - CIP	181,453,655	361,283,740	303,621,369
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	48,279,555	50,748,598	52,680,074
Rate Stabilization Reserve	72,750,000	78,250,000	58,250,000
Pension Stability Reserve	429,065	945,545	945,545
TOTAL BALANCE AND RESERVES	\$ 621,743,546	\$ 677,471,608	\$ 602,850,471
REVENUE			
Charges for Services	\$ 385,559,868	\$ 388,594,822	\$ 401,809,083
Other Revenue	5,263,349	-	-
Revenue from Federal Agencies	10,108,287	1,107,975	777,964
Revenue from Other Agencies	8,785	-	-
Revenue from Use of Money and Property	10,209,185	4,719,000	4,722,000
Transfers In	23,955,046	15,876,600	202,349,733
TOTAL REVENUE	\$ 435,104,522	\$ 410,298,397	\$ 609,658,780
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,056,848,068	\$ 1,087,770,005	\$ 1,212,509,251
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 136,052,465	\$ 140,967,190	\$ 321,162,358
TOTAL CIP EXPENSE	\$ 136,052,465	\$ 140,967,190	\$ 321,162,358
OPERATING EXPENSE			
Personnel Expenses	\$ 52,579,364	\$ 58,057,132	\$ 59,111,588
Fringe Benefits	37,955,042	41,724,039	44,414,349
Supplies	42,338,159	26,119,938	29,097,754
Contracts	73,779,786	95,214,779	102,202,497
Information Technology	7,585,966	12,376,862	14,390,909
Energy and Utilities	21,236,607	23,444,149	19,905,033
Other Expenses	283,609	357,012	357,042
Transfers Out	107,252,600	106,323,159	105,654,814
Capital Expenditures	1,173,674	3,966,446	6,139,756
Debt Expenses	1,009,638	118,143	4,023
CIP Contingency	-	3,500,000	-
TOTAL OPERATING EXPENSE	\$ 345,194,446	\$ 371,201,659	\$ 381,277,765
TOTAL EXPENSE	\$ 481,246,911	\$ 512,168,849	\$ 702,440,123
RESERVES			
Continuing Appropriation - CIP	\$ 361,283,740	\$ 361,283,740	\$ 303,621,369
Encumbrances	74,373,274	74,373,274	84,572,140
Capital Reserve	10,000,000	10,000,000	10,000,000

Public Utilities

Sewer Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Proposed
Operating Reserve	50,748,598	50,748,598	52,680,074
Rate Stabilization Reserve	78,250,000	78,250,000	58,250,000
Pension Stability Reserve	945,545	945,545	945,545
TOTAL RESERVES	\$ 575,601,156	\$ 575,601,156	\$ 510,069,128
BALANCE	\$ -	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,056,848,068	\$ 1,087,770,005	\$ 1,212,509,251

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 197,183,984
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	114,010,327	-	-
Encumbrances	165,971,469	147,549,513	165,878,487
Continuing Appropriation - CIP	221,412,498	375,208,389	252,074,031
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	40,107,594	40,777,391	40,777,391
Rate Stabilization Reserve	70,117,000	80,117,000	133,293,522
Secondary Purchase Reserve	16,388,302	16,388,302	16,388,302
Pension Stability Reserve	378,546	836,196	836,196
TOTAL BALANCE AND RESERVES	\$ 633,385,736	\$ 665,876,790	\$ 811,431,912
REVENUE			
Charges for Services	\$ 565,805,366	\$ 622,079,191	\$ 609,083,488
Other Revenue	159,980,688	144,155,000	338,959,345
Revenue from Federal Agencies	6,817,887	195,525	55,102
Revenue from Other Agencies	1,070,252	-	459,710
Revenue from Use of Money and Property	11,839,494	11,293,600	10,372,627
Transfers In	6,033,721	56,300,000	62,369,045
TOTAL REVENUE	\$ 751,547,408	\$ 834,023,316	\$ 1,021,299,317
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,384,933,144	\$ 1,499,900,106	\$ 1,832,731,229
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 201,465,713	\$ 153,384,940	\$ 387,988,939
TOTAL CIP EXPENSE	\$ 201,465,713	\$ 153,384,940	\$ 387,988,939
OPERATING EXPENSE			
Personnel Expenses	\$ 46,641,449	\$ 47,608,988	\$ 49,916,075
Fringe Benefits	34,116,061	34,982,278	39,346,334
Supplies	215,406,609	248,480,865	249,420,236
Contracts	113,483,712	116,337,373	136,575,555
Information Technology	7,911,422	11,781,611	12,859,839
Energy and Utilities	11,617,284	12,697,318	11,558,326
Other Expenses	3,863,506	5,365,758	4,435,446
Transfers Out	81,931,477	93,910,326	96,701,209
Capital Expenditures	2,343,457	1,868,553	3,078,753
Debt Expenses	275,665	1,475,666	9,387
CIP Contingency	-	3,500,000	-
TOTAL OPERATING EXPENSE	\$ 517,590,641	\$ 578,008,736	\$ 603,901,160
TOTAL EXPENSE	\$ 719,056,353	\$ 731,393,676	\$ 991,890,099
RESERVES			
Continuing Appropriation - CIP	\$ 375,208,389	\$ 375,208,389	\$ 252,074,031
Encumbrances	147,549,513	147,549,513	165,878,487

Public Utilities

Water Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Proposed
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	40,777,391	40,777,391	40,777,391
Rate Stabilization Reserve	80,117,000	80,117,000	133,293,522
Secondary Purchase Reserve	16,388,302	16,388,302	16,388,302
Pension Stability Reserve	836,196	836,196	836,196
TOTAL RESERVES	\$ 665,876,791	\$ 665,876,791	\$ 614,247,929
BALANCE	\$ -	\$ 102,629,639	\$ 226,593,201
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,384,933,144	\$ 1,499,900,106	\$ 1,832,731,229

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Public Utilities Branch



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Public Utilities Branch



Description

In Fiscal Year 2021, the Deputy Chief Operating Officer for Public Utilities Branch was responsible for overseeing day-to-day City operations within the following departments: Environmental Services; Public Utilities; Transportation; and Storm Water.

In the Fiscal Year 2022 Proposed Budget, the Public Utilities Branch is eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization. .

Public Utilities Branch

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	2.00	1.50	0.00	(1.50)
Personnel Expenditures	\$ 356,915	\$ 317,447	\$ -	\$ (317,447)
Non-Personnel Expenditures	37,116	125,076	-	(125,076)
Total Department Expenditures	\$ 394,032	\$ 442,523	\$ -	\$ (442,523)
Total Department Revenue	\$ 292,221	\$ 410,628	\$ -	\$ (410,628)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Works & Utilities	\$ 394,032	\$ 442,523	\$ -	\$ (442,523)
Total	\$ 394,032	\$ 442,523	\$ -	\$ (442,523)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Public Works & Utilities	2.00	1.50	0.00	(1.50)
Total	2.00	1.50	0.00	(1.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 13,655	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,857)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(11,744)	-
Restructure of the Public Works and Utilities Branch Transfer of 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	0.50	(150,002)	(410,628)

Public Utilities Branch

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of 1.00 Deputy Chief Operating Officer Reduction of 1.00 Deputy Chief Operating Officer in the Public Works and Utilities Branch.	(1.00)	(284,575)	-
Total	(1.50)	\$ (442,523)	\$ (410,628)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 267,662	\$ 248,227	\$ -	(248,227)
Fringe Benefits	89,254	69,220	-	(69,220)
PERSONNEL SUBTOTAL	356,915	317,447	-	(317,447)
NON-PERSONNEL				
Supplies	\$ 1,715	\$ 2,220	\$ -	(2,220)
Contracts	17,537	102,939	-	(102,939)
Information Technology	9,668	11,744	-	(11,744)
Energy and Utilities	2,496	3,173	-	(3,173)
Other	5,700	5,000	-	(5,000)
NON-PERSONNEL SUBTOTAL	37,116	125,076	-	(125,076)
Total	\$ 394,032	\$ 442,523	\$ -	(442,523)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 292,221	\$ -	\$ -	-
Transfers In	-	410,628	-	(410,628)
Total	\$ 292,221	\$ 410,628	\$ -	(410,628)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	\$ 63,128 - 239,138	\$ -
20000924	Executive Assistant	1.00	0.50	0.00	46,467 - 56,202	-
FTE, Salaries, and Wages Subtotal		2.00	1.50	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 25,487	\$ 21,450	\$ -	(21,450)
Long-Term Disability	-	816	-	(816)
Medicare	3,869	3,412	-	(3,412)
Other	12,814	-	-	-
Other Post-Employment Benefits	11,563	9,439	-	(9,439)
Retiree Medical Trust	669	582	-	(582)
Retirement 401 Plan	2,214	2,081	-	(2,081)
Retirement ADC	26,027	26,489	-	(26,489)
Risk Management Administration	2,250	1,588	-	(1,588)

Public Utilities Branch

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplemental Pension Savings Plan	3,582	2,507	-	(2,507)
Unemployment Insurance	402	356	-	(356)
Workers' Compensation	377	500	-	(500)
Fringe Benefits Subtotal	\$ 89,254	\$ 69,220	\$ -	\$(69,220)
Total Personnel Expenditures			\$ -	

Purchasing and Contracting



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Purchasing and Contracting



Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), that are not related to construction or Architecture and Engineering consulting. In addition, the Department manages the Central Stores, Equal Opportunity Contracting (EOC), , and Publishing Services programs, as well as overseeing the City's Animal Services contract. In the Fiscal Year 2022 Proposed Budget, the functions of Living Wage and Administrative Hearings have been restructured from the Purchasing & Contracting Department to the new Office of Compliance and Labor Standards. Purchasing & Contracting programs provide important services to other City departments and residents including:

- Providing oversight to the City's goods, services, and consulting contracting services,
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse,
-
- Monitoring and enforcing equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers,
-
- Supporting the City's printing and publishing service requests.

The vision is:

Purchasing & Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

The mission is:

The Purchasing & Contracting Department administers the City's centralized procurement and materials management function to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.

Purchasing and Contracting

Goals and Objectives

Goal 1: *Provide quality goods and services in a fiscally responsible manner*

Goal 2: *Ensure equality, non-discrimination, and compliance in the procurement of City contracts*

Goal 3: *Use best practices in the delivery of procured goods and services*

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Average number of days to award a contract	66	73	66	73	66
Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs)	20%	N/A	20%	20%	20%
Percentage of purchase orders processed within 10 days	88%	88%	88%	88%	90%
Percentage of on-line Quick Copy services requests processed for production within 1 business day	90%	92%	92%	92%	90%

Purchasing and Contracting

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	81.96	70.96	66.00	(4.96)
Personnel Expenditures	\$ 6,919,287	\$ 6,365,374	\$ 6,402,085	\$ 36,711
Non-Personnel Expenditures	21,916,238	18,071,961	19,894,480	1,822,519
Total Department Expenditures	\$ 28,835,525	\$ 24,437,335	\$ 26,296,565	\$ 1,859,230
Total Department Revenue	\$ 10,062,068	\$ 6,764,464	\$ 9,294,220	\$ 2,529,756

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Equal Opportunity Contracting	\$ 775,392	\$ 1,204,878	\$ 971,444	\$ (233,434)
Purchasing & Contracting	18,277,563	17,135,419	16,613,511	(521,908)
Total	\$ 19,052,955	\$ 18,340,297	\$ 17,584,955	\$ (755,342)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Equal Opportunity Contracting	13.00	11.48	11.00	(0.48)
Purchasing & Contracting	39.96	36.48	32.00	(4.48)
Total	52.96	47.96	43.00	(4.96)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 456,971	\$ -
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,775	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(3,893)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,199)	-

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.96)	(29,162)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	67,481	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(248,785)	(124,393)
Living Wage and Administrative Hearings Programs Transfer of 4.00 FTE positions and associated non-personnel expenditures from the Purchasing and Contracting Department to the new Office of Compliance and Labor Standards.	(4.00)	(434,893)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(571,637)	-
Total	(4.96) \$	(755,342) \$	(124,393)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,980,308	\$ 2,975,799	\$ 2,783,734	(192,065)
Fringe Benefits	1,679,003	1,608,004	1,838,492	230,488
PERSONNEL SUBTOTAL	4,659,312	4,583,803	4,622,226	38,423
NON-PERSONNEL				
Supplies	\$ 113,485	\$ 39,842	\$ 39,397	(445)
Contracts	13,982,469	13,293,478	12,451,730	(841,748)
Information Technology	280,317	387,599	455,080	67,481
Energy and Utilities	13,753	30,264	11,411	(18,853)
Other	3,620	5,311	5,111	(200)
NON-PERSONNEL SUBTOTAL	14,393,643	13,756,494	12,962,729	(793,765)
Total	\$ 19,052,955	\$ 18,340,297	\$ 17,584,955	(755,342)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 656,509	\$ 299,647	\$ 175,254	(124,393)
Other Revenue	869	-	-	-
Transfers In	94,664	-	-	-
Total	\$ 752,042	\$ 299,647	\$ 175,254	(124,393)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,458 - 47,528	\$ 47,528

Purchasing and Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000060	Assistant Procurement Contracting Officer	1.00	0.00	0.00	47,466 - 57,699	-
20000119	Associate Management Analyst	9.00	9.00	8.00	57,699 - 69,722	494,771
21000328	Associate Procurement Contracting Officer	7.00	7.00	3.00	57,699 - 69,722	194,477
20000232	Buyer's Aide 1	1.00	0.00	0.00	39,458 - 47,528	-
90000539	Clerical Assistant 2- Hourly	0.48	0.00	0.00	31,928 - 38,480	-
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	170,726
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	138,715
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000290	Information Systems Analyst 2	1.00	0.00	0.00	57,699 - 69,722	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
20000998	Information Systems Analyst 4	0.00	1.00	1.00	71,240 - 86,320	86,320
90001073	Management Intern-Hourly	0.48	0.96	0.00	30,160 - 31,200	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,188
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	55,403
20001234	Program Coordinator	2.00	2.00	1.00	30,160 - 147,160	85,852
20001222	Program Manager	5.00	5.00	4.00	50,128 - 184,330	491,254
20000015	Senior Management Analyst	5.00	5.00	5.00	63,336 - 76,586	341,648
21000329	Senior Procurement Contracting Officer	7.00	5.00	9.00	63,336 - 76,586	620,726
20000970	Supervising Management Analyst	2.00	2.00	1.00	71,240 - 86,320	71,240
21000330	Supervising Procurement Contracting Officer	4.00	4.00	4.00	71,240 - 86,320	343,554
20000756	Word Processing Operator Bilingual - Regular	1.00	0.00	0.00	33,613 - 40,456	-
	Budgeted Personnel Expenditure Savings					1,456
	Vacation Pay In Lieu					(594,807)
						53,895
FTE, Salaries, and Wages Subtotal		52.96	47.96	43.00		\$ 2,783,734

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,701	\$ 14,755	\$ 16,611	\$ 1,856
Flexible Benefits	441,873	437,031	421,933	(15,098)
Long-Term Disability	-	10,083	11,431	1,348
Medicare	45,734	42,159	39,579	(2,580)
Other	2,077	-	-	-
Other Post-Employment Benefits	232,512	220,255	211,412	(8,843)
Retiree Medical Trust	4,775	4,755	4,450	(305)
Retirement 401 Plan	2,516	2,811	2,850	39
Retirement ADC	656,261	606,352	872,102	265,750
Retirement DROP	4,491	5,192	3,742	(1,450)

Purchasing and Contracting

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Risk Management Administration	44,887	37,065	36,618	(447)
Supplemental Pension Savings Plan	212,271	207,216	190,963	(16,253)
Unemployment Insurance	4,607	4,474	4,144	(330)
Workers' Compensation	11,298	15,856	22,657	6,801
Fringe Benefits Subtotal	\$ 1,679,003	\$ 1,608,004	\$ 1,838,492	\$ 230,488
Total Personnel Expenditures			\$ 4,622,226	

Central Stores Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Central Stores	\$ 7,692,352	\$ 4,630,831	\$ 7,239,017	\$ 2,608,186
Purchasing & Contracting	165,584	116,971	99,659	(17,312)
Total	\$ 7,857,935	\$ 4,747,802	\$ 7,338,676	\$ 2,590,874

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Central Stores	20.00	19.00	19.00	0.00
Purchasing & Contracting	0.00	1.00	1.00	0.00
Total	20.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Inventory Non-Personnel Expenditures Addition of one-time non-personnel expenditures and matching revenue to restore the one time adjustment requested in FY21.	0.00	\$ 2,641,302	\$ 2,777,237
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	4,346	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(65)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(54,709)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(123,088)
Total	0.00	\$ 2,590,874	\$ 2,654,149

Purchasing and Contracting

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 765,704	\$ 750,661	\$ 726,282	\$ (24,379)
Fringe Benefits	758,637	780,177	808,902	28,725
PERSONNEL SUBTOTAL	1,524,341	1,530,838	1,535,184	4,346
NON-PERSONNEL				
Supplies	\$ 5,637,463	\$ 2,662,253	\$ 5,304,410	\$ 2,642,157
Contracts	494,219	333,965	300,076	(33,889)
Information Technology	46,388	78,905	78,840	(65)
Energy and Utilities	155,524	140,913	119,238	(21,675)
Other	-	928	928	-
NON-PERSONNEL SUBTOTAL	6,333,594	3,216,964	5,803,492	2,586,528
Total	\$ 7,857,935	\$ 4,747,802	\$ 7,338,676	\$ 2,590,874

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 7,191,515	\$ 4,648,266	\$ 7,302,415	\$ 2,654,149
Other Revenue	146,856	176,000	176,000	-
Rev from Money and Prop	6,168	-	-	-
Transfers In	328,188	-	-	-
Total	\$ 7,672,726	\$ 4,824,266	\$ 7,478,415	\$ 2,654,149

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,613 - 40,456	\$ 73,462
20000171	Auto Messenger 1	4.00	4.00	4.00	30,160 - 33,613	133,108
20000110	Auto Messenger 2	7.00	7.00	7.00	31,928 - 38,480	263,723
20000950	Stock Clerk	2.00	2.00	2.00	32,074 - 38,709	70,783
20000955	Storekeeper 1	3.00	3.00	3.00	36,941 - 44,304	132,912
20000956	Storekeeper 2	1.00	1.00	1.00	40,373 - 48,797	40,373
20000538	Stores Operations Supervisor	1.00	1.00	1.00	48,630 - 58,760	58,760
	Budgeted Personnel					(73,986)
	Expenditure Savings					
	Night Shift Pay					1,924
	Overtime Budgeted					19,276
	Vacation Pay In Lieu					5,947
FTE, Salaries, and Wages Subtotal		20.00	20.00	20.00		\$ 726,282

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,734	\$ 3,997	\$ 3,610	\$ (387)
Flexible Benefits	218,569	230,690	225,470	(5,220)
Long-Term Disability	-	2,499	2,929	430
Medicare	12,100	9,752	10,164	412

Purchasing and Contracting

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other	5,400	-	-	-
Other Post-Employment Benefits	118,282	113,274	111,924	(1,350)
Retiree Medical Trust	643	488	750	262
Retirement 401 Plan	227	-	-	-
Retirement ADC	296,704	321,845	359,890	38,045
Retirement DROP	3,680	3,954	1,232	(2,722)
Risk Management Administration	22,828	19,062	19,386	324
Supplemental Pension Savings Plan	48,483	46,415	48,594	2,179
Unemployment Insurance	1,125	1,106	1,059	(47)
Workers' Compensation	26,861	27,095	23,894	(3,201)
Fringe Benefits Subtotal	\$ 758,637	\$ 780,177	\$ 808,902	\$ 28,725
Total Personnel Expenditures			\$ 1,535,184	

Publishing Services Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Publishing Services	\$ 1,811,022	\$ 1,107,655	\$ 1,367,692	\$ 260,037
Purchasing & Contracting	113,613	241,581	5,242	(236,339)
Total	\$ 1,924,364	\$ 1,349,236	\$ 1,372,934	\$ 23,698

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Publishing Services	9.00	3.00	3.00	0.00
Total	9.00	3.00	3.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(6,058)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(111,703)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	(2,869)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 23,698	0

Purchasing and Contracting

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 448,575	\$ 167,257	\$ 167,257	\$ 0
Fringe Benefits	287,059	83,476	77,418	(6,058)
PERSONNEL SUBTOTAL	735,634	250,733	244,675	(6,058)
NON-PERSONNEL				
Supplies	\$ 248,150	\$ 133,099	\$ 133,099	\$ 0
Contracts	821,385	785,685	790,577	4,892
Information Technology	62,641	118,326	115,457	(2,869)
Energy and Utilities	50,996	58,114	85,847	27,733
Transfer Out	-	3,279	3,279	-
Capital Expenditures	5,828	-	-	-
NON-PERSONNEL SUBTOTAL	1,189,000	1,098,503	1,128,259	29,756
Total	\$ 1,924,634	\$ 1,349,236	\$ 1,372,934	\$ 23,698

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,612,707	\$ 1,640,551	\$ 1,640,551	\$ 0
Other Revenue	42	-	-	-
Rev from Money and Prop	5,209	-	-	-
Transfers In	19,342	-	-	-
Total	\$ 1,637,299	\$ 1,640,551	\$ 1,640,551	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$ 39,458 47,528	\$ -
20000487	Graphic Designer	2.00	1.00	1.00	46,176 55,453	54,344
20000752	Print Shop Supervisor	1.00	0.00	0.00	61,006 72,696	-
21000193	Publishing Specialist	2.00	1.00	1.00	40,643 48,381	40,165
20000912	Senior Offset Press Operator	2.00	0.00	0.00	33,904 40,165	-
21000194	Senior Publishing Specialist	1.00	1.00	1.00	39,458 47,528	47,528
	Overtime Budgeted					17,516
	Vacation Pay In Lieu					7,704
FTE, Salaries, and Wages Subtotal		9.00	3.00	3.00		\$ 167,257

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 732	\$ -	\$ -	\$ -
Flexible Benefits	100,251	43,167	35,911	(7,256)
Long-Term Disability	-	493	595	102
Medicare	5,272	2,059	2,059	-
Other	11,865	-	-	-
Other Post-Employment Benefits	57,650	18,879	18,654	(225)
Retiree Medical Trust	480	219	219	262
Retirement 401 Plan	-	-	-	-

Purchasing and Contracting

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement ADC	57,376	-	-	-
Retirement DROP	5,635	1,691	1,691	-
Risk Management Administration	11,126	3,177	3,231	54
Supplemental Pension Savings Plan	29,219	11,355	11,355	-
Unemployment Insurance	707	219	216	(3)
Workers' Compensation	6,746	2,217	3,487	1,270
Fringe Benefits Subtotal	\$ 287,059	\$ 83,476	\$ 77,418	\$ (6,058)
Total Personnel Expenditures			\$ 244,675	

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (62,335)	\$ (247,956)	\$ (171,492)
TOTAL BALANCE AND RESERVES	\$ (62,335)	\$ (247,956)	\$ (171,492)
REVENUE			
Charges for Services	\$ 7,191,515	\$ 4,648,266	\$ 7,302,415
Other Revenue	146,856	176,000	176,000
Revenue from Use of Money and Property	6,168	-	-
Transfers In	328,188	-	-
TOTAL REVENUE	\$ 7,672,726	\$ 4,824,266	\$ 7,478,415
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,610,391	\$ 4,576,310	\$ 7,306,923
OPERATING EXPENSE			
Personnel Expenses	\$ 765,704	\$ 750,661	\$ 726,282
Fringe Benefits	758,637	780,177	808,902
Supplies	5,637,875	2,662,253	5,304,410
Contracts	494,219	333,965	300,076
Information Technology	46,388	78,905	78,840
Energy and Utilities	155,524	140,913	119,238
Other Expenses	-	928	928
TOTAL OPERATING EXPENSE	\$ 7,858,347	\$ 4,747,802	\$ 7,338,676
TOTAL EXPENSE	\$ 7,858,347	\$ 4,747,802	\$ 7,338,676
BALANCE	\$ (247,956)	\$ (171,492)	\$ (31,753)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,610,391	\$ 4,576,310	\$ 7,306,923

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 396,062	\$ 108,727	\$ 37,956
TOTAL BALANCE AND RESERVES	\$ (62,335)	\$ (247,956)	\$ (171,492)
REVENUE			
Charges for Services	\$ 1,612,707	\$ 1,640,551	\$ 1,640,551
Other Revenue	42	-	-
Revenue from Use of Money and Property	5,209	-	-
Transfers In	19,342	-	-
TOTAL REVENUE	\$ 1,637,299	\$ 16,40,551	\$ 1,640,551
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,033,361	\$ 1,749,278	\$ 1,678,507
OPERATING EXPENSE			
Personnel Expenses	\$ 448,575	\$ 167,257	\$ 167,257
Fringe Benefits	287,059	83,476	77,418
Supplies	248,150	133,099	133,099
Contracts	821,385	785,685	790,577
Information Technology	62,641	118,326	115,457
Energy and Utilities	5,828	58,114	85,847
Other Expenses	-	3,279	3,279
TOTAL OPERATING EXPENSE	\$ 1,924,634	\$ 1,349,236	\$ 1,372,934
TOTAL EXPENSE	\$ 1,924,634	\$ 1,349,236	\$ 1,372,934
BALANCE	\$ 108,727	\$ 400,042	\$ 305,573
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,033,361	\$ 1,749,278	\$ 1,678,507

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Real Estate Assets



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Real Estate Assets



Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division and the City Concourse. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of approximately 500 leased properties. Corporate Services administers the City's facility space needs. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

For more information on department programs, please visit the Real Estate Assets Department website (<https://www.sandiego.gov/real-estate-assets>).

The vision is:

To be a nationally recognized model for municipal real estate services

The mission is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of properties reviewed for potential disposition per year	25	52	25	25	25
Percentage of appraisals completed within 90 days of commencement	80%	85%	80%	85%	80%
Percentage of lease agreements on a month-to-month holdover status ¹	20%	23%	20%	25%	25%
Percentage of rent reviews completed on time per fiscal year	90%	84%	90%	85%	85%
Percentage of preventative maintenance activities of overall facilities maintenance activities	20%	28%	15%	23%	20%

1. Rent adjustments done on time in FY21 expected to be lower due to impact of COVID-related rent deferrals and COVID-relating issues adding to workload impacting the ability to get rent adjustments done on time.

Real Estate Assets

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	34.00	28.00	29.00	1.00
Personnel Expenditures	\$ 3,708,075	\$ 3,330,183	\$ 3,997,531	\$ 667,348
Non-Personnel Expenditures	4,223,372	4,330,016	4,659,529	329,513
Total Department Expenditures	\$ 7,931,447	\$ 7,660,199	\$ 8,657,060	\$ 996,861
Total Department Revenue	\$ 50,796,706	\$ 53,525,627	\$ 51,540,476	\$ (1,985,151)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Real Estate Assets	\$ 5,181,386	\$ 4,398,424	\$ 5,677,782	\$ 1,279,358
Total	\$ 5,181,386	\$ 4,398,424	\$ 5,677,782	\$ 1,279,358

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Real Estate Assets	32.00	26.00	27.00	1.00
Total	32.00	26.00	27.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 599,592	\$ -
Addition of Non-Personnel Expenditures for Facilities Addition of non-personnel expenditures to support building repairs, maintenance, utilities and other expenses as needed for facilities that serve the homeless population.	0.00	492,000	-
Consulting Services Addition of one-time non-personnel expenditures associated with consulting services related to the Sports Arena Development.	0.00	112,475	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the maintenance of facilities that house homeless services.	1.00	111,110	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	42	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(772)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(12,235)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(41,221)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	18,367	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	4,612,675
Revised Revenue Revenue adjustment to reflect revised other rents and concessions revenue projections.	0.00	-	474,350
Revised Revenue Revenue adjustment to reflect revised lease revenue projections.	0.00	-	45,126
Revised Revenue Revenue adjustment to reflect revised utility reimbursement revenue projections.	0.00	-	(97,875)
Revised Revenue Revenue Adjustment to reflect revised lease revenue projections.	0.00	-	(6,246,774)
Total	1.00	\$ 1,279,358	\$ (1,212,498)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,300,754	\$ 2,011,257	\$ 2,394,423	383,166
Fringe Benefits	1,218,341	1,096,839	1,412,140	315,301
PERSONNEL SUBTOTAL	3,519,095	3,108,096	3,806,563	698,467
NON-PERSONNEL				
Supplies	\$ 13,284	\$ 26,120	\$ 26,405	285
Contracts	1,413,193	1,011,890	1,574,964	563,074
Information Technology	172,990	216,255	234,622	18,367
Energy and Utilities	7,241	7,063	6,228	(835)
Other	6,290	29,000	29,000	-
Transfers Out	49,293	-	-	-
NON-PERSONNEL SUBTOTAL	1,662,291	1,290,328	1,871,219	580,891
Total	\$ 5,181,386	\$ 4,398,424	\$ 5,677,782	\$ 1,279,358

Real Estate Assets

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 1,393,571	\$ 1,468,872	\$ 1,374,997	\$ (93,875)
Licenses and Permits	434,647	239,862	409,194	169,332
Other Revenue	54,806	-	-	-
Rev from Money and Prop	45,819,164	48,062,834	46,774,879	(1,287,955)
Rev from Other Agencies	-	-	-	-
Transfers In	6,689	-	-	-
Total	\$ 47,708,878	\$ 49,771,568	\$ 48,559,070	\$ (1,212,498)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	1.00	1.00	1.00	\$ 33,613 - 40,456	\$ 40,456
2000056	Assistant Department Director	1.00	0.00	0.00	63,128 - 239,138	-
20001140	Assistant Department Director	0.00	1.00	1.00	63,128 - 239,138	151,133
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	69,722
20000163	Associate Property Agent	2.00	2.00	2.00	57,699 - 69,722	115,414
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20001234	Program Coordinator	0.00	0.00	1.00	30,160 - 147,160	85,852
20001222	Program Manager	5.00	5.00	5.00	50,128 - 184,330	617,174
20000768	Property Agent	10.00	6.00	6.00	63,336 - 76,586	455,687
20000783	Public Information Clerk	1.00	1.00	1.00	33,613 - 40,456	40,456
20001137	Real Estate Assets Director	1.00	1.00	1.00	33,862 - 185,640	185,640
20000869	Senior Account Clerk	1.00	1.00	1.00	38,480 - 46,426	45,730
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
20001003	Supervising Property Agent	6.00	4.00	4.00	71,240 - 86,320	333,583
20001005	Supervising Property Agent Bilingual - Regular Right Of Way Cert Vacation Pay In Lieu	1.00	1.00	1.00	71,240 - 86,320	84,594 2,912 12,461 11,087
FTE, Salaries, and Wages Subtotal		32.00	26.00	27.00		\$ 2,394,423

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,834	\$ 10,748	\$ 11,715	\$ 967
Flexible Benefits	319,826	281,532	364,270	82,738
Long-Term Disability	-	6,866	9,924	3,058
Medicare	33,678	27,572	33,307	5,735
Other	32,047	-	-	-
Other Post-Employment Benefits	165,306	138,446	167,886	29,440
Retiree Medical Trust	4,065	3,448	4,351	903
Retirement 401 Plan	1,987	2,060	2,060	-
Retirement ADC	441,120	449,990	589,005	139,015
Retirement DROP	2,650	2,633	2,633	-
Risk Management Administration	31,901	23,298	29,079	5,781

Real Estate Assets

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplemental Pension Savings Plan	160,948	138,042	177,203	39,161
Unemployment Insurance	3,599	3,046	3,595	549
Workers' Compensation	10,381	9,158	17,112	7,954
Fringe Benefits Subtotal	\$ 1,218,341	\$ 1,096,839	\$ 1,412,140	\$ 315,301
Total Personnel Expenditures			\$ 3,806,563	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Concourse & Parking Garage	\$ 2,750,061	\$ 3,261,775	\$ 2,979,278	\$ (282,497)
Total	\$ 2,750,061	\$ 3,261,775	\$ 2,979,278	\$ (282,497)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 3,101	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(10,032)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(31,119)	-
Expenditure Reduction Proposal Reduction in non-personnel expenditures associated with the transfer to the General Fund.	0.00	(244,447)	-
Revised Revenue Addition of one-time transfer from the General Fund.	0.00	-	293,898
Revised Revenue Reduction in revenue due to revised projections.	0.00	-	(1,066,551)
Total	0.00	\$ (282,497)	\$ (772,653)

Real Estate Assets

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 114,758	\$ 129,527	\$ 129,527	-
Fringe Benefits	74,222	92,560	61,441	(31,119)
PERSONNEL SUBTOTAL	188,980	222,087	190,968	(31,119)
NON-PERSONNEL				
Supplies	\$ 52,954	\$ 57,800	\$ 57,800	-
Contracts	2,254,535	2,385,772	2,408,783	23,011
Information Technology	29,519	23,126	26,227	3,101
Energy and Utilities	224,067	328,043	295,000	(33,043)
Other	6	500	500	-
Transfers Out	-	244,447	-	(244,447)
NON-PERSONNEL SUBTOTAL	2,561,081	3,039,688	2,788,310	(251,378)
Total	\$ 2,750,061	\$ 3,261,775	\$ 2,979,278	\$(282,497)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Revenue	\$ 114	\$ -	\$ -	-
Rev from Money and Prop	3,086,875	3,754,059	2,687,508	(1,066,551)
Transfers In	840	-	293,898	293,898
Total	\$ 3,087,829	\$ 3,754,059	\$ 2,981,406	\$(772,653)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,613 - 40,456	\$ 40,456
20001003	Supervising Property Agent	1.00	1.00	1.00	71,240 - 86,320	83,299
	Bilingual - Regular					1,456
	Right Of Way Cert					4,316
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 129,527

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 262	\$ 405	\$ -	(405)
Flexible Benefits	21,106	25,410	23,410	(2,000)
Long-Term Disability	-	429	519	90
Medicare	1,822	1,879	1,879	-
Other Post-Employment Benefits	12,106	12,586	12,436	(150)
Retiree Medical Trust	206	223	223	-
Retirement 401 Plan	753	891	891	-
Retirement ADC	32,026	44,306	14,385	(29,921)
Retirement DROP	201	-	1,234	1,234
Risk Management Administration	2,332	2,118	2,154	36
Supplemental Pension Savings Plan	1,936	2,448	2,448	-
Unemployment Insurance	177	190	188	(2)
Workers' Compensation	1,298	1,675	1,674	(1)
Fringe Benefits Subtotal	\$ 74,222	\$ 92,560	\$ 61,441	\$(31,119)

Real Estate Assets

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total Personnel Expenditures		\$	190,968	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 432,282	\$ 769,952	\$ (994,463)
TOTAL BALANCE AND RESERVES	\$ 432,282	\$ 769,952	\$ (994,463)
REVENUE			
Other Revenue	\$ 114	\$ -	-
Revenue from Use of Money and Property	3,086,875	3,754,059	2,687,508
Transfers In	840	-	293,898
TOTAL REVENUE	\$ 3,087,829	\$ 3,754,059	\$ 2,981,406
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,520,110	\$ 4,524,011	\$ 1,986,943
OPERATING EXPENSE			
Personnel Expenses	\$ 114,834	\$ 129,527	\$ 129,527
Fringe Benefits	74,244	92,560	61,441
Supplies	52,954	57,800	57,800
Contracts	2,254,535	2,385,772	2,408,783
Information Technology	29,519	23,126	26,227
Energy and Utilities	224,067	328,043	295,000
Other Expenses	6	500	500
Transfers Out	-	244,447	-
TOTAL OPERATING EXPENSE	\$ 2,750,158	\$ 3,261,775	\$ 2,979,278
TOTAL EXPENSE	\$ 2,750,158	\$ 3,261,775	\$ 2,979,278
BALANCE***	\$ 769,952	\$ 1,262,236	\$ (992,335)***
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,520,110	\$ 4,524,011	\$ 1,986,943

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

***The Concourse and Parking Garages Operating Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 and 2022 to address negative balances.



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Risk Management



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Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, public liability claims management, loss recovery, and oversight of the insurance program, which are administered through the Finance and Administration, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City.

The mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety.

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: Provide excellent customer service

- Own the problem until it is resolved

Goal 3: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation ¹	1:1	1:1	1:1	1:1	1:1

1. The target was not met in FY2019 due to implementation of State regulations.

Risk Management

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	89.23	85.23	78.23	(7.00)
Personnel Expenditures	\$ 10,023,463	\$ 10,042,143	\$ 10,109,612	\$ 67,469
Non-Personnel Expenditures	1,831,077	2,197,581	2,205,799	8,218
Total Department Expenditures	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411	\$ 75,687
Total Department Revenue	\$ 12,713,539	\$ 11,000,000	\$ 12,084,323	\$ 1,084,323

Risk Management Administration Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Risk Management	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411	\$ 75,687
Total	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411	\$ 75,687

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Risk Management	89.23	85.23	78.23	(7.00)
Total	89.23	85.23	78.23	(7.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 890,021	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	90,000	-
City's Claims Management System Addition of non-personnel expenditures related to the annual maintenance fee to support the City's claims management system.	0.00	30,964	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	30,332	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	26	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(52)	-

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	291,840	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(305,772)	-
Safety and Environment Program Transfer of 7.00 FTE Positions and associated non-personnel expenditures from the Risk Management Department to the new Office of Compliance and Labor Standards.	(7.00)	(951,672)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	2,015,293
Reimbursable Revenue Adjustment of revenue associated with the discontinuation of the Service Level Agreement with the Public Utilities Department.	0.00	-	(139,031)
Revised Revenue Reduction of revenue associated with the restructure of the Safety and Environment Program.	0.00	-	(791,939)
Total	(7.00)	\$ 75,687	\$ 1,084,323

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 5,956,448	\$ 5,979,261	\$ 5,867,561	(111,700)
Fringe Benefits	4,067,015	4,062,882	4,242,051	179,169
PERSONNEL SUBTOTAL	10,023,463	10,042,143	10,109,612	67,469
NON-PERSONNEL				
Supplies	\$ 64,230	\$ 86,304	\$ 84,498	(1,806)
Contracts	957,320	1,404,808	1,093,687	(311,121)
Information Technology	796,106	685,969	1,008,773	322,804
Energy and Utilities	4,688	5,500	4,841	(659)
Other	8,734	15,000	14,000	(1,000)
NON-PERSONNEL SUBTOTAL	1,831,077	2,197,581	2,205,799	8,218
Total	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411	\$ 75,687

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 16,697	\$ 159,031	\$ 20,000	(139,031)
Licenses and Permits	265	-	-	-
Other Revenue	12,616,307	10,840,969	12,064,323	1,223,354

Risk Management

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	25,582	-	-	-
Transfers In	54,687	-	-	-
Total	\$ 12,713,539	\$ 11,000,000	\$ 12,084,323	\$ 1,084,323

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	0.00	\$ 33,613 - 40,456	\$ -
20000024	Administrative Aide 2	1.00	1.00	2.00	45,448 - 54,766	92,976
20000119	Associate Management Analyst	2.00	2.00	2.00	57,699 - 69,722	129,026
20000277	Claims Aide	2.00	2.00	2.00	39,458 - 47,528	93,630
20000278	Claims Clerk	13.00	13.00	13.00	33,613 - 40,456	518,364
20000285	Claims Representative 2	9.00	6.00	6.00	56,493 - 68,328	396,083
90000539	Clerical Assistant 2- Hourly	0.23	0.23	0.23	31,928 - 38,480	8,090
20000013	Deputy Director	1.00	0.00	0.00	50,128 - 184,330	-
20001168	Deputy Director	1.00	2.00	2.00	50,128 - 184,330	288,122
20000383	Employee Benefits Specialist 2	7.00	6.00	6.00	57,699 - 69,722	406,309
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,336 - 76,586	153,172
20000172	Payroll Specialist 1	1.00	0.00	0.00	38,938 - 46,862	-
20001234	Program Coordinator	9.00	9.00	9.00	30,160 - 147,160	924,012
20001222	Program Manager	6.00	6.00	4.00	50,128 - 184,330	483,350
20001122	Risk Management Director	1.00	1.00	1.00	33,862 - 185,640	176,051
20000847	Safety Officer	3.00	3.00	0.00	61,797 - 74,630	-
20000854	Safety Representative 2	2.00	2.00	0.00	53,851 - 65,125	-
20001016	Senior Claims Representative	2.00	3.00	3.00	62,150 - 75,150	224,323
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,480 - 46,426	45,730
20000015	Senior Management Analyst	1.00	1.00	1.00	63,336 - 76,586	76,586
21000188	Senior Workers' Compensation Claims Representative	5.00	5.00	4.00	75,213 - 90,958	361,104
20000358	Supervising Claims Representative	1.00	1.00	1.00	68,307 - 82,514	82,514
21000189	Supervising Workers' Compensation Claims Representative	0.00	0.00	1.00	82,638 - 99,819	99,819
21000190	Workers' Compensation Claims Aide	4.00	3.00	4.00	39,458 - 47,528	179,192
21000186	Workers' Compensation Claims Representative 2 Bilingual - Regular Budgeted Personnel Expenditure Savings Overtime Budgeted Sick Leave - Hourly Vacation Pay In Lieu	13.00	14.00	14.00	68,349 - 82,659	1,147,743 5,824 (142,605) 35,824 752 81,570

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages Subtotal		89.23	85.23	78.23		\$ 5,867,561

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 47,021	\$ 44,701	\$ 42,679	\$ (2,022)
Flexible Benefits	990,670	1,059,607	1,021,737	(37,870)
Insurance	1,181	-	-	-
Long-Term Disability	-	20,732	24,065	3,333
Medicare	92,079	86,686	83,373	(3,313)
Other	74,364	-	-	-
Other Post-Employment Benefits	511,849	490,854	466,350	(24,504)
Retiree Medical Trust	8,163	8,593	8,029	(564)
Retirement 401 Plan	3,085	2,635	2,031	(604)
Retirement ADC	1,779,724	1,782,642	2,017,185	234,543
Retirement DROP	10,755	11,410	16,705	5,295
Risk Management Administration	98,789	82,602	80,775	(1,827)
Supplemental Pension Savings Plan	414,437	435,407	423,129	(12,278)
Unemployment Insurance	9,300	9,189	8,724	(465)
Workers' Compensation	25,598	27,824	47,269	19,445
Fringe Benefits Subtotal	\$ 4,067,015	\$ 4,062,882	\$ 4,242,051	\$ 179,169
Total Personnel Expenditures			\$ 10,109,612	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 596,354	\$ 1,455,353	\$ 622,244
TOTAL BALANCE AND RESERVES	\$ 596,354	\$ 1,455,353	\$ 622,244
REVENUE			
Charges for Services	\$ 16,697	\$ 159,031	\$ 20,000
Licenses and Permits	265	-	-
Other Revenue	12,616,307	10,840,969	12,064,323
Revenue from Use of Money and Property	25,582	-	-
Transfers In	54,687	-	-
TOTAL REVENUE	\$ 12,713,539	\$ 11,000,000	\$ 12,084,323
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,309,893	\$ 12,455,353	\$ 12,706,567
OPERATING EXPENSE			
Personnel Expenses	\$ 5,956,448	\$ 5,979,261	\$ 5,867,561
Fringe Benefits	4,067,015	4,062,882	4,242,051
Supplies	64,230	86,304	84,498
Contracts	957,320	1,404,808	1,093,687
Information Technology	796,106	685,969	1,008,773
Energy and Utilities	4,688	5,500	4,841
Other Expenses	8,734	15,000	14,000
TOTAL OPERATING EXPENSE	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411
TOTAL EXPENSE	\$ 11,854,540	\$ 12,239,724	\$ 12,315,411
BALANCE	\$ 1,455,353	\$ 215,629	\$ 391,156
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,309,893	\$ 12,455,353	\$ 12,706,567

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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San Diego Regional Parks Improvement Fund



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San Diego Regional Parks Improvement Fund



Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

San Diego Regional Parks Improvement Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074	\$ 677,614

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ -	677,614
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ -	677,614

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 331,994	\$ -	\$ -	-
Transfers In	3,500,000	3,579,460	4,257,074	677,614
Total	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074	\$ 677,614

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,500,000	\$ 3,200,000	\$ --
Continuing Appropriation - CIP	14,711,580	11,354,768	11,783,735
TOTAL BALANCE AND RESERVES	\$ 18,211,580	\$ 14,554,768	\$ 11,783,735
REVENUE			
Revenue from Use of Money and Property	\$ 331,994	\$ -	\$ -
Transfers In	3,500,000	3,579,460	4,257,074
TOTAL REVENUE	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,043,574	\$ 18,134,228	\$ 16,040,809
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,131,994	\$ 3,200,000	\$ -
TOTAL CIP EXPENSE	\$ 4,131,994	\$ 3,200,000	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,356,812	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,356,812	\$ -	\$ -
TOTAL EXPENSE	\$ 7,488,806	\$ 3,200,000	\$ -
RESERVES			
Continuing Appropriation - CIP	\$ 11,354,768	\$ 11,354,768	\$ 11,783,735
TOTAL RESERVES	\$ 11,354,768	\$ 11,354,768	\$ 11,783,735
BALANCE	\$ 3,200,000	\$ 3,579,460	\$ 4,257,074
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,043,574	\$ 18,134,228	\$ 16,040,809

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

San Diego Regional Parks Improvement Fund



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Smart and Sustainable Communities



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Smart and Sustainable Communities



Smart and Sustainable Communities Branch

Description

In Fiscal Year 2021, the Deputy Chief Operating Officer of Smart and Sustainable Communities Branch was responsible for overseeing the day-to-day City operations of various departments. In the Fiscal Year 2022 Proposed Budget, the Smart and Sustainable Communities Branch is eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management

Smart and Sustainable Communities

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	10.50	10.50	0.00	(10.50)
Personnel Expenditures	\$ 829,107	\$ 1,539,498	\$ -	\$ (1,539,498)
Non-Personnel Expenditures	142,777	1,185,824	-	(1,185,824)
Total Department Expenditures	\$ 971,884	\$ 2,725,322	\$ -	\$ (2,725,322)
Total Department Revenue	\$ 302,662	\$ 1,870,107	\$ -	\$ (1,870,107)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Smart & Sustainable Communities	\$ 971,884	\$ 1,106,468	\$ -	\$ (1,106,468)
Urban Planning Review	-	1,618,854	-	(1,618,854)
Total	\$ 971,884	\$ 2,725,322	\$ -	\$ (2,725,322)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Smart & Sustainable Communities	10.50	1.50	0.00	(1.50)
Total	10.50	10.50	0.00	(10.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ (13,631)	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,092)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(95,703)	-
Deputy Director Restructure Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.	(1.00)	(173,480)	-

Smart and Sustainable Communities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Smart and Sustainable Communities Branch	(1.00)	(515,191)	(251,657)
Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
Urban Planning Review Program	(8.00)	(1,156,225)	(1,618,450)
Transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenues from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.			
One-Time Additions and Annualizations	0.00	(750,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(10.50) \$	(2,725,322) \$	(1,870,107)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 644,368	\$ 1,163,411	\$ -	(1,163,411)
Fringe Benefits	184,739	376,087	-	(376,087)
PERSONNEL SUBTOTAL	829,107	1,539,498	-	(1,539,498)
NON-PERSONNEL				
Supplies	\$ 6,235	\$ 3,700	\$ -	(3,700)
Contracts	106,281	1,163,444	-	(1,163,444)
Information Technology	23,763	13,631	-	(13,631)
Energy and Utilities	2,724	2,393	-	(2,393)
Other	3,775	2,656	-	(2,656)
NON-PERSONNEL SUBTOTAL	142,777	1,185,824	-	(1,185,824)
Total	\$ 971,884	\$ 2,725,322	\$ -	(2,725,322)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 302,662	\$ 1,618,450	\$ -	(1,618,450)
Transfers In	-	251,657	-	(251,657)
Total	\$ 302,662	\$ 1,870,107	\$ -	(1,870,107)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001202	Assistant Deputy Director	1.00	1.00	0.00	\$ 50,128 - 184,330	\$ -
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	63,128 - 239,138	\$ -

Smart and Sustainable Communities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20001168	Deputy Director	1.00	1.00	0.00	50,128 - 184,330	-
20000924	Executive Assistant	0.50	0.50	0.00	46,467 - 56,202	-
20001234	Program Coordinator	3.00	3.00	0.00	30,160 - 147,160	-
20001222	Program Manager	3.00	3.00	0.00	50,128 - 184,330	-
20000970	Supervising Management Analyst	1.00	1.00	0.00	71,240 - 86,320	-
FTE, Salaries, and Wages Subtotal		10.50	10.50	0.00	\$	-

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 287	\$ -	(287)
Flexible Benefits	62,348	134,437	-	(134,437)
Insurance	1,396	-	-	-
Long-Term Disability	-	3,994	-	(3,994)
Medicare	9,658	16,684	-	(16,684)
Other Post-Employment Benefits	34,104	66,077	-	(66,077)
Retiree Medical Trust	1,590	2,807	-	(2,807)
Retirement 401 Plan	2,115	2,081	-	(2,081)
Retirement ADC	25,949	49,122	-	(49,122)
Risk Management Administration	6,582	11,120	-	(11,120)
Supplemental Pension Savings Plan	39,039	84,961	-	(84,961)
Unemployment Insurance	1,034	1,776	-	(1,776)
Workers' Compensation	925	2,741	-	(2,741)
Fringe Benefits Subtotal	\$ 184,739	\$ 376,087	\$ -	(376,087)
Total Personnel Expenditures			\$ -	

Special Events and Filming



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Special Events and Filming



Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the Department provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

A national and international marketing campaign managed by the Department targeted studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. The Department also participated in industry panels and workshops on COVID-19 safety protocols for film productions in San Diego, furthering San Diego's reputation as film-friendly. In addition, partnerships with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center that support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region. Unfortunately, like so many industries, the event industry was severely impacted by the pandemic. Festivals, conventions, sporting events, exhibitions, block parties and concerts completely shut down in March 2020. Special Events and Filming collaborated with public safety and the County of San Diego resulting in the issuance of supplemental guidelines for modified permitted activities allowed by the State and County Public Health Orders including Farmers Markets, Film/Still Photography Production, Outdoor Dining Street Closures, Artisan/Craft Markets, Vehicle-Based Reverse Parades and Drive-In Movies/Concert/Live Performance Events.

Special Events and Filming

The Department is continuing to work closely with event organizers and is ready to activate any changes by Public Health Orders as to what activities will be permitted and ensuring the appropriate protocols are incorporated with the eventual reinstatement of events.

Special Events and Filming

Goals and Objectives

Goal 1: Collaborate with event organizers, public safety and the County of San Diego to safely reinstate events with modified health protocols.

- Update and develop new modified guidelines for various stages of event reinstatement.

Goal 2: Explore modifications with SDPD for alcohol management plan for Special Events.

- Develop and review pilot program with SDPD and CAO.

Goal 3: Lead the planning efforts for the 2021 US Open Championship at Torrey Pines

- Collaborate with USGA, County of San Diego, internal and external stakeholders on various scenarios for the US Open 2021 pending public health safety protocols in place.

Goal 4: Explore additional efficiencies of the Eproval, the new on-line application and review system for Special Event applications.

- Implement IT enhancement to interface with Parks and Recreation and create efficiencies for permit issuance. Current process of two separate applications for a Reservation of Space would be consolidated into one application process in Eproval.
- Interface with Eproval to create automation of current manual process of public facing calendar.

Goal 5: Collaborate with the County of San Diego in efforts to establish a regional film office for the San Diego region.

- Develop partnerships and technology efficiencies to provide one-stop shop for production companies.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Average number of visits to the Special Events Calendar website	250,000	134,000	100,000	60,000	90,000
Number of special event and filming dates permitted	2,500	1,352	1,400	2,146	2,397
Number of special event and filming permit applications submitted and reviewed online	900	528	530	422	680

Cancellations of Event dates permitted were impacted by the amended orders and emergency regulations issued by the San Diego County Public Health Officer (PHO). Due to the event cancellations, there was a decrease in website traffic from users seeking information from the Special Events calendar.

Department is anticipating an increase in special event dates permitted from FY21 Target due to the new inclusion of outdoor dining permits and modified events approved under new COVID-19 guidelines. These are new streamlined functions added to the Department in the City's efforts to best accommodate safe small business operations and approved events outdoors. That increase in special event dates permitted will be offset by an anticipated decrease in filming dates permitted for FY21 due to impacts to film/TV production worldwide from the ongoing COVID-19 pandemic

Department is anticipating an increase in special event permit applications from the FY21 Target due to the new inclusion of outdoor dining permits and modified events approved under new COVID-19 guidelines. These are new streamlined functions added to the Department in the City's efforts to best accommodate safe small business operations and approved events outdoors. That increase in special event applications submitted will

Special Events and Filming

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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be offset by an anticipated decrease in filming applications submitted for FY21 due to impacts to film/TV production worldwide from the ongoing COVID-19 pandemic. Actual permits issued may be less than submitted total due to current status of Public Health Orders at time of event.

Special Events and Filming

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	6.00	0.00	6.00	6.00
Personnel Expenditures	\$ 822,862	\$ -	\$ 885,306	\$ 885,306
Non-Personnel Expenditures	387,689	-	605,400	605,400
Total Department Expenditures	\$ 1,210,551	\$ -	\$ 1,490,706	\$ 1,490,706
Total Department Revenue	\$ 54,407	\$ -	\$ 40,000	\$ 40,000

Transient Occupancy Tax Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Special Events and Filming	\$ 1,210,551	\$ -	\$ 1,490,706	\$ 1,490,706
Total	\$ 1,210,551	\$ -	\$ 1,490,706	\$ 1,490,706

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Special Events and Filming	6.00	0.00	6.00	6.00
Total	6.00	0.00	6.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Special Events & Filming Program Transfer of 6.00 FTE positions, non-personnel expenditures, and associated revenue from the Department of Cultural Affairs to the Special Events & Filming Department.	6.00	\$ 1,001,470	\$ 75,000
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	362,661	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	108,579	-
Support for Information Technology Addition of non-personnel expenditures to support information technology enhancements for special event permit issuance.	0.00	10,000	-

Special Events and Filming

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments	0.00	7,996	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Revised Revenue	0.00	-	(35,000)
One-time revised revenue related to special event application processing fees.			
Total	6.00	\$ 1,490,706	\$ 40,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 576,262	\$ -	\$ 606,145	\$ 606,145
Fringe Benefits	246,601	-	279,161	279,161
PERSONNEL SUBTOTAL	822,862	-	885,306	885,306
NON-PERSONNEL				
Supplies	\$ 4,732	\$ -	\$ 12,664	\$ 12,664
Contracts	128,884	-	124,854	124,854
Information Technology	250,885	-	464,282	464,282
Energy and Utilities	1,988	-	3,600	3,600
Other	1,200	-	-	-
NON-PERSONNEL SUBTOTAL	387,689	-	605,400	605,400
Total	\$ 1,210,551	\$ -	\$ 1,490,706	\$ 1,490,706

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fines Forfeitures and Penalties	\$ 8,930	\$ -	\$ -	-
Licenses and Permits	32,975	-	40,000	40,000
Other Revenue	11	-	-	-
Transfers In	12,491	-	-	-
Total	\$ 54,407	\$ -	\$ 40,000	\$ 40,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	0.00	1.00	\$ 57,699 - 69,722	\$ 69,722
20001220	Executive Director	1.00	0.00	1.00	50,128 - 184,330	151,000
20001222	Program Manager	2.00	0.00	2.00	50,128 - 184,330	196,352
20000783	Public Information Clerk	1.00	0.00	1.00	33,613 - 40,456	40,456
20000918	Senior Planner	1.00	0.00	1.00	80,579 - 97,427	97,427
	Bilingual - Regular					1,456
	Termination Pay Annual Leave					39,832
	Vacation Pay In Lieu					9,900
FTE, Salaries, and Wages Subtotal		6.00	0.00	6.00		\$ 606,145

Special Events and Filming

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 702	\$ -	\$ 697	\$ 697
Flexible Benefits	79,530	-	87,293	87,293
Insurance	338	-	-	-
Long-Term Disability	-	-	2,325	2,325
Medicare	8,546	-	8,069	8,069
Other	3,356	-	-	-
Other Post-Employment Benefits	38,466	-	37,308	37,308
Retiree Medical Trust	481	-	723	723
Retirement 401 Plan	480	-	1,510	1,510
Retirement ADC	61,983	-	93,112	93,112
Retirement DROP	8,057	-	6,031	6,031
Risk Management Administration	7,424	-	6,462	6,462
Supplemental Pension Savings Plan	35,277	-	30,329	30,329
Unemployment Insurance	834	-	843	843
Workers' Compensation	1,126	-	4,459	4,459
Fringe Benefits Subtotal	\$ 246,601	\$ -	\$ 279,161	\$ 279,161
Total Personnel Expenditures		\$	885,306	

Special Events and Filming



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Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.

Special Promotional Programs

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	88,412,272	78,178,285	82,326,996	4,148,711
Total Department Expenditures	\$ 88,412,272	\$ 78,178,285	\$ 82,326,996	\$ 4,148,711
Total Department Revenue	\$ 89,887,530	\$ 81,157,714	\$ 85,672,705	\$ 4,514,991

Transient Occupancy Tax Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Arts, Culture, & Community Festivals	\$ 12,846,274	\$ 5,765,978	\$ 5,765,978	-
Discretionary Funding	16,754,737	16,231,543	17,134,541	902,998
Economic Development Programs	2,003,404	1,027,200	847,200	(180,000)
Safety & Maint - Visitor Related Facilities	56,807,856	55,153,564	58,579,277	3,425,713
Total	\$ 88,412,272	\$ 78,178,285	\$ 82,326,996	\$ 4,148,711

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operational Support to Other Funds Adjustment to annual allocations which support operating costs for Mission Bay/Balboa Park Improvements, Convention Center, PETCO Park, and the Trolley Extension Reserve Fund.	0.00	\$ 1,790,261	-
Safety and Maintenance of Visitor Related Facilities Adjustment to reflect revised reimbursements to the General Fund for support of the safety and maintenance of visitor related facilities.	0.00	1,635,452	-
One-Cent Discretionary Adjustment Adjustment to reflect an increase in the One-Cent Transient Occupancy Tax to support the General Fund.	0.00	902,998	-
Economic Development and Tourism Support Reduction of non-personnel expenditures associated with the administration of the Economic Development and Tourism Support to outside organizations.	0.00	(180,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	4,514,991
Total	0.00	\$ 4,148,711	\$ 4,514,991

Special Promotional Programs

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 1,522	\$ -	\$ -	-
Contracts	39,233,602	33,157,726	34,613,178	1,455,452
Other	4	-	-	-
Transfers Out	49,177,144	45,020,559	47,713,818	2,693,259
NON-PERSONNEL SUBTOTAL	88,412,272	78,178,285	82,326,996	4,148,711
Total	\$ 88,412,272	\$ 78,178,285	\$ 82,326,996	\$ 4,148,711

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ 3,949,600	\$ -	\$ -	-
Transient Occupancy Tax	85,937,930	81,157,714	85,672,705	4,514,991
Total	\$ 89,887,530	\$ 81,157,714	\$ 85,672,705	\$ 4,514,991

Special Promotional Programs

Special Promotions

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Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Proposed
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
Creative Communities San Diego	\$ 1,343,573	\$ 699,406	\$ 699,406
Creative Communities San Diego Subtotal	\$ 1,343,573	\$ 699,406	\$ 699,406
Organizational Support			
Organizational Support	\$ 10,049,279	\$ 5,066,572	\$ 5,066,572
Organizational Support Subtotal	\$ 10,049,279	\$ 5,066,572	\$ 5,066,572
Other			
Department of Cultural Affairs, Arts and Culture Administration	\$ 1,211,205	\$ 2,024,667	\$ 1,370,313
Arts, Culture, and Community Festivals - Allocation Adjustment	497,401	-	-
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	399,995	-	-
Arts, Culture, and Community Festivals - Public Art Fund	555,771	-	-
Other Subtotal	\$ 2,664,372	\$ 2,024,667	\$ 1,370,313
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 14,057,224	\$ 7,790,645	\$ 7,136,291
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,560,300	\$ 12,560,050	\$ 12,091,993
Mission Bay Park/Balboa Park Improvements	1,430,751	1,432,430	1,416,280
PETCO Park	9,267,646	9,291,500	9,288,375
Trolley Extension Reserve	1,065,375	1,064,500	1,061,375
Capital Improvements Subtotal	\$ 24,324,072	\$ 24,348,480	\$ 23,858,023
TOTAL CAPITAL IMPROVEMENTS	\$ 24,324,072	\$ 24,348,480	\$ 23,858,023
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
California Western School of Law	\$ 40,000	\$ -	\$ -
CONNECT	40,000	-	-
Economic Development Corporation	60,000	-	-
EvoNexus	45,000	-	-
Mission Trails Regional Park	40,000	-	-
San Diego Venture Group	40,000	-	-
Startup San Diego	50,000	-	-
Citywide Economic Development Subtotal	\$ 315,000	\$ -	\$ -
Economic Development and Tourism Support			
Biocom San Diego	\$ 40,000	\$ -	\$ -
Cabrillo National Monument Fdtn	36,314	-	-
Cleantech San Diego	38,200	-	-
CyberHive	38,200	-	-
Downtown San Diego Partnership Foundation	38,200	-	-
Finnish-American Chamber of Commerce CA	12,758	-	-
LaunchBio Inc	40,000	-	-
North Park Organization of Business	40,000	-	-
Otay Mesa Chamber Of Commerce	40,000	-	-
Pro Kids Golf Academy	25,800	-	-
San Diego Diplomacy Council	40,000	-	-
South County Economic Development Council	40,000	-	-
Swedish-American Chamber of Commerce San Diego	19,997	-	-
The Maritime Alliance	40,000	-	-
The San Diego French American Chamber of Commerce	39,500	-	-
The Scintillon Institute	38,200	-	-

Special Promotional Programs

Special Promotions

*

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Proposed
Travelers Aid Society Of San Diego	40,000	-	-
University of San Diego	40,000	-	-
U.S. Green Building Council	34,598	-	-
Economic Development and Tourism Support Subtotal	\$ 681,766	\$ -	\$ -
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 854,880	\$ 847,200	\$ 847,200
Economic Development Program Administration	160,777	180,000	-
Other Subtotal	\$ 1,015,657	\$ 1,027,200	\$ 847,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 2,012,423	\$ 1,027,200	\$ 847,200
SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 16,754,737	\$ 16,231,543	\$ 17,134,541
Mission Bay Park/Balboa Park Improvements	432,406	432,406	432,406
Convention Center	2,064,845	1,099,865	1,235,441
PETCO Park	3,460,231	2,908,265	5,053,407
Stadium Operations	1,585,081	-	-
Department of Cultural Affairs, Special Events Administration	1,210,048	963,210	1,899,615
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 25,507,348	\$ 21,635,289	\$ 25,755,410
TOTAL Special Promotion			
SUMMARY			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 14,057,224	\$ 7,790,645	\$ 7,136,291
CAPITAL IMPROVEMENTS	24,324,072	24,348,480	23,858,023
ECONOMIC DEVELOPMENT PROGRAMS	2,012,423	1,027,200	847,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	25,507,348	21,635,289	25,755,410
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 65,901,067	\$ 54,801,614	\$ 57,596,924

* The Fiscal Year 2022 Proposed Budget funding allocations for Creative Communities San Diego and Organizational Support will be finalized in the May Revisions to the Fiscal Year 2022 Proposed Budget.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,602,512	\$ 711,937	\$ 1,924
TOTAL BALANCE AND RESERVES	\$ 1,602,512	\$ 711,937	\$ 1,924
REVENUE			
Charges for Services	\$ 1,187	\$ -	-
Fines Forfeitures and Penalties	8,930	-	-
Licenses and Permits	32,975	75,000	40,000
Other Revenue	670	-	-
Revenue from Use of Money and Property	1	-	-
Transfers In	3,962,091	-	-
Transient Occupancy Taxes	85,937,930	81,157,714	85,672,705
TOTAL REVENUE	\$ 89,943,783	\$ 81,232,714	\$ 85,712,705
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 91,546,295	\$ 81,944,651	\$ 85,714,629
OPERATING EXPENSE			
Personnel Expenses	\$ 1,191,794	\$ 1,172,213	\$ 1,287,747
Fringe Benefits	459,469	472,565	519,003
Supplies	14,231	25,083	24,253
Contracts	39,668,285	34,128,382	35,463,083
Information Technology	310,854	336,660	626,120
Energy and Utilities	6,552	8,700	8,700
Other Expenses	6,029	2,000	2,000
Transfers Out	49,177,144	45,020,559	47,713,818
TOTAL OPERATING EXPENSE	\$ 90,834,357	\$ 81,166,162	\$ 85,644,724
TOTAL EXPENSE	\$ 90,834,357	\$ 81,166,162	\$ 85,644,724
BALANCE	\$ 711,937	\$ 778,489	\$ 69,905
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 91,546,295	\$ 81,944,651	\$ 85,714,629

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Stadium Operations



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Stadium Operations



Description

The San Diego County Credit Union (SDCCU) Stadium special revenue fund supports daily operations at the stadium which has become an icon in the American sports and entertainment scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 2017 San Diego County Credit Union purchased the naming rights to the stadium. In the summer of 2020, the City of San Diego finalized the sale of the stadium site to San Diego State University. The Fiscal Year 2022 Proposed Budget includes the closure of the Stadium Fund.

Stadium Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	2.00	0.17	0.00	(0.17)
Personnel Expenditures	\$ 343,555	\$ 25,371	\$ -	(25,371)
Non-Personnel Expenditures	12,307,501	1,907,039	1,137,218	(769,821)
Total Department Expenditures	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218	(795,192)
Total Department Revenue	\$ 7,278,219	\$ 117,961	\$ -	(117,961)

Stadium Operations Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration	\$ 5,656,261	\$ 1,428,160	\$ 1,137,218	(290,942)
Operations	6,994,795	504,250	-	(504,250)
Total	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218	(795,192)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administration	2.00	0.17	0.00	(0.17)
Total	2.00	0.17	0.00	(0.17)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Fund Balance Transfer of available fund balance from closure of the Stadium Fund to the General Fund.	0.00	\$ 1,137,218	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(11,533)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.17)	(25,371)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(440,590)	-

Stadium Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(1,454,916)	(117,961)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(0.17) \$	(795,192) \$	(117,961)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 250,741	\$ 19,661	\$ -	(19,661)
Fringe Benefits	92,814	5,710	-	(5,710)
PERSONNEL SUBTOTAL	343,555	25,371	-	(25,371)
NON-PERSONNEL				
Supplies	\$ 102,859	\$ 17,267	\$ -	(17,267)
Contracts	6,297,442	731,069	-	(731,069)
Information Technology	50,310	11,533	-	(11,533)
Energy and Utilities	1,810,984	198,739	-	(198,739)
Transfers Out	4,045,907	948,431	1,137,218	188,787
NON-PERSONNEL SUBTOTAL	12,307,501	1,907,039	1,137,218	(769,821)
Total	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218	(795,192)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Licenses and Permits	\$ 4,500	\$ -	\$ -	-
Other Revenue	809,962	102,961	-	(102,961)
Rev from Money and Prop	4,860,307	15,000	-	(15,000)
Transfers In	1,603,451	-	-	-
Total	\$ 7,278,219	\$ 117,961	\$ -	(117,961)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001171	Facility Manager	1.00	0.08	0.00	\$ 50,128 - 184,330	\$ -
20001234	Program Coordinator	1.00	0.08	0.00	30,160 - 147,160	-
FTE, Salaries, and Wages Subtotal		2.00	0.17	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 919	\$ -	\$ -	-
Flexible Benefits	25,368	2,196	-	(2,196)
Long-Term Disability	-	69	-	(69)
Medicare	3,697	285	-	(285)
Other	4,187	-	-	-
Other Post-Employment Benefits	12,466	1,048	-	(1,048)
Retiree Medical Trust	255	49	-	(49)

Stadium Operations

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement ADC	23,299	-	-	-
Retirement DROP	2,676	-	-	-
Risk Management Administration	2,406	176	-	(176)
Supplemental Pension Savings Plan	16,845	1,809	-	(1,809)
Unemployment Insurance	346	30	-	(30)
Workers' Compensation	352	48	-	(48)
Fringe Benefits Subtotal	\$ 92,814	\$ 5,710	\$ -	(5,710)
Total Personnel Expenditures		\$ -	\$ -	

Stadium Operations

Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,572,738	\$ 3,002,657	\$ 1,137,218
Continuing Appropriation - CIP	802,755	-	-
TOTAL BALANCE AND RESERVES	\$ 8,375,493	\$ 3,002,657	\$ 1,137,218
REVENUE			
Licenses and Permits	\$ 4,500	\$ -	\$ -
Other Revenue	809,962	102,961	-
Revenue from Use of Money and Property	4,860,307	15,000	-
Transfers In	1,603,451	-	-
TOTAL REVENUE	\$ 7,278,219	\$ 117,961	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,653,713	\$ 3,120,618	\$ 1,137,218
OPERATING EXPENSE			
Personnel Expenses	\$ 250,741	\$ 19,661	\$ -
Fringe Benefits	92,814	5,710	-
Supplies	102,859	17,267	-
Contracts	6,297,442	731,069	-
Information Technology	50,310	11,533	-
Energy and Utilities	1,810,984	198,739	-
Transfers Out	4,045,907	948,431	1,137,218
TOTAL OPERATING EXPENSE	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218
TOTAL EXPENSE	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218
BALANCE	\$ 3,002,657	\$ 1,188,208	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,653,713	\$ 3,120,618	\$ 1,137,218

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Stadium Operations



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Storm Drain Fund



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Description

The Stormwater Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

Storm Drain Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,377,905	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Storm Drain Fund	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	FTE \$	Expenditures \$	Revenue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 56,978	\$ 65,000	\$ 5,700,000	\$ 5,635,000
Transfers Out	5,320,927	5,635,000	-	(5,635,000)
NON-PERSONNEL SUBTOTAL	5,377,905	5,700,000	5,700,000	-
Total	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 917,742	\$ 936,142	\$ 936,142
TOTAL BALANCE AND RESERVES	\$ 917,742	\$ 936,142	\$ 936,142
REVENUE			
Charges for Services	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,396,305	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,314,048	\$ 6,636,142	\$ 6,636,142
OPERATING EXPENSE			
Contracts	\$ 56,978	\$ 5,700,000	\$ 5,700,000
Transfers Out	5,320,927	-	-
TOTAL OPERATING EXPENSE	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 936,142	\$ 936,142	\$ 936,142
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,314,048	\$ 6,636,142	\$ 6,636,142

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Storm Drain Fund



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Stormwater



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Description

The Stormwater Department protects and enhances San Diego's vibrant communities through exceptional public service and infrastructure that not only reflects the importance of clean water and flood-safe communities, but also that stormwater is a valuable resource which supports public health, the economy, the environment, and our water supply.

The vision is:

Creating vibrant, sustainable communities through innovative flood risk reduction and water quality management

The mission is:

To build and maintain efficient stormwater infrastructure for safe, sustainable and thriving San Diego communities, and safe, clean water

Goals and Objectives

Goal 1: *Protect and improve stormwater quality and reduce flood risk*

- Implement a proactive and efficient stormwater program to protect and improve water quality at beaches, bays, and other receiving waters to protect public health, the environment, and to comply with regulatory requirements
- Deliver a highly functional stormwater conveyance system to safeguard our communities from floods
- Use stormwater as a resource to boost our local water supply

Goal 2: *Ensure excellence in customer service and stewardship*

- Provide exceptional customer service and foster public partnership in all we do
- Provide community benefits through our work
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of storm water pump stations operating at 80% capacity	100%	90%	100%	100%	100%
Percentage of planned channel clearing completed on schedule	100%	100%	100%	100%	100%
Percentage of reported illegal discharge cases investigated	100%	100%	100%	100%	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
Percentage of funded storm drain inlet cleanings implemented ¹	100%	77%	100%	90%	100%
Percentage of service requests responded to within assigned time frames	90%	90%	90%	90%	90%
Number of failed storm drain pipes	0	8	0	12	0
Scheduled miles of streets swept annually ²	117,000	90,000	117,000	105,000	117,000
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold. ³	84%	86%	86%	TBD	87%

1. Reduced estimate for storm drain inlet inspections are a result of crews working storm patrol, managing bypass pump locations, and COVID-19 pandemic.
2. For Fiscal Year 2021, the estimated reduction in street sweeping miles towards achieving the mileage target is primarily due to cancelled sweeps and impacts to staffing and resources associated with the COVID-19 pandemic. For Fiscal Year 2022, the targeted street sweeping mileage is 117,000 which accounts for 70,000

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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planned street sweeping miles with the remaining mileage associated with Memoranda of Understanding (MOUs), Service Level Agreements (SLAs) and overtime sweeping.

- 3. Analysis of water quality monitoring data is ongoing and is anticipated to be completed by the end of June.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	212.75	252.25	39.50
Personnel Expenditures	\$ -	\$ 23,563,474	\$ 26,599,055	\$ 3,035,581
Non-Personnel Expenditures	-	23,957,965	29,523,139	5,565,174
Total Department Expenditures	\$ -	\$ 47,521,439	\$ 56,122,194	\$ 8,600,755
Total Department Revenue	\$ -	\$ 13,583,079	\$ 14,489,600	\$ 906,521

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Operations & Maintenance	\$ -	\$ 31,745,988	\$ 38,834,366	\$ 7,088,378
Pollution Prevention	-	14,727,054	16,194,678	1,467,624
Stormwater	-	1,048,397	1,093,150	44,753
Total	\$ -	\$ 47,521,439	\$ 56,122,194	\$ 8,600,755

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Operations & Maintenance	0.00	157.75	189.25	31.50
Pollution Prevention	0.00	50.00	58.50	8.50
Stormwater	0.00	5.00	4.50	(0.50)
Total	0.00	212.75	252.25	39.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Stormwater Funding Strategy Addition of non-personnel expenditures to continue the development of the stormwater funding strategy.	0.00	\$ 2,500,000	\$ -
Stormwater Pipe Repair Team Addition of 25.00 FTE positions, non-personnel expenditures, and associated revenue to support a second storm drain pipe repair team.	25.00	2,435,998	1,700,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,188,865	-
Bacteria Assessment Study Addition of non-personnel expenditures to support various bacteria-related projects i to comply with the Stormwater Permit and the San Diego River Investigative Order.	0.00	500,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bacteria Sources Identification and Abatement Addition of 6.00 FTE positions to expand the Human Bacteria Source Investigation team to three full-time teams.	6.00	441,127	-
San Diego River Investigative Order Addition of non-personnel expenditures to support the San Diego River Investigative Order.	0.00	415,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	278,811	-
Enforcement of Street Sweeping Routes Addition of 2.00 Parking Enforcement Officer Is, non-personnel expenditures, and associated revenue to support street sweeping enforcement .	2.00	330,163	400,000
Dig Alert Requirements Addition of 1.00 Public Works Supervisor, 4.00 Utility Worker 2s, and non-personnel expenditures to support State-mandated Dig Alert activities.	5.00	319,015	-
Alternative Compliance Program Addition of non-personnel expenditures to support the City's Offsite Stormwater Alternative Compliance Program.	0.00	300,000	-
Integrated Planning Framework Addition of non-personnel expenditures to support the Integrated Planning Framework development.	0.00	250,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	342,478	-
Discharge Investigation and Patrols Addition of 1.00 Code Compliance Officer and revenue to support the Water Quality Improvement Plan.	1.00	60,502	20,000
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	38,675	-
Word Processing Operator Addition of 0.50 Word Processing Operator to support the Stormwater Enforcement team.	0.50	34,315	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(1,094)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(40,619)	-

Stormwater

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(147,211)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Citywide Contracts Reduction of 2.6%	0.00	(645,270)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Revised Revenue	0.00	-	(86,500)
Adjustment to reflect revised revenue projections.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(1,126,979)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	39.50 \$	8,600,755 \$	906,521

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 14,172,329	\$ 15,832,334	\$ 1,660,005
Fringe Benefits	-	9,391,145	10,766,721	1,375,576
PERSONNEL SUBTOTAL	-	23,563,474	26,599,055	3,035,581
NON-PERSONNEL				
Supplies	\$ -	\$ 1,689,160	\$ 1,760,430	\$ 71,270
Contracts	-	19,925,894	24,204,921	4,279,027
Information Technology	-	1,106,659	1,463,857	357,198
Energy and Utilities	-	1,032,226	986,188	(46,038)
Other	-	4,026	5,026	1,000
Capital Expenditures	-	200,000	700,000	500,000
Debt	-	-	402,717	402,717
NON-PERSONNEL SUBTOTAL	-	23,957,965	29,523,139	5,565,174
Total	\$ -	\$ 47,521,439	\$ 56,122,194	\$ 8,600,755

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ -	\$ 1,901,979	\$ 2,388,500	\$ 486,521
Fines Forfeitures and Penalties	-	5,381,439	5,801,439	420,000
Rev from Other Agencies	-	599,661	599,661	-
Transfers In	-	5,700,000	5,700,000	-
Total	\$ -	\$ 13,583,079	\$ 14,489,600	\$ 906,521

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	2.00	\$ 33,613 - 40,456	\$ 74,811
20000012	Administrative Aide 1	0.00	0.00	1.00	39,458 - 47,528	39,458
20000024	Administrative Aide 2	0.00	2.00	2.00	45,448 - 54,766	106,241
20001202	Assistant Deputy Director	0.00	1.00	2.00	50,128 - 184,330	263,204

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000070	Assistant Engineer-Civil	0.00	5.00	6.00	61,755 - 74,402	421,118
20000143	Associate Engineer-Civil	0.00	8.00	10.00	71,094 - 85,862	815,560
20000119	Associate Management Analyst	0.00	2.00	2.00	57,699 - 69,722	116,196
20000162	Associate Planner	0.00	10.00	12.00	69,950 - 84,531	914,503
20000655	Biologist 2	0.00	5.00	4.00	65,915 - 80,184	314,723
20000236	Cement Finisher	0.00	3.00	5.00	53,602 - 64,230	294,755
20000306	Code Compliance Officer	0.00	5.00	7.00	39,728 - 47,798	300,869
20000307	Code Compliance Supervisor	0.00	1.00	1.00	45,760 - 54,766	52,575
20001101	Department Director	0.00	1.00	1.00	63,128 - 239,138	151,133
20001168	Deputy Director	0.00	2.00	1.00	50,128 - 184,330	139,506
20000105	Development Project Manager 3	0.00	1.00	1.00	81,952 - 99,070	95,602
20000426	Equipment Operator 1	0.00	6.00	9.00	40,227 - 48,152	402,849
20000429	Equipment Operator 1	0.00	2.00	1.00	40,227 - 48,152	48,152
20000430	Equipment Operator 2	0.00	4.00	6.00	44,138 - 52,770	288,907
20000436	Equipment Operator 3	0.00	3.00	4.00	46,051 - 55,141	209,820
20000418	Equipment Technician 1	0.00	5.00	5.00	38,418 - 46,030	226,518
20000423	Equipment Technician 2	0.00	4.00	4.00	42,162 - 50,253	195,735
20000461	Field Representative	0.00	2.00	2.00	34,486 - 41,538	81,414
20000501	Heavy Truck Driver 2	0.00	11.00	13.00	40,102 - 48,339	581,750
20000293	Information Systems Analyst 3	0.00	1.00	1.00	63,336 - 76,586	76,586
90001073	Management Intern-Hourly	0.00	3.25	3.25	30,160 - 31,200	98,020
20000658	Motor Sweeper Operator	0.00	17.00	17.00	43,202 - 51,750	854,343
20000646	Motor Sweeper Supervisor	0.00	2.00	2.00	49,691 - 59,530	114,892
20000672	Parking Enforcement Officer 1	0.00	10.00	12.00	39,936 - 48,006	546,940
20000663	Parking Enforcement Officer 2	0.00	1.00	1.00	43,805 - 52,770	51,978
20000670	Parking Enforcement Supervisor	0.00	1.00	1.00	50,690 - 60,902	60,902
20000680	Payroll Specialist 2	0.00	2.00	2.00	40,726 - 49,171	84,292
20000701	Plant Process Control Electrician	0.00	3.00	3.00	66,435 - 79,768	233,658
20000703	Plant Process Control Supervisor	0.00	1.00	1.00	72,218 - 87,360	87,360
20000743	Principal Engineering Aide	0.00	0.00	1.00	53,352 - 64,605	53,352
20001054	Principal Utility Supervisor	0.00	0.00	1.00	55,494 - 67,059	55,494
20001222	Program Manager	0.00	3.00	3.00	50,128 - 184,330	351,977
20000761	Project Officer 1	0.00	1.00	1.00	71,094 - 85,862	84,396
20000763	Project Officer 2	0.00	1.00	1.00	81,952 - 99,070	81,952
20000783	Public Information Clerk	0.00	2.00	2.00	33,613 - 40,456	77,676
20001050	Public Works Superintendent	0.00	2.00	3.00	74,714 - 90,210	255,134
20001032	Public Works Supervisor	0.00	6.00	8.00	52,853 - 63,981	487,032
20000885	Senior Civil Engineer	0.00	4.00	5.00	81,952 - 99,070	476,715
20000015	Senior Management Analyst	0.00	1.00	1.00	63,336 - 76,586	75,437
20000918	Senior Planner	0.00	7.00	9.00	80,579 - 97,427	837,435

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
21000400	Storm Water Compliance Manager	0.00	3.00	3.00	77,875 - 94,474	283,422
21000182	Storm Water Environmental Specialist	0.00	2.00	3.00	76,086 - 92,123	258,950
21000626	Storm Water Environmental Specialist 2	0.00	0.00	1.00	65,915 - 80,184	65,915
21000375	Storm Water Inspector II	0.00	8.00	8.00	58,760 - 71,240	475,243
21000402	Storm Water Inspector III	0.00	2.00	2.00	64,730 - 78,437	151,885
21000401	Supervising Storm Water Inspector	0.00	2.00	2.00	71,157 - 86,299	157,456
20001044	Utility Supervisor	0.00	2.00	3.00	46,384 - 55,453	155,666
20001051	Utility Worker 1	0.00	19.00	23.00	32,573 - 38,730	826,037
20001053	Utility Worker 2	0.00	19.00	26.00	35,568 - 42,328	1,042,634
20001058	Welder	0.00	1.00	1.00	47,341 - 56,763	56,763
20000756	Word Processing Operator	0.00	1.50	1.00	33,613 - 40,456	33,612
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					5,824
	Budgeted Personnel					(788,528)
	Expenditure Savings					
	Confined Space Pay					16,036
	Electrician Cert Pay					7,754
	Infrastructure Registration Pay					155,282
	Night Shift Pay					35,396
	Overtime Budgeted					1,415,150
	Reg Pay For Engineers					157,870
	Sick Leave - Hourly					1,582
	Termination Pay Annual Leave					13,079
	Vacation Pay In Lieu					120,592
FTE, Salaries, and Wages Subtotal		0.00	212.75	252.25		\$ 15,832,334

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 37,785	\$ 32,322	\$ (5,463)
Flexible Benefits	-	2,319,984	2,866,046	546,062
Long-Term Disability	-	42,242	58,183	15,941
Medicare	-	178,542	205,002	26,460
Other Post-Employment Benefits	-	1,268,039	1,473,656	205,617
Retiree Medical Trust	-	17,983	23,208	5,225
Retirement 401 Plan	-	9,058	10,272	1,214
Retirement ADC	-	3,831,961	4,095,517	263,556
Retirement DROP	-	17,712	26,615	8,903
Risk Management Administration	-	213,388	255,070	41,682
Supplemental Pension Savings Plan	-	885,727	1,054,945	169,218
Unemployment Insurance	-	18,742	21,126	2,384
Workers' Compensation	-	549,982	644,759	94,777
Fringe Benefits Subtotal	\$ -	\$ 9,391,145	\$ 10,766,721	\$ 1,375,576
Total Personnel Expenditures			\$ 26,599,055	

Sustainability



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Description

The Department of Sustainability leads the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the state of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

The vision is:

A sustainable and resilient city with opportunity in every community.

The mission is:

Leading San Diego in addressing climate change through equitable and innovative solutions to improve quality of life today and for future generations.

Goals and Objectives

Goal 1: *Engage city departments, residents, and businesses on solutions to meet Climate Action Plan (CAP) goals*

- Develop effective monitoring methodologies for CAP targets
- Support and drive new policies to reach CAP goals across the city
- Update CAP to reflect new technologies, data, market transformations, and business advancements and continue to set ambitious goals
- Showcase the city as a leader across the region, state, and country

Goal 2: *Develop and manage projects that strive to bring all municipal buildings and assets to zero net emissions.*

- Drive energy efficiency and energy conservation through equipment upgrades, operational changes, and active monitoring
- Educate, engage, and motivate city staff on opportunities for behavioral awareness and efficiency
- Execute implementation of multi-year, multi-project municipal energy strategy
- Provide reporting, analytics, and support to city departments to identify opportunities for increased energy savings and cost reductions

Goal 3: *Collaborate with local, state, and federal partners to implement climate change mitigation programs.*

- Establish a Community Choice Aggregation Joint Powers Authority (JPA) with one or more regional municipalities to meet 100% renewable electricity supply by 2035
- Coordinate with the appropriate local, state, and federal offices on transit & mobility programs, data, and projects to reduce transportation-related emissions
- Implement commercial and residential energy benchmarking programs.
- Participate in working groups to leverage resources, funding, and best practices in sustainability- and resiliency-related projects
- Track policy and regulatory changes in the state and region to identify opportunities and risks to the city's sustainability goals

Goal 4: *Continually assess and adopt technology solutions that improve sustainability and resiliency capabilities of the city.*

- Coordinate and partner with city departments to use software and hardware capabilities to identify and improve building performance, resiliency, and emissions profile.
- Leverage partnerships to develop applications on the city open data network to improve sustainability outcomes
- Enable residents and businesses to make better sustainability decisions through data capture, analysis, and sharing

Goal 5: *Implement sustainability programs and activities through a lens of social equity to address structural challenges in communities of concern.*

- Demonstrate positive impacts, both quantitative and qualitative, from sustainability projects in communities of concern.
- Proactively engage members of the public in the implementation and updates to the CAP
- Increase implementation of CAP goals within Communities of Concern so that they participate in climate change programs at an equal or greater rate than other areas of the City.
- Raise awareness and competency in equity among City staff to empower more inclusive decision-making on sustainability and resiliency.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Annual CAP Report published showing progress towards GHG emission reductions	15%	24%	15%	25%	20%
Number of public/stakeholder outreach events on climate action/sustainability department programs/projects	15	15	15	20	15
Variance of citywide annual energy use projections from actuals ¹	0.1	0.05	0.1	0.17	0.1
Percentage reporting compliance for benchmarking ordinance (commercial buildings only in first year) for Calendar Year 2019 ²	60%	20%	80%	47%	60%
Amount of grants applied/received	3	3	3	6	4

1. The significant, unanticipated impact of the Covid-19 pandemic on operations in city buildings (libraries, rec centers, offices buildings, etc.) has resulted in a significant decrease in energy usage from original budget projections
2. This is a new ordinance which expanded to include multi-family residential buildings owners for FY21. Building owners reported that COVID-19 affected their ability to access their data and report by the deadline, as well as increased turnover rate. Data submissions continue to be received for FY21, but are not reflected in the actuals, which is the compliance rate reported to the State of California.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	26.25	26.75	28.00	1.25
Personnel Expenditures	\$ 3,590,929	\$ 3,976,527	\$ 4,250,272	\$ 273,745
Non-Personnel Expenditures	1,501,182	1,842,404	1,794,344	(48,060)
Total Department Expenditures	\$ 5,092,112	\$ 5,818,931	\$ 6,044,616	\$ 225,685
Total Department Revenue	\$ 4,471,162	\$ 4,700,084	\$ 4,507,573	\$ (192,511)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Sustainability	\$ 649,320	\$ 832,903	\$ 1,031,275	\$ 198,372
Total	\$ 649,320	\$ 832,903	\$ 1,031,275	\$ 198,372

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Sustainability	4.00	4.00	5.00	1.00
Total	4.00	4.00	5.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deputy Director Restructure Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.	1.00	\$ 173,480	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	21,126	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	13,483	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,108	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(10,825)	-

Sustainability

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	-	(150,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	1.00 \$	198,372 \$	(150,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 397,530	\$ 429,181	\$ 570,143	140,962
Fringe Benefits	121,930	128,748	174,749	46,001
PERSONNEL SUBTOTAL	519,461	557,929	744,892	186,963
NON-PERSONNEL				
Supplies	\$ 2,034	-	\$ 1,200	1,200
Contracts	127,768	257,245	245,978	(11,267)
Information Technology	-	17,729	38,855	21,126
Energy and Utilities	-	-	350	350
Other	57	-	-	-
NON-PERSONNEL SUBTOTAL	129,860	274,974	286,383	11,409
Total	\$ 649,320	\$ 832,903	\$ 1,031,275	\$ 198,372

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 173,091	\$ 150,000	\$ -	(150,000)
Transfers In	1,499	-	-	-
Total	\$ 174,590	\$ 150,000	\$ -	(150,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000303	Community Development Specialist 4	1.00	1.00	1.00	\$ 71,240 - 86,320	\$ 86,320
20001168	Deputy Director	0.00	0.00	1.00	50,128 - 184,330	139,506
20001234	Program Coordinator	1.00	1.00	1.00	30,160 - 147,160	117,348
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,330	128,086
20000918	Senior Planner	1.00	1.00	1.00	80,579 - 97,427	97,427
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		4.00	4.00	5.00		\$ 570,143

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 43,801	\$ 44,837	\$ 62,337	17,500
Long-Term Disability	-	1,489	2,384	895
Medicare	5,961	6,224	8,268	2,044
Other Post-Employment Benefits	24,729	25,172	31,090	5,918

Sustainability

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retiree Medical Trust	994	1,073	1,425	352
Retirement 401 Plan	869	974	974	-
Retirement ADC	11,834	12,402	15,218	2,816
Risk Management Administration	4,767	4,236	5,385	1,149
Supplemental Pension Savings Plan	27,814	30,521	43,490	12,969
Unemployment Insurance	632	661	864	203
Workers' Compensation	530	1,159	3,314	2,155
Fringe Benefits Subtotal	\$ 121,930	\$ 128,748	\$ 174,749	\$ 46,001
Total Personnel Expenditures			\$ 744,892	

Climate Equity Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the Climate Equity Fund	0.00	\$ -	\$ 4,965,178
Addition of one-time revenue for the contribution to the Climate Equity Fund per City Council Resolution 313454.			
Total	0.00	\$ -	\$ 4,965,178

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ -	\$ -	\$ 4,965,178	\$ 4,965,178
Total	\$ -	\$ -	\$ 4,965,178	\$ 4,965,178

Energy Conservation Program Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Sustainability	\$ 4,442,791	\$ 4,986,028	\$ 5,013,341	\$ 27,313
Total	\$ 4,442,791	\$ 4,986,028	\$ 5,013,341	\$ 27,313

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Sustainability	22.25	22.75	23.00	0.25
Total	22.25	22.75	23.00	0.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.25 \$	76,077 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	10,705	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	(100,810)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	41,341	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Revised Revenue	0.00	-	385,944
Adjustment to reflect revised revenue projections.			
One-Time Additions and Annualizations	0.00	-	(428,455)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.25 \$	27,313 \$	(42,511)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,898,686	\$ 2,125,010	\$ 2,170,228	45,218
Fringe Benefits	1,172,783	1,293,588	1,335,152	41,564
PERSONNEL SUBTOTAL	3,071,469	3,418,598	3,505,380	86,782
NON-PERSONNEL				
Supplies	\$ 15,528	\$ 10,454	\$ 10,039	(415)
Contracts	1,151,831	1,224,975	1,132,828	(92,147)
Information Technology	192,724	312,353	353,694	41,341
Energy and Utilities	4,961	14,348	6,100	(8,248)
Other	6,279	5,300	5,300	-
NON-PERSONNEL SUBTOTAL	1,371,323	1,567,430	1,507,961	(59,469)
Total	\$ 4,442,791	\$ 4,986,028	\$ 5,013,341	27,313

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 4,184,949	\$ 4,433,455	\$ 4,507,573	74,118
Other Revenue	646	-	-	-
Rev from Money and Prop	56,192	-	-	-
Rev from Other Agencies	44,782	116,629	-	(116,629)

Sustainability

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	10,002	-	-	-
Total	\$ 4,296,572	\$ 4,550,084	\$ 4,507,573	\$ (42,511)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	2.00	3.00	\$ 45,448 - 54,766	\$ 154,980
2000070	Assistant Engineer-Civil	1.00	1.00	1.00	61,755 - 74,402	71,798
20000143	Associate Engineer-Civil	3.00	3.00	2.00	71,094 - 85,862	156,956
20000119	Associate Management Analyst	2.00	2.00	2.00	57,699 - 69,722	132,220
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	167,523
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	139,506
20000293	Information Systems Analyst 3	0.00	1.00	2.00	63,336 - 76,586	139,922
20001073	Management Intern	0.00	0.75	0.00	30,160 - 31,200	-
90001073	Management Intern-Hourly	1.25	0.00	0.00	30,160 - 31,200	-
20001234	Program Coordinator	2.00	1.00	1.00	30,160 - 147,160	117,348
20001222	Program Manager	2.00	3.00	3.00	50,128 - 184,330	387,186
20000763	Project Officer 2	1.00	1.00	1.00	81,952 - 99,070	95,107
20000885	Senior Civil Engineer	2.00	2.00	2.00	81,952 - 99,070	192,041
20000015	Senior Management Analyst	3.00	3.00	3.00	63,336 - 76,586	203,258
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
20000756	Word Processing Operator	1.00	0.00	0.00	33,613 - 40,456	-
	Infrastructure In-Training Pay					5,952
	Infrastructure Registration Pay					45,004
	Reg Pay For Engineers					42,192
	Vacation Pay In Lieu					32,915
FTE, Salaries, and Wages Subtotal		22.25	22.75	23.00		\$ 2,170,228

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,349	\$ 8,400	\$ 9,809	\$ 1,409
Flexible Benefits	238,458	339,271	289,128	(50,143)
Long-Term Disability	-	6,934	8,565	1,631
Medicare	28,996	30,490	30,989	499
Other	15,956	-	-	-
Other Post-Employment Benefits	123,980	157,325	143,014	(14,311)
Retiree Medical Trust	2,483	3,414	3,572	158
Retirement 401 Plan	-	-	-	-
Retirement ADC	574,958	539,362	633,810	94,448
Retirement DROP	2,189	2,127	2,336	209
Risk Management Administration	23,926	26,475	24,771	(1,704)

Sustainability

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Supplemental Pension Savings Plan	139,566	166,786	170,896	4,110
Unemployment Insurance	2,829	3,078	3,106	28
Workers' Compensation	8,094	9,926	15,156	5,230
Fringe Benefits Subtotal	\$ 1,172,783	\$ 1,293,588	\$ 1,335,152	\$ 41,564
Total Personnel Expenditures			\$ 3,505,380	

Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
REVENUE			
Transfers In	\$ -	\$ -	4,965,178
TOTAL REVENUE	\$ -	\$ -	4,965,178
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	4,965,178
BALANCE	\$ -	\$ -	4,965,178
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	4,965,178

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Sustainability

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,002,775	\$ 955,967	\$ 2,439,534
Continuing Appropriation - CIP	725,813	633,578	374,082
TOTAL BALANCE AND RESERVES	\$ 1,728,587	\$ 1,589,545	\$ 2,813,616
REVENUE			
Charges for Services	\$ 4,184,949	\$ 4,433,455	\$ 4,507,573
Other Revenue	646	-	-
Revenue from Other Agencies	44,782	116,629	-
Revenue from Use of Money and Property	56,192	-	-
Transfers In	10,002	-	-
TOTAL REVENUE	\$ 4,296,572	\$ 4,550,084	\$ 4,507,573
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,025,159	\$ 6,139,629	\$ 7,321,189
OPERATING EXPENSE			
Personnel Expenses	\$ 1,898,686	\$ 2,125,010	\$ 2,170,228
Fringe Benefits	1,172,783	1,293,588	1,335,152
Supplies	15,528	10,454	10,039
Contracts	1,151,831	1,224,975	1,132,828
Information Technology	192,724	312,353	353,694
Energy and Utilities	4,961	14,348	6,100
Other Expenses	6,279	5,300	5,300
TOTAL OPERATING EXPENSE	\$ 4,442,791	\$ 4,986,028	\$ 5,013,341
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ (7,178)	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ (7,178)	\$ -	\$ -
TOTAL EXPENSE	\$ 4,435,614	\$ 4,986,028	\$ 5,013,341
RESERVES			
Continuing Appropriation - CIP	\$ 633,578	\$ 633,578	\$ 374,082
TOTAL RESERVES	\$ 633,578	\$ 633,578	\$ 374,082
BALANCE	\$ 955,967	\$ 520,023	\$ 1,933,766
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,025,159	\$ 6,139,629	\$ 7,321,189

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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TransNet



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Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	14,216,783	13,793,218	15,068,496	1,275,278
Total Department Expenditures	\$ 14,216,783	\$ 13,793,218	\$ 15,068,496	\$ 1,275,278
Total Department Revenue	\$ 37,638,820	\$ 32,384,000	\$ 36,538,000	\$ 4,154,000

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
TransNet Extension Administration & Debt Fund	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540
Total	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 41,540	\$ 41,540
Additional non-personnel expenditures and revenues reflects a projected increase in TransNet revenue from SANDAG.			
Total	0.00	\$ 41,540	\$ 41,540

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540
NON-PERSONNEL SUBTOTAL	284,357	323,840	365,380	41,540
Total	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Sales Tax	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540
Total	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
TransNet Extension Congestion Relief Fund	\$ 3,457,829	\$ 3,851,330	\$ 3,851,330	-
Total	\$ 3,457,829	\$ 3,851,330	\$ 3,851,330	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Additional non-personnel expenditures and revenues reflects a projected increase in TransNet revenue from SANDAG.	0.00	\$ -	\$ 2,878,722
Total	0.00	\$ -	\$ 2,878,722

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 3,362,195	\$ 3,851,330	\$ 3,851,330	-
Energy and Utilities	95,634	-	-	-
NON-PERSONNEL SUBTOTAL	3,457,829	3,851,330	3,851,330	-
Total	\$ 3,457,829	\$ 3,851,330	\$ 3,851,330	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 162,262	\$ -	\$ -	-
Sales Tax	26,696,821	22,442,112	25,320,834	2,878,722
Total	\$ 26,859,083	\$ 22,442,112	\$ 25,320,834	\$ 2,878,722

TransNet Extension Maintenance Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
TransNet Extension Maintenance Fund	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738
Total	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Additional non-personnel expenditures and revenues reflects a projected increase in TransNet revenue from SANDAG.	0.00	\$ 1,233,738	\$ 1,233,738

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	0.00 \$	1,233,738 \$	1,233,738

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Transfers Out	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786	1,233,738
NON-PERSONNEL SUBTOTAL	10,474,596	9,618,048	10,851,786	1,233,738
Total	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 20,784	\$ -	\$ -	-
Sales Tax	10,474,596	9,618,048	10,851,786	1,233,738
Total	\$ 10,495,380	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,269,634	\$ 2,863,569	\$ 4,645,058
Continuing Appropriation - CIP	25,988,281	28,030,507	25,576,817
Continuing Appropriation - Operating	-	393,501	-
TOTAL BALANCE AND RESERVES	\$ 28,257,914	\$ 31,287,577	\$ 30,221,875
REVENUE			
Revenue from Use of Money and Property	\$ 183,046	\$ -	\$ -
Sales Tax	35,440,007	32,384,000	36,538,000
TOTAL REVENUE	\$ 35,623,053	\$ 32,384,000	\$ 36,538,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 63,880,968	\$ 63,671,577	\$ 66,759,875
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 18,590,782	\$ 21,469,504
TOTAL CIP EXPENSE	\$ -	\$ 18,590,782	\$ 21,469,504
OPERATING EXPENSE			
Contracts	\$ 3,646,552	\$ 4,175,170	\$ 4,216,710
Energy and Utilities	95,634	-	-
Transfers Out	10,474,596	9,618,048	10,851,786
TOTAL OPERATING EXPENSE	\$ 14,216,783	\$ 13,793,218	\$ 15,068,496
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 18,376,608	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 18,376,608	\$ -	\$ -
TOTAL EXPENSE	\$ 32,593,391	\$ 32,384,000	\$ 36,538,000
RESERVES			
Continuing Appropriation - CIP	\$ 28,030,507	\$ 28,030,507	\$ 25,576,817
Continuing Appropriation - Operating	393,501	393,501	-
TOTAL RESERVES	\$ 28,424,008	\$ 28,424,008	\$ 25,576,817
BALANCE	\$ 2,863,569	\$ 2,863,569	\$ 4,645,058
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 63,880,968	\$ 63,671,577	\$ 66,759,875

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Transportation



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Description

The Transportation Department has three divisions: Right-of-Way Management, Street, and Traffic Engineering.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy of tree preservation, maintenance, and planting while also addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The vision is:

A world-class transportation network that improves quality of life for all

Transportation

The mission is:

To effectively manage and enhance the City's transportation network

Transportation

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way

Goal 2: Improve the quality of the City's street network

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Goal 4: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of overlay/slurry seal moratorium violations	0	1	0	0	0
Number of street miles repaired ¹	430	189	365	200	350
Square feet of street milled and paved by in-house crews	900,000	900,000	900,000	900,000	900,000
Miles of overhead utilities relocated underground ²	15.0	0.3	15.0	12.7	15.0
Average number of working days to mitigate a reported sidewalk hazard	20	15	15	15	15
Average number of working days to abate graffiti in the right-of-way that has been reported	8	9	10	10	10
Average number of working days to repair a street light that has been reported ³	45	74	90	120	100
Number of trees trimmed ⁴	42,000	15,000	39,000	29,500	29,200
Number of trees planted ⁵	N/A	589	2,700	2,400	2,336

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Initial response time to address emergency tree maintenance requests (working days) ⁶	N/A	4	N/A	4	5
Average number of working days to repair a pothole that has been reported ⁷	10	6	10	6	10
Square feet of sidewalks replaced/repaired ⁸	170,000	111,107	170,000	137,000	170,000
Number of new and/or improved bike-friendly miles expanded	35	41	40	40	40
Number of traffic signal systems optimized ⁹	12	4	12	12	12
Number of non-communicating intersections added to the communication network ¹⁰	50	80	50	50	50
Percentage of Street service requests responded to within assigned time frames ¹¹	90%	67%	90%	69%	90%

1. The estimated mileage for Fiscal Year 2021 is lower than the target; vacancies, COVID-19 pandemic effect on staffing levels, increased cost of repair per mile and other unanticipated projects are impacting the number of miles repaired.
2. The Department has initiated several program improvements necessary to support an average of 15 miles per year, which is consistent with the annual surcharge revenues. Annual fluctuations are normal for a major infrastructure program. With over 50 additional miles in production, and a new electrical franchise agreement expected in the near future, the Department expects to ramp up the average annual miles in the next two fiscal years.
3. In Fiscal Year 2021, the Department experienced a vacancy rate of up to 50% for electrician positions. High volume of customer service requests, requirements for locating underground utilities and increase in construction have yielded longer response times for repairs. The Department continues to have a substantial backlog of more than 3,900 requests that have continued to impact repair times in Fiscal Year 2021.
4. The number of trees trimmed in Fiscal Year 2021 is projected to be lower than anticipated due to increased public safety-related tree removals, increased costs for trimming, and other as-needed tree maintenance activities.
5. In order to promote a healthy establishment period for newly planted trees, some of the designated funding for tree planting in Fiscal Year 2021 was used to water 400 new street trees. This reduces the original Fiscal Year 2021 target of planting 2,700 trees to 2,400. One-time funding for Fiscal Year 2021 tree planting is expected to be fully spent, reducing the Fiscal Year 2022 tree planting target to 2,336 street trees.
6. This measure combines initial response times for multiple priority tree maintenance issues. The highest priority is for fallen trees which the Department responds to in less than one day on average. Other priority tree issues, such as fallen or hanging limbs, may not require an immediate response as fallen trees do.
7. The number of days to repair a pothole that has been reported is lower than the target due to unseasonably dry weather.
8. Sidewalk replacement for Fiscal Year 2021 is lower than the target due to staffing shortages, project delays and expenditure freezes due to the COVID-19 pandemic. However, sidewalk slicing is higher than anticipated due to carry-forward funding from Fiscal Year 2020.
9. Due to pandemic-related health and safety orders, traffic volumes reduced considerably on major arterials starting in March 2020. The four systems optimized in Fiscal Year 2020 reflected the unusual condition of reduced traffic volumes. Work that was in progress to optimize systems based on regular levels of traffic was suspended and will be reactivated when conditions warrant.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
10. The Department was very successful in Fiscal Year 2020 at completing the activation of intersections to the communication network. Building a communication network for a system of intersections can take more than a year, causing the number of intersections completing activation to fluctuate from year to year even when the work is ongoing.					
11. The Department has seen a significant increase in the number of service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get-it-Done application. The Department continues to receive approximately 60% more customer-generated service requests since the implementation of the Get-it-Done application, averaging approximately 4,000 requests received per month.					

Transportation

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	661.86	442.61	446.86	4.25
Personnel Expenditures	\$ 65,259,272	\$ 43,608,089	\$ 46,313,965	\$ 2,705,876
Non-Personnel Expenditures	150,859,477	139,402,120	123,966,940	(15,435,180)
Total Department Expenditures	\$ 216,118,749	\$ 183,010,209	\$ 170,280,905	\$ (12,729,304)
Total Department Revenue	\$ 130,755,550	\$ 112,460,948	\$ 129,401,881	\$ 16,940,933

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	\$ 4,788,816	\$ 5,206,045	\$ 10,077,712	\$ 4,871,667
Storm Water	52,708,099	-	-	-
Street	53,136,096	59,690,636	56,562,321	(3,128,315)
Traffic Engineering	9,705,000	10,373,168	10,693,461	320,293
Total	\$ 120,338,010	\$ 75,269,849	\$ 77,333,494	\$ 2,063,645

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	21.77	19.77	36.77	17.00
Storm Water	209.25	0.00	0.00	0.00
Street	340.43	333.43	320.68	(12.75)
Traffic Engineering	68.25	67.25	67.25	0.00
Total	639.70	420.45	424.70	4.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 2,330,678	\$ -
Dig Alert Requirements Addition of 2.00 Electricians and 2.00 Traffic Signal Technicians to support State-mandated Dig Alert activities.	4.00	288,752	-
Street Damage Fee Transfer Transfer to the Trench Cut Fees/Excavation Fees Fund to support street repairs.	0.00	200,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	98,587	-

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Code Compliance Supervisor Addition of 0.25 Code Compliance Supervisor for ongoing support of code compliance activities.	0.25	29,267	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(61,466)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(327,503)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(545,177)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(626,707)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	677,214	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	2,531,233
TransNet Revenue Addition of revenue to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	1,262,400
Revised Qualified Energy Conservation Bond Revenue Adjustment to reflect revised revenue projections related to Qualified Energy Conservation Bonds.	0.00	-	(32,362)
Total	4.25	\$ 2,063,645	\$ 3,761,271

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 37,515,238	\$ 24,645,322	\$ 25,212,979	\$ 567,657
Fringe Benefits	25,158,897	16,185,035	18,303,196	2,118,161
PERSONNEL SUBTOTAL	62,674,135	40,830,357	43,516,175	2,685,818
NON-PERSONNEL				
Supplies	\$ 2,570,528	\$ 5,725,661	\$ 5,690,531	\$ (35,130)
Contracts	40,161,383	14,639,300	14,414,983	(224,317)
Information Technology	3,250,932	2,866,752	3,589,728	722,976
Energy and Utilities	7,380,866	6,623,179	5,813,612	(809,567)
Other	85,804	101,700	102,600	900
Transfers Out	590,291	100,000	300,000	200,000
Capital Expenditures	266,476	145,500	105,500	(40,000)

Transportation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Debt	3,357,597	4,237,400	3,800,365	(437,035)
NON-PERSONNEL SUBTOTAL	57,663,876	34,439,492	33,817,319	(622,173)
Total	\$ 120,338,010	\$ 75,269,849	\$ 77,333,494	\$ 2,063,645

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 22,077,657	\$ 20,199,891	\$ 20,184,893	(14,998)
Fines Forfeitures and Penalties	3,610,615	98,000	100,250	2,250
Licenses and Permits	150,282	94,482	94,482	-
Other Revenue	687,456	622,000	637,750	15,750
Rev from Other Agencies	1,198,663	198,812	227,450	28,638
Transfers In	39,214,314	35,635,047	39,364,678	3,729,631
Total	\$ 66,938,988	\$ 56,848,232	\$ 60,609,503	\$ 3,761,271

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	2.00	2.00	\$ 33,613 - 40,456	\$ 80,912
20000012	Administrative Aide 1	0.00	0.00	1.00	39,458 - 47,528	39,458
20000024	Administrative Aide 2	5.00	5.00	5.00	45,448 - 54,766	257,406
20001140	Assistant Department Director	1.00	1.00	1.00	63,128 - 239,138	153,462
20001202	Assistant Deputy Director	1.00	0.00	0.00	50,128 - 184,330	-
20000070	Assistant Engineer-Civil	23.00	19.00	19.00	61,755 - 74,402	1,307,657
20000116	Assistant Engineer-Traffic	34.00	33.00	33.00	61,755 - 74,402	2,294,737
20000143	Associate Engineer-Civil	16.00	8.00	9.00	71,094 - 85,862	767,935
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	71,094 - 85,862	1,076,795
20000119	Associate Management Analyst	4.00	2.00	3.00	57,699 - 69,722	172,508
20000162	Associate Planner	11.00	1.00	1.00	69,950 - 84,531	84,531
20000655	Biologist 2	5.00	0.00	0.00	65,915 - 80,184	-
20000236	Cement Finisher	25.00	22.00	22.00	53,602 - 64,230	1,381,293
20000539	Clerical Assistant 2	3.00	2.00	1.00	31,928 - 38,480	38,480
20000306	Code Compliance Officer	9.75	4.75	4.00	39,728 - 47,798	177,005
20000307	Code Compliance Supervisor	1.00	0.00	1.00	45,760 - 54,766	46,883
20001101	Department Director	1.00	1.00	1.00	63,128 - 239,138	192,067
20001168	Deputy Director	4.00	4.00	4.00	50,128 - 184,330	558,024
20000105	Development Project Manager 3	1.00	0.00	0.00	81,952 - 99,070	-
20000408	Electrician	15.00	15.00	17.00	50,253 - 60,341	959,417
20000413	Electrician Supervisor	2.00	2.00	2.00	57,304 - 69,306	138,612
20000434	Electronics Technician	1.00	1.00	1.00	50,253 - 60,341	60,341
20000426	Equipment Operator 1	9.00	2.00	2.00	40,227 - 48,152	86,547
20000429	Equipment Operator 1	2.00	0.00	0.00	40,227 - 48,152	-
20000430	Equipment Operator 2	22.00	18.00	18.00	44,138 - 52,770	907,060
20000436	Equipment Operator 3	6.00	3.00	3.00	46,051 - 55,141	162,666
20000418	Equipment Technician 1	5.00	0.00	0.00	38,418 - 46,030	-
20000423	Equipment Technician 2	4.00	0.00	0.00	42,162 - 50,253	-

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	56,202
20000461	Field Representative	2.00	0.00	0.00	34,486 - 41,538	-
21000432	Geographic Info Systems Analyst 2	0.00	1.00	1.00	57,699 - 69,722	57,699
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	63,336 - 76,586	73,893
20000502	Heavy Truck Driver 1	10.00	10.00	10.00	38,646 - 46,051	433,069
20000501	Heavy Truck Driver 2	47.00	35.00	35.00	40,102 - 48,339	1,614,330
20000503	Horticulturist	3.00	3.00	3.00	56,618 - 68,453	203,671
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	67,884
20000293	Information Systems Analyst 3	2.00	1.00	1.00	63,336 - 76,586	76,586
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
90000552	Junior Engineer-Civil-Hourly	0.75	0.75	0.75	53,352 - 64,605	40,014
90001073	Management Intern-Hourly	5.25	2.00	2.00	30,160 - 31,200	60,320
20000658	Motor Sweeper Operator	17.00	0.00	0.00	43,202 - 51,750	-
20000646	Motor Sweeper Supervisor	2.00	0.00	0.00	49,691 - 59,530	-
20000672	Parking Enforcement Officer 1	10.00	0.00	0.00	39,936 - 48,006	-
20000663	Parking Enforcement Officer 2	1.00	0.00	0.00	43,805 - 52,770	-
20000670	Parking Enforcement Supervisor	1.00	0.00	0.00	50,690 - 60,902	-
20000680	Payroll Specialist 2	4.00	2.00	2.00	40,726 - 49,171	93,231
20000701	Plant Process Control Electrician	4.00	1.00	1.00	66,435 - 79,768	66,435
20000703	Plant Process Control Supervisor	1.00	0.00	0.00	72,218 - 87,360	-
20000743	Principal Engineering Aide	5.00	4.00	3.00	53,352 - 64,605	185,370
20001054	Principal Utility Supervisor	1.00	1.00	1.00	55,494 - 67,059	55,494
20001222	Program Manager	8.00	4.00	4.00	50,128 - 184,330	458,848
20000760	Project Assistant	1.00	0.00	0.00	61,755 - 74,402	-
20000761	Project Officer 1	1.00	0.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	1.00	0.00	0.00	81,952 - 99,070	-
20000783	Public Information Clerk	1.00	0.00	0.00	33,613 - 40,456	-
20000776	Public Works Dispatcher	9.50	9.50	9.50	38,168 - 45,989	436,463
90000776	Public Works Dispatcher-Hourly	2.18	2.18	2.18	38,168 - 45,989	83,206
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	43,826 - 52,894	52,894
20001050	Public Works Superintendent	6.00	4.00	4.00	74,714 - 90,210	359,341
20001032	Public Works Supervisor	22.00	16.00	16.00	52,853 - 63,981	1,007,483
20001042	Safety and Training Manager	1.00	1.00	1.00	71,240 - 86,320	86,320
20000885	Senior Civil Engineer	7.00	3.00	3.00	81,952 - 99,070	297,210
20000927	Senior Clerk/Typist	2.00	1.00	1.00	38,480 - 46,426	44,801
20000900	Senior Engineering Aide	2.00	1.00	1.00	47,403 - 57,304	57,304

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000015	Senior Management Analyst	5.00	4.00	4.00	63,336 - 76,586	297,068
20000918	Senior Planner	7.00	0.00	0.00	80,579 - 97,427	-
20000926	Senior Traffic Engineer	7.00	7.00	7.00	81,952 - 99,070	680,426
20000942	Sign Painter	2.00	2.00	2.00	45,344 - 54,184	98,444
21000400	Storm Water Compliance Manager	3.00	0.00	0.00	77,875 - 94,474	-
21000182	Storm Water Environmental Specialist	2.00	0.00	0.00	76,086 - 92,123	-
21000375	Storm Water Inspector II	8.00	0.00	0.00	58,760 - 71,240	-
21000402	Storm Water Inspector III	2.00	0.00	0.00	64,730 - 78,437	-
90000964	Student Engineer- Hourly	3.27	3.27	3.27	30,160 - 34,154	98,623
20000970	Supervising Management Analyst	3.00	2.00	2.00	71,240 - 86,320	171,550
21000401	Supervising Storm Water Inspector	2.00	0.00	0.00	71,157 - 86,299	-
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	65,957 - 79,830	236,714
20001031	Traffic Signal Technician 2	18.00	18.00	20.00	57,803 - 69,389	1,217,822
20000659	Traffic Striper Operator	4.00	4.00	4.00	43,202 - 51,750	205,189
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	39,021 - 46,488	92,976
20001039	Tree Trimmer	3.00	4.00	4.00	37,294 - 44,408	163,404
20001044	Utility Supervisor	2.00	0.00	0.00	46,384 - 55,453	-
20001051	Utility Worker 1	79.00	56.00	56.00	32,573 - 38,730	2,021,723
20001053	Utility Worker 2	64.00	44.00	44.00	35,568 - 42,328	1,838,577
20001058	Welder	1.00	0.00	0.00	47,341 - 56,763	-
20000756	Word Processing Operator	8.00	5.00	4.00	33,613 - 40,456	157,265
	Bilingual - Regular					7,280
	Budgeted Personnel					(1,695,555)
	Expenditure Savings					
	Electrician Cert Pay					12,068
	Infrastructure In-Training Pay					138,148
	Infrastructure Registration Pay					434,335
	Night Shift Pay					9,034
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					407,191
	Sick Leave - Hourly					5,811
	Standby Pay					12,507
	Termination Pay Annual Leave					54,675
	Vacation Pay In Lieu					234,729
FTE, Salaries, and Wages Subtotal		639.70	420.45	424.70		\$ 25,212,979

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 92,211	\$ 53,101	\$ 51,127	(1,974)
Flexible Benefits	6,409,792	4,302,194	4,895,709	593,515
Insurance	1,289	-	-	-

Transportation

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Long-Term Disability	-	77,027	94,619	17,592
Medicare	555,787	333,437	336,178	2,741
Other	48,148	-	-	-
Other Post-Employment Benefits	3,607,703	2,359,875	2,362,838	2,963
Retiree Medical Trust	49,785	31,911	34,292	2,381
Retirement 401 Plan	33,190	23,903	20,811	(3,092)
Retirement ADC	9,800,591	6,453,013	7,631,168	1,178,155
Retirement DROP	98,346	75,301	71,295	(4,006)
Risk Management Administration	696,245	397,125	409,260	12,135
Supplemental Pension Savings Plan	2,488,246	1,562,800	1,644,448	81,648
Unemployment Insurance	51,971	34,181	34,306	125
Workers' Compensation	1,225,593	481,167	717,145	235,978
Fringe Benefits Subtotal	\$ 25,158,897	\$ 16,185,035	\$ 18,303,196	\$ 2,118,161
Total Personnel Expenditures			\$ 43,516,175	

Underground Surcharge Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	\$ 95,780,739	\$ 107,740,360	\$ 92,947,411	\$ (14,792,949)
Total	\$ 95,780,739	\$ 107,740,360	\$ 92,947,411	\$ (14,792,949)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Admin & Right-of-Way Coordination	22.16	22.16	22.16	0.00
Total	22.16	22.16	22.16	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 396,735	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	12,531	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	95,258	-

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	6,760	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	767	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(15,305,000)	(9,084,570)
Revised Revenue Adjustment to reflect revised revenue projections from San Diego Gas & Electric Franchise Fees.	0.00	-	20,684,232
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,580,000
Total	0.00	\$ (14,792,949)	\$ 13,179,662

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,621,865	\$ 1,741,183	\$ 1,738,019	(3,164)
Fringe Benefits	963,273	1,036,549	1,059,771	23,222
PERSONNEL SUBTOTAL	2,585,138	2,777,732	2,797,790	20,058
NON-PERSONNEL				
Supplies	\$ 21,423	\$ 22,200	\$ 22,200	-
Contracts	20,338,188	69,661,042	54,739,654	(14,921,388)
Information Technology	117,964	266,386	361,644	95,258
Energy and Utilities	9,610	9,000	9,623	623
Other	72,708,416	35,004,000	35,016,500	12,500
NON-PERSONNEL SUBTOTAL	93,195,601	104,962,628	90,149,621	(14,813,007)
Total	\$ 95,780,739	\$ 107,740,360	\$ 92,947,411	\$ (14,792,949)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 58,611,267	\$ 54,192,716	\$ 65,792,378	11,599,662
Other Revenue	1,070,404	100,000	-	(100,000)
Rev from Money and Prop	4,130,697	1,320,000	3,000,000	1,680,000
Transfers In	4,194	-	-	-
Total	\$ 63,816,562	\$ 55,612,716	\$ 68,792,378	\$ 13,179,662

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,448 - 54,766	\$ 52,209
20001202	Assistant Deputy Director	0.00	1.00	1.00	50,128 - 184,330	131,602
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	61,755 - 74,402	466,727

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000143	Associate Engineer-Civil	3.00	3.00	3.00	71,094 - 85,862	254,581
20000162	Associate Planner	1.00	1.00	1.00	69,950 - 84,531	83,263
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	69,722
90000551	Junior Engineer-Civil-Hourly	0.00	0.58	0.58	53,352 - 64,605	30,944
90000552	Junior Engineer-Civil-Hourly	0.58	0.00	0.00	53,352 - 64,605	-
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,352 - 64,605	64,605
20001222	Program Manager	1.00	0.00	0.00	50,128 - 184,330	-
20000760	Project Assistant	2.00	2.00	3.00	61,755 - 74,402	205,122
20000761	Project Officer 1	1.00	1.00	1.00	71,094 - 85,862	71,094
20000783	Public Information Clerk	1.00	1.00	0.00	33,613 - 40,456	-
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,952 - 99,070	95,107
20000918	Senior Planner	1.00	1.00	1.00	80,579 - 97,427	95,966
90000964	Student Engineer- Hourly	0.58	0.58	0.58	30,160 - 34,154	17,493
	Budgeted Personnel Expenditure Savings					(61,755)
	Infrastructure In-Training Pay					5,952
	Infrastructure Registration Pay					68,969
	Overtime Budgeted					15,000
	Reg Pay For Engineers					64,658
	Vacation Pay In Lieu					6,760
FTE, Salaries, and Wages Subtotal		22.16	22.16	22.16		\$ 1,738,019

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,854	\$ 7,516	\$ 6,772	\$ (744)
Flexible Benefits	234,925	260,639	247,833	(12,806)
Long-Term Disability	-	5,506	6,609	1,103
Medicare	24,910	25,030	24,884	(146)
Other Post-Employment Benefits	125,385	125,860	124,360	(1,500)
Retiree Medical Trust	2,648	2,851	3,004	153
Retirement ADC	407,503	439,501	469,971	30,470
Risk Management Administration	24,224	21,180	21,540	360
Supplemental Pension Savings Plan	127,057	138,818	141,673	2,855
Unemployment Insurance	2,374	2,447	2,399	(48)
Workers' Compensation	6,391	7,201	10,726	3,525
Fringe Benefits Subtotal	\$ 963,273	\$ 1,036,549	\$ 1,059,771	\$ 23,222
Total Personnel Expenditures			\$ 2,797,790	

Transportation

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 181,392,889	\$ 149,428,711	\$ 125,066,823
Continuing Appropriation - CIP	17,569,139	16,728,143	24,351,453
TOTAL BALANCE AND RESERVES	\$ 198,962,028	\$ 166,156,855	\$ 149,418,276
REVENUE			
Other Local Taxes	\$ 63,611,267	\$ 54,192,716	\$ 65,792,378
Other Revenue	1,070,404	100,000	-
Revenue from Use of Money and Property	4,130,697	1,320,000	3,000,000
Transfers In	4,194	-	-
TOTAL REVENUE	\$ 68,816,562	\$ 55,612,716	\$ 68,792,378
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 267,778,590	\$ 221,769,571	\$ 218,210,654
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 5,000,000	\$ 10,000,000	\$ 5,000,000
TOTAL CIP EXPENSE	\$ 5,000,000	\$ 10,000,000	\$ 5,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 1,621,865	\$ 1,741,183	\$ 1,738,019
Fringe Benefits	963,273	1,036,549	1,059,771
Supplies	21,423	22,200	22,200
Contracts	20,338,188	69,661,042	54,739,654
Information Technology	117,964	266,386	361,644
Energy and Utilities	9,610	9,000	9,623
Other Expenses	72,708,416	35,004,000	35,016,500
TOTAL OPERATING EXPENSE	\$ 95,780,739	\$ 107,740,360	\$ 92,947,411
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 840,996	\$ -	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 840,996	\$ -	-
TOTAL EXPENSE	\$ 101,621,735	\$ 117,740,360	\$ 97,947,411
RESERVES			
Continuing Appropriation - CIP	\$ 16,728,143	\$ 16,728,143	\$ 24,351,453
TOTAL RESERVES	\$ 16,728,143	\$ 16,728,143	\$ 24,351,453
BALANCE	\$ 149,428,712	\$ 87,301,068	\$ 95,911,790
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 267,778,590	\$ 221,769,571	\$ 218,210,654

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring there is a local revenue source to qualify for state and federal funding, as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.

Trolley Extension Reserve Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,066,149	1,067,500	1,064,375	(3,125)
Total Department Expenditures	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)
Total Department Revenue	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375	\$ (3,125)

Trolley Extension Reserve Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Trolley Extension Reserve Fund	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)
Total	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (3,125)	\$ -
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue projections related to TOT Fund support of the Trolley Extension Fund.	0.00	-	(3,125)
Total	0.00	\$ (3,125)	\$ (3,125)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 774	\$ 3,000	\$ 3,000	-
Transfers Out	1,065,375	1,064,500	1,061,375	(3,125)
NON-PERSONNEL SUBTOTAL	1,066,149	1,067,500	1,064,375	(3,125)
Total	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 1,020	\$ -	\$ -	-
Transfers In	1,065,375	1,064,500	1,061,375	(3,125)
Total	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375	\$ (3,125)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 143,372	\$ 143,618	\$ 140,618
TOTAL BALANCE AND RESERVES	\$ 143,372	\$ 143,618	\$ 140,618
REVENUE			
Revenue from Use of Money and Property	\$ 1,020	\$ -	-
Transfers In	1,065,375	1,064,500	1,061,375
TOTAL REVENUE	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,209,767	\$ 1,208,118	\$ 1,201,993
OPERATING EXPENSE			
Contracts	\$ 774	\$ 3,000	3,000
Transfers Out	1,065,375	1,064,500	1,061,375
TOTAL OPERATING EXPENSE	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
TOTAL EXPENSE	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
BALANCE	\$ 143,618	\$ 140,618	\$ 137,618
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,209,767	\$ 1,208,118	\$ 1,201,993

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Trolley Extension Reserve Fund



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Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

Zoological Exhibits Maintenance Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	14,531,693	15,647,842	16,797,849	1,150,007
Total Department Expenditures	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007
Total Department Revenue	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Zoological Exhibits Maintenance Fund	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007
Total	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Exhibit Maintenance Tax	0.00	\$ 1,150,007	\$ 1,150,007
Adjustment to reflect revised revenue and non-personnel expenditures related to a property tax levy to support zoological exhibit maintenance.			
Total	0.00	\$ 1,150,007	\$ 1,150,007

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007
NON-PERSONNEL SUBTOTAL	14,531,693	15,647,842	16,797,849	1,150,007
Total	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Property Tax Revenue	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007
Total	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849	\$ 1,150,007

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 120,057	\$ 182,865	\$ 182,865
TOTAL BALANCE AND RESERVES	\$ 120,057	\$ 182,865	\$ 182,865
REVENUE			
Property Taxes	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849
TOTAL REVENUE	\$ 14,594,501	\$ 15,647,842	\$ 16,797,849
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,714,559	\$ 15,830,707	\$ 16,980,714
OPERATING EXPENSE			
Contracts	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849
TOTAL OPERATING EXPENSE	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849
TOTAL EXPENSE	\$ 14,531,693	\$ 15,647,842	\$ 16,797,849
BALANCE	\$ 182,865	\$ 182,865	\$ 182,865
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,714,559	\$ 15,830,707	\$ 16,980,714

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

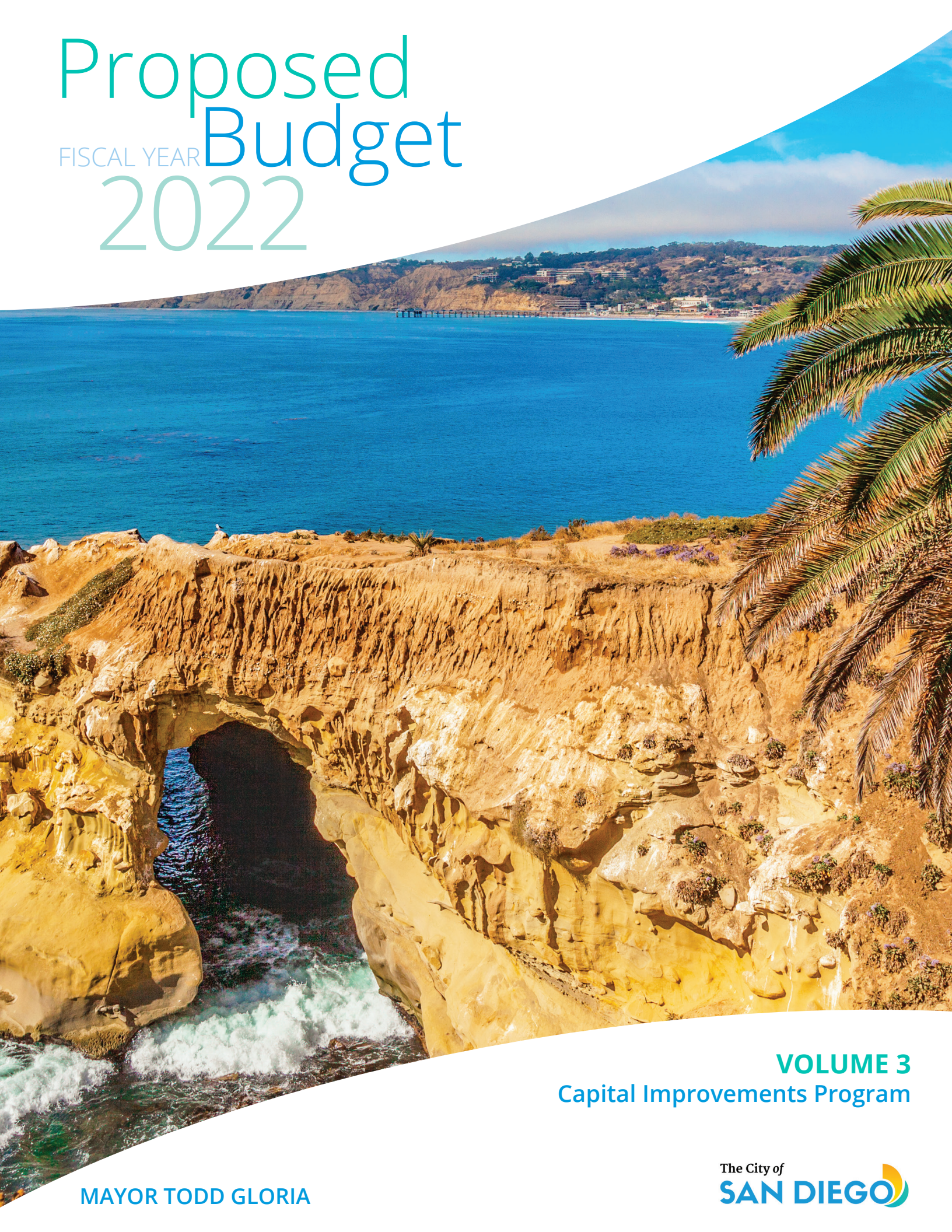
** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Zoological Exhibits Maintenance Fund



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Proposed FISCAL YEAR Budget 2022



VOLUME 3
Capital Improvements Program

MAYOR TODD GLORIA

The City of
SAN DIEGO

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2020-2021*

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award

January 31, 2021



Marcus Pimentel

Marcus Pimentel
CSMFO President

Michael Manno

Michael Manno, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2020-2021*

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting

January 31, 2021



Marcus Pimentel

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CSMFO President*

Michael Manno

*Michael Manno, Chair
Recognition Committee*

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten-month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process, but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Message – Fiscal Year 2022 Budget

Dear San Diegans,

There is no question that the COVID-19 pandemic has devastated our local economy and made an enormous impact on everything we do. Last March, our tourism industry came to a halt, unemployment more than tripled and we saw one of the sharpest drops in consumer spending in recent history. This has had a crushing effect on our local businesses and has disproportionately affected individuals and families who rely on the service sector or simply do not have the opportunity to work from home. It has also resulted in an unprecedented loss of tax revenues that the City relies on to provide vital services to San Diegans.

As we release this budget and push forward on our vaccination efforts, we see some positive signs of a potentially subsiding pandemic and the beginning of an economic recovery. Now more than ever, we need steady leadership and vision to bring the City together, strengthen our economy, invest in our communities and, get our City back on track. This budget seeks to do just that.

The approximately \$306 million in federal relief funds that the City received will allow us to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. We will use federal relief funds responsibly over the next two years, allowing us to ensure City employees continue to provide the vital services residents deserve while investing in a stronger and more equitable future for our communities.

The Back to Work SD plan I developed before becoming your mayor is serving as our blueprint for this budget to strengthen San Diego's economy by providing \$10 million in small business loans for hardest hit industries like gyms and restaurants, providing technical assistance for street vendors, and restoring the small business enhancement program – all with a focus on investments in historically underserved communities. We will add dedicated staff to make it easier for local businesses to navigate the pathways to success. Our focus will be to make the City a resource that helps new and existing businesses thrive.

We will continue to partner with the San Diego Housing Commission to use federal and state dollars to provide nearly \$87.9 million in relief for families and individuals who've been devastated financially by the pandemic. This is on top of \$13.8 million in emergency rental assistance that helped 3,717 San Diego households in 2020.

This budget also sets the foundation to bring equity to all our neighborhoods. We will focus on our youth by expanding summer recreational programs and providing funding for community-based organizations that serve chronically underserved youth in communities of concern through employment, internship and scholarship opportunities.

A hallmark of this budget is our attention to the City's long-neglected homelessness crisis. The City will continue to leverage Federal and State funding and invest an additional \$10 million in General Fund dollars towards our most vulnerable residents. We will base our actions on nationally proven strategies, focusing resources on proven solutions that get people off the streets and make progress toward ending chronic homelessness. We will examine the housing inventory and look at ways to take advantage of existing public health and addiction services to better serve our homeless population.

San Diego will move to coordinate all its efforts through the People Assisting the Homeless (PATH) program, sending out a coordinated team of caseworkers assigned to different neighborhoods, to build rapport and trust with the homeless community. This is a substantial change in how the City has been dealing with a crisis that City-led programs have not been able to alleviate for over a decade. The City will now lead with a "housing first" model that has worked in other cities across the world, connecting people with immediate services.

Each neighborhood in San Diego deserves "sexy streets", which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction for roads that need a complete makeover. My "Sexy Streets for All of Us" initiative is a down payment in our communities of concern, a \$10 million investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This in addition to the nearly \$30 million in anticipated financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, "Sexy Streets" will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, new and upgraded bicycle infrastructure, and investments in our stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and

underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

For too long, our underserved communities have been disproportionately impacted by the effects of climate change. This budget includes \$5 million towards the newly created climate equity fund to help these communities effectively respond to the impacts of climate change. This is an important step to ensure underserved communities directly benefit from our efforts around climate action.

All San Diegans deserve clean air, water, and a climate-safe environment. The City will update its Climate Action Plan including aggressive new goals and strategies to implement them. When I authored the plan as interim Mayor seven years ago, I dreamt of a sustainable future with good-paying green jobs for generations to come. We are going to have to take bold steps if we are going to meet our targets to reduce greenhouse gas emissions.

As part of this budget, the City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have all City facilities use 100 percent clean energy through San Diego Community Power when it comes online.

This year, the City will ramp up construction on its Pure Water project, the largest water recycling program in California and the City's biggest infrastructure project in history. It will provide nearly half of San Diego's drinking water when it is completed.

City employees are this organization's most valuable resource. Without them, we cannot provide core neighborhood services like road repair, trash pickup or public safety. Unfortunately, after close to a decade of stagnant salaries, employee compensation is not competitive when compared to other agencies throughout the region. Our City has become the training ground for employees who join the City for a couple of years and then leave to work for other agencies that pay more. We are losing our best and most experienced employees to other local governments. Not only do we want to prevent this continuous attrition, but we want to attract the best and the brightest employees to transform this City into the best-in-class organization San Diegans deserve. We understand that we will not be able to solve this challenge in a single year. But this budget begins to address this fundamental issue and includes compensation increases to begin to align employee salaries with the current employment market.

This budget includes \$15 million in General Fund budget reductions resulting from minimal service level reductions, savings from operational reorganizations and efficiencies, and new revenue sources identified by City departments.

Conclusion

The City, like many families and businesses across the nation, faces a huge economic challenge ahead. The Fiscal Year 2022 Proposed Budget takes a fiscally responsible, multi-year approach that uses federal relief funds strategically to allow for the City's major revenues to begin recovery while maintaining the services that our residents rely on. Though federal relief funds are one-time funding, we are committed to using them as the foundation for long-term stability. These investments will provide greater equity throughout our communities.

San Diego has overcome financial crisis before. I was proud to serve as Interim Mayor during that time and get our city back on track. We know San Diego is up for the challenge, and I look forward to leading our city through our recovery. Together, we will beat back COVID-19, recover from the pandemic and begin to transform San Diego into not just a "fine" city, but a truly great city for all of us.

Sincerely,

A handwritten signature in black ink that reads "Todd Gloria". The signature is written in a cursive style with a large, stylized "T" and "G".

Todd Gloria
Mayor



Todd Gloria
Mayor



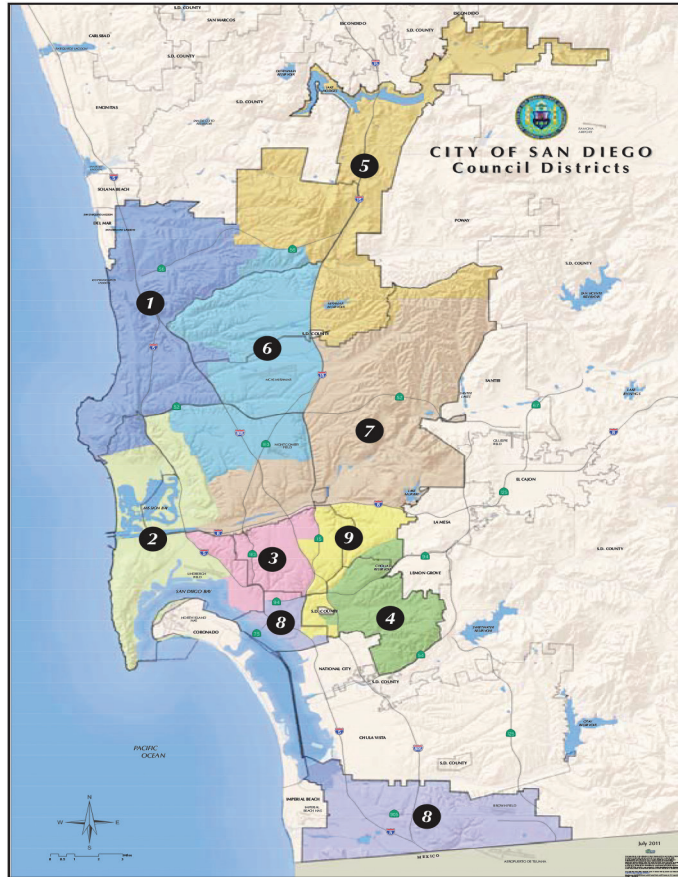
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Council President Pro Tem
District 3



Monica Montgomery Steppe
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Chris Cate
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Jay Goldstone
Chief Operating Officer



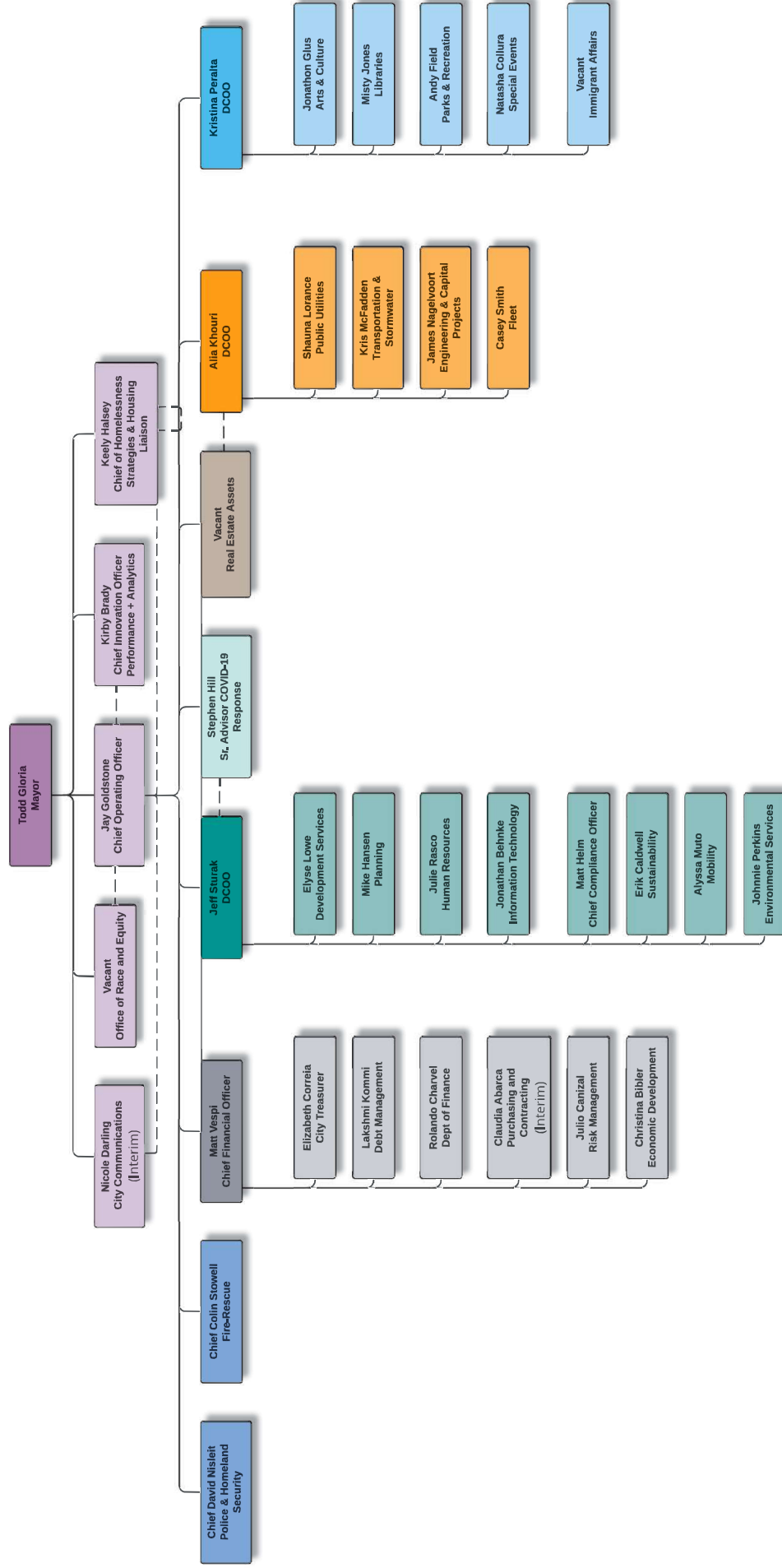
Mara W. Elliott
City Attorney



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City of San Diego Organizational Structure





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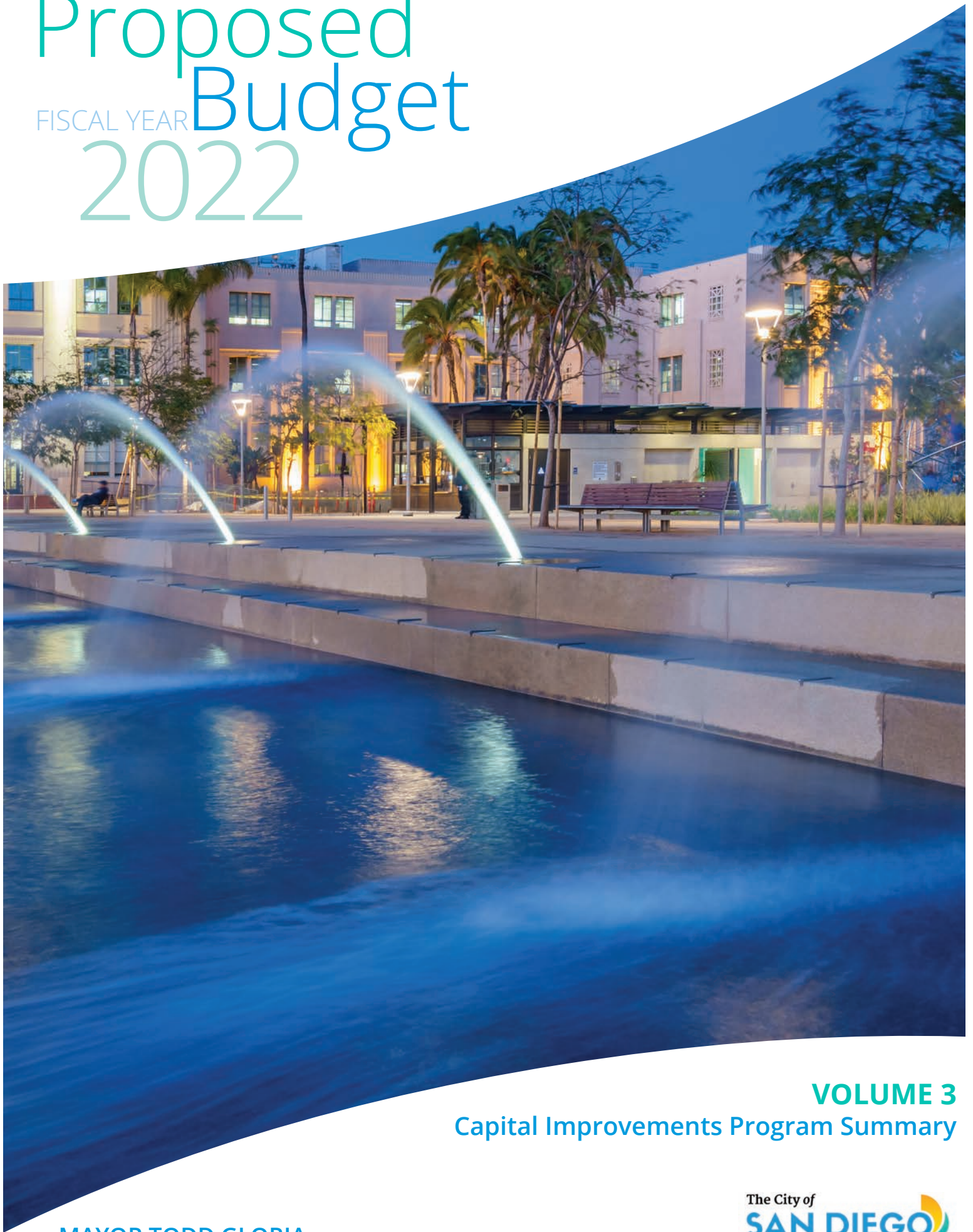
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Proposed FISCAL YEAR Budget 2022



VOLUME 3 Capital Improvements Program Summary

MAYOR TODD GLORIA

The City of
SAN DIEGO

Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's effort to provide greater transparency, the Capital Budget document outlines and provides project-to-date information for 269 projects, including both standalone projects and annual allocations, in or across 12 asset managing sections of the City.

The Fiscal Year 2022 Proposed Budget Summary (page 5) focuses on projected activity and explains budget allocation-based funding source analysis accounting for project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Proposed CIP Budget.

The Profile of the City of San Diego's CIP (page 23) provides details of the City's Budgeting Best Practices with an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the [City Charter \[Section 69\]](#).

The Fiscal Year 2021 Budget Update (page 39) details changes made to the CIP since the Fiscal Year 2021 Adopted Budget was published. This includes new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization process** (page 43), **Project Types** (page 55), **Funding Sources** (page 61), and a **Glossary** (page 443) of terms have been included. The **Community Planning** section (page 67) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 71) details project page organization and the asset managing department's narrative and project pages. Finally, **Indexes** (447) are available to help guide the user to specific projects within the budget document.

Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/projectinfo).



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Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

Fiscal Year 2022 Proposed Budget Summary

The Fiscal Year 2022 Proposed Capital Improvements Program (CIP) Budget is \$747.5 million. This Proposed Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Proposed Budget is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed Budget is constrained by the availability of funds. The Fiscal Year 2022 Proposed CIP Budget, as summarized in Table 1 below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, General Fund, and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2022 Proposed CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2022 Proposed CIP Budget

Funding Source	FY 2022	Percent of Total CIP Budget
General Fund	\$ 5,421,600	0.73 %
Golf Course Enterprise Fund	3,510,000	0.47 %
Maintenance Assessment Districts	20,000	0.00 %
Recycling Fund	814,400	0.11 %
Sewer Funds	321,162,358	42.97 %
Sunset Cliffs Natural Park Fund	100,000	0.01 %
TransNet Funds	21,469,504	2.87 %
Trench Cut/Excavation Fee Fund	2,000,000	0.27 %
Utilities Undergrounding Program Fund	5,000,000	0.67 %
Water Fund	387,988,939	51.91 %
Grand Total	\$ 747,486,801	

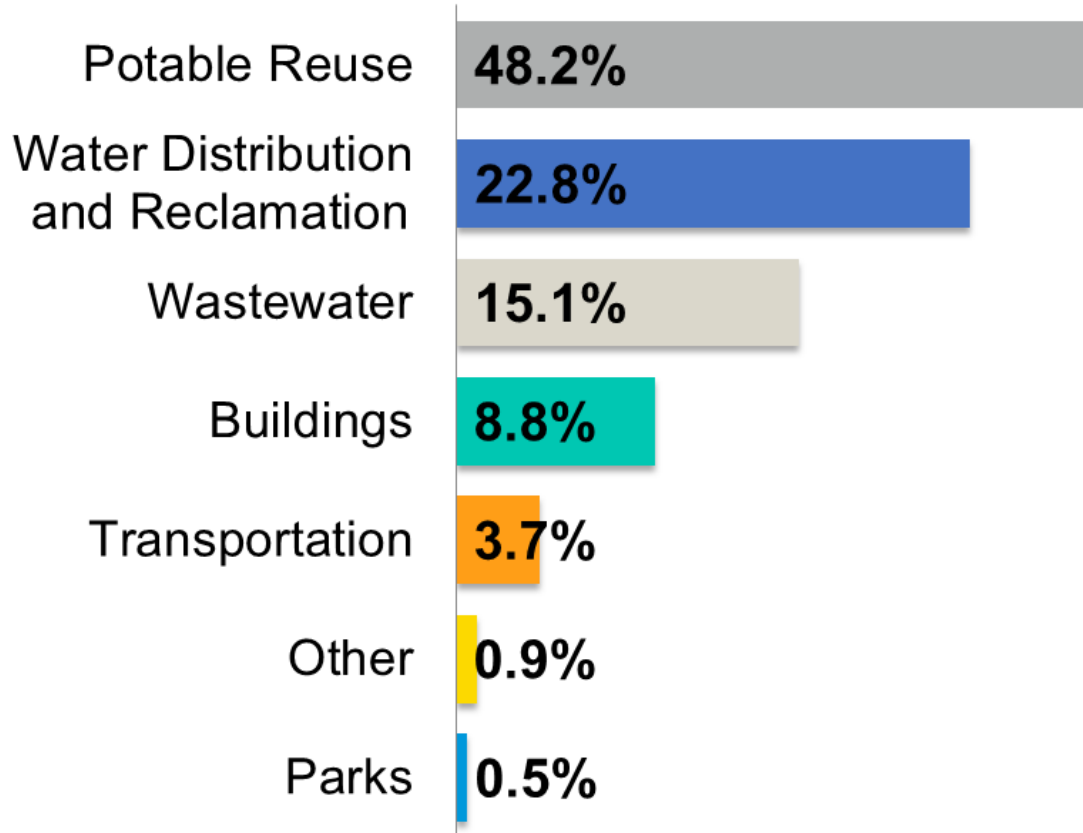
An additional \$255.7 million of funding is anticipated to be received during Fiscal Year 2022. This anticipated funding is not included in the Proposed Budget because the funding sources either require additional City Council approval, or the funding sources are more tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2022 Proposed CIP Budget will support various types of projects, as displayed in Figure 1, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 97.9 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including DIF and the City's General Fund.

Figure 1: Fiscal Year 2022 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments and asset managing sections, as shown below in Table 2. The largest funding allocation in the Fiscal Year 2022 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$708.4 million, or 94.8 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation Department's projects, with \$27.5 million, or 3.7 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 79.

Table 2: Multi-Year CIP

Department	Prior Year	FY 2022 Proposed	Future Years	Total
Airports	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494
Citywide	50,484,721	-	702,996,752	753,481,473
Environmental Services	68,490,903	5,586,000	800,000	74,876,903

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

Table 2: Multi-Year CIP

Department	Prior Year	FY 2022 Proposed	Future Years	Total
Fire-Rescue	64,464,849	-	98,332,221	162,797,070
Library	48,608,251	-	33,904,438	82,512,689
Parks & Recreation	455,531,415	3,630,000	160,217,579	619,378,994
Police	10,530,275	-	6,800,000	17,330,275
Public Utilities	2,542,503,490	708,401,297	1,970,796,005	5,221,700,792
Real Estate Assets - Facilities Services	38,310,808	650,000	473,250,000	512,210,808
Storm Water	143,107,869	1,000,000	1,475,563,633	1,619,671,502
Sustainability	32,465,999	750,000	5,787,105	39,003,104
Transportation	938,548,768	27,469,504	1,609,733,032	2,575,751,304
Grand Total	\$ 4,397,263,843	\$ 747,486,801	\$ 6,538,180,765	\$11,682,931,409

The Fiscal Year 2022 Proposed CIP Budget will add \$747.5 million to the City's \$11.68 billion multi-year CIP, as reflected in Table 2. City Council previously approved \$4.4 billion towards projects that are continuing from previous fiscal years. An estimated \$6.54 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 23.

Funding Sources for the Fiscal Year 2022 Proposed CIP Budget

The Fiscal Year 2022 Proposed CIP Budget of \$747.5 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2022 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs, and priorities be evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 61. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2022 Proposed CIP Budget includes funding for 51 CIP projects, of which one is new this year. Many of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Capital Improvements Program

Fiscal Year 2022 Proposed Budget Summary

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2022. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2022 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2022 Proposed Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 43 for more information on the scoring process.

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2022 is \$5.42 million as shown in Table 3. These funds are being used to support the implementation of improvements required to adhere to SB1383 - Organic Waste Management Requirements.

Table 3: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
City Facilities Improvements / ABT00001	333	Continuing	Annual	Annual	\$ 350,000
Landfill Improvements / AFA00001	112	Continuing	Annual	Annual	5,071,600
Total					\$ 5,421,600

Golf Course Enterprise Fund

The Golf Course Enterprise Fund support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Torrey Pines Golf Course received additional funding in Fiscal Year 2022, resulting in a total Golf Course Enterprise Fund allocation of \$3.51 million, as shown in Table 4.

Table 4: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Torrey Pines Golf Course / AEA00001	238	Continuing	Annual	Annual	\$ 3,510,000
Total					\$ 3,510,000

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Shown below in Table 5 is the \$20,000 requested by the respective district for the listed MAD-funded project for the Fiscal Year 2022 Proposed Budget.

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

Table 5: Maintenance Assessment Districts

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Talmadge Traffic Calming Infrastructure / S17001	236	Continuing	53	Low	\$ 20,000
Total					\$ 20,000

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, and receives revenue from a variety of fees associated with recycling. For Fiscal Year 2022, a total of \$814,400 has been allocated to two projects as shown in Table 6.

Table 6: Recycling Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
City Facilities Improvements / ABT00001	333	Continuing	Annual	Annual	\$ 300,000
Landfill Improvements / AFA00001	112	Continuing	Annual	Annual	514,400
Total					\$ 814,400

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$321.16 million in Sewer Funds has been added to the CIP budget for Fiscal Year 2022, as shown in Table 7. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 7: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Advanced Metering Infrastructure / S17008	267	Continuing	59	Low	\$ 1,628,257
Citywide Energy Improvements / ABT00003	355	Continuing	Annual	Annual	382,500
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	276	New	85	High	1,200,000
Harbor Drive Trunk Sewer / S18006	279	Continuing	89	High	7,253,751
Kearny Mesa Trunk Sewer / S20000	281	Continuing	77	Low	1,500,000
MBC Equipment Upgrades / S17013	287	Continuing	85	High	16,928,232
Metropolitan System Pump Stations / ABP00002	289	Continuing	Annual	Annual	2,200,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	290	Continuing	Annual	Annual	8,400,000
Metro Treatment Plants / ABO00001	288	Continuing	Annual	Annual	13,377,695
NCWRP Improvements to 30 mgd / S17012	295	Continuing	85	High	11,649,255

Capital Improvements Program

Fiscal Year 2022 Proposed Budget Summary

Pipeline Rehabilitation / AJA00002	302	Continuing	Annual	Annual	5,922,436
Pure Water Pooled Contingency / P19002	263	Continuing	85	High	3,212,658
PURE Water Program / ALA00001	306	Continuing	Annual	Annual	157,345,237
Sewer Main Replacements / AJA00001	311	Continuing	Annual	Annual	72,182,039
South Mission Valley Trunk Sewer Ph II / S21002	312	Continuing	83	Medium	1,000,000
Tecolote Canyon Trunk Sewer Improvement / S15020	314	Continuing	84	Medium	16,000,000
Unscheduled Projects / AJA00003	318	Continuing	Annual	Annual	980,298
Total					\$ 321,162,358

Sunset Cliffs Natural Park Fund

The Sunset Cliffs Natural Park Fund is used for projects that benefit Sunset Cliffs Natural Park. \$100,000 has been added to the CIP budget for Fiscal Year 2022 to fund two projects, as shown in Table 8.

Table 8: Sunset Cliffs Natural Park Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	Warranty	72	High	\$ 70,000
Sunset Cliffs Park Drainage Improvements / L14005	233	Continuing	69	High	30,000
Total					\$ 100,000

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. The City's transportation needs greatly exceed the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2022 Proposed Budget of \$21.47 million, as shown in Table 9, adds funding to 10 projects.

Table 9: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Bridge Rehabilitation / AIE00001	369	Continuing	Annual	Annual	\$ 600,000
Coastal Rail Trail / S00951	384	Continuing	82	High	6,000,000
Drainage Projects / ACA00001	344	Continuing	Annual	Annual	1,000,000
Installation of City Owned Street Lights / AIH00001	392	Continuing	Annual	Annual	1,200,000
Median Installation / AIG00001	399	Continuing	Annual	Annual	2,000,000

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

New Walkways / AIK00001	402	Continuing	Annual	Annual	4,500,000
Street Resurfacing and Reconstruction / AID00005	422	Continuing	Annual	Annual	1,849,504
Traffic Calming / AIL00001	426	Continuing	Annual	Annual	200,000
Traffic Signals - Citywide / AIL00004	427	Continuing	Annual	Annual	2,400,000
Traffic Signals Modification / AIL00005	428	Continuing	Annual	Annual	1,720,000
Total					\$ 21,469,504

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Trench Cut/Excavation Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2022, \$2.0 million has been allocated to one annual allocation, as shown in Table 10.

Table 10: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Street Resurfacing and Reconstruction / AID00005	422	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2022, \$5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in Table 11.

Table 11: Utilities Undergrounding Program Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Utilities Undergrounding Program / AID00001	432	Continuing	Annual	Annual	\$ 5,000,000
Total					\$ 5,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2022 Proposed Budget of \$387.99 million from the Water Fund, as shown in Table 12, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

Table 12: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
69th & Mohawk Pump Station / S12011	266	Continuing	96	High	\$ 500,000
Advanced Metering Infrastructure / S17008	267	Continuing	59	Low	3,799,267
Alvarado 2nd Extension Pipeline / S12013	268	Continuing	95	Medium	37,500,000
Cielo & Woodman Pump Station / S12012	272	Continuing	90	High	2,000,000
Citywide Energy Improvements / ABT00003	355	Continuing	Annual	Annual	367,500
Corrosion Control / AKA00001	273	Continuing	Annual	Annual	200,000
La Jolla View Reservoir / S15027	283	Continuing	80	Low	1,637,500
Large Diameter Water Transmission PPL / AKA00003	284	Continuing	Annual	Annual	19,869,500
Morena Pipeline / S16027	293	Continuing	92	Medium	2,500,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	297	Continuing	91	Medium	7,500,000
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	299	Continuing	95	Medium	1,000,000
Pressure Reduction Facility Upgrades / AKA00002	303	Continuing	Annual	Annual	2,142,224
Pure Water Pooled Contingency / P19002	263	Continuing	85	High	1,632,032
PURE Water Program / ALA00001	306	Continuing	Annual	Annual	198,275,307
Standpipe and Reservoir Rehabilitations / ABL00001	313	Continuing	Annual	Annual	3,325,577
Tierrasanta (Via Dominique) Pump Station / S12040	315	Continuing	96	High	600,000
University Ave Pipeline Replacement / S11021	316	Continuing	93	Medium	1,200,000
Water Main Replacements / AKB00003	322	Continuing	Annual	Annual	95,455,866
Water Pump Station Restoration / ABJ00001	323	Continuing	Annual	Annual	1,850,000
Water SCADA Upgrade Phase I / S21001	324	Continuing	99	High	1,200,000
Water Treatment Plants / ABI00001	325	Continuing	Annual	Annual	5,434,166
Total					\$ 387,988,939

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against

Capital Improvements Program

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current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, DIF & FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of DIF & FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in Table 13.

Table 13: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2022	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road5	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino San Bernardo-Paseo Del Sur East to City Limit5	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
Total Black Mountain Ranch FBA		\$ 40,733,529	\$ -	\$ -	\$ 40,733,529

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Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 31,628,658	\$ -	\$ 9,271,342	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
Total Mission Valley DIF		\$ 32,027,530	\$ -	\$ 17,582,470	\$ 49,610,000
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 2,777,931	\$ -	\$ 1,136,329	\$ 3,914,260
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	-	1,733,350	2,613,762
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 3,658,343	\$ -	\$ 25,162,498	\$ 28,820,841
Total		\$ 76,419,402	\$ -	\$ 42,744,968	\$ 119,164,370

Notes:

1 The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

2 Except for the Prior Future Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.

3 In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.

4 A full description of each project is contained in the respective Black Mountain Ranch and Mission Valley Public Facilities Financing Plans, and the Quarry Falls Transportation Phasing Plan.

5 Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

6 The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.

7 No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

* This is the reference to the City of San Diego RTCIP Funding Program Section 14. These projects are not included in the Mission Valley Public Facilities Financing Plan.

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Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects can proceed with awarding construction contracts without returning to City Council for additional authorization, if City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines. Because the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2022 is shown in Table 14; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council by the Engineering & Capital Projects Department. The list is organized by Asset Managing department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

Table 14: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Montgomery-Gibbs Executive Airport / AAA00001	86		\$ -	\$ -
MYF Electrical System Upgrade / B18034		Design Bid Build	864,846	1,270,062
Airports Total			\$ 864,846	\$ 1,270,062
Citywide				
Kearny Mesa Facility Improvements / S20009	102	Design Bid Build	\$ 13,214,699	\$ 14,772,123
Citywide Total			\$ 13,214,699	\$ 14,772,123
Environmental Services				
Landfill Improvements / AFA00001	112		\$ -	\$ -
Improvements to Landfills - Miramar Scale Replacement / TBD		Sole Source	220,000	250,000
Miramar Landfill Facility Improvements / L17000	113		\$ -	\$ -
Organics Processing Facility / L17000.2		Design Build	25,000,000	30,000,000
Environmental Services Total			\$ 25,220,000	\$ 30,250,000
Fire-Rescue				
Fairmount Avenue Fire Station / S14018	123	Design Bid Build	\$ 18,214,765	\$ 22,327,794
Fire Station No. 48 - Black Mountain Ranch / S15015	126	Design Build	\$ 12,420,000	\$ 16,373,500
Fire-Rescue Total			\$ 30,634,765	\$ 38,701,294
Fleet Services				
Fleet Operations Facilities / L14002	100		\$ -	\$ -
Chollas Large Car Washes / L14002.3		Design Bid Build	3,325,000	4,423,370
PD Substation Small Carwashes / L14002.6		Design Bid Build	2,200,000	3,488,516
Fleet Services Total			\$ 5,525,000	\$ 7,911,886
Parks & Recreation				
Balboa Park Botanical Bldg Improvments / S20005	163	Design Build	\$ 8,000,000	\$ 12,499,999
Balboa Park Golf Course / AEA00002	164		\$ -	\$ -
Balboa Park Golf Course - Bathroom Remod / B20064		Job Order Contract	62,000	129,000
Beyer Park Development / S00752	168	Design Bid Build	\$ 13,300,000	\$ 19,458,259
Carmel Del Mar NP Comfort Station-Development / S16034	173	Design Bid Build	\$ 1,519,564	\$ 2,330,564

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Table 14: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Carmel Grove NP Comfort Station and Park / S16038	174	Design Bid Build	\$ 941,500	\$ 1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	175	Design Bid Build	\$ 587,000	\$ 1,178,700
Carmel Mission NP Comfort Station Development / S16039	176	Design Bid Build	\$ 572,000	\$ 1,178,000
Carmel Valley CP-Turf Upgrades / S16029	177	Design Bid Build	\$ 3,468,542	\$ 4,774,121
Coastal Erosion and Access / AGF00006	184		\$ -	\$ -
Bermuda Ave Coastal Access Replacement / B17110		Design Bid Build	1,369,620	2,850,528
Egger/South Bay Community Park ADA Improvements / S15031	190	Design Bid Build	\$ 3,119,000	\$ 4,534,000
El Cuervo Adobe Improvements / S14006	191	Design Bid Build	\$ 273,480	\$ 606,000
Hickman Fields Athletic Area / S00751	195	Design Bid Build	\$ 8,200,001	\$ 10,566,319
Junipero Serra Museum ADA Improvements / S15034	199	Design Bid Build	\$ 1,211,124	\$ 2,309,787
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	201	Design Bid Build	\$ 4,770,578	\$ 7,400,000
MBGC Irrigation & Electrical Upgrades / S11010	202	Design Bid Build	\$ 2,807,051	\$ 4,460,000
Mira Mesa Community Pk Improvements / L16002	203		\$ -	\$ -
Mira Mesa Pool & Skate Plaza Ph2 / L16002.1		Design Bid Build	13,010,044	21,790,707
Mission Bay Improvements / AGF00004	205		\$ -	\$ -
Crown Point Parking Lot Improvements / B19022		Design Bid Build	1,004,516	1,557,000
Crown Point Playground Improvements / B19021		Design Bid Build	1,264,516	1,960,000
DeAnza North Parking Lot Improvements / B18220		Design Bid Build	579,000	905,167
Mission Bay Athletic Comfort Station Mod / B17179		Design Bid Build	2,097,908	3,098,000
North Cove Comfort Station Imp / B18234		Design Bid Build	977,918	1,524,898
Sunset Point Parking Lot Improvements / B19159		Design Bid Build	300,000	530,000
Ocean Air Comfort Station and Park Improvements / S16031	210	Design Bid Build	\$ 1,023,021	\$ 2,181,793
Olive Grove Community Park ADA Improve / S15028	212	Design Bid Build	\$ 2,298,814	\$ 3,721,866
Park Improvements / AGF00007	217		\$ -	\$ -
Hard Court Improvements / TBD		Design Bid Build	1,070,000	1,070,000
John F. Kennedy Neighborhood Park Improvements / B18005		Design Bid Build	1,859,668	3,079,619
Linda Vista Skate Park Phase 2 / B19062		Job Order Contract	168,700	429,930
Regional Park Improvements / AGF00005	220		\$ -	\$ -
Balboa Park Federal Bldg Improvements / B20066		Design Bid Build	1,741,000	2,793,000
Riviera Del Sol Neighborhood Park / S00999	222	Design Bid Build	\$ 6,055,474	\$ 9,570,838
Sage Canyon NP Concession Bldg-Develop / S16035	225	Design Bid Build	\$ 767,500	\$ 1,310,500
Solana Highlands NP-Comfort Station Development / S16032	230	Design Bid Build	\$ 967,000	\$ 2,191,000
Southeastern Mini Park Improvements / L16000	231		\$ -	\$ -
Southeastern Mini Park Improvements- Clay Avenue Mini Park / L16000.5		Design Bid Build	943,910	1,825,196
Sunset Cliffs Park Drainage Improvements / L14005	233		\$ -	\$ -
Demolition of Loma Land Structures / L14005.1		Design Bid Build	320,000	835,000
Parks & Recreation Total			\$ 86,650,449	\$ 136,411,291
Public Utilities				
EMTS Boat Dock Esplanade / S00319	275	Design Bid Build	\$ 2,160,380	\$ 3,430,851

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Table 14: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Harbor Drive Trunk Sewer / S18006	279	Design Bid Build	\$ 19,400,000	\$ 26,500,000
Large Diameter Water Transmission PPL / AKA00003	284		\$ -	\$ -
Kearny Mesa Pipeline Manway / B20072		Design Bid Build	330,000	542,000
Lakeside Valve Station Replacement / B17082		Design Bid Build	10,956,000	17,907,000
Miramar Valves Replacement / B20015		Design Bid Build	275,000	529,500
Water Main Replacements / AKB00003	322		\$ -	\$ -
AC Water & Sewer Group 1040 (W) / B18068		Design Bid Build	5,050,700	7,539,300
AC Water & Sewer Group 1048 (W) / B18088		Design Bid Build	1,395,900	1,806,500
AC Water & Sewer Group 1049 (W) / B18089		Design Bid Build	8,503,100	12,634,200
AC Water & Sewer Group 1050 (W) / B18090		Design Bid Build	5,121,200	7,511,200
AC Water & Sewer Group 1052 (W) / B18092		Design Bid Build	4,695,000	6,573,000
AC Water & Sewer Group 1056 (W) / B18181		Design Bid Build	8,535,300	11,045,700
AC Water and Sewer Group 1023B (W) / B19205		Design Bid Build	2,000,000	2,941,000
AC Water Group 1027A / B21055		Design Bid Build	900,000	1,200,000
Bay Ho Improv 3 (W) / B19134		Design Bid Build	2,820,200	3,869,500
Clairemont Mesa E Improv 1 (W) / B18200		Design Bid Build	2,194,500	2,927,200
College Areas Swr & AC Wtr Main Repl (W) / B16022		Design Bid Build	896,284	1,414,184
Damon Ave Water Main Extension & AC Repl / B18215		Design Bid Build	662,000	1,340,200
Scripps Ranch Improv 1 (W) / B18208		Design Bid Build	2,313,800	3,517,000
Sewer & AC Water Group 1034 (W) / B18064		Design Bid Build	6,959,100	9,201,600
Sewer & AC Water Group 765A (W) / B18071		Design Bid Build	5,580,142	7,395,142
Sewer & AC Water Group 794 (W) / B16041		Design Bid Build	1,179,000	1,428,000
Sewer and AC Water Group 793 (W) / B15070		Design Bid Build	677,900	964,700
Tecolote Cyn GC Water Conn / B15203		Design Bid Build	229,000	278,000
University City Improv 1 (W) / B19086		Design Bid Build	3,982,800	5,256,400
Water Group Job 952 / B11048		Design Bid Build	5,300,000	7,393,194
Metro Treatment Plants / ABO00001	288		\$ -	\$ -
NCWRP - Chiller Replacement / B20148		Design Bid Build	1,186,900	1,613,600
STORM DRAIN DIVERSION AT THE MBC / B19197		Design Bid Build	2,260,800	3,481,800
STORM WATER DIVERSION AT THE PLWTP / B20001		Design Bid Build	3,100,300	5,233,240
STORM WATER DIVERSION AT THE SBWRP / B20002		Design Bid Build	2,537,900	3,908,100
Morena Pipeline / S16027	293	Design Bid Build	\$ 27,058,956	\$ 38,123,392
Pipeline Rehabilitation / AJA00002	302		\$ -	\$ -
Pipeline Rehabilitation BA-1 / B20014		Design Bid Build	5,137,000	6,788,300
Pipeline Rehabilitation BB-1 / B19201		Design Bid Build	6,871,000	8,600,000
Tierrasanta Improv 1 (s) / B21003		Design Bid Build	2,505,000	3,590,000
Pressure Reduction Facility Upgrades / AKA00002	303		\$ -	\$ -
Pressure Reducing Stations Upgrades Phs1 / B16017		Design Bid Build	3,740,000	6,290,000
Pump Station Restorations / ABP00001	305		\$ -	\$ -
Penasquitos Pump Stn Oxygenation System / B21001		Design Bid Build	2,200,000	2,900,000
PURE Water Program / ALA00001	306		\$ -	\$ -

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Table 14: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Miramar Reservoir Pump Station Improve / B17190		Design Bid Build	9,018,450	11,873,598
Morena Conveyance Middle / B15141.3		Design Bid Build	53,661,300	65,401,539
Morena Conveyance Sourthern / B15141.4		Design Bid Build	49,310,626	60,171,694
NC Morena Blvd Pump Stations & Pipelines / B15141		Design Bid Build	189,316,584	229,199,593
PWP NCWRP Flow Equalization Basin / B21059		Design Bid Build	9,733,500	12,519,178
Sewer Main Replacements / AJA00001	311		\$ -	\$ -
AC Water & Sewer Group 1040 (S) / B18066		Design Bid Build	1,568,500	2,278,800
AC Water & Sewer Group 1048 (S) / B18095		Design Bid Build	5,142,900	6,655,500
AC Water & Sewer Group 1049 (S) / B18097		Design Bid Build	2,399,400	3,472,000
AC Water & Sewer Group 1050 (S) / B18094		Design Bid Build	2,346,300	3,441,200
AC Water & Sewer Group 1052 (S) / B18096		Design Bid Build	3,547,000	4,965,800
AC Water & Sewer Group 1056 (S) / B18182		Design Bid Build	181,800	241,700
AC Water and Sewer Group 1023B (S) / B19204		Design Bid Build	200,000	326,000
Accelerated Sewer Referral Group 851 / B19063		Design Bid Build	2,742,900	4,023,000
Clairemont Mesa E Improv 1 (S) / B18202		Design Bid Build	4,017,500	5,327,700
College Areas Swr & AC Wtr Main Repl (S) / B16025		Design Bid Build	2,645,302	3,707,427
MISSION CTR CNYN A SMR / B00431		Design Bid Build	2,164,500	3,188,600
Mountain View Improv 1 (S) / B20149		Job Order Contract	453,800	713,800
Scripps Ranch Improv 1 (S) / B18204		Design Bid Build	2,035,300	3,052,500
Sewer & AC Water Group 1034 (S) / B18063		Design Bid Build	4,968,400	6,806,400
Sewer & AC Water Group 765A (S) / B18073		Design Bid Build	6,907,708	9,121,708
Sewer & AC Water Group 794 (S) / B00395		Design Bid Build	6,054,930	7,616,454
Sewer and AC Water Group 793 (S) / B00394		Design Bid Build	5,305,291	6,624,611
Sewer Group 806 / B00406		Design Bid Build	1,439,137	2,327,637
SEWER GROUP 828 / B00434		Design Bid Build	7,000,000	9,750,764
University City Improv 1 (S) / B19087		Design Bid Build	3,793,000	5,007,100
Tecolote Canyon Trunk Sewer Improvement / S15020	314	Design Bid Build	\$ 12,847,000	\$ 17,130,000
Water Treatment Plants / ABI00001	325		\$ -	\$ -
Miramar Reservoir PS New Generator & Upg / B19099		Design Bid Build	2,660,874	4,266,874
Otay WTP-Basin #1 Concrete Restoration / B17092		Design Bid Build	75,000	2,051,096
Public Utilities Total			\$ 550,252,162	\$ 716,936,075
Real Estate Assets - Facilities Services				
City Facilities Improvements / ABT00001	333		\$ -	\$ -
Civic Cntr Plaza Elevator Modernization / B20063		Sole Source	3,000,000	3,300,000
Kellogg Comfort Station Improvements / B20120		Job Order Contract	52,000	126,000
Real Estate Assets - Facilities Services Total			\$ 3,052,000	\$ 3,426,000
Stormwater				
Torrey Pines Golf Course / AEA00001	238		\$ -	\$ -
Torrey Pines Gf-Repr Storm Drain Outfall / B17152		Design Bid Build	1,540,000	3,360,000
Drainage Projects / ACA00001	344		\$ -	\$ -

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

Table 14: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
5th and Brookes SD Upgrade / B19073		Design Bid Build	1,559,400	2,184,300
Crown Point SD Replacement / B19089		Design Bid Build	145,500	250,300
Navajo Storm Drains / B15029		Design Bid Build	2,100,400	3,266,409
South Mission Beach SD Replacement / B18117		Design Bid Build	16,081,030	17,143,393
Storm Drain Group 828 / B16155		Design Bid Build	1,142,150	2,322,600
Watershed CIP / ACC00001	347		\$ -	\$ -
Bannock Ave Streetscape Enhancements / B10027		Design Bid Build	3,528,225	4,901,787
Green Infrastructure Group 1027 / B15103		Design Bid Build	1,105,000	2,000,000
Maple Canyon Restoration - Phases 1 & 2 / B12040		Design Bid Build	7,885,236	14,292,496
South Mission Beach GI / B18118		Design Bid Build	7,020,626	7,737,821
Southcrest Green Infrastructure (GI) / B16112		Design Bid Build	3,055,400	4,600,000
Stormwater Total			\$ 45,162,967	\$ 62,059,107
Transportation				
Coastal Rail Trail / S00951	384	Design Bid Build	\$ 13,064,459	\$ 22,102,998
Guard Rails / AIE00002	390		\$ -	\$ -
Regional Arterial Guardrail Group 2a / B18201		Design Bid Build	116,700	211,500
Installation of City Owned Street Lights / AIH00001	392		\$ -	\$ -
Castle Neighborhood New Streetlights / B19080		Design Bid Build	375,500	549,965
Citywide Street Lights 1901 / B19052		Design Bid Build	124,310	185,461
Citywide Street Lights 1950 / B19125		Job Order Contract	400,000	475,000
Citywide Street Lights Group 1701 / B17050		Design Bid Build	419,500	705,600
Citywide Street Lights Group 1702 / B17051		Design Bid Build	458,844	749,144
Reo Drive New Streetlights / B19079		Design Bid Build	261,700	402,500
La Media Road Improvements / S15018	395	Developer Build	\$ 30,400,000	\$ 42,699,999
Median Installation / AIG00001	399		\$ -	\$ -
Crown Point Drive Roundabouts / B18009		Design Bid Build	2,130,000	3,663,300
Foothill Blvd & Loring St Roundabout / B18008		Design Bid Build	1,984,050	3,009,700
Morena Bl & W. Bernardo Medians / B15015		Multiple Award Construction Contract	213,500	433,261
New Walkways / AIK00001	402		\$ -	\$ -
54th-Market to Santa Margarita Sidw/ / B18158		Design Bid Build	434,900	773,600
ADA Mid-City MS TSW-1 / B18054		Design Bid Build	873,000	1,362,800
Howard Avenue- Village Pine to iris Avenue Sidewalk / B18019		Design Bid Build	400,000	1,053,400
North Park Mini Park Ped Improvements / B17102		Design Bid Build	1,699,900	2,844,167
Woodman St.- Cielo Dr. to Pagel Pl. Sidewalk / B18159		Design Bid Build	525,261	1,001,421
Street Resurfacing and Reconstruction / AID00005	422		\$ -	\$ -
73rd St-El Cajon Bl to Saranac-Sidewalk / B18017		Design Bid Build	275,000	525,196
Kettner & Palm Pedestrian Hybrid Beacon / B18046		Design Bid Build	275,100	481,400
Street Reconstruction Group 1801 / B17188		Design Bid Build	8,200,000	12,710,000
Sidewalk Repair and Reconstruction / AIK00003	415		\$ -	\$ -
Sidewalk Replacement Group 2201 / TBD		Design Bid Build	1,450,000	2,000,000

Capital Improvements Program Fiscal Year 2022 Proposed Budget Summary

Table 14: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Curb Ramp Improvement Group 1701 / B17114		Design Bid Build	1,500,000	3,425,000
Sidewalk Replacement Group 1902-Clmnt Mesa & LaJolla / B19013		Design Bid Build	3,300,000	4,400,000
Sidewalk Replacement Group 1903-SE & CH / B19014		Design Bid Build	1,450,000	1,649,007
Sidewalk Replacement Group 2030 / B21077		Design Bid Build	750,000	1,020,000
Street Light Circuit Upgrades / AIH00002	421		\$ -	\$ -
Kensington Hts #2 Series Circuit Upgrade / B17146		Design Bid Build	2,041,000	2,500,000
Plumosa Park Series Circuit Conversion / B17101		Job Order Contract	765,000	1,450,000
Traffic Calming / AIL00001	426		\$ -	\$ -
El Cajon Bl-Highland-58th Improv / B17003		Design Bid Build	627,199	1,370,184
Traffic Signals Modification / AIL00005	428		\$ -	\$ -
Ash Street Signal Mods / B18069		Design Bid Build	435,042	772,553
Mid-City & Eastern Area Signal Mods / B17128		Design Bid Build	301,030	580,189
Traffic Signals - Citywide / AIL00004	427		\$ -	\$ -
Aquarius & Camino Ruiz Traff. Signal / B19057		Design Bid Build	299,000	499,400
El Cajon & Kansas - Traffic Signal / B19060		Design Bid Build	458,200	800,000
University Avenue Complete Street Phase1 / S18001	430	Design Bid Build	\$ 4,536,875	\$ 7,072,720
Utilities Undergrounding Program / AID00001	432		\$ -	\$ -
Block 1M (La Jolla 4) Rd Imp UU659_RP / B18155		Design Bid Build	1,608,583	2,010,729
Block 6DD1 (Clairemont Mesa)Rd Imp UU410 / B18142		Design Bid Build	1,475,215	1,959,764
Block 8R UUP - CIP / B15097		Design Bid Build	1,114,000	1,439,000
Block 8R UUP / 21003599		Design Bid Build	7,930,000	10,665,500
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Design Bid Build	217,325	282,522
Golfcrest(Jackson-Wandermere)Rd ImpUU584 / B18149		Design Bid Build	335,328	435,926
Hilltop PH I(Boundary-Toyone)Rd Imp UU617 / B18153		Design Bid Build	475,151	617,696
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Design Bid Build	311,452	404,888
Marlesta/Beagle (Gen-B/M-Ashf) SL UU465 / B18127		Job Order Contract	117,000	250,000
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Design Bid Build	750,989	976,286
Mt Acadia (Mt Alifan-Mt Burnham)SL UU621 / B17012		Job Order Contract	205,200	298,000
San Vicente PH I-II Rd Imp UU505-UU506 / B17098		Design Bid Build	644,468	837,809
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Design Bid Build	420,849	547,104
Transportation Total			\$ 96,150,630	\$ 144,204,689
Total			\$ 856,727,518	\$ 1,155,942,527

Capital Improvements Program

Fiscal Year 2022 Proposed Budget Summary

Conclusion

The Fiscal Year 2022 Proposed CIP Budget provides a \$747.5 million increase to the City's multi-year CIP. This budget publishes five new projects, one of which receives funding, and adds funding to 49 continuing projects and one warranty project spanning a variety of departments and project types. The Fiscal Year 2022 Proposed CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year.



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Capital Improvements Program Profile of the City of San Diego's CIP

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Items	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 55.
Improvement Type	A description of the project's impact on existing assets. A project may be identified as providing a betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvements Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 43.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and state and federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address state and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

Capital Improvements Program

Profile of the City of San Diego's CIP

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2022 Proposed CIP Budget document includes the following information.

- A list of projects entering into construction contracts is provided on page 15, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2022 Proposed CIP Budget have been organized into four project status categories as shown in Table 3 at the end of this section on page 30. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2022 Proposed CIP Budget
 - Continuing: projects initiated in Fiscal Year 2021, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2022 allocations approved by City Council can be found in the Fiscal Year 2022 Proposed CIP Budget Summary (page 5-21).

Capital Improvements Program

Profile of the City of San Diego's CIP

- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, Department of Finance is releasing two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2021; one was released in December 2020 and the other will be released in May 2021. These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$27.2 million in project savings and reallocations from cash management and streamlining efforts were included in the first Fiscal Year 2021 CIP Mid-Year Budget Monitoring Report.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2021, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue

Capital Improvements Program Profile of the City of San Diego's CIP

estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) and Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. Table 3 provides a listing of projects by current status.

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Total by Source
Bond Financing	\$ -	\$ 172,000	\$ 82,833	\$ 7,536	\$ 68,750	\$ 19,750	\$ 350,869
Bus Stop Capital Improvement Fund	-	106	190	190	190	190	866
Developer Funding	-	-	-	-	1,110	-	1,110
Development Impact Fees	-	1,250	620	1,963	-	-	3,833
Donations	-	3,600	-	-	-	-	3,600
Energy Conservation Program Fund	-	-	500	500	-	-	1,000
Enhanced Infrastructure Financing District Fund	-	1,828	-	-	-	-	1,828
Facilities Benefit Assessments	-	5,908	1,700	-	-	-	7,608
Federal Grants	-	10,445	1,369	-	32,800	8,904	53,518
General Fund	5,422	-	-	-	-	-	5,422

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Total by Source
Golf Course Enterprise Fund	3,510	-	-	-	-	-	3,510
Habitat Acquisition Fund	-	(625)	-	-	-	-	(625)
Library System Improvement Fund	-	-	45	45	45	45	182
Maintenance Assessment Districts	20	-	-	-	-	-	20
Mission Bay Park Improvement Fund	-	-	6,500	6,500	6,500	6,500	26,000
Other Funding	-	21,026	-	1,000	-	-	22,026
Recycling Fund	814	-	-	-	-	-	814
Refuse Disposal Fund	-	-	200	200	200	200	800
San Diego Regional Parks Improvement Fund	-	100	3,500	5,731	7,000	5,000	21,331
Sewer Funds	321,162	6,000	341,624	225,987	146,903	101,722	1,143,397
State Grants	-	34,378	-	-	-	-	34,378
Sunset Cliffs Natural Park Fund	100	-	-	-	-	-	100
TransNet Funds	21,470	-	22,116	23,449	24,341	25,200	116,574
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	5,000	-	10,000	10,000	10,000	10,000	45,000
Water Fund	387,989	(325)	453,640	359,966	202,081	137,986	1,541,337
Total	\$ 747,487	\$ 255,691	\$ 926,835	\$ 645,067	\$ 501,920	\$ 317,498	\$ 3,394,498

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2027 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2022:

- 468 miles of City streets are anticipated to be repaired, contributing to the goal of overall condition index (OCI) at 70. Additionally, the Transportation Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of

Capital Improvements Program

Profile of the City of San Diego's CIP

new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

- The Public Utilities Department will continue to replace and rehab about 40 sewer miles and award 35 water miles. Additionally, begin design of Pure Water Phase II Demonstration Facility and complete Phase II alternative refinement with the Metropolitan Wastewater Joint Power Authority.
- Approximately 30 Parks and Recreation projects will be put into service. Some of these projects include: City Heights Pool Reconstruction, Canyonside Community Park Improvements, Crown Point Playground Improvements, Pacific Highlands Ranch Pump Track Fence, Mountain View Sports Court, and Linda Vista Skate Park Phase II.
- Expansion of the Compressed Natural Gas (CNG) Fueling Station Facility at the Environmental Services Department Collections Yard for fueling additional trucks to support SB 1383 organic collection.
- The implementation of several HVAC Replacements at facilities citywide are anticipated to be completed.
- Complete environmental surveys and development permits and initiate design and construction of Fire Air Operations Facility Phase II.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Improvements for compliance with the Americans with Disabilities Act (ADA)

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Engineering & Capital Projects Department in coordination with City's asset managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the DoF and Engineering & Capital Projects Departments.
- **February - March:** In coordination with asset managing departments, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP

Capital Improvements Program Profile of the City of San Diego's CIP

project budgets based on updated information.

- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

Capital Improvements Program Profile of the City of San Diego's CIP

Table 3: Projects by Project Status

Project Name	Page No	FY 2022	Project Total
New			
Black Mountain Ranch Park Ph2 / RD21001	169	\$ -	\$ 9,677,642
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	276	1,200,000	26,000,000
L-1 Village Green / RD21000	145	-	1,478,943
Montezuma Park GDP Amendment / P21002	161	-	100,000
Park de la Cruz Community Ctr & Gym Bldg / S16059	216	-	10,353,669
Total		\$ 1,200,000	\$ 47,610,254
Continuing			
101 Ash Improvements / S17009	93	\$ -	\$ 26,213,542
30th Street Pipeline Replacement / S12010	265	-	31,003,592
5th Avenue Promenade / P21001	365	-	1,500,000
69th & Mohawk Pump Station / S12011	266	500,000	15,588,594
Accela Implementation Phase 2 / T19003	94	-	3,259,466
Advanced Metering Infrastructure / S17008	267	5,427,524	125,535,646
Airway Road Improvements / P19007	365	-	10,000
Alvarado 2nd Extension Pipeline / S12013	268	37,500,000	125,000,001
Alvarado Road Realignment / P18007	365	-	1,000,000
Alvarado Trunk Sewer Phase IV / S15019	269	-	67,000,000
Balboa Park Botanical Bldg Improvments / S20005	163	-	12,500,000
Balboa Park Golf Course / AEA00002	164	-	2,303,007
Balboa Park West Mesa Comfort Station Replacement / S15036	165	-	2,255,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	166	-	3,594,000
Beyer Park Development / S00752	168	-	19,458,259
Bicycle Facilities / AIA00001	368	-	143,375,764
Bridge Rehabilitation / AIE00001	369	600,000	33,022,403
Brown Field / AAA00002	85	-	2,220,200
Bus Stop Improvements / AID00007	370	-	870,942
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	371	-	3,424,316
Canon Street Pocket Park / S16047	170	-	2,567,316
Canyonside Community Park Improvements / S12004	171	-	2,151,126
Carmel Country Road Low Flow Channel / S00969	372	-	2,712,000
Carmel Del Mar NP Comfort Station-Development / S16034	173	-	2,330,564
Carmel Grove NP Comfort Station and Park / S16038	174	-	1,761,500

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Carmel Knolls NP Comfort Station-Development / S16033	175	-	1,178,700
Carmel Mission NP Comfort Station Development / S16039	176	-	1,178,000
Carmel Valley CP-Turf Upgrades / S16029	177	-	4,774,121
Carroll Canyon Road Planning Study / P21000	365	-	800,000
Centralized Payment Processing Solution / T19002	95	-	455,000
Children's Park Improvements / S16013	180	-	8,200,000
Chollas Building / S11025	271	-	46,051,948
Chollas Creek Oak Park Trail / S20012	182	-	1,552,000
Chollas Lake Improvements / L18001	183	-	5,550,000
Chollas Triangle Park / P20005	161	-	600,000
Cielo & Woodman Pump Station / S12012	272	2,000,000	6,878,000
CIP Emergency Reserve / ABT00006	96	-	1,000,000
Citrus & Conifer Reconstruction / P20002	365	-	300,000
City Facilities Improvements / ABT00001	333	650,000	505,710,808
City Heights Sidewalks and Streetlights / S19005	380	-	2,500,000
Citywide Energy Improvements / ABT00003	355	750,000	39,003,104
Coastal Erosion and Access / AGF00006	184	-	6,330,285
Coastal Rail Trail / S00951	384	6,000,000	22,142,999
Convert RB Medians-Asphalt to Concrete / L12000	185	-	708,764
Corrosion Control / AKA00001	273	200,000	400,000
Dennery Ranch Neighborhood Park / S00636	186	-	21,600,001
Drainage Projects / ACA00001	344	1,000,000	409,144,262
EAM Enhancements / T19001	98	-	501,679
East Village Green Phase 1 / S16012	188	-	51,220,252
EB Scripps Pk Comfort Station Replacement / S15035	189	-	5,518,470
Egger/South Bay Community Park ADA Improvements / S15031	190	-	4,534,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	386	-	49,674,000
El Cuervo Adobe Improvements / S14006	191	-	606,000
El Monte Pipeline No 2 / S10008	274	-	20,064,001
Emerald Hills Park GDP / P20003	161	-	400,000
EMTS Boat Dock Esplanade / S00319	275	-	3,430,851
Enterprise Funded IT Projects / ATT00002	99	-	11,089,531
Fairbrook Neighborhood Park Development / S01083	192	-	6,011,281
Fairmount Avenue Fire Station / S14018	123	-	22,327,795
Fire-Rescue Air Operations Facility / S15012	131	-	27,441,145
Fire Station No. 48 - Black Mountain Ranch / S15015	126	-	15,091,000

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Fire Station No. 51 - Skyline Hills / S14017	129	-	13,890,957
Fleet Operations Facilities / L14002	100	-	9,132,886
Freeway Relocation / AKB00002	277	-	2,589,774
Golf Course Drive Improvements / S15040	194	-	5,243,524
Governmental Funded IT Projects / ATT00001	101	-	2,045,948
Groundwater Asset Development Program / ABM00001	278	-	3,381,494
Guard Rails / AIE00002	390	-	4,158,559
Harbor Drive Trunk Sewer / S18006	279	7,253,751	21,045,001
Hendrix Pond/Aviary Park Development / P18003	161	-	300,000
Hickman Fields Athletic Area / S00751	195	-	10,566,320
Hidden Trails Neighborhood Park / S00995	196	-	7,503,809
Hiking & Equestrian Trail NP #10 / S00722	197	-	620,600
Installation of City Owned Street Lights / AIH00001	392	1,200,000	248,008,609
Install T/S Interconnect Systems / AIL00002	391	-	138,417,604
Instrumentation and Control / AKB00007	280	-	6,966,234
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	393	-	2,250,000
Jerabek Park Improvements / S20007	198	-	4,714,000
John Baca Park-General Development Plan / P19003	161	-	400,000
Junipero Serra Museum ADA Improvements / S15034	199	-	2,309,787
Kearny Mesa Facility Improvements / S20009	102	-	14,772,123
Kearny Mesa Trunk Sewer / S20000	281	1,500,000	24,200,000
La Jolla View Reservoir / S15027	283	1,637,500	27,000,316
La Media Road Improvements / S15018	395	-	42,700,000
Landfill Improvements / AFA00001	112	5,586,000	8,420,975
La Paz Mini Park / S11103	200	-	2,602,840
Large Diameter Water Transmission PPL / AKA00003	284	19,869,500	153,200,879
Maple Canyon Storm Drain Upgrade / S20003	346	-	30,250,000
Market St-Euclid to Pitta-Improvements / S16022	397	-	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	398	-	9,805,084
MBC Equipment Upgrades / S17013	287	16,928,232	50,487,061
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	201	-	7,400,000
MBGC Irrigation & Electrical Upgrades / S11010	202	-	4,460,000
Median Installation / AIG00001	399	2,000,000	22,238,601
Metropolitan System Pump Stations / ABP00002	289	2,200,000	17,358,374
Metropolitan Waste Water Department Trunk Sewers / AJB00001	290	8,400,000	75,138,369
Metro Treatment Plants / ABO00001	288	13,377,695	51,124,882

Capital Improvements Program Profile of the City of San Diego's CIP

Miramar Clearwell Improvements / S11024	291	-	120,328,744
Miramar Landfill Facility Improvements / L17000	113	-	25,412,024
Miramar Landfill Storm Water Improvements / L18002	114	-	20,300,000
Miramar Road-I-805 Easterly Ramps / S00880	400	-	8,394,073
Mira Mesa Community Pk Improvements / L16002	203	-	21,790,707
Mission Bay Golf Course / AEA00003	204	-	126,096
Mission Bay Improvements / AGF00004	205	-	87,986,363
Mohnike Adobe and Barn Restoration / S13008	206	-	2,697,000
Montezuma/Mid-City Pipeline Phase II / S11026	292	-	46,223,753
Montgomery-Gibbs Executive Airport / AAA00001	86	-	1,996,294
Morena Pipeline / S16027	293	2,500,000	57,734,586
Morena Reservoir Outlet Tower Upgrade / S00041	294	-	3,154,982
Museum of Man Seismic Retrofit / L12003	207	-	5,568,097
NCWRP Improvements to 30 mgd / S17012	295	11,649,255	39,069,117
New Walkways / AIK00001	402	4,500,000	110,572,658
North Park Mini Park / S10050	208	-	4,837,018
NTC Aquatic Center / S10000	209	-	9,486,726
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	401	-	14,760,652
Oak Park Library / P20004	143	-	250,000
Ocean Air Comfort Station and Park Improvements / S16031	210	-	2,181,793
Ocean Beach Branch Library / S20015	146	-	8,500,000
Ocean Beach Pier Improvements / S20011	211	-	23,682,907
Olive Grove Community Park ADA Improve / S15028	212	-	3,721,866
Olive St Park Acquisition and Development / S10051	213	-	5,171,585
Otay 1st/2nd PPL West of Highland Avenue / S12016	297	7,500,000	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	298	-	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	299	1,000,000	18,760,000
Otay Mesa Truck Route Phase 4 / S11060	404	-	27,460,000
Otay Second Pipeline Relocation-PA / S15016	300	-	28,093,224
Pacific Beach Pipeline South (W) / S12015	301	-	41,766,933
Pacific Highlands Ranch Branch Library / S14023	147	-	26,164,178
Palm Avenue Interstate 805 Interchange / S00869	405	-	38,932,241
Park Boulevard At-Grade Crossing / S15045	407	-	26,755,948
Park Improvements / AGF00007	217	-	19,962,582
Pipeline Rehabilitation / AJA00002	302	5,922,436	156,706,497
Police Range Refurbishment Phase II / S18005	254	-	16,100,000

Capital Improvements Program Profile of the City of San Diego's CIP

Pressure Reduction Facility Upgrades / AKA00002	303	2,142,224	8,216,188
PS2 Power Reliability & Surge Protection / S00312	304	-	76,100,800
Pump Station Restorations / ABP00001	305	-	40,321,316
Pure Water Pooled Contingency / P19002	263	4,844,690	101,667,971
PURE Water Program / ALA00001	306	355,620,544	1,691,911,644
Rancho Bernardo CP Improvements / L20000	218	-	1,300,000
Recycled Water Systems Upgrades / AHC00004	307	-	86,899
Regional Park Improvements / AGF00005	220	-	25,473,870
Resource-Based Open Space Parks / AGE00001	221	-	3,987,000
Riviera Del Sol Neighborhood Park / S00999	222	-	9,570,838
Rolando Joint Use Facility Development / S15029	223	-	1,220,000
Rosecrans Street Corridor Improvements / S00830	413	-	1,398,325
Sage Canyon NP Concession Bldg-Develop / S16035	225	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	226	-	7,237,278
Scripps Miramar Ranch Library / S00811	150	-	6,076,377
SD River Dredging Qualcomm Way to SR163 / S00606	227	-	1,914,000
Sewer CIP Emergency Reserve / ABT00007	310	-	10,000,000
Sewer Main Replacements / AJA00001	311	72,182,039	619,666,696
Sidewalk Repair and Reconstruction / AIK00003	415	-	80,386,850
Siempre Viva Road Improvements / P19006	366	-	10,000
Solana Highlands NP-Comfort Station Development / S16032	230	-	2,191,000
Southeastern Mini Park Improvements / L16000	231	-	8,235,082
South Mission Valley Trunk Sewer Ph II / S21002	312	1,000,000	14,000,000
Southwest Neighborhood Park / P18010	162	-	496,664
Standpipe and Reservoir Rehabilitations / ABL00001	313	3,325,577	74,378,082
State Route 56 Freeway Expansion / RD14000	419	-	123,579,843
Streamview Drive Improvements Phase 2 / S18000	420	-	15,261,699
Street Light Circuit Upgrades / AIH00002	421	-	28,602,928
Street Resurfacing and Reconstruction / AID00005	422	3,849,504	587,403,411
Sunset Cliffs Park Drainage Improvements / L14005	233	30,000	7,760,999
Switzer Canyon Bridge Enhancement Prog / S10054	234	-	75,000
Taft Joint Use Facility Development / S15026	235	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	236	20,000	330,000
Tecolote Canyon Trunk Sewer Improvement / S15020	314	16,000,000	35,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	315	600,000	16,883,996
Torrey Highlands NP Upgrades / S16036	237	-	1,057,938

Capital Improvements Program Profile of the City of San Diego's CIP

Torrey Meadows Drive Overcrossing / S10015	423	-	15,215,000
Torrey Pines Fire Station / S19003	134	-	20,556,000
Torrey Pines Golf Course / AEA00001	238	3,510,000	4,410,000
TP South Golf Course Imp Renovation / S18002	239	-	18,100,000
Traffic Calming / AIL00001	426	200,000	16,489,238
Traffic Signals - Citywide / AIL00004	427	2,400,000	21,753,487
Traffic Signals Modification / AIL00005	428	1,720,000	24,214,372
Tubman Charter School JU Improvements / S13000	240	-	1,404,000
University Avenue Complete Street Phase1 / S18001	430	-	7,072,720
University Avenue Mobility / S00915	431	-	9,557,310
University Ave Pipeline Replacement / S11021	316	1,200,000	28,750,000
University Heights Reservoir Rehabilitation / S20002	317	-	18,200,000
Unscheduled Projects / AJA00003	318	980,298	10,031,513
Upas St Pipeline Replacement / S11022	319	-	37,387,986
Utilities Undergrounding Program / AID00001	432	5,000,000	101,744,574
Via de la Valle Widening / RD11001	433	-	10,430,244
Villa Monserate Neighborhood Park Upgrades / S16048	241	-	1,707,221
Wangenheim Joint Use Facility / S15007	242	-	9,517,667
Water CIP Emergency Reserve / ABT00008	321	-	5,000,000
Water Main Replacements / AKB00003	322	95,455,866	766,084,176
Water Pump Station Restoration / ABJ00001	323	1,850,000	54,871,249
Water SCADA Upgrade Phase I / S21001	324	1,200,000	16,100,000
Water & Sewer Group Job 816 (W) / S13015	320	-	18,199,392
Watershed CIP / ACC00001	347	-	1,172,789,682
Water Treatment Plants / ABI00001	325	5,434,166	48,971,492
W Mission Bay Dr Bridge Over SD River / S00871	436	-	149,403,719
Total		\$ 746,216,801	\$ 10,251,526,792
Warranty			
Alta La Jolla Drive Drainage Repair PhII / S10001	343	\$ -	\$ 6,206,105
Balboa Avenue Corridor Improvements / S00831	367	-	3,143,987
Bay Terrace Senior Center / S16060	167	-	6,387,444
Carmel Creek NP Improvements / S16037	172	-	1,688,923
Carmel Mountain Road (T-5.2) / RD15002	373	-	3,394,721
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	375	-	7,085,000
Carmel Vly Rd E Wildlife Xing / RD20006	376	-	617,972
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	377	-	1,774,058

Capital Improvements Program Profile of the City of San Diego's CIP

Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	374	-	1,031,015
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	378	-	20,768,154
Catalina 12inch Cast Iron Mains / S12008	270	-	12,620,000
Charles Lewis III Memorial Park / S00673	178	-	4,378,845
Chicano Park Recreation Center / S18008	179	-	1,315,000
Chollas Community Park Comfort Station / S16058	181	-	3,134,379
City Heights Pedestrian Improvements / S15044	379	-	3,468,673
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	381	-	720,189
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	382	-	623,392
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	383	-	299,258
Covered Aerated Static Pile System / S16053	111	-	5,000,000
Del Sol Boulevard-Central / S00858	385	-	5,529,194
East Fortuna Staging Area Field Stn Blg / S14016	187	-	6,575,543
Euclid Avenue & Home Improvements / S00886	387	-	1,032,740
Famosa Slough Salt Marsh Creation / S00605	193	-	556,398
Fire Station No. 08 - Mission Hills / S10029	124	-	1,398,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	125	-	1,047,660
Fire Station No. 50 - North University City / S13021	128	-	15,000,000
Genesee Avenue Widen I-5 Crossing / S00839	388	-	22,587,667
Georgia Street Bridge Improvements / S00863	389	-	16,700,588
Hayes Ave Storm Drain / S11002	345	-	1,281,453
La Jolla Scenic Drive 16inch Main / S12009	282	-	11,398,000
La Jolla Village Drive-I-805 Ramps / S00857	394	-	23,974,536
Linda Vista/Genesee Intersection Improve / S00907	396	-	1,109,721
Little McGonigle Ranch Road Pipeline / S00069	285	-	6,000,000
MBC Dewatering Centrifuges Replacement / S00339	286	-	12,422,443
New 16" Water Mains (U-3) / RD15003	296	-	1,225,000
Old Otay Mesa Road-Westerly / S00870	403	-	15,827,518
Pacific Highlands Ranch Community Park / RD16002	214	-	39,393,285
Pacific Highlands Ranch Hiking & Biking / RD12003	215	-	6,331,868
Palm Avenue Roadway Improvements / S00913	406	-	4,817,209
Palm Avenue Transitional Housing / S18003	335	-	6,500,000
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	409	-	1,545,522
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	408	-	1,466,809
Playa del Sol Parkway / RD20000	410	-	3,120,000
Police 911 Call Manager / S15024	253	-	1,230,275

Capital Improvements Program Profile of the City of San Diego's CIP

Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	411	-	3,050,055
Rancho Mission Canyon Park Upgrades / S15004	219	-	2,404,695
Recycled Water Tank Modifications / S12014	308	-	1,500,000
Regents Rd Widening-Genesee to Executive / S00881	412	-	8,180,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	224	-	2,336,597
San Ysidro Branch Library / S00802	149	-	13,003,466
SBWR Plant Demineralization / S00310	309	-	5,973,695
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	228	-	1,142,786
Skyline Hills Community Park ADA Improve / S15038	229	-	2,591,760
South Chollas Landfill Improvements / S00684	115	-	15,743,904
SR 163/Clairemont Mesa Blvd Interchange / S00905	416	-	18,346,200
SR 163/Friars Road / S00851	417	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	418	-	6,869,800
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	70,000	4,508,495
Torrey Pines Road Improvement Phase 2 / S15023	424	-	2,127,468
Torrey Pines Road Slope Restoration / S00877	425	-	4,597,720
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	435	-	818,758
Wightman Street Neighborhood Park / S00767	243	-	3,530,779
Total		\$ 70,000	\$ 452,536,219
Underfunded			
Convention Center Phase III Expansion / S12022	97	\$ -	\$ 685,011,298
Fire Station No. 49 - Otay Mesa / S00784	127	-	22,586,414
Fire Station No. 54 - Paradise Hills / S00785	130	-	16,200,000
North Pacific Beach Lifeguard Station / S10119	133	-	7,257,599
San Carlos Branch Library / S00800	148	-	27,039,725
Sea World Dr/I5 Interchange Improvement / S00888	414	-	120,163,109
Village Center Loop Rd-N Carmel Valley Rd / S19002	434	-	53,000,000
Total		\$ -	\$ 931,258,144



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Capital Improvements Program Fiscal Year 2021 Budget Update

Fiscal Year 2021 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2021 Adopted Budget.

Table 1: Summary of Changes in the 2022 Proposed Budget

Description of Change	No.
Published Projects in 2021 Adopted Budget	283
Number of New Projects Initiated Since Adoption	5
Number of Projects Closed Since Adoption	19
Number of Projects Converted to New Project Type	0
Published Projects in 2022 Proposed Budget	269
Number of Active Projects (Including Sublets)	1,366

Table 2 lists the newly published projects, which includes one newly published project receiving funding in the Fiscal Year 2022 Proposed Budget.

Table 2: Projects Added to the Fiscal Year 2022 Proposed CIP Budget

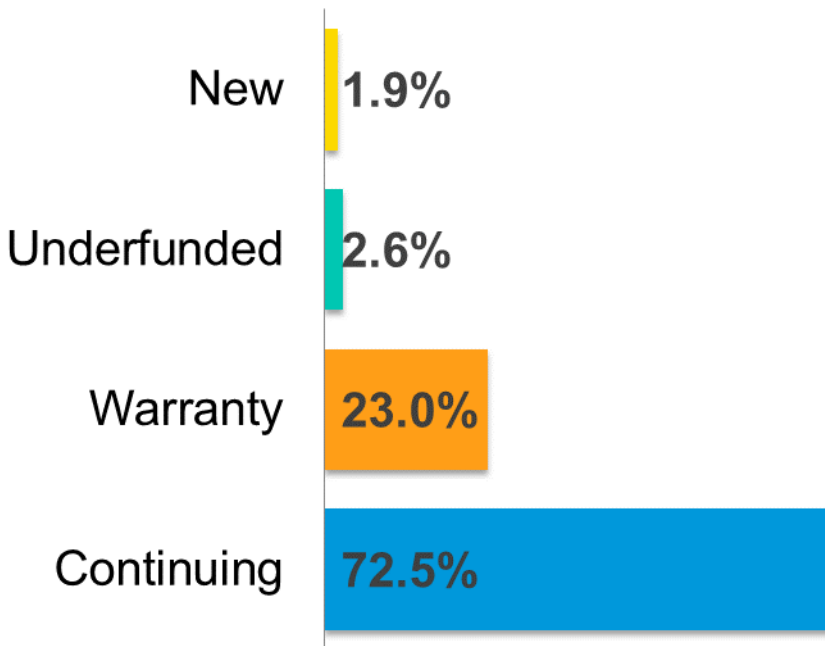
Project	Prior Fiscal Years	FY22 Proposed Budget	FY22 Anticipated
Montezuma Park GDP Amendment / P21002	\$ 100,000	\$ -	\$ -
L-1 Village Green / RD21000	-	-	-
Black Mountain Ranch Park Ph2 / RD21001	9,677,642	-	-
Park de la Cruz Community Ctr & Gym Bldg / S16059	124,095	-	-
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	-	1,200,000	-

Project Progress

In accordance with [Council Policy 000-31, Capital Improvements Program Transparency](#), all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 23. The current breakdown is shown in Figure 1 below.

Capital Improvements Program Fiscal Year 2021 Budget Update

Figure 1: Projects by Project Status



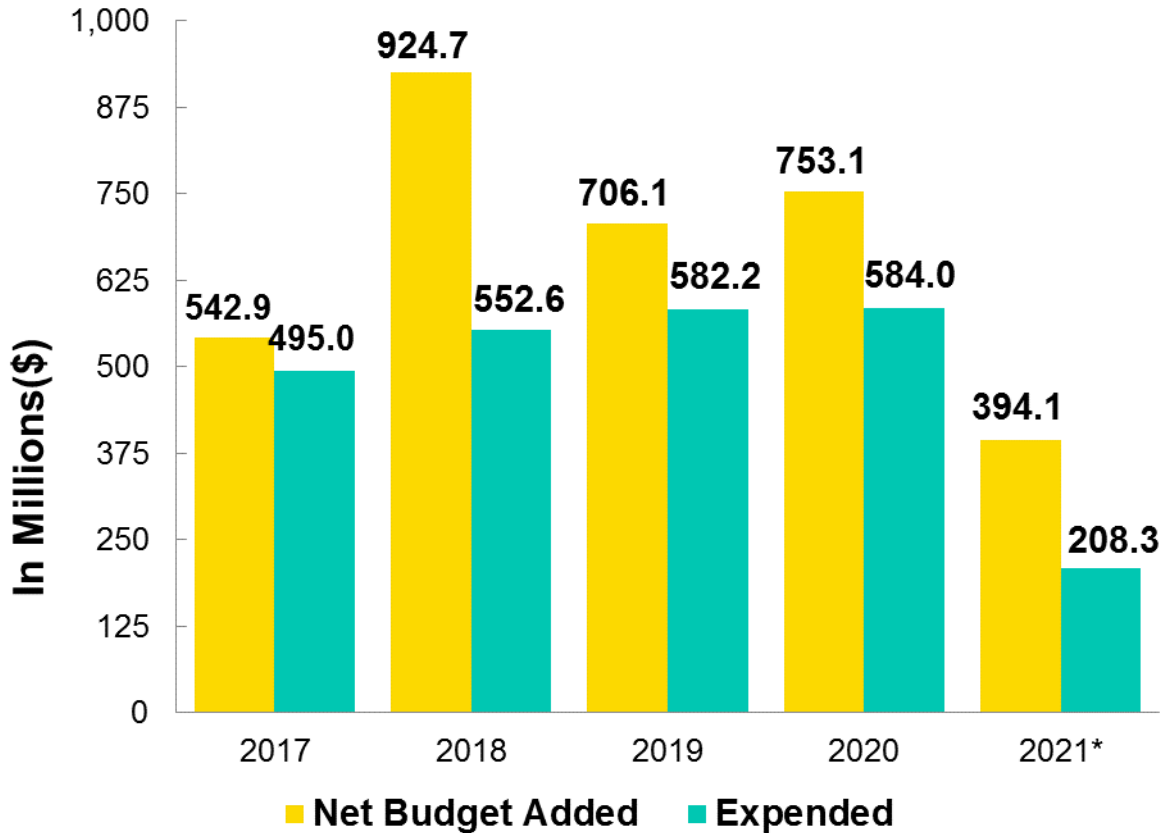
In Fiscal Year 2021, 19 projects have been closed, which resulted in \$5.7 million in a variety of sources returning to fund balances or transferring to other projects. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. Table 3 at the end of this section lists the projects that have been closed and are no longer published.

Project Expenditures

Since Fiscal Year 2017, \$3.32 billion dollars has been added to the Capital Improvements Program budget and \$2.42 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over several years. For Fiscal Year 2021, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 80.3 percent of the \$208.3 million in CIP expenditures during Fiscal Year 2021.

Capital Improvements Program Fiscal Year 2021 Budget Update

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2021 Net Budget Added and Expended include unaudited activity through December 31, 2020.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Engineering & Capital Projects Department (E&CP), is responsible for the bid and award process for CIP contracts. Based on data provided by E&CP during Fiscal Year 2021, 61 consultant and construction contracts, totaling \$141 million, were awarded.

One goal of [City Council Policy 000-31, Capital Improvements Program Transparency](#), is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time. The list of projects expecting to enter into contracts during Fiscal Year 2022 can be found on page 15.

Capital Improvements Program Fiscal Year 2021 Budget Update

Table 3: Projects Removed from Capital Improvements Program since Fiscal Year 2021

Project	Department
Ocean Beach Lifeguard Station / P18008	Citywide
Ysabel Creek Road Repair / P19001	Parks & Recreation
Centrum Neighborhood Pk Improvements / RD16005	Parks & Recreation
Del Sur Neighborhood Park / RD19003	Parks & Recreation
Water Department Security Upgrades / S00050	Library
Juan Street Concrete Street / S00602	Library
Children's Pool Lifeguard Station / S00644	Parks & Recreation
South Mission Beach Lifeguard Station / S00791	Citywide
Streamview Drive Improvements / S00864	Citywide
Lower Otay Outlet Tower / S12018	Transportation
CNG Fueling Station for Refuse & Recycling / S15000	Transportation
Paradise Senior Center Improvements / S15002	Transportation
Park de la Cruz Neighborhood Park Improvements / S15003	Transportation
Tierrasanta Library Expansion / S15011	Transportation
Doyle Park Community Park ADA Upgrades / S15037	Public Utilities
Encanto Comm Pk Security Lighting Upgrades / S16017	Public Utilities
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	Parks & Recreation
Memorial Comm Pk Playground ADA Upgrades / S16020	Parks & Recreation
Miramar Landfill Gas Recovery Improvement / S16052	Parks & Recreation

Capital Improvements Program Project Prioritization

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15

Capital Improvements Program Project Prioritization

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	85	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	86	Continuing	Annual	Annual
Building				
69th & Mohawk Pump Station / S12011	266	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	315	Continuing	96	High
Miramar Clearwell Improvements / S11024	291	Continuing	95	High
University Heights Reservoir Rehabilitation / S20002	317	Continuing	94	High
Cielo & Woodman Pump Station / S12012	272	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	294	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	304	Continuing	90	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Torrey Pines Fire Station / S19003	134	Continuing	87	High
Fire Station No. 48 - Black Mountain Ranch / S15015	126	Continuing	86	High
Palm Avenue Transitional Housing / S18003	335	Warranty	86	High
Police Range Refurbishment Phase II / S18005	254	Continuing	86	High
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	276	New	85	High
MBC Equipment Upgrades / S17013	287	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	295	Continuing	85	High
Fleet Operations Facilities / L14002	100	Continuing	84	High
Fairmount Avenue Fire Station / S14018	123	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	129	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	286	Warranty	83	Medium
North Pacific Beach Lifeguard Station / S10119	133	Underfunded	83	Medium
EMTS Boat Dock Esplanade / S00319	275	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	124	Warranty	81	Medium
Fire Station No. 49 - Otoy Mesa / S00784	127	Underfunded	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	130	Underfunded	81	Medium
101 Ash Improvements / S17009	93	Continuing	80	Medium
Fire-Rescue Air Operations Facility / S15012	131	Continuing	78	Medium
Chollas Building / S11025	271	Continuing	77	Medium
SBWR Plant Demineralization / S00310	309	Warranty	77	Medium
Fire Station No. 50 - North University City / S13021	128	Warranty	74	Medium
Balboa Park Botanical Bldg Improvments / S20005	163	Continuing	70	Medium
EB Scripps Pk Comfort Station Replacement / S15035	189	Continuing	70	Medium
Oak Park Library / P20004	143	New	66	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	166	Continuing	65	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	165	Continuing	63	Low
Chicano Park Recreation Center / S18008	179	Warranty	63	Low
Ocean Beach Branch Library / S20015	146	Continuing	62	Low
San Ysidro Branch Library / S00802	149	Warranty	62	Low
Pacific Highlands Ranch Branch Library / S14023	147	Continuing	60	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Scripps Miramar Ranch Library / S00811	150	Continuing	60	Low
Advanced Metering Infrastructure / S17008	267	Continuing	59	Low
NTC Aquatic Center / S10000	209	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	102	Continuing	54	Low
Mira Mesa Community Pk Improvements / L16002	203	Continuing	54	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	125	Warranty	44	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	216	New	40	Low
CIP Emergency Reserve / ABT00006	96	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	333	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	355	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	278	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	289	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	288	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	305	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	310	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	313	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	321	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	323	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	325	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	97	Underfunded	N/A	N/A
L-1 Village Green / RD21000	145	New	N/A	N/A
Police 911 Call Manager / S15024	253	Warranty	N/A	N/A
San Carlos Branch Library / S00800	148	Underfunded	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	343	Warranty	91	High
Maple Canyon Storm Drain Upgrade / S20003	346	Continuing	86	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	227	Continuing	69	Medium
Hayes Ave Storm Drain / S11002	345	Warranty	41	Low
Drainage Projects / ACA00001	344	Continuing	Annual	Annual
Watershed CIP / ACC00001	347	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Famosa Slough Salt Marsh Creation / S00605	193	Warranty	N/A	N/A
Golf Courses				
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	201	Continuing	60	High
MBGC Irrigation & Electrical Upgrades / S11010	202	Continuing	54	Medium
TP South Golf Course Imp Renovation / S18002	239	Continuing	26	Low
Balboa Park Golf Course / AEA00002	164	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	204	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	238	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	99	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	101	Continuing	Annual	Annual
Accela Implementation Phase 2 / T19003	94	Continuing	N/A	N/A
Centralized Payment Processing Solution / T19002	95	Continuing	N/A	N/A
EAM Enhancements / T19001	98	Continuing	N/A	N/A
Landfills				
Covered Aerated Static Pile System / S16053	111	Warranty	93	High
Miramar Landfill Storm Water Improvements / L18002	114	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	115	Warranty	85	Medium
Miramar Landfill Facility Improvements / L17000	113	Continuing	77	Low
Landfill Improvements / AFA00001	112	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	182	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	219	Warranty	83	High
East Fortuna Staging Area Field Stn Blg / S14016	187	Warranty	73	High
Riviera Del Sol Neighborhood Park / S00999	222	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	Warranty	72	High
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	228	Warranty	71	High
Montezuma Park GDP Amendment / P21002	161	New	69	High
Sunset Cliffs Park Drainage Improvements / L14005	233	Continuing	69	High
Museum of Man Seismic Retrofit / L12003	207	Continuing	68	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Skyline Hills Community Park ADA Improve / S15038	229	Warranty	68	High
East Village Green Phase 1 / S16012	188	Continuing	67	High
Chollas Lake Improvements / L18001	183	Continuing	65	High
Hidden Trails Neighborhood Park / S00995	196	Continuing	65	High
Olive Grove Community Park ADA Improve / S15028	212	Continuing	65	High
Chollas Triangle Park / P20005	161	Continuing	64	High
La Paz Mini Park / S11103	200	Continuing	64	High
Rolando Joint Use Facility Development / S15029	223	Continuing	64	High
Children's Park Improvements / S16013	180	Continuing	63	High
Jerabek Park Improvements / S20007	198	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / S13008	206	Continuing	62	Medium
Taft Joint Use Facility Development / S15026	235	Continuing	62	Medium
Rancho Bernardo CP Improvements / L20000	218	Continuing	61	Medium
Egger/South Bay Community Park ADA Improvements / S15031	190	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	195	Continuing	60	Medium
Junipero Serra Museum ADA Improvements / S15034	199	Continuing	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	177	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	242	Continuing	59	Medium
Canon Street Pocket Park / S16047	170	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	172	Warranty	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	173	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	174	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	175	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	176	Continuing	58	Medium
Fairbrook Neighborhood Park Development / S01083	192	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	210	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	225	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	230	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	237	Continuing	58	Medium
Bay Terrace Senior Center / S16060	167	Warranty	57	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Emerald Hills Park GDP / P20003	161	Continuing	57	Low
Olive St Park Acquisition and Development / S10051	213	Continuing	57	Low
Southeastern Mini Park Improvements / L16000	231	Continuing	57	Low
Villa Monserate Neighborhood Park Upgrades / S16048	241	Continuing	57	Low
El Cuervo Adobe Improvements / S14006	191	Continuing	53	Low
North Park Mini Park / S10050	208	Continuing	53	Low
Hendrix Pond/Aviary Park Development / P18003	161	Continuing	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	224	Warranty	52	Low
Beyer Park Development / S00752	168	Continuing	51	Low
Southwest Neighborhood Park / P18010	162	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	178	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	181	Warranty	49	Low
Wightman Street Neighborhood Park / S00767	243	Warranty	49	Low
Dennery Ranch Neighborhood Park / S00636	186	Continuing	47	Low
John Baca Park-General Development Plan / P19003	161	Continuing	47	Low
Ocean Beach Pier Improvements / S20011	211	Continuing	47	Low
Tubman Charter School JU Improvements / S13000	240	Continuing	31	Low
Canyonside Community Park Improvements / S12004	171	Continuing	22	Low
Hiking & Equestrian Trail NP #10 / S00722	197	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	226	Continuing	19	Low
Coastal Erosion and Access / AGF00006	184	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	205	Continuing	Annual	Annual
Park Improvements / AGF00007	217	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	220	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	221	Continuing	Annual	Annual
Black Mountain Ranch Park Ph2 / RD21001	169	New	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	214	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	215	Warranty	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	263	Continuing	85	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
PURE Water Program / ALA00001	306	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	308	Warranty	90	Medium
Recycled Water Systems Upgrades / AHC00004	307	Continuing	Annual	Annual
Transportation				
Market Street-47th to Euclid-Complete Street / S16061	398	Continuing	95	High
City Heights Pedestrian Improvements / S15044	379	Warranty	91	High
City Heights Sidewalks and Streetlights / S19005	380	Continuing	91	High
Carroll Canyon Road Planning Study / P21000	365	New	87	High
University Avenue Complete Street Phase1 / S18001	430	Continuing	86	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	386	Continuing	82	High
University Avenue Mobility / S00915	431	Continuing	82	High
La Media Road Improvements / S15018	395	Continuing	77	High
Genesee Avenue Widen I-5 Crossing / S00839	388	Warranty	76	High
Torrey Pines Road Improvement Phase 2 / S15023	424	Warranty	75	High
Sea World Dr/I5 Interchange Improvement / S00888	414	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	378	Warranty	73	High
Miramar Road-I-805 Easterly Ramps / S00880	400	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	416	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	436	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	389	Warranty	69	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	434	Underfunded	68	Medium
Streamview Drive Improvements Phase 2 / S18000	420	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	393	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	403	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	404	Continuing	66	Medium
Airway Road Improvements / P19007	365	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	366	Continuing	65	Medium
Alvarado Road Realignment / P18007	365	Continuing	63	Medium
Del Sol Boulevard-Central / S00858	385	Warranty	62	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
SR 163/Friars Road / S00851	417	Warranty	61	Medium
Linda Vista/Genesee Intersection Improve / S00907	396	Warranty	59	Medium
Palm Avenue Roadway Improvements / S00913	406	Warranty	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	418	Warranty	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	401	Continuing	56	Low
Regents Rd Widening-Genesee to Executive / S00881	412	Warranty	56	Low
5th Avenue Promenade / P21001	365	Continuing	54	Low
Palm Avenue Interstate 805 Interchange / S00869	405	Continuing	53	Low
Park Boulevard At-Grade Crossing / S15045	407	Continuing	53	Low
Talmadge Traffic Calming Infrastructure / S17001	236	Continuing	53	Low
Golf Course Drive Improvements / S15040	194	Continuing	52	Low
Market St-Euclid to Pitta-Improvements / S16022	397	Continuing	50	Low
Switzer Canyon Bridge Enhancement Prog / S10054	234	Continuing	47	Low
Torrey Meadows Drive Overcrossing / S10015	423	Continuing	46	Low
Torrey Pines Road Slope Restoration / S00877	425	Warranty	42	Low
Carmel Country Road Low Flow Channel / S00969	372	Continuing	41	Low
Euclid Avenue & Home Improvements / S00886	387	Warranty	40	Low
Convert RB Medians-Asphalt to Concrete / L12000	185	Continuing	35	Low
Balboa Avenue Corridor Improvements / S00831	367	Warranty	12	Low
Citrus & Conifer Reconstruction / P20002	365	Continuing	19	Low
Coastal Rail Trail / S00951	384	Continuing	82	High
Bicycle Facilities / AIA00001	368	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	369	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	370	Continuing	Annual	Annual
Guard Rails / AIE00002	390	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	392	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	391	Continuing	Annual	Annual
Median Installation / AIG00001	399	Continuing	Annual	Annual
New Walkways / AIK00001	402	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	415	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Street Light Circuit Upgrades / AIH00002	421	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	422	Continuing	Annual	Annual
Traffic Calming / AIL00001	426	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	427	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	428	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	432	Continuing	Annual	Annual
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	371	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	373	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	375	Warranty	N/A	N/A
Carmel Vly Rd E Wildlife Xing / RD20006	376	Warranty	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	377	Warranty	N/A	N/A
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	374	Warranty	N/A	N/A
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	381	Warranty	N/A	N/A
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	382	Warranty	N/A	N/A
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	383	Warranty	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	394	Warranty	N/A	N/A
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	409	Warranty	N/A	N/A
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	408	Warranty	N/A	N/A
Playa del Sol Parkway / RD20000	410	Warranty	N/A	N/A
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	411	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	413	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	419	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	433	Continuing	N/A	N/A
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	435	Warranty	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	279	Continuing	89	High
Alvarado Trunk Sewer Phase IV / S15019	269	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	314	Continuing	84	Medium
South Mission Valley Trunk Sewer Ph II / S21002	312	Continuing	83	Medium
Kearny Mesa Trunk Sewer / S20000	281	Continuing	77	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Metropolitan Waste Water Department Trunk Sewers / AJB00001	290	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	302	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	311	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	318	Continuing	Annual	Annual
Water				
Water SCADA Upgrade Phase I / S21001	324	Continuing	99	High
Catalina 12inch Cast Iron Mains / S12008	270	Warranty	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	292	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	300	Continuing	98	High
Otay 2nd Pipeline Phase 4 / S20001	298	Continuing	97	High
Alvarado 2nd Extension Pipeline / S12013	268	Continuing	95	Medium
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	299	Continuing	95	Medium
30th Street Pipeline Replacement / S12010	265	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	316	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	319	Continuing	93	Medium
Morena Pipeline / S16027	293	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	301	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	297	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	320	Continuing	90	Medium
El Monte Pipeline No 2 / S10008	274	Continuing	86	Medium
La Jolla Scenic Drive 16inch Main / S12009	282	Warranty	82	Low
La Jolla View Reservoir / S15027	283	Continuing	80	Low
Little McGonigle Ranch Road Pipeline / S00069	285	Warranty	70	Low
Corrosion Control / AKA00001	273	Continuing	Annual	Annual
Freeway Relocation / AKB00002	277	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	280	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	284	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	303	Continuing	Annual	Annual
Water Main Replacements / AKB00003	322	Continuing	Annual	Annual
New 16" Water Mains (U-3) / RD15003	296	Warranty	N/A	N/A



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Capital Improvements Program

Project Types

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in Table 1.

Table 1: Airport Assets

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	\$ 4,216,494	\$ -	\$ -	4,216,494
Total	\$ 4,216,494	\$ -	\$ -	4,216,494

Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in Table 2.

Table 2: Building

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Bldg - Community Centers	\$ 1,315,000	\$ -	\$ -	1,315,000
Bldg - Libraries	48,608,251	-	33,904,438	82,512,689
Bldg - MWWWD - Laboratories	3,430,851	1,200,000	24,800,000	29,430,851
Bldg - MWWWD - Pump Stations	89,658,585	2,200,000	41,921,904	133,780,489
Bldg - MWWWD - Treatment Plants	50,837,920	41,955,182	66,284,097	159,077,199
Bldg - Operations Facility / Structures	73,265,491	-	13,772,123	87,037,614
Bldg - Other City Facility / Structures	176,316,849	6,827,524	1,224,023,802	1,407,168,175
Bldg - Parks - Recreation/Pool Centers	37,225,102	-	8,000,000	45,225,102
Bldg - Pub Safety - Fire Fac / Struct	63,700,027	-	91,839,444	155,539,471
Bldg - Pub Safety - Lifeguard Stations	764,822	-	6,492,777	7,257,599
Bldg - Pub Safety - Police Fac / Struct	10,530,275	-	6,800,000	17,330,275
Bldg - Water - Pump Stations	61,213,558	4,950,000	28,058,281	94,221,839
Bldg - Water - Reservoirs/Dams	5,480,000	-	15,874,982	21,354,982
Bldg - Water - Standpipes	147,724,243	3,325,577	43,657,006	194,706,826
Bldg - Water - Treatment Plants	3,769,966	5,434,166	39,767,360	48,971,492
Bldg - Water - Wells	3,000,000	-	381,494	3,381,494
Total	\$ 776,840,940	\$ 65,892,449	\$ 1,645,577,708	\$ 2,488,311,097

Capital Improvements Program Project Types

Drainage

Drainage projects are related to the stormwater system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Stormwater Department and the Drainage Project Types can be seen below in Table 3.

Table 3: Drainage

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 27,335,633	\$ -	\$ 1,145,454,049	\$ 1,172,789,682
Drainage - Channels	1,870,398	-	30,850,000	32,720,398
Drainage - Storm Drain Pipes	115,272,236	1,000,000	300,359,584	416,631,820
Total	\$ 144,478,267	\$ 1,000,000	\$ 1,476,663,633	\$ 1,622,141,900

Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in Table 4.

Table 4: Golf Courses

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	\$ 33,289,103	\$ 3,510,000	\$ -	\$ 36,799,103
Total	\$ 33,289,103	\$ 3,510,000	\$ -	\$ 36,799,103

Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in Table 5.

Table 5: Intangible Assets - Information Tech

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Intangible Assets - Information Tech	\$ 16,801,624	\$ -	\$ 550,000	\$ 17,351,624
Total	\$ 16,801,624	\$ -	\$ 550,000	\$ 17,351,624

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in Table 6.

Capital Improvements Program Project Types

Table 6: Landfills

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Landfills	\$ 52,747,000	\$ 5,586,000	\$ 800,000	\$ 59,133,000
Landfills - Supporting Fac / Struct	15,743,904	-	-	15,743,904
Total	\$ 68,490,903	\$ 5,586,000	\$ 800,000	\$ 74,876,903

Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in Table 7.

Table 7: Parks

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	\$ 64,828,961	\$ -	\$ 21,853,085	\$ 86,682,046
Parks - Mini Parks	20,234,595	-	611,930	20,846,525
Parks - Miscellaneous Parks	178,805,748	30,000	68,534,280	247,370,028
Parks - Neighborhood	67,740,302	-	28,169,259	95,909,561
Parks - Open Space	6,151,754	70,000	1,589,742	7,811,496
Parks - Resource Based	16,755,641	-	(625,000)	16,130,641
Parks - Shorelines	882,907	-	22,800,000	23,682,907
Parks - Trails	7,804,468	-	700,000	8,504,468
Total	\$ 363,204,374	\$ 100,000	\$ 143,633,296	\$ 506,937,670

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in Table 8.

Table 8: Potable Reuse

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 672,312,138	\$ 360,465,234	\$ 760,802,243	\$ 1,793,579,615
Total	\$ 672,312,138	\$ 360,465,234	\$ 760,802,243	\$ 1,793,579,615

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in Table 9.

Capital Improvements Program Project Types

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 86,899	\$ -	\$ -	86,899
Reclaimed Water System - Reservoirs	1,500,000	-	-	1,500,000
Total	\$ 1,586,899	\$ -	\$ -	1,586,899

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in Table 10.

Table 10: Transportation

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 33,274,271	\$ 6,000,000	\$ 136,450,016	175,724,287
Trans - Bridge - Vehicular	368,578,746	-	186,028,117	554,606,863
Trans - Ped Fac - Sidewalks	40,728,149	4,500,000	159,396,600	204,624,749
Trans - Roads/Widening/Reconfiguration	16,103,238	-	27,416,762	43,520,000
Trans - Roadway	388,193,407	8,849,504	632,893,396	1,029,936,307
Trans - Roadway - Enhance/Scape/Medians	31,508,747	2,020,000	13,830,000	47,358,747
Trans - Roadway - Erosion/Slope/Ret Wall	4,597,720	-	-	4,597,720
Trans - Roadway - GRails/BRails/Safety	8,996,961	600,000	27,584,000	37,180,961
Trans - Roadway - Street Lighting	11,009,537	1,200,000	264,402,000	276,611,537
Trans - Signals - Calming/Speed Abatement	9,832,378	200,000	13,529,580	23,561,958
Trans - Signals - Traffic Signals	28,351,463	4,120,000	151,914,000	184,385,463
Total	\$ 941,174,617	\$ 27,489,504	\$ 1,613,444,471	2,582,108,592

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in Table 11.

Table 11: Wastewater

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 442,410,930	\$ 79,084,773	\$ 264,909,003	786,404,706
Wastewater - Collection Sys - Trunk Swr	91,096,465	34,153,751	111,133,154	236,383,370
Total	\$ 533,507,395	\$ 113,238,524	\$ 376,042,157	1,022,788,076

Capital Improvements Program Project Types

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in Table 12.

Table 12: Water

Project Type	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 582,385,219	\$ 99,493,366	\$ 287,487,048	\$ 969,365,633
Water - Distribution Sys - Transmission	258,975,870	70,711,724	233,180,209	562,867,803
Total	\$ 841,361,088	\$ 170,205,090	\$ 520,667,257	\$ 1,532,233,435



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Capital Improvements Program Funding Sources

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Climate Equity Fund

The Climate Equity Fund (CEF) was recently created by Resolution 313454 in March 2021 to help underserved communities effectively respond to the impacts of climate change. CEF revenues are received from a portion of the gas and electric franchise fees. CEF projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. The Climate Equity Index is a tool that measures the level of access to opportunity residents have within a census tract.

Development Impact Fees

In urbanized communities which are near buildout, as defined in the City's General Plan, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provisions of a portion of the financing needed for public facilities identified in the Impact Fee Study, and to maintain existing levels of service for that community. Upon determination of the community buildout population, the estimated cost to construct the facilities is divided amongst residential and nonresidential development.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBA) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. The Gas Tax Fund includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of public right-of-way in order to continue to receive funding.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

Capital Improvements Program

Funding Sources

Infrastructure Fund

The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure,” including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure costs. Generally, the amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvement and activities that increase the availability, supply, and effective use of parking to residents, visitors and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public

Capital Improvements Program Funding Sources

right-of-way in order to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in Table 1.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2022	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494
Antenna Lease Fund	1,278,013	-	-	1,278,013
Bond Financing	126,091,676	-	350,868,766	476,960,442
Bus Stop Capital Improvement Fund	4,942	-	866,000	870,942
Capital Outlay - Land Sales	35,363,366	-	-	35,363,366
Capital Outlay - Other	22,771,335	-	-	22,771,335
Capital Outlay - Police Decentralization Land Sales	71,143	-	-	71,143
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	86,317,092	-	-	86,317,092
Developer Funding	34,761,854	-	2,800,298	37,562,152
Development Impact Fees	163,626,610	-	3,832,770	167,459,380
Donations	12,319,579	-	3,600,000	15,919,579
EDCO Community Fund	1,010,185	-	-	1,010,185
Energy Conservation Program Fund	658,594	-	1,000,000	1,658,594
Energy Upgrades CEC Loan Fund	30,273,755	-	-	30,273,755
Enhanced Infrastructure Financing District Fund	369,048	-	1,827,500	2,196,548
Environmental Growth Funds	8,238,538	-	-	8,238,538

Capital Improvements Program Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2022	Future Fiscal Years	Funding Source Total
Facilities Benefit Assessments	349,906,088	-	31,400,092	381,306,180
Federal Grants	197,793,588	-	53,518,194	251,311,782
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	4,383,802	-	-	4,383,802
Gas Tax Fund	40,752,242	-	-	40,752,242
General Fund	62,045,685	5,421,600	-	67,467,285
Golf Course Enterprise Fund	33,139,103	3,510,000	-	36,649,103
Habitat Acquisition Fund	625,000	-	(625,000)	-
Infrastructure Fund	34,170,745	-	-	34,170,745
Infrastructure Improvement Funds	1,496	-	-	1,496
Library System Improvement Fund	1,886,256	-	227,225	2,113,481
Maintenance Assessment Districts	1,861,814	20,000	-	1,881,814
Mission Bay Park Improvement Fund	56,911,173	-	26,000,000	82,911,173
Mission Trails Regional Park Fund	1,732,093	-	-	1,732,093
Non-CIP Funds	300,000	-	-	300,000
OneSD/ERP Funding	349,679	-	-	349,679
Other Funding	51,333,498	-	22,025,993	73,359,491
Other Grants	3,150,529	-	-	3,150,529
Parking Meter Districts	7,053,043	-	-	7,053,043
Park Service District Funds	4,437,974	-	-	4,437,974
Proposition 42 Replacement - Transportation Relief Fund	13,977,124	-	-	13,977,124
Recycling Fund	16,000,000	814,400	-	16,814,400
Redevelopment Funding	8,952,109	-	-	8,952,109
Refuse Disposal Fund	42,763,255	-	800,000	43,563,255
Regional Transportation Congestion Improvement Program	48,563,759	-	-	48,563,759
San Diego Regional Parks Improvement Fund	28,334,261	-	21,331,492	49,665,753
San Diego Unified School District	500,000	-	-	500,000
Sea World Traffic Mitigation Fund	10,987,156	-	-	10,987,156
Sewer Funds	1,047,564,236	321,162,358	822,235,049	2,190,961,643
State Grants	36,274,786	-	34,377,952	70,652,738
Sunset Cliffs Natural Park Fund	933,702	100,000	-	1,033,702
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	188,340,825	21,469,504	95,104,749	304,915,078
Trench Cut/Excavation Fee Fund	16,951,167	2,000,000	8,000,000	26,951,167
Unidentified Funding	-	-	3,865,641,624	3,865,641,624
Utilities Undergrounding Program Fund	56,709,450	5,000,000	40,000,000	101,709,450
Water Fund	1,494,407,942	387,988,939	1,153,348,061	3,035,744,942
Total	\$ 4,397,263,843	\$ 747,486,801	\$ 6,538,180,765	\$ 11,682,931,409

Capital Improvements Program Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in Table 2.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	72	High	\$ 5,769	0.10 %
Guard Rails / AIE00002	390	Annual	Annual	20,000	0.50 %
SR94/Euclid Av Interchange Phase 2 / S14009	418	57	Medium	300,000	4.40 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	386	82	High	3,131,838	6.30 %
La Media Road Improvements / S15018	395	77	High	2,889,262	6.80 %
Olive Grove Community Park ADA Improve / S15028	212	65	High	299,369	8.00 %
Hickman Fields Athletic Area / S00751	195	60	Medium	1,000,000	9.50 %
Egger/South Bay Community Park ADA Improvements / S15031	190	60	Medium	503,855	11.10 %
Ocean Beach Pier Improvements / S20011	211	47	Low	5,564,000	23.50 %
Beyer Park Development / S00752	168	51	Low	5,752,493	29.60 %
Traffic Signals - Citywide / AIL00004	427	Annual	Annual	6,841,000	31.50 %
Traffic Signals Modification / AIL00005	428	Annual	Annual	7,721,000	31.90 %
Rancho Bernardo CP Improvements / L20000	218	61	Medium	496,737	38.20 %
Otay Mesa Truck Route Phase 4 / S11060	404	66	Medium	10,630,702	38.70 %
Traffic Calming / AIL00001	426	Annual	Annual	7,060,000	42.80 %
Median Installation / AIG00001	399	Annual	Annual	9,750,000	43.80 %
Street Resurfacing and Reconstruction / AID00005	422	Annual	Annual	264,466,228	45.00 %
Chollas Creek Oak Park Trail / S20012	182	85	High	700,000	45.10 %
Bridge Rehabilitation / AIE00001	369	Annual	Annual	15,011,333	45.50 %
Sidewalk Repair and Reconstruction / AIK00003	415	Annual	Annual	39,873,000	49.60 %
SD River Dredging Qualcomm Way to SR163 / S00606	227	69	Medium	1,000,000	52.30 %
Ocean Beach Branch Library / S20015	146	62	Low	4,448,511	52.30 %
Canon Street Pocket Park / S16047	170	58	Medium	1,350,909	52.60 %
Drainage Projects / ACA00001	344	Annual	Annual	217,200,564	53.10 %
Mohnike Adobe and Barn Restoration / S13008	206	62	Medium	1,583,973	58.70 %
City Heights Sidewalks and Streetlights / S19005	380	91	High	1,500,000	60.00 %
Dennerly Ranch Neighborhood Park / S00636	186	47	Low	13,203,803	61.10 %
Junipero Serra Museum ADA Improvements / S15034	199	60	Medium	1,464,461	63.40 %
Fire-Rescue Air Operations Facility / S15012	131	78	Medium	18,382,448	67.00 %
Golf Course Drive Improvements / S15040	194	52	Low	3,711,439	70.80 %
State Route 56 Freeway Expansion / RD14000	419	N/A	N/A	90,000,000	72.80 %
Street Light Circuit Upgrades / AIH00002	421	Annual	Annual	21,589,000	75.50 %
Palm Avenue Interstate 805 Interchange / S00869	405	53	Low	29,813,578	76.60 %
Fleet Operations Facilities / L14002	100	84	High	7,034,151	77.00 %

Capital Improvements Program Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
New Walkways / AIK00001	402	Annual	Annual	85,167,000	77.00 %
Sunset Cliffs Park Drainage Improvements / L14005	233	69	High	6,008,664	77.40 %
Streamview Drive Improvements Phase 2 / S18000	420	67	Medium	12,559,900	82.30 %
NTC Aquatic Center / S10000	209	56	Low	8,000,000	84.30 %
Chollas Lake Improvements / L18001	183	65	High	4,700,000	84.70 %
City Facilities Improvements / ABT00001	333	Annual	Annual	436,689,708	86.40 %
Bicycle Facilities / AIA00001	368	Annual	Annual	124,139,000	86.60 %
Fire Station No. 49 - Otay Mesa / S00784	127	81	Medium	20,000,000	88.60 %
Watershed CIP / ACC00001	347	Annual	Annual	1,043,016,216	88.90 %
Market St-Euclid to Pitta-Improvements / S16022	397	50	Low	4,976,600	89.40 %
North Pacific Beach Lifeguard Station / S10119	133	83	Medium	6,492,777	89.50 %
Fairmount Avenue Fire Station / S14018	123	83	Medium	20,000,000	89.60 %
San Carlos Branch Library / S00800	148	N/A	N/A	24,506,984	90.60 %
Fire Station No. 51 - Skyline Hills / S14017	129	83	Medium	12,640,957	91.00 %
Install T/S Interconnect Systems / AIL00002	391	Annual	Annual	128,452,000	92.80 %
Village Center Loop Rd-N Carmel Valley Rd / S19002	434	68	Medium	49,200,000	92.80 %
Installation of City Owned Street Lights / AIH00001	392	Annual	Annual	238,713,000	96.30 %
Maple Canyon Storm Drain Upgrade / S20003	346	86	Medium	29,250,000	96.70 %
Sea World Dr/I5 Interchange Improvement / S00888	414	74	High	119,072,571	99.10 %
Fire Station No. 54 - Paradise Hills / S00785	130	81	Medium	16,116,346	99.50 %
Convention Center Phase III Expansion / S12022	97	N/A	N/A	681,640,478	99.50 %
Total				\$ 3,865,641,624	

Capital Improvements Program

Community Planning

Community Planning

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the City's community plans. It provides infill and remaining new growth development guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village vision is unique to the community in which it is located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City

Capital Improvements Program

Community Planning

challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long-range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. Planning group recommendations are integral components of the planning process.

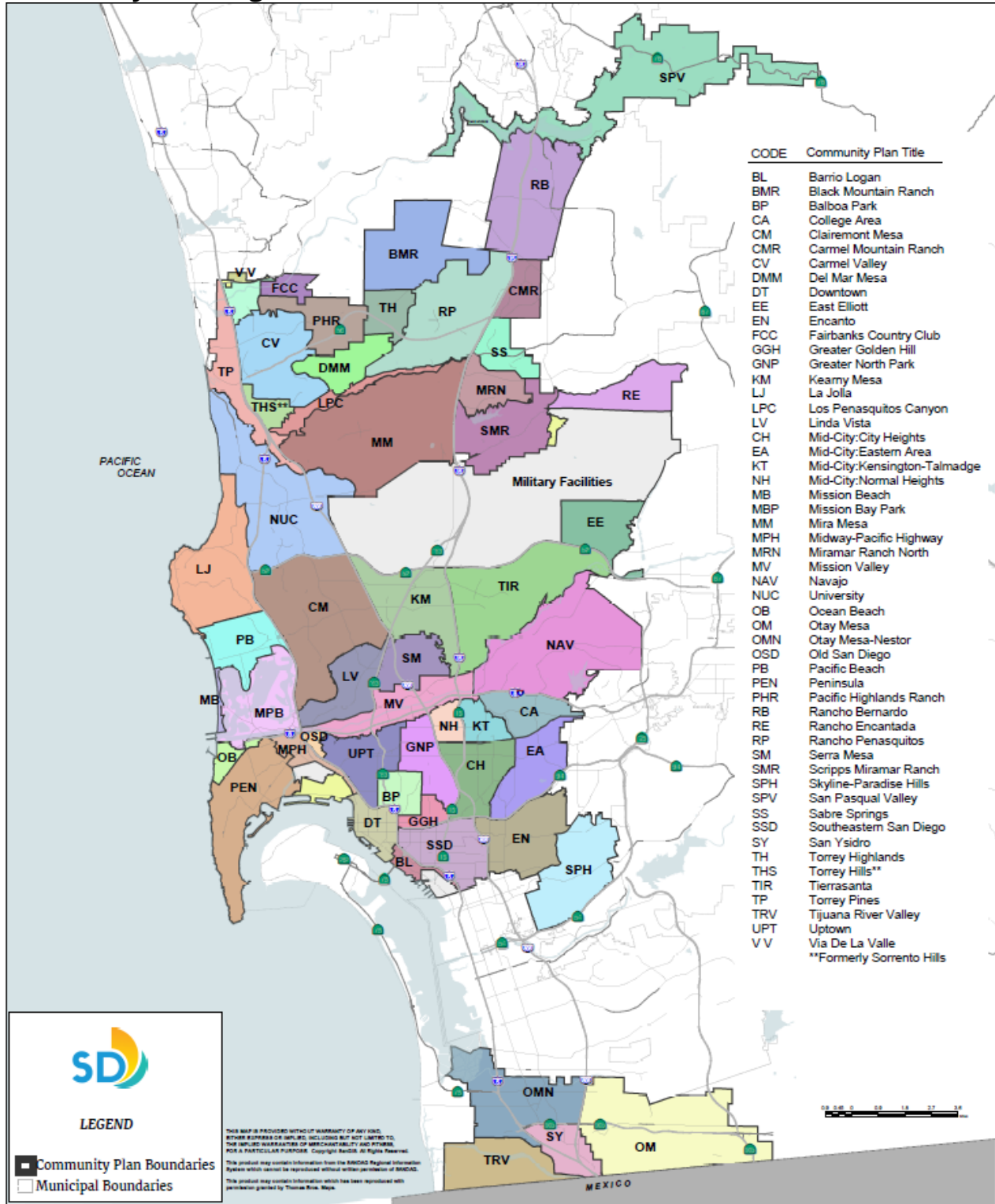
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002 and General Plan Policy PF.A.4. a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

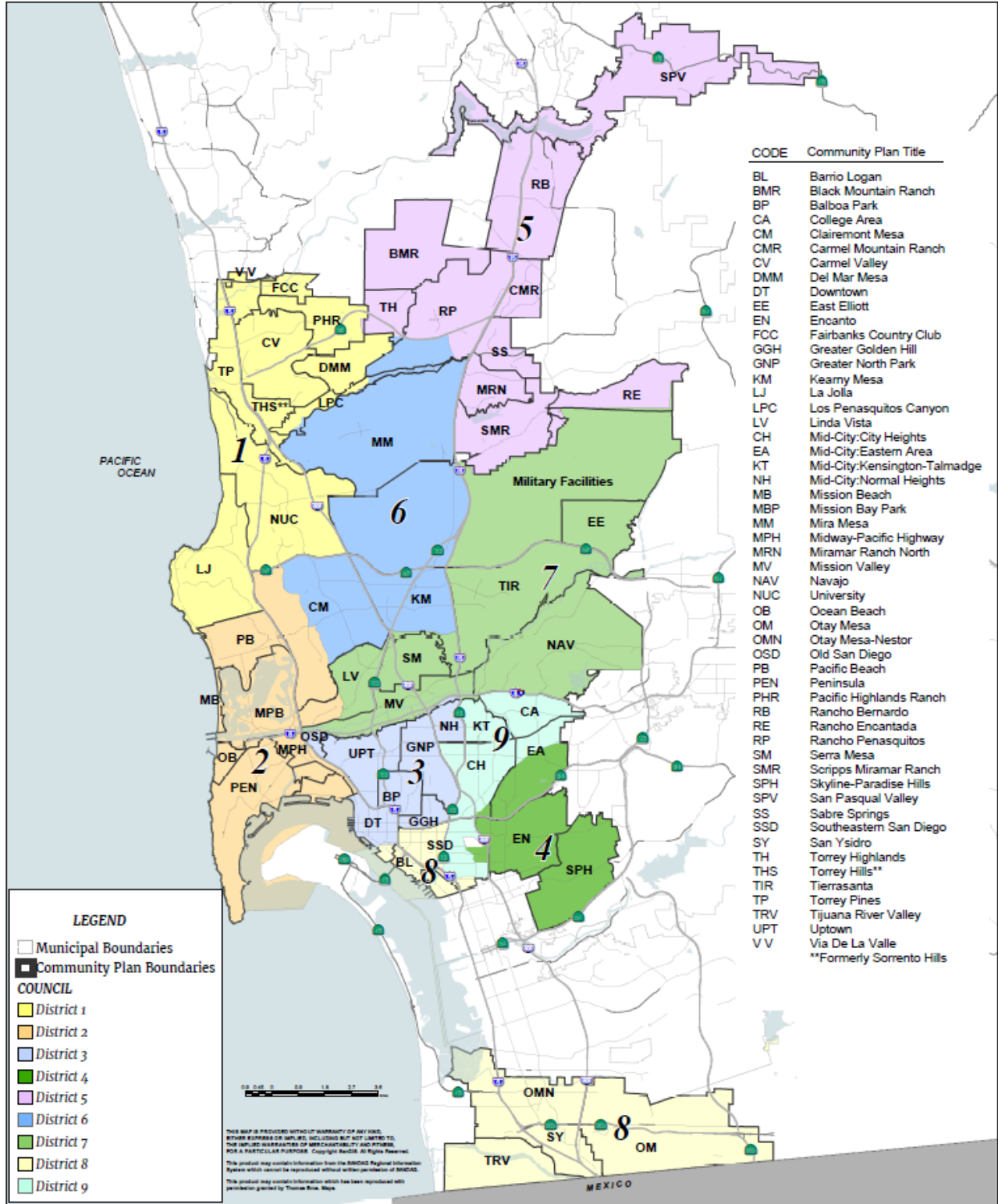
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program Guide to the Capital Improvements Projects

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2020 are included in addition to new projects scheduled to begin in Fiscal Year 2022. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 447 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2021 accomplishments and Fiscal Year 2022 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types, or abandoned, once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Citrus & Conifer Reconstruction / P20002
Priority Category: Low **Priority Score: 19**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Infrastructure Fund	100012	\$ 71,011	\$ 228,989	\$ -	\$ 300,000
Total		\$ 71,011	\$ 228,989	\$ -	\$ 300,000

Technology Projects

Technology projects are citywide and focused on information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Status: Continuing	Contact Information: Le, Thuy
Duration: 2019 - 2022	619-446-5023 tle@sanidiego.gov

Project Attributes

Transportation

Market St-Euclid to Pitta-Improvements / S16022 **Trans - Ped Fac - Sidewalks**

Council District: 4	Priority Score: 50
Community Planning: Southeastern (Encanto Neighborhoods)	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2016 - 2026	619-533-3770
Improvement Type: New	gchui@sanidiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in Table 1 below:

Capital Improvements Program

Guide to the Capital Improvements Projects

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing replacements and improvements requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

T: Technology - These projects are information systems projects.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 55. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 67.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 67.

Capital Improvements Program

Guide to the Capital Improvements Projects

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2022 Proposed Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2021, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 43.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 43.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Years 2023 and 2024 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: \$1,478,943 was de-appropriated from this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Description - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification - This component explains why a project is needed and describes any legal requirements for the project, including state or federal mandates.

Capital Improvements Program

Guide to the Capital Improvements Projects

Operating Budget Impact - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 67.

Schedule - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes - This component explains any changes that have occurred since publication of the Fiscal Year 2021 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 61.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022						Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
General Fund Commercial Paper Notes	400869	\$ 109,551	\$ 444,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,860
Scipps Miramar Ranch DIF	400863	408	606,538	-	-	-	-	-	-	-	-	606,946
Scipps Miramar Ranch FBA	400086	1,447,318	417,456	-	-	-	-	-	-	-	-	1,864,773
Scipps/Miramar Misc	400257	118,269	-	-	-	-	-	-	-	-	-	118,269
Scipps/Miramar-Major District	400029	2,737,788	-	-	-	-	-	-	-	-	-	2,737,788
Village & Country Settlement	400195	129,645	-	-	-	-	-	-	-	-	-	129,645
Total		\$ 4,542,978	\$ 1,468,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,011,280

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2022 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 31, 2020. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2022, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 31, 2020.

FY 2022 - This is the amount of funding approved in the Fiscal Year 2022 Proposed CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2022 Anticipated - Funding that is received after December 31, 2020 or uncertain to be received during Fiscal Year 2022 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, donations, and financing, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as Developer Impact Fees. The City is not legally bound to any Fiscal Year 2022 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Capital Improvements Program

Guide to the Capital Improvements Projects

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2022 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2022 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the funding needs in outlying fiscal years.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department’s operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	1,703,514	1,703,514	1,703,514

Full-time Equivalents (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 65.



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Proposed FISCAL YEAR Budget 2022



VOLUME 3 Capital Improvements Projects

MAYOR TODD GLORIA

The City of
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Airports



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Airports

The Airports Division manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of real estate. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 300,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by the Federal Aviation Administration (FAA) with Caltrans matching grants, as well as Airports enterprise fund.

2021 CIP Accomplishments

The Airports Division had several accomplishments and successes in Fiscal Year 2021, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Initiated the design for the Runway 10L/28R Grooving and Marking Project
- Completed non-capital Phase I of the Montgomery Field Commercial Building tenant improvements (Engineering Campus)

Brown Field (KSDM)

- Initiated the design for the Runway 8R/26L Rehabilitation Project
- Initiated the design of the General Aviation Temporary Facility for Customs and Border Patrol
- Initiated the design for the rehabilitation of Taxiway G (East)

2022 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with Federal, State, and local regulations and policies. To achieve this in Fiscal Year 2022, the Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete the Runway 10L/28R Grooving and Marking construction project
- Initiate the design of the rehabilitation Runway 10R/28L, Taxiway B, Taxiway F
- Rehabilitate the Terminal Parking Lot East
- Rehabilitate the apron at the west end of the airport (by Spider's leasehold)

Brown Field (KSDM)

- Complete construction of the General Aviation Temporary Facility for Customs and Border Patrol



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Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 2,220,200	\$ -	\$ -	\$ 2,220,200
Montgomery-Gibbs Executive Airport / AAA00001	1,996,294	-	-	1,996,294
Total	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494



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Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Otay Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State Americans with Disabilities Act (ADA) regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Brown Field Special Aviation	700028	\$ 259,615	\$ 1,960,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,200
Total		\$ 259,615	\$ 1,960,584	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,200

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State Americans with Disabilities Act (ADA) regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Montgomery Field Special Aviation	700030	\$ 816,745	\$ 1,179,548	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,996,294
Total		\$ 816,745	\$ 1,179,548	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,996,294

Citywide



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The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, information technology, and the Convention Center.

2021 CIP Accomplishments

The following Citywide project accomplishments were made in Fiscal Year 2021:

- Completed the design for the Kearny Mesa Repair Facility
- Continued progress on the Centralized Payment Processing Solution System upgrade
- Continued progress on the Treasurers Delinquent Accounts Collection System upgrade

2022 CIP Goals

The following Citywide project accomplishments are anticipated for Fiscal Year 2022:

- Completion of the Centralized Payment Processing Solution System upgrade
- Completion of the Treasurers Delinquent Accounts Collections System
- Completion of the Accela System upgrade
- Initiate construction of the Kearny Mesa Repair Facility



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Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 26,213,542	\$ -	\$ -	\$ 26,213,542
Accela Implementation Phase 2 / T19003	3,259,466	-	-	3,259,466
Centralized Payment Processing Solution / T19002	455,000	-	-	455,000
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
EAM Enhancements / T19001	501,679	-	-	501,679
Enterprise Funded IT Projects / ATT00002	11,089,531	-	-	11,089,531
Fleet Operations Facilities / L14002	2,098,735	-	7,034,151	9,132,886
Governmental Funded IT Projects / ATT00001	1,495,948	-	550,000	2,045,948
Kearny Mesa Facility Improvements / S20009	1,000,000	-	13,772,123	14,772,123
Total	\$ 50,484,721	\$ -	\$ 702,996,752	\$ 753,481,473



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Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	80
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2017 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements will increase building's occupancy and bring the building into compliance with current Americans With Disabilities Act (ADA) standards.

Justification: These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements will provide the needed office space for the more than 500 employees that were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate has more than \$90 million in deferred maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently undergoing re-scoping.

Summary of Project Changes: The City moved out of the facility in January 2020 following the discovery of Asbestos Concrete Material (ACM). Pending the outcome of litigation, the City ceased sending rent payments as of September 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
101 Ash Facility Improvements	400866	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,517,649	-	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,755,013	(4,565)	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	7,873,470	-	-	-	-	-	-	-	-	-	7,873,470
Total		\$ 26,218,107	\$ (4,565)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,213,542

Citywide

Accela Implementation Phase 2 / T19003

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Le, Thuy
Duration:	2019 - 2022		619-446-5023 tle@sandiego.gov

Description: This project is the next phase in the effort to replace Development Services Department's (DSD) Project Tracking System (PTS). PTS is an in-house system which DSD and the Department of IT staff began developing in 1998 and placed into operation in 2001. DSD uses PTS as its core information system to manage the permitting and development functions for the department. These include the review, comment, issuance, inspection, and archiving functions which are needed in managing the department's permits and projects, as well as code enforcement activities. The scope of this project includes the design, configuration, testing, and deployment of the Development Services module of the Accela platform, as well as the enhancement of the Accela Citizen Access portal. Phase 2 will involve the following: create all permit and approval types found in PTS within Accela, enable multiple independent review cycle functionality to occur, accommodate different review methods (e.g., over-the-counter, submittal, and appointment), expand electronic plan review to digitize 100%, develop and update policies and procedures to support the Accela system, develop interfaces between Accela and other technologies, enhance the Accela Citizen Access public portal and develop and deliver employee training.

Justification: In 2012, the Office of the City Auditor issued an audit report which recommended the replacement of PTS with an off-the-shelf package that meets the functional needs of the Department. This project will complete the replacement process of PTS with the Accela platform, as well as address outstanding audit recommendations made by the Office of the City Auditor for various performance audits of the Development Services Department.

Operating Budget Impact: None.

Schedule: The target completion date for Phase 2 is the Spring of 2021. This will also mark the full implementation of the Accela system.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Development Services-CIP	700102	\$ 2,969,944	\$ 289,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,465
Total		\$ 2,969,944	\$ 289,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,465

Citywide

Centralized Payment Processing Solution / T19002

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Cadena, Tracy
Duration:	2019 - 2021		619-236-6954 tcadena@sandiego.gov

Description: This project will provide a centralized payment processing solution to consolidate the multiple point-of-sale and online applications. This project is to replace the legacy system used by the Office of the City Treasurer and Public Utilities Departments. This project will include the interfaces required for revenue and deposit reporting. Future projects will include replacing all citywide point-of-sale systems and online payment applications.

Justification: This project will consolidate online payment processes from multiple back-end programs which will provide a higher quality of service to the public and streamline payment processing citywide.

Operating Budget Impact: None

Schedule: A Request for Proposal process was completed in Fiscal Year 2018. An agreement was executed with the selected vendor and the project was initiated in Fiscal Year 2019. The Design document was completed during Fiscal Year 2020. Implementation was completed in Fiscal Year 2020 and system stabilization will be completed in Fiscal Year 2021.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 265,560	\$ 19,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	84,776	224	-	-	-	-	-	-	-	-	85,000
Water Utility - CIP Funding Source	700010	84,776	224	-	-	-	-	-	-	-	-	85,000
Total		\$ 435,113	\$ 19,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 455,000

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McGriff, Caryn
Duration:	2010 - 2040		619-236-6773
Improvement Type:	Betterment		cmcgriff@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: This project was used to fund the Crest Canyon Storm Drain emergency project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Cetin, Elif
Duration:	2015 - 2024		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 1,580,391	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,324,417	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Citywide

EAM Enhancements / T19001

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Lonergan, Gerard
Duration:	2019 - 2022		619-236-7192 glonergan@sandiego.gov

Description: This initiative is focused on delivering enhancements that have been requested by the Public Utilities Department (PUD) to the SAP Enterprise Asset Management (EAM) Solution. These requests rely on improvements to the following components: Work Manager, SAP, GIS, and Reporting.

Justification: These enhancements increase the usability experience for PUD and their work crews. Enhancements are focused on making data capture on the mobile device easier and more accurate. Added functionality will also be brought forward in SAP/EAM and GIS. Additionally, increased reporting will necessitate the development of additional reports.

Operating Budget Impact: None.

Schedule: This project began in December 2018 and is scheduled to be complete in Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
IT CIP Contributions	200802	\$ 78,018	\$ 23,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 101,679
Metro Sewer Utility - CIP Funding Source	700009	67,523	20,477	-	-	-	-	-	-	-	-	88,000
Muni Sewer Utility - CIP Funding Source	700008	116,630	35,370	-	-	-	-	-	-	-	-	152,000
Water Utility - CIP Funding Source	700010	122,769	37,231	-	-	-	-	-	-	-	-	160,000
Total		\$ 384,940	\$ 116,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 501,679

Citywide

Enterprise Funded IT Projects / ATT00002

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Walker, Bill
Duration:	2020 - 2040		619-533-3465
			walkerw@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 462,354	\$ 7,357,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,819,560
Muni Sewer Utility - CIP Funding Source	700008	526,618	798,420	-	-	-	-	-	-	-	-	1,325,038
Water Utility - CIP Funding Source	700010	714,552	1,230,381	-	-	-	-	-	-	-	-	1,944,933
Total		\$ 1,703,525	\$ 9,386,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,089,531

Citywide

Fleet Operations Facilities / L14002

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	84
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2019 - 2024		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with a runway system each with a 33-foot span and a capacity of 2-tons located within the Fleet Repair Facilities at the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations.

Justification: This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations. Chollas Operations Yard crane replacement and related improvements are needed to assist Fleet staff to safely and efficiently complete necessary repairs.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the Phase 1 & 2 electrical projects were completed in Fiscal Year 2017. Phase 1 & 2 closed in Fiscal Year 2020 due to implementation of an alternative solution. Design for Phases 3, 4, 5, & 6 began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction of Phases 4 & 5 is scheduled to begin in Fiscal Year 2021, while construction of Phase 3 & 6 is scheduled to begin in Fiscal Year 2022, contingent upon the identification funding. Construction completion for Phases 3, 4, 5, & 6 is anticipated for Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$1,445,710 due to increased construction costs for Phase 3. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Fleet Services CIP Fund	400676	\$ 840,803	\$ 888,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,729,773
Gen Serv - Maint/Impr	400179	368,961	-	-	-	-	-	-	-	-	-	368,961
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,034,151	7,034,151
Total		\$ 1,209,764	\$ 888,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,034,151	\$ 9,132,886

Citywide

Governmental Funded IT Projects / ATT00001

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Walker, Bill
Duration:	2020 - 2040		619-533-3465
			walkerw@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 1,059,734	\$ 159,065	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,218,800
Financing	9300	-	-	-	550,000	-	-	-	-	-	-	-	550,000
IT CIP Contributions	200802	147,000	101,000	-	-	-	-	-	-	-	-	-	248,000
Underground Surcharge CIP Fund	200218	-	29,148	-	-	-	-	-	-	-	-	-	29,148
Total		\$ 1,206,734	\$ 289,213	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,045,947

Citywide

Kearny Mesa Facility Improvements / S20009

Bldg - Operations Facility / Structures

Council District:	6	Priority Score:	54
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2020 - 2024		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

Justification: In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September of 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of 1st refusal to purchase the facility, if owner desires to sell.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan

Schedule: Phase I: Design & Permitting began in Fiscal Year 2020 and is scheduled to be completed in Fiscal Year 2021. Phase II: Bid & Award, Construction and subsequent Move-In process will be initiated once funding is appropriated: this process is estimated to begin in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2024, approximately 20 months after initiation.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022 to reflect the anticipated Phase II initiation date.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Financing	9300	\$ -	\$ -	\$ -	\$ 13,772,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,772,123
Fleet Services CIP Fund	400676	886,345	113,655	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 886,345	\$ 113,654	\$ -	\$ 13,772,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,772,123

Unfunded Needs List

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fleet Operations Facilities / L14002	\$ 9,132,886	\$ 7,034,151	77.02 %	This project will provide needed improvements within the City's Fleet Operations repair facilities. Construction of Phases 3 and 6 is unfunded.
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 688,674,629		



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Environmental Services



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Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, and environmentally sound landfill management.

2021 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2021:

- Initiated procurement of drilling services to install additional landfill gas collection wells at the Miramar Landfill
- Completed procurement and began replacement of one in-place scale at the entrance to the Miramar Landfill
- Initiated procurement of modular restroom and locker buildings at the Miramar Landfill
- Prepared and solicited an RFP to relocate and enhance the Miramar Greenery to comply with new regulations pertaining to composting operations
- Initiated construction of the third of three planned projects to improve storm water quality at the Miramar Landfill

2022 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2022:

- Complete procurement for drilling services and install additional landfill gas collection wells at the Miramar Landfill
- Complete procurement and installation of modular restroom and locker buildings at the Miramar Landfill
- Complete construction of the third of three planned projects to improve storm water quality at the Miramar Landfill
- Initiate the design-build project to relocate and enhance the Miramar Greenery facility
- Expand the Compressed Natural Gas (CNG) Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organic collection
- Initiate facility upgrades to ESD Collections Yard, including improvements to the drive-thru truck wash and security upgrades
- Initiate facility improvements to the ESD Collections Yard Repair Shop necessary to accommodate additional trucks to support SB 1383 organic collection



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Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Covered Aerated Static Pile System / S16053	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000
Landfill Improvements / AFA00001	2,034,975	5,586,000	800,000	8,420,975
Miramar Landfill Facility Improvements / L17000	25,412,024	-	-	25,412,024
Miramar Landfill Storm Water Improvements / L18002	20,300,000	-	-	20,300,000
South Chollas Landfill Improvements / S00684	15,743,904	-	-	15,743,904
Total	\$ 68,490,903	\$ 5,586,000	\$ 800,000	\$ 74,876,903



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Environmental Services

Covered Aerated Static Pile System / S16053

Landfills

Council District:	Non-City	Priority Score:	93
Community Planning:	Non-City	Priority Category:	High
Project Status:	Warranty	Contact Information:	Campos, Luis
Duration:	2017 - 2022		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This project provides for design and construction of a covered Aerated Static Pile (ASP) system for processing organics at the Miramar Landfill's Greenery. This system will enhance the production and throughput of compost from clean source separated food scraps and yard waste.

Justification: AB-1826 and the City's Zero Waste Plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: A change order was issued to perform modifications to enhance the ASP system that are scheduled to be delivered in March 2021. Project administration and closeout is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022 and to reflect the change order issued.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Grant Fund - State	600001	\$ 2,295,447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,295,447
Refuse Disposal CIP Fund	700040	1,917,741	786,812	-	-	-	-	-	-	-	-	2,704,553
Total		\$ 4,213,188	\$ 786,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Environmental Services

Landfill Improvements / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Campos, Luis
Duration:	2010 - 2040		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as deemed necessary by SB1383, as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

Justification: This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: Funding has been added to support improvements required per SB1383. The Project Schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 5,071,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,071,600
Recycling Fund CIP Fund	700049	-	-	514,400	-	-	-	-	-	-	-	514,400
Refuse Disposal CIP Fund	700040	175,000	1,859,975	-	-	200,000	200,000	200,000	200,000	-	-	2,834,975
Total		\$ 175,000	\$ 1,859,975	\$ 5,586,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 8,420,975

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	Non-City	Priority Score:	77
Community Planning:	Non-City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the relocation of the Miramar Greenery as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular office, restroom, and locker trailers that have exceeded their service life.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Phase I was abandoned in Fiscal Year 2021 and will be closed in Fiscal Year 2021. Phase II design began in Fiscal Year 2021, with construction anticipated to begin in Fiscal Year 2023 and anticipated completion in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV acquisition was completed in Fiscal Year 2019. Phase V was discontinued in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations anticipated to begin in Fiscal Year 2022 and anticipated to be completed by Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000,000
Refuse Disposal CIP Fund	700040	4,473,288	4,938,736	-	-	-	-	-	-	-	-	9,412,024
Total		\$ 4,473,288	\$ 20,938,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,412,024

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	Non-City	Priority Score:	88
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: The project provides for the construction of storm water infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible.

Justification: The storm water basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phase I was completed in Fiscal Year 2020. Construction of Phase II was completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Refuse Disposal CIP Fund	700040	\$ 7,089,206	\$ 13,210,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000
Total		\$ 7,089,206	\$ 13,210,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Fergusson, Craig
Duration:	2000 - 2022		858-627-3311
Improvement Type:	Replacement		cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and Federal regulatory requirements and to avoid regulatory violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2017. However, it has been determined that additional permanent storm water Best Management Practice (BMP) controls will be needed. Efforts are currently being implemented to initiate the design of these required BMPs with construction anticipated to be completed by Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 5,049,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,049,279
Fleet Services CIP Fund	400676	1,414,386	239,642	-	-	-	-	-	-	-	-	1,654,028
Refuse Disposal CIP Fund	700040	5,180,761	1,130,941	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	2,358,950	369,944	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 14,003,376	\$ 1,740,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,743,903



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Fire-Rescue



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Fire-Rescue

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, ten permanent lifeguard stations, a boat dock and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as, ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

2021 CIP Accomplishments

In Fiscal Year 2021, the San Diego Fire-Rescue Department accomplished the following:

- Completed construction of a new kitchen, ready room, dorm rooms, bathrooms, and ADA upgrades at Fire Station 3 (Little Italy)
- Completed construction of Fire Station 50 (University City)
- Completed preliminary engineering for Fire Station 48 (Black Mountain Ranch)
- Completed environmental, development permits and design for Fairmount Avenue Fire Station
- Initiated environmental and development permits for Fire-Rescue Air Operations Facility Phase II
- Initiated environmental and development permits for Torrey Pines Fire Station

2022 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete environmental surveys and initiate design and construction of Torrey Pines Fire Station
- Initiate design and construction of Fire Station 48 (Black Mountain Ranch)
- Initiate construction building permits for the Fairmount Avenue Fire Station
- Complete environmental surveys and development permits and initiate design and construction of Fire Air Operations Facility Phase II
- Initiate the design of Junior Lifeguard Facility and ADA upgrades (Mission Beach)
- Initiate design of a new permanent Fire Station 51 (Skyline Hills)
- Initiate land acquisition for Fire Station 49 (Otay Mesa)
- Initiate land acquisition for Del Mar Mesa Fire Station
- Initiate design for Lifeguard Headquarters Boating Safety Unit locker, bathrooms, and garage reconstruction (Mission Beach)



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Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Fairmount Avenue Fire Station / S14018	\$ 2,327,795	\$ -	\$ 20,000,000	\$ 22,327,795
Fire Station No. 08 - Mission Hills / S10029	1,398,500	-	-	1,398,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	1,047,660	-	-	1,047,660
Fire Station No. 48 - Black Mountain Ranch / S15015	13,391,307	-	1,699,693	15,091,000
Fire Station No. 49 - Otay Mesa / S00784	86,414	-	22,500,000	22,586,414
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	750,000	-	13,140,957	13,890,957
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	16,116,346	16,200,000
Fire-Rescue Air Operations Facility / S15012	9,058,697	-	18,382,448	27,441,145
North Pacific Beach Lifeguard Station / S10119	764,822	-	6,492,777	7,257,599
Torrey Pines Fire Station / S19003	20,556,000	-	-	20,556,000
Total	\$ 64,464,849	\$ -	\$ 98,332,221	\$ 162,797,070



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Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten fire personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

Justification: This project will provide for a fire station to meet emergency response times for the community.

Operating Budget Impact: Once construction is complete annual operating costs to staff this station will be \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design was completed in Fiscal Year 2021. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The total project cost increased by \$6.2 million due to the updated construction costs per the final design and environmental permitting requirements. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	334,066	51,996	-	-	-	-	-	-	-	-	386,061
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	289,229	5,844	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	565,889	84,049	-	-	-	-	-	-	-	-	649,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000,000	20,000,000
Total		\$ 2,184,307	\$ 143,487	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 22,327,795

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	1,703,514	1,703,514	1,703,514

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	81
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2022. This project is anticipated to close by the end of the fiscal year.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ 375,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,000
Uptown Urban Comm	400121	1,017,573	927	-	-	-	-	-	-	-	-	1,018,500
Total		\$ 1,392,572	\$ 5,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	44
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2022. This project is anticipated to close by the end of the fiscal year.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 111,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	111,945
Infrastructure Fund	100012	27,542	2,458	-	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	905,714	-	-	-	-	-	-	-	-	-	-	905,714
Total		\$ 1,045,201	\$ 2,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,047,659

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	86
Community Planning:	Black Mountain Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2026		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design/build procurement began and will be completed in Fiscal Year 2021. Design/build construction will begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. After construction has been completed, a 25-month maintenance and monitoring period will begin and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. The total project cost has been increased by \$199,693 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022						Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Black Mountain Ranch FBA	400091	\$ 279,343	\$ 13,111,963	\$ -	\$ -	\$ 1,699,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,091,000
Total		\$ 279,343	\$ 13,111,963	\$ -	\$ -	\$ 1,699,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,091,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	-	1,703,514	1,703,514

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2003 - 2026		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures once construction is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition is anticipated to begin in Fiscal Year 2022. Design is anticipated to begin in Fiscal Year 2023 contingent upon the identification of funds. Construction will be scheduled after design is complete.

Summary of Project Changes: Project cost increased by \$14.2 million to reflect approximate cost of construction for stations of comparable size.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Otay Mesa Facilities Benefit Assessment	400856	\$ 4,936	\$ 5,063	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,510,000
Otay Mesa-West (From 39067)	400093	76,414	-	-	-	-	-	-	-	-	-	76,414
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000,000	20,000,000
Total		\$ 81,349	\$ 5,063	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 22,586,413

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	74
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2013 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station will be approximately 13,500 square feet. The building design will comply with Fire's design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction was completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022						Future FY	Unidentified Funding	Project Total
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
North University City-FBA	400080	\$ 14,601,999	\$ 398,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Total		\$ 14,601,999	\$ 398,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs	12.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,701,110	1,703,517	1,703,517	1,703,517	1,703,517

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2026		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a 10,700 square foot permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees that are currently working in the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	461	54,675	-	-	-	-	-	-	-	-	55,135
Financing	9300	-	-	-	250,000	-	-	-	-	-	-	250,000
General Fund Commercial Paper Notes	400869	215,051	113,906	-	-	-	-	-	-	-	-	328,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Skyline/Paradise Urb Comm	400119	-	-	-	250,000	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,640,957	12,640,957
Total		\$ 581,419	\$ 168,580	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,640,957	\$ 13,890,957

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2001 - 2026		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled after a project site and funding have been identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022. The total project cost increased by \$2.9 million due to increased construction costs and the purchase of a fire engine.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,116,346	16,116,346
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,116,346	\$ 16,199,999

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	78
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2016 - 2028		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Phase I of this project provides for the planning, design and reconstruction of an existing building, formerly operated by the Federal Aviation Administration (FAA), as a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. The station area will provide approximately 8,136 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. Phase II provides for two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

Justification: Air Ops personnel currently operate from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase I is completed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase I is completed and will be closed by the end of the Fiscal Year. Phase II design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022. Phase II construction is anticipated to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023, contingent upon appropriation of construction funding. After construction has been completed, a five-year maintenance and monitoring contract for the vernal pool mitigation will begin and is anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: The total project cost increased by \$7.5 million due to increased environmental regulation requirements. The project schedule has been updated for Fiscal Year 2022.

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Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	-	\$ 1,447,064	-	-	-	-	-	-	-	-	\$ 1,447,064
CIP Contributions from General Fund	400265	455,103	-	-	-	-	-	-	-	-	-	455,103
Developer Contributions CIP	200636	39,981	-	-	-	-	-	-	-	-	-	39,981
General Fund Commercial Paper Notes	400869	315,406	-	-	-	-	-	-	-	-	-	315,406
Kearny Mesa-Urban Comm	400136	1,278,012	287,088	-	-	-	-	-	-	-	-	1,565,100
SDTFC Series 2018C Tax Exempt	400868	4,943,043	-	-	-	-	-	-	-	-	-	4,943,043
Serra Mesa - Urban Community	400132	292,634	366	-	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,382,448	18,382,448
Total		\$ 7,324,178	\$ 1,734,518	-	-	-	-	-	-	-	\$ 18,382,448	\$ 27,441,145

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	200,000	200,000	200,000	200,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2011 - 2025		858-573-1361
Improvement Type:	Replacement		dlarson@sanidiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was placed on hold in Fiscal Year 2018. The project will be re-initiated after the identification of funding.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 23,699	\$ 4,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	1	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,492,777	6,492,777
Total		\$ 760,487	\$ 4,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,492,777	\$ 7,257,598

Fire-Rescue

Torrey Pines Fire Station / S19003

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	87
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2019 - 2026		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent 3-bay fire station of approximately 10,500 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress.

Justification: This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department's current operational requirements.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan and the La Jolla and University Community Plans.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and will be completed by Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2025.

Summary of Project Changes: The project name was changed from UCSD Fire Station and ROW Improvements to Torrey Pines Fire Station during the Fiscal Year 2021 Mid-Year CIP action. The project description, justification, and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
UCSD Fire Station	400871	\$ 233,425	\$ 20,322,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,556,000
Total		\$ 233,425	\$ 20,322,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,556,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	1,703,514	1,703,514

Unfunded Needs List

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire-Rescue Air Operations Facility / S15012	\$ 27,441,145	\$ 18,382,448	66.99 %	This project provides for the planning, design, and construction of a Fire-Rescue Air Operations Facility for helicopter operations. Construction of Phase II is partially unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 22,586,414	\$ 20,000,000	88.55 %	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,599	\$ 6,492,777	89.46 %	This project provides for a permanent Lifeguard Station in North Pacific Beach. Construction phase is currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 22,327,795	\$ 20,000,000	89.57 %	This project will provide for a new fire station to serve the City Heights community. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 13,890,957	\$ 12,640,957	91.00 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 16,200,000	\$ 16,116,346	99.48 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 93,632,528		



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Library



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The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2021 CIP Accomplishments

In Fiscal Year 2021, the Library Department has achieved, or looks forward to achieving, the following:

- Initiate the construction of the Pacific Highlands Ranch Branch Library
- Initiate the design of the Ocean Beach Library Expansion

2022 CIP Goals

The Library Department is looking forward to Fiscal Year 2022 with the following goals:

- Construction will continue on the Pacific Highlands Ranch Branch Library
- Ocean Beach Library Expansion design is anticipated to be completed
- Initiate the construction of the Scripps Miramar Ranch Library parking lot



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Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
L-1 Village Green / RD21000	\$ 1,478,943	\$ -	\$ -	\$ 1,478,943
Oak Park Library / P20004	250,000	-	-	250,000
Ocean Beach Branch Library / S20015	581,489	-	7,918,511	8,500,000
Pacific Highlands Ranch Branch Library / S14023	24,685,235	-	1,478,943	26,164,178
San Carlos Branch Library / S00800	2,532,741	-	24,506,984	27,039,725
San Ysidro Branch Library / S00802	13,003,466	-	-	13,003,466
Scripps Miramar Ranch Library / S00811	6,076,377	-	-	6,076,377
Total	\$ 48,608,251	\$ -	\$ 33,904,438	\$ 82,512,689



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Library – Preliminary Engineering Projects

Oak Park Library

/ P20004

Priority Category: **Low**

Priority Score: **66**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
CIP Contributions from General Fund	400265	\$ 59,703	\$ 190,297	\$ -	\$ 250,000
Total		\$ 59,703	\$ 190,297	\$ -	\$ 250,000



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Library

L-1 Village Green / RD21000

Bldg - Libraries

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2020 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the design and construction of a two-acre site adjacent to the Pacific Highlands Ranch Library. The improvements will be utilized for civic activities such as a transit center and a pedestrian plaza. This is project L-1 in the Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, and Del Mar Mesa Public Facilities Financing Plans.

Justification: This project implements the Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, and Del Mar Mesa Community Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Library budget.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, and Del Mar Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: This project was designed and constructed by a developer pursuant to the executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The project was fully reimbursed and is anticipated to be closed in Fiscal Year 2021.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 576,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	576,788
Del Mar Mesa FBA	400089	59,158	-	-	-	-	-	-	-	-	-	-	59,158
Pacific Highlands Ranch FBA	400090	554,603	-	-	-	-	-	-	-	-	-	-	554,603
Torrey Highlands	400094	288,394	-	-	-	-	-	-	-	-	-	-	288,394
Total		\$ 1,478,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,478,943

Library

Ocean Beach Branch Library / S20015

Bldg - Libraries

Council District:	2	Priority Score:	62
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2024		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts, catering kitchen, storage rooms, outdoor gathering area and two restrooms.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding for construction is identified.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and will be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023, contingent upon the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Financing	9300	\$ -	\$ -	\$ -	\$ 470,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 470,000
Infrastructure Fund	100012	-	500,000	-	-	-	-	-	-	-	-	500,000
Library System Improvement Fund	200209	9,833	3,237	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	69,627	(1,209)	-	-	-	-	-	-	-	-	68,419
Private & Others Contrib-CIP	400264	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,448,511	4,448,511
Total		\$ 79,459	\$ 502,028	\$ -	\$ 3,470,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,448,511	\$ 8,499,999

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	60
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2016 - 2024		619-533-6613
Improvement Type:	New		elozano@sandiego.gov

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Years 2023 and 2024 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: \$1,478,943 was de-appropriated from this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 10,492,588	\$ -	\$ 576,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,069,376
Del Mar Mesa FBA	400089	31,265	918,522	-	59,158	-	-	-	-	-	-	1,008,945
Pacific Highlands Ranch FBA	400090	1,573,487	7,209,617	-	554,603	-	-	-	-	-	-	9,337,707
Torrey Highlands	400094	3,656,000	803,754	-	288,394	-	-	-	-	-	-	4,748,148
Total		\$ 5,260,752	\$ 19,424,482	\$ -	\$ 1,478,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,164,178

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Library - GENERAL FUND	FTEs 0.00	5.25	9.50	9.50	9.50	
Library - GENERAL FUND	Total Impact \$	-	460,153	846,209	874,827	896,457

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Lozano, Edgar
Duration:	1998 - 2027		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2019. The project has been placed on hold until additional funding is identified.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Infrastructure Fund	100012	-	-	-	-	-	-	-	-	-	-	-
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	711,703	1,044,009	-	-	-	-	-	-	-	-	1,755,712
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,506,984	24,506,984
Total		\$ 1,333,126	\$ 1,199,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,506,984	\$ 27,039,725

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District:	8	Priority Score:	62
Community Planning:	San Ysidro	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2015 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: Personnel expenditures were added in the Fiscal Year 2019 operating budget to reflect the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. Non-personnel expenditures were added in the Fiscal Year 2020 operating budget to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2021.

Summary of Project Changes: The project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	295,407	-	-	-	-	-	-	-	-	-	295,407
Deferred Maintenance Revenue 2012A-Project	400848	42,293	-	-	-	-	-	-	-	-	-	42,293
General Fund Commercial Paper Notes	400869	1,994,498	-	-	-	-	-	-	-	-	-	1,994,498
Library System Improvement Fund	200209	1,643,625	5,226	-	-	-	-	-	-	-	-	1,648,851
PFFA Lease Revenue Bonds 2015B-Project	400860	216,003	-	-	-	-	-	-	-	-	-	216,003
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	62,855
Private & Others Contrib-CIP	400264	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
RDA Contribution to San Ysidro Project Fund	200354	632,604	-	-	-	-	-	-	-	-	-	632,604
San Ysidro Urban Comm	400126	2,351,000	-	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	2,622,486	-	-	-	-	-	-	-	-	-	2,622,486
SY-TAB 2010B (T) Proceeds	400699	1,337,466	-	-	-	-	-	-	-	-	-	1,337,466
Total		\$ 12,998,240	\$ 5,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,003,465

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	60
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2003 - 2024		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Scripps Miramar Ranch DIF	400863	-	2,376,377	-	-	-	-	-	-	-	-	2,376,377
Scripps Miramar Ranch FBA	400086	975,594	2,688,806	-	-	-	-	-	-	-	-	3,664,400
Total		\$ 1,009,452	\$ 5,066,924	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,076,376

Unfunded Needs List

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Ocean Beach Branch Library / S20015	\$ 8,500,000	\$ 4,448,511	52.34 %	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	\$ 27,039,725	\$ 24,506,984	90.63 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 28,955,495		



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Parks & Recreation



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Parks & Recreation

The Parks and Recreation Department oversees over 42,000 acres of developed parks, open space, an underwater park, golf courses, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 58 recreation centers, 13 aquatic centers, approximately 275 playgrounds in over 9,000 acres of developed parks, as well as nearly 27,000 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District (District) improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 90 active joint use agreements which include school and park sites. These agreements provide recreational programs through the use of multi-purpose fields, walking tracks, parking needs, and various play courts.

Through the CIP, these joint use sites are designed with community input and then built and managed by the City and the District. In the last five years, the City has built approximately six joint use projects throughout the city. Future goals include the design and construction of 51 new joint use sites in the next 5 to 10 years through the Mayor's Play All Day initiative.

2021 CIP Accomplishments

In Fiscal Year 2021, Parks and Recreation Department in collaboration with the Engineering & Capital Projects Department and San Diego Unified School District, accomplished the following:

- Park facilities and improvements put into service:
 - Balboa Park Golf Course Parking Lot Resurfacing
 - Balboa Park West Mesa Comfort Station Improvements
 - Bonita Cove West Comfort Station Improvements
 - Bonita Cove West Playground Improvements
 - Bay Terraces Senior Center
 - Canyonside Community Park Air Conditioner System
 - Carmel Creek Neighborhood Park Improvements
 - Casa de Balboa Fire Alarm
 - La Jolla Recreation Center Basketball Court Resurfacing
 - Mission Bay Adult Fitness Course East Shore
 - North Park Mini Park
 - Ocean Beach Dog Beach Accessibility Improvements
 - Skyline Hills Community Park Accessibility Upgrades
 - Tecolote North Comfort Station Improvements

Parks & Recreation

- Torrey Highlands Neighborhood Park Upgrades
- Villa Monserate Neighborhood Park Upgrades
- New joint use facilities put into service:
 - Harriet Tubman Charter School Joint Use
 - Longfellow K-8 Joint Use

Fiscal Year 2022 CIP Goals

The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint use projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
 - Balboa Park Bud Kearns Aquatic Complex Improvements
 - Balboa Park Federal Building Improvements
 - Bonita Park Golf Course Bathroom Remodel
 - Bermuda Avenue Coastal Access Reconstruction
 - City Heights Pool Reconstruction
 - Canyonside Community Park Improvements
 - Crown Point Parking Lot Improvements
 - Crown Point Playground Improvements
 - DeAnza North Parking Lot Improvements
 - Egger/South Bay Community Park Accessibility Improvements
 - EB Scripps Park Comfort Station Replacement
 - Fairbrook Neighborhood Park
 - Hickman Field Athletic Area
 - La Paz Mini Park
 - Linda Vista Skate Park Phase II
 - Martin Luther King Recreation Center Moisture Intrusion
 - Mission Bay Golf Course Irrigation and Electrical Upgrades
 - Mountain View Sports Courts
 - North Kellogg Comfort Station
 - Olive Grove Community Park Accessibility Improvements
 - Olive Street Park
 - Pacific Highlands Ranch Pump Track Fence
 - Rose Marie Starns South Parking Lot Improvements
 - Salk Neighborhood Park Improvements
 - Santa Clara Comfort Station Improvements
 - Santa Clara Playground Improvements
 - Sherman Heights Community Center Playground Improvements
 - Tecolote North Parking Lot Improvements
 - Tecolote North Playground Improvements
 - Tecolote South Comfort Station Improvements

Parks & Recreation

- Tecolote South Parking Lot Improvements
- Tecolote South Playground Improvements
- New joint use facilities to be put into service:
 - Burbank Elementary Joint Use
 - Creative Performing and Media Arts Middle School Joint Use Phase II
 - Curie Elementary Joint Use
 - Innovation (MacDowell) Middle School Joint Use
 - King Chavez Primary Arts and Athletic Charter
 - Rolando Park Elementary School Joint Use
 - Sequoia Elementary School Joint Use
 - Standley Middle School Joint Use (Aquatics)
 - Wangenheim Middle School Joint Use



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Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 8,927,156	\$ -	\$ 3,572,844	\$ 12,500,000
Balboa Park Golf Course / AEA00002	2,303,007	-	-	2,303,007
Balboa Park West Mesa Comfort Station Replacement / S15036	2,255,963	-	-	2,255,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	3,594,000	-	-	3,594,000
Bay Terrace Senior Center / S16060	6,387,444	-	-	6,387,444
Beyer Park Development / S00752	4,805,766	-	14,652,493	19,458,259
Black Mountain Ranch Park Ph2 / RD21001	9,677,642	-	-	9,677,642
Canon Street Pocket Park / S16047	1,216,407	-	1,350,909	2,567,316
Canyonside Community Park Improvements / S12004	1,951,126	-	200,000	2,151,126
Carmel Creek NP Improvements / S16037	1,688,923	-	-	1,688,923
Carmel Del Mar NP Comfort Station-Development / S16034	2,330,564	-	-	2,330,564
Carmel Grove NP Comfort Station and Park / S16038	1,761,500	-	-	1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	1,178,700	-	-	1,178,700
Carmel Mission NP Comfort Station Development / S16039	1,178,000	-	-	1,178,000
Carmel Valley CP-Turf Upgrades / S16029	4,774,121	-	-	4,774,121
Charles Lewis III Memorial Park / S00673	4,378,845	-	-	4,378,845
Chicano Park Recreation Center / S18008	1,315,000	-	-	1,315,000
Children's Park Improvements / S16013	7,200,000	-	1,000,000	8,200,000
Chollas Community Park Comfort Station / S16058	3,134,379	-	-	3,134,379
Chollas Creek Oak Park Trail / S20012	852,000	-	700,000	1,552,000
Chollas Lake Improvements / L18001	850,000	-	4,700,000	5,550,000
Chollas Triangle Park / P20005	600,000	-	-	600,000
Coastal Erosion and Access / AGF00006	4,198,338	-	2,131,947	6,330,285
Convert RB Medians-Asphalt to Concrete / L12000	708,764	-	-	708,764
Dennery Ranch Neighborhood Park / S00636	690,904	-	20,909,097	21,600,001
East Fortuna Staging Area Field Stn Blg / S14016	6,575,543	-	-	6,575,543
East Village Green Phase 1 / S16012	51,220,252	-	-	51,220,252
EB Scripps Pk Comfort Station Replacement / S15035	5,318,470	-	200,000	5,518,470
Egger/South Bay Community Park ADA Improvements / S15031	2,730,145	-	1,803,855	4,534,000
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	400,000	-	-	400,000
Fairbrook Neighborhood Park Development / S01083	6,011,281	-	-	6,011,281
Famosa Slough Salt Marsh Creation / S00605	556,398	-	-	556,398
Golf Course Drive Improvements / S15040	1,532,085	-	3,711,439	5,243,524
Hendrix Pond/Aviary Park Development / P18003	300,000	-	-	300,000
Hickman Fields Athletic Area / S00751	7,971,533	-	2,594,787	10,566,320
Hidden Trails Neighborhood Park / S00995	1,533,196	-	5,970,613	7,503,809
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Jerabek Park Improvements / S20007	4,064,451	-	649,549	4,714,000
John Baca Park-General Development Plan / P19003	400,000	-	-	400,000
Junipero Serra Museum ADA Improvements / S15034	845,326	-	1,464,461	2,309,787
La Paz Mini Park / S11103	2,602,840	-	-	2,602,840
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	7,400,000	-	-	7,400,000

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
MBGC Irrigation & Electrical Upgrades / S11010	4,460,000	-	-	4,460,000
Mira Mesa Community Pk Improvements / L16002	21,790,707	-	-	21,790,707
Mission Bay Golf Course / AEA00003	126,096	-	-	126,096
Mission Bay Improvements / AGF00004	61,986,363	-	26,000,000	87,986,363
Mohnike Adobe and Barn Restoration / S13008	1,113,027	-	1,583,973	2,697,000
Montezuma Park GDP Amendment / P21002	100,000	-	-	100,000
Museum of Man Seismic Retrofit / L12003	5,568,097	-	-	5,568,097
North Park Mini Park / S10050	4,837,018	-	-	4,837,018
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	2,181,793	-	-	2,181,793
Ocean Beach Pier Improvements / S20011	882,907	-	22,800,000	23,682,907
Olive Grove Community Park ADA Improve / S15028	622,497	-	3,099,369	3,721,866
Olive St Park Acquisition and Development / S10051	5,171,585	-	-	5,171,585
Pacific Highlands Ranch Community Park / RD16002	39,393,285	-	-	39,393,285
Pacific Highlands Ranch Hiking & Biking / RD12003	6,331,868	-	-	6,331,868
Park de la Cruz Community Ctr & Gym Bldg / S16059	10,353,669	-	-	10,353,669
Park Improvements / AGF00007	14,778,439	-	5,184,143	19,962,582
Rancho Bernardo CP Improvements / L20000	803,263	-	496,737	1,300,000
Rancho Mission Canyon Park Upgrades / S15004	2,404,695	-	-	2,404,695
Regional Park Improvements / AGF00005	5,773,870	-	19,700,000	25,473,870
Resource-Based Open Space Parks / AGE00001	4,612,000	-	(625,000)	3,987,000
Riviera Del Sol Neighborhood Park / S00999	8,970,838	-	600,000	9,570,838
Rolando Joint Use Facility Development / S15029	1,220,000	-	-	1,220,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	2,336,597	-	-	2,336,597
Sage Canyon NP Concession Bldg-Develop / S16035	1,310,500	-	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	7,237,278	-	-	7,237,278
SD River Dredging Qualcomm Way to SR163 / S00606	814,000	-	1,100,000	1,914,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	1,142,786	-	-	1,142,786
Skyline Hills Community Park ADA Improve / S15038	2,591,760	-	-	2,591,760
Solana Highlands NP-Comfort Station Development / S16032	2,191,000	-	-	2,191,000
Southeastern Mini Park Improvements / L16000	7,623,152	-	611,930	8,235,082
Southwest Neighborhood Park / P18010	496,664	-	-	496,664
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	4,432,726	70,000	5,769	4,508,495
Sunset Cliffs Park Drainage Improvements / L14005	1,722,335	30,000	6,008,664	7,760,999
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	-	75,000
Taft Joint Use Facility Development / S15026	3,454,600	-	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	310,000	20,000	-	330,000
Torrey Highlands NP Upgrades / S16036	1,057,938	-	-	1,057,938
Torrey Pines Golf Course / AEA00001	900,000	3,510,000	-	4,410,000
TP South Golf Course Imp Renovation / S18002	18,100,000	-	-	18,100,000
Tubman Charter School JU Improvements / S13000	1,404,000	-	-	1,404,000
Villa Monserate Neighborhood Park Upgrades / S16048	1,707,221	-	-	1,707,221
Wangenheim Joint Use Facility / S15007	9,517,667	-	-	9,517,667
Wightman Street Neighborhood Park / S00767	3,490,779	-	40,000	3,530,779
Total	\$ 455,531,415	\$ 3,630,000	\$ 160,217,579	\$ 619,378,994

Parks & Recreation – Preliminary Engineering Projects

Chollas Triangle Park

/ P20005

Priority Category: High

Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Environmental Growth 2/3 Fund	200109	\$ -	\$ 235,000	\$ -	\$ 235,000
Mid City Urban Comm	400114	123,569	241,431	-	365,000
Total		\$ 123,569	\$ 476,431	\$ -	\$ 600,000

Emerald Hills Park GDP

/ P20003

Priority Category: Low

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
CIP Contributions from General Fund	400265	\$ 170,089	\$ 229,911	\$ -	\$ 400,000
Total		\$ 170,089	\$ 229,911	\$ -	\$ 400,000

Hendrix Pond/Aviary Park Development

/ P18003

Priority Category: Low

Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Scripps Miramar Ranch FBA	400086	\$ 282,646	\$ 17,354	\$ -	\$ 300,000
Total		\$ 282,646	\$ 17,354	\$ -	\$ 300,000

John Baca Park-General Development Plan

/ P19003

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Capital Outlay Fund	400002	\$ 209,083	\$ 190,917	\$ -	\$ 400,000
Total		\$ 209,083	\$ 190,917	\$ -	\$ 400,000

Montezuma Park GDP Amendment / P21002

Priority Category: High

Priority Score: 69

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
College Area	400127	\$ -	\$ 100,000	\$ -	\$ 100,000
Total		\$ -	\$ 100,000	\$ -	\$ 100,000

Southwest Neighborhood Park / P18010

Priority Category: Low

Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Otay Mesa/Nestor Urb Comm	400125	\$ 468,579	\$ 28,084	\$ -	\$ 496,664
Total		\$ 468,579	\$ 28,084	\$ -	\$ 496,664

Parks & Recreation

Balboa Park Botanical Bldg Improvements / S20005

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	70
Community Planning:	Balboa Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2020 - 2024		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project provides for the design and construction of improvements to the Botanical Building in Balboa Park. Improvements may include: the recreation of the historic arcades on either side of the entrance, the illumination of both the interior and exterior by installing energy-efficient, thematic color lighting, the installation of a state-of-the-art irrigation system, and the repair and enhancement of the building structure and architectural elements (wood lath, cupola, plaster/concrete, and wood and steel beams).

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$3.4 million due to increased design and construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Financing	9300	-	-	-	3,572,844	-	-	-	-	-	-	3,572,844
Grant Fund - State	600001	173,203	7,826,797	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	384,100	243,056	-	-	-	-	-	-	-	-	627,156
Total		\$ 557,303	\$ 8,369,852	\$ -	\$ 3,572,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500,000

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Balboa Park Golf Course CIP Fund	700044	\$ 1,707,327	\$ 595,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,303,007
Total		\$ 1,707,327	\$ 595,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,303,007

Parks & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	63
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2022		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making these park facilities available to users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. The warranty phase of this project will be completed in Fiscal Year 2022.

Summary of Project Changes: \$50,000 in Infrastructure Funds were allocated to this project in Fiscal Year 2021 via City Council resolution. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 20,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,575
General Fund Commercial Paper Notes	400869	245,840	1,609	-	-	-	-	-	-	-	-	-	247,449
Infrastructure Fund	100012	24,442	70,923	-	-	-	-	-	-	-	-	-	95,365
San Diego Regional Parks Improvement Fund	200391	1,854,226	20,774	-	-	-	-	-	-	-	-	-	1,875,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,574	-	-	-	-	-	-	-	-	-	-	17,574
Total		\$ 2,162,656	\$ 93,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,255,962

Parks & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

Bldg - Parks - Recreation/Pool Centers

Council District:	3	Priority Score:	65
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2017 - 2022		619-533-6649
Improvement Type:	Replacement - Rehab		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking, replacing an outdated steam boiler, platforms, columns, and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Parks and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$300,000 in Regional Park Improvement Funds were allocated via City Council resolutions to this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
General Fund Commercial Paper Notes	400869	\$ 401,081	\$ 49,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,873
North Park Urban Comm	400112	592,222	905	-	-	-	-	-	-	-	-	593,127
San Diego Regional Parks Improvement Fund	200391	2,069,444	480,556	-	-	-	-	-	-	-	-	2,550,000
Total		\$ 3,062,747	\$ 531,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,594,000

Parks & Recreation

Bay Terrace Senior Center / S16060

Parks - Community

Council District:	4	Priority Score:	57
Community Planning:	Skyline - Paradise Hills	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lozano, Edgar
Duration:	2016 - 2022		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for the design and construction of a senior center within Bay Terraces Community Park. The senior center will be approximately 3,500 square feet and will contain a multi-purpose area, restrooms, one staff office, a kitchen, and storage closet.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. The warranty phase of the project will be completed in Fiscal Year 2022.

Summary of Project Changes: The Operating Budget Impact and Project Schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Antenna Lease Revenue Fund	200324	\$ 1,431	\$ 38,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
CIP Contributions from General Fund	400265	277,902	276,112	-	-	-	-	-	-	-	-	554,014
Grant Fund - Federal	600000	4,648,966	851,034	-	-	-	-	-	-	-	-	5,500,000
Skyline/Paradise Urb Comm	400119	282,833	10,597	-	-	-	-	-	-	-	-	293,430
Total		\$ 5,211,133	\$ 1,176,310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,387,444

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2002 - 2030		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design is anticipated to be completed in Fiscal Year 2023. Construction will proceed after design completion and is dependent upon the receipt of grant funding.

Summary of Project Changes: The City has applied for \$8,500,000 in State grant funding for this project. The project schedule and cost have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Financing	9300	-	-	-	-	400,000	-	-	-	-	-	-	400,000
Grant Fund - State	600001	-	-	-	8,500,000	-	-	-	-	-	-	-	8,500,000
Otay Mesa Development Impact Fee	400857	-	383,447	-	-	-	-	-	-	-	-	-	383,447
Otay Mesa Facilities Benefit Assessment	400856	938,288	1,501,152	-	-	-	-	-	-	-	-	-	2,439,439
Otay Mesa-West (From 39067)	400093	212,030	38,108	-	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	-	15,540	-	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	354,668	1,162,534	-	-	-	-	-	-	-	-	-	1,517,202
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,752,493	-	5,752,493
Total		\$ 1,704,985	\$ 3,100,781	\$ -	\$ 8,500,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 5,752,493	\$ -	\$ 19,458,259

Parks & Recreation

Black Mountain Ranch Park Ph2 / RD21001

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2020 - 2025		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the design and construction of the second phase of the 30-acre Black Mountain Ranch Community Park. Phase 1 of the project was completed by a developer per an executed reimbursement agreement in 2006 and included the development of 13 acres and four multi-purpose sports fields, provide three soccer fields, four basketball courts, security lighting, and a prefabricated restroom facility. This is project P-1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan.

Operating Budget Impact: The operating and maintenance funding for this project was previously included in the Parks & Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2022 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ -	\$ 9,677,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,677,642
Total		\$ -	\$ 9,677,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,677,642

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acres, and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction will be scheduled to begin contingent upon the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Peninsula Urban Comm	400118	\$ 516,354	\$ 700,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,216,406
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,350,909	1,350,909
Total		\$ 516,354	\$ 700,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,350,909	\$ 2,567,315

Parks & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	Priority Score:	22
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Construction began and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: Project costs increased by \$400,000 due to added scope and construction delays. \$400,000 in Rancho Penasquitos Facilities Benefit Assessment (FBA) Funds were allocated to this project in Fiscal Year 2021 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
Infrastructure Fund	100012	\$ 288,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 288,605
Penasquitos East Trust	400192	300,000	-	-	-	-	-	-	-	-	-	-	300,000
Penasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	304,207	-	-	-	-	-	-	-	-	-	-	304,207
Rancho Penasquitos FBA	400083	814,828	192,360	-	200,000	-	-	-	-	-	-	-	1,207,188
Total		\$ 1,758,765	\$ 192,360	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,151,125

Parks & Recreation

Carmel Creek NP Improvements / S16037

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty phase of this project is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$68,000 was de-appropriated from this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,510,637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,510,637
Carmel Valley Development Impact Fee	400855	122,612	17,674	-	-	-	-	-	-	-	-	140,285
Del Mar Hills/Carmel Vly-Maj D	400026	35,605	2,395	-	-	-	-	-	-	-	-	38,000
Total		\$ 1,668,854	\$ 20,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,688,923

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station and provides accessibility improvements to the children's play area and path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 409,997	\$ 1,492,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223
Carmel Valley Development Impact Fee	400855	9,683	418,658	-	-	-	-	-	-	-	-	-	428,341
Total		\$ 419,680	\$ 1,910,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,330,563

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$199,968 in Carmel Valley Consolidated FBA funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project description has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 145,836	\$ 1,615,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,761,500
Total		\$ 145,836	\$ 1,615,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,761,500

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$199,971 in Carmel Valley Consolidated FBA funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project description has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 166,919	\$ 1,011,780	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700
Total		\$ 166,919	\$ 1,011,780	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$199,271 in Carmel Valley Consolidated FBA funding was allocated to this project in Fiscal Year 2021 via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 254,996	\$ 923,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,000
Total		\$ 254,996	\$ 923,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,000

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	59
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2024		619-533-6613
Improvement Type:	Expansion		elozano@sandiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction will begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: \$500,000 in Carmel Valley Consolidated FBA Funds were allocated to this project in Fiscal Year 2021 via City Council resolution. Project costs increased by \$500,000 due to added scope. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 484,379	\$ 3,173,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,657,786
Del Mar Hills/Carmel Vly-Maj D	400026	25,260	1,091,075	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 509,639	\$ 4,264,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,774,121

Parks & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2005 - 2022		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into the Charles Lewis III Neighborhood Park. Amenities will include: walkways, a half-court basketball court, a fenced dog off-leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: The park was opened for use in December 2015. The five-year mitigation and monitoring period began in January 2016 and will be completed in May 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 287,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,646
Grant Fund - State	600001	2,800,150	-	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	105,983	34,017	-	-	-	-	-	-	-	-	140,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	541,350	-	-	-	-	-	-	-	-	-	541,350
Total		\$ 4,344,828	\$ 34,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,378,845

Parks & Recreation

Chicano Park Recreation Center / S18008

Bldg - Community Centers

Council District:	8	Priority Score:	63
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Leggate, Harold
Duration:	2019 - 2021		619-525-8532
Improvement Type:	Replacement - Rehab		hleggate@sandiego.gov

Description: This project funds the capital improvements for the office, museum, cultural center, and community center located at 1960 National Avenue. It focuses on key building systems that benefit the City such as the roof, plumbing and electrical improvements in accordance with the lease with the Chicano Park Museum and Cultural Center.

Justification: Improvements are based on the results of the Facilities Condition Assessment for the building. Per the terms of the lease, the Chicano Park Museum and Cultural Center is responsible for the expense of all maintenance, repairs and capital improvements at the property with the City having the option to improve key building systems that benefit the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed by Real Estate Assets Department - Facilities Division. Construction was completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2022. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Barrio Logan	400128	\$ 524,918	\$ 81	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
CIP Contributions from General Fund	400265	219,912	30,088	-	-	-	-	-	-	-	-	250,000
EDCO Community Fund	700042	39,171	829	-	-	-	-	-	-	-	-	40,000
Infrastructure Fund	100012	500,000	-	-	-	-	-	-	-	-	-	500,000
Total		\$ 1,284,001	\$ 30,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,315,000

Parks & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2017 - 2022		619-446-5089
Improvement Type:	Betterment		brandk@sandiego.gov

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, a comfort station, children's play area, interactive water fountain, and vendor's building.

Justification: This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project Operating Budget Impact has been updated for Fiscal Year 2022. \$1,000,000 in Downtown Development Impact Fees is anticipated to be added to this project via a City Council resolution in Fiscal Year 2021. The project cost increased by \$1,000,000 due to increased construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Downtown DIF (Formerly Centre City DIF)	400122	\$ 1,358,545	\$ 5,841,454	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,200,000
Total		\$ 1,358,545	\$ 5,841,454	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,200,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs 0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$ 236,562	218,562	218,562	218,562	218,562

Parks & Recreation

Chollas Community Park Comfort Station / S16058

Parks - Community

Council District:	4	Priority Score:	49
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2023		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. The project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design documents were updated to meet current requirement codes. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. A two-year vegetation maintenance and monitoring period began in Fiscal Year 2021 and will be completed in Fiscal Year 2023.

Summary of Project Changes: Total project costs decreased and \$452,459 was de-appropriated from this project in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CR-TAB 2010A (TE) Proceeds	400696	\$ 2,991,963	\$ 92,310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,084,274
Mid-City - Park Dev Fund	400109	45,603	4,502	-	-	-	-	-	-	-	-	50,105
Total		\$ 3,037,566	\$ 96,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,379

Parks & Recreation

Chollas Creek Oak Park Trail / S20012

Parks - Trails

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schoenfisch, Brian
Duration:	2017 - 2023		619-533-6457
Improvement Type:	New		bschoenfisch@sandiego.gov

Description: The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

Justification: The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

Schedule: Design is anticipated to begin in Fiscal Year 2022 and will need to comply with concept plans that require creek widening. Construction will be scheduled after the completion of design and the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. \$700,000 of Unidentified Funding has been added to this project. Project cost has increased by \$700,000 due to added design scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Actual	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026		
Grant Fund - State	600001	\$ -	\$ 852,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 852,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	700,000	700,000
Total		\$ -	\$ 852,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ 1,552,000

Parks & Recreation

Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	65
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2025		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project will be implemented in phases for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. Phase 1 of the project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Future phases will include accessibility upgrades and other park improvements.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase 1 design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin and be completed in Fiscal Year 2022. Future phase schedules are dependent on the identification of funding.

Summary of Project Changes: \$300,000 in San Diego Regional Parks Improvements funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The Schedule and Operating Budget Impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022						Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
San Diego Regional Parks Improvement Fund	200391	\$ 200,164	\$ 649,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,700,000	4,700,000
Total		\$ 200,164	\$ 649,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,700,000	\$ 5,550,000

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	2,000	24,000	24,720	25,462	26,225

Parks & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$871,000 in Regional Park Improvement Funds were added via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 519	\$ 4,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,204
Environmental Growth 2/3 Fund	200109	127,089	-	-	-	-	-	-	-	-	-	127,089
Financing	9300	-	-	-	2,131,947	-	-	-	-	-	-	2,131,947
Ocean Beach - Major District	400050	29	-	-	-	-	-	-	-	-	-	29
San Diego Regional Parks Improvement Fund	200391	1,863,988	2,202,028	-	-	-	-	-	-	-	-	4,066,016
Total		\$ 1,991,624	\$ 2,206,713	\$ -	\$ 2,131,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,330,284

Parks & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	35
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2012 - 2022		619-964-7670
Improvement Type:	Replacement		mshon@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, and Pomerado Road. The scope includes work to convert asphalt medians to stamped concrete medians at the following locations: Rancho Bernardo Road, Pomerado Road, and Bernardo Center Drive.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and were completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road, as requested by the Rancho Bernardo Community group, are scheduled to be completed as a part of phase five and are anticipated to continue through Fiscal Year 2021.

Summary of Project Changes: The Project Schedule was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Rancho Bernardo MAD Fund	200038	280,171	423,593	-	-	-	-	-	-	-	-	703,764
Total		\$ 285,171	\$ 423,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 708,764

Parks & Recreation

Dennerly Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2005 - 2023		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2023.

Summary of Project Changes: Both the schedule and project costs have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 689,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 8,394,294
Otay Mesa-West (From 39067)	400093	1,904	-	-	-	-	-	-	-	-	-	1,904
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,203,803	13,203,803
Total		\$ 1,903	\$ 689,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ 13,203,803	\$ 21,600,000

Parks & Recreation

East Fortuna Staging Area Field Stn Blg / S14016

Parks - Resource Based

Council District:	7	Priority Score:	73
Community Planning:	Navajo	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2021		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5,000 square feet) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 square feet) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility requires an on-going operational budget for non-personnel expenses that is based upon the Parks and Recreation Department's current operating cost for similar facilities. The amount is already included in the operating budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2021.

Summary of Project Changes: The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
EGF CIP Fund 1/3	200110	\$ 3,812,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,812,338
Environmental Growth 2/3 Fund	200109	342,833	52,831	-	-	-	-	-	-	-	-	395,664
Mission Trails Park	400258	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Mission Trails Regional Park Fund	200403	867,540	-	-	-	-	-	-	-	-	-	867,540
Total		\$ 6,522,711	\$ 52,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,575,542

Parks & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	67
Community Planning:	Centre City - East Village	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2016 - 2024		619-446-5089
Improvement Type:	New		brandk@sandiego.gov

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2021. Construction is scheduled begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: Operating budget impact was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
6th & K-Civic San Diego	400852	\$ -	\$ 7,645,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,645,000
6th & Market-Civic San Diego	400851	-	3,642,000	-	-	-	-	-	-	-	-	-	3,642,000
Downtown DIF (Formerly Centre City DIF)	400122	11,876,574	18,631,584	-	-	-	-	-	-	-	-	-	30,508,158
Excess Redevelopment Bond Proceeds Exp	400862	-	5,672,051	-	-	-	-	-	-	-	-	-	5,672,051
Parking Meter District - Downtown	200489	-	3,753,043	-	-	-	-	-	-	-	-	-	3,753,043
Total		\$ 11,876,574	\$ 39,343,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,220,252

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	7.50	7.50	7.50	7.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	505,692	462,191	478,059	495,075

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	70
Community Planning:	La Jolla	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth 619-533-6649 eschrothnich@sandiego.gov
Duration:	2016 - 2023		
Improvement Type:	Replacement		

Description: This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$40,000 was added to this project in Fiscal Year 2021 via City Council resolution. The total project cost increased by \$240,000 due to a change in design during construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Financing	9300	-	-	-	200,000	-	-	-	-	-	-	200,000
General Fund Commercial Paper Notes	400869	443,306	-	-	-	-	-	-	-	-	-	443,306
Infrastructure Fund	100012	-	40,000	-	-	-	-	-	-	-	-	40,000
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	4,190,739	543,640	-	-	-	-	-	-	-	-	4,734,379
Total		\$ 4,669,829	\$ 648,639	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,518,469

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	60
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2017 - 2024		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: Total project cost increased by \$1.8 million due to added play equipment and paths of travel.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Financing	9300	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Infrastructure Fund	100012	-	800,000	-	-	-	-	-	-	-	-	-	800,000
Otay Mesa/Nestor Urb Comm	400125	400,135	1,530,010	-	-	-	-	-	-	-	-	-	1,930,145
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	503,855	-	503,855
Total		\$ 400,134	\$ 2,330,009	\$ -	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 503,855	\$ -	\$ 4,533,999

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	6	Priority Score:	53
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2024		619-533-6653
Improvement Type:	Replacement - Rehab		nlewis@sandiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and provides interpretive signage of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan Historic Resources Element.

Schedule: Environmental analysis and design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Project costs and schedule are to be updated upon completion of design.

Summary of Project Changes: The project description has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 465,875	\$ 40,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 465,875	\$ 140,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	606,000

Parks & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	58
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of the site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 was completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
General Fund Commercial Paper Notes	400869	\$ 109,551	\$ 444,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,860
Scripps Miramar Ranch DIF	400863	408	606,538	-	-	-	-	-	-	-	-	606,946
Scripps Miramar Ranch FBA	400086	1,447,318	417,456	-	-	-	-	-	-	-	-	1,864,773
Scripps/Miramar Misc	400257	118,269	-	-	-	-	-	-	-	-	-	118,269
Scripps/Miramar-Major District	400029	2,737,788	-	-	-	-	-	-	-	-	-	2,737,788
Village & Country Settlement	400195	129,645	-	-	-	-	-	-	-	-	-	129,645
Total		\$ 4,542,978	\$ 1,468,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,011,280

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	96,891	78,891	78,891	78,891	78,891

Parks & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	Priority Score:	N/A
Community Planning:	Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Paaver, Sean
Duration:	2003 - 2023		619-533-3629
Improvement Type:	Betterment		spaver@sandiego.gov

Description: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required to obtain site approval. Additional maintenance and monitoring to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 176,239	\$ 16,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 193,041
Street Division CIP Fund	200202	30,357	-	-	-	-	-	-	-	-	-	30,357
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
Total		\$ 539,596	\$ 16,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 556,397

Parks & Recreation

Golf Course Drive Improvements / S15040

Trans - Bicycle Facilities (All Class.)

Council District:	3	Priority Score:	52
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2016 - 2027		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. The construction schedule will be determined once design is completed and full construction cost and funding are identified.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,163
Golden Hill Urban Comm	400111	1,072,450	450,471	-	-	-	-	-	-	-	-	1,522,921
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,711,439	3,711,439
Total		\$ 1,081,613	\$ 450,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,711,439	\$ 5,243,523

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	60
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2023		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017, which is expected to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: The total project cost increased by \$1 million due to increase in the engineer's construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Developer Contributions CIP	200636	648,421	3,958,003	-	-	-	-	-	-	-	-	4,606,424
Financing	9300	-	-	-	1,594,787	-	-	-	-	-	-	1,594,787
Gen Dyna-Community Improvement	400250	237,310	1,045,654	-	-	-	-	-	-	-	-	1,282,964
General Fund Commercial Paper Notes	400869	208,065	691,935	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	154,183	366,807	-	-	-	-	-	-	-	-	520,990
Kearny Mesa-Urban Comm	400136	161,117	133,866	-	-	-	-	-	-	-	-	294,983
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total		\$ 1,559,267	\$ 6,412,265	\$ -	\$ 1,594,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 10,566,319

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2008 - 2024		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project is in the General Development Plan (GDP) phase and is anticipated to be completed in Fiscal Year 2021. Design and construction are contingent upon the identification of funding.

Summary of Project Changes: The operating budget impact has been updated for Fiscal Year 2022. The increase in total project cost reflects the cost of the project design that was agreed upon by the community and asset department.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 278,664	\$ 121,335	\$ -	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 5,490,613	\$ -	\$ 6,370,613
Otay Mesa-West (From 39067)	400093	1,133,152	44	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,411,817	\$ 121,378	\$ -	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 5,490,613	\$ -	\$ 7,503,809

Operating Budget Impact

Department - Fund	FTEs	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	35,174	36,833	37,769	38,815	38,815

Parks & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2008 - 2022		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east, terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to the completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails, and is already included in the department operating budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Two new easements have been approved and are in process. The north and south ends of the trail still require easements.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 149,182	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 249,576	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,600

Parks & Recreation

Jerabek Park Improvements / S20007

Parks - Neighborhood

Council District:	5	Priority Score:	62
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2020 - 2024		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of accessibility improvements that may include playground renovation, walkway improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, and other accessibility improvements as identified during the design phase.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 with construction expected to be complete by Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$649,549 due to increase in engineering's construction cost estimate as design progressed. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 29,675	\$ 120,324	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
CIP Contributions from General Fund	400265	-	34,451	-	-	-	-	-	-	-	-	34,451
Grant Fund - State	600001	-	3,880,000	-	-	-	-	-	-	-	-	3,880,000
Scripps Miramar Ranch FBA	400086	-	-	-	649,549	-	-	-	-	-	-	649,549
Total		\$ 29,675	\$ 4,034,775	\$ -	\$ 649,549	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,714,000

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2024		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is contingent upon identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ -	\$ 42,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,019
San Diego Regional Parks Improvement Fund	200391	776,461	26,845	-	-	-	-	-	-	-	-	803,306
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,464,461	1,464,461
Total		\$ 776,461	\$ 68,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,464,461	\$ 2,309,787

Parks & Recreation

La Paz Mini Park / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	64
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2015 - 2023		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. The General Development Plan (GDP) began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and to be completed in Fiscal Year 2022. The warranty phase of the project is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule and operating budget impact was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Encanto Neighborhoods DIF	400864	-	1,136,989	-	-	-	-	-	-	-	-	-	1,136,989
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	540,585	687,415	-	-	-	-	-	-	-	-	-	1,228,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	-	8,490
Total		\$ 778,435	\$ 1,824,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,602,839

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	74,530	56,980	57,030	57,030	57,030

Parks & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	2	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2024		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ 1,306,458	\$ 6,093,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400,000
Total		\$ 1,306,458	\$ 6,093,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400,000

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	2	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2024		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems and electrical upgrades.

Justification: This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 1,216,739	\$ 3,243,260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000
Total		\$ 1,216,739	\$ 3,243,260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase II began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2022 and to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 7,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,959
Mira Mesa - FBA	400085	3,923,792	16,612,050	-	-	-	-	-	-	-	-	20,535,842
Mira Mesa Development Impact Fee	400858	-	1,246,905	-	-	-	-	-	-	-	-	1,246,905
Total		\$ 3,923,792	\$ 17,866,915	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,790,707

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	3.50	3.50	3.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	395,565	377,565	377,565

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Mission Bay Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 126,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,096
Total		\$ -	\$ 126,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,096

Parks & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	Annual
Community Planning:	Mission Bay Park	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects are initiated based on a priority basis.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ 684,934	\$ 444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,379
CIP Contributions from General Fund	400265	54,318	121,303	-	-	-	-	-	-	-	-	175,621
Fiesta Island Sludge Mitigation Fund	200389	72,073	4,769,711	-	-	-	-	-	-	-	-	4,841,784
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	25,300,070	30,911,103	-	-	6,500,000	6,500,000	6,500,000	6,500,000	-	-	82,211,173
Pacific Beach Urban Comm	400117	-	72,278	-	-	-	-	-	-	-	-	72,278
Total		\$ 26,111,522	\$ 35,874,840	\$ -	\$ -	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000	\$ -	\$ -	\$ 87,986,362

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	62
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2026		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2022.

Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Environmental Growth 2/3 Fund	200109	\$ 239,635	\$ 359,445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	513,947	-	-	-	-	-	-	-	-	-	513,947
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,583,973	1,583,973
Total		\$ 753,582	\$ 359,445	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,583,973	\$ 2,697,000

Parks & Recreation

Museum of Man Seismic Retrofit / L12003

Parks - Resource Based

Council District:	3	Priority Score:	68
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth 619-533-6649 eschrothnich@sandiego.gov
Duration:	2019 - 2021		
Improvement Type:	Betterment		

Description: This project provides for the seismic retrofit of the historic California Tower and Museum of Man within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural reinforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase III of this project provides for the seismic retrofit for the Museum of Man building and has been canceled.

Justification: The California Tower and Museum of Man were built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the museum and tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Phase II construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase III was canceled. The warranty phase of the project will be completed in Fiscal Year 2021.

Summary of Project Changes: \$738,785 was transferred from this project to multiple projects via City Council resolution in Fiscal Year 2021. The project is complete and will be closed by the end of the fiscal year. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 15,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,366
EGF CIP Fund 1/3	200110	235,000	-	-	-	-	-	-	-	-	-	235,000
Environmental Growth 2/3 Fund	200109	99,831	-	-	-	-	-	-	-	-	-	99,831
General Fund Commercial Paper Notes	400869	500,000	-	-	-	-	-	-	-	-	-	500,000
Grant Fund - Federal	600000	999,999	-	-	-	-	-	-	-	-	-	999,999
San Diego Regional Parks Improvement Fund	200391	3,714,490	3,411	-	-	-	-	-	-	-	-	3,717,901
Total		\$ 5,549,319	\$ 18,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,568,097

Parks & Recreation

North Park Mini Park / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Warranty is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022.

Summary of Project Changes: \$619,812 was allocated to this project in Fiscal Year 2021 via City Council resolution. The project cost increased by \$167,517 due to increased construction costs. The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
North Park - Major District	400055	\$ 41,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,038
North Park Urban Comm	400112	877,536	744,661	-	-	-	-	-	-	-	-	1,622,196
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP Loc - Bank Of America (T)	400318	50,000	-	-	-	-	-	-	-	-	-	50,000
NP Loc - Bank of America (TE)	400319	50,001	-	-	-	-	-	-	-	-	-	50,001
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	2,729,609	169,371	-	-	-	-	-	-	-	-	2,898,980
Total		\$ 3,922,986	\$ 914,031	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,837,018

Parks & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Aberra, Nitsuh
Duration:	2009 - 2025		619-533-3167
Improvement Type:	New		naberra@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Planning and conceptual design will be completed in Fiscal Year 2022. Design and construction schedule is contingent upon the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	54,911	391,815	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 54,910	\$ 1,431,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 9,486,726

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031 Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2024		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 477,897	\$ 1,703,895	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
Total		\$ 477,897	\$ 1,703,895	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793

Parks & Recreation

Ocean Beach Pier Improvements / S20011

Parks - Shorelines

Council District:	2	Priority Score:	47
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2020 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project will strengthen the pier piles by adding additional concrete surrounding the existing piles. Steel in the decking will also be replaced as necessary, as well as adding beams to the underside of the decking, and replacement of the deck edging that has spalled off.

Justification: The project is needed to address structural issues with the pier that may be safety issues to the public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2021 with the construction schedule dependent on the completion of design and the identification of funding.

Summary of Project Changes: Total project costs increased by \$2.8 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ -	\$ 13,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,678
CIP Contributions from General Fund	400265	-	144,781	-	-	-	-	-	-	-	-	144,781
Financing	9300	-	-	-	-	13,000,000	4,236,000	-	-	-	-	17,236,000
General Fund Commercial Paper Notes	400869	-	217,881	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	183,345	323,222	-	-	-	-	-	-	-	-	506,566
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,564,000	5,564,000
Total		\$ 183,344	\$ 699,562	\$ -	\$ -	\$ 13,000,000	\$ 4,236,000	\$ -	\$ -	\$ -	\$ 5,564,000	\$ 23,682,906

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction will begin upon the identification of funding.

Summary of Project Changes: Project costs have increased by \$284,598 due to additional scope of work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Clairemont Mesa - Urban Comm	400129	\$ 410,895	\$ 38,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,648
Financing	9300	-	-	-	2,800,000	-	-	-	-	-	-	2,800,000
Olive Grove - Major District	400040	172,849	-	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	299,369	299,369
Total		\$ 583,744	\$ 38,753	\$ -	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299,369	\$ 3,721,866

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	57
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project requires a site development permit which was initiated in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. The General Development Plan design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The Operating Budget Impact and Schedule have been updated for this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,585
Uptown Urban Comm	400121	1,993,864	2,976,136	-	-	-	-	-	-	-	-	4,970,000
Total		\$ 2,195,449	\$ 2,976,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,171,585

Operating Budget Impact

Department - Fund		FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	68,660	51,660	51,660	51,660

Parks & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to 13.0 useable acres; if not, then the full 20.0 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community. See the Del Mar Mesa and Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per a reimbursement agreement with the City. Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and development and final reimbursement was completed in Fiscal Year 2020. This project is anticipated to close by the end of Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 3,306,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,306,934
Pacific Highlands Ranch FBA	400090	30,437,293	5,649,058	-	-	-	-	-	-	-	-	36,086,351
Total		\$ 33,744,227	\$ 5,649,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,393,285

Parks & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Parks - Trails

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2012 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon, provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities. See Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the cost estimate based upon the Parks and Recreation Department's cost to maintain various landscaped areas will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per a reimbursement agreement with the City. It was completed in segments with the final segments completed and reimbursed in Fiscal Year 2021. The project is anticipated to close in Fiscal Year 2021.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Pacific Highlands Ranch FBA	400090	\$ 4,927,904	\$ 1,403,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,331,867
Total		\$ 4,927,904	\$ 1,403,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,331,867

Parks & Recreation

Park de la Cruz Community Ctr & Gym Bldg / S16059

Bldg - Parks - Recreation/Pool Centers

Council District:	9	Priority Score:	40
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	New	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of tenant improvements and accessibility to of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services Program

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Antenna Lease Revenue Fund	200324	\$ 141,910	\$ 100,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,845
CH-TAB 2010B (T) Proceeds	400695	1,047,903	-	-	-	-	-	-	-	-	-	1,047,903
Grant Fund - Federal	600000	8,699,940	60	-	-	-	-	-	-	-	-	8,700,000
Mid City Urban Comm	400114	339,820	180	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	-	22,921	-	-	-	-	-	-	-	-	22,921
Total		\$ 10,229,573	\$ 124,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,353,669

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: \$116,650 was removed from this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Antenna Lease Revenue Fund	200324	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Barrio Logan	400128	82,314	446,511	-	-	-	-	-	-	-	-	528,825
Capital Outlay Fund	400002	82,781	521,346	-	-	-	-	-	-	-	-	604,127
CH-TAB 2010A (TE) Proceeds	400694	271,591	-	-	-	-	-	-	-	-	-	271,591
CH-TAB 2010B (T) Proceeds	400695	41,534	-	-	-	-	-	-	-	-	-	41,534
CIP Contributions from General Fund	400265	335,778	709,666	-	-	-	-	-	-	-	-	1,045,444
EDCO Community Fund	700042	-	50,185	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	336,606	216,168	-	-	-	-	-	-	-	-	552,774
Financing	9300	-	-	-	2,006,191	-	-	-	-	-	-	2,006,191
General Fund Commercial Paper Notes	400869	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	1,960,860	-	-	-	-	-	-	-	-	-	1,960,860
Grant Fund - State	600001	-	340,000	-	3,177,952	-	-	-	-	-	-	3,517,952
Infrastructure Fund	100012	1,257,206	1,723,308	-	-	-	-	-	-	-	-	2,980,514
Mid City Urban Comm	400114	12,150	277,784	-	-	-	-	-	-	-	-	289,934
Mid-City - Park Dev Fund	400109	-	4,597	-	-	-	-	-	-	-	-	4,597
Midway/Pacific Hwy Urban Comm	400115	661,016	500,313	-	-	-	-	-	-	-	-	1,161,329
Pacific Highlands Ranch FBA	400090	324,770	75,230	-	-	-	-	-	-	-	-	400,000
PV Est-Other P & R Facilities	400221	-	1,656	-	-	-	-	-	-	-	-	1,656
S.E. San Diego Urban Comm	400120	161,612	475,388	-	-	-	-	-	-	-	-	637,000
San Ysidro Urban Comm	400126	128,815	923,842	-	-	-	-	-	-	-	-	1,052,657
University City So.-Urban Comm	400134	155,411	-	-	-	-	-	-	-	-	-	155,411
Total		\$ 8,512,444	\$ 6,265,994	\$ -	\$ 5,184,143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,962,581

Parks & Recreation

Rancho Bernardo CP Improvements / L20000

Parks - Community

Council District:	5	Priority Score:	61
Community Planning:	Rancho Bernardo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	James, Elaine
Duration:	2020 - 2024		619-533-3872
Improvement Type:	Betterment		aljames@sanidiego.gov

Description: Phase I of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase II of this project will provide for the design and construction of sports field lighting at the RB Community Park. Phase III of this project would provide for the design and construction of tennis courts at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I and II are scheduled to begin in Fiscal Year 2021 with the construction schedule dependent on design. Costs will be refined as design is completed. Phase III will begin when future funding is identified.

Summary of Project Changes: Cost increases of \$600,000 due to more refined engineer's cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
CIP Contributions from General Fund	400265	-	34,451	-	-	-	-	-	-	-	-	34,451
Grant Fund - State	600001	56,146	428,854	-	-	-	-	-	-	-	-	485,000
Infrastructure Fund	100012	-	50,000	-	-	-	-	-	-	-	-	50,000
Rancho Bernardo-Fac Dev Fund	400099	-	133,000	-	-	-	-	-	-	-	-	133,000
Rancho Bernardo-Pk Dev Fund	400107	-	812	-	-	-	-	-	-	-	-	812
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	496,737	496,737
Total		\$ 56,146	\$ 747,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 496,737	\$ 1,299,999

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	83
Community Planning:	Navajo	Priority Category:	High
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2015 - 2022		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and will be completed in Fiscal Year 2021.

Summary of Project Changes: \$80,000 in Navajo Development Impact Fees funding was allocated to this project in Fiscal Year 2021 via City Council resolution due to increased construction costs. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,705
Navajo Urban Comm	400116	2,313,966	87,034	-	-	-	-	-	-	-	-	2,401,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
Total		\$ 2,317,661	\$ 87,034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,404,695

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$925,000 was removed from this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ 759,749	\$ 1,466,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,226,649
Capital Outlay-Sales Tax	400000	990,751	9,249	-	-	-	-	-	-	-	-	1,000,000
Financing	9300	-	-	-	5,700,000	-	-	-	-	-	-	5,700,000
Grant Fund - State	600001	400,000	-	-	-	-	-	-	-	-	-	400,000
Mission Bay Park Improvement Fund	200386	489,006	210,994	-	-	-	-	-	-	-	-	700,000
San Diego Regional Parks Improvement Fund	200391	488,446	958,775	-	-	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	-	15,447,221
Total		\$ 3,127,952	\$ 2,645,917	\$ -	\$ 5,700,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ -	\$ 25,473,870

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lang, Heidi
Duration:	2010 - 2040		619-685-1315
Improvement Type:	New		hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: \$614,796 of Regional Park Improvement Fund was transferred to multiple projects via City Council resolution. \$625,000 of Habitat Acquisition Fund will be removed from the annual allocation via a Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Del Mar Mesa FBA	400089	\$ 35,306	\$ 1,023,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,058,461
Developer Contributions CIP	200636	9,538	90,462	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	879,468	321,933	-	-	-	-	-	-	-	-	1,201,402
Environmental Growth 2/3 Fund	200109	60,000	94,188	-	-	-	-	-	-	-	-	154,188
Habitat Acquisition Fund	200401	-	625,000	-	(625,000)	-	-	-	-	-	-	-
Mission Trails Regional Park Fund	200403	66,866	797,686	-	-	-	-	-	-	-	-	864,552
San Diego Regional Parks Improvement Fund	200391	379,298	-	-	-	-	-	-	-	-	-	379,298
Serra Mesa - Major District	400035	-	61,981	-	-	-	-	-	-	-	-	61,981
Serra Mesa - Urban Community	400132	-	167,117	-	-	-	-	-	-	-	-	167,117
Total		\$ 1,430,476	\$ 3,181,523	\$ -	(\$ 625,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,987,000

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2017 - 2024		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$600,000 due to the increase in construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 253,930	\$ 6,796,070	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 2,174,768	\$ 6,796,070	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,570,838

Operating Budget Impact

Department - Fund	FTEs	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND		0.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	163,930	163,930	163,930	163,930

Parks & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2016 - 2022		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of East and West fields.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. The General Development Plan (GDP) was completed in Fiscal Year 2018. Construction plans and funding for the east field will be completed by the San Diego Unified School District. Construction for the field is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 1,128,614	\$ 81,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Mid-City - Park Dev Fund	400109	6,433	3,567	-	-	-	-	-	-	-	-	10,000
Total		\$ 1,135,047	\$ 84,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND					
	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	88,140	70,640	70,640	70,640

Parks & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Parks - Neighborhood

Council District:	5	Priority Score:	52
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	2015 - 2021		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children's playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope, and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of the adjacent slope was added to the project scope since the erosion of the slope has to be addressed to meet the State's Water Quality Control Board's requirements.

Justification: The improvements will help bring the park into compliance with State and Federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project was completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. The project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Antenna Lease Revenue Fund	200324	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000
Blk Mtn Ranch Dev Agreement	400245	45,175	-	-	-	-	-	-	-	-	-	45,175
CIP Contributions from General Fund	400265	220,513	8,339	-	-	-	-	-	-	-	-	228,852
EGF CIP Fund 1/3	200110	147,898	-	-	-	-	-	-	-	-	-	147,898
Infrastructure Fund	100012	47,449	-	-	-	-	-	-	-	-	-	47,449
Penasquitos East Trust	400192	628,149	-	-	-	-	-	-	-	-	-	628,149
Penasquitos East-Pk Dev Fund	400106	150,687	-	-	-	-	-	-	-	-	-	150,687
PV Est-Other P & R Facilities	400221	34,145	-	-	-	-	-	-	-	-	-	34,145
Rancho Penasquitos FBA	400083	874,242	-	-	-	-	-	-	-	-	-	874,242
Total		\$ 2,328,257	\$ 8,339	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,336,596

Parks & Recreation

Sage Canyon NP Concession Bldg-Develop / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new concession building and the associated ADA improvements within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. The project cost and construction schedule are to be determined after the engineer's estimate has been completed by the design consultant.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 211,165	\$ 1,032,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,243,563
Carmel Valley Development Impact Fee	400855	-	66,936	-	-	-	-	-	-	-	-	66,936
Total		\$ 211,165	\$ 1,099,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,310,500

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. The project requires a site development permit which was initiated in Fiscal Year 2019 and completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,046,469	\$ 2,155,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	-	100,000	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	5,850	3,929,479	-	-	-	-	-	-	-	-	3,935,329
Total		\$ 1,052,320	\$ 6,184,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,237,278

Operating Budget Impact

Department - Fund	FTEs	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND		0.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	232,180	196,180	196,180	196,180

Parks & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lotfi, Elham
Duration:	2007 - 2025		619-533-5212
Improvement Type:	Betterment		elotfi@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: The mitigation site was approved in Fiscal Year 2019. Redesign is required to meet permit requirements. Contingent upon the identification of funding, construction is anticipated to begin in Fiscal Year 2023 and be completed by Fiscal Year 2024. This project will be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. \$100,000 in Infrastructure Fund was added to this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 98,912	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,912
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
Financing	9300	-	-	-	100,000	-	-	-	-	-	-	100,000
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	153,809	-	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	183,890	91,110	-	-	-	-	-	-	-	-	275,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total		\$ 722,889	\$ 91,110	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,914,000

Parks & Recreation

Silver Wing Pk Ballfield Lighting - Ph 2 / S16051

Parks - Neighborhood

Council District:	8	Priority Score:	71
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2021		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of ball field lighting and Americans with Disabilities Act (ADA) access upgrades within the existing 13-acre Silver Wing Neighborhood Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth and bring the park facilities into compliance with ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2017. Phase II construction of the sports field lighting began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty period will end in Fiscal Year 2021.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 678,400	\$ 1,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 679,951
Grant Fund - Federal	600000	435,000	-	-	-	-	-	-	-	-	-	435,000
Montgomery/Waller-Major Dist	400069	27,835	-	-	-	-	-	-	-	-	-	27,835
Total		\$ 1,141,235	\$ 1,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,142,786

Parks & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	Priority Score:	68
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at the Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA requirements.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$80,000 in Antenna Lease Revenue funding was allocated to this project in Fiscal Year 2021 to support construction activities. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Antenna Lease Revenue Fund	200324	\$ 31,881	\$ 48,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Capital Outlay-Sales Tax	400000	358	-	-	-	-	-	-	-	-	-	358
CIP Contributions from General Fund	400265	435,185	1,944	-	-	-	-	-	-	-	-	437,128
General Fund Commercial Paper Notes	400869	457,337	-	-	-	-	-	-	-	-	-	457,337
Grant Fund - State	600001	1,485,580	(3,024)	-	-	-	-	-	-	-	-	1,482,556
Skyline Hills - Major District	400066	7,729	-	-	-	-	-	-	-	-	-	7,729
Skyline/Paradise Urb Comm	400119	126,651	-	-	-	-	-	-	-	-	-	126,651
Total		\$ 2,544,722	\$ 47,037	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,591,760

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032 Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$540,734 in Carmel Valley Consolidated FBA funding was allocated to this project via City Council resolution in Fiscal Year 2021. The project description has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 320,939	\$ 1,870,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000
Total		\$ 320,939	\$ 1,870,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2016 - 2023		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Designs for Clay Avenue and J Street began in Fiscal Year 2017 and were completed in Fiscal Year 2019. Design for Island Avenue began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction for J Street and Gamma Street Mini Park Improvements began in Fiscal Year 2021 and are anticipated to be completed in Fiscal Year 2022. Construction for Island Avenue Mini Park will begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction for Clay Avenue Mini Park is anticipated to begin in Fiscal Year 2022, contingent upon the receipt of funding. The warranty period for J Street, Gamma Street and Island Avenue Mini Parks are anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: Project costs increased by \$262,683. \$800,000 of grant funding and \$202,604 in Development Impact Fee funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 911,101	\$ 8,898	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Financing	9300	-	-	-	611,930	-	-	-	-	-	-	611,930
Grant Fund - Federal	600000	3,870,947	1,529,053	-	-	-	-	-	-	-	-	5,400,000
S.E. San Diego Urban Comm	400120	421,297	881,855	-	-	-	-	-	-	-	-	1,303,152
Total		\$ 5,203,345	\$ 2,419,806	\$ -	\$ 611,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,235,082

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	72
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth 619-533-6649 eschrothnich@sandiego.gov
Duration:	2016 - 2026		
Improvement Type:	Betterment		

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost increased by \$329,185 due to increases in soft cost and mitigation expenses. \$631,465 in Regional Parks Improvement Funds was allocated to this project via City Council resolution in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	2,540,446	624,461	-	-	-	-	-	-	-	-	3,164,908
Sunset Cliffs Natural Park	200463	369,613	-	70,000	-	-	-	-	-	-	-	439,613
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,769	5,769
Total		\$ 3,808,264	\$ 624,461	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,769	\$ 4,508,495

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	69
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2015 - 2027		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and lookouts per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022. Construction of Phase I and Phase II is contingent upon identification of funding.

Summary of Project Changes: Total project cost increased by \$2.9 million due to consultant fees, construction cost estimate, and additional scope of work. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
San Diego Regional Parks Improvement Fund	200391	\$ 1,152,841	\$ 5,404	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,246
Sunset Cliffs Natural Park	200463	559,511	4,577	30,000	-	-	-	-	-	-	-	594,089
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,008,664	6,008,664
Total		\$ 1,712,353	\$ 9,982	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,008,664	\$ 7,760,999

Parks & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2013 - 2022		619-964-7670
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. An alternative form of delivery is currently being reviewed by all interested parties.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
North Park CIP Fund	200064	\$ 13,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,692
North Park MAD Fund	200063	27,950	33,358	-	-	-	-	-	-	-	-	-	61,308
Total		\$ 41,641	\$ 33,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Parks & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2015 - 2022		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Middle School.

Justification: This project will contribute towards satisfying population-based park acreage requirements as a park equivalency, as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The operating budget impact has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 519,005	\$ 2,835,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 519,005	\$ 2,935,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,454,600

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND					
FTEs	0.00	0.50	0.50	0.50	0.50
Total Impact \$	-	133,241	115,241	115,201	115,241

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington # Talmadge	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2018 - 2024		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

Justification: The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering package has been completed. Design began and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2023. The warranty period for this project will continue through Fiscal Year 2024.

Summary of Project Changes: Total project costs increased by \$20,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Talmadge MAD Fund	200076	\$ 114,076	\$ 195,923	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000
Total		\$ 114,076	\$ 195,923	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022.

Summary of Project Changes: Project costs increased by \$30,000. \$269,722 in Carmel Valley Consolidated FBA funding was allocated to this project via City Council resolution in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 222,647	\$ 709,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 932,105
North Center-Maj Dist	400025	125,833	-	-	-	-	-	-	-	-	-	125,833
Total		\$ 348,480	\$ 709,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,057,938

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Torrey Pines Golf Course CIP Fund	700045	\$ 852,756	\$ 47,243	\$ 3,510,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000
Total		\$ 852,756	\$ 47,243	\$ 3,510,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000

Parks & Recreation

TP South Golf Course Imp Renovation / S18002

Golf Courses

Council District:	1	Priority Score:	26
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: The project provides for the upgrade to the irrigation system, turf renovation, redesign of tee boxes and bunkers, cart path addition, and addresses deferred golf course maintenance needs.

Justification: The project will enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. Improvements are needed in advance of the 2021 U.S. Open Tournament.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. Project costs increased by \$950,000, which was added to this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Torrey Pines Golf Course CIP Fund	700045	16,863,319	1,086,681	-	-	-	-	-	-	-	-	17,950,000
Total		\$ 16,863,319	\$ 1,236,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,100,000

Parks & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	31
Community Planning:	College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2013 - 2021		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will be carried out by San Diego Unified School District (SDUSD). Design began in Fiscal Year 2019 and construction was completed in Fiscal Year 2021.

Summary of Project Changes: The schedule and operating budget impact were updated for Fiscal Year 2022. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 1,329,995	\$ 74,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000
Total		\$ 1,329,995	\$ 74,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000

Parks & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District:	7	Priority Score:	57
Community Planning:	Tierrasanta	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	Replacement		jbscott@sandiego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements and providing a picnic shelter to expand the park use.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2020 and is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 167,077	\$ 92,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,000
Infrastructure Fund	100012	-	150,000	-	-	-	-	-	-	-	-	150,000
Lusk-Gen'l Traffic Imprvmts	400211	210,464	-	-	-	-	-	-	-	-	-	210,464
R.H.-Community Endowment	400218	29,186	63,575	-	-	-	-	-	-	-	-	92,761
R.H.-Endowment Comm.Youth	400216	309,643	-	-	-	-	-	-	-	-	-	309,643
SC Open Sp Acg/Rec Ctr Phl	400219	-	1,207	-	-	-	-	-	-	-	-	1,207
SC Open Sp Acg/Rec Ctr Phll	400220	-	1,096	-	-	-	-	-	-	-	-	1,096
Tierrasanta - DIF	400098	686,506	(4,456)	-	-	-	-	-	-	-	-	682,050
Total		\$ 1,402,876	\$ 304,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,707,220

Parks & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facilities may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2021 and is scheduled to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 1,247,209	\$ 7,896,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,143,211
Mira Mesa Development Impact Fee	400858	20,960	322,594	-	-	-	-	-	-	-	-	343,554
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
Total		\$ 1,299,071	\$ 8,218,595	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,517,667

Operating Budget Impact

Department - Fund	FTEs	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND		0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	116,805	98,805	98,805	98,805

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2007 - 2023		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began January 2017 and will extend until August 2022.

Summary of Project Changes: Project costs increased by \$40,000. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 391,150	\$ 8,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,675
Environmental Growth 2/3 Fund	200109	312,529	24,873	-	-	-	-	-	-	-	-	337,402
Financing	9300	-	-	-	40,000	-	-	-	-	-	-	40,000
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,457,381	\$ 33,397	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,530,779

Unfunded Needs List

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	\$ 4,508,495	\$ 5,769	0.13 %	This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. A portion of soft cost and mitigation expenses is unfunded.
Olive Grove Community Park ADA Improve / S15028	\$ 3,721,866	\$ 299,369	8.04 %	This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements. A portion of construction is unfunded.
Hickman Fields Athletic Area / S00751	\$ 10,566,320	\$ 1,000,000	9.46 %	This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. A portion of construction is unfunded.
Egger/South Bay Community Park ADA Improvements / S15031	\$ 4,534,000	\$ 503,855	11.11 %	This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements. A portion of construction is unfunded.
Ocean Beach Pier Improvements / S20011	\$ 23,682,907	\$ 5,564,000	23.49 %	This project will strengthen the pier piles by adding additional concrete surrounding the existing piles. Steel in the decking will also be replaced as necessary, as well as adding beams to the underside of the decking, and replacement of the deck edging that has spalled off. Design and construction are unfunded.
Beyer Park Development / S00752	\$ 19,458,259	\$ 5,752,493	29.56 %	This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				a community and neighborhood park on Beyer Boulevard. A portion of construction is unfunded.
Rancho Bernardo CP Improvements / L20000	\$ 1,300,000	\$ 496,737	38.21 %	Phase I of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase II of this project will provide for the design and construction of sports field lighting at the RB Community Park. A portion of construction is unfunded.
Chollas Creek Oak Park Trail / S20012	\$ 1,552,000	\$ 700,000	45.10 %	The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection. A portion of construction is unfunded.
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,914,000	\$ 1,000,000	52.25 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for redesign and implementation of this project.
Canon Street Pocket Park / S16047	\$ 2,567,316	\$ 1,350,909	52.62 %	This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. Construction is unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 2,697,000	\$ 1,583,973	58.73 %	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Construction is unfunded.
Denney Ranch Neighborhood Park / S00636	\$ 21,600,001	\$ 13,203,803	61.13 %	This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Denney Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. Construction is unfunded.
Junipero Serra Museum ADA Improvements / S15034	\$ 2,309,787	\$ 1,464,461	63.40 %	This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot,

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements. Construction is unfunded.
Golf Course Drive Improvements / S15040	\$ 5,243,524	\$ 3,711,439	70.78 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Sunset Cliffs Park Drainage Improvements / L14005	\$ 7,760,999	\$ 6,008,664	77.42 %	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I and Phase II of construction is unfunded. The unidentified amount is subject to change depending upon completion of design and input from the community.
NTC Aquatic Center / S10000	\$ 9,486,726	\$ 8,000,000	84.33 %	This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design and construction phases are currently unfunded.
Chollas Lake Improvements / L18001	\$ 5,550,000	\$ 4,700,000	84.68 %	This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Design and construction of subsequent phases are currently unfunded.
Total		\$ 55,345,472		

Police



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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

2021 CIP Accomplishments

In Fiscal Year 2021, the Police Department accomplished the following:

- Complete first phase of construction of the Police Range Refurbishment Project-Phase II

2022 CIP Goals

In Fiscal Year 2022, the Police Department anticipates accomplishing the following:

- Complete second phase of construction plans for the Police Range Refurbishment Project-Phase II



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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Police 911 Call Manager / S15024	\$ 1,230,275	\$ -	\$ -	\$ 1,230,275
Police Range Refurbishment Phase II / S18005	9,300,000	-	6,800,000	16,100,000
Total	\$ 10,530,275	\$ -	\$ 6,800,000	\$ 17,330,275



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Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Chen, Steve
Duration:	2015 - 2021		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Non-personnel expenditures for the main 9-1-1 Call Manager were paid by the State of California.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2021 pending completion of the network connectivity for the entire center.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022. The project will be closed this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 1,155,877	\$ 74,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275
Total		\$ 1,155,877	\$ 74,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275

Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth 619-533-6649 eschrothnich@sandiego.gov
Duration:	2018 - 2024		
Improvement Type:	Betterment		

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility.

Justification: This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies. This project also allows for the facility to be open to the public through the Revolver Club.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Due to lack of funding, this project was put on hold. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase I began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction of Phase II is anticipated to begin in Fiscal Year 2023.

Summary of Project Changes: Due to unforeseen conditions of contaminated soil during construction, the total project cost increased by \$1.5 million. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ 64,331	\$ 175,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 240,000
CIP Contributions from General Fund	400265	22,594	182,919	-	-	-	-	-	-	-	-	205,513
Financing	9300	-	-	-	6,800,000	-	-	-	-	-	-	6,800,000
SDTFC Series 2018C Tax Exempt	400868	8,854,487	-	-	-	-	-	-	-	-	-	8,854,487
Total		\$ 8,941,412	\$ 358,587	\$ -	\$ 6,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000

Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.2 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water demands of approximately 155 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 103 miles of purple pipe, delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations, primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching a proven innovative water purification program known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by Participating Agencies.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2021 CIP Accomplishments

As of December 31, 2020, the Department completed the replacement and rehabilitation of 6.89 sewer miles and 5.87 water miles. To date, over 2,150 miles of sewer mains have been assessed and more than 794 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in collaboration with the Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments have occurred in Fiscal Year 2021:

- Construction was completed on the Mission Cliff Drive Water Main Replacement Project, which consisted of the replacement of approximately 0.22 miles of existing water mains in the Uptown and North Park Area
- Construction was completed on the Hodges Reservoir Hypolimnetic Oxygenation System Project, which consisted of the installation of a hypolimnetic oxygenation system, submersible pump and a discharge header in the San Pasqual Area
- Construction was completed on the La Jolla Scenic Drive 16-inch Main Replacement Project, which

Public Utilities

consisted of the replacement of approximately 3.95 miles of existing water mains in the La Jolla Area

- Construction was completed on the Mountain View Accelerated Project, which consisted of the replacement of approximately 0.36 miles of existing water mains and 0.36 miles of existing sewer mains in the Southeastern Area
- Construction was completed on the AC Water & Sewer Group 1027 Project, which consisted of the replacement of approximately 2.88 miles of existing water mains and 0.02 miles of existing sewer mains in the North Park Area
- Construction was completed on the AC Woodman Street Pipeline Replacement Project, which consisted of the replacement of approximately 0.95 miles of existing water mains in the Skyline-Paradise Hills Area
- Construction was completed on the Otay 2nd Pipeline Phase 2 Project, which consisted of the replacement of approximately 1.46 miles of existing water mains in the Skyline-Paradise Hills Area
- Construction was completed on the Pipeline Rehabilitation AW-1 Project, which consisted of the rehabilitation of approximately 7.45 miles of existing sewer mains in the Navajo Area
- Construction was completed on the Mira Mesa Trunk Sewer Improvement Project, which consists of the rehabilitation of approximately 1.42 miles of sewer mains and the replacement of approximately 0.43 miles of sewer mains in the Mira Mesa Area
- Construction was completed on the Pipeline Rehabilitation AS-1 Project, which consisted of the rehabilitation of approximately 6.16 miles of existing sewer mains in the Mid-City: City Heights Area
- Construction was completed on the SPS 76 Generator Project, which consisted of the installation of a diesel generator and concrete housekeeping pad in the San Pasqual Area
- Construction continues on the Market Street Sewer Pipe Replacement Project, which consists of replacement and rehabilitation of approximately 0.20 miles of existing sewer mains in the Encanto Area. The construction is anticipated to be completed in 2021
- Construction continues on the Sewer Group Job 798C Project, which consists of rehabilitation of approximately 0.44 miles of existing sewer mains in the La Jolla Area. The construction is anticipated to be completed in 2022
- Construction continues on the Water Group 970 CI Project, which consists of replacement of approximately 1.81 miles of existing water mains

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan:

- Advanced Metering Infrastructure Project
- MOC Complex Solar Project
- North City Water Reclamation Plant to 30 MGD project
- Pure Water Program

The following accomplishments were reached on the Pure Water Program:

- Construction continued on the Phase 1 construction package, which includes early site work at the North City Water Reclamation Plant and North City Pure Water Facility
- Entered into an Agreement with National Water Research Institute to convene an Independent

Public Utilities

Advisory Panel to provide expert peer review of the technical, scientific, regulatory, and policy aspects for Pure Water Phase 2

- Finalized negotiations and signed the Project Labor Agreement for all Phase 1 and Phase 2 construction contracts
- Advertised Pure Water Facility and Pure Water Pump Station, Pure Water Pipeline and Dechlorination Facility bundled with AC GJ1038, PWP Morena Wastewater Pump Station, Morena Conveyance Northern Alignment, PWP North City Water Reclamation Plant Expansion, and NCPWF Influent Pump Station and Pipeline

2022 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to replace and rehabilitate about 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2022, the Department anticipates accomplishing the following goals for the Pure Water Program:

- Complete construction on the early site work at the North City Water Reclamation Plant and North City Pure Water Facility
- Begin design of Pure Water Phase 2 Demonstration Facility
- Complete Phase 2 alternative refinement with the Metropolitan Wastewater Joint Power Authority
- Begin activities for the Phase 2 Pure Water Independent Advisory Panel
- Advertise the remaining Phase 1 construction packages: Miramar Reservoir Pump Station Improvements, PWP NCWRP Flow Equalization Basin, High Purity Oxygen Addition System, Morena Conveyance Southern Alignment, Morena Conveyance Middle Alignment, and Metro Biosolids Center Improvements



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Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 31,003,592	\$ -	\$ -	\$ 31,003,592
69th & Mohawk Pump Station / S12011	15,088,594	500,000	-	15,588,594
Advanced Metering Infrastructure / S17008	67,568,898	5,427,524	52,539,224	125,535,646
Alvarado 2nd Extension Pipeline / S12013	9,224,242	37,500,000	78,275,759	125,000,001
Alvarado Trunk Sewer Phase IV / S15019	37,080,000	-	29,920,000	67,000,000
Catalina 12inch Cast Iron Mains / S12008	12,620,000	-	-	12,620,000
Chollas Building / S11025	46,051,948	-	-	46,051,948
Cielo & Woodman Pump Station / S12012	3,878,000	2,000,000	1,000,000	6,878,000
Corrosion Control / AKA00001	200,000	200,000	-	400,000
El Monte Pipeline No 2 / S10008	6,448,000	-	13,616,001	20,064,001
EMTS Boat Dock Esplanade / S00319	3,430,851	-	-	3,430,851
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	-	1,200,000	24,800,000	26,000,000
Freeway Relocation / AKB00002	2,589,774	-	-	2,589,774
Groundwater Asset Development Program / ABM00001	3,000,000	-	381,494	3,381,494
Harbor Drive Trunk Sewer / S18006	13,791,250	7,253,751	-	21,045,001
Instrumentation and Control / AKB00007	200,000	-	6,766,234	6,966,234
Kearny Mesa Trunk Sewer / S20000	2,500,000	1,500,000	20,200,000	24,200,000
La Jolla Scenic Drive 16inch Main / S12009	11,398,000	-	-	11,398,000
La Jolla View Reservoir / S15027	5,580,001	1,637,500	19,782,815	27,000,316
Large Diameter Water Transmission PPL / AKA00003	57,815,279	19,869,500	75,516,100	153,200,879
Little McGonigle Ranch Road Pipeline / S00069	6,000,000	-	-	6,000,000
MBC Dewatering Centrifuges Replacement / S00339	12,422,443	-	-	12,422,443
MBC Equipment Upgrades / S17013	5,890,821	16,928,232	27,668,008	50,487,061
Metro Treatment Plants / ABO00001	20,712,530	13,377,695	17,034,657	51,124,882
Metropolitan System Pump Stations / ABP00002	1,876,270	2,200,000	13,282,104	17,358,374
Metropolitan Waste Water Department Trunk Sewers / AJB00001	33,445,215	8,400,000	33,293,154	75,138,369
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Montezuma/Mid-City Pipeline Phase II / S11026	37,478,200	-	8,745,553	46,223,753
Morena Pipeline / S16027	36,236,153	2,500,000	18,998,433	57,734,586
Morena Reservoir Outlet Tower Upgrade / S00041	3,480,000	-	(325,018)	3,154,982
NCWRP Improvements to 30 mgd / S17012	5,838,430	11,649,255	21,581,432	39,069,117
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	29,440,500	7,500,000	(7,500,000)	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	5,800,000	-	32,208,900	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	100,000	1,000,000	17,660,000	18,760,000
Otay Second Pipeline Relocation-PA / S15016	13,096,171	-	14,997,053	28,093,224
Pacific Beach Pipeline South (W) / S12015	41,766,933	-	-	41,766,933
Pipeline Rehabilitation / AJA00002	123,380,882	5,922,436	27,403,179	156,706,497
Pressure Reduction Facility Upgrades / AKA00002	3,050,000	2,142,224	3,023,964	8,216,188
PS2 Power Reliability & Surge Protection / S00312	73,100,800	-	3,000,000	76,100,800
Pump Station Restorations / ABP00001	14,681,516	-	25,639,800	40,321,316
Pure Water Pooled Contingency / P19002	30,487,632	4,844,690	66,335,649	101,667,971
PURE Water Program / ALA00001	641,824,506	355,620,544	694,466,594	1,691,911,644
Recycled Water Systems Upgrades / AHC00004	86,899	-	-	86,899
Recycled Water Tank Modifications / S12014	1,500,000	-	-	1,500,000

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000
Sewer Main Replacements / AJA00001	309,978,833	72,182,039	237,505,824	619,666,696
South Mission Valley Trunk Sewer Ph II / S21002	100,000	1,000,000	12,900,000	14,000,000
Standpipe and Reservoir Rehabilitations / ABL00001	27,395,499	3,325,577	43,657,006	74,378,082
Tecolote Canyon Trunk Sewer Improvement / S15020	4,180,000	16,000,000	14,820,000	35,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	16,283,996	600,000	-	16,883,996
University Ave Pipeline Replacement / S11021	27,550,000	1,200,000	-	28,750,000
University Heights Reservoir Rehabilitation / S20002	2,000,000	-	16,200,000	18,200,000
Unscheduled Projects / AJA00003	9,051,215	980,298	-	10,031,513
Upas St Pipeline Replacement / S11022	37,387,986	-	-	37,387,986
Water & Sewer Group Job 816 (W) / S13015	18,199,392	-	-	18,199,392
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Main Replacements / AKB00003	446,451,865	95,455,866	224,176,445	766,084,176
Water Pump Station Restoration / ABJ00001	25,962,968	1,850,000	27,058,281	54,871,249
Water SCADA Upgrade Phase I / S21001	500,000	1,200,000	14,400,000	16,100,000
Water Treatment Plants / ABI00001	3,769,966	5,434,166	39,767,360	48,971,492
Total	\$ 2,542,503,490	\$ 708,401,297	\$ 1,970,796,005	\$ 5,221,700,792

Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: High

Priority Score: 85

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 12,333,706	\$ 3,212,658	\$ 43,364,932
Water Utility - CIP Funding Source	700010	-	18,153,926	1,632,032	58,303,039
Total		\$ -	\$ 30,487,632	\$ 4,844,690	\$ 101,667,971



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Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila 619-533-4698 sbose@sandiego.gov
Duration:	2014 - 2022		
Improvement Type:	Replacement		

Description: This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$1.0 million due to unforeseen poor soil conditions. In Fiscal Year 2021, the City Council authorized the appropriation of \$1.0 million. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 27,832,333	\$ 3,171,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,003,592
Total		\$ 27,832,333	\$ 3,171,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,003,592

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2022		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project costs increased by \$500,000 due to unforeseen conditions. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 14,423,468	\$ 665,125	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,588,594
Total		\$ 14,423,468	\$ 665,125	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,588,594

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Arnold, Jane
Duration:	2017 - 2031		858-614-4517
Improvement Type:	Betterment		jarnold@sandiego.gov

Description: This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 280,000 water meters citywide. The AMI technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter reads. AMI offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption. This enhances customer service and assists customers with water conservation. This project also helps to implement the City's Climate Action Plan.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide AMI implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the AMI implementation. The revised AMI implementation approach will engage third-party contracted professional management and construction installation services. City Forces augmented with contracted installation services will begin the Citywide AMI implementation construction activities in Fiscal Year 2022 with a targeted project completion in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 11,960,353	\$ 8,310,315	\$ 1,628,257	\$ -	\$ 5,353,495	\$ 6,683,035	\$ 3,725,238	\$ -	\$ -	\$ -	\$ 37,660,694
Water Utility - CIP Funding Source	700010	28,107,836	19,190,392	3,799,267	-	12,491,486	15,593,747	8,692,223	-	-	-	87,874,952
Total		\$ 40,068,189	\$ 27,500,708	\$ 5,427,524	\$ -	\$ 17,844,981	\$ 22,276,782	\$ 12,417,461	\$ -	\$ -	\$ -	\$ 125,535,646

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7	Priority Score:	95
Community Planning:	Mission Valley; Mission Bay Park; Linda Vista	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2016 - 2025		619-533-4698
Improvement Type:	Expansion		sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline project is proposing to build a new 48-inch and a 24-inch main extending the existing Alvarado 2nd westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. This project includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feeds those zones will be greatly reduced. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost estimate increased by \$44.5 million to a total project cost of \$125 million after design development which identified construction complexities including coordination with the Pure Water program, pipeline alignment within the Rose Canyon Fault and unstable soils which required a special study, addition of isolation valves, and compaction grouting, high groundwater, trenchless construction, modifications to a pressure reducing station, and increased cost of materials. Additional environmental process was also required by the SRF loan application.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,054,353	\$ 1,169,888	\$ 37,500,000	\$ 7,500,000	\$ 35,000,000	\$ 30,000,000	\$ 5,000,000	\$ 775,759	\$ -	\$ -	\$ 125,000,001
Total		\$ 8,054,353	\$ 1,169,888	\$ 37,500,000	\$ 7,500,000	\$ 35,000,000	\$ 30,000,000	\$ 5,000,000	\$ 775,759	\$ -	\$ -	\$ 125,000,001

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2015 - 2026		619-533-3851
Improvement Type:	Replacement		jjaro@sandiego.gov

Description: This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Due to bid and advertising delays, construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project costs increased by \$6.8 million. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Muni Sewer Utility - CIP Funding Source	700008	\$ 5,979,907	\$ 31,100,092	\$ -	\$ -	\$ 13,019,000	\$ 10,000,000	\$ 80,009	\$ 6,820,991	\$ -	\$ -	\$ 67,000,000
Total		\$ 5,979,907	\$ 31,100,092	\$ -	\$ -	\$ 13,019,000	\$ 10,000,000	\$ 80,009	\$ 6,820,991	\$ -	\$ -	\$ 67,000,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	98
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Warranty	Contact Information:	Salem, Nicole
Duration:	2014 - 2022		619-533-7443
Improvement Type:	Replacement		nsalem@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2020.

Summary of Project Changes: The project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
PFFA-Water Rev Bonds Series 2016A	700095	\$ 3,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,433
Water Utility - CIP Funding Source	700010	12,345,459	271,108	-	-	-	-	-	-	-	-	-	12,616,567
Total		\$ 12,348,892	\$ 271,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,620,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	4	Priority Score:	77
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2010 - 2022		619-533-6653
Improvement Type:	Replacement		nlewis@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs and has surpassed the intended useful life of the structure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$390,000 due to construction operations and burn ash remediation. In Fiscal Year 2021, the City Council authorized the appropriation of \$390,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 41,233,907	\$ 4,567,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,801,473
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 41,484,381	\$ 4,567,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,051,948

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	90
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2014 - 2023		619-533-5406
Improvement Type:	Expansion		pammerlahn@sandiego.gov

Description: This project provides for the replacement of the existing Cielo and Woodman Pump Station with an 11 MGD capacity pump station and a backup generator. The Cielo & Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

Justification: This replacement of the existing deteriorating pump station and cast-iron mains will improve efficiency and reliability of the water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule, description, and justification have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 1,654,178	\$ 2,223,821	\$ 2,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,878,000
Total		\$ 1,654,178	\$ 2,223,821	\$ 2,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,878,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$200,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7	Priority Score:	86
Community Planning:	Navajo	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2018 - 2025		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project consists of the replacement of two pipe segments as well as the repair of the Grossmont tunnel liner. This project also includes spot repair of pipe walls and joints for the pipeline and raising the air release and the air/vacuum relief valves above grade.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the community plan guidelines for Lakeside and Navajo, including the general and specific plans for the cities of El Cajon, La Mesa, and Santee.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to start in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost decreased by \$4.4 million due to the project scope being finalized and updated cost estimates. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 5,787,180	\$ 659,840	\$ -	\$ -	\$ 6,200,000	\$ 4,364,000	\$ 3,052,001	\$ -	\$ -	\$ -	\$ 20,063,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 5,788,159	\$ 659,840	\$ -	\$ -	\$ 6,200,000	\$ 4,364,000	\$ 3,052,001	\$ -	\$ -	\$ -	\$ 20,064,001

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2018 - 2023		619-533-5493
Improvement Type:	New		jchoi@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the Federal Government, Metropolitan Wastewater Department (MWWD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design was completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 709,206	\$ 2,721,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
Total		\$ 709,206	\$ 2,721,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Metro Wastewtr Metro - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
Metro Wastewtr Metro - GENERAL FUND	Total Impact \$	(14,040)	(14,040)	(14,040)	(14,040)

Public Utilities

Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003 Bldg - MWWD - Laboratories

Council District:	2	Priority Score:	85
Community Planning:	Peninsula	Priority Category:	High
Project Status:	New	Contact Information:	Greek, Ryan
Duration:	2021 - 2026		619-533-3767
Improvement Type:	Betterment		rsgreek@sandiego.gov

Description: This project will renovate, remodel and reconfigure existing office and laboratory spaces, upgrade the structural system at strategic locations, and construction of a new high bay Ocean Operations building including site improvement of existing parking lot on the Public Utilities, EMTS Division Lab located at the Naval Training Center (NTC) facility.

Justification: Upgrade and remodel offices and laboratory spaces to increase functionality, address recurring HVAC and mechanical issues, comply with structural, seismic code and bring up to a level of a “world class” laboratory facility. The remodeled facility aims to comply with the State of California Environmental Laboratory Accreditation Program (ELAP) standards for a lab testing facility and to achieve the LEED Silver for Commercial Interiors.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is scheduled to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 1,200,000	\$ -	\$ 1,800,000	\$ 7,000,000	\$ 10,000,000	\$ 6,000,000	\$ -	\$ -	\$ 26,000,000
Total		\$ -	\$ -	\$ 1,200,000	\$ -	\$ 1,800,000	\$ 7,000,000	\$ 10,000,000	\$ 6,000,000	\$ -	\$ -	\$ 26,000,000

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$100,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 2,169,891	\$ 419,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,589,774
Total		\$ 2,169,891	\$ 419,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,589,774

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Danek, Karina
Duration:	2010 - 2040		619-533-7402
Improvement Type:	Replacement		kdanek@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2040.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$1.2 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 1,900,365	\$ 1,099,634	\$ -	\$ -	\$ 72,171	\$ 74,410	\$ 76,718	\$ 158,195	\$ -	\$ -	\$ 3,381,494
Total		\$ 1,900,365	\$ 1,099,634	\$ -	\$ -	\$ 72,171	\$ 74,410	\$ 76,718	\$ 158,195	\$ -	\$ -	\$ 3,381,494

Public Utilities

Harbor Drive Trunk Sewer / S18006

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	89
Community Planning:	Barrio Logan; Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2024		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will upsize the existing 12-inch, 15-inch, 18-inch and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch and 30-inch diameter sewer mains for a total length of 4,650 lineal feet.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,952,034	\$ 11,839,215	\$ 7,253,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,045,001
Total		\$ 1,952,034	\$ 11,839,215	\$ 7,253,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,045,001

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$1.0 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ 216,514	\$ 744,098	\$ 1,534,357	\$ 4,271,265	\$ -	\$ -	\$ 6,966,234
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ 216,514	\$ 744,098	\$ 1,534,357	\$ 4,271,265	\$ -	\$ -	\$ 6,966,234

Public Utilities

Kearny Mesa Trunk Sewer / S20000

Wastewater - Collection Sys - Trunk Swr

Council District:	6	Priority Score:	77
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2019 - 2027		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project involves the repair and rehabilitation of 7.89 miles of existing 12-inch to 36-inch deteriorated sewer pipes, repair/rehabilitation of 56 manholes and replacement of 2.18 miles of pipes ranging from 12-inch to 33-inch and 24 manholes. The scope also includes the abandonment of 3,012 feet of the existing 12-inch sewer mains and 8 manholes located in the northwest corridor of 52 Freeway and Interstate 15.

Justification: Replace and rehabilitate deteriorated sewer pipes and manholes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Muni Sewer Utility - CIP Funding Source	700008	\$ 194,313	\$ 2,305,686	\$ 1,500,000	\$ -	\$ 300,000	\$ 425,000	\$ 9,475,000	\$ 10,000,000	\$ -	\$ -	\$ 24,200,000
Total		\$ 194,313	\$ 2,305,686	\$ 1,500,000	\$ -	\$ 300,000	\$ 425,000	\$ 9,475,000	\$ 10,000,000	\$ -	\$ -	\$ 24,200,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Salem, Nicole
Duration:	2015 - 2022		619-533-7443
Improvement Type:	Expansion		nsalem@sandiego.gov

Description: This project provides for replacement of 18,555 linear feet (3.51 miles) of existing 6-inch to 12-inch asbestos cement water main, and 1,573 linear feet (0.30 miles) of existing 8-inch polyvinyl chloride (PVC) water main and installation of 902 linear feet (0.17 miles) of 16-inch PVC transmission line between Soledad Mountain Road and the existing Mount Soledad Pump Station. In addition, it includes the installation of all associated water services, fire hydrants, curb ramps, traffic control, and abandon by slurry fill a total of 1,089 linear feet (0.21 miles) of existing 16-inch water main, of which 300 linear feet is ductile iron and 789 linear feet is asbestos cement. This project also includes the relocation of an existing pressure reducing station.

Justification: The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 11,203,260	\$ 194,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,398,000
Total		\$ 11,203,260	\$ 194,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,398,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2012 - 2027		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will provide for the construction of a new 3.11 million gallons (MG) prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir and Pump Station.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set the new reservoir to appropriate health guidelines and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 4,784,788	\$ 795,212	\$ 1,637,500	\$ -	\$ 8,512,500	\$ 5,635,157	\$ 5,635,158	\$ -	\$ -	\$ -	\$ 27,000,316
Total		\$ 4,784,788	\$ 795,212	\$ 1,637,500	\$ -	\$ 8,512,500	\$ 5,635,157	\$ 5,635,158	\$ -	\$ -	\$ -	\$ 27,000,316

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$9.8 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Water Utility - CIP Funding Source	700010	\$ 48,226,037	\$ 9,589,241	\$ 19,869,500	\$ -	\$ 18,063,047	\$ 13,737,928	\$ 12,234,322	\$ 31,480,803	\$ -	\$ -	\$ 153,200,878
Total		\$ 48,226,037	\$ 9,589,241	\$ 19,869,500	\$ -	\$ 18,063,047	\$ 13,737,928	\$ 12,234,322	\$ 31,480,803	\$ -	\$ -	\$ 153,200,878

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	70
Community Planning:	Del Mar Mesa; Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2004 - 2021		619-533-3673
Improvement Type:	Expansion		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. The project was divided into 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court), and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1, Phase 4 and, Phase 5 are complete. Phase 2 will be completed in Fiscal Year 2021. The design of Phase 3 is not scheduled at this time and will be completed under a separate project.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Del Mar Mesa FBA	400089	\$ 756,999	\$ 743,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Pacific Highlands Ranch FBA	400090	4,205,822	294,178	-	-	-	-	-	-	-	-	4,500,000
Total		\$ 4,962,821	\$ 1,037,178	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District:	Non-City	Priority Score:	83
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance, and construction to accommodate future flows and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges was completed in Fiscal Year 2019. The contractual disputes have been resolved and this project is scheduled for final close out in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 934
Metro Sewer Utility - CIP Funding Source	700009	11,974,735	434,149	-	-	-	-	-	-	-	-	12,408,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 11,988,294	\$ 434,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,422,443

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2024		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: To ensure that the plant operates reliably and efficiently; process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in June 2017 and was completed in August 2018. Construction is scheduled to begin in July 2021 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost increased by \$5 million in Fiscal Year 2022 due to construction of added scope of two (2) dewatering centrifuges. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,229,638	\$ 4,661,182	\$ 16,928,232	\$ -	\$ 17,180,612	\$ 7,094,774	\$ 3,392,622	\$ -	\$ -	\$ -	\$ 50,487,061
Total		\$ 1,229,638	\$ 4,661,182	\$ 16,928,232	\$ -	\$ 17,180,612	\$ 7,094,774	\$ 3,392,622	\$ -	\$ -	\$ -	\$ 50,487,061

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$11.9 million due to updates to the schedule of sub-projects. Additionally, Council approved a deappropriation of \$1.4 million in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 15,904,922	\$ 4,807,608	\$ 13,377,695	\$ 3,000,000	\$ 9,281,033	\$ 2,051,842	\$ 2,148,100	\$ 553,682	\$ -	\$ -	\$ 51,124,882
Total		\$ 15,904,922	\$ 4,807,608	\$ 13,377,695	\$ 3,000,000	\$ 9,281,033	\$ 2,051,842	\$ 2,148,100	\$ 553,682	\$ -	\$ -	\$ 51,124,882

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWW - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$1.5 million due to updates to the schedule of sub-projects. Additionally, Council approved an appropriation of \$886,885 in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 979,868	\$ 896,401	\$ 2,200,000	\$ -	\$ 3,319,877	\$ 7,068,935	\$ 1,074,050	\$ 1,819,242	\$ -	\$ -	\$ 17,358,373
Total		\$ 979,868	\$ 896,401	\$ 2,200,000	\$ -	\$ 3,319,877	\$ 7,068,935	\$ 1,074,050	\$ 1,819,242	\$ -	\$ -	\$ 17,358,373

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.
Justification: This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.
Schedule: Projects will be scheduled on a priority basis.
Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$1.8 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 9,506,563	\$ 1,336,211	\$ -	\$ -	\$ 36,086	\$ 37,205	\$ 38,359	\$ 118,646	\$ -	\$ -	\$ 11,073,071
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	16,820,583	5,758,798	8,400,000	-	4,489,052	8,552,771	14,998,344	5,022,691	-	-	64,042,238
Total		\$ 26,350,205	\$ 7,095,009	\$ 8,400,000	\$ -	\$ 4,525,138	\$ 8,589,976	\$ 15,036,703	\$ 5,141,337	\$ -	\$ -	\$ 75,138,368

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	95
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (mgd), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 114,440,857	\$ 5,883,391	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 114,445,352	\$ 5,883,391	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2024		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2019. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 17,661,107	\$ 19,601,981	\$ -	\$ -	\$ 8,745,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,008,641
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 17,876,219	\$ 19,601,981	\$ -	\$ -	\$ 8,745,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,223,753

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 6 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2015 - 2025		858-614-5741
Improvement Type:	Expansion		ademich@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The project costs were reduced by \$31.6 million to coincide with the actual timing of the SDG&E utility relocation work. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,564,386
Water Utility - CIP Funding Source	700010	4,962,768	17,708,999	2,500,000	-	12,098,708	6,899,725	-	-	-	-	44,170,200
Total		\$ 18,527,153	\$ 17,708,999	\$ 2,500,000	\$ -	\$ 12,098,708	\$ 6,899,725	\$ -	\$ -	\$ -	\$ -	\$ 57,734,586

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non-City	Priority Score:	90
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2011 - 2024		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide maintenance access bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and cost effective operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide remote, automated control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is mandated by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Project is on hold pending results from on-going condition assessment. The project scope is to demolish the existing outlet tower and install a new tower at Moreno Reservoir. During the permitting and environmental review process, it was determined that the outlet tower is eligible for the National Register of Historic Places. Therefore, the project cannot proceed as originally designed without further alternative analysis required by the State to reduce impacts to historic resources. The Public Utilities Department will update the design, which will include the overall condition assessment results for the Moreno Dam.

Summary of Project Changes: Future funding needs were removed from this project. It is anticipated that this project will be requested to be closed as part of the Fiscal Year 2021 Year End CIP Monitoring Report.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	2,812,820	330,018	-	(325,018)	-	-	-	-	-	-	-	2,817,821
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 3,149,981	\$ 330,018	\$ -	\$ (325,018)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,154,982

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWD - Treatment Plants

Council District:	1	Priority Score:	85
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2017 - 2026		858-614-5741
Improvement Type:	Replacement		ademich@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (mgd). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 mgd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,418,103	\$ 3,420,326	\$ 11,649,255	\$ -	\$ 12,683,689	\$ 6,225,886	\$ 2,671,857	\$ -	\$ -	\$ -	\$ 39,069,117
Total		\$ 2,418,103	\$ 3,420,326	\$ 11,649,255	\$ -	\$ 12,683,689	\$ 6,225,886	\$ 2,671,857	\$ -	\$ -	\$ -	\$ 39,069,117

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Transmission

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Expansion		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: A portion of the waterline was completed by a Torrey Highlands developer in Fiscal Year 2008. Construction of two other portions of the Carmel Mountain Road waterline were completed by another Torrey Highlands developer under the terms of an approved reimbursement agreement. These portions were completed in Fiscal Year 2021. The remaining portion of the Camino Del Sur and the Carmel Mountain Road waterline is expected to be completed by the Merge 56 developer as part of another future reimbursement agreement. A new CIP project will be established for that segment. This project will be closed by the end of Fiscal Year 2021.

Summary of Project Changes: Schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Torrey Highlands	400094	\$ 717,513	\$ 507,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000
Total		\$ 717,513	\$ 507,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	City Heights; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2023		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: In Fiscal Year 2021, the City Council authorized the deappropriation of \$7.5 million. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 22,412,301	\$ 7,028,198	\$ 7,500,000	\$ (7,500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 22,412,301	\$ 7,028,198	\$ 7,500,000	\$ (7,500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay 2nd Pipeline Phase 4 / S20001

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	97
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2020 - 2030		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project will replace an existing portion of the Otay 2nd Pipeline in the County of San Diego and in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48" Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8" distribution piping to serve existing customers.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Several existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					FY 2026	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025					
Water Utility - CIP Funding Source	700010	\$ 533,846	\$ 5,266,153	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 22,208,900	\$ -	\$ -	\$ -	\$ 38,008,900
Total		\$ 533,846	\$ 5,266,153	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 22,208,900	\$ -	\$ -	\$ -	\$ 38,008,900

Public Utilities

Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

Water - Distribution Sys - Transmission

Council District:	4	Priority Score:	95
Community Planning:	Mid City; Encanto	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Aberra, Nitsuh
Duration:	2021 - 2027		619-533-3167
Improvement Type:	Replacement		naberra@sandiego.gov

Description: This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area and Encanto Neighborhoods and is in compliance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2025. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 82,643	\$ 17,356	\$ 1,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 3,000,000	\$ 11,660,000	\$ -	\$ -	\$ 18,760,000
Total		\$ 82,643	\$ 17,356	\$ 1,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 3,000,000	\$ 11,660,000	\$ -	\$ -	\$ 18,760,000

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	98
Community Planning:	Non-City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2015 - 2027		619-446-5421
Improvement Type:	Replacement		llwilson@sandiego.gov

Description: This project is a participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 began in Fiscal Year 2019. Subsequent design and construction phases will continue through 2027.

Summary of Project Changes: The total project costs increased by \$48,779 to match the participation agreement. Project schedule has been updated to match developer anticipated cash flows.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Water Utility - CIP Funding Source	700010	\$ 1,751,124	\$ 11,345,046	\$ -	\$ -	\$ 7,750,000	\$ 6,053,000	\$ 1,194,053	\$ -	\$ -	\$ -	\$ 28,093,224
Total		\$ 1,751,124	\$ 11,345,046	\$ -	\$ -	\$ 7,750,000	\$ 6,053,000	\$ 1,194,053	\$ -	\$ -	\$ -	\$ 28,093,224

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2012 - 2022		619-533-3851
Improvement Type:	Expansion		jjaro@sandiego.gov

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Water Utility - CIP Funding Source	700010	\$ 39,622,582	\$ 2,144,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,766,933
Total		\$ 39,622,582	\$ 2,144,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,766,933

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$5.0 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Muni Sewer Utility - CIP Funding Source	700008	\$ 91,240,465	\$ 32,140,416	\$ 5,922,436	\$ -	\$ 3,471,654	\$ 559,220	\$ 11,507,681	\$ 11,864,624	\$ -	\$ -	\$ 156,706,497
Total		\$ 91,240,465	\$ 32,140,416	\$ 5,922,436	\$ -	\$ 3,471,654	\$ 559,220	\$ 11,507,681	\$ 11,864,624	\$ -	\$ -	\$ 156,706,497

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$1.3 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 1,369,526	\$ 1,680,473	\$ 2,142,224	\$ -	\$ 721,712	\$ 744,098	\$ 767,179	\$ 790,975	\$ -	\$ -	\$ 8,216,188
Total		\$ 1,369,526	\$ 1,680,473	\$ 2,142,224	\$ -	\$ 721,712	\$ 744,098	\$ 767,179	\$ 790,975	\$ -	\$ -	\$ 8,216,188

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWd - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2011 - 2024		619-533-5493
Improvement Type:	Expansion		jchoi@sandiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$25,000 due to extended Design Consultant and Construction Management contracts. Council approved an appropriation of \$3.5 million in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 71,696,400	\$ 1,340,233	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,036,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 71,760,566	\$ 1,340,233	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,100,800

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWW - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@saniego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Schedule: Projects will be scheduled on a priority basis.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$367,553 due to updates to the schedule of sub-projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,008
Muni Sewer Utility - CIP Funding Source	700008	11,520,527	3,120,980	-	-	866,055	1,637,017	6,352,240	16,784,488	-	-	-	40,281,307
Total		\$ 11,560,535	\$ 3,120,979	\$ -	\$ -	\$ 866,055	\$ 1,637,017	\$ 6,352,240	\$ 16,784,488	\$ -	\$ -	\$ -	\$ 40,321,315

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2015 - 2040		858-614-5741
Improvement Type:	New		ademich@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (mgd) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 mgd to 52 mgd, 30 mgd Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 mgd pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the MBC Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Metro SDG&E Utility Relocation	700104	\$ 7,527,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,527,419
Metro Sewer Utility - CIP Funding Source	700009	69,176,897	245,916,101	157,345,237	-	167,788,058	69,877,754	28,032,289	-	-	-	738,136,335
Water SDG&E Utility Relocation	700105	11,395,096	-	-	-	-	-	-	-	-	-	11,395,096
Water Utility - CIP Funding Source	700010	77,181,264	230,627,730	198,275,307	-	208,935,444	148,928,913	68,659,189	2,244,947	-	-	934,852,794
Total		\$ 165,280,674	\$ 476,543,831	\$ 355,620,544	\$ -	\$ 376,723,502	\$ 218,806,667	\$ 96,691,478	\$ 2,244,947	\$ -	\$ -	\$ 1,691,911,644

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	
Public Utilities - METRO SEWER UTILITY	FTEs	0.00	0.00	8.67	8.67	8.67
Public Utilities - METRO SEWER UTILITY	Total Impact \$	-	-	3,536,187	5,619,096	17,120,918
Public Utilities - WATER UTILITY OPERATING	FTEs	12.00	15.00	44.33	44.33	45.00
Public Utilities - WATER UTILITY OPERATING	Total Impact \$	1,686,158	1,950,303	5,926,825	14,504,195	31,263,975

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Schedule: Projects will be scheduled on a priority basis.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 18,908	\$ 67,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,899
Total		\$ 18,908	\$ 67,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,899

Public Utilities

Recycled Water Tank Modifications / S12014

Reclaimed Water System - Reservoirs

Council District:	5 8	Priority Score:	90
Community Planning:	Scripps Miramar Ranch; Rancho Penasquitos; Tijuana River Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ammerlahn, Parita 619-533-5406 pammerlahn@sandiego.gov
Duration:	2014 - 2021		
Improvement Type:	Expansion		

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The three tanks being modified: 9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank.

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and was completed in Fiscal Year 2020.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 1,394,943	\$ 105,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 1,394,943	\$ 105,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWd - Treatment Plants

Council District:	8	Priority Score:	77
Community Planning:	Tijuana River Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2013 - 2022		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrolysis Reversal (EDR) process. The project relocated two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization reduces the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2020. Project closeout will be executed after ongoing disputes are resolved.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,442,935	\$ 530,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,295
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 5,443,335	\$ 530,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2040		858-654-4112
Improvement Type:	Betterment		srashid@sanidiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$18.9 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,557,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,557,770
Muni Sewer Utility - CIP Funding Source	700008	235,943,235	68,781,881	72,182,039	-	65,559,480	83,521,001	46,845,596	41,579,747	-	-	614,412,979
Municipal Sewer Revenue Fund	700000	695,946	-	-	-	-	-	-	-	-	-	695,946
Total		\$ 241,196,951	\$ 68,781,881	\$ 72,182,039	\$ -	\$ 65,559,480	\$ 83,521,001	\$ 46,845,596	\$ 41,579,747	\$ -	\$ -	\$ 619,666,695

Public Utilities

South Mission Valley Trunk Sewer Ph II / S21002

Wastewater - Collection Sys - Trunk Swr

Council District:	7	Priority Score:	83
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2021 - 2026		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project replaces approximately 1,800 Linear Feet (LF) of 24-inch with new 27-inch sewer mains, 800 LF of 24-inch with new 36-inch sewer mains, 6,900 LF of 27-inch with new 36-inch sewer mains, and installs new sewer mains of approximately 3,700 LF of 10-inch, 300 LF of 15-inch and 100 LF of 18-inch. Total miles are 2.6 and mains range from 15-inch to 36-inch.

Justification: This project is needed for inadequate capacity and potential sewer overflows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ 100,000	\$ 1,000,000	\$ -	\$ 2,500,000	\$ 7,000,000	\$ 2,400,000	\$ 1,000,000	\$ -	\$ -	\$ 14,000,000
Total		\$ -	\$ 100,000	\$ 1,000,000	\$ -	\$ 2,500,000	\$ 7,000,000	\$ 2,400,000	\$ 1,000,000	\$ -	\$ -	\$ 14,000,000

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$7.1 million due to updates to the schedule of sub-projects. Additionally, \$1.0 million was deappropriated by City Council in the Fiscal Year 2021 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-State	710001	\$ 2,534,851	\$ 19,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,554,500
Water Utility - CIP Funding Source	700010	16,380,932	8,424,638	3,325,577	-	6,087,580	9,108,136	13,195,474	15,265,816	-	-	71,788,152
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	35,430
Total		\$ 18,951,212	\$ 8,444,286	\$ 3,325,577	\$ -	\$ 6,087,580	\$ 9,108,136	\$ 13,195,474	\$ 15,265,816	\$ -	\$ -	\$ 74,378,081

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2 6 7	Priority Score:	84
Community Planning:	Clairemont Mesa; Linda Vista	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2015 - 2026		619-533-7443
Improvement Type:	Replacement - Rehab		nsalem@sandiego.gov

Description: This project upsizes approximately 3.3 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18 to 30 inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.42 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
Muni Sewer Utility - CIP Funding Source	700008	\$ 2,086,785	\$ 2,093,214	\$ 16,000,000	\$ -	\$ 14,820,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000,000
Total		\$ 2,086,785	\$ 2,093,214	\$ 16,000,000	\$ -	\$ 14,820,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2022		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (mgd), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$600,000 to support the project closure process and contingencies for revising pump operation programming, contractor delay claims, and unforeseen additions. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 15,923,534	\$ 360,461	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,883,996
Total		\$ 15,923,534	\$ 360,461	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,883,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$1.2 million due to additional project requirements. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 26,984,793	\$ 435,002	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,619,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 27,114,997	\$ 435,002	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,750,000

Public Utilities

University Heights Reservoir Rehabilitation / S20002

Bldg - Water - Reservoirs/Dams

Council District:	3	Priority Score:	94
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2020 - 2025		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: Install Supervisory Control and Data Acquisition (SCADA) and instruments, install valves, update the Valve Building, install mixing appurtenance, and fix structural issues with reservoir.

Justification: The Reservoir needs repairs to remain in service, the yard-piping needs to be reconfigured to connect to the proposed Otay 1st and 2nd Pipelines West of Highland Avenue Project, and address water quality issues.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North Park Community Plan and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in 2021 and is anticipated to be completed in 2023. Construction is scheduled to begin in 2023 and is anticipated to be completed in 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					FY 2026	Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025					
Water Utility - CIP Funding Source	700010	\$ 93,298	\$ 1,906,701	\$ -	\$ -	\$ 7,300,000	\$ 4,500,000	\$ 4,400,000	\$ -	\$ -	\$ -	\$ -	\$ 18,200,000
Total		\$ 93,298	\$ 1,906,701	\$ -	\$ -	\$ 7,300,000	\$ 4,500,000	\$ 4,400,000	\$ -	\$ -	\$ -	\$ -	\$ 18,200,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$980,298 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Muni Sewer Utility - CIP Funding Source	700008	8,330,623	139,363	980,298	-	-	-	-	-	-	-	9,450,283
Municipal Sewer Revenue Fund	700000	28,390	-	-	-	-	-	-	-	-	-	28,390
Total		\$ 8,911,852	\$ 139,362	\$ 980,298	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,031,513

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2011 - 2023		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,440,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,440,361
Water Utility - CIP Funding Source	700010	33,707,475	1,127,048	-	-	-	-	-	-	-	-	34,834,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 36,260,938	\$ 1,127,047	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,387,986

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sleiman, Alexander
Duration:	2013 - 2022		619-533-7588
Improvement Type:	Expansion		asleiman@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Predesign began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Design and Construction of phase 1 began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Design and Construction of phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design and Construction of phase 3 began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design and Construction of phase 4 began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ 16,061,632	\$ 2,137,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,199,392
Total		\$ 16,061,632	\$ 2,137,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,199,392

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2040		858-654-4112
Improvement Type:	Betterment		srashid@sanidiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$25.6 million due to updates to the schedule and costs of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Historical Fund	X999	\$ 399,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,847
PFFA-Water Rev Bonds Series 2016A	700095	2,953,284	-	-	-	-	-	-	-	-	-	2,953,284
Water SDG&E Utility Relocation	700105	3,191,620	-	-	-	-	-	-	-	-	-	3,191,620
Water Utility - CIP Funding Source	700010	370,186,351	69,525,637	95,455,866	-	88,447,088	79,273,020	37,004,871	19,451,466	-	-	759,344,299
Water Utility Operating Fund	700011	195,124	-	-	-	-	-	-	-	-	-	195,124
Total		\$ 376,926,227	\$ 69,525,636	\$ 95,455,866	\$ -	\$ 88,447,088	\$ 79,273,020	\$ 37,004,871	\$ 19,451,466	\$ -	\$ -	\$ 766,084,175

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$617,297 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 23,908,509	\$ 2,016,950	\$ 1,850,000	\$ -	\$ 2,778,593	\$ 6,503,420	\$ 7,085,850	\$ 10,690,418	\$ -	\$ -	\$ 54,833,740
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 23,946,017	\$ 2,016,950	\$ 1,850,000	\$ -	\$ 2,778,593	\$ 6,503,420	\$ 7,085,850	\$ 10,690,418	\$ -	\$ -	\$ 54,871,249

Public Utilities

Water SCADA Upgrade Phase I / S21001

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	99
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Dadachanji, Chisti
Duration:	2021 - 2026		858-654-4493
Improvement Type:	Replacement		pdadachanji@sandiego.gov

Description: This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system.

Schedule: Design is scheduled to begin in Fiscal Year 2021 and construction is anticipated to be completed in Fiscal Year 2026.

Justification: The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 299,613	\$ 200,386	\$ 1,200,000	\$ -	\$ 4,000,000	\$ 8,000,000	\$ 2,000,000	\$ 400,000	\$ -	\$ -	\$ 16,100,000
Total		\$ 299,613	\$ 200,386	\$ 1,200,000	\$ -	\$ 4,000,000	\$ 8,000,000	\$ 2,000,000	\$ 400,000	\$ -	\$ -	\$ 16,100,000

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non-City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$3.1 million due to updates to the schedule of sub-projects. Additionally, \$1.0 million was allocated by City Council in the Fiscal Year 2021 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Water Utility - CIP Funding Source	700010	\$ 1,080,877	\$ 2,689,088	\$ 5,434,166	\$ -	\$ 2,309,480	\$ 5,674,495	\$ 13,195,474	\$ 18,587,911	\$ -	\$ -	\$ 48,971,492
Total		\$ 1,080,877	\$ 2,689,088	\$ 5,434,166	\$ -	\$ 2,309,480	\$ 5,674,495	\$ 13,195,474	\$ 18,587,911	\$ -	\$ -	\$ 48,971,492



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Real Estate Assets - Facilities Services



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Real Estate Assets - Facilities Services

The Real Estates Assets Department (READ) - Facilities Services Division provides repair, modernization, and improvement services to over 1,700 municipal facilities encompassing nine million square feet of floor space.

The READ - Facilities Services CIP projects include minor and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. READ - Facilities Services CIP program is funded by a variety of sources including, deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, Developer Impact Fees, and federal grants.

2021 CIP Accomplishments

The following projects were completed in Fiscal Year 2021:

- Mingei Museum Dome Waterproofing
- San Diego Library Boiler Replacement
- Pacific Library HVAC Replacement
- Fire Station 3 HVAC Replacement

2022 CIP Goals

The following projects are anticipated to be completed in Fiscal Year 2022:

- Santa Clara Junior Lifeguard Training Facility Installation
- Martin Luther King Recreation Center Moisture Intrusion
- Tierrasanta Pool Stairway Replacement
- Canyonside Community Park HVAC System Installation



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Real Estate Assets - Facilities Services: Capital Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 31,810,808	\$ 650,000	\$ 473,250,000	\$ 505,710,808
Palm Avenue Transitional Housing / S18003	6,500,000	-	-	6,500,000
Total	\$ 38,310,808	\$ 650,000	\$ 473,250,000	\$ 512,210,808



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Real Estate Assets - Facilities Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Leos, Amanda
Duration:	2010 - 2040		619-525-8535
Improvement Type:	Betterment		avleos@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, and facility expansions.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$554,101 was removed from this project via City Council Resolution in Fiscal Year 2021.

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Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022						Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			Future FY
Antenna Lease Revenue Fund	200324	-	75,167	-	-	-	-	-	-	-	-	75,167
C.O.-Pueblo Land/Pol. Decentra	400006	71,143	-	-	-	-	-	-	-	-	-	71,143
Canyonside Recreation Center	200746	200,000	-	-	-	-	-	-	-	-	-	200,000
Capital Outlay Fund	400002	3,915,094	1,368,229	-	-	-	-	-	-	-	-	5,283,324
Capital Outlay-Sales Tax	400000	18,812	-	-	-	-	-	-	-	-	-	18,812
CC-Fire Station DIF	400658	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
Centre City Contribution to City Tax Increment	200633	650,213	-	-	-	-	-	-	-	-	-	650,213
CIP Contributions from General Fund	400265	4,084,450	453,529	350,000	-	-	-	-	-	-	-	4,887,979
Deferred Maint Revenue 2009A-Project	400624	629	-	-	-	-	-	-	-	-	-	629
Deferred Maintenance Revenue 2012A-Project	400848	90,318	-	-	-	-	-	-	-	-	-	90,318
Downtown DIF (Formerly Centre City DIF)	400122	1,105,000	33,165	-	-	569,590	1,963,180	-	-	-	-	3,670,935
Financing	9300	-	-	-	9,909,142	6,563,670	3,000,000	3,000,000	3,000,000	-	-	25,472,812
Fire and Lifeguard Facilities Fund	200228	-	28,760	-	-	-	-	-	-	-	-	28,760
General Fund Commercial Paper Notes	400869	2,295,752	4,810	-	-	-	-	-	-	-	-	2,300,561
Grant Fund - Federal	600000	-	1,800,000	-	-	-	-	-	-	-	-	1,800,000
Infrastructure Fund	100012	4,482,732	538,631	-	-	-	-	-	-	-	-	5,021,363
Junior Lifeguard Program Fund	200373	-	250,000	-	-	-	-	-	-	-	-	250,000
Library System Improvement Fund	200209	-	-	-	-	45,445	45,445	45,445	45,445	45,445	-	227,225
Linda Vista Urban Comm	400113	10,192	155,727	-	-	-	-	-	-	-	-	165,919
NTC-TAB 2010A (TE) Proceeds	400697	-	54,007	-	(54,007)	-	-	-	-	-	-	-
PFFA Lease Revenue Bonds 2015A-Projects	400859	105,771	-	-	-	-	-	-	-	-	-	105,771
PFFA Lease Revenue Bonds 2015B-Project	400860	3,515,339	-	-	-	-	-	-	-	-	-	3,515,339
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	16,355	-	-	-	-	-	-	-	-	-	16,355
Public Safety Training Instructions Fund	200313	-	219,483	-	-	-	-	-	-	-	-	219,483
PV Est-Other P & R Facilities	400221	320,689	-	-	-	-	-	-	-	-	-	320,689
PV Est-Penasquitos Library	400222	-	4,234	-	-	-	-	-	-	-	-	4,234
Rancho Bernardo-Fac Dev Fund	400099	-	691,637	-	-	-	-	-	-	-	-	691,637
Rancho Bernardo-Pk Dev Fund	400107	-	31,377	-	-	-	-	-	-	-	-	31,377
Recycling Fund CIP Fund	700049	-	-	300,000	-	-	-	-	-	-	-	300,000
Refuse Disposal CIP Fund	700040	30,549	1,969,451	-	-	-	-	-	-	-	-	2,000,000
San Diego Regional Parks Improvement Fund	200391	861,198	1,435,685	-	100,000	-	2,231,492	3,500,000	1,500,000	-	-	9,628,375
SD Unified School Dist-Cap Out	400003	500,000	-	-	-	-	-	-	-	-	-	500,000
Tierrasanta - DIF	400098	-	-	-	-	50,000	-	-	-	-	-	50,000
Torrey Hills Dev Agmt Fund	400209	-	422,679	-	-	-	-	-	-	-	-	422,679
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	436,689,708	436,689,708
Total		\$ 22,274,236	\$ 9,536,571	\$ 650,000	\$ 9,955,135	\$ 7,228,705	\$ 8,240,117	\$ 6,545,445	\$ 4,545,445	\$ 45,445	\$ 436,689,708	\$ 505,710,808

Real Estate Assets - Facilities Services

Palm Avenue Transitional Housing / S18003

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	86
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2018 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project converts an existing motel building into a transitional housing community for the SMART Program.

Justification: SMART is an innovative program that provides homeless low-level misdemeanor offenders with housing, case management, job training, and other supportive services required to end the cycle of homelessness.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2018. Design began and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,467,534	\$ 32,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 6,467,534	\$ 32,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Real Estate Assets - Facilities Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 505,710,808	\$ 436,689,708	86.35 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure city facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total		\$ 436,689,708		

Stormwater



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Stormwater

The Stormwater Department's Capital Improvements Program provides for the installation and improvements of stormwater drainage infrastructure and systems. The Department plans and programs improvements to stormwater infrastructure, including the installation of green infrastructure.

2021 CIP Accomplishments

The Department, in coordination with the Engineering & Capital Projects Department, plans to complete construction of the following Stormwater projects, which will improve storm drain infrastructure and meet pollution prevention mandates, in Fiscal Year 2021:

- 1st Avenue CMP Storm Drain Emergency
- 6500 Montezuma Rd Storm Drain Emergency
- 7649 Shorewood Dr Storm Drain Replacement Emergency
- 836 Gage Drive Storm Drain Replacement Emergency
- Agee/Cozzens Urgent Storm Drain Replacement (Phase 1 and 2)
- Angell Ave Urgent CMP Storm Drain Replacement
- Cardinal Road Emergency Storm Drain Replacement
- Casita Way Storm Drain Replacement
- City Heights & Morley Field Storm Drain
- Crest Canyon Park Emergency Storm Drain Replacement
- Mt. Albertine Ave CMP Storm Drain Emergency
- Rancho Mission Canyon Storm Drain Emergency
- Wellborn Street Storm Drain Emergency

2022 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as flood risk management and installing green infrastructure to improve water quality. To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with the Engineering & Capital Projects Department, is scheduled to begin construction in Fiscal Year 2022 for the following:

- 1218 Aqua Park Street Storm Drain Replacement
- 1932 Springer Road Storm Drain Replacement
- 2356 Hopkins Street Storm Drain Replacement
- 2361 Westwood Street Storm Drain Replacement
- 3952 Calgary Drive Storm Drain Replacement
- 5163 East Bedford Drive Storm Drain Replacement
- 5861 College Avenue Storm Drain Replacement
- 5th and Brookes Storm Drain Upgrades
- 6576 Parkside Ave Storm Drain Replacement
- Adams Ave (1620) Storm Drain Replacement
- Agee/Cozzens Storm Drain Replacement (Phase 4)
- Forward and La Jolla Storm Drain Replacement
- Guy Street Storm Drain Replacement
- La Jolla Farms Outfall Repair

Stormwater

- Lake Murray Blvd. & Highwood Dr. Storm Drain Replacement
- Logan Heights LID (South)
- Navajo Storm Drains
- South Mission Beach Storm Drain Replacement

In addition, the Department is scheduled to complete construction for flood risk management and green infrastructure projects in Fiscal Year 2022 including:

- CMP Storm Drain Lining II
- CMP Storm Drain Lining III
- Jamacha Lomita Green Infrastructure
- South Mission Beach Green Infrastructure

Stormwater: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Alta La Jolla Drive Drainage Repair PhII / S10001	\$ 6,206,105	\$ -	\$ -	\$ 6,206,105
Drainage Projects / ACA00001	107,784,678	1,000,000	300,359,584	409,144,262
Hayes Ave Storm Drain / S11002	1,281,453	-	-	1,281,453
Maple Canyon Storm Drain Upgrade / S20003	500,000	-	29,750,000	30,250,000
Watershed CIP / ACC00001	27,335,633	-	1,145,454,049	1,172,789,682
Total	\$ 143,107,869	\$ 1,000,000	\$ 1,475,563,633	\$ 1,619,671,502



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Stormwater

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	91
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2009 - 2023		619-533-5212
Improvement Type:	Betterment		elotfi@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Stormwater budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with state and federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits. The project is anticipated to be completed by Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 6,182,206	\$ 23,898	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 6,182,206	\$ 23,898	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Stormwater

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Stormwater Department regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: During Fiscal Year 2021, \$9.4 million was appropriated via multiple Council resolutions to support drainage projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 6,955,146	\$ 722,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,677,415
Capital Outlay-Sales Tax	400000	247	32,000	-	-	-	-	-	-	-	-	32,247
CIP Contributions from General Fund	400265	16,150,569	1,090,749	-	-	-	-	-	-	-	-	17,241,317
College Area	400127	300,000	-	-	-	-	-	-	-	-	-	300,000
Deferred Maint Revenue 2009A-Project	400624	372,673	-	-	-	-	-	-	-	-	-	372,673
Deferred Maintenance Revenue 2012A-Project	400848	3,507,213	-	-	-	-	-	-	-	-	-	3,507,213
Financing	9300	-	-	-	31,221,271	29,437,749	-	-	-	-	-	60,659,020
General Fund Commercial Paper Notes	400869	35,007,767	495,240	-	-	-	-	-	-	-	-	35,503,007
Infrastructure Fund	100012	6,402,893	2,047,007	-	-	-	-	-	-	-	-	8,449,900
Mid City Urban Comm	400114	80,004	58,605	-	-	-	-	-	-	-	-	138,609
Midway/Pacific Hwy Urban Comm	400115	174,276	1,348,332	-	-	-	-	-	-	-	-	1,522,608
Navajo Urban Comm	400116	710,395	1,130,224	-	-	-	-	-	-	-	-	1,840,619
North Park Urban Comm	400112	354,508	486,576	-	-	-	-	-	-	-	-	841,084
Other Debt Financing	9302	-	-	-	18,500,000	-	-	-	-	-	-	18,500,000
Pacific Beach Urban Comm	400117	750,000	-	-	-	-	-	-	-	-	-	750,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,771,010	-	-	-	-	-	-	-	-	-	6,771,010
PFFA Lease Revenue Bonds 2015B-Project	400860	6,429,849	-	-	-	-	-	-	-	-	-	6,429,849
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,299,755	-	-	-	-	-	-	-	-	-	4,299,755
Private & Others Contrib-CIP	400264	-	150,000	-	-	-	-	-	-	-	-	150,000
SDTFC Series 2018C Tax Exempt	400868	1,129,000	-	-	-	-	-	-	-	-	-	1,129,000
Skyline/Paradise Urb Comm	400119	17,450	-	-	-	-	-	-	-	-	-	17,450
TransNet (Prop A 1/2% Sales Tax)	400156	1,872	-	-	-	-	-	-	-	-	-	1,872
TransNet ARRA Exchange Fund	400677	275,233	-	-	-	-	-	-	-	-	-	275,233
TransNet Extension Congestion Relief Fund	400169	3,059,150	6,074,666	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	14,133,816
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	217,200,564	217,200,564
Uptown Urban Comm	400121	764,165	635,835	-	-	-	-	-	-	-	-	1,400,000
Total		\$ 93,513,175	\$ 14,271,502	\$ 1,000,000	\$ 49,721,271	\$ 30,437,749	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 217,200,564	\$ 409,144,262

Stormwater

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	Priority Score:	41
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2011 - 2022		619-533-5212
Improvement Type:	Replacement		elotfi@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Stormwater budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2019. The Environmental report was protested, which delayed the project by one year. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Maintenance and monitoring began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Project is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2021 total project cost decreased by \$117,648 which was deappropriated as authorized by City Council due to lower project costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,815
CIP Contributions from General Fund	400265	94,042	-	-	-	-	-	-	-	-	-	94,042
Deferred Maintenance Revenue 2012A-Project	400848	6,850	-	-	-	-	-	-	-	-	-	6,850
General Fund Commercial Paper Notes	400869	154,145	6,407	-	-	-	-	-	-	-	-	160,552
Infrastructure Fund	100012	107,448	-	-	-	-	-	-	-	-	-	107,448
PFFA Lease Revenue Bonds 2015B-Project	400860	160,645	-	-	-	-	-	-	-	-	-	160,645
TransNet Extension Congestion Relief Fund	400169	15,000	-	-	-	-	-	-	-	-	-	15,000
Uptown Urban Comm	400121	734,100	-	-	-	-	-	-	-	-	-	734,100
Total		\$ 1,275,045	\$ 6,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,281,452

Stormwater

Maple Canyon Storm Drain Upgrade / S20003

Drainage - Channels

Council District:	3	Priority Score:	86
Community Planning:	Centre City; Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lotfi, Elham
Duration:	2021 - 2029		619-533-5212
Improvement Type:	Replacement		elotfi@sandiego.gov

Description: Project aims to realign and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

Justification: The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large connected tributary Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

Operating Budget Impact: No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

Relationship to General and Community Plans: This project is consistent with the Centre City and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: A feasibility study is scheduled to start in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. The project design and construction schedule is dependent on the outcome of the feasibility study and will be determined in the future.

Summary of Project Changes: In Fiscal Year 2021, the City Council authorized the appropriation of \$250,000 to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 11,406	\$ 488,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Financing	9300	-	-	-	500,000	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	29,250,000	29,250,000
Total		\$ 11,406	\$ 488,593	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,250,000	\$ 30,250,000

Stormwater

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Clairemont Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: This annual allocation provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from stormwater before it enters the City's public waterways or to reuse the stormwater and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Stormwater National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,059,545	\$ 42,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,102,261
CIP Contributions from General Fund	400265	6,921,911	468,813	-	-	-	-	-	-	-	-	7,390,724
Deferred Maintenance Revenue 2012A-Project	400848	828,055	-	-	-	-	-	-	-	-	-	828,055
Financing	9300	-	-	-	17,400,000	21,562,251	-	49,000,000	-	-	-	87,962,251
General Fund Commercial Paper Notes	400869	9,781,442	2,389,591	-	-	-	-	-	-	-	-	12,171,033
Grant Fund - Federal	600000	-	-	-	5,975,582	-	-	-	-	-	-	5,975,582
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Fund	100012	617,351	86,450	-	-	-	-	-	-	-	-	703,801
Other Debt Financing	9302	-	-	-	8,500,000	-	-	-	-	-	-	8,500,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,153,810	-	-	-	-	-	-	-	-	-	2,153,810
PFFA Lease Revenue Bonds 2015B-Project	400860	1,476,896	-	-	-	-	-	-	-	-	-	1,476,896
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	597,094	-	-	-	-	-	-	-	-	-	597,094
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,043,016,216	1,043,016,216
Total		\$ 24,348,062	\$ 2,987,570	\$ -	\$ 31,875,582	\$ 21,562,251	\$ -	\$ 49,000,000	\$ -	\$ -	\$ 1,043,016,216	\$ 1,172,789,682

Unfunded Needs List

Stormwater

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Drainage Projects / ACA00001	\$ 409,144,262	\$ 217,200,564	53.09 %	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments.
Watershed CIP / ACC00001	\$ 1,172,789,682	\$ 1,043,016,216	88.93 %	This annual allocation provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years.
Maple Canyon Storm Drain Upgrade / S20003	\$ 30,250,000	\$ 29,250,000	96.69 %	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. The project has identified sufficient funding to conduct a feasibility study. The planning, design, and construction phases are currently unfunded.
Total		\$ 1,289,466,780		

Sustainability



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Sustainability

The Department of Sustainability leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity, water and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Climate Action Plan directs the Department to develop a Municipal Energy Strategy and Implementation Plan that will outline a path to achieve a 25% reduction in municipal energy consumption by 2035. The Department's CIP funds are dedicated to projects that deliver those energy use reductions and associated energy cost savings. Projects may include energy retrofits and retro-commissioning (RCx) for existing building systems such as heating, ventilation and air conditioning (HVAC), lighting, and associated controls, renewable energy technology such as solar photovoltaic and thermal systems, microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

2021 CIP Accomplishments

The Department continued to dedicate capital resources to reduce energy consumption in municipal facilities through the following projects:

- Developed the Municipal Energy Strategy and Implementation Plan
- Completed RCx of mechanical control systems in the Civic Center Complex facilities
- Supported the replacement of a chiller at the Point Loma Library
- Secured Council approval to pursue a model for comprehensive clean energy retrofits of City facilities with little to no impact on the General Fund (i.e. Energy Savings Performance Contracts in partnership with Energy Services Companies)
- Continued implementation of the Smart City Open Urban Platform (SCOUP) grant program that will benchmark, track and improve energy performance at select City facilities

2022 CIP Goals

The Department of Sustainability will continue to improve the energy performance at City facilities in Fiscal Year 2022 through the following goals:

- Begin implementation of energy projects identified in the Municipal Energy Strategy and Implementation Plan
- Support completion of the chiller replacement at the Point Loma Library
- Complete implementation of the SCOUP grant program
- Begin the identification and implementation of Climate Equity Fund related projects



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Sustainability: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 32,465,999	\$ 750,000	\$ 5,787,105	\$ 39,003,104
Total	\$ 32,465,999	\$ 750,000	\$ 5,787,105	\$ 39,003,104



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Sustainability

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hawes, Lindsey
Duration:	2010 - 2040		858-627-3352
Improvement Type:	Betterment		lhawes@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 347,186	\$ 311,407	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,658,594
GEGF California Master Lease Agreement	400867	20,242,862	10,030,893	-	-	-	-	-	-	-	-	30,273,755
Infrastructure Fund	100012	-	800,000	-	-	-	-	-	-	-	-	800,000
Metro Sewer Utility - CIP Funding Source	700009	-	266,650	325,000	-	1,813,332	446,459	1,380,922	158,195	-	-	4,390,558
Muni Sewer Utility - CIP Funding Source	700008	-	320,000	57,500	-	109,546	-	-	-	-	-	487,046
Water Utility - CIP Funding Source	700010	-	147,000	367,500	-	878,651	-	-	-	-	-	1,393,151
Total		\$ 20,590,048	\$ 11,875,951	\$ 750,000	\$ -	\$ 3,301,529	\$ 946,459	\$ 1,380,922	\$ 158,195	\$ -	\$ -	\$ 39,003,104



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Transportation



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Transportation

The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, and upgrading obsolete streetlight circuits.

2021 CIP Accomplishments

In Fiscal Year 2021, the Transportation Department, in coordination with the Engineering & Capital Projects Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During the first half of Fiscal Year 2021, the City paved 16.8 miles and slurry sealed 98.8 miles of streets and replaced 0.7 mile of concrete streets.

Transportation projects that are planned to complete construction in Fiscal Year 2021 include:

- 32nd & Norman Scott Rd TS Upgrade
- ADA S/W Group 4E College-Jamacha
- Adams Avenue at 49th Street, Splitter Islands
- Camino del Sur Widening (Carmel Valley Rd S. to SR-56)
- Camino Del Sur Widening (San Dieguito Rd to Carmel Valley Rd)
- Camino Del Sur Wildlife Crossing (San Dieguito Rd to Carmel Valley Rd)
- Camino San Bernardo (Nicole Ridge Rd E to City Limits)
- Carmel Valley Rd (4/6 Lanes s of Street A)
- Carmel Valley Rd E Wildlife Crossing
- Carmel Valley Rd Widening (Black Mountain Rd to Camino Crisalida)
- Carmel Valley Rd Widening (Camino Del Sur to Black Mtn Rd)
- Concrete Street Panel Replacement - Coast Blvd
- Downtown Mobility Cycleway Improvement
- Euclid Avenue & Home Improvements
- Grp 1-19 Sidewalk-Curb Ramps Improvements
- La Playa-Haines to Kendell Sidewalk
- Miramar Road I-805 Easterly Ramps
- Mission Beach Obstruction DIF 13 Curb Ramps
- Nimitz Bridge at NTC Rehabilitation
- Off FHWA System Bridge Rehabilitation
- On FHWA System Bridge Rehabilitation
- Paseo Del Sur (Potomac Ridge Rd to Camino Del Sur)
- Playa del Sol Parkway
- Redwood & 30th Curb Ramps Obstruction
- Rosecrans Street Median Improvements
- SD Mission Rd W/O Fairmount Ave Sidewalk S/S
- Sparling St-Thorn St to Streamview Dr Sidewalk
- Street Resurfacing Mission Bay

Transportation

- Torrey Meadows Drive Overcrossing
- Torrey Pines Road Slope Restoration
- W Bernardo @ Technology Traffic Signal

In Fiscal Year 2021, the Department funded and programmed pedestrian countdown timers for 11 intersections, and 38 new streetlights throughout the City. Construction of the Downtown Mobility Cycle Track (separated bikeway) network continued and over 60 bike lane miles of striping plans were completed in Fiscal Year 2021.

During Fiscal Year 2021, as part of the Utilities Undergrounding Program, the Department plans to:

- Install approximately 99 streetlights
- Install approximately 29 curb ramps

2022 CIP Goals

The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2022, the Department plans to repair 468 miles of streets. Additionally, the Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include the establishment of new transportation projects including sidewalk and streetlight installations, streetlight circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2022 include:

- 31st St @ National Ave Traffic Signal
- 47th St @ Solola Ave Traffic Signal
- 54th-Market to Santa Margarita Sidewalk
- 70th St-Alvarado to Saranac Sidewalk
- ADA Mid-City MS TSW-1
- ADA APS Group 1E - Broadway Ph 2
- Aquarius & Camino Ruiz Traffic Signal
- Coastal Rail Trail
- Curb Ramp Improvement Group 1701
- Downtown Audibles On 4th & E St
- Division St & Osborn St Traffic Signal
- El Cajon & Kansas Traffic Signal
- Foothill & Loring Roundabout
- Governor Dr @ Lakewood St Traffic Signal
- Howard Ave - village Pine to Iris Sidewalk
- Kensington Hts #2 Series Circuit Upgrade
- Kettner & Pam Pedestrian Hybrid Beacon
- Mid-City & Eastern Area Signal Mods

Transportation

- North Park Mini Park Pedestrian Improvements
- Plumosa Park Series Circuit Conversion
- Reo Drive New Streetlights
- Street Reconstruction Group 1801
- Traffic Signal Mods Grp 20-01
- University Avenue Complete Street Phase1

In Fiscal Year 2022, the Department's Utilities Undergrounding Program plans to:

- Install approximately 124 streetlights
- Resurface/slurry seal approximately 10.8 miles of streets in project areas
- Install approximately 209 curb ramps

2022 Vision Zero Goals

The City also remains committed to the Vision Zero effort to eliminate all traffic fatalities and severe injuries in San Diego. In Fiscal Year 2022, \$18.2 million is proposed to be allocated to implement the City's Vision Zero goals, including \$6.2 million for bicycle facilities, \$4.5 million for new sidewalk installations, and \$1.2 million for new streetlights.

The allocation of funds to projects is listed below:

Bicycle Facilities

- Bike Counters Citywide: \$50,000
- Bike Racks Citywide: \$50,000
- Bike Striping Citywide: \$100,000
- Coastal Rail Trail (S00951): \$6,000,000

Medians

- Median Installation (AIG00001): \$2,000,000
 - Foothill Blvd & Loring St Roundabout (B18008): \$2,000,000

Sidewalks

- New Walkways (AIK00001): \$4,500,000
 - 54th-Market to Santa Margarita Sidewalk (B18158): \$400,000
 - 73rd Street and El Cajon Boulevard to Saranac Street (B18017): \$420,000
 - ADA Mid-City MS TSW-1 (B18054): \$1,000,000
 - Genesee Avenue and Chateau Drive to Sauk Avenue Sidewalk (B15168): \$2,000,000
 - Howard Ave-Village Pine to Iris Sidewalk (B18019): \$600,000
 - Wightman Street and Ogden to Shiloh Road Sidewalk (B18039): \$80,000

Streetlights

- Installation of City-Owned Streetlights (AIH00001): \$1,200,000
 - Castle Neighborhood New Street Lights (B19080): \$100,000
 - Citywide Street Lights - FY19 (B19052): \$50,000
 - Citywide Street Lights 1950 (B19125): \$1,000,000

Transportation

- Reo Drive New Street Lights (B19079): \$50,000

Traffic Calming

- Traffic Calming (AIL00001): \$200,000
 - Kettner Boulevard & Palm Street Hybrid Beacon (B18046): \$20,000
 - India Street at West Palm Street Hybrid Beacon (B17100): \$110,000
 - Rectangular Rapid Flashing Beacons Group 2201 (New): \$70,000

Traffic Signals

- Traffic Signals – Citywide (AIL00004): \$2,400,000
 - 31st Street and Market School Traffic Signal (B15014): \$400,000
 - 31st Street and National Avenue Traffic Signal (B17019): \$500,000
 - 47th Street and Solola Avenue Traffic Signal (B20141): \$150,000
 - Division Street and Osbourn Street Traffic Signal (B15047): \$100,000
 - Division Street and Valencia Parkway Traffic Signal (B15008): \$180,000
 - El Cajon Boulevard and Kansas Street Traffic Signal (B19060): \$530,000
 - Mississippi Street and El Cajon Boulevard (B20140): \$340,000
 - Torrey Pines Road Pedestrian Hybrid Beacon (B20146): \$300,000
- Traffic Signals Modification (AIL00005): \$1,720,000
 - Ash Street Signal Mods (B18069): \$190,000
 - Black Mountain Road and Park Village FY13 APS (B13207): \$10,000
 - Downtown Audibles 4th Av & E; B St & Front St (B18162): \$160,000
 - Pacific Hwy & Palm St Signal Mod (B13008): \$125,000
 - Traffic Signal Mods Grp 19-01 (B19069): \$400,000
 - Traffic Signal Mods Grp 19-02 (B19071): \$200,000
 - Traffic Signal Mods Grp 20-01 (B20075): \$400,000
 - Washington Street and Front Street Signal Modification (New): \$235,000

Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
5th Avenue Promenade / P21001	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
Airway Road Improvements / P19007	10,000	-	-	10,000
Alvarado Road Realignment / P18007	1,000,000	-	-	1,000,000
Balboa Avenue Corridor Improvements / S00831	3,063,987	-	80,000	3,143,987
Bicycle Facilities / AIA00001	19,236,764	-	124,139,000	143,375,764
Bridge Rehabilitation / AIE00001	6,338,403	600,000	26,084,000	33,022,403
Bus Stop Improvements / AID00007	4,942	-	866,000	870,942
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	3,424,316	-	-	3,424,316
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Road (T-5.2) / RD15002	3,394,721	-	-	3,394,721
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	1,031,015	-	-	1,031,015
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Vly Rd E Wildlife Xing / RD20006	617,972	-	-	617,972
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	1,774,058	-	-	1,774,058
Carroll Canyon Road Planning Study / P21000	800,000	-	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
Citrus & Conifer Reconstruction / P20002	300,000	-	-	300,000
City Heights Pedestrian Improvements / S15044	3,468,673	-	-	3,468,673
City Heights Sidewalks and Streetlights / S19005	1,000,000	-	1,500,000	2,500,000
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	720,189	-	-	720,189
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	623,392	-	-	623,392
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	299,258	-	-	299,258
Coastal Rail Trail / S00951	7,543,422	6,000,000	8,599,577	22,142,999
Del Sol Boulevard-Central / S00858	5,529,194	-	-	5,529,194
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	12,631,797	-	37,042,203	49,674,000
Euclid Avenue & Home Improvements / S00886	1,032,740	-	-	1,032,740
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Georgia Street Bridge Improvements / S00863	16,700,588	-	-	16,700,588
Guard Rails / AIE00002	2,658,559	-	1,500,000	4,158,559
Install T/S Interconnect Systems / AIL00002	9,565,604	-	128,852,000	138,417,604
Installation of City Owned Street Lights / AIH00001	7,295,609	1,200,000	239,513,000	248,008,609
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	-	2,250,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	15,283,238	-	27,416,762	42,700,000
Linda Vista/Genesee Intersection Improve / S00907	1,109,721	-	-	1,109,721
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	4,976,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	9,805,084	-	-	9,805,084
Median Installation / AIG00001	6,488,601	2,000,000	13,750,000	22,238,601
Miramar Road-I-805 Easterly Ramps / S00880	8,394,073	-	-	8,394,073
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,760,652	-	-	14,760,652
New Walkways / AIK00001	16,905,658	4,500,000	89,167,000	110,572,658
Old Otay Mesa Road-Westerly / S00870	15,827,518	-	-	15,827,518
Otay Mesa Truck Route Phase 4 / S11060	16,829,298	-	10,630,702	27,460,000

Project	Prior Fiscal Years	FY 2022 Proposed	Future Fiscal Years	Project Total
Palm Avenue Interstate 805 Interchange / S00869	9,118,663	-	29,813,578	38,932,241
Palm Avenue Roadway Improvements / S00913	4,817,209	-	-	4,817,209
Park Boulevard At-Grade Crossing / S15045	5,755,948	-	21,000,000	26,755,948
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	1,466,809	-	-	1,466,809
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	1,545,522	-	-	1,545,522
Playa del Sol Parkway / RD20000	3,120,000	-	-	3,120,000
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	3,050,055	-	-	3,050,055
Regents Rd Widening-Genesee to Executive / S00881	8,180,000	-	-	8,180,000
Rosecrans Street Corridor Improvements / S00830	1,398,325	-	-	1,398,325
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	16,633,850	-	63,753,000	80,386,850
Siempre Viva Road Improvements / P19006	10,000	-	-	10,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,246,435	-	99,765	18,346,200
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	6,569,800	-	300,000	6,869,800
State Route 56 Freeway Expansion / RD14000	22,983,843	-	100,596,000	123,579,843
Streamview Drive Improvements Phase 2 / S18000	2,701,799	-	12,559,900	15,261,699
Street Light Circuit Upgrades / AIH00002	3,713,928	-	24,889,000	28,602,928
Street Resurfacing and Reconstruction / AID00005	187,503,411	3,849,504	396,050,496	587,403,411
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	-	15,215,000
Torrey Pines Road Improvement Phase 2 / S15023	2,127,468	-	-	2,127,468
Torrey Pines Road Slope Restoration / S00877	4,597,720	-	-	4,597,720
Traffic Calming / AIL00001	7,229,238	200,000	9,060,000	16,489,238
Traffic Signals - Citywide / AIL00004	9,012,487	2,400,000	10,341,000	21,753,487
Traffic Signals Modification / AIL00005	9,773,372	1,720,000	12,721,000	24,214,372
University Avenue Complete Street Phase1 / S18001	2,603,140	-	4,469,580	7,072,720
University Avenue Mobility / S00915	9,557,310	-	-	9,557,310
Utilities Undergrounding Program / AID00001	56,744,574	5,000,000	40,000,000	101,744,574
Via de la Valle Widening / RD11001	8,739,946	-	1,690,298	10,430,244
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	49,200,000	53,000,000
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	818,758	-	-	818,758
W Mission Bay Dr Bridge Over SD River / S00871	149,403,719	-	-	149,403,719
Total	\$ 938,548,768	\$ 27,469,504	\$ 1,609,733,032	\$ 2,575,751,304

Transportation – Preliminary Engineering Projects

5th Avenue Promenade

/ P21001

Priority Category: Low

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Parking Meter District - Downtown	200489	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
Total		\$ -	\$ 1,500,000	\$ -	\$ 1,500,000

Airway Road Improvements

/ P19007

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Alvarado Road Realignment

/ P18007

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Developer Contributions CIP	200636	\$ 581,351	\$ -	\$ -	\$ 581,351
Navajo Urban Comm	400116	352,034	66,615	-	418,649
Total		\$ 933,385	\$ 66,615	\$ -	\$ 1,000,000

Carroll Canyon Road Planning Study

/ P21000

Priority Category: High

Priority Score: 87

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Mira Mesa - FBA	400085	\$ 134,321	\$ 665,679	\$ -	\$ 800,000
Total		\$ 134,321	\$ 665,679	\$ -	\$ 800,000

Citrus & Conifer Reconstruction

/ P20002

Priority Category: Low

Priority Score: 19

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Infrastructure Fund	100012	\$ 71,011	\$ 228,989	\$ -	\$ 300,000
Total		\$ 71,011	\$ 228,989	\$ -	\$ 300,000

Siempre Viva Road Improvements / P19006

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Transportation

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6	Priority Score:	12
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2015 - 2022		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, bicycle facility improvements, and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median, and various pedestrian improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase was completed in Fiscal Year 2018. Construction of the second phase began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2020. The warranty period is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project cost increased by \$80,000 to support construction contract change orders. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
CIP Contributions from General Fund	400265	\$ 20,563	\$ 20,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	3,022,987	-	-	80,000	-	-	-	-	-	-	-	3,102,987
Total		\$ 3,043,551	\$ 20,436	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,143,987

Transportation

Bicycle Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2010 - 2040		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

Justification: This project will provide funding for various capital bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority and funding availability basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Barrio Logan	400128	\$ -	\$ 447,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,109
CIP Contributions from General Fund	400265	40	-	-	-	-	-	-	-	-	-	40
Downtown DIF (Formerly Centre City DIF)	400122	8,382,231	5,101,503	-	-	-	-	-	-	-	-	13,483,734
Grant Fund - Federal	600000	289,984	1,538	-	-	-	-	-	-	-	-	291,522
Grant Fund - Other	600002	2,435,599	64,401	-	-	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	575,966	-	-	-	-	-	-	-	-	-	575,966
Infrastructure Fund	100012	150,122	62,336	-	-	-	-	-	-	-	-	212,458
Prop 42 Replacement - Transportation Relief Fund	200306	2	9,919	-	-	-	-	-	-	-	-	9,921
TransNet Extension Congestion Relief Fund	400169	882,323	833,691	-	-	-	-	-	-	-	-	1,716,014
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	124,139,000	124,139,000
Total		\$ 12,716,266	\$ 6,520,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,139,000	\$ 143,375,763

Transportation

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 141,056	\$ 103,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 245,000
Developer Contributions CIP	200636	27,678	672,322	-	-	-	-	-	-	-	-	700,000
Grant Fund - Federal	600000	1,849,565	108,426	-	-	1,368,674	-	-	8,903,993	-	-	12,230,658
Grant Fund - State	600001	337,558	91,703	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	344,666	55,334	-	-	-	-	-	-	-	-	400,000
Prop 42 Replacement - Transportation Relief Fund	200306	420,000	-	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	685,901	477,320	600,000	-	200,000	200,000	200,000	200,000	-	-	2,563,220
TransNet Extension RTCI Fee	400174	496,470	526,460	-	-	-	-	-	-	-	-	1,022,930
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,011,333	15,011,333
Total		\$ 4,302,893	\$ 2,035,509	\$ 600,000	\$ -	\$ 1,568,674	\$ 200,000	\$ 200,000	\$ 9,103,993	\$ -	\$ 15,011,333	\$ 33,022,402

Transportation

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2040		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ -	\$ 106,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ 870,942
Total		\$ -	\$ 4,942	\$ -	\$ 106,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ 870,942

Transportation

Camino del Sur Widening (CV Rd S. to SR-56) / RD19002

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2017 - 2022		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of the widening Camino Del Sur from Carmel Valley Road south to the SR-56 which completes the six-lane facility. This is project T-14 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, the project began in Fiscal Year 2016 and is substantially complete. FBA credits totaling \$1,694,000 were previously reimbursed to the developer in Fiscal Years 2016 and 2017. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2022. The project is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316
Total		\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316

Transportation

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2012 - 2025		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water pooling under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering, which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek, was completed in Fiscal Year 2014. The project is being rescoped. Project cost and duration will be determined at a later date.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District:	5 6	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed in several phases. The first two travel lanes from Sundance Avenue to Via Panacea were constructed by a developer. The current phases, adding two additional lanes, is also being constructed by developers pursuant to two reimbursement agreements. The Northern phase covers the additional two lanes from Sundance Avenue to SR-56 and is complete. The Southern phase covers the additional two lanes from the SR-56 to Via Panacea. This phase is also complete. Final cash reimbursement occurred in Fiscal Year 2021 and the project will close by the end of the fiscal year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Torrey Highlands	400094	\$ 2,874,058	\$ 520,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,394,721
Total		\$ 2,874,058	\$ 520,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,394,721

Transportation

Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the additional two lanes of Carmel Valley Rd. from Black Mountain Rd. east to Camino Crisalida. This is project T-25.3 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2015 and is complete. Previous reimbursement of \$2,904,925 was made in the form of FBA credits. Final cash reimbursement to the developer was made in Fiscal Year 2021 and the project will be closed by the end of the Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 799,426	\$ 231,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,031,015
Total		\$ 799,426	\$ 231,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,031,015

Transportation

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2004 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch (PHR) Public Facilities Financing Plan (PFFP) and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017. Final cash reimbursement to the developer was made in Fiscal Year 2020. The project is anticipated to be closed by the end of Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 5,400,417	\$ 1,684,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 5,400,417	\$ 1,684,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation

Carmel Vly Rd E Wildlife Xing / RD20006

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of a large span bridge on Carmel Valley Road to provide for an open space linkage and accommodate a regional wildlife corridor. This is project T-27 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2015 and is complete. Previous reimbursement of \$1,775,184 was made in the form of FBA credits. Final cash reimbursement to the developer was made in Fiscal Year 2021 and the project is anticipated to be closed by the end of Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 400,412	\$ 217,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 617,972
Total		\$ 400,412	\$ 217,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 617,972

Transportation

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan (PFFP) and Project T-22.2 in the Black Mountain Ranch PFFP.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. The project is complete. Final cash reimbursement to the developer occurred in Fiscal Year 2021 and the project is anticipated to close by the end of the Fiscal Year.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,774,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058
Total		\$ 1,774,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058

Transportation

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2000 - 2022		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Post-construction activity will continue through Fiscal Year 2021 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,133,976	173,901	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
Total		\$ 20,593,775	\$ 174,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,768,153

Transportation

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Warranty	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2021		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low and moderate-income families, as well as, disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2020. The project is scheduled to close by the end of the Fiscal Year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,372
CH-TAB 2010A (TE) Proceeds	400694	3,372,608	5,772	-	-	-	-	-	-	-	-	-	3,378,380
CH-TAB 2010B (T) Proceeds	400695	70,920	-	-	-	-	-	-	-	-	-	-	70,920
Total		\$ 3,462,901	\$ 5,771	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,468,672

Transportation

City Heights Sidewalks and Streetlights / S19005

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2018 - 2024		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and construction is anticipated to begin in Fiscal Year 2023. The project is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The schedule and costs have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 145,000	\$ 693,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	116,968	44,343	-	-	-	-	-	-	-	-	161,311
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Total		\$ 261,967	\$ 738,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,000	2,500,000

Transportation

Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2003 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the additional two lanes of Camino Del Sur from San Dieguito Rd. to Carmel Valley Rd. This is project T-10 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2010 and is complete. Previous reimbursement of \$4,546,056 was made in the form of FBA credits. Final cash reimbursement to the developer was made in Fiscal Year 2021 and the project is anticipated to be closed by the end of the Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 720,188	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 720,188
Total		\$ 720,188	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 720,188

Transportation

Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the additional width for the wildlife crossing under Camino Del Sur to allow for the widening of Camino Del Sur from San Dieguito Rd. to Carmel Valley Rd. This is project T-12 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of the project began in Fiscal Year 2016 and is complete. Previous reimbursement of \$2,779,376 made in the form of FBA credits. Final cash reimbursement to the developer was made in Fiscal Year 2021 and the project is anticipated to be closed by the end of the Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 557,097	\$ 66,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 623,392
Total		\$ 557,097	\$ 66,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 623,392

Transportation

Cmo San Bern (Nicole Rd E-City Limit) / RD20002

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2013 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino San Bernardo as a two-lane collector from Nighthawk Lane and Nicole Ridge Road. This is project T-47.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2013 and is complete. Previous reimbursement of \$1,702,295 was made in the form of FBA credits. Final cash reimbursement to the developer was made in Fiscal Year 2021 and the project is anticipated to be closed this Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ -	\$ 299,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299,258
Total		\$ -	\$ 299,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299,258

Transportation

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2002 - 2026		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and scheduled to be substantially completed by Fiscal Year 2023. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2026.

Summary of Project Changes: The relationship to general and community plans, as well as the project schedule has been updated for Fiscal Year 2022. Total project cost decreased by \$2,940,422 due to revised construction costs. \$2 million was removed from this project to fund emergency storm drain projects during Fiscal Year 2021 via Council action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,550,163	-	-	-	-	-	-	-	-	-	1,550,163
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	1,950,297	3,748,686	6,000,000	-	8,599,577	-	-	-	-	-	20,298,561
Total		\$ 3,794,735	\$ 3,748,686	\$ 6,000,000	\$ -	\$ 8,599,577	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,142,999

Transportation

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector street and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Additional construction was completed in Fiscal Year 2019. An additional two-year maintenance period began in Fiscal Year 2021 and will be completed in Fiscal Year 2023. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Otay Mesa Facilities Benefit Assessment	400856	\$ 441,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Otay Mesa-West (From 39067)	400093	4,915,667	172,527	-	-	-	-	-	-	-	-	5,088,194
Total		\$ 5,356,666	\$ 172,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,529,194

Transportation

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	82
Community Planning:	N Cty Future Urbanizing Area - Subarea 2	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2031		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Land acquisition is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 contingent upon funding being available and is anticipated to be substantially completed in Fiscal Year 2026. A five-year plant establishment and mitigation period is anticipated to begin after construction and is expected to be completed in Fiscal Year 2031. The project is anticipated to close out in Fiscal Year 2031.

Summary of Project Changes: In Fiscal Year 2021, City Council authorized the appropriation of \$1,000,000 for right-of-way activities. The total project cost increased \$11,724,609 due to updated construction and right of way estimates. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 2,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,621
Developer Contributions CIP	200636	1,651,354	-	-	-	-	-	1,110,000	-	-	-	2,761,354
Fairbanks Country Club-Fac Dev	400097	696,707	36,854	-	-	-	-	-	-	-	-	733,561
Grant Fund - Federal	600000	3,604,422	1,669,031	-	-	-	-	32,800,365	-	-	-	38,073,818
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	157,000	-	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	882,810	786,190	-	-	-	-	-	-	-	-	1,669,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	823,638	13,019	-	-	-	-	-	-	-	-	836,657
TransNet Extension RTCI Fee	400174	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,131,838	3,131,838
Total		\$ 8,449,235	\$ 4,182,561	\$ -	\$ -	\$ -	\$ -	\$ 33,910,365	\$ -	\$ -	\$ 3,131,838	\$ 49,674,000

Transportation

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	Priority Score:	40
Community Planning:	Mid-City: Normal Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2002 - 2021		619-533-5212
Improvement Type:	New		elotfi@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Construction improvements were completed in Fiscal Year 2019. Landscaping began in 2019 and was completed in Fiscal Year 2020. The project is complete and is anticipated to close by the end of Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,000
Mid City Urban Comm	400114	264,481	30,150	-	-	-	-	-	-	-	-	294,631
Private & Others Contrib-CIP	400264	19,500	-	-	-	-	-	-	-	-	-	19,500
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
Total		\$ 1,002,589	\$ 30,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,032,739

Transportation

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	76
Community Planning:	University	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule is managed by Caltrans. The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee overcrossing and ramps began in Fiscal Year 2015 and has been extended to Fiscal Year 2023 due to additional safety improvements. Caltrans is funding most of the construction phase of this project. When combined with \$22.6 million of City funds, the total project cost is estimated to be \$94 million.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,881,604	18,396	-	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,569,270	\$ 18,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	69
Community Planning:	Greater North Park	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period will continue through Fiscal Year 2021. Project is anticipated to close in Fiscal Year 2022 following the grant closeout.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,692	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,267
Grant Fund - Federal	600000	12,668,964	138,823	-	-	-	-	-	-	-	-	12,807,787
Infrastructure Fund	100012	500,000	213,978	-	-	-	-	-	-	-	-	713,978
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,506,496	(375)	-	-	-	-	-	-	-	-	2,506,121
Total		\$ 16,347,586	\$ 353,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,700,588

Transportation

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2040		619-533-3092
Improvement Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022. \$125,000 of Infrastructure funds were added to this project in Fiscal Year 2021 via Council action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,847
Financing	9300	-	-	-	280,000	300,000	300,000	300,000	300,000	-	-	1,480,000
General Fund Commercial Paper Notes	400869	260,285	189,715	-	-	-	-	-	-	-	-	450,000
Grant Fund - Federal	600000	641,818	179,482	-	-	-	-	-	-	-	-	821,300
Grant Fund - State	600001	181,076	-	-	-	-	-	-	-	-	-	181,076
Infrastructure Fund	100012	-	125,000	-	-	-	-	-	-	-	-	125,000
Prop 42 Replacement - Transportation Relief Fund	200306	143,204	(2,500)	-	-	-	-	-	-	-	-	140,704
TransNet (Prop A 1/2% Sales Tax)	400156	363,631	-	-	-	-	-	-	-	-	-	363,631
TransNet Extension RTCI Fee	400174	453,732	121,268	-	-	-	-	-	-	-	-	575,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000	20,000
Total		\$ 2,043,746	\$ 614,812	\$ -	\$ 280,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 4,158,558

Transportation

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Summary of Project Changes: \$350,000 of SR 209 & 274 Coop with State funds were added to this project in Fiscal Year 2021 via Council action. No significant changes were made to this project for Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Belmont/Mission Beach Develop	400185	\$ 7,665	\$ 192,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	663,982	72,184	-	-	-	-	-	-	-	-	736,167
College Area	400127	354	109,646	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	109,325	1,000	-	-	-	-	-	-	-	-	110,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	111,920	188,080	-	-	-	-	-	-	-	-	300,000
SR 209 & 274 Coop with State	400633	-	350,000	-	-	-	-	-	-	-	-	350,000
TransNet Extension Congestion Relief Fund	400169	1,799,176	1,014,072	-	-	100,000	100,000	100,000	100,000	-	-	3,213,248
TransNet Extension RTCI Fee	400174	816,028	4,060,836	-	-	-	-	-	-	-	-	4,876,864
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	128,452,000	128,452,000
Total		\$ 3,577,451	\$ 5,988,152	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 128,452,000	\$ 138,417,604

Transportation

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	New		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of new streetlights, and the replacement of existing streetlights, where needed.

Justification: Additional streetlights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$700,000 was removed in Fiscal Year 2021 via Council action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 101,428	\$ 712,731	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 814,160
CIP Contributions from General Fund	400265	1,223,352	478,360	-	-	-	-	-	-	-	-	1,701,712
El Cajon Boulevard MAD Fund	200095	-	300,000	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	40,851	643,954	-	-	-	-	-	-	-	-	684,805
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,437	-	-	-	-	-	-	-	-	-	63,437
Prop 42 Replacement - Transportation Relief Fund	200306	-	13,089	-	-	-	-	-	-	-	-	13,089
Street Division CIP Fund	200202	4,013	-	-	-	-	-	-	-	-	-	4,013
TransNet (Prop A 1/2% Sales Tax)	400156	428,392	-	-	-	-	-	-	-	-	-	428,392
TransNet Extension Congestion Relief Fund	400169	2,127,908	1,156,597	1,200,000	-	200,000	200,000	200,000	200,000	-	-	5,284,505
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	238,713,000	238,713,000
Total		\$ 3,990,877	\$ 3,304,731	\$ 1,200,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 238,713,000	\$ 248,008,608

Transportation

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2009 - 2024		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the actual rate of project delivery. Design began in Fiscal Year 2021 and is estimated to be completed in Fiscal Year 2022. Construction is scheduled to start in Fiscal Year 2023 and the project is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	619,771
Total		\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000

Transportation

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	University	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2023		619-533-5138
Improvement Type:	Widening		lschultz@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period will continue through Fiscal Year 2023 as required by Caltrans.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
North University City-FBA	400080	\$ 23,270,002	\$ 568,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 23,405,916	\$ 568,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	77
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh 619-533-3781 mashrafzadeh@sandiego.gov
Duration:	2015 - 2026		
Improvement Type:	Widening		

Description: This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five-lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022. The construction phase is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024. There will be a two-year maintenance and monitoring period after construction completion. The project is scheduled to close in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Developer Contributions CIP	200636	\$ -	\$ 117,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,500
Grant Fund - State	600001	-	-	-	22,700,000	-	-	-	-	-	-	22,700,000
Otay Mesa EIFD Capital Project Fund	400870	-	369,048	-	1,827,500	-	-	-	-	-	-	2,196,548
Otay Mesa Facilities Benefit Assessment	400856	-	5,504,000	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	1,723,638	3,506,052	-	-	-	-	-	-	-	-	5,229,690
Otay Mesa-Eastern DIF	400100	801,906	261,094	-	-	-	-	-	-	-	-	1,063,000
TransNet Extension Congestion Relief Fund	400169	22,000	2,978,000	-	-	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,889,262	2,889,262
Total		\$ 2,547,543	\$ 12,735,694	\$ -	\$ 24,527,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,889,262	\$ 42,700,000

Transportation

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	6	Priority Score:	59
Community Planning:	Linda Vista	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2022		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016. The original contractor went out of business during construction; A completion contractor was brought on board in Fiscal Year 2019 and project construction phase was completed in Fiscal Year 2021. The warranty period began Fiscal Year 2021. The project is anticipated to close by the end of Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 14,065	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Linda Vista Urban Comm	400113	78,000	-	-	-	-	-	-	-	-	-	78,000
Private & Others Contrib-CIP	400264	31,721	-	-	-	-	-	-	-	-	-	31,721
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	917,400	-	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,108,786	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,109,721

Transportation

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018. This project is being rescoped. Once rescoped, the project duration and cost will be updated.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 522,016	\$ 70,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,976,600	4,976,600
Total		\$ 522,016	\$ 70,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,976,600	\$ 5,569,100

Transportation

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	95
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School; and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Dedications began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. An additional three-year maintenance period will begin in Fiscal Year 2022 and will be completed in Fiscal Year 2025. The project is expected to close in Fiscal Year 2026.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay-Sales Tax	400000	\$ 490,031	\$ 177,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 668,000
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	32,000	-	-	-	-	-	-	-	-	-	32,000
Grant Fund - Federal	600000	3,489,813	417,187	-	-	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	4,175,410	1,022,497	-	-	-	-	-	-	-	-	5,197,907
Total		\$ 8,187,431	\$ 1,617,652	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,805,084

Transportation

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

Justification: This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2021, City Council appropriated \$500,000 to support median installation projects. \$80,000 was removed from this project in Fiscal Year 2021. No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
CIP Contributions from General Fund	400265	111,689	488,352	-	-	-	-	-	-	-	-	600,041
Prop 42 Replacement - Transportation Relief Fund	200306	49,308	218,171	-	-	-	-	-	-	-	-	267,479
SR 209 & 274 Coop with State	400633	579,931	1,420,069	-	-	-	-	-	-	-	-	2,000,000
Talmadge MAD Fund	200076	19,200	28,850	-	-	-	-	-	-	-	-	48,050
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	2,122,451	922,867	2,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	9,045,317
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,750,000	9,750,000
Total		\$ 2,910,292	\$ 3,578,308	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 9,750,000	\$ 22,238,601

Transportation

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	Priority Score:	71
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schultz, Louis
Duration:	2001 - 2023		619-533-5138
Improvement Type:	Widening		lschultz@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II began in Fiscal Year 2021 and anticipated to end in Fiscal Year 2021. Warranty will continue through Fiscal Year 2022 and the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
General Fund Commercial Paper Notes	400869	\$ 142,620	\$ 72,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000
North University City-FBA	400080	7,061,288	659,712	-	-	-	-	-	-	-	-	7,721,000
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	78,661	27,599	-	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	-	28,741
Total		\$ 7,634,382	\$ 759,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,394,073

Transportation

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schultz, Louis
Duration:	2000 - 2024		619-533-5138
Improvement Type:	Replacement - Retrofit		lschultz@saniego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp and approval of the Coastal Development Permit are anticipated to be completed in Fiscal Year 2022. Construction of Phase II is anticipated to be completed in Fiscal Year 2023. The warranty period will end in Fiscal Year 2024.

Summary of Project Changes: The total project cost was reduced by \$300,000. Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	101,464	346,536	-	-	-	-	-	-	-	-	448,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	842,512	472,734	-	-	-	-	-	-	-	-	1,315,246
Total		\$ 13,941,381	\$ 819,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,760,652

Transportation

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: \$2.5 million was removed from this project via Council Action in Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Capital Outlay Fund	400002	\$ 933,875	\$ 105,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,039,698
CIP Contributions from General Fund	400265	171,484	122,139	-	-	-	-	-	-	-	-	293,623
CI-TE TI Bonds 2007B	400323	74,045	-	-	-	-	-	-	-	-	-	74,045
College Area	400127	317,501	207,499	-	-	-	-	-	-	-	-	525,000
Encanto Neighborhoods DIF	400864	449,040	230,488	-	-	-	-	-	-	-	-	679,528
Golden Hill Urban Comm	400111	42,626	105,886	-	-	-	-	-	-	-	-	148,511
Grant Fund - Federal	600000	605,476	144,057	-	-	-	-	-	-	-	-	749,533
La Jolla Urban Comm	400123	70,000	-	-	-	-	-	-	-	-	-	70,000
Mid City Urban Comm	400114	869,451	90,549	-	-	-	-	-	-	-	-	960,000
Navajo Urban Comm	400116	678,669	155,255	-	-	-	-	-	-	-	-	833,924
NP-Tab 2009A (TE) Proceeds	400672	580,873	2,254,801	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa Facilities Benefit Assessment	400856	-	50,763	-	-	-	-	-	-	-	-	50,763
Otay Mesa/Nestor Urb Comm	400125	294,632	46,077	-	-	-	-	-	-	-	-	340,709
Serra Mesa - Urban Community	400132	100,000	5,000	-	-	-	-	-	-	-	-	105,000
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	4,876,002	1,808,219	4,500,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	15,184,221
TransNet Extension RTCI Fee	400174	758,459	568,579	-	-	-	-	-	-	-	-	1,327,038
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	85,167,000	85,167,000
Uptown Urban Comm	400121	22,000	15,000	-	-	-	-	-	-	-	-	37,000
Total		\$ 10,995,523	\$ 5,910,135	\$ 4,500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 85,167,000	\$ 110,572,658

Transportation

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2009 - 2024		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. After a five-year mitigation monitoring period, the project is anticipated to close out in Fiscal Year 2024.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 111,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,532
Otay Mesa Facilities Benefit Assessment	400856	199,372	18,628	-	-	-	-	-	-	-	-	218,000
Otay Mesa-West (From 39067)	400093	5,206,954	46	-	-	-	-	-	-	-	-	5,207,000
Otay Mesa-Western DIF	400102	543,560	2,440	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	8,955,640	-	-	-	-	-	-	-	-	-	8,955,640
Total		\$ 15,806,404	\$ 21,112	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,827,517

Transportation

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2012 - 2024		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and will be substantially completed in Fiscal Year 2022. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

Summary of Project Changes: Project costs increased by \$1.3 million due to construction contract change orders. Project schedule was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	1,232,383	746,915	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	7,799,721	279	-	-	-	-	-	-	-	-	7,800,000
TransNet Extension Congestion Relief Fund	400169	6,508,040	511,960	-	-	-	-	-	-	-	-	7,020,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,630,702	10,630,702
Total		\$ 15,570,144	\$ 1,259,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,630,702	\$ 27,460,000

Transportation

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2008 - 2029		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Document Phase was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: Total project cost increased by \$3,313,578 due to increased construction costs. Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Development Impact Fee	400857	\$ 516,465	\$ 133,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Otay Mesa-East (From 39062)	400092	5,164,911	3,660	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	2,800,092	-	-	-	-	-	-	-	-	-	2,800,092
TransNet Extension RTCI Fee	400174	-	500,000	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	29,813,578	29,813,578
Total		\$ 8,481,469	\$ 637,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,813,578	\$ 38,932,241

Transportation

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	Priority Score:	57
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2007 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project are included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2018. Punchlist items were completed in Fiscal Year 2020. Warranty period continued through Fiscal Year 2020. Project is anticipated to close Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated and is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet Extension Congestion Relief Fund	400169	4,352,685	114,524	-	-	-	-	-	-	-	-	4,467,209
TransNet Extension RTCI Fee	400174	187,092	12,908	-	-	-	-	-	-	-	-	200,000
Total		\$ 4,689,777	\$ 127,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,817,209

Transportation

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	53
Community Planning:	Barrio Logan; Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2023		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2021. Due to funding delays, construction will begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
Ballpark Infra-2001 Bonds	400159	22,713	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	203,947	1,457,279	-	-	-	-	-	-	-	-	1,661,226
East Village-Pedestrian Bridge	400429	-	2,578,580	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	1,075,274	-	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	-	-	-	21,000,000	-	-	-	-	-	-	21,000,000
Total		\$ 1,720,088	\$ 4,035,859	\$ -	\$ 21,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,755,948

Transportation

Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2014 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Paseo Del Sur as a two-lane collector street from Potomac Ridge Road to Camino Del Sur. This is project T-47.3 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2014 and is complete. Previous reimbursement of \$621,553 was made in the form of FBA credits. Final cash reimbursement to the developer was made in Fiscal Year 2021 and the project will be closed by the end of the fiscal year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 1,133,335	\$ 333,473	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,466,809
Total		\$ 1,133,335	\$ 333,473	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,466,809

Transportation

Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2022		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Paseo Del Sur as a two-lane collector street from Babcock Street easterly to Del Norte High School entrance. This is project T-47.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2015 and is substantially complete. Previous reimbursement of \$10,287,153 was made in the form of FBA credits. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2022. Project is anticipated to be closed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ -	\$ 1,545,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,545,522
Total		\$ -	\$ 1,545,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,545,522

Transportation

Playa del Sol Parkway / RD20000

Trans - Roadway

Council District:	8	Priority Score:	N/A
Community Planning:	Otay Mesa	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2017 - 2022		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Playa Del Sol (Street "A") from Ocean Hills Parkway to Otay Mesa Road as a four-lane major road. Improvements include pavement, raised median, sidewalk, curb and gutter, landscaping, storm drain facilities, and street lighting. This is project T-6.1 in the Otay Mesa Public Facilities Financing Plan.

Justification: This project implements the Otay Mesa Community Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2017 and is complete. Final reimbursement to the developer is anticipated to be made in Fiscal Year 2022 and the project is anticipated to be closed in Fiscal Year 2023.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,965,211	\$ 154,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120,000
Total		\$ 2,965,211	\$ 154,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120,000

Transportation

Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2022		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the widening of a portion of Rancho Bernardo Road between the I-15 northbound ramps and Bernardo Center Drive to attain the six-lane major cross section identified in the adopted Subarea Plan. This is project T-40 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in Fiscal Year 2016 and is complete. FBA credits totaling \$527,500 were previously reimbursed to developer in Fiscal Year 2017. Final cash reimbursement to developer was made in Fiscal Year 2021 and the project is anticipated to be closed in Fiscal Year 2022

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022							Unidentified Funding	Project Total	
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 2,679,408	\$ 370,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,055
Total		\$ 2,679,408	\$ 370,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,055

Transportation

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District:	1	Priority Score:	56
Community Planning:	University	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2003 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period began in Fiscal Year 2020 and is anticipated to end in Fiscal Year 2021. The project is anticipated to be closed by the end of the Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
North University City DIF	400849	\$ 1,415,919	\$ 84,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
North University City-FBA	400080	5,591,972	83,028	-	-	-	-	-	-	-	-	5,675,000
Private & Others Contrib-CIP	400264	1,005,000	-	-	-	-	-	-	-	-	-	1,005,000
Total		\$ 8,012,891	\$ 167,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,180,000

Transportation

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Planning:	Midway - Pacific Highway; Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2003 - 2021		619-533-3611
Improvement Type:	Betterment		scelniker@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements including a new adaptive traffic signal system at Rosecrans and Talbot/Canon/Shelter Island were completed in Fiscal Year 2019; median beautification along Rosecrans between North Harbor Drive and Avenida de Portugal and are projected to be completed by the end of the fiscal year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
SR 209 & 274 Coop with State	400633	\$ 1,200,406	\$ 197,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,325
Total		\$ 1,200,406	\$ 197,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,325

Transportation

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2026		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$119.1 million is on hold until funding can be identified.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
Total		\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,072,571	\$ 120,163,108

Transportation

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps and accessibility improvements for existing sidewalks, Citywide.

Justification: This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is allocated.

Summary of Project Changes: The project description has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Barrio Logan	400128	\$ 6,102	\$ 60,897	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
Capital Outlay Fund	400002	862,604	1,126,198	-	-	-	-	-	-	-	-	1,988,802
CIP Contributions from General Fund	400265	3,487,867	485,586	-	-	-	-	-	-	-	-	3,973,453
Deferred Maintenance Revenue 2012A-Project	400848	108,921	-	-	-	-	-	-	-	-	-	108,921
Downtown DIF (Formerly Centre City DIF)	400122	958,578	1,188,278	-	-	-	-	-	-	-	-	2,146,856
Financing	9300	-	-	-	8,880,000	5,000,000	-	5,000,000	5,000,000	-	-	23,880,000
Grant Fund - Federal	600000	331,000	-	-	-	-	-	-	-	-	-	331,000
Infrastructure Fund	100012	2,345,678	2,790,328	-	-	-	-	-	-	-	-	5,136,006
Linda Vista Urban Comm	400113	384,147	11,344	-	-	-	-	-	-	-	-	395,491
Mission Beach - Urban Comm	400130	68,041	(2,259)	-	-	-	-	-	-	-	-	65,782
Navajo Urban Comm	400116	50,000	-	-	-	-	-	-	-	-	-	50,000
North Park Urban Comm	400112	616,553	33,063	-	-	-	-	-	-	-	-	649,616
Otay Mesa/Nestor Urb Comm	400125	-	-	-	-	-	-	-	-	-	-	-
Pacific Beach Urban Comm	400117	252,697	34,620	-	-	-	-	-	-	-	-	287,317
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	171,986	-	-	-	-	-	-	-	-	-	171,986
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
Prop 42 Replacement - Transportation Relief Fund	200306	406,483	-	-	-	-	-	-	-	-	-	406,483
Rancho Bernardo-Fac Dev Fund	400099	134,715	36,362	-	-	-	-	-	-	-	-	171,077
S.E. San Diego Urban Comm	400120	95,000	-	-	-	-	-	-	-	-	-	95,000
Serra Mesa - Urban Community	400132	120,000	-	-	-	-	-	-	-	-	-	120,000
Torrey Pines - Urban Community	400133	59,003	95,997	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	39,873,000	39,873,000
University City So.-Urban Comm	400134	25,950	-	-	-	-	-	-	-	-	-	25,950
Uptown Urban Comm	400121	149,953	42,026	-	-	-	-	-	-	-	-	191,979
Total		\$ 10,731,408	\$ 5,902,441	\$ -	\$ 8,880,000	\$ 5,000,000	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 39,873,000	\$ 80,386,849

Transportation

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2024		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: \$100,000 was deappropriated from this project via City Council resolution. Total project cost decreased by \$235.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund Financing	400265 9300	\$ 52,232 -	\$ 35,026 -	\$ - -	\$ - 99,765	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	\$ 87,258 99,765
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	600,235	-	-	-	-	-	-	-	-	-	600,235
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	22,036	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	2,133,281	154,461	-	-	-	-	-	-	-	-	2,287,741
Total		\$ 18,034,912	\$ 211,522	\$ -	\$ 99,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,346,199

Transportation

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	Priority Score:	61
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2026		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. Phase II and Phase III are planned to be designed and constructed in future fiscal years as a separate project by Caltrans. A four-year landscape maintenance period will commence after the completion of the plant establishment period for Phase I and is anticipated to be completed in Fiscal Year 2024. Project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Grant Fund - Federal	600000	\$ 2,984,354	\$ 692,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,677,012
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	18,128,488	70,817	-	-	-	-	-	-	-	-	18,199,306
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,377,096	196,028	-	-	-	-	-	-	-	-	31,573,124
TransNet Extension RTCI Fee	400174	8,092,966	1,050,140	-	-	-	-	-	-	-	-	9,143,105
Total		\$ 62,071,353	\$ 2,009,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,080,996

Transportation

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	57
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2015 - 2022		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2012 and was completed in Fiscal Year 2013 for Phase 1 of SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for this project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2021. A one-year landscaping maintenance period is anticipated to be complete in Fiscal Year 2022. Caltrans project closeout activities will continue through Fiscal Year 2022.

Summary of Project Changes: Total project cost increased by \$300,000 to cover claims and post-construction work. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ -	\$ 24,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,140
Developer Contributions CIP	200636	161,060	138,940	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	243,741	-	-	-	-	-	-	-	-	-	243,741
TransNet Extension Congestion Relief Fund	400169	3,050,162	73,855	-	-	-	-	-	-	-	-	3,124,017
TransNet Extension RTCI Fee	400174	2,482,468	395,433	-	-	-	-	-	-	-	-	2,877,902
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 5,937,431	\$ 632,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 6,869,800

Transportation

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chui, Gary 619-533-3770 gchui@sandiego.gov
Duration:	2014 - 2027		
Improvement Type:	Widening		

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that Federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. The City is coordinating with Caltrans to enter into a cooperative agreement for the design and construction of additional lanes in the Eastbound and Westbound direction on State Route 56 between El Camino Real to Carmel Valley Road. The schedule will be updated once new estimates have been received.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
BMR Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	567,000	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	7,746,000	-	-	-	-	-	-	3,800,000	-	11,546,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	475,893	1,524,107	-	-	-	-	-	-	6,796,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	90,000,000	90,000,000
Total		\$ 475,892	\$ 22,507,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,596,000	\$ 90,000,000	\$ 123,579,843

Transportation

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	4	Priority Score:	67
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2018 - 2027		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, green infrastructure, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Construction is expected to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025 contingent upon identification of funding. The project closeout is anticipated to be in Fiscal Year 2027 following the Maintenance, Mitigation, and Reporting period.

Summary of Project Changes: Total project cost increased by \$699,499 due to revised estimates for construction. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CR-TAB 2010A (TE) Proceeds	400696	\$ 298,975	\$ 6,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,848
Grant Fund - Other	600002	262,346	323,604	-	-	-	-	-	-	-	-	585,950
TransNet Extension Congestion Relief Fund	400169	957,761	852,239	-	-	-	-	-	-	-	-	1,810,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,559,900	12,559,900
Total		\$ 1,519,082	\$ 1,182,715	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,559,900	\$ 15,261,698

Transportation

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete streetlight series circuits.

Justification: Series circuits are over 70 years old, no longer meet current standards and have frequent maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: \$700,000 was deappropriated from this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay Fund	400002	\$ 389,650	\$ 426,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 816,530
CIP Contributions from General Fund	400265	1,374,373	119,190	-	-	-	-	-	-	-	-	1,493,563
Deferred Maintenance Revenue 2012A-Project	400848	23,629	-	-	-	-	-	-	-	-	-	23,629
Financing	9300	-	-	-	3,300,000	-	-	-	-	-	-	3,300,000
Infrastructure Fund	100012	-	300,000	-	-	-	-	-	-	-	-	300,000
PFFA Lease Revenue Bonds 2015B-Project	400860	268,702	-	-	-	-	-	-	-	-	-	268,702
Prop 42 Replacement - Transportation Relief Fund	200306	616,389	195,115	-	-	-	-	-	-	-	-	811,503
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	21,589,000	21,589,000
Total		\$ 2,672,742	\$ 1,041,185	\$ -	\$ 3,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,589,000	\$ 28,602,928

Transportation

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2040		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$6,501 was deappropriated from this project in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026			
Capital Outlay Fund	400002	\$ 168,135	\$ 86,555	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 254,691
Capital Outlay-Sales Tax	400000	5,400	-	-	-	-	-	-	-	-	-	5,400
CIP Contributions from General Fund	400265	606,501	27,297	-	-	-	-	-	-	-	-	633,798
Deferred Maint Revenue 2009A-Project	400624	3,852,691	-	-	-	-	-	-	-	-	-	3,852,691
Deferred Maintenance Revenue 2012A-Project	400848	7,519,651	-	-	-	-	-	-	-	-	-	7,519,651
Financing	9300	-	-	-	31,110,000	6,069,096	-	11,450,000	11,450,000	-	-	60,079,096
Gas Tax Fund	200118	6,662,628	496,257	-	-	-	-	-	-	-	-	7,158,885
General Fund Commercial Paper Notes	400869	23,910,883	2,167,554	-	-	-	-	-	-	-	-	26,078,436
Infrastructure Fund	100012	3,996,787	458,201	-	-	-	-	-	-	-	-	4,454,988
PFFA Lease Revenue Bonds 2015A-Projects	400859	17,762,829	-	-	-	-	-	-	-	-	-	17,762,829
PFFA Lease Revenue Bonds 2015B-Project	400860	18,380,151	-	-	-	-	-	-	-	-	-	18,380,151
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,597,045	-	-	-	-	-	-	-	-	-	4,597,045
Prop 42 Replacement - Transportation Relief Fund	200306	11,345,541	224,086	-	-	-	-	-	-	-	-	11,569,627
Road Maintenance and Rehabilitation Fund	200731	2,791,497	30,661,860	-	-	-	-	-	-	-	-	33,453,357
SR 209 & 274 Coop with State	400633	1,208,613	-	-	-	-	-	-	-	-	-	1,208,613
TransNet (Prop A 1/2% Sales Tax)	400156	210,613	-	-	-	-	-	-	-	-	-	210,613
TransNet Extension Congestion Relief Fund	400169	31,290,836	2,120,632	1,849,504	-	7,765,934	17,698,712	18,590,603	19,449,923	-	-	98,766,145
Trench Cut Fees/Excavation Fee Fund	200203	13,856,707	3,094,460	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	26,951,167
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	264,466,228	264,466,228
Total		\$ 148,166,509	\$ 39,336,901	\$ 3,849,504	\$ 31,110,000	\$ 15,835,030	\$ 19,698,712	\$ 32,040,603	\$ 32,899,923	\$ -	\$ 264,466,228	\$ 587,403,411

Transportation

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	5	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2010 - 2023		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with the developer to provide design plans and construction specifications for future construction of the project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and the developer. In Fiscal Year 2019, the City entered into a cooperative agreement with Caltrans to advertise, award, and administer the construction of this project. Construction began in Fiscal Year 2020 and is anticipated to be complete in Fiscal Year 2022. After warranty is complete, the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Torrey Highlands	400094	\$ 13,364,509	\$ 1,237,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,602,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 13,364,509	\$ 1,850,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,215,000

Transportation

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	75
Community Planning:	Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh 619-533-3781 mashrafzadeh@sandiego.gov
Duration:	2015 - 2022		
Improvement Type:	Betterment		

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, provides a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increases safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Amalfi Drive, and provides a gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles, and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. Additional construction work was deemed necessary and ended Fiscal Year 2021. Project will be in warranty through Fiscal Year 2022 and is anticipated to be closed Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
CIP Contributions from General Fund	400265	\$ 93,351	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,351
Developer Contributions CIP	200636	63,183	-	-	-	-	-	-	-	-	-	63,183
TransNet Extension Congestion Relief Fund	400169	1,645,206	2,285	-	-	-	-	-	-	-	-	1,647,491
TransNet Extension RTCI Fee	400174	323,442	-	-	-	-	-	-	-	-	-	323,442
Total		\$ 2,125,183	\$ 2,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,127,468

Transportation

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	42
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2000 - 2022		619-533-5212
Improvement Type:	Betterment		elotfi@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018.

Construction began in Fiscal Year 2018, was delayed due to summer moratorium and was completed in Fiscal Year 2020. Warranty has been extended and will end in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,989	-	-	-	-	-	-	-	-	-	102,989
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,923	-	-	-	-	-	-	-	-	-	55,923
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	1,202,197	-	-	-	-	-	-	-	-	-	1,202,197
TransNet Extension RTCI Fee	400174	2,719,330	69,973	-	-	-	-	-	-	-	-	2,789,303
Total		\$ 4,527,746	\$ 69,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,597,720

Transportation

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 43,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,657
Capital Outlay-Sales Tax	400000	-	12,411	-	-	-	-	-	-	-	-	12,411
CIP Contributions from General Fund	400265	69,488	123,294	-	-	-	-	-	-	-	-	192,783
Developer Contributions CIP	200636	22,130	41,870	-	-	-	-	-	-	-	-	64,000
Downtown DIF (Formerly Centre City DIF)	400122	8,585	291,415	-	-	-	-	-	-	-	-	300,000
General Fund Commercial Paper Notes	400869	113,261	186,739	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	167,685	282,315	-	-	-	-	-	-	-	-	450,000
Lusk-Gen'l Traffic Imprvmts	400211	29,853	62,147	-	-	-	-	-	-	-	-	92,000
Navajo Urban Comm	400116	121,892	157,300	-	-	-	-	-	-	-	-	279,192
Parking Meter District - Uptown	200490	349,165	1,450,835	-	-	-	-	-	-	-	-	1,800,000
Prop 42 Replacement - Transportation Relief Fund	200306	27,780	58,409	-	-	-	-	-	-	-	-	86,189
TransNet (Prop A 1/2% Sales Tax)	400156	17,104	-	-	-	-	-	-	-	-	-	17,104
TransNet Extension Congestion Relief Fund	400169	1,156,069	1,450,098	200,000	-	500,000	500,000	500,000	500,000	-	-	4,806,167
TransNet Extension RTCI Fee	400174	140,813	444,923	-	-	-	-	-	-	-	-	585,736
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,060,000	7,060,000
Uptown Urban Comm	400121	400,000	-	-	-	-	-	-	-	-	-	400,000
Total		\$ 2,623,825	\$ 4,605,412	\$ 200,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ 7,060,000	\$ 16,489,238

Transportation

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Jimenez, Joseph
Duration:	2010 - 2040		619-533-3761
Improvement Type:	Replacement		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2021, City Council authorized the appropriation of \$647,200 to support new and existing projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Downtown DIF (Formerly Centre City DIF)	400122	\$ 654,673	\$ 1,498,126	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,152,800
Financing	9300	-	-	-	-	500,000	-	-	-	-	-	500,000
Mira Mesa - FBA	400085	-	399,400	-	-	-	-	-	-	-	-	399,400
Navajo Urban Comm	400116	285,884	10,116	-	-	-	-	-	-	-	-	296,000
Rancho Bernardo-Fac Dev Fund	400099	427,546	26,806	-	-	-	-	-	-	-	-	454,352
S.E. San Diego Urban Comm	400120	352,690	247,310	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	3,479,035	938,320	2,400,000	-	750,000	750,000	750,000	750,000	-	-	9,817,356
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,841,000	6,841,000
University City So.-Urban Comm	400134	15,781	11,298	-	-	-	-	-	-	-	-	27,079
Uptown Urban Comm	400121	638,237	27,263	-	-	-	-	-	-	-	-	665,500
Total		\$ 5,853,846	\$ 3,158,639	\$ 2,400,000	\$ -	\$ 1,250,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,841,000	\$ 21,753,486

Transportation

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide
Community Planning:	Citywide
Project Status:	Continuing
Duration:	2010 - 2040
Improvement Type:	Replacement

Priority Score:	Annual
Priority Category:	Annual
Contact Information:	Celniker, Steve 619-533-3611 scelniker@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$202,900 was deappropriated from this project via City Council resolution in Fiscal Year 2021.

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Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022						Unidentified Funding	Project Total
				FY 2022	Anticipated	FY 2023	FY 2024	FY 2025	FY 2026		
Barrio Logan	400128	\$ 451,823	\$ 243,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 695,300
Capital Outlay Fund	400002	555,385	75,816	-	-	-	-	-	-	-	631,201
CIP Contributions from General Fund	400265	123,651	110,673	-	-	-	-	-	-	-	234,324
Clairemont Mesa - Urban Comm	400129	19,782	5,218	-	-	-	-	-	-	-	25,000
College Area	400127	115,000	-	-	-	-	-	-	-	-	115,000
Downtown DIF (Formerly Centre City DIF)	400122	205,164	433,815	-	-	-	-	-	-	-	638,980
Encanto Neighborhoods DIF	400864	8,289	69,667	-	-	-	-	-	-	-	77,956
Financing	9300	-	-	-	400,000	-	-	-	-	-	400,000
La Jolla Urban Comm	400123	83,914	82,761	-	-	-	-	-	-	-	166,675
Mid City Urban Comm	400114	-	12,435	-	-	-	-	-	-	-	12,435
Midway/Pacific Hwy Urban Comm	400115	234,714	(5,973)	-	-	-	-	-	-	-	228,741
North Park Urban Comm	400112	30,632	59,368	-	-	-	-	-	-	-	90,000
Private & Others Contrib-CIP	400264	-	-	-	600,000	-	-	-	-	-	600,000
Rancho Bernardo-Fac Dev Fund	400099	7,317	15,133	-	-	-	-	-	-	-	22,450
S.E. San Diego Urban Comm	400120	118,740	171,760	-	-	-	-	-	-	-	290,500
Serra Mesa - Urban Community	400132	-	5,765	-	-	-	-	-	-	-	5,765
SR 209 & 274 Coop with State	400633	-	1,097,100	-	-	-	-	-	-	-	1,097,100
Torrey Pines - Urban Community	400133	6,603	15,847	-	-	-	-	-	-	-	22,450
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	3,122,360	1,358,009	1,720,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	10,200,369
TransNet Extension RTCI Fee	400174	421,967	127,660	-	-	-	-	-	-	-	549,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	7,721,000	7,721,000
Uptown Urban Comm	400121	260,164	67,336	-	-	-	-	-	-	-	327,500
Westfield Dvlpmt Trust	400197	4,350	12,650	-	-	-	-	-	-	-	17,000
Total		\$ 5,814,854	\$ 3,958,517	\$ 1,720,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 24,214,372

Transportation

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2023		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be substantially completed in Fiscal Year 2022. Warranty is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: \$100,000 was appropriated via Council action in Fiscal Year 2021 to support project construction. Total project cost increased by \$100,000 due to revised construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Developer Contributions CIP	200636	\$ 17,748	\$ 11,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,500
Grant Fund - Federal	600000	683,843	287,797	-	4,469,580	-	-	-	-	-	-	5,441,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	456,142	623,858	-	-	-	-	-	-	-	-	1,080,000
TransNet Extension RTCI Fee	400174	-	322,000	-	-	-	-	-	-	-	-	322,000
Total		\$ 1,357,734	\$ 1,245,405	\$ -	\$ 4,469,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,072,720

Transportation

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	82
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2006 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023. Project warranty period is anticipated to continue through Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2021, City Council appropriated \$280,000 to support project construction. The project cost increased \$280,000 due to increased cost estimates. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	107,726	2,331,042	-	-	-	-	-	-	-	-	2,438,768
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	153,407	72,854	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	286,987	21,417	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	-	52,129	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,387,119	43,945	-	-	-	-	-	-	-	-	1,431,065
TransNet Extension RTCI Fee	400174	31,901	4,079,099	-	-	-	-	-	-	-	-	4,111,000
Total		\$ 2,956,823	\$ 6,600,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,557,310

Transportation

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2040		619-533-3721
Improvement Type:	Betterment		jnabong@sandiego.gov

Description: This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

Justification: The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Capital Outlay-Sales Tax	400000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
CIP Contributions from General Fund	400265	60,000	-	-	-	-	-	-	-	-	-	60,000
TransNet (Prop A 1/2% Sales Tax)	400156	272	-	-	-	-	-	-	-	-	-	272
Underground Surcharge CIP Fund	200218	36,570,532	20,109,770	5,000,000	-	10,000,000	10,000,000	10,000,000	10,000,000	-	-	101,680,302
Total		\$ 36,634,803	\$ 20,109,770	\$ 5,000,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ 101,744,574

Transportation

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2011 - 2026		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going. Schedule is dependent upon the project construction as coordinated by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Black Mountain Ranch FBA	400091	\$ -	\$ 6,590,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,590,160
Developer Contributions CIP	200636	-	1,144,000	-	-	-	-	-	-	1,690,298	-	2,834,298
San Andres Cost Reim. Dist.	400272	-	1,005,786	-	-	-	-	-	-	-	-	1,005,786
Total		\$ -	\$ 8,739,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ 10,430,244

Transportation

Village Center Loop Rd-N Carmel Valley Rd / S19002

Trans - Roadway

Council District:	1	Priority Score:	68
Community Planning:	Pacific Highlands Ranch	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2018 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas.

Justification: This project is consistent with Pacific Highland Ranch Subarea Plan, is in conformance with City's General Plan, and is needed to serve the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be completed once the pre-design phase is complete. Phase II will be completed with development of the adjacent property.

Summary of Project Changes: The project total cost has increased by \$49.2 million due to a revised engineer's cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Pacific Highlands Ranch FBA	400090	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	49,200,000	49,200,000
Total		\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,200,000	\$ 53,000,000

Transportation

W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2017 - 2022		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of intersection improvements to provide additional right turns from Bernardo Center Drive to West Bernardo Drive. This is project T-45 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2017 and is substantially complete. Previous reimbursement of \$282,500 was made in the form of FBA credits. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2022 and the project is anticipated to be closed by the end of Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total	
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY			
Black Mountain Ranch FBA	400091	\$ 538,177	\$ 280,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 818,758
Total		\$ 538,177	\$ 280,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 818,758

Transportation

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	Midway - Pacific Highway; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2026		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. The Eastern portion of the bridge opened to traffic in Fiscal Year 2021. Construction of the Western portion of the bridge is anticipated to be completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2025. The project is anticipated to close out in Fiscal Year 2026.

Summary of Project Changes: \$1.8 million was appropriated in Fiscal Year 2021 to fund the construction phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY		
Developer Contributions CIP	200636	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - Federal	600000	111,148,854	10,677,055	-	-	-	-	-	-	-	-	121,825,909
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	9,844,659	51,960	-	-	-	-	-	-	-	-	9,896,618
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	2,196,841	(2,907)	-	-	-	-	-	-	-	-	2,193,935
TransNet Extension RTCI Fee	400174	10,456,217	3,437,041	-	-	-	-	-	-	-	-	13,893,257
Total		\$ 135,220,570	\$ 14,183,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 149,403,719

Unfunded Needs List

Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Guard Rails / AIE00002	\$ 4,158,559	\$ 20,000	0.48 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of an identified guard rail needs is currently unfunded.
SR94/Euclid Av Interchange Phase 2 / S14009	\$ 6,869,800	\$ 300,000	4.37 %	The State Route 94/Euclid Avenue interchange project will provide improvements to the interchange to enhance safety features and will optimize the level of service for both Euclid Avenue and State Route 94. A portion of construction is currently unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 49,674,000	\$ 3,131,838	6.30 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
La Media Road Improvements / S15018	\$ 42,700,000	\$ 2,889,262	6.77 %	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. Portions of the design and construction phase are currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 21,753,487	\$ 6,841,000	31.45 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Traffic Signals Modification / AIL00005	\$ 24,214,372	\$ 7,721,000	31.89 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Otay Mesa Truck Route Phase 4 / S11060	\$ 27,460,000	\$ 10,630,702	38.71 %	The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road. Construction of the Western Phase is not fully funded.
Traffic Calming / AIL00001	\$ 16,489,238	\$ 7,060,000	42.82 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Median Installation / AIG00001	\$ 22,238,601	\$ 9,750,000	43.84 %	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
Street Resurfacing and Reconstruction / AID00005	\$ 587,403,411	\$ 264,466,228	45.02 %	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Bridge Rehabilitation / AIE00001	\$ 33,022,403	\$ 15,011,333	45.46 %	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 80,386,850	\$ 39,873,000	49.60 %	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
City Heights Sidewalks and Streetlights / S19005	\$ 2,500,000	\$ 1,500,000	60.00 %	The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. A portion of construction is unfunded.
State Route 56 Freeway Expansion / RD14000	\$ 123,579,843	\$ 90,000,000	72.83 %	This project provides for the conversion of the four-lane freeway into a six-lane facility. This project will be completed in multiple phases as funding becomes available. Portions of the design and construction phases are currently unfunded.
Street Light Circuit Upgrades / AIH00002	\$ 28,602,928	\$ 21,589,000	75.48 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	\$ 38,932,241	\$ 29,813,578	76.58 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.

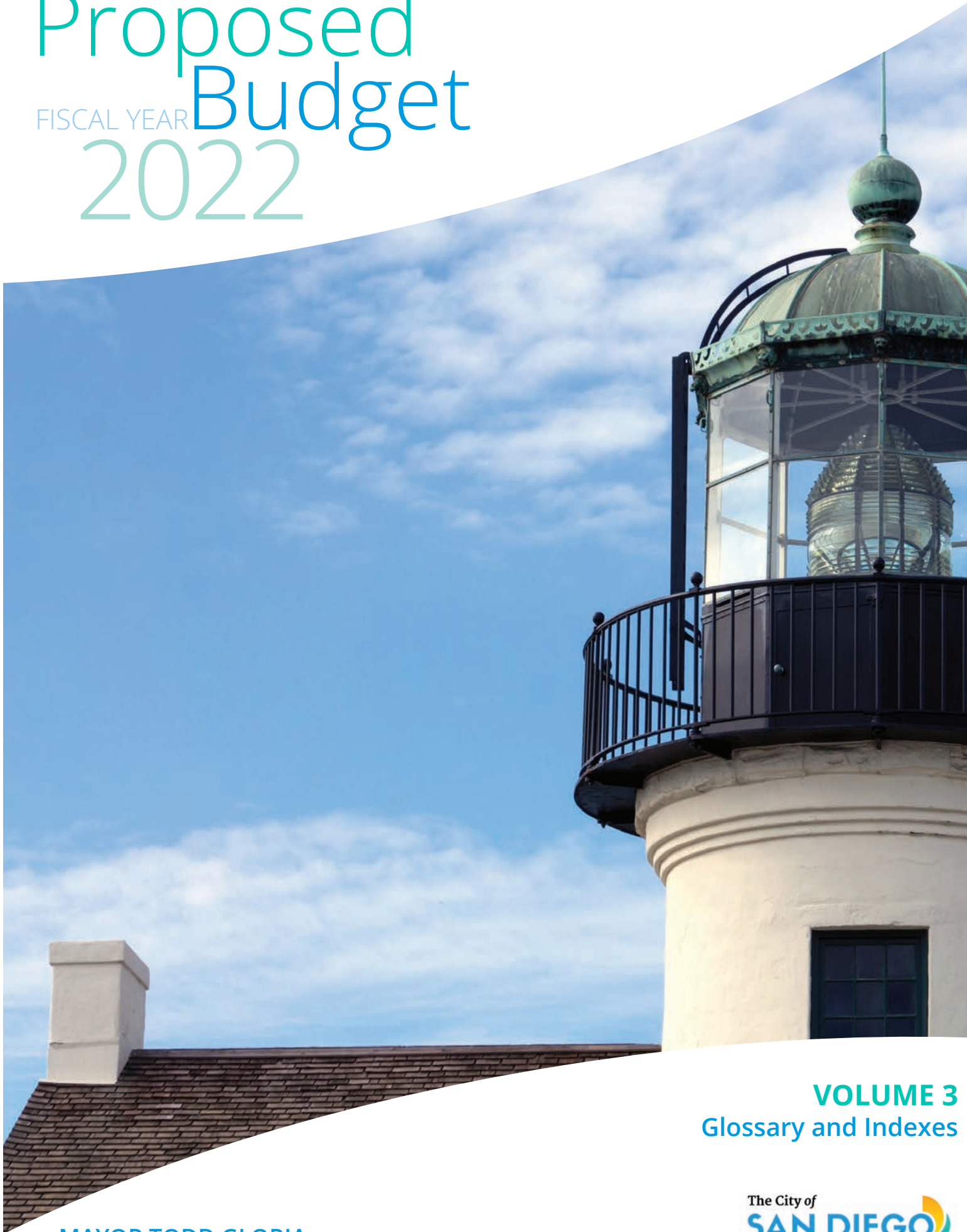
Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
New Walkways / AIK00001	\$ 110,572,658	\$ 85,167,000	77.02 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	\$ 15,261,699	\$ 12,559,900	82.30 %	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Construction phase is currently unfunded.
Bicycle Facilities / AIA00001	\$ 143,375,764	\$ 124,139,000	86.58 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,976,600	89.36 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. The construction phase of the project is currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 138,417,604	\$ 128,452,000	92.80 %	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Village Center Loop Rd-N Carmel Valley Rd / S19002	\$ 53,000,000	\$ 49,200,000	92.83 %	This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas. Design and construction phases are currently unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 248,008,609	\$ 238,713,000	96.25 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				turn at the northbound on-ramp. Design and construction phases are currently unfunded.
Total		\$ 1,272,877,012		

Proposed FISCAL YEAR Budget 2022



VOLUME 3
Glossary and Indexes

MAYOR TODD GLORIA

The City of
SAN DIEGO

Capital Improvements Program

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority to expend and obligate resources.

ASSET TYPE: Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

ASSET MANAGEMENT: A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing

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department's management convened to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structurals, and the slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury or the act of spending funds.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENTS (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

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FUND: A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: An external contribution by a government or other organization to support a particular function or project.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implement the improvement requirements set forth in a designated area and funding is provided by either the DIF or FBA.

PUNCHLIST: A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

REIMBURSEMENT: Fees or credit received as payment for the provision of specific municipal services or improvements.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans,

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engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion for which no funding source has been identified.

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