



Engineering & Capital Projects

WBS: L-16002.1

Date: **July 31, 2024**

Time: **01:00 PM**

MIRA MESA COMMUNITY PARK PHASE II IMPROVEMENTS

PRECONSTRUCTION MEETING AGENDA

Location: **Scrapper Room
at 9573 Chesapeake Dr.**

Requested By:
Masih Maher/Resident
Engineer

The purpose of the meeting is to discuss: (1) Contract conditions during construction, (2) scope of work, and (3) City policies and procedures during construction of the project.

1) INTRODUCTIONS AND SIGN IN SHEET

2) POINT OF CONTACT

The Resident Engineer (RE) is the single point of contact between the City and Contractor. All communication and correspondence between the City and Contractor shall be routed through the RE unless otherwise determined by the Resident Engineer or Construction Manager. The Construction Manager is the backup contact in the event the RE is not available.

	Name	Phone No.	Email
Contractor	PCL Construction Services, Inc.		
Contractor Project Manager	Kevin Smart	619-952-0890	ksmart@pcl.com
Contractor Superintendent	Ryan Nowierski	619-433-9302	rnowierski@pcl.com
Contractor 24 Hour Emergency	Ryan Nowierski (Primary)	619-433-9302	rnowierski@pcl.com
	Kevin Smart (Secondary)	619-952-0890	ksmart@pcl.com
Consultant CMRE	Masih Maher	619-606-1632	mmaher@rbrady.net
	Jorge Balderrama	619-337-5534	jbalderrama@rbrady.net
City Construction Manager	Hiep Hoang	619-980-3678	hhoang@sandiego.gov
City Project Manager	Juliana Grotzinger	858-495-4754	JGrotzinger@sandiego.gov

SCOPE OF WORK:

Project scope includes the construction of a new aquatic complex including an aquatic center building, aquatic center site components (pools, decking, fencing, etc.), pool equipment/chemical building, new site utilities, new parking lot and fire lane, new sidewalks and pedestrian plaza, bio-retention basins to address stormwater requirements, two new children's play areas separated by user age, two new basketball courts striped to allow pickleball play, passive use turf areas, renovation/upgrade of the existing recreation center, upgraded lighting, landscaping, and irrigation, a public art component, a new all-wheels-friendly plaza, shade structure, additional lighting modifications, landscape and irrigation reconfigurations, and site furnishings.

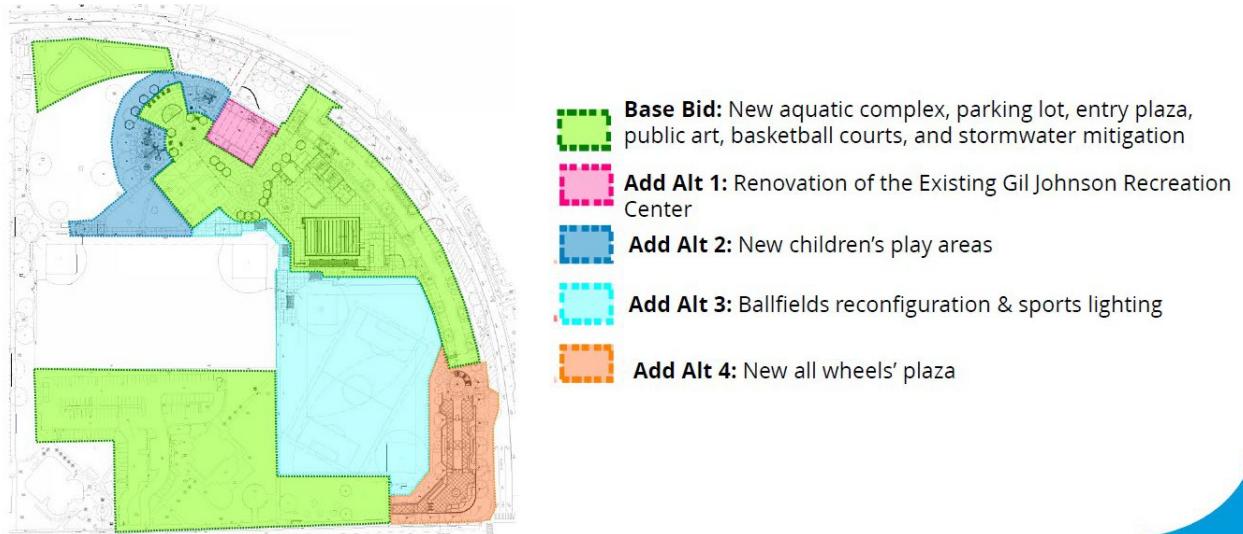
The construction documents are organized into a base bid and four additive alternates. The base bid and all four additive alternates have been awarded to PCL Construction Services, Inc. for Mira Mesa Community Park Phase II Improvements.

CONTRACT AMOUNT: \$43,308,127.00

SITE ADDRESS: Address: 8575 New Salem St, San Diego, CA 92126 – Mira Mesa Community Area – CD 6

Project base bid and additive alternatives:

The contractor, PCL Construction Services, Inc., is responsible to build the base bid and all additive alternates under this contract. The project sequence and schedule will be determined after the contractor submits the construction schedule, which must be approved in coordination with the RE, PM, and P&R. **It was confirmed during pre-construction meeting that all four (4) additive alternatives have been approved and will be constructed under this contract.**



3) COMMUNITY OUTREACH

This project is a high priority for Council District 6, Mira Mesa Community Planning Area, Mira Mesa RAG (Recreation Advisory Group) and Mira Mesa Community Champions. Positive feedback from the community during community outreach and council approval. Mira Mesa Community Champions requested a new Rec Center, however no major objections anticipated from community. Mayor and City Council members may be present at the project groundbreaking. Groundbreaking should be coordinated in advance with PIO.

4) CONSTRUCTION SCHEDULE AND COMMENCEMENT OF WORK (WB 6-1)

After notification of award of the contract, no later than the date of the Preconstruction Meeting, and prior to start of any work, the Contractor shall submit a Cost Loaded Construction Schedule (Schedule) utilizing the Critical Path Method (CPM) and a Schedule of Values (SOV) for lump sum Bid items of work. The schedule shall show the division of the work into activities and shall specify the progression from the NTP to the end of the Contract Time. Contractor to submit a Three-Week Look Ahead Schedule weekly. **PCL is preparing a Cost Loaded Construction Schedule and will submit to City for review prior to site mobilization.**

Notice to Proceed (NTP): **TBD**

Normal Working Hours: Monday through Friday, 7:00AM to 5:00PM. PCL requested an earlier construction start time (6:00 am). City informed PCL that 6:00AM start time is not allowed and normal working hours shall remain Monday through Friday, 7:00AM to 5:00PM.

Contract Duration: 525 Working Days (WD) inclusive of 90 Calendar Day Plant Establishment Period (PEP) and 52 WD for the Walk-through and Punchlist procedure (WB/SSP 3-13.1.2 and 6-1.1). City holidays are

Liquidated Damages: ~~\$1,000~~ for each consecutive Working Day (WB 6-9). Per Supplementary Special Provisions 6-9, liquidated damages shall be \$7,000 for each consecutive Working Day if PCL fails to complete the Work within the allotted time. (Contract Value Greater than \$20,000,000).

5) PROGRESS MEETINGS

The RE shall schedule progress meetings on a bi-weekly basis. The team may incorporate weekly meetings if a need is determined. PCL proposed to hold bi-weekly progress meetings on site, inside of existing recreation center gymnasium. PCL indicated that they could supply necessary tables and chairs to host progress meetings. City indicated that further coordination with Parks and Recreation department would be necessary prior to agreeing to proposal. Further discussion and coordination with City Parks and Recreation department is outstanding.

6) COORDINATION WITH CITY SERVICES

a) Park/Site Closure

Contractor shall submit any park/site closure to the RE. RE will coordinate with PM and P&R and provides response.

City informed PCL that Frank Huntlee (fhunt@sandiego.gov), Brice Ciabatti (bciabatti@sandiego.gov), and Charles Daniels (cdaniels@sandiego.gov) shall be Parks and Recreation points of contact for any construction items related to park operations. City informed PCL that Anna Sonnenburg (asonnenburg@sandiego.gov) and Claudia Apodaca (capodaca@sandiego.gov) shall be points of contact when visiting construction site/park . PCL indicated that they do not anticipate to shut down or disrupt service for any underground utilities within or near construction site work limits.

b) Public Relations and Community Outreach (WB 5-10)

To ensure consistency with the City's community outreach plan for the project, the City will work with the Contractor and the City Public Information Officer (PIO) to inform the public of construction impacts. All media communication must be handled by the PIO.

Phone: 619-533-4207 | E-Mail: engineering@sandiego.gov

Door hangers will be distributed to properties within a 300-foot radius of the project footprint five working days before construction or survey activities impacting the community. Construction notices to be distributed to neighborhood & nearby schools. City requires photos documenting the distribution of door hangers. PCL acknowledged that they will distribute door hangers to nearby residents (within 300' radius) 5 days prior to any work that has the potential to impact the community.

Labor Compliance (WB 5-1.6 and WB/GB 5-3)

Labor Compliance Program – Prevailing Wage Unit (PWU)
Labor Compliance Officer (LCO) – Sarah Lane, Senior Contract Specialist, 619-984-0245, SKLane@sandiego.gov

Unit Supervisor – Angel Bustos, Principal Contract Specialist, 858-627-3293

The LCO will highlight the State and/or Federal Labor Law Requirements applicable to the subject contract. Labor Compliance requirements can be found in the contract and documents reference therein and in the Prevailing Wage Unit Preconstruction Conference Packet issued by the assigned City LCO. They include but are not limited to;

- a) Payment of Prevailing Wages
- b) Submission of Required Documentation (Reports)
- c) Apprenticeship Requirements
- d) Site Visits
- e) Prism Compliance Portal (Weekly Certified Payroll Reporting)

***Note**

-The Equal Opportunity Contracting Department (EOC) is responsible for the review and approval of Final Summary Reports (FSR), Monthly Invoicing Reports (MIR) and Monthly Workforce Reports (MER).

-Subcontractor Substitution Requests must be made in writing to the ECP Contracts Division by the Prime Contractor and subsequently, written approved by the City must be issued prior to any work performed.

c) Materials Test Lab, MTL (GB/WB 3-5)

City Lab inspections are required for work within public right of way. First time request shall be made 48 hours in advance, all subsequent requests must be made by noon the day before work is being performed. Inspections request shall be submitted to materialstestinglab@sandiego.gov.

City Lab indicated that they are able to complete materials testing and inspection for subgrade, concrete, and asphalt materials within City right of way. City Lab indicated that they cannot provide any special inspection services related to structural components. PCL acknowledged and indicated that they have hired a third party materials and testing lab (Fenagh Engineering) to complete all project special inspection requirements.

d) Survey (WB 400-2, WB/GB 3-10)

The Contractor shall not disturb survey monuments. Monument Preservation shall be performed by the Survey section on all projects unless permission is obtained for these services in writing by CMFE. Any damaged survey monuments shall be replaced by a licensed Surveyor at the expense of the Contractor and may be subject to civil penalties. The Contractor shall notify the RE in writing at least 48 hours in advance before survey services will be required.

NOTE: Survey office is closed on Mondays.

Site Survey/Staking will be performed by consultant surveyor, Nasland Engineering.

City informed project team that resident engineer needs to coordinate with City Survey personnel for any work that may impact existing survey monuments. Resident engineer acknowledged.

e) Traffic (WB 601-2.1) and Electrical (WB 700 & 701)

The Contractor shall submit Traffic Control Plans (TCP) as specified in the contract documents to the Traffic section and approved prior to beginning construction activities. Traffic and Electrical sections are to be notified prior to any work related to traffic signals, streetlights, re-striping, and/or traffic loops.

The contractor shall obtain a traffic control permit a minimum of 5 days prior to commencing work.

f) Construction Storm Water (WB 1001-1)

The Project is subject to the Storm Water pollution control requirements listed on the Plans or as specified in the SSP. Contractor shall conform to all applicable local, state, and Federal regulations and laws pertaining to water pollution control. Contractor shall conduct and schedule its operations and follow and implement best management practices in such a manner as to prevent water pollution.

City Storm Water staff asked PCL to provide SMARTS username for QSP/QSD consultant that prepared project SWPPP. Username is necessary for City to identify correct SWPPP within SMARTS online portal. PCL acknowledged and indicated that they would provide consultant QSP/QSD SMARTS username once available. City Storm Water staff informed PCL that they will complete periodic SWPPP/BMP inspections during construction, especially during rain events, however SWPPP/BMP compliance with local, State, and Federal requirements remains PCL's sole responsibility. PCL acknowledged.

g) Environmental Services (WB 5-15.16 & 306-3.3.5)

If hazardous materials are encountered, the Contractor shall stop Work in the affected area and notify the RE immediately.

7) ENVIRONMENTAL DOCUMENT / MITIGATION REQUIREMENTS (WHITEBOOK/SSP 6-6.1.1 & 6-6.2)

Contractor shall follow any environmental requirements in the Contract Documents. A Notice of Exception (NOE) has been prepared as referenced in the Contract Appendix A. The Contractor shall comply with MND and all the requirements set forth in the appendix, which include:

1. Paleontological monitoring, mitigation, and excavation.
2. Noise monitoring.
3. Biological monitoring, reporting.
4. Geotech monitoring.
5. Avian Nesting Season (Feb 1 to Sept 15): pre-construction nesting survey within 10 days of construction start date.

City Environmental staff indicated that there are no noise monitoring requirements during construction. City Environmental staff reminded PCL that there exist noise attenuation requirements that will need to be verified post construction. PCL acknowledged post construction noise attenuation requirements. City Environmental staff indicated that appropriate bird nesting protection must be adhered to during Avian Nesting Season (Feb 1 to Sept 15) and reminded PCL of pre-construction nesting survey that must be conducted. PCL acknowledged and indicated that they have hired a third party environmental consultant to assist with environmental requirements. City Environmental staff indicated that City must be notified prior to tree removals or any vegetation clearing. PCL acknowledged.

8) ELECTRONIC COMMUNICATION (WB 5-13)

Contractor shall post all communications addressed to the RE concerning construction including RFIs, submittals, daily logs including the Weekly Statement of Working Days (WSWD), Storm Water, and transmittals to the Virtual Project Manager (VPM) website established for the Projects.

The RE will prepare and provide to the Contractor a WSWD in VPM. Comments or protests are to be provided to the RE within 15 working days from the reported date.

9) SUBMITTALS (WB/GB 3-8)

Submittals shall be provided as specified or when requested by the RE. Materials shall neither be furnished nor fabricated, nor shall any work for which submittals are required be performed before the required submittals have been reviewed and accepted by the RE. The Contractor shall allow a minimum of **20 WD** for review of submittals. To facilitate submittal review and assure all necessary

submittals are provided to the RE, it will be helpful if contractor could prepare a list of all potential submittals and share with the RE.

PCL indicated that they will share submittal log with City for review. City acknowledged and reminded PCL that all project submittals shall be processed via Virtual Project Manager (VPM). PCL acknowledged.

10) REQUESTS FOR INFORMATION, RFIs (SSP 1-7.1.3)

Should the Contractor discover a conflict, omission, errors in the Contract Documents, differences with existing field conditions, or have any questions concerning interpretation or clarification of Contract Documents, or when proposing deviations to the standards or design, submit an RFI to the City regarding the question or clarification within **1 WD**. The City will respond to RFIs within **5 WD** unless the City notifies in writing that a response will take longer. The RFI shall clearly and concisely set forth the single issue for which interpretation or clarification is sought, indicate Specification Section numbers, Contract Drawing numbers, and details, or other items involved, and state why a response is required from the City.

11) SUBSTITUTION OF MATERIALS (WB 3-8.1, 4-6, & 0-8)

Product substitution procedures should follow section 3-8.1 for items on the City's Approved Materials List and 4-6 for Trade Name items.

12) RED LINES (WB 3-7.3)

Keep to the satisfaction of the RE accurate, legible, and current records on a set of full-size Plans of additions and deletions to the Work and of changes in location, elevation, and character of the Work not otherwise shown or noted in the Contract Documents.

13) PROGRESS PAYMENTS (WB 7-3.2 & 6-1.1.1)

By the 10th day of each month, the Contractor shall sign, fill out, and submit to the RE a partial payment estimate that identifies acceptable Work performed during the previous month.

For application for progress payments, the Contractor shall use the format required by the City. An electronic copy of the invoice form is available from the RE upon request.

The City shall not pay progress payments until the Contractor submits to the RE an **updated construction Schedule**. It is solely the responsibility of the Contractor to prepare and submit the Schedule updates. With every pay request, the Contractor shall provide an updated cash flow forecast showing periodic and cumulative construction billing amounts for the duration of the Contract Time. If there has been any Extra Work since the last update, include only the approved amounts. The cash flow forecast shall be submitted in the required City format. An example can be provided if needed.

14) CONTRACTOR EVALUATIONS

The Contractor shall be evaluated by the City throughout the duration of the project. If there are any concerns, the RE will issue an intermediate evaluation to alert the Contractor. A final evaluation will be prepared and submitted by the RE at the end of the project.

15) PROJECT SITE

a) Project Identification Signs (WB 3-11.2)

The City has requested for 2(4?) Project signs to be provided by the contractor. Signs shall be installed at the work locations and maintain them in a manner approved by the RE.

b) Worksite Maintenance (WB/GB 3-12)

Throughout all phases of construction, including suspension of work, and until acceptance, the

Contractor shall keep the work site clean and free from rubbish and debris. Remove graffiti encountered on the Site within 24 hours.

c) Safety/Hazards Risks and Security (GB 5-7)

The Contractor shall provide safety measures as necessary to protect the public and workers within, or in the vicinity of, the work site. The Contractor shall ensure that its operations will not create safety hazards.

PCL indicated they will establish a secure construction site perimeter via combination of perimeter fencing, locks, and security camera. City acknowledged.

Access control: contractor needs to secure site and equipment daily. Some vandalism within the park has been observed. The work will be fenced off, and it is the contractor's responsibility to provide safety during construction; however, the art will not be fenced off. The Commission for Arts and Culture will be responsible for maintaining the art and dealing with potential vandalism.

Asbestos, Lead: The old recreation building has been surveyed and asbestos and lead were found. The work beyond the footprint of the building has no conflicts. The specification that was already provided is for work on the interior of the old rec center only. Abatement of the items listed in the survey will need to be done by a certified company hired by the general contractor, and ALMP will provide oversight and testing.

ALMP staff contact:

Robert Cox – Rcox@sandiego.gov – (619) 884-6390

Brad Blondet – wblonded@sandiego.gov - (858) 492-5086

City indicated that ALMP will need to sign all project manifests. PCL acknowledged.

d) Smoking, Drug, and Alcohol-Free Construction Workplace

Per City Council Policy 100-17, the unlawful manufacture, distribution, possession, or any use of drugs and alcohol are prohibited on the construction site. Smoking is also prohibited.

e) Staging and Storage Areas (WB 3-12.4.1 & 3-12.4.3)

Contractor shall submit a plan showing the staging areas to the RE for review and approval. The staging area shall be approved by P&R. The staging area will be within the Projects work limit. Storage and staging areas are the Contractor's responsibility. The storage and staging areas shall be as close as possible to the Site. The Contractor is responsible for obtaining any permits, leases, or any other items necessary to obtain staging areas. Equipment and material storage shall be confined to areas approved by the RE. Contractor shall return the storage and staging area and the adjacent area to an equal or better condition as deemed necessary by the RE, at no additional cost to the City.

f) Protection and Restoration of Existing Improvements (WB 400-1)

The City reserves the right to repair damages to the City's facilities caused by the operations of the Contractor, at the expense of the Contractor. To document Site Deficiencies for which the Contractor will not be responsible, the Contractor shall document the existing conditions of the Site with video and photographs prior to starting work.

g) Affidavit of Legal Disposal (WB 3-12.1.1)

As condition of final payment, the Contractor shall submit a signed and notarized affidavit stating that all soil, brush, trash, debris and surplus materials resulting from this project have been disposed of in a legal manner.

16) FIELD OFFICE

Per construction contract, a class D (small) mobile field office be provided by contractor.

17) INSPECTION

The work is subject to inspection and approval by the RE. Any work done without proper inspection will be subject to rejection. The Contractor is responsible for the inspection of all Work performed in accordance with a permit. Inspection of the work does not relieve the Contractor of full compliance with the Contract Documents.

Unless otherwise indicated in the contract documents or approved by the Engineer, work at the site shall be performed during normal working hours. If a request for working outside of the normal hours is approved, the Contractor shall be responsible for reimbursing the City for all costs to provide inspection services.

Specialty Inspection (SSP 4-3.4)

- a) Third party playground safety audit
- b) Suspended ceiling systems
- c) Fire alarm system to be tested in presence of the fire AHJ
- d) Pool concrete and shotcrete
- e) Anchors pool chemical tank

PCL indicated that they have hired a third-party materials testing and inspection lab (Fenagh Engineering) to satisfy all project special inspection requirements. City acknowledged.

18) CONTRACT DOCUMENTS (WB/GB 3-7)

The Contractor shall keep at the work site a copy of the plans and specifications, to which the RE shall always have access. The Plans, Specifications, and other Contract Documents shall govern the work. If there is a conflict between any of the Contract Documents, the document highest in the order of precedence shall control following **WB 3-7.2**.

19) UTILITY COORDINATION AND RELOCATION

Any utility relocation should be coordinated with the utility owner and the RE before the work starts. SDG&E Transformer, Project #300000387917, Job # 300000387919, SDG&E Planner: Derrick Jacobson (805) 204-1280

20) UNFORSEEN CONDITIONS

Contractor to inform the CMRE immediately without any disturbance to the unforeseen condition.

21) ENVIRONMENTAL / MITIGATION REQUIREMENTS (WHITEBOOK 5-1.1)

Contractor shall follow any environmental or mitigation requirements in the Contract Documents. For a list of Environmental and Safety Laws to be observed, see WB 7-13.1

22) PERMITS REQUIRED AND THE STATUS

- a) DSD Building Permit: It has been signed off by DSD reviewers PRJ-106309. Contractor to pay building permit fee and get perforated set.
- b) Deferred Submittal Aquatic Building Roof Screen System: Contractor is responsible to submit it and approve it with DSD.
- c) Deferred Submittal Fire Alarm System: Contractor is responsible to submit it and approve

it with DSD.

- d) Deferred Submittal Pre-Fabricated Shade Structure All Wheels Plaza: Contractor is responsible to submit it and approve it with DSD.
- e) Deferred Submittal Shade Structures Pool Area: Contractor is responsible to submit it and approve it with DSD.
- f) Deferred Submittal Shade Structures Children's Play Areas: Contractor is responsible to submit it and approve it with DSD.
- g) Separate Submittal Public Art: It has been submitted by the Commission for Arts and Culture staff (Charles Miller – PRJ-1098547) and signed off by DSD reviewers. Commission for Arts and Culture staff to pay building permit fee and get perforated set. Art permits must be pulled no later than a year from the coordination of art installation to avoid resubmittals.

The Project Manager (PM) and Art PM to coordinate on the schedule.

The Art PM to provide the required inspections needed for the project to the (CM) team. Alex requested to review the artwork before DSD submittals to ensure ADA compliance. Art PM to coordinate and keep the PM in the loop.

- h) DEHQ-FHD Pools' Permit: Plans are approved and stamped by the Department of Environmental Health and Quality, Food and Housing Division. Stamped plans must be maintained at the jobsite, followed during construction, and available for the Specialist to review at the time of inspection. If no inspections are completed after two (2) years from the date the plans were approved, then the approved plan will be voided, and new plans must be resubmitted for approval. Contractor to contact the plan check specialist at least 10 working days in advance to schedule mid and final inspections. A final inspection must be conducted, and environmental health and quality permit shall be issued prior to opening and operating the aquatic complex.
- i) San Diego Fire-Rescue Department Hazardous Material Permit: The hazmat permit for the tanks of liquid chlorine and CO2 gas has been approved by the SDFRD. Fire access has been provided in a separate sheet in the plans.

City informed PCL that PCL is responsible for coordination with DSD for any required permit inspections. PCL acknowledged. City Parks and Recreation staff informed PCL that park inspection requirements are listed on construction drawings cover sheet. PCL acknowledged.

23) REMINDER

Prior to the start of work the contractor shall have:

- a) Approved Traffic Control Permit;
- b) Approved WPCP;
- c) Accepted P6 Cost Loaded Schedule, to include Critical Path Method (CPM) and Schedule of Values (SOV)

24) OPEN DISCUSSION

Note: Attendees are allowed 5 days from the date of receiving the meeting minutes to respond in writing as to comments or accuracy of the meeting minutes contained herein. Otherwise, it will be understood that the meeting minutes are acceptable.

PRECONSTRUCTION MEETING SIGN IN SHEET



Date:	7/31/2024
Time:	1:00 pm
Location(s):	CMFE Office
Project:	Mira Mesa Community Park Phase II
WBS:	L-16002.1
Contractor:	PCL Construction
Requested By:	Barry Leung, Resident Engineer

Attendee	Organization /Title	Telephone No.	Email Address
Kevin Smart	PCL	858-657-3406	KSMART@PCL.COM
Gustavo Mendez	PCL	619 942 6585	G.Mendez@PCL.COM
DAVE MADIGAN	PWA	619-546-9326	DMADIGAN@PLATTWHITELAW.COM
Ryan Nowierski	PCL	619 433 9302	rnowierski@pcl.com
Brian Chen	PCL	818 616 6915	bhchen@pcl.com
CLAYTON WAISTEN	CSD	619 533 5787	CWAISTEN@SANDIEGO.GOV
Kaylan Burke	KHA	619 744 0174	kaylan.burke@kimley-horn.com
Hiep Hoang	CMFE	619 980 3678	hhoang@sandiego.gov
C. OLIVER	DCP	619 980 5294	coliver@sandiego.gov
Tyler Becker	CSD		
Urbian Adrian	CSD		
Brian Cigatti	CSP		
Michael Ford	CSD		
Philip Sch	CSD		
Warner Alejandra	CSD		
Yousif Benjamin	CSD		
Jeff Trustus (Schmitt design)			
Yvonne Ghiliamichael			
Chris Dull	BRADY	858-354-9366	cdull@brady.net

Attendee	Organization /Title	Telephone No.	Email Address
Claudio Apodaca	Area Manager	619 726 9142	capodaca@sp.gov
Axna Sonnenburg	City SD Dist. Mng	619 654 5261	asonnenburg@sanidiego.gov
Tom Tomlinson	City Ptn	619 533 2187	TomlinsonT@sanidiego.gov
Nicole McNeil	Parks and Rec	619-917-9553	nmonei@sanidiego.gov
Brian Belew	ir	858-414-5896	bbelew@sanidiego.gov
Max Hoang	City ADA		mhoang@sanidiego.gov
JULIANA GLOTZINGER	City	619 629 1680	jglotzinger@sanidiego.gov
Mehdi Rashidpour	City		mrashidpour@sanidiego.gov
CHUCK MILLER	City	619 204 4129	cmiller@sanidiego.gov
CARMEN FERRER-DIEGO	CITY/IPS	619 533 3667	cferrerdiego@sanidiego.gov
Roman Gonzalez	City/Lab	619-695-4513	RomanG@SanDiego.gov
Bassam Yousif	City/CSW	619-977-4373	byousif@sanidiego.gov
Jorge Balderrama	Rental	119-222-2222	
Jacob Indan	CMFE	619 980 0819	jindan@sanidiego.gov
Jesse Shelman	SDNHM	814 572 1570	jshelman@sdnhm.org
David Raczka	LTS	619 533 5380	draczka@sanidiego.gov
MASIH MAHER	BRADY	619-606-1632	mmaher@brbrady.net