



CITY OF SAN DIEGO

ADOPTED BUDGET

Executive Summary3

City Profile11

Budget Process23

Citywide Budget Overview29

General Fund Revenues51

General Fund Expenditures81

Fiscal Policies111

Efficiency Initiatives121

Performance Management125

Open Data133

Debt Obligations139

Financial Summary and Schedules145

Capital Improvements Program219

City Agencies225

Glossary229

Appendix243

Kevin L. Faulconer
Mayor

Sherril Lightner
Council President
District 1

Chris Cate
Councilmember
District 6

Lorie Zapf
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Council President Pro Tem
District 9

FY: 2016

VOLUME 1 Budget Overview and Schedules



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2014

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

**Excellence
Fiscal Year 2014-2015**

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budgeting Excellence Award.

February 8, 2015



Pamela Arends-King

**Pamela Arends-King
CSMFO President**

Michael Gomez

**Michael Gomez, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

***Excellence
Fiscal Year 2014-2015***

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Capital Budgeting Excellence Award.

February 8, 2015



Pamela Arends-King

**Pamela Arends-King
CSMFO President**

Michael Gomez

**Michael Gomez, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2016 Adopted Budget**. The Adopted Budget continues to put neighborhoods first by prioritizing investment in important neighborhood services and infrastructure while maintaining a strong commitment to responsible financial management.

The Adopted Budget works to build "One San Diego" where residents in every community have the opportunity to succeed. There is a renewed emphasis in infrastructure repair, rebuilding the San Diego Police Department, enhancing Parks and Recreation center hours, increasing afterschool programs and broadband access in City libraries, providing additional support and housing opportunities for the homeless, expanding of youth summer employment opportunities and continuing my administration's commitment to transparency and open data initiatives. This Adopted Budget supports the goals of the City of San Diego Strategic Plan: Provide high quality public service, work in partnership with all of our communities to achieve safe and livable neighborhoods, and create and sustain a resilient and economically prosperous city.

Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. I have committed to repairing 1,000 miles of streets over the next five years, a plan that doubles street repair work throughout San Diego and equals roughly one-third of the City's entire street network. Funding comes from a multitude of sources, including bond proceeds, Proposition 42 replacement funds, and TransNet funds. Key infrastructure investments funded by the General Fund include park improvements, streetlights, fire stations, storm drain maintenance and facilities maintenance.

The Adopted Budget also includes the City's planned capital bond program to assist in the long-term financing of vital infrastructure projects. \$120 million deferred capital bonds were delayed one year due to litigation but were recently issued after the City prevailed in court. The bonds include funding for street paving, sidewalks, fire stations and libraries throughout San Diego.

Safe and Livable Neighborhoods

Every San Diegan deserves to feel safe in his or her neighborhood. The Adopted Budget prioritizes services that reduce and prevent crime through timely and effective response in all communities.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department has been a large focus over the past year. On March 23, 2015, the City Council



Mayor's Budget Message

approved a tentative agreement reached between my administration and the San Diego Police Officers Association. The agreement establishes a pay increase of approximately 6.6 percent over five years and complies with Comprehensive Pension Reform's (Proposition B, approved June 2012) freeze on pensionable pay. The Adopted Budget provides funding to implement the first year of this agreement as well as increases for additional police civilian positions, additional police academy attendees, body cameras, and an upgrade to the police computer-aided dispatch system.

Safe communities require well staffed and equipped fire crews and emergency first responders. The Adopted Budget includes increased funding for two additional fire academies to help alleviate expected retirements in Fiscal Year 2016. It incorporates staffing and operational needs for the temporary fire station in Skyline and the permanent station at Eastside Mission Valley. It also allocates funding for two Fast Response Programs as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are significant attractions to residents and visitors each year, with unique public safety challenges. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Adopted Budget provides for an advanced lifeguard academy, additional lifeguard positions and a lifeguard vessel replacement funding mechanism.

An Economically Prosperous City with Opportunity in Every Community

No matter where you live in our great city, everyone deserves equal access to opportunities. The Adopted Budget emphasizes programs that create dynamic, connected and sustainable neighborhoods. Quality neighborhood services are integral to building stronger, more resilient communities.

The Adopted Budget significantly increases hours for the 36 recreation centers throughout San Diego and provides additional funding to expand the successful "Do Your Homework @ the Library" program into the summer months to better serve San Diego students and families. This budget also adds hours at 23 library branches and the Central Library, increases bandwidth speeds at all branch libraries and adds staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year. Funds for much-needed park facility repairs to aging playgrounds and recreation centers are included. Funding has also been allocated to the San Diego Workforce Partnership's "Connect2Careers" program to increase employment opportunities for San Diego youth to build a strong, 21st Century workforce that diversifies and grows the local economy.

The Adopted Budget funds community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and help neighborhoods flourish with better transportation options and improved access to services and commerce.

Mayor's Budget Message

The Adopted Budget also reflects a commitment to helping homeless veterans and individuals with a renewed focus on permanent solutions to ending homelessness. In total, approximately \$2 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Excellent Customer Service and Open Government

Increasing government transparency using technology continues to be a priority in the Fiscal Year 2016 Adopted Budget. Increased funding has been included to add positions to implement the City's new open data policy, which will result in more helpful information on the City website.

To better serve taxpayers and provide a high quality of customer service, the Adopted Budget includes funding for a resident satisfaction survey that will be used to help make City operations more efficient and effective. Collecting meaningful feedback promotes a customer-focused culture that values accessible, consistent and predictable delivery of services.

Strong Financial Management and Commitment to Operational Efficiencies

The City's fiscal health is the result of strong financial management policies, well established long-term financial planning, and a comprehensive plan to address both pension and retiree health care costs. Fitch Ratings has cited the City's solid financial operations resulting from ongoing commitment to conservative fiscal management policies, general fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform as some of the key drivers to the City's favorable credit ratings. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five-year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key drivers to our favorable rating. This commitment to fiscal stability and good financial management continues to support a healthy financial future. The Fiscal Year 2016 Adopted Budget protects General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements effective Fiscal Year 2014 entered into with six recognized employee organizations, the Fiscal Year 2016 Adopted Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty to the cost of labor, which is important for future budgets and resource allocation. The Adopted Budget also includes efficiency savings and cost reductions accrued from previous managed competitions for City functions.

In August 2014 the City launched San Diego Works, a new efficiency program to complement competitive bidding for City services. Working with labor organizations, this program challenges City employees to develop proposals that enhance service levels while also delivering budgetary savings. Successful proposals, and the corresponding budget reductions, were incorporated into the Fiscal Year 2016 Adopted Budget. In addition, I have asked all City

Mayor's Budget Message

departments to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

Conclusion

The Fiscal Year 2016 Adopted Budget continues to create opportunities for San Diegans in every neighborhood. It prioritizes services and programs that will continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our city government is open, effective and efficient. The Adopted Budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and customer service initiatives, and maintains sound financial practices that have resulted in improved credit ratings.

I want to acknowledge the City Council for its collaboration during the budget adoption process. I thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



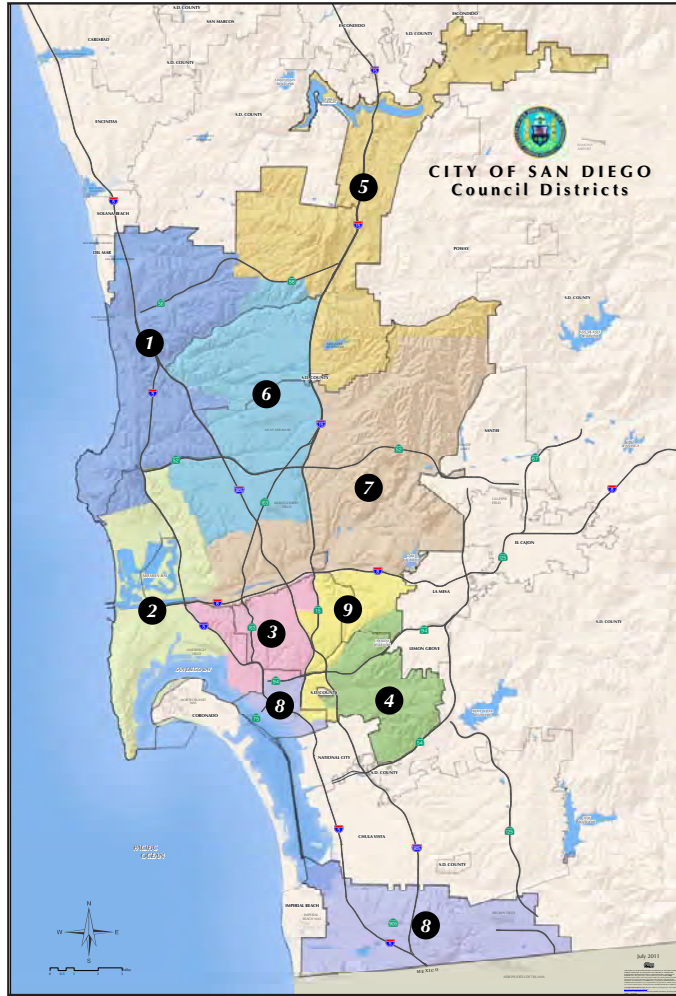
Sherri Lightner
Council President
District 1



Lorie Zapf
Councilmember
District 2



Todd Gloria
Councilmember
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer



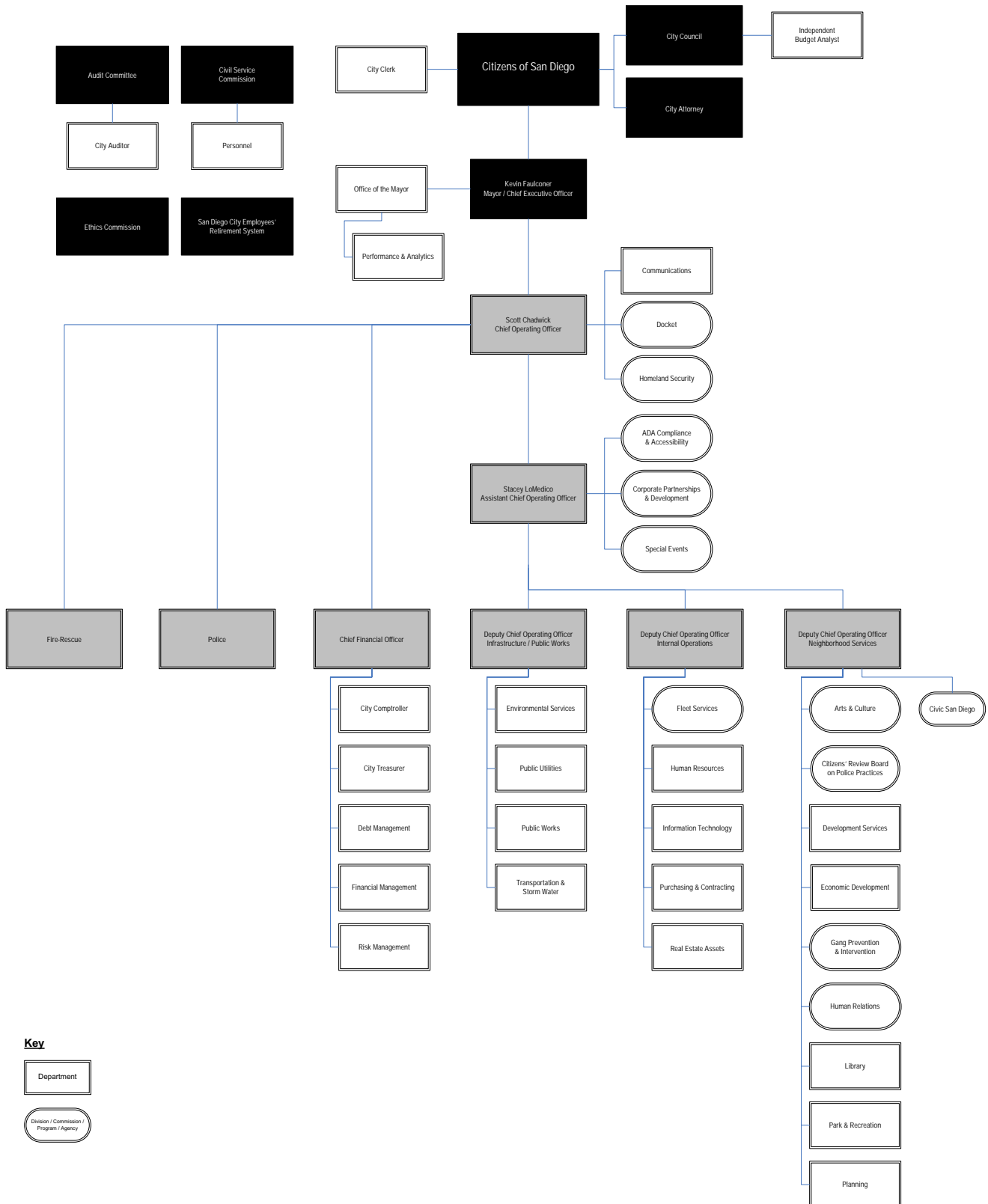
Jan Goldsmith
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Key



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Executive Summary

Executive Summary

The City of San Diego's Fiscal Year 2016 Adopted Budget is \$3.3 billion and is comprised of six operating fund types (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). This represents an increase of \$267.8 million or 8.9 percent compared to the Fiscal Year 2015 Adopted Budget.

The Fiscal Year 2016 Adopted Budget includes a total of 11,040.89 Full-Time Equivalent (FTE) positions, representing an increase of 562.68 FTE positions or 5.4 percent compared to the Fiscal Year 2015 Adopted Budget. These new positions are primarily focused on maintenance and repair of City streets, Municipal Storm Water Permit compliance, sworn and civilian police support, engineering support, facilities maintenance, and fleet operations maintenance.

In February 2015, the Mayor released a new City Strategic Plan to guide the performance management of the City. The City Strategic Plan defines the City's mission, vision, values, goals, objectives, and key performance indicators. It sets the framework for City employees' work and gives branches and departments the foundation to develop strategic plans. Branch and Department level tactical plans are expected to be completed by the end of Fiscal Year 2016.

Budget Process

The Budget Process for the annual operating budget is developed in conjunction with the Mayor, City Council, City departments and public input. The Budget Process consists of three main phases: Budget Development, Budget Review and Budget Adoption.

The Budget Development phase began with the release of the Five-Year Financial Outlook for Fiscal Years 2016-2020 on November 14, 2014, which created the framework for the

Total City Expenditures Fiscal Years 2015-2016 by Fund Type (in \$ millions)

Fund Type	FY 2015	FY 2016
General Fund	\$ 1,202.4	\$ 1,288.0
Special Revenue Funds	383.3	410.4
Debt Service and Tax Funds ¹	-	-
Capital Projects Funds	12.5	13.2
Enterprise Funds	933.7	1,007.0
Internal Service Funds	165.3	188.9
Capital Improvements Program	310.0	367.6
Total	\$ 3,007.3	\$ 3,275.1

¹Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANs). The City did not issue a TRAN for Fiscal Years 2015 and 2016.

Total City FTE Positions Fiscal Years 2015-2016 by Fund Type

Fund Type	FY 2015	FY 2016
General Fund	6,975.29	7,299.48
Special Revenue Funds	263.36	273.70
Enterprise Funds	2,385.38	2,475.08
Internal Service Funds	790.18	929.63
Other Funds	64.00	63.00
Total	10,478.21	11,040.89

development of the Fiscal Year 2016 Adopted Budget.

Next, the City departments submitted budget requests that were then analyzed, reviewed, and prioritized by City management. General Fund revenues and expenditures were determined and balanced through the budgeting process and included in the Fiscal Year 2016 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings to

Executive Summary

obtain input from San Diego residents on spending priorities. Council members and the Mayor used the information at these hearings to recommend changes to the Fiscal Year 2016 Proposed Budget. The City Council approved the budget on June 8, 2015, and final changes to the budget were implemented. On July 21, 2015, the City Council adopted the Appropriation Ordinance, enacting the Fiscal Year 2016 Adopted Budget into law.

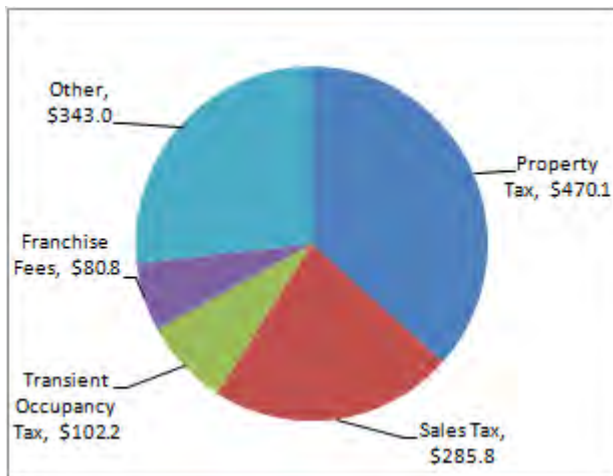
General Fund Overview

The Fiscal Year 2016 Adopted Budget includes General Fund expenditures of \$1.29 billion and General Fund revenues of \$1.28 billion. Expenditures are supported by a combination of revenues and unrestricted fund balance to fund the Bayside Fire Station, Market Street sidewalk, and Community Projects, Programs, and Services. In addition, per the City's Budget Policy, one-time revenues do not support ongoing expenditures.

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These major revenue sources total \$938.9

FY 16 Adopted General Fund Revenue

(in \$ millions)



million, which accounts for 73.2 percent of the City's General Fund revenue in the Fiscal Year 2016 Adopted Budget.

As the economy recovered coming out of the recession, the City's General Fund revenue grew at a rate that was faster than the historical average. Moderate revenue growth is projected to continue and has been incorporated into the Fiscal Year 2016 Adopted Budget, but at a slower pace than what was experienced in the recovery immediately following the recession. This includes growth in all four of the City's major General Fund revenue categories:

- **Property Tax:** 5.0 percent
- **Sales Tax:** 4.0 percent
- **Transient Occupancy Tax:** 6.0 percent
- **Franchise Fees:**
 - SDG&E: 2.0 percent
 - Cable: 0.0 percent

Service Enhancements and Adjustments

As a result of the continuing positive trends in revenue growth, the Fiscal Year 2016 Adopted Budget includes a number of service enhancements for the residents of San Diego. These service enhancements focus on four main areas: repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government. The list below highlights some of these key enhancements.

Repairing Streets and Investing in Infrastructure

Mayor Faulconer has committed to dedicate at least 50 percent of major General Fund revenue growth to repairing streets and investing in infrastructure. The Fiscal Year 2016 Adopted Budget includes a net \$43.9 million in new infrastructure expenditures, which exceeds the 50 percent commitment of \$35.9 million.

- **\$120 Million Bond Issuance:** additional funding for debt service payments for lease revenue bonds to fund CIP projects for streets, sidewalks, facilities

Executive Summary

(including libraries and fire stations), ADA improvements, and storm drains.

- **Rebuilding Streets:** additional funding for materials and positions needed to meet the Mayor's initiative of repairing 1,000 miles of streets in five years.
- **Parks Infrastructure:** additional funding for park assessments, playground improvements and repairs, and support for park improvement projects.
- **Street Lights:** additional funding for CIP projects to upgrade existing street light circuits and install new street lights.
- **Fire Stations:** additional funding for the construction of Fire Station No. 02 - Bayside.
- **Storm Drain Maintenance:** additional funding and positions to comply with the requirements of the Municipal Storm Water Permit.
- **Facilities Maintenance:** additional funding for facility assessments, CIP projects, and positions that will help the City to address the backlog of plumbing, electrical, roof, HVAC, and other needs for General Fund owned and operated facilities.
- **Sidewalks:** additional funding for the repair and reconstruction of sidewalks, curbs, and gutters citywide.

Safe and Livable Neighborhoods

- **Police Recruitment and Retention:** funding for the implementation of a new memorandum of understanding (MOU) between the City and the San Diego Police Officers Association to improve the recruitment and retention of police officers.
- **Police Academies and Positions:** funding for four Police Academies with an average of 43 recruits in each academy combined with the addition of sworn and civilian positions to support the rebuilding of San Diego's Police Department.
- **Police Equipment:** additional funding to upgrade the City's Computer Aided

Dispatch system (CAD) and other essential equipment for sworn officers.

- **Fire Academies:** addition of two Fire academies for a total of three academies to maintain staffing in the Fire-Rescue Department.
- **Staffing for New Fire Stations:** additional funding for staffing and operating Fire Station No. 45 - Eastside Mission Valley and the temporary Fire Station on Skyline Drive.
- **Fire Fast Response Squads:** continued funding of the Fast Response Squad in Encanto and the addition of one new Fast Response Squad in University City subject to meet and confer with the City's impacted labor organizations.
- **Advanced Lifeguard Academy:** additional funding for positions and equipment needed to support an advanced lifeguard academy to maintain adequate levels of trained lifeguards.
- **Lifeguard Positions:** additional funding and positions to increase staffing at Windansea, the Boating Safety Unit, and Pacific Beach.

An Economically Prosperous City with Opportunity in Every Community

- **Expanded Recreation Center Hours:** additional funding and positions to increase operations from 45 to 60 hours per week at 36 recreation centers.
- **Expanded Library Hours:** additional funding and positions to increase operations at the Central Library and 23 branch libraries.
- **Staffing for New Park & Recreation Facilities:** additional funding and positions to support new Park & Recreation facilities coming online in Fiscal Year 2016.
- **Teen Nights:** additional funding and positions to expand the Teen Nights Program to five additional recreation centers.
- **Park Ranger Positions:** additional funding and positions to support the

Executive Summary

City's Shoreline Parks, Sunset Cliffs Natural Park, and Chicano Park.

- **Expanded Library After School Program:** additional funding and positions to expand the Do Your Homework @ the Library after-school program into the summer at 10 libraries.
- **Code Enforcement:** additional funding and positions for proactive code enforcement of substandard housing, and enforcement of illegal medical marijuana dispensaries.
- **Connect2Careers:** additional funding to support the CONNECT2Careers program, which provides youth with summer employment opportunities, job-readiness training, and job placement.
- **Tree Maintenance:** additional funding for increased trimming of right of way trees and palm trees.
- **Community Plan Updates:** additional funding and positions to support the completion of community plan updates currently being performed.
- **Homeless Services:** continuation of funding for homeless services that focus on permanent solutions to end homelessness.

Excellent Customer Service and Open Government

- **Open Data:** additional funding and positions to assist the Chief Data Officer and support the City's Open Data Policy. The purpose of Open Data is to make City operations more transparent and accountable to the public and allow the public to assist in identifying and creating tools and solutions for improving government services.
- **Centralized Customer Service:** additional funding and positions to support the development of a centralized customer service system.
- **Resident Satisfaction Survey:** additional funding to conduct a resident satisfaction survey to measure the City's performance and gather the public's

service priorities for consideration in crafting policy and allocating resources.

- **Performance Dashboard / Open Budget Tool:** additional funding to create a Performance Dashboard and online Open Budget Tool.

Non-General Fund Overview

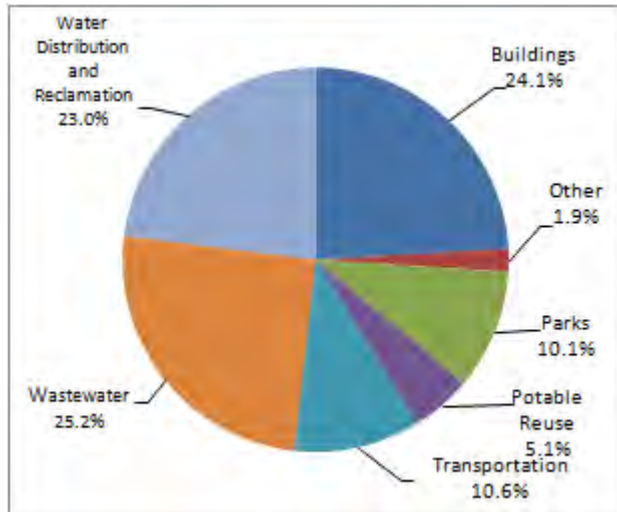
In addition to the General Fund, the Fiscal Year 2016 Adopted Budget includes the following major changes in other non-general funds:

- **Engineering & Capital Projects:** additional funding and positions to support the expanded Capital Improvements Program (CIP).
- **Fleet Services:** additional funding and positions to improve the operations and maintenance of the City's vehicle fleet.
- **Penny for the Arts:** additional funding to increase the Penny for the Arts blueprint allocation to 6.4 percent.
- **Information Technology:** additional funding to enhance the City's website.
- **Body Worn Cameras:** additional funding for body worn cameras for the Police Department.
- **Public Utilities:** continued focus on implementation of San Diego Pure Water; drought response initiatives; commitment to infrastructure through replacement and rehabilitation of water and wastewater pipelines and mains; and efficiency through optimization of operations.

Capital Improvements Program Overview

The Fiscal Year 2016 Adopted Capital Improvements Program (CIP) Budget for all funds is \$367.6 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities.

Adopted FY16 Budget by Project Type



Conclusion

The Fiscal Year 2016 Adopted Budget increases funding for the City's priorities: repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government. Additional details are included throughout this Volume.



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

City Profile

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.37 million as of January 2015.² The City's population has grown by approximately seven percent between 2000 and 2010 for an average increase of 8,400 annually.³



The City covers 325 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Average annual rainfall is approximately 10 inches per year with more than 80 percent of the region's rainfall occurring between December and March.⁴ Despite what should be average rainfall, California has faced a severe water shortage in the last few years with no end to the drought in sight. On April 1, 2015, Governor Edmund G. Brown Jr. announced actions to save water, increase enforcement that would prevent wasteful water use, and take steps toward streamlining government response and investing in new technologies.⁵ On May 5, 2015, the State Water Board adopted an emergency conservation regulation which went into effect on May 18, 2015. Water reduction mandates have been set for individual cities and water districts, ranging from 12 to 36 percent across the State. The City of San Diego set a 16 percent water reduction target which began on June 1, 2015 through February 2016.⁶

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the

¹ San Diego Regional Economic Development Corporation website, March 8, 2015

² Department of Finance website, 2015

³ 2010 Census Estimates

⁴ San Diego County Water Authority website, 2015

⁵ State of California website, 2015

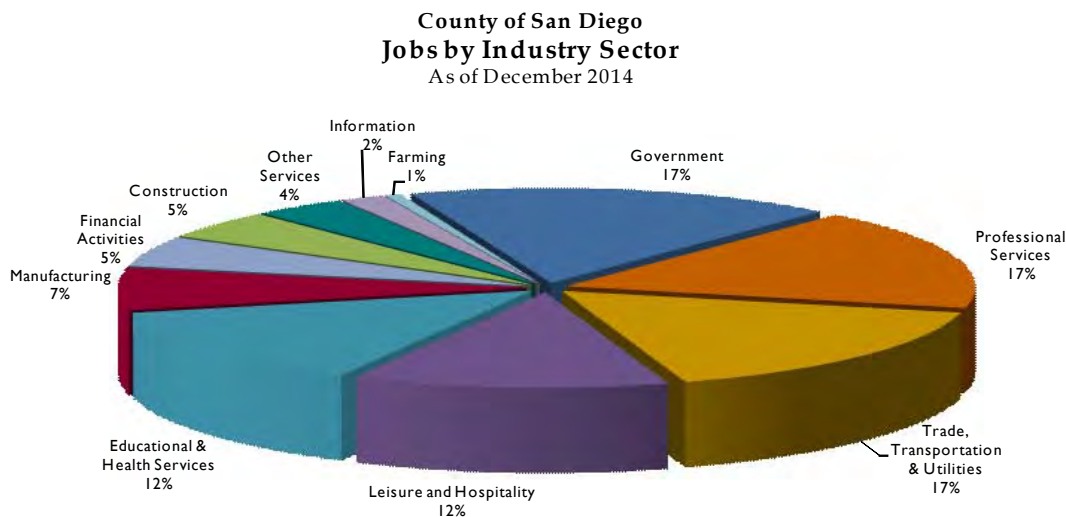
⁶ City of San Diego website, Press Release June 1, 2015

City Profile

University of California, San Diego (UCSD) are three major universities in the City. UCSD is home to the Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world. The Scripps Fleet of four oceanographic research vessels and the research platform FLIP make up one of the largest academic fleets in the world.¹ The City is also served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers.

Economic Diversity

San Diego public and private sector activity has created a business environment in the region that fosters small businesses. San Diego is participating in the Global Cities Initiative, a joint use project of the Brookings Institute and JP Morgan Chase, aimed at helping leaders of metropolitan cities strengthen their regional economies. The \$10 million, five-year project will provide an international network of leaders the ability to discuss and foster ideas to promote expansion of their economies on a global scale and learn best practices from around the world.² On February 12, 2015, San Diego Mayor Kevin Faulconer and London Mayor Boris Johnson were hosted at the Metropolitan Policy Program at Brookings to discuss strategies to build their traded sectors and advanced industry clusters, promote innovation, boost exports and international investments, enhance infrastructure, and leverage talent.



Source: State of California Employment Development Department, Labor Market Information Division.

The City's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

¹ Scripps Institution of Oceanography, University of California, San Diego website, March 8, 2015

² The Brookings Institution website, February 12, 2015

International Trade

In collaboration with Mexico, San Diego's emergence as a center for international trade is due in large part to the successful work of the Port of San Diego in transportation and economic initiatives. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. According to the U.S. Census Bureau, exports passing through the San Diego Customs District in 2010 totaled approximately \$16.2 billion, a 15.7 percent increase over the 2009 total exports of approximately \$14 billion. In 2010, San Diego Custom District imports totaled \$32.4 billion, a 6.6 percent increase over the 2009 total imports of approximately \$30.4 billion. Imports and exports totaled \$48.6 billion within the San Diego Customs District in 2010.¹

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing an aggressive plan to self-finance a new border crossing in the San Diego/Baja California region. Annually, \$54 billion worth of goods move across all borders in which wait times can be in excess of two hours. The new port of entry connecting roadways in the United States and Mexico east of the existing Otay Mesa/Mesa de Otay border crossing will reduce congestion and give travelers a faster and more predictable option for crossing the border.

The San Diego-Tijuana Airport Cross-Border Facility (CBF) is a project led by a bi-national private partnership which would enable only ticketed airline passengers who pay a toll to travel between Mexico's Tijuana International Airport and a new, secure passenger facility in San Diego, California via an enclosed, elevated pedestrian bridge. The final section of the bridge was completed on April 6, 2015. The CBF project will open by year-end 2015 and is expected to serve over two million airline passengers annually, increasing to 4.9 million by 2030. The CBF project will include retail stores, a ticketing counter, parking facilities, and potential bus services on the United States side. The project will help alleviate congestion at existing San Ysidro and Otay Mesa border crossing and improve economic activity in the region by reducing border crossing delays.²

Upon his election in February 2014, Mayor Kevin Faulconer met with his counterpart in Tijuana to discuss new initiatives to expedite truck crossings from the U.S. into Mexico, reopen a rail line between the two cities, and improve the economic climate in each city. On February 20, 2015 Mayor Kevin Faulconer traveled to Tijuana to foster communication between officials between both cities and solve binational issues that affect the region, including economic development opportunities and promotion of the region.³

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States that include companies focused on information and communication technology, biotech/life sciences, clean-tech, and maritime technology. Major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster collaboration with major research institutes, universities and smaller biotech companies.⁴

¹ 2010 Census Estimates

² San Diego Association of Governments, Cross Border Xpress, 2015

³ City of San Diego, Press release February 20, 2015

⁴ San Diego Regional Economic Development Corporation website March 8, 2014

City Profile



Thanks to its strong technology sector, local innovators, green practices, smart public planning and an unparalleled quality of life, San Diego was selected by the National Geographic Channel as the only U.S. city to be featured in a "World Smart Cities" documentary series airing on April 25, 2015 in more than sixty countries. This unprecedented exploration of the world's cities seeks to showcase the destinations where technology, talent and innovation are creating

new urban environments that will emerge as leading cities in the 21st century.¹ In 2014, San Diego was recognized for its prominence in many other areas; the U.S. Department of Energy's Bio-energy Technologies Office (BETO) ranked programs at UCSD as the two best in the country for algal biofuels research, including Scripps Institution of Oceanography as top in the nation.² Also, in 2014 University of California, San Diego Health System was awarded for the second time the Leapfrog Top Hospital award for its excellence in hospital safety and quality.³ Moreover, the San Diego based genome sequencing company Illumina was ranked top of the 50 smartest companies in Massachusetts Institute of Technology (MIT) Technology Review list, gaining grounds over companies like Tesla Motors, Google, Samsung, and others. The City of San Diego, with San Diego Regional Economic Development Corporation's assistance, announced an agreement that would help the genomics pioneer expand in San Diego; the City provided a tax rebate in exchange for the retention and creation of 300 well-paying jobs.⁴

In addition, San Diego County's military and defense economy employs a workforce of 304,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense companies, and is the home port to more than 60 percent of the ships in the Pacific Fleet. San Diego is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO (National Steel and Ship Building Company), L-3 Communications, and General Atomics Aeronautical Systems located in San Diego.

Tourism

According to the San Diego Tourism Authority, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. In 2014, 33.8 million visitors came from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions spending nearly \$9.2 billion with 70 percent of discretionary spending occurring at businesses other than lodging. The economic impact of the visitor industry on the San Diego regional economy was more than \$15 billion new dollars in 2014.⁵

¹ San Diego Marketing Association website April 23, 2015

² Scripps Institution of Oceanography, University of California, San Diego website, September, 2014

³ UC San Diego Health System website December 3, 2014

⁴ San Diego Regional Economic Development Corporation website July, 2014

⁵ San Diego Tourism Authority website March, 2014

City Profile



San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, Legoland Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, a 1,200-acre park with approximately 14 million people visiting the park each year, offers more than 1,000 programs, exhibitions and events every year. The City of San Diego is celebrating the 100th anniversary of the 1915 Panama-California Exposition throughout 2015. In collaboration with organizations with strong

ties to Balboa Park, the City has created the Balboa Park Centennial to Elevate, Celebrate and Promote the park for 2015 and beyond. The celebration elevated the park with major upgrades, including new decorative lighting and the reopening of the California Tower. The City is celebrating the Centennial with a long list of special events, including the "Garden Party of the Century" to highlight the park's horticulture last spring. The Centennial also promotes the park with regional advertising and a \$1 million donation to provide free annual passes to Balboa Park's museums and institutions for low-income families. Mayor Kevin L. Faulconer said the entire Centennial celebration is a chance for San Diegans to fall in love all over again with Balboa Park, the City's crown jewel¹. The 2015 celebration also included major upgrades to Balboa Park; San Diego Gas & Electric has generously funded and installed energy-efficient lighting and decorative lighting in the park's historic core.²

The San Diego Convention Center (Convention Center) located on San Diego Bay and next to San Diego's historic Gaslamp Quarter, drew more than 780,000 convention goers in Fiscal Year 2014. The Convention Center has generated over \$24.2 billion in economic impact since opening in 1989 making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenues. In Fiscal Year 2014, the Convention Center hosted 153 events that generated \$1.33 billion in regional economic impact. The top major conventions that generate revenue for the City are San Diego



Comic-Con International, the Society for Neuroscience, the American Association for Cancer Research, Esri, and the American College of Rheumatology.³ In 2015, the Convention Center is forecasting to surpass \$1.0 billion in economic impact and over \$21.0 million in tax revenue. San Diego has also been home to Comic-Con International for the past 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With a projected attendance of approximately 130,000, Comic-Con is the leader in generating revenue for

¹ City of San Diego, Office of Mayor Kevin L. Faulconer, June 29, 2015

² City of San Diego, Office of Mayor Kevin L. Faulconer, December 1, 2014

³ San Diego Convention Center, FY14 Annual Report October 28, 2014

City Profile

the Convention Center, and is projected to have an economic impact to the City of approximately \$136 million in calendar year 2015.¹

Major Events

Aside from the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events such as the Rock 'n' Roll San Diego Half Marathon, San Diego Crew Classic, and Holiday & Poinsettia Bowls. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).² PETCO Park in downtown on the San Diego bay is home to the San Diego Padres baseball club and is one of the top ballparks in the country. More than a dozen years after its opening, Petco Park will host the 2016 Major League Baseball All-Star Game.



The 2016 game is scheduled for July 12, 2016 and will mark San Diego's third time hosting the All-Star Game. Also, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship.³ In 2008 San Diego hosted the U.S. Open at Torrey Pines which resulted in the second highest attendance in U.S. Open history,

generating a direct economic impact estimated at \$73.6 million which in turn created an indirect impact of \$68.5 million to the County of San Diego.⁴ The City also hosts major holiday celebrations including Big Bay Boom and Balboa Park December Nights. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft.

Transportation

Underlying all components of the San Diego economy is a transportation system of freeways and surface streets that make it possible to travel from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately \$10 billion in revenue to the region.⁵ The airport served a record 18.7 million passengers in 2014, the highest number since 2007. The airport reported that about 673,000 people flew to and from international destinations, a 7.2 percent increase over 2013. San Diego International Airport has seen strong and steady growth in recent years due to many factors

¹ San Diego Convention Center Corporation. San Diego Convention Center 2015 Forecast. March 10, 2015

² San Diego Tourism Authority website March 8, 2015

³ United States Golf Association website, March 18, 2014

⁴ San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis

⁵ San Diego County Regional Airport Authority; Economic Impact website March 8, 2014

including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.¹

On August 13, 2013 the San Diego International Airport completed its Expansion of Terminal 2 project and opened the terminal for business. This was the largest project in the airport's history estimated to cost \$1 billion and is expected to meet the airport's current and future demand for travel. The project added ten new gates, expanded customer seating, enhanced curbside check-in, created a dual level roadway to relieve curb traffic congestion and added security lanes. As of February 2015, the Airport Authority was seeking a design-build team to create a parking structure with three parking levels and approximately 3,000 parking stalls with integrated parking technology and customer service measures.

Also currently underway at the San Diego International Airport is the construction of a state-of-the-art rental car center on the north side of the airfield. This joint venture will serve as a central location for rental car customers, with one consolidated shuttle which will reduce traffic on Harbor Drive due to the numerous separate shuttle services currently running. The estimated cost of the rental car center is \$316 million.

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City has also established Amtrak and Coaster commuter trains linking communities and travelers from Los Angeles and Orange Counties to downtown San Diego and coastal North County, and includes stops in Old Town, Sorrento Valley, Solana Beach, Encinitas, Carlsbad and Oceanside. The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions, such as Downtown, the Convention Center, San Diego State University, Old Town, and the Mexican Border.² A proposed project to extend Trolley service, the Mid-Coast Corridor Transit Project, is anticipated to begin in 2016, with service starting in 2018. The Trolley extension project and route will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community, serving major activity centers such as Old Town, the University of California, San Diego (UCSD), and Westfield University Towne Center.³

With the City's high quality of life, business opportunities, educational opportunities, and diversified economy, San Diego will continue in its role as a regional and national leader in the 21st century.

¹ San Diego International Airport. News website March 10, 2015

² San Diego International Airport website, March 2015

³ SANDAG website, March 2015

City Profile

General City Statistics

The following tables provide general statistics for the City of San Diego and the Park & Recreation, Library, Public Safety, and Public Utilities Departments.

General Information ¹	
Area of City (square miles)	325
Population (California Department of Finance, as of January 1, 2015)	1,368,061
Median Age	34.5
Housing Units	522,826
2010 Median Household Income ²	\$72,318
Ethnicity-Persons	
Hispanic	29.8%
Non-Hispanic	70.2%
White	43.8%
Asian & Pacific Isl.	16.6%
Black	5.7%
American Indian	0.3%
Other	0.3%

¹ SANDAG, March 2015, unless otherwise noted

² Not adjusted for inflation (current 2013 dollars)

Park & Recreation ¹	
Acres of Park Land (excluding water acres)	33,735
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,615
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	57
Golf Courses	3
Swimming Pools	13
Tennis Courts	134
Seniors Centers	11
Skate Parks	5

¹ Estimates through June 2015

City of San Diego, Park & Recreation Department

Libraries ¹	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,758,090
Government Documents	1,667,856
Items Checked-Out (Circulation)	6,924,735

¹ Fiscal Year 2015

City of San Diego, Library Department

City Profile

Public Safety¹	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,298
Lifeguard Equipment²	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	9
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	17
Police Equipment³	
Police Vehicles	1,294
Motorcycles and Scooters	126
Canines	42
Aircraft	4
Police Stations	10

¹ Estimates through June 2015

² City of San Diego, Fire Department

³ City of San Diego, Police Department

Public Utilities¹	
Miles of Water Mains	3,284
Number of Meters in Service	279,517
Number of Impounding Dams and Reservoirs	9
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,024
Millions of Gallons of Sewage Treated Per Day	158.0

¹ City of San Diego, Public Utilities Department



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET

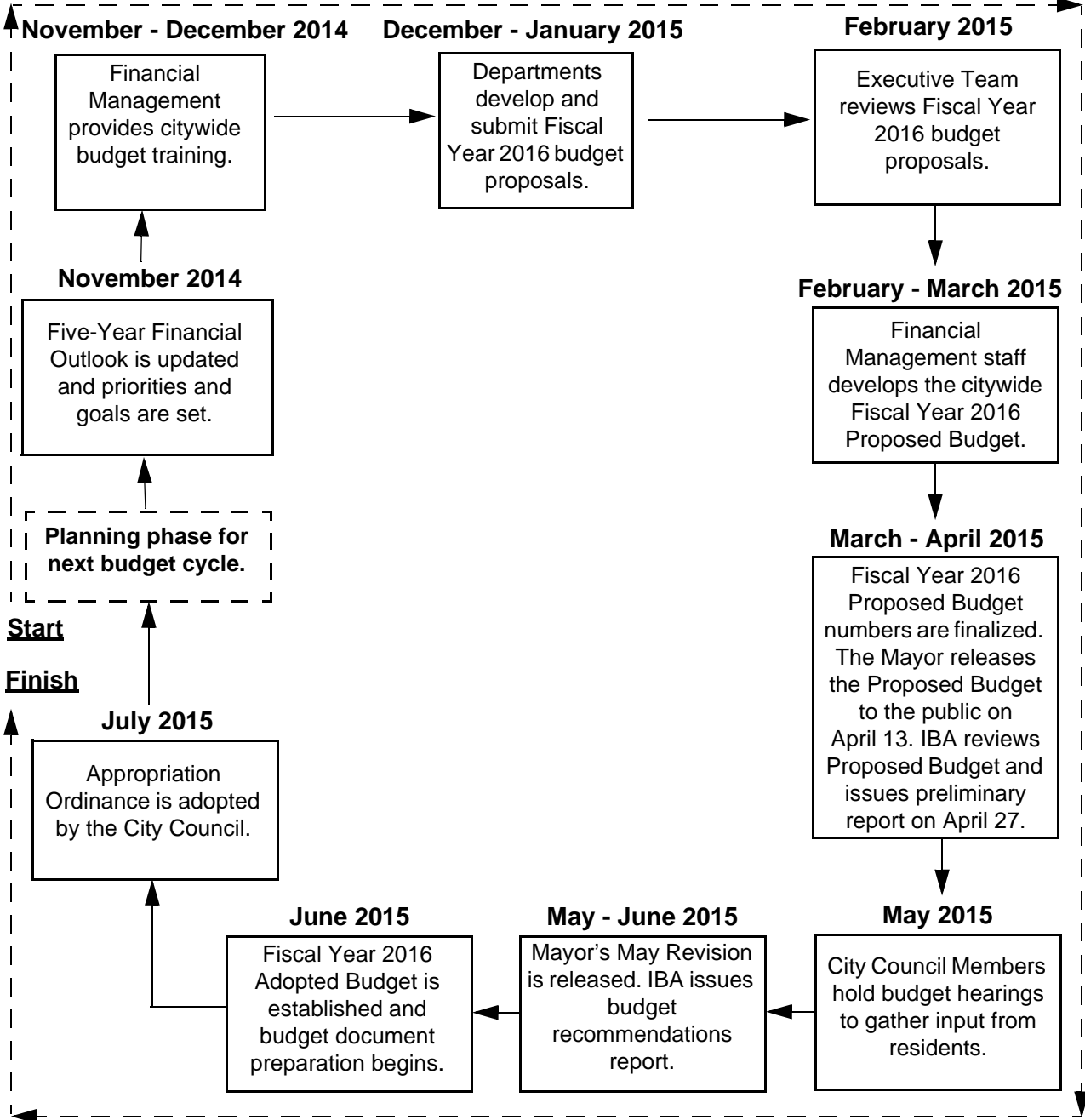


FY: 2016

Budget Process

Budget Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2016. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Process

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

- November 2014:
Fiscal Planning** The Five-Year Financial Outlook for Fiscal Years 2016 through 2020 was released on November 14, 2014 and served as the framework for the development of the Fiscal Year 2016 Proposed Budget by incorporating a variety of economic assumptions and priority initiative expenditure requirements into the budget document.
- November - December 2014:
Citywide Budget Development
Training** Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2016 Proposed Budget.
- December 2014 - January 2015:
Budget Submission** Departments developed and submitted their proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).
- February 2015:
Budget Meetings** The EBRs took place throughout the month of February. In these meetings, Department Directors and their support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.
- February - March 2015:
Budget Development** Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

Budget Process

March - April 2015: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2016 Proposed Budget numbers were finalized. The budget document (document was recorded onto CD) was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2016 Proposed Budget to the public on April 13, 2015 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor presented the Proposed Budget to the City Council on April 14, 2015. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2016 Proposed Budget and issued a preliminary report on April 27, 2015.

Budget Review

May 2015: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2016 Proposed Budget.

May - June 2015: Mayor's/IBA Recommended Revision Reports

On May 19, 2015, the Mayor's May Revision to the Fiscal Year 2016 Proposed Budget was released. Subsequently, on May 21, 2015, a Supplement to the May Revision to the Fiscal Year 2016 Proposed Budget was released. In these reports, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2015 year-end expenditures and revenue projections. On June 3, 2015, the IBA issued a report of budget recommendations to the City Council based on the Fiscal Year 2016 Proposed Budget and the Mayor's May Revision reports.

Budget Adoption

May - June 2015: Adopted Budget

On May 21, 2015, the City Council held the first public hearing on the Fiscal Year 2016 Proposed Budget. The final modifications to the budget were presented to the City Council during the second public hearing on June 8, 2015. The Mayor signed resolution number R-309779, establishing the Fiscal Year 2016 Adopted Budget.

June - July 2015: Adopted Budget Finalized

At the end of June through early July, the final changes to the Fiscal Year 2016 budget were implemented. Once these changes were made, the Fiscal Year 2016 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2016 Proposed Budget by fund and department.

Budget Process

July 2015: Appropriation Ordinance

On July 15, 2015, the Fiscal Year 2016 Appropriation Ordinance was presented to the Budget and Government Efficiency Committee. On July 21, 2015, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2016 Adopted Budget into law.



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Citywide Budget Overview

Citywide Budget Overview

The City of San Diego's Fiscal Year 2016 Adopted Budget of \$3.3 billion is comprised of six operating fund types (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in expenditures for operations from Fiscal Year 2014 to Fiscal Year 2016 by fund type and for the CIP.

Table 1: Total City Expenditure Changes Fiscal Years 2014 - 2016 by Fund Type/Program

Fund Type	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2015 - FY 2016 Change	Percent Change
General Fund ¹	\$ 1,253,645,817	\$ 1,202,422,436	\$ 1,288,039,029	\$ 85,616,593	7.1%
Special Revenue Funds	341,282,500	383,284,395	410,391,255	27,106,860	7.1%
Debt Service and Tax Funds ²	1,750	-	-	-	0.0%
Capital Project Funds	13,415,104	12,527,089	13,177,479	650,390	5.2%
Enterprise Funds	878,141,954	933,722,420	1,006,970,552	73,248,132	7.8%
Internal Service Funds	95,617,990	165,342,113	188,858,565	23,516,452	14.2%
Capital Improvements Program	263,211,043	309,972,790	367,636,374	57,663,584	18.6%
Total	\$ 2,845,316,157	\$ 3,007,271,243	\$ 3,275,073,254	\$ 267,802,011	8.9%

¹ The Fiscal Year 2016 Adopted General Fund expenditures budget includes \$5.0 million for the construction of the Bayside Fire Station, \$1.0 million for Community Projects, Programs, and Services appropriations, \$0.8 million for Market Street sidewalks, and a \$0.6 million decrease in fringe benefit expenditures, all of which are offset in the General Fund Revenue budget by fund balance.

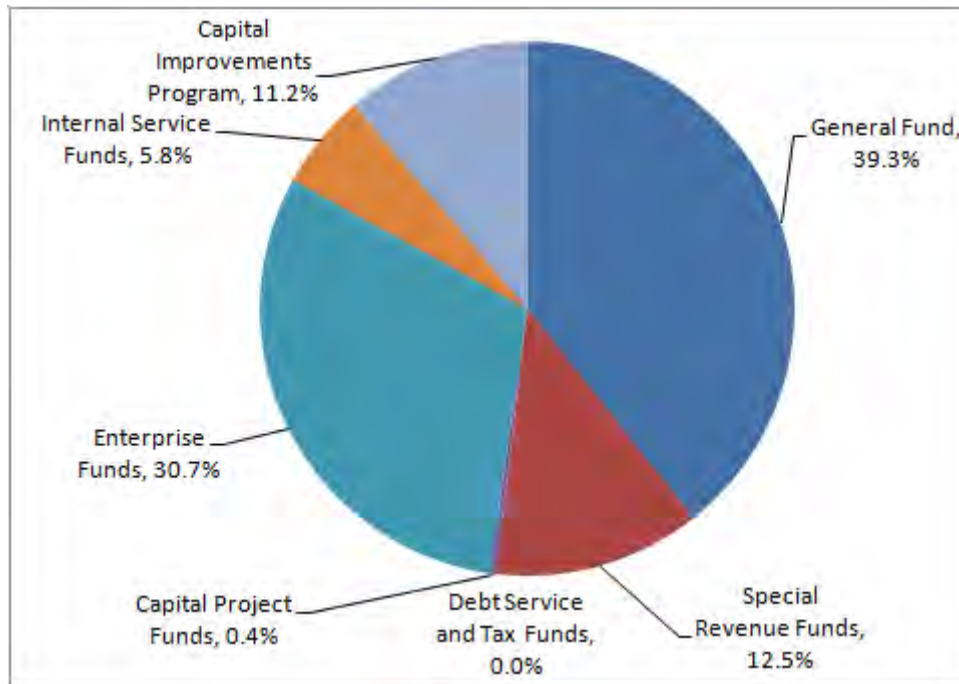
² Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANs). The City did not issue a TRAN for Fiscal Years 2015 and 2016.



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2016 Adopted Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2016 Adopted Expenditure Budget by Fund Type/Program



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2014 to Fiscal Year 2016 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2014 - 2016 by Fund Type

Fund Type	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2015 - FY 2016 Change	Percent Change
General Fund ¹	\$ 1,276,384,661	\$ 1,188,550,460	\$ 1,281,877,509	\$ 93,327,049	7.9%
Special Revenue Funds	385,101,850	364,322,673	395,359,615	31,036,942	8.5%
Debt Service and Tax Funds ²	1,750	-	-	-	0.0%
Capital Project Funds	25,098,355	30,010,000	32,007,000	1,997,000	6.7%
Enterprise Funds	987,637,849	1,018,774,866	1,033,076,823	14,301,957	1.4%
Internal Service Funds	108,018,743	170,023,932	178,567,695	8,543,763	5.0%
Total³	\$ 2,782,243,208	\$ 2,771,681,931	\$ 2,920,888,642	\$ 149,206,711	5.4%

¹ The Fiscal Year 2016 Adopted General Fund expenditures budget includes \$5.0 million for the construction of the Bayside Fire Station, \$1.0 million for Community Projects, Programs, and Services appropriations, \$0.8 million for Market Street sidewalks, and a \$0.6 million decrease in fringe benefit expenditures, all of which are offset in the General Fund Revenue budget by fund balance.

² Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANs). The City did not issue a TRAN for Fiscal Years 2015 and 2016.

³ Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2016 Adopted Budget reflects General Fund expenditures totaling \$1.3 billion, which is an increase of \$85.6 million or 7.1 percent from the Fiscal Year 2015 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.

Debt Service and Tax Funds

The Debt Service and Tax Funds include funding to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANS) cash flow borrowing. The City did not issue a TRAN in Fiscal Years 2015 and 2016.

Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall Capital Improvements Program (CIP), which can be supported by all fund types. The Capital Project Funds included in the Fiscal Year 2016 Adopted Budget are the TransNet and Capital Outlay Funds. The Fiscal Year 2016 Adopted Budget for Capital Project Funds is \$13.2 million, which is an increase of \$650,390 or 5.2 percent from the Fiscal Year 2015 Adopted Budget. This increase is primarily due to the addition of \$2.7 million in expenditures in the TransNet Funds based on revenue projections from the San Diego Association of Governments (SANDAG) to fund operations in the Transportation & Storm Water Department. The increase is partially offset by the transfer of \$2.1 million in appropriations for the principal portion of the deferred capital bond debt service payments from the Capital Outlay Fund to the General Fund.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Transient Occupancy Tax (TOT) and Gas Tax. The Fiscal Year 2016 Adopted Budget for Special Revenue Funds is \$410.4 million, representing a net increase of \$27.1 million or 7.1 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to:

- the addition of \$7.8 million in the Underground Surcharge Fund based on revised revenue projections for franchise fees from San Diego Gas & Electric (SDG&E) and a corresponding increase in operating expenditures for the Utilities Undergrounding Program;

Citywide Budget Overview

- a \$7.4 million increase in the Gas Tax Fund transfers to operating departments (primarily the Transportation & Storm Water and Park & Recreation Departments) due to revised revenue projections and the use of prior year fund balance;
- the addition of \$4.7 million in the OneSD Support Fund which includes the addition of \$1.0 million for the Public Budget Formulation (PBF) and Business Warehouse upgrade; \$900,000 for the SAP Purchasing module enhancements; \$500,000 for developing One Customer San Diego; \$400,000 for the development of SAP financial reports for City departments; \$316,417 for Civic Center Plaza rent that was reallocated from the General Fund; \$300,000 for document storage; \$300,000 for the Customer Service Portal upgrade in the Public Utilities Department; and \$275,000 for the implementation of a citywide learning portal;
- a \$5.9 million increase in the Transient Occupancy Tax Fund due to an increase of \$2.7 million in One-Cent and Four-Cent Discretionary funding to reimburse the General Fund for tourism-related expenditures; \$2.5 million increase for Penny for the Arts Blueprint to increase the allocation to 6.4 percent; and a net increase of \$404,961 to support debt service payments and operating costs for Mission Bay/Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve Funds; and
- a \$1.7 million increase in the Concourse and Parking Garages Operating Fund for increased transfers to the General Fund.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2016 Adopted Budget for all Enterprise Funds is \$1.0 billion, representing a net increase of \$73.2 million or 7.8 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the following adjustments in the Public Utilities Department:

- an increase of \$16.2 million for the implementation, maintenance, and operation of the Advanced Metering Infrastructure Project;
- an increase of \$11.8 million for the support of the Pure Water Program;
- an increase of \$7.4 million for electric services as a result of increased electricity rates and consumption;
- an addition of \$6.0 million in non-personnel expenditures for a negotiated settlement agreement with the Sweetwater Authority related to the expansion of the Sweetwater Desalination Facility;
- an increase of \$5.8 million for repair and maintenance of various water and wastewater facilities and systems;
- an increase of \$5.7 million for facility condition assessments of Water and Sewer facilities;
- an increase of \$3.8 million for safety and security contracts, equipment, and vehicles;
- an increase of \$3.7 million for the reimbursement to the Transportation & Storm Water Department for trench repair costs to support the Street Preservation Ordinance;
- an increase of \$2.2 million for the addition of funding for State Revolving Fund (SRF) loan repayments;

Citywide Budget Overview

- an increase of \$2.0 million for water conservation outreach and turf replacement rebate programs;
- an increase of \$1.9 million for environmental planning and impact services;
- an increase of \$1.8 million for various scientific and planning studies;
- an increase of \$1.5 million to meet the response time goal for emergency repair calls in support of drought response;
- an increase of \$1.0 million for the continuation of the Advanced Water Purification Facility Demonstration Project; and
- an increase of \$737,574 to support the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.

Additionally, there is an increase of \$2.2 million in the Development Services Department as a result of the addition of 24.40 FTE positions to support operations due to an increased demand for services.

Internal Services Funds

Internal Services Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2016 Adopted Budget for Internal Service Funds totals \$188.9 million, which is an increase of \$23.5 million or 14.2 percent from the Fiscal Year 2015 Adopted Budget. This increase is primarily due to:

- an increase of \$11.4 million in expenditures in the Public Works - Engineering & Capital Projects Department primarily to support the expansion of the Capital Improvements Program (CIP);
- the addition of \$10.4 million in expenditures in the Fleet Services Replacement Fund for the purchase of vehicles; and
- the addition of \$1.1 million in expenditures in the Fleet Services Operating Fund primarily for the net addition of 24.00 FTE positions to support the operations of the City's vehicle fleet.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees (DIF), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2016 Adopted CIP Budget totals \$367.6 million. This is an increase of



\$57.7 million, or 18.6 percent, from the Fiscal Year 2015 Adopted CIP Budget of \$310.0 million, primarily due to an increase in General Fund funded projects.

Citywide Budget Overview

The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2016, a total of \$44.9 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2016 Adopted Budget. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

Citywide Reorganization/Restructuring

The Fiscal Year 2016 Adopted Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2016 Adopted Budget.

Fleet Services Division

The Fleet Services Division of the Public Works - General Services Department now reports directly to the Deputy Chief Operating Officer of the Internal Operations Branch, rather than the Infrastructure/Public Works Branch.

Office of ADA Compliance & Accessibility

The Office of ADA Compliance & Accessibility was transferred from the Infrastructure/Public Works Department to the Office of the Assistant Chief Operating Officer.

Low Flow Diversion Program

The Low Flow Diversion Program, which maintains the City's systems that divert storm water runoff from the storm drain to the sewer system during low flow conditions, was transferred from the Public Utilities Department to the Transportation & Storm Water Department.

Business Cooperation Program

The Business Cooperation Program was transferred from the Citywide Program Expenditures Department to the Economic Development Department.

Animal Services Contract

The administration of the animal services contract with the County of San Diego was transferred from the Police Department and is budgeted in Citywide Program Expenditures managed by the Financial Management Department.

Pedicab Program

The administration of the Pedicab Program was transferred from the Transportation & Storm Water Department to the Police Department.



Citywide Budget Overview

Noise & Newsrack Permits

The administration of both the noise permit and the newsrack permit were transferred from the Development Services General Fund to the Enterprise Fund.

State Citizens' Option for Public Safety

The State Citizens' Option for Public Safety (COPS) program, a state grant that provides funding for front-line enforcement, was transferred from the General Fund to a new special revenue fund, "State COPS."

Police Decentralization Fund

The functions of the Police Decentralization Fund were transferred to the General Fund. This fund was previously partially supported by the General Fund, and the Police Decentralization Fund will be closed in Fiscal Year 2016.

Fiscal Actions in the Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget contains funding for the full payment of the pension Actuarially Determined Contribution (ADC) and funding for retiree health benefits. This budget also includes funding for storm water obligations and deferred capital which are described in more detail in the following sections.

Maintaining Reserves

The City's Reserve Policy currently defines a goal of maintaining a minimum of 14.0 percent of the most recent three-year average of annual audited General Fund operating revenues held in reserves. The 14.0 percent target for total General Fund Reserves includes the Emergency Reserve target of 8.0 percent and the Stability Reserve target of 6.0 percent. The City currently projects that it will meet its targets in Fiscal Year 2016, and no additional transfers to the reserves are needed.

The Mid-Year Amendments to the Adopted General Budget and the Year-End contributions from the General Fund provided for the pre-funding of the Public Liability Reserve Contribution for Fiscal Year 2016. This allowed the reserve to reach the Fiscal Year 2016 target of 40.0 percent outlined in the Reserve Policy one year earlier than planned. The Mid-Year Amendments also fully funded the Long-Term Disability Reserve Requirement of \$18.3 million. The Reserve Policy requires the Long-Term Disability Fund Reserves equal the average actuarial liability valuation of the three most recent fiscal years.

Finally, the Workers' Compensation Fund Reserve requirement for Fiscal Year 2016 was met in Fiscal Year 2015. The Reserve Policy requires that the Workers' Compensation Fund Reserves equal 25 percent of the value of outstanding claims.

As a result of the pre-funding of the Public Liability Reserve and Long-Term Disability Reserve, and meeting the Workers' Compensation Reserve requirement, the Fiscal Year 2016 Adopted Budget does not include contributions to these reserves.

Municipal Storm Water Permit Compliance

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, and 15 storm water pump stations. On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, coastal lagoons, and the ocean. The permit, which took effect in July 2013, requires compliance with the federal Clean Water Act and storm water regulations by calendar year 2018.

Citywide Budget Overview

The Fiscal Year 2016 Adopted Budget includes \$55.4 million to fund programs to comply with permit requirements. This includes the addition of 28.00 FTE positions and \$11.8 million in Fiscal Year 2016 for Flood Risk Management and the Comprehensive Load Reduction Plan (CLRP). In addition to these operating expenses, \$22.0 million is anticipated to be allocated for storm drain infrastructure improvements in the Capital Improvements Program (CIP) from the \$120.0 million infrastructure bond authorization approved by the City Council. An additional \$6.1 million is anticipated to be transferred from the Storm Water Division's Operations and Maintenance budget to support storm water CIP projects in Fiscal Year 2016.

Deferred Capital

The City of San Diego maintains a large network of infrastructure assets, such as streets, facilities, storm drains, water and wastewater pipelines, parks, bridges, airports, and golf courses. From 2007 to 2011, the City took action to assess the condition of certain General Fund infrastructure assets. Based upon a report of the condition of these assets released in February 2012, the City's deferred capital backlog for General Fund street, facility, and storm water infrastructure assets was estimated at \$898.0 million. Of this amount, \$478.0 million was related to streets, \$185.0 million was attributed to facilities, and \$235.0 million was related to storm water infrastructure. The Transportation & Storm Water Department recently concluded an assessment of the City's storm drain pipes and determined that a portion of the storm water system can be rehabilitated rather than replaced. As a result of this assessment, the Department has revised the estimated maintenance backlog for storm water infrastructure from \$235.0 million to \$146.0 million. Also, the Public Works Department completed an assessment of 274 City-occupied (non-leased) General Fund facilities in Fiscal Year 2014. The proposed service level for these facilities requires approximately \$227 million through Fiscal Year 2020. As future facility assessments are completed, projected funding requirements will be revised.

On March 20, 2012, the City Council approved a deferred capital funding plan, known as Enhanced Option B, which provides for bond funding totaling \$494.4 million from Fiscal Years 2012 through 2017, and increasing annual cash funding for maintenance and repair and capital expenditures (previously called operations and maintenance as listed in Enhanced Option B) from \$52.7 million in Fiscal Year 2013 to \$79.0 million by Fiscal Year 2017. To date, an estimated \$333.3 million in bond proceeds including earned interest have been issued to fund Capital Improvements Program (CIP) projects for planning, design, and construction for the repair, expansion, and/or replacement of General Fund streets, facilities, and storm water infrastructure. This funding consists of the \$103.3 million issued in 2009, \$75.0 million issued in Fiscal Year 2012, and \$35.0 million issued in Fiscal Year 2013. In addition, a fourth bond issuance of \$120.0 million was approved by the City Council and proceeds became available in April 2015. Three additional bond issuances totalling \$270.0 million are planned for Fiscal Year 2017, 2018, and 2019 for \$90.0 million each. Up to \$60.0 million of each issuance will support street repair.

The Fiscal Year 2016 Adopted Budget includes an additional \$16.0 million in deferred capital cash funding, increasing the budgeted level to \$86.4 million in Fiscal Year 2016 to address deferred capital and maintenance and repair needs. This amount exceeds the approved Enhanced Option B funding plan for Fiscal Year 2016 by \$20.4 million.

Citywide Personnel Expenditures

The Fiscal Year 2016 Adopted Budget includes a total of \$748.9 million for salaries and wages, and \$500.8 million for fringe expenditures, resulting in a total budget of \$1.25 billion in personnel expenditures citywide. **Table 3** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Citywide Budget Overview

Table 3: Fiscal Year 2016 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,299.48	\$ 522,410,987	\$ 356,276,518	\$ 878,687,505
Special Revenue Funds	273.70	19,409,026	11,916,847	31,325,873
Enterprise Funds	2,475.08	143,282,149	92,513,562	235,795,711
Internal Service Funds	929.63	59,207,436	37,049,736	96,257,172
Other Funds	63.00	4,570,928	3,029,048	7,599,976
Total	11,040.89	\$ 748,880,526	\$ 500,785,711	\$ 1,249,666,237

Total City Personnel

The Fiscal Year 2016 Adopted Budget includes a total of 11,040.89 FTE positions with 7,299.48 or 66.1 percent of these positions budgeted within the General Fund. **Table 4** presents the change in positions from Fiscal Year 2015 to Fiscal Year 2016.

Table 4: Total City FTE Position Changes Fiscal Year 2015 - 2016

Fund Type	FY 2015 Adopted Budget	Additions	Reductions	Reorganizations	FY 2016 Adopted Budget	FY 2015 - FY 2016 Change	Percent Change
General Fund	6,975.29	359.49	(35.25)	(0.35)	7,299.48	324.19	4.6%
Special Revenue Funds ¹	263.36	17.35	(6.76)	(0.25)	273.20	10.34	3.9%
Enterprise Funds	2,385.38	103.01	(12.26)	(1.05)	2,475.08	89.70	3.8%
Internal Service Funds	790.18	150.50	(12.70)	1.65	929.63	139.45	17.6%
Other Funds	64.00	-	(1.00)	-	63.00	(1.00)	(1.6)%
TOTAL	10,478.21	630.65	(67.97)	(0.00)	11,040.89	562.68	5.4%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

For details on all position changes, refer to *Attachment A - Fiscal Year 2016 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Table 5 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.5 percent of General Fund positions and 44.5 percent of all City positions.

Citywide Budget Overview

Table 5: Fiscal Year 2016 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,588.08	90.85	1,487.49	711.30	37.00	4,914.72
IAFF LOCAL 145	884.00	22.00	-	-	-	906.00
AFSCME LOCAL 127	951.95	71.00	835.20	162.00	-	2,020.15
POA	2,029.70	-	-	-	-	2,029.70
Teamsters Local 911	160.88	-	-	-	-	160.88
DCAA	146.43	-	-	-	-	146.43
Classified / Unrepresented	131.84	32.35	76.36	26.98	7.00	274.53
Unclassified / Unrepresented	395.60	57.50	76.03	29.35	19.00	577.48
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,299.48	273.70	2,475.08	929.63	63.00	11,040.89

Salaries and Wages

The Fiscal Year 2016 Adopted Budget includes \$748.9 million in budgeted salaries and wages, with \$522.4 million or 69.8 percent budgeted in the General Fund. **Table 6** displays the Fiscal Year 2016 Adopted Budget for salaries and wages by fund type.

Table 6: Fiscal Year 2016 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 473,685,874	\$ 19,614,896	\$ 138,656,715	\$ 59,816,618	\$ 4,908,202	\$ 696,682,305
Vacancy Savings	(21,474,353)	(1,199,588)	(9,212,395)	(2,179,556)	(341,182)	(34,407,074)
Salary Savings	(1,531,198)	(32,113)	(433,774)	(156,376)	(6,432)	(2,159,893)
Vacation Pay in Lieu	5,116,404	29,000	358,200	-	-	5,503,604
Termination Pay/ Annual Leave	2,474,103	28,779	359,532	202,558	7,962	3,072,934
Hourly Wages	13,905,667	64,826	2,379,726	717,134	2,378	17,069,731
Overtime	50,234,490	903,226	11,174,145	807,058	-	63,118,919
TOTAL	\$ 522,410,987	\$ 19,409,026	\$ 143,282,149	\$ 59,207,436	\$ 4,570,928	\$ 748,880,526

Citywide Budget Overview

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The Fiscal Year 2016 Adopted Budget includes \$400,247 in the General Fund and \$471,282 citywide for Hourly Sick Leave (A.B. 1522).

Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2016 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor their Fiscal Year 2016 personnel expenditures to their available allocated appropriations. The Fiscal Year 2016 vacancy savings is \$34.4 million, representing an increase of \$4.1 million or 13.4 percent from the Fiscal Year 2015 Adopted Budget.

Table 7 displays the changes in budgeted vacancy savings from Fiscal Year 2014 to Fiscal Year 2016.

Table 7: Budgeted Vacancy Savings Fiscal Year 2014 - 2016

Department/Fund	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Adopted
Administration	\$ 59,363	\$ -	\$ -
City Attorney	752,959	752,503	772,927
City Clerk	37,835	37,835	32,968
City Comptroller	159,245	234,592	172,785
City Planning	-	159,858	-
City Treasurer	172,119	228,134	173,722
Communications	-	-	54,059
Council District 2	121,472	-	-
Council District 3	121,472	-	-
Council District 7	60,736	-	-
Debt Management	54,059	31,491	-
Development Services	186,649	155,605	155,355
Economic Development	80,454	117,687	108,118
Environmental Services	236,915	304,173	159,905
Financial Management	65,291	124,758	59,467
Fire-Rescue	4,362,120	4,685,728	4,684,562
Library	536,587	606,796	672,721
Office of Homeland Security	42,578	-	-

Citywide Budget Overview

Table 7: Budgeted Vacancy Savings Fiscal Year 2014 - 2016 (Cont'd)

Department/Fund (Cont'd)	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Adopted
Office of the Assistant COO	54,059	-	-
Office of the Mayor	-	85,582	-
Park & Recreation	954,762	1,401,576	1,007,337
Personnel	59,114	66,539	59,114
Planning	-	-	159,578
Police ¹	8,718,131	8,281,929	11,522,051
Public Works - Contracts	57,866	42,578	36,962
Public Works - Engineering & Capital Projects	1,057,413	-	-
Public Works - General Services	189,738	253,761	254,945
Purchasing & Contracting	49,109	108,014	108,118
Real Estate Assets	54,059	66,768	31,491
Transportation & Storm Water	733,615	929,538	1,248,168
Total General Fund	\$ 18,977,720	\$ 18,675,445	\$ 21,474,353
Airports Fund	\$ 38,376	\$ -	\$ 34,944
Central Stores Fund	34,611	34,611	34,611
City Employees' Retirement System Fund	271,523	255,424	341,182
Development Services Fund	7,581,521	5,347,918	4,067,601
Energy Conservation Program Fund	4,728	-	18,013
Engineering & Capital Projects Fund	-	1,321,366	1,779,822
Facilities Financing Fund	42,578	31,491	31,491
Golf Course Fund	134,242	57,366	88,265
Information Technology Fund	90,126	126,131	126,131
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD)	-	42,578	51,459
Metropolitan Sewer Utility Fund	1,146,472	1,133,574	1,409,955
Municipal Sewer Revenue Fund	800,269	822,467	1,056,351
OneSD Support Fund	-	-	695,334
Parking Meter Operations Fund	-	-	41,330
QUALCOMM Stadium Operations Fund	47,091	63,253	80,454
Recycling Fund	182,650	221,136	224,210
Refuse Disposal Fund	249,825	307,046	324,624
Risk Management Administration Fund	96,491	177,663	347,110
Water Utility Operating Fund	1,651,702	1,537,281	2,006,445
Wireless Communications Technology Fund	94,162	116,314	112,715

Citywide Budget Overview

Table 7: Budgeted Vacancy Savings Fiscal Year 2014 - 2016 (Cont'd)

Department/Fund (Cont'd)	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Adopted
Total Non-General Fund	\$ 12,527,041	\$ 11,656,293	\$ 12,932,721
Total	\$ 31,504,761	\$ 30,331,738	\$ 34,407,074

¹ The Fiscal Year 2016 Adopted Budget for the Police Department includes an increase of \$2.3 million in vacancy savings related to the elimination of the Holiday Credit on Day Off, as actual savings are realized in salaried wages and not overtime where the adjustment was previously budgeted. A corresponding increase to overtime has been added to the Police Department budget as a technical correction, resulting in a net zero impact.

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$353.1 million or 70.8 percent of budgeted fringe in Fiscal Year 2016. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 8 displays the citywide fringe allocation which totals \$500.8 million for Fiscal Year 2016, of which \$356.3 million or 71.1 percent is budgeted in the General Fund.

Table 8: Fiscal Year 2016 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ADC ¹	\$ 187,661,004	\$ 5,379,732	\$ 42,954,362	\$ 17,338,960	\$ 1,567,275	\$ 254,901,333
Supplemental Pension Savings Plan	14,882,061	1,172,993	7,870,608	3,529,030	266,045	27,720,737
Retirement DROP	1,667,620	26,852	485,010	198,966	3,252	2,381,700
Employee Offset Savings	6,619,059	154,376	748,299	317,228	66,304	7,905,266
Workers' Compensation	20,609,138	412,197	3,179,422	890,349	45,939	25,137,045
Flexible Benefits	69,879,566	2,561,795	19,116,524	7,531,340	581,530	99,670,755
Risk Management Administration	6,956,110	275,639	2,357,857	918,043	60,900	10,568,549
Long-Term Disability	1,430,192	60,413	421,349	181,832	14,843	2,108,629
Unemployment Insurance	820,090	34,649	241,662	104,196	8,515	1,209,112
Medicare	6,380,295	260,354	1,774,935	808,439	64,561	9,288,584

Citywide Budget Overview

Table 8: Fiscal Year 2016 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Other Post-Employment Benefits	38,994,101	1,545,062	13,207,140	5,146,416	341,388	59,234,107
Retirement 401 Plan	208,582	15,619	84,390	42,798	4,990	356,379
Retiree Medical Trust	168,700	17,166	72,004	42,139	3,506	303,515
Fund Type Totals	\$ 356,276,518	\$ 11,916,847	\$ 92,513,562	\$ 37,049,736	\$ 3,029,048	\$ 500,785,711

¹ Cheiron actuarial valuation as of June 30, 2014

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2016 is budgeted at \$258.6 million and is described below:

- The SDCERS Actuarially Determined Contribution (ADC), formerly the ARC, for Fiscal Year 2016 is \$254.9 million, representing a decrease of \$8.7 million from the Fiscal Year 2015 Adopted Budget. The factors that contributed to the change in the ADC include investment experience gain, which decreased the ADC by \$13.9 million, liability experience loss, which increased the ADC by \$3.9 million, the explicit recognition of administrative expenses to be phased-in over three years, which added \$4.2 million, and other changes with a net decrease of \$2.9 million. Approximately \$187.7 million or 73.6 percent of the ADC is budgeted in the General Fund.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.
- \$2.2 million has been budgeted citywide (\$1.7 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was funded by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually.

Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2014 is approximately \$479.5 million and the Annual Required Contribution (ARC) for Fiscal Year 2016 was determined to be \$41.7 million. This valuation assumes a 6.81 percent discount rate.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB funding at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5

Citywide Budget Overview

percent after 2015. The City has budgeted \$59.2 million in Fiscal Year 2016 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$59.2 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Employee Offset Savings (EOS)

The Fiscal Year 2016 Adopted Budget includes Employee Offset Savings of \$7.9 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.9 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.



Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2016 Adopted Budget for Retirement DROP contributions is \$2.4 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related accidents or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2016 Adopted Budget is \$25.1 million. The increase of approximately \$2.3 million from the Fiscal Year 2015 Adopted Budget is due to the use of fund balance for rate relief in Fiscal Year 2015.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2016 Adopted Budget is \$2.1 million. This contribution funds the pay-go requirements for the LTD Fund; the reserve requirement for Fiscal Year 2016 was pre-funded in Fiscal Year 2015.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2016 Adopted Budget for Flexible Benefits is \$99.7 million.

The City currently offers healthcare coverage to all of its full time, three-quarter time, and half-time employees through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the Affordable Care Act. Health care coverage will be extended to non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act, with minimum fiscal impact in Fiscal Year 2016. The City continues to monitor Affordable Care Act mandates and clarifications to assess the impacts on City benefit plans.

Citywide Budget Overview

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2016 Adopted Budget for SPSP is \$17.5 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2016 Adopted Budget for the City's contribution match is \$356,379, based on 603.25 FTE general members as of November 2014.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of their compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2016 Adopted Budget for the City's Defined Contribution Retirement Plan is \$9.3 million, which represents an increase of \$5.8 million over the Fiscal Year 2015 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Defined Contribution Retirement Plan. An additional \$932,540 is included in the SPSP-H account for hourly employees in the Fiscal Year 2016 Adopted Budget.

Retiree Medical Trust (RMT)

General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2016 Adopted Budget for the City's contribution match is \$303,515.

Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2016 Adopted Budget for Risk Management Administration is \$10.6 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay.

Citywide Budget Overview

The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2016 Adopted Budget for Medicare is \$9.3 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2016 Adopted Budget for Unemployment Insurance is \$1.2 million.

Labor Contracts

The City and each of its six recognized employee organizations agreed to Memoranda of Understanding (MOU) with five-year terms effective July 1, 2013, which include non-pensionable compensation increases consistent with the passage of Proposition B, which amended the San Diego City Charter on July 20, 2012. All agreements provide re-opener terms to meet and confer regarding increases to non-pensionable compensation for Fiscal Years 2017 and 2018. The non-pensionable compensation increase for all of the employee organizations, except for SDPOA, is 1.75% for Fiscal Year 2016.

The San Diego Police Department has experienced considerable recruitment and retention problems in the last several years and these challenges continued after the adoption of the 2014-2018 MOU. During this time, the department has lost both Police Recruits and experienced Police Officers to other local agencies. The primary stated reason for the loss of these officers was compensation. In order to address the recruitment and retention problems, the City and SDPOA mutually agreed to reopen the MOU.

From November 2014 through February 2015, the City conferred with the San Diego Police Officers Association (POA) over strategies to improve recruitment and retention among Police Officers. On March 23, 2015, the City Council approved the tentative agreement with POA for a successor Memorandum of Understanding (MOU) for a five-year term, with POA having the option to reopen the MOU to meet and confer in Fiscal Years 2019 and 2020. For Fiscal Year 2016, POA-represented employees will receive non-pensionable compensation increases consistent with the San Diego Charter requirements set forth in section 70.2, projected to be approximately \$11.1 million. The total projected compensation increases resulting from the successor MOU between the City and SDPOA are detailed in **Table 9**.



Citywide Budget Overview

Table 9: SDPOA Successor MOU Projected Compensation Increases Fiscal Years 2016 - 2020

Compensation Increase	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pensionable Compensation	\$ 11,095,752	\$ 13,097,752	\$ 19,787,752	\$ 16,940,207	\$ 13,673,475
Pensionable Compensation	-	-	-	5,787,752	11,531,211
Total Compensation Increase	\$ 11,095,752	\$ 13,097,752	\$ 19,787,752	\$ 22,727,959	\$ 25,204,686

Fiscal Year 2016 Planned Contracts Exceeding \$3.0 Million

Table 10 contains a summary of the anticipated department contracts over \$3.0 million that are planned for solicitation in Fiscal Year 2016. These contracts were reviewed by the City Council during the Fiscal Year 2016 Budget Hearings and approved by the City Council as part of the Fiscal Year 2016 Budget Resolution. Procurements will be completed by the Purchasing & Contracting Department and will adhere to the standard City of San Diego procedures and all required City rules, laws, and regulations

The summary list of planned procurements is based on information provided by departments on their anticipated needs and includes a description of the specific commodity or service, desired start date, and total estimated value of the commodity or service. It should be noted that estimated values are subject to change.

Table 10: Fiscal Year 2016 Planned Contracts Exceeding \$3.0 Million

Department	Contract Name	Contract Description	Contract Type	Planned Advertise Date	Estimated Contract Value
Public Works-Fleet Services	Police Patrol Vehicle Replacement	The purpose of this contract is for the purchase of (81) replacement Patrol vehicles, (17) vehicles to support new positions and (10) vehicles to support PISO vehicles for Police.	Replacement vehicles	August-2015	\$ 4,497,350
Public Works-Fleet Services	Fire Rescue Aircraft Fire replacement	The purpose of this contract is for the purchase of (2) aircraft 'crash' trucks for Fire Rescue	Replacement vehicles	September-2015	\$ 3,000,000
Public Works-Fleet Services	General Fund Work/Off-road vehicles replacement	The purpose of this contract is for the purchase of (30) Work/Off-road vehicles	Replacement vehicles	July-2015	\$ 3,000,000
Public Works-Fleet Services	ESD General Fund Auto Refuse Trucks replacement	The purpose of this contract is for the purchase of (7) Auto Refuse Trucks for Environmental Services	Replacement vehicles	August-2015	\$ 3,000,000
Public Works-Fleet Services	Non-General Fund replacement Heavy Duty Trucks	The purpose of this contract is for the purchase of Heavy Duty Trucks	Replacement vehicles	July-2015	\$ 3,000,000
Public Works-Fleet Services	Non-General Fund replacement Packers	The purpose of this contract is for the purchase of Packers for Environmental Services	Replacement vehicles	September-2015	\$ 3,000,000
City Treasurer	Parking Citation Processing System	The purpose of this contract is for the purchase of an IT System for parking citation processing and payments.	IT system	July-2015	\$ 5,000,000

Citywide Budget Overview

Table 10: Fiscal Year 2016 Planned Contracts Exceeding \$3.0 Million (Cont'd)

Department	Contract Name	Contract Description	Contract Type	Planned Advertise Date	Estimated Contract Value
Department of Information Technology	Computer equipment, peripherals, and related services	The purpose of this contract is for the purchase of computer equipment, peripherals, and related services	IT equipment & related services	October-2015	\$ 4,130,000
Public Utilities	Laboratory supplies	The purpose of this contract is for the purchase of laboratory supplies	Laboratory supplies	July-2015	\$ 4,000,000
Public Utilities	Digester cleaning services, Hauling and disposal of digester sludge	The purpose of this contract is for the purchase of digester cleaning services, hauling and disposal of digester sludge	Maintenance service	November-2015	\$ 3,500,000



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

General Fund Revenues

General Fund Revenues

The Fiscal Year 2016 General Fund revenue budget is \$1.28 billion, which represents an increase of \$93.3 million or 7.9 percent from the Fiscal Year 2015 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2016 Adopted Budget for the General Fund revenues which pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

Table 1: Fiscal Year 2016 General Fund Revenue Change illustrates the components of the projected \$93.3 million or 7.9 percent increase in General Fund revenues from the Fiscal Year 2015 Adopted Budget.

Table 1: Fiscal Year 2016 General Fund Revenue Change

	Percent Change from FY 2015 Adopted Budget	Change (in millions)
Major Revenues	8.3%	\$ 71.9
Other Revenue Sources	6.7%	21.5
Total	7.9%	\$ 93.3

Table 2: Fiscal Year 2016 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2014 actual amounts, as well as the Fiscal Year 2015 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 73.2 percent of the City's General Fund revenue in the Fiscal Year 2016 Adopted Budget and are projected to increase by \$71.9 million from the Fiscal Year 2015 Adopted Budget. More than 50.0 percent of the increase in the four major General Fund Revenues sources is being directed toward funding street and neighborhood infrastructure repairs throughout San Diego communities.

- Economic Environment
- Property Tax
- Sales Tax
- Safety Sales Taxes
- General Fund Transient Occupancy Tax (TOT)
- Property Transfer Tax
- Franchise Fees
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Other Agencies
 - Revenue from Federal & Other Agencies
 - Revenue from Federal & Other Agencies
- Charges for Current Services
- Other Financial Sources & Uses
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)
- User Fees

General Fund Revenues

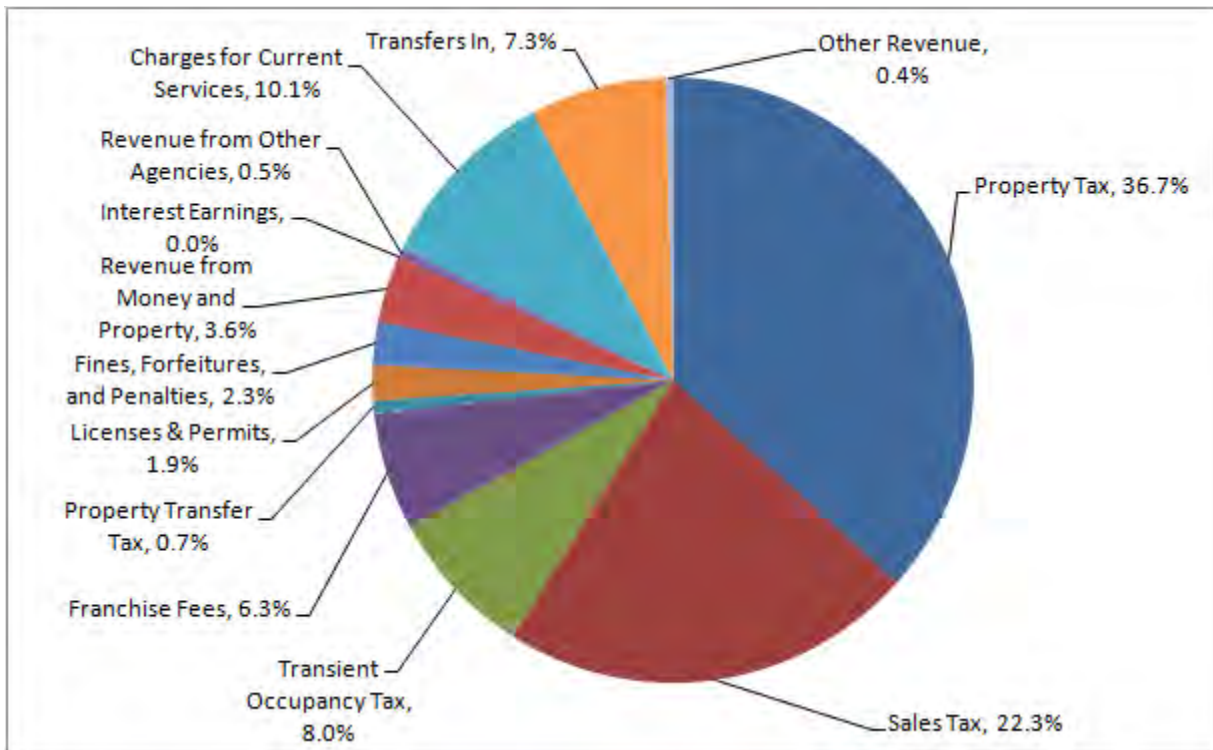
Table 2: Fiscal Year 2016 General Fund Revenues - \$1.28 Billion (in millions)

Revenue Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2015 - FY 2016 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 460.6	\$ 445.4	\$ 470.1	\$ 24.6	5.5%	36.7%
Sales Tax	245.9	257.1	285.8	28.7	11.1%	22.3%
Transient Occupancy Tax	89.7	92.3	102.2	9.8	10.6%	8.0%
Franchise Fees	72.0	72.0	80.8	8.7	12.1%	6.3%
Property Transfer Tax	8.3	9.2	8.4	(0.8)	(8.8)%	0.7%
Safety Sales Tax	0.0	0.0	0.0	0.0	NA	0.0%
Motor Vehicle License Fees	0.6	0.0	0.0	0.0	NA	0.0%
Licenses & Permits	35.0	24.5	24.1	(0.4)	(1.5)%	1.9%
Fines, Forfeitures, and Penalties	30.3	28.9	29.7	0.8	2.6%	2.3%
Revenue from Money and Property	48.6	45.9	45.8	(0.1)	(0.3)%	3.6%
Interest Earnings	0.3	1.4	0.5	(1.0)	(67.3)%	0.0%
Revenue from Other Agencies	7.8	9.5	6.9	(2.6)	(27.6)%	0.5%
Charges for Current Services	164.7	120.7	129.6	8.9	7.4%	10.1%
Transfers In	104.7	77.1	93.6	16.5	21.4%	7.3%
Other Revenue	7.8	4.4	4.6	0.2	4.3%	0.4%
Total	\$ 1,276.4	\$ 1,188.6	\$ 1,281.9	\$ 93.3	7.9%	100.0%

The major General Fund revenue projections included in the Fiscal Year 2016 Adopted Budget are based on Fiscal Year 2015 year-end projections and economic data through May 2015, the most recent information available at the time the Fiscal Year 2016 Adopted Budget was developed. Changes in the local, State, and national economies can impact each of the four major General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2016 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions, as well as various other non-economic events, such as a fee change, the restructuring of an existing department, or the implementation of a new policy.

General Fund Revenues

Figure 1: Fiscal Year 2016 General Fund Revenues - \$1.28 Billion (in millions)



San Diego's Economic Environment¹

Development of the Fiscal Year 2016 Adopted Budget continues to incorporate a positive economic outlook based on the continuing trend of increases in median home prices, consumer spending, tourism and business travel, and decreases in unemployment following the recession. The City first experienced improvement within these areas in Fiscal Years 2011 and 2012, and the trend has continued throughout Fiscal Year 2015. Although local economic indicators modestly improved throughout Fiscal Year 2015, the rate of improvement in several local indicators has slowed when compared with the past two fiscal years. This trend of moderate improvement in local economic indicators is anticipated to continue during Fiscal Year 2016. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

The Fiscal Year 2016 Adopted Budget includes projected increases in the four General Fund major revenues: property tax, sales tax, TOT, and franchise fees - based on the continuing improvement in local economic indicators. The Fiscal Year 2016 Adopted Budget for property tax assumes that the City will experience 5.0 percent growth in the assessed valuation based on improvement in the local real estate market. Similarly, the projected growth of 4.0 percent in sales tax is due to continued stable growth in consumer spending experienced in almost all industry groups, except for fuel and service stations, through the first half of Fiscal Year 2015 and is anticipated to continue into Fiscal Year 2016. A notable decrease in gas prices was experienced across the nation during the first half

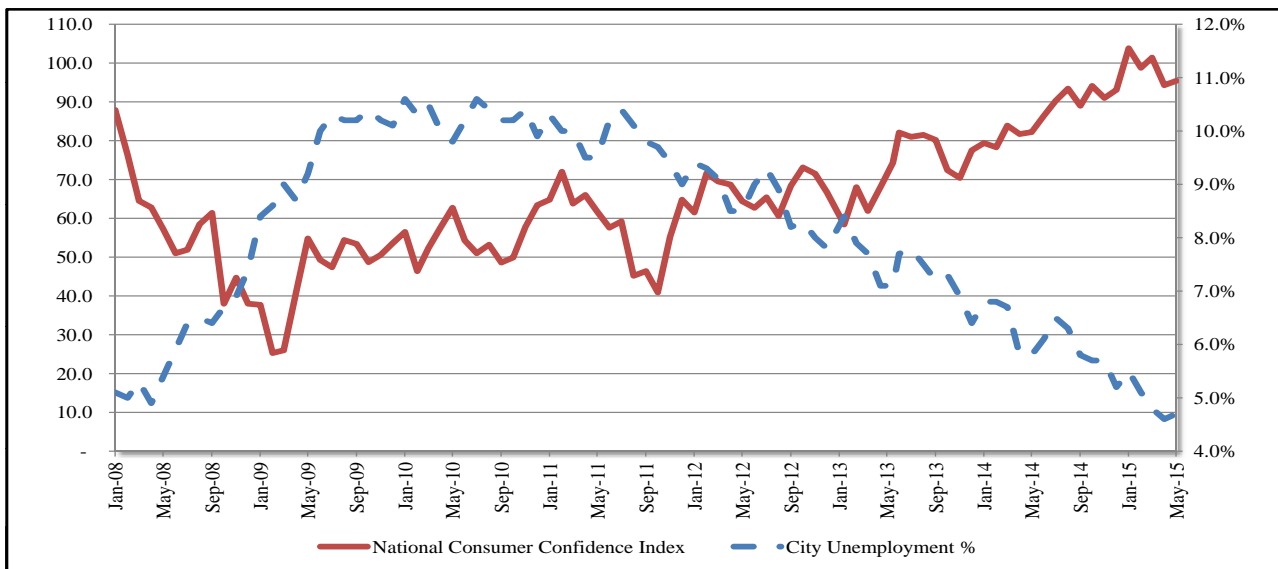
¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, HdL Companies, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, and Moody's Investor Services.

General Fund Revenues

of Fiscal Year 2015 due to expanded North American oil productions and gains in fuel efficiency. The direct revenue impact to the City due to lower fuel prices will continue to be closely monitored and has been considered for Fiscal Year 2016. The City's sales tax consultant, HdL Companies, reports that the impact of falling gas prices on the City's revenue may be partially offset by purchases of taxable items in other economic categories such as general consumer goods, restaurants and hotels, and vehicle sales. In addition to projected increases in property and sales tax, the Fiscal Year 2016 Adopted Budget for TOT is projected to increase by 6.0 percent based on anticipated growth in local tourism and business travel. In January 2014, the San Diego Tourism Authority (SDTA) resumed marketing San Diego as a preferred vacation and meeting destination, as well as expanded its advertising campaigns, contributing to the growth in local tourism and business travel, which has had a positive impact on the City's TOT receipts. Lastly, franchise fees are projected to increase in the Fiscal Year 2016 Adopted Budget primarily due to a projected 2.0 percent increase in San Diego Gas & Electric (SDG&E) franchise fee payments to the City while cable franchise fee payments are projected to remain flat. The four General Fund major revenues, including other General Fund revenues, are discussed in further detail in the sections following.

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At the onset of the economic recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 10.6 percent in January 2010. Following the end of the recession, the unemployment rate for the City of San Diego has continued to improve steadily, decreasing to 4.7 percent as of May 2015, resulting in one of the lowest rates in approximately eight years. The National Consumer Confidence Index has increased 86.5 percent from an index level low of 51.7 in March 2009 to 95.4 as of May 2015.

Figure 2: Consumer Confidence and Unemployment



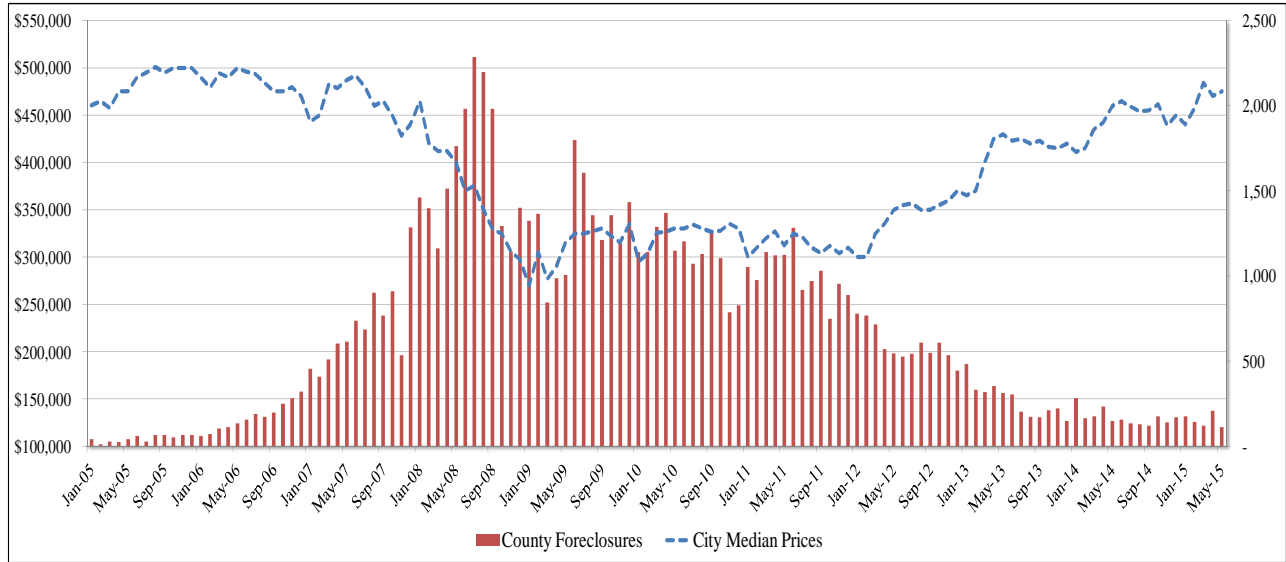
Source: The Conference Board, California Employment Development Department

While still below the pre-recession peak, citywide median home prices have increased from low levels in Fiscal Year 2009, and after stabilizing for several months have increased 3.3 percent from May 2014 to May 2015. The San Diego median home price as of December 2006 was \$470,000, which decreased to a low of \$270,000 in January 2009, and has subsequently increased to \$475,000

General Fund Revenues

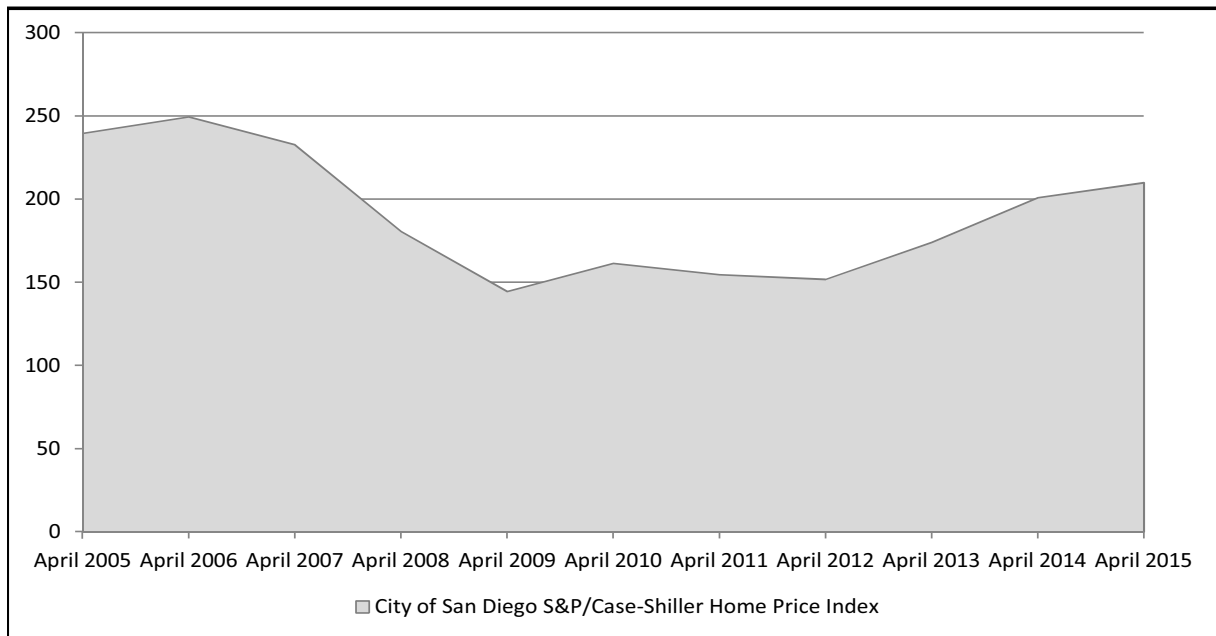
as of May 2015. In addition, the S&P/Case-Shiller Home Price Index also remains below the market peak of 250.34 in November 2005. The home price index is currently 208.92 as of March 2015, a 4.8 percent increase over the March 2014 index of 199.41.

Figure 3: City of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: S&P Dow Jones Indices LLC

Development of the Fiscal Year 2016 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and

General Fund Revenues

assumptions that were used in the preparation of the Fiscal Year 2016 Adopted Budget. In most cases, the indicators used to prepare the Fiscal Year 2016 Adopted Budget were as of May 2015.

Updated indicators are presented below as available:

- San Diego's unemployment rate was 4.7 percent as of May 2015, a decrease of 1.1 percent from the 5.8 percent unemployment rate as of May 2014 (State of California Employment Development Department).
- Home sales in the City of San Diego for the twelve month period (June 2014 - May 2015) totaled 15,364, which is a decrease of 4.0 percent from the 15,996 home sales from the prior twelve month period (June 2013 - May 2014) (HdL Companies).
- The median citywide home price as of May 2015 was \$475,000, which is an increase of 3.3 percent from the May 2014 median home price of \$460,000 (HdL Companies).
- The S&P/Case-Shiller Home Price Index for the City of San Diego was 208.92 as of March 2015, a 4.8 percent increase over the March 2014 index of 199.41.
- Countywide foreclosures for the twelve month period (June 2014 - May 2015) totaled 1,791 which is a decline of 26.6 percent from the previous twelve month period (June 2013 - May 2014) total of 2,440. Notices of default, an indicator of potential future foreclosure levels, totaled 5,707 for the twelve month period (June 2014 - May 2015), a decline of 14.3 percent from the 6,656 experienced in the previous twelve month period (June 2013 - May 2014) (San Diego County Assessor/Recorder/Clerk's Office).
- The National Consumer Confidence Index as of May 2015 was 95.4, which is an increase of 16.1 percent from the May 2014 index of 82.2 (The Conference Board).
- The Index of Leading Economic Indicators for San Diego County as of April 2015 was 138.9, which is an increase of 8.6 percent from the April 2014 index level of 127.9 (University of San Diego, Index of Leading Economic Indicators).
- The City's median income is forecasted to grow 12.2 percent from approximately \$50,000 to \$56,100 from calendar year 2010 to 2020 (San Diego Association of Governments).
- The State of California Consumer Price Index (CPI) used for Fiscal Year 2016 assessed property valuation was 1.9 percent (California Department of Finance).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 36.7 percent of the total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

**Total City Budget
\$497.8 million**

**General Fund Budget
\$470.1 million**

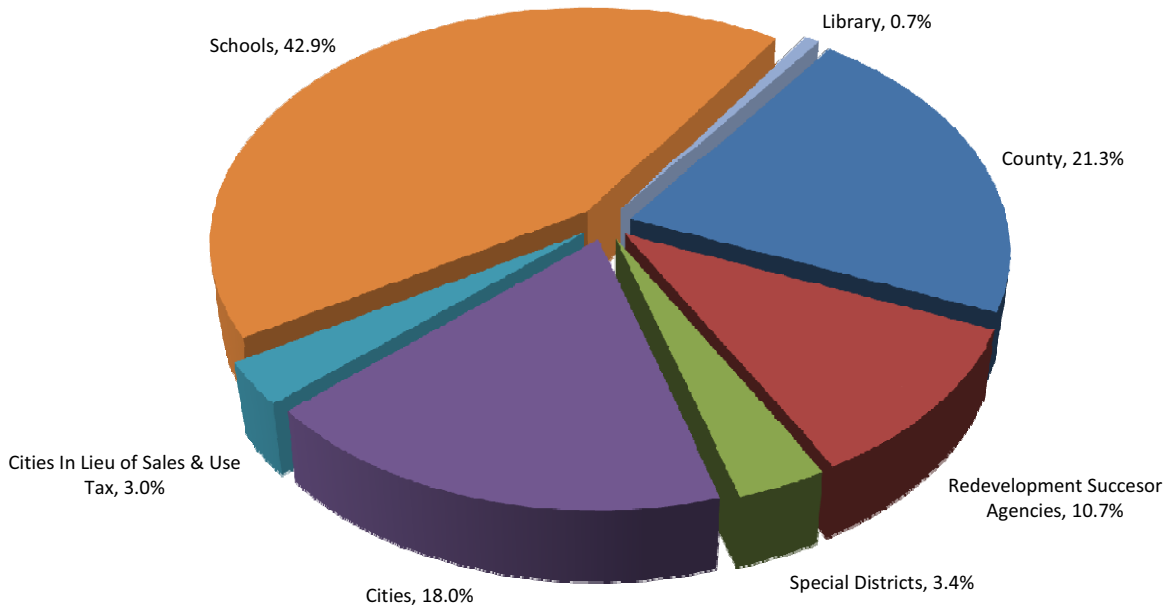
**Percent of General Fund
36.7 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$18.00 (with an additional \$3.00 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees,

General Fund Revenues

according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a special tax levy of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Figure 5: Fiscal Year 2015 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2016, the property tax administration fee for the City is estimated to be \$4.2 million, an increase of \$0.4 million over the FY 2015 Adopted Budget of \$3.8 million.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLFF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- As a result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB

General Fund Revenues

26. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. The City's residual tax sharing amount is estimated to be \$13.9 million in Fiscal Year 2016, an increase of \$1.0 million from the FY 2015 Adopted Budget of \$12.9 million.

- During Fiscal Year 2015, the San Diego County Auditor-Controller implemented a court decision in a lawsuit between Los Angeles Unified School District and the County of Los Angeles regarding the calculation of residual RPTTF distributions. As a result of the lawsuit, the ERAF will be included in the calculation of the property tax allocation base of the local school districts. The share of the school districts in statutory tax-sharing payments and residual balance distribution from the RPTTF will increase by multiple percentage points and the share of all other local taxing entities, including the City, will decrease collectively by a corresponding number of percentage points. The City's approximate share of the RPTTF residual balance has decreased from 21.2 percent to 17.5 percent.

Economic Trends

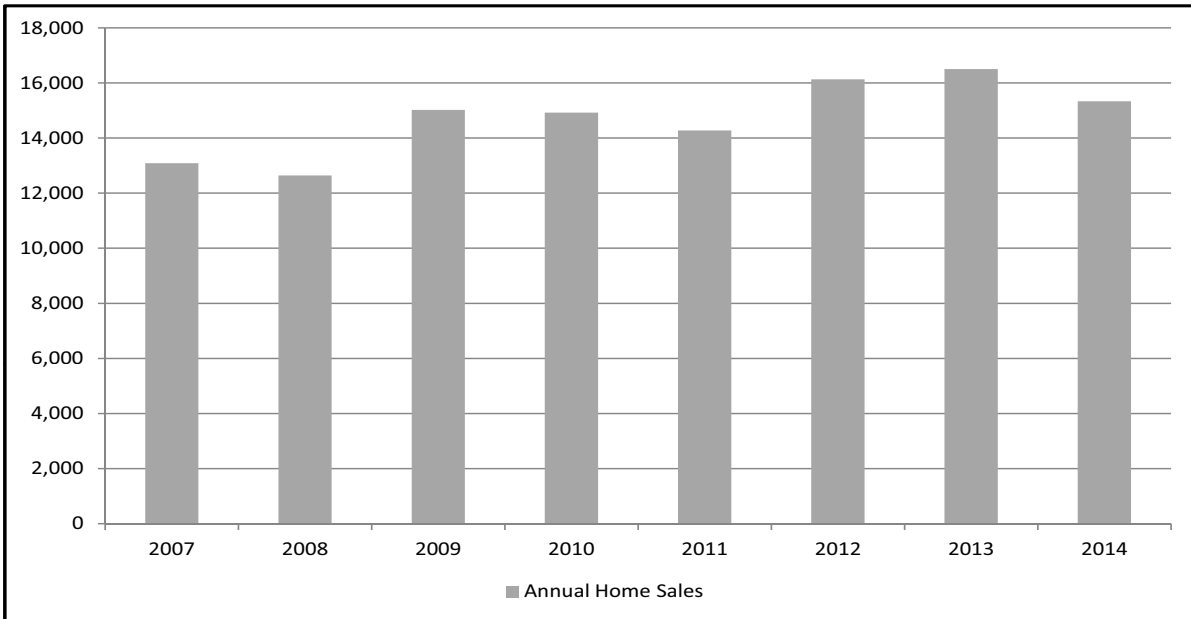
While the local residential housing market continued to experience improvement in Fiscal Year 2015, the growth rate for the Fiscal Year 2016 Adopted Budget is based on the entire calendar year 2014 of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. Due to this delay, property tax revenue does not fully reflect recent market activity.

The economic recession that began late in calendar year 2007 had a significant negative impact on median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, all of these indicators have improved. Countywide foreclosures in calendar year 2014 totaled 2,036, a decline of 37.1 percent over the prior twelve month period total of 3,236. Notices of default totaled 5,855 over the same time period, a decline of 23.1 percent from the calendar year 2013 count of 7,614. Less foreclosure activity strengthens the local real estate market as there are less homes selling as a short sale, at auction, or as a bank owned property. Typically, short sales, auctions, or bank owned properties sell at a lower price, and as a result, bring down the market's median home price. With fewer foreclosures on the market, homes are able to sell at full market value, thus supporting the median home price, and strengthening the local real estate market. In recent years, San Diego County has seen a larger share of notices and default and foreclosures in the market. It was this inventory that generated the increase in home sales in calendar year 2012 and 2013.

As a result of fewer foreclosures on the market, home sales in San Diego City decreased in calendar year 2014. The City recorded 15,337 sales, a 7.1 percent decrease over the calendar year 2013 home sales total of 16,505. However, the calendar year 2014 home sales were only 0.6 percent, or 98 home sales below the five year average home sales count of 15,435. Although total home sales decreased in calendar year 2014, the median home sales price increased. The median citywide home price for calendar year 2014 was \$446,000, which is an increase of 7.7 percent from the calendar year 2013 median home price of \$414,000. It is anticipated that the median home price in the City of San Diego will continue to improve during Fiscal Year 2016 as the number of foreclosed properties continues to decrease.

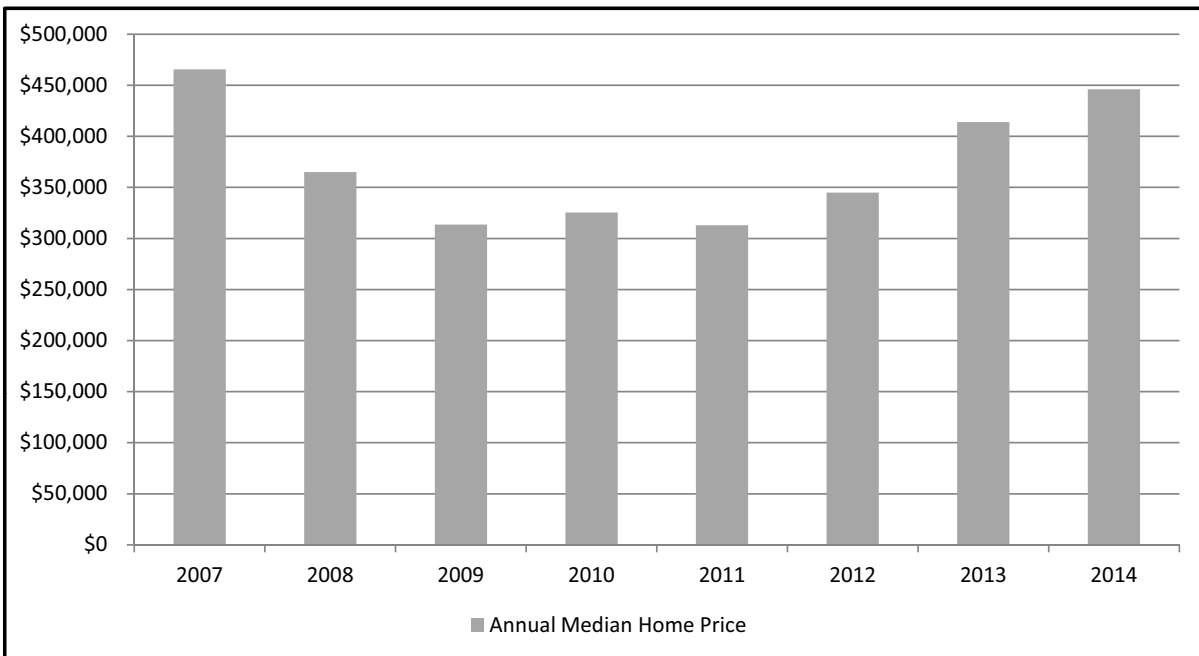
General Fund Revenues

Figure 6: City of San Diego Home Sales (calendar year)



Source: DataQuick Information Systems

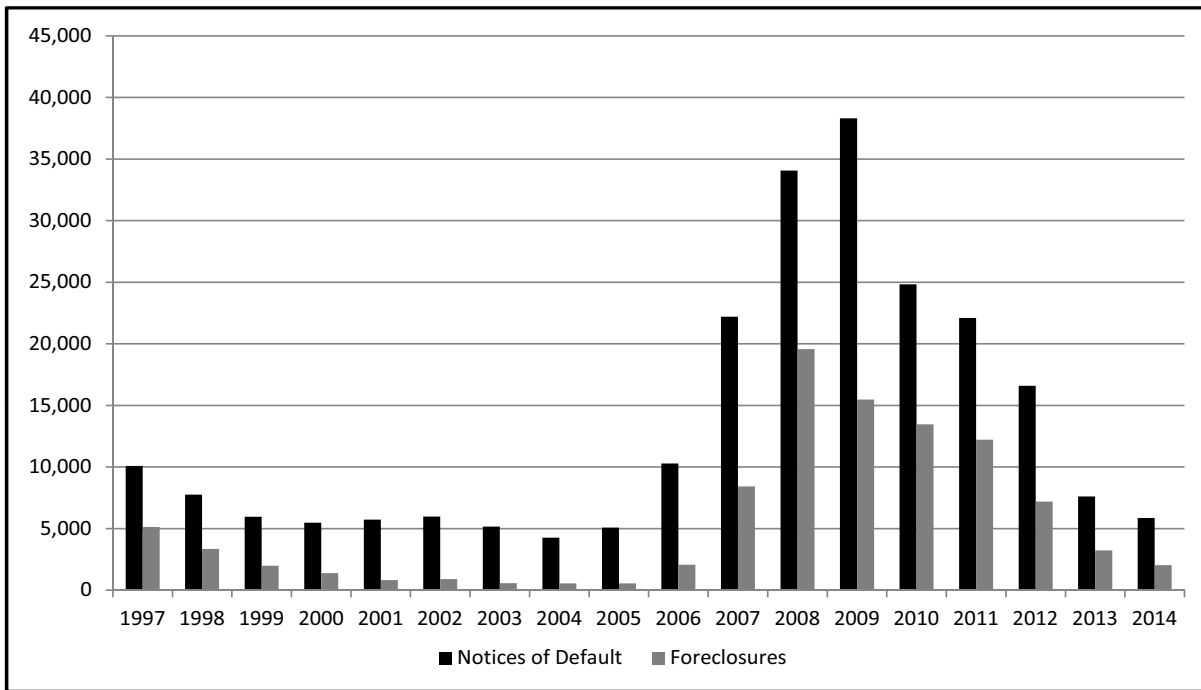
Figure 7: City of San Diego Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

General Fund Revenues

Figure 8: San Diego County Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell within a given year. As previously stated, a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2014 was 247.481, a 1.9 percent increase over the October 2013 CCPI of 242.63. The increase in the October 2014 CCPI, along with the 7.7 percent increase in the median home price is anticipated to drive the growth in assessed valuation, leading to the projected increase in the Fiscal Year 2016 property tax budget.

In addition to the continued steady growth of the local residential real estate market, the local commercial real estate market is showing signs of improvement as well. According to CB Richard Ellis, in the fourth quarter of calendar year 2014, office sale transactions exceeded \$550.0 million while calendar year 2014 total office sales surpassed \$2.0 billion, making it the highest sales volume recorded since 2007. Notable commercial sales in the City include the First Allied Plaza Tower selling for \$156.8 million and the Genesee Plaza for \$72.0 million. The San Diego retail market also saw an increase in sales activity throughout 2014 year as well.

Modest improvements to the labor market have caused unemployment levels to improve; lowering rates to near historical averages and contributing to the growth in the local real estate market. San Diego's unemployment rate decreased to 4.7 percent as of May 2015, an improvement of 1.1 percent from the May 2014 unemployment rate of 5.8 percent. The May 2015 unemployment rate is also an improvement of 5.9 percent from the January 2010 high of 10.6 percent. The State of California's unemployment rate was 6.2 percent as of May 2015.

General Fund Revenues

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for property tax is \$470.1 million, which assumes 5.0 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The \$470.1 million property tax budget consists of an estimated \$331.3 million in base property tax (Proposition 13), \$121.1 million "in-lieu of motor vehicle license fee" payment, \$3.8 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$13.9 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

The 5.0 percent growth rate projected for Property Tax in Fiscal Year 2016 is based on increases in the median home price, a positive 1.9 percent increase in California CPI in calendar year 2014, and fewer foreclosures. This positive growth rate is also attributed to an increase in Proposition 8 assessed valuation restorations and a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2016.

Table 3: Fiscal Year 2016 Adopted Property Tax Budget

	(in millions)	
Base Property Tax	\$	331.3
Property Tax "In-Lieu" of MVLFF		121.1
Tax Sharing Distribution		3.8
Residual Tax Sharing		13.9
Total Property Tax	\$	470.1

Sales Tax

Background

Sales tax is the City's second largest General Fund revenue source, representing 22.3 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

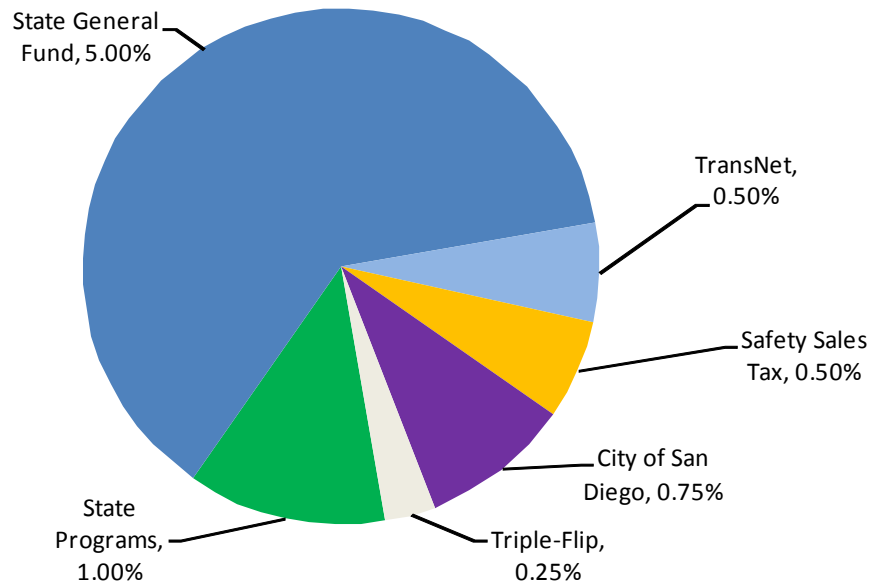
Total City Budget \$317.8 million
General Fund Budget \$285.8 million
Percent of General Fund 22.3 percent

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally, in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the

General Fund Revenues

State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

Economic Trends

The City of San Diego recognized a steady increase in sales tax revenue throughout Fiscal Year 2014 and this continued through the third quarter of Fiscal Year 2015. **Table 4: City of San Diego Calendar Year Sales Tax Revenue**, displays revenue for the first quarter of Calendar Year 2015 compared to the first quarter of Calendar Year 2014. As shown below, moderate to above average growth was experienced in general consumer goods, autos and transportation, food and drugs, business and industry, and restaurants and hotel sectors. Increases in these industry groups were offset by a slight dip in building and construction, while the fuel and service stations sector experienced a significant decline due to fuel prices remaining well below calendar year 2014 levels. Overall, the City experienced a positive growth in sales tax revenue.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	First Quarter 2014	First Quarter 2015	% Change
Autos and Transportation	\$ 7.6	\$ 8.0	5.9%
Building and Construction	\$ 4.0	\$ 4.0	-0.5%
Business and Industry	\$ 8.1	\$ 8.9	9.6%
Food and Drugs	\$ 2.6	\$ 2.7	4.0%
Fuel and Service Stations	\$ 5.9	\$ 4.3	-27.7%
General Consumer Goods	\$ 13.6	\$ 13.9	2.2%
Restaurants and Hotel	\$ 9.7	\$ 10.6	9.0%

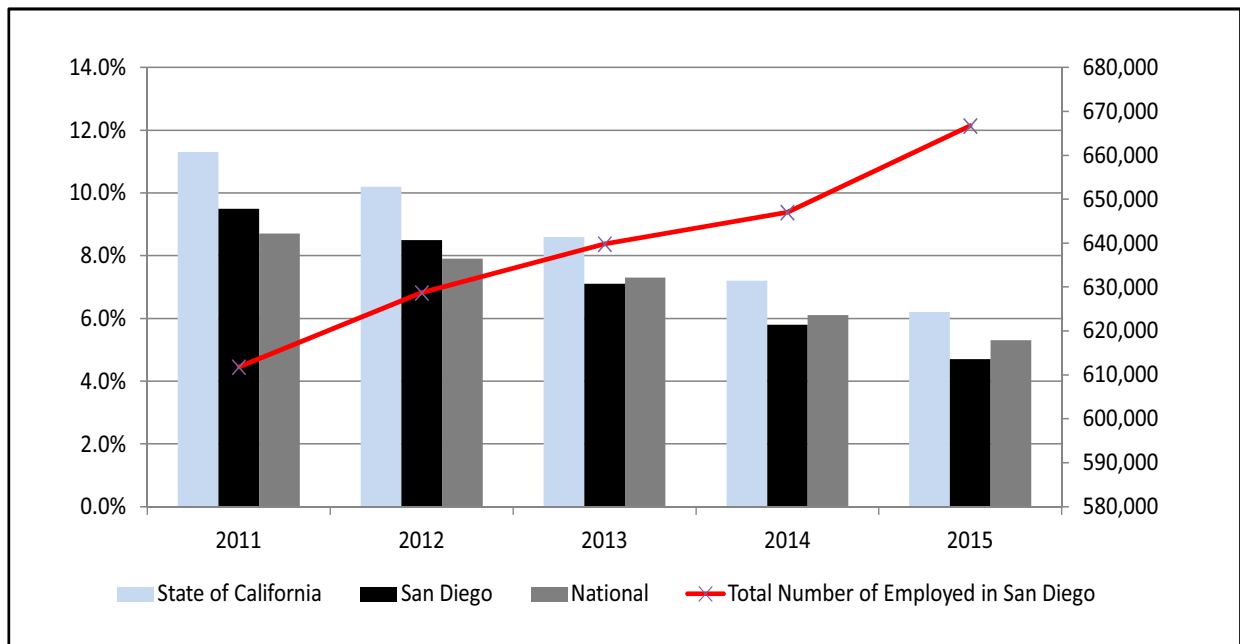
Source: HdL Companies

General Fund Revenues

The decrease in fuel price which began in July 2015 was experienced across the nation primarily due to expanded North American oil production and gains in fuel efficiency. The City's sales tax consultant, HdL Companies, reports that the impact of falling gas prices on the City's revenue may be partially offset by purchases of taxable items in other economic categories, such as general consumer goods, restaurants and hotels, and vehicle sales. In addition, sales tax revenue from the countywide use tax pools has increased due to the continuing shift to online shopping. The City of San Diego retains nearly half of the use tax revenue generated in the countywide pools from online sales. Based on current trends, it is projected that consumer spending will continue to grow in Fiscal Year 2016 although the rate of growth is anticipated to be slightly lower than the last fiscal year.

According to the most recent forecast (May 2015) from the State Board of Equalization, statewide taxable sales were forecasted to have an average growth rate of 5.5 for Fiscal Year 2016. The UCLA Anderson Forecast projects average growth of 4.5 percent in taxable sales for California in Fiscal Year 2015. The National Retail Federation forecasts a 4.1 percent increase in retail sales for calendar year 2015, taking into account the effect of job growth, income growth, and modest recovery in home prices on the economy. Despite the State's and UCLA Anderson's forecasts of statewide taxable sales, the City is forecasting a moderate 4.0 percent growth rate for Fiscal Year 2016 based on a recent stabilizing in the growth of income and employment. In May 2015, the California Employment Development Department reported San Diego's unemployment rate at 4.7 percent and the State of California's unemployment rate at 6.2 percent, as shown in **Figure 10: Unemployment Rates (May 2015)**. The City of San Diego's unemployment rate is better than the national unemployment rate of 5.3 percent as of May 2015.

Figure 10: Unemployment Rates (May 2015)



Source: State of California, Employment Development Department

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for Sales Tax of \$285.8 million is based on the Fiscal Year 2015 year-end projection and assumes 4.0 percent growth for Fiscal Year 2016.

General Fund Revenues

End of The Triple-Flip

The Fiscal Year 2016 Adopted Budget for sales tax revenue includes the property tax reimbursement that the City receives as a result of voter approved Proposition 57, the California Economic Recovery Bond Act, also known as the triple-flip. The triple-flip mechanism is a shift of monies, as enacted by the State in Fiscal Year 2005, whereby local governments were required to shift one-quarter of one cent of the Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax. The shifted sales tax revenue was used to pay debt service related to the economic recovery bond issuance of \$15.0 billion which allowed the State to reduce the operating budget deficit

The State's Economic Recovery Bonds are expected to be paid off in July 2016, thus bringing the triple-flip to an end. Once paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the quarter-cent sales tax that was diverted to the State by the triple-flip. It is anticipated the City will revert back to the full one-cent Bradley Burns tax rate beginning January 1, 2016 and will begin receiving these allocated payments directly from the State Board of Equalization starting in March 2016 for the first quarter of calendar year 2016 taxable sales. Due to the City's accrual practices, receiving the full one-cent Bradley-Burns is anticipated to result in an increase of \$12.3 million in sales tax revenue recognized in Fiscal Year 2016.

Table 5: Fiscal Year 2016 Adopted Sales Tax Budget (in millions)

Sales Tax Revenue		232.8
Triple Flip Property Tax Reimbursement		53.0
Total Sales Tax	\$	285.8

According to the University of San Diego Index of Leading Economic Indicators, consumer confidence has grown significantly from calendar year 2014 and into calendar year 2015 as unemployment rates continue to improve. Unemployment rates, consumer spending, other economic indicators have been factored into the moderate 4.0 percent growth rate assumed in the Fiscal Year 2016 Adopted Budget.

Safety Sales Taxes

Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1993. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. California Government Code Section 30051 requires each County Auditor to allocate the revenues in each County's Public Safety Augmentation

Total City Budget \$9.2 million
General Fund Budget \$7.8 million
Percent of General Fund 0.6 percent

Fund to the county and each city in that county based on proportionate share of net property tax loss due to the Educational Augmentation Revenue Funds (ERAF). The City of San Diego receives approximately 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis. Neighboring jurisdictions within the County of San Diego collectively receive

General Fund Revenues

approximately 2.5 percent, and the remaining 94.4 percent is retained by the County to support region-wide public safety services provided by the County Sheriff, the District Attorney, and Probation.

In an effort to increase transparency, the City created the Public Safety Services and Debt Service Fund in Fiscal Year 2012 as a special revenue fund with the purpose of tracking expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder will be distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

Fiscal Year 2016 Adopted Budget

Safety sales tax revenue is budgeted and collected in the special revenue fund, Public Safety Services and Debt Service. The Fiscal Year 2016 Adopted Budget for safety sales tax of \$9.2 million is based on the Fiscal Year 2015 year-end projection and assumes a 4.0 percent growth rate for Fiscal Year 2016. In Fiscal Year 2016, approximately \$1.4 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining \$7.8 million will be equally distributed between the Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Transient Occupancy Tax (TOT)

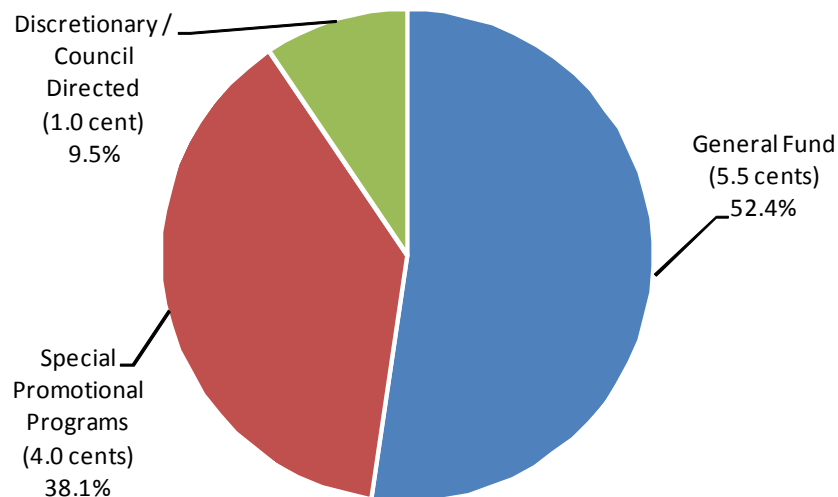
Background

Transient occupancy tax (TOT) makes up 8.0 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient's stay is less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Total City Budget \$195.0 million
General Fund Budget \$102.2 million
Percent of General Fund 8.0 percent

General Fund Revenues

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism and overnight visitor growth in Fiscal Year 2015 has outperformed Fiscal Year 2014. Visitor trends are expected to continue growing through calendar years 2015 and 2016 although the growth is projected at a slightly slower pace, according to the December 2014 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). In addition, San Diego tourism growth in the second half of Fiscal Year 2015 exceeded expectations indicating a stronger peak season which is projected to carry into Fiscal Year 2016. Reinstatement of Tourism Marketing District (TMD) funds to the SDTA for promoting San Diego occurred in January 2014.

Overall, visitor growth in the San Diego region during calendar years 2015 and 2016 is projected at 2.6 percent and 2.5 percent, respectively, with overnight visitor growth of 1.5 percent and 1.9 percent during the same periods. Growth in room demand is projected to be 3.2 percent and 1.9 percent for calendar years 2015 and 2016, respectively. Very little expansion in room supply occurred during the economic recession and, as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand and only a slight increase in the room supply. The average daily rate (ADR) is expected to reach \$150.52 for calendar year 2015, a 5.6 percent increase over calendar year 2014, and \$160.35 in calendar year 2016, an increase of 6.5 percent over calendar year 2015 projections. The overall hotel occupancy rate is anticipated to increase to 76.3 percent in calendar year 2015 from 74.7 percent in calendar year 2014. Total occupancy is projected to increase to 76.7 percent in calendar year 2016.

San Diego hotels total approximately 309 with nearly 43,379 hotel rooms of which 41,198 are part of the TMD. Approximately 1,258 new hotel rooms are expected to be added within the City limits by the end of calendar year 2016. This includes four and five star hotels with 541 rooms to be completed in 2015 and an additional 717 rooms to be completed in 2016.

Table 6 illustrates hotel performance in San Diego since calendar year 2012 and projections for calendar years 2015 and 2016.

General Fund Revenues

**Table 6: 2011 - 2015 San Diego County Tourism
San Diego County Visitor Industry**

	CY 2012	CY 2013	CY 2014	CY 2015 ¹	CY 2016 ¹
Visitors					
Total Visits (millions)	32.3	33.1	33.8	34.6	35.5
Overnight Visits (millions)	16.1	16.4	17.0	17.2	17.5
Hotel Sector					
Avg. Occupancy	70.5%	71.6%	74.7%	76.3%	76.7%
Avg. Daily Rate	\$ 131.22	\$134.94	\$ 142.61	\$ 150.52	\$ 160.35
Rev PAR ²	\$ 92.56	\$ 96.61	\$ 106.46	\$ 114.78	\$ 123.04
Room Demand (growth)	2.8%	2.4%	5.7%	3.2%	1.9%

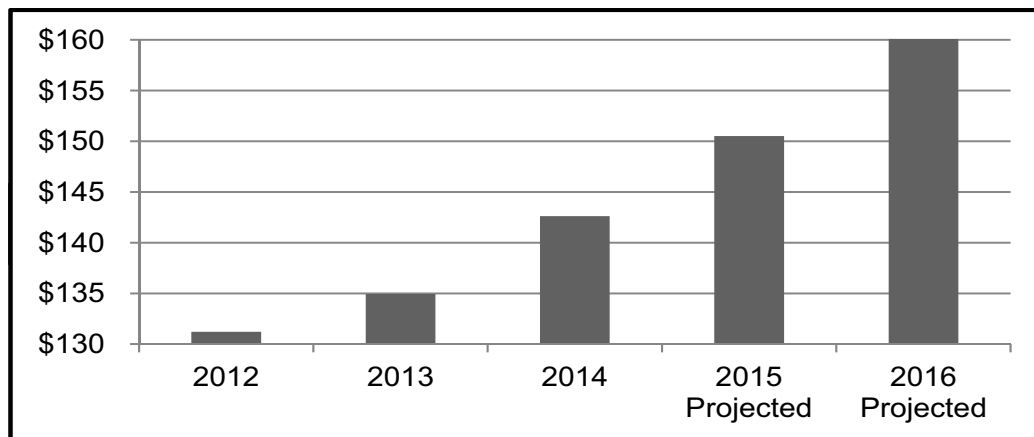
Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2014

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

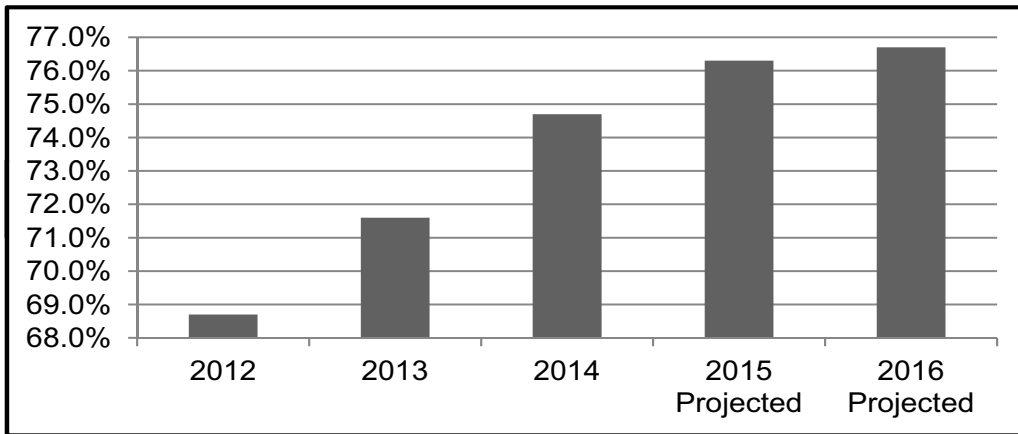
Figure 12 and **Figure 13** illustrate hotel Average Daily Rates and hotel Occupancy rates, respectively, in San Diego since calendar year 2012 and projections for calendar years 2015 and 2016.

Figure 12: San Diego Hotel Average Daily Rate (calendar year)



General Fund Revenues

Figure 13: San Diego Hotel Occupancy Rate (calendar year)



Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for transient occupancy tax is \$195.0 million, which incorporates a 6.0 percent growth rate over the Fiscal Year 2015 year-end projection. Of the \$195.0 million, \$102.2 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

The TOT revenue estimate for Fiscal Year 2016 is based on the growth in receipts experienced over the past two calendar years and projections for continued increases in overnight visitors. As a result, growth in TOT receipts is expected to continue through the remainder of calendar year 2015 and into 2016.

Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Total City Budget	\$8.4 million
General Fund Budget	\$8.4 million
Percent of General Fund	0.7 percent

General Fund Revenues

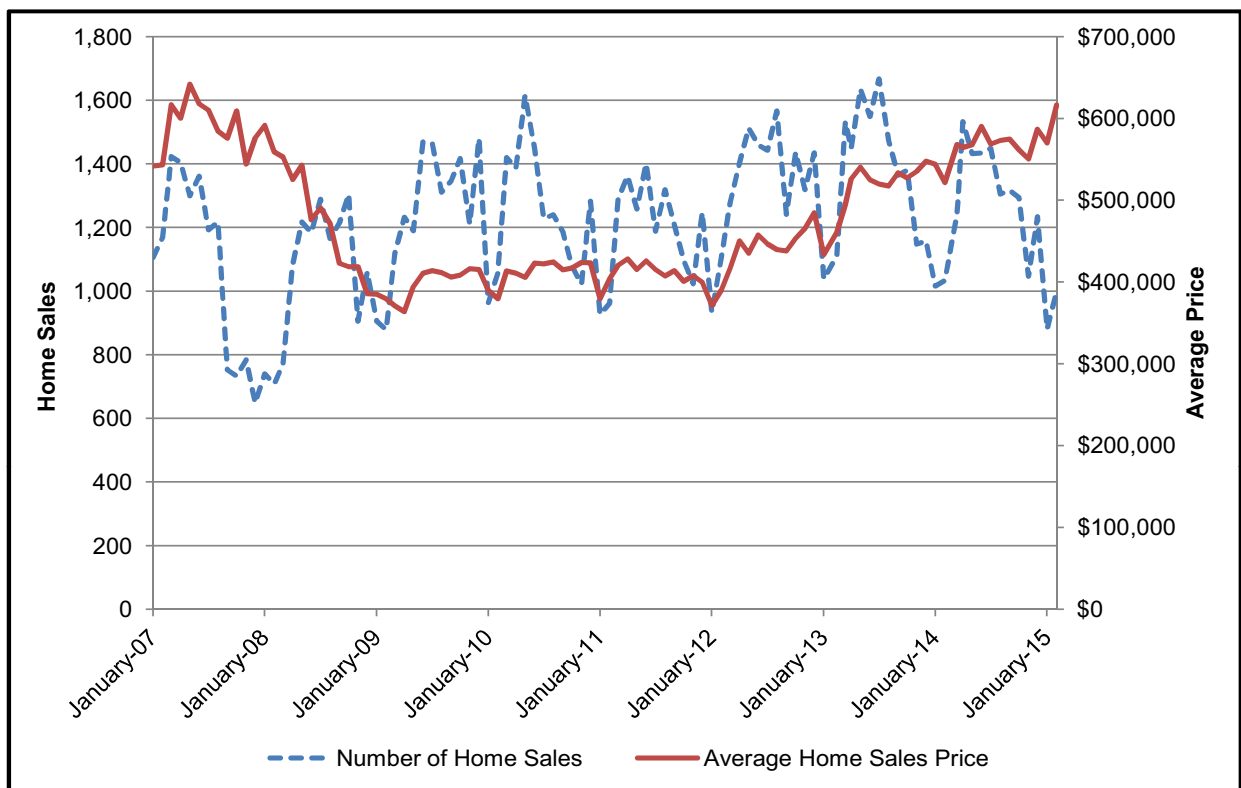
Economic Trends

The Fiscal Year 2016 Adopted Budget for property transfer tax reflects the market conditions and trends from the most recently available economic data. The City previously used countywide home sales and median home price data, however data specific to the City is now available. In the twelve month period ending May 2015, home sales in the City of San Diego totaled 1,474 which is an increase of 2.9 percent from the prior twelve month period total of 1,432. The median citywide home price for May 2015 was \$475,000 which is an increase of 3.3 percent from the May 2014 home price of \$460,000. The City continues to use countywide foreclosure data and foreclosure activity has decreased 6.0 percent in the twelve month period ending May 2015. The current volume of home sales and home prices greatly influence property transfer tax revenue, therefore, unlike property tax revenue, property transfer tax reflects current economic conditions without a lag time.

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for property transfer tax of \$8.4 million is based on the Fiscal Year 2015 year-end projection, which assumes 3.0 percent growth for Fiscal Year 2016. The positive growth rate is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2016.

Figure 14: City of San Diego Home Sales



Source: DataQuick Information Systems

General Fund Revenues

Franchise Fees

Background

Franchise fee revenue makes up 6.3 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E and cable companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

Total City Budget \$189.6 million
General Fund Budget \$80.8 million
Percent of General Fund 6.3 percent

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.53 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines as approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2016 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2016 Adopted Budget for SDG&E franchise fee revenue of \$64.6 million is based on the Fiscal Year 2015 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2016. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

In accordance with the City Charter, 25.0 percent of revenue received from SDG&E, or \$16.2 million, is to be deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for maintenance in Fiscal Year 2016. The remaining revenue balance of approximately \$48.5 million received from SDG&E franchise fees is allocated to the General Fund.

CABLE COMPANIES. The Fiscal Year 2016 Adopted Budget for cable franchise fee revenue of \$18.6 million is based on the Fiscal Year 2015 year-end revenue projection and assumes a 0.0 percent growth rate for Fiscal Year 2016. The projected growth rate of 0.0 percent is based on the average growth of actual receipts in previous years.

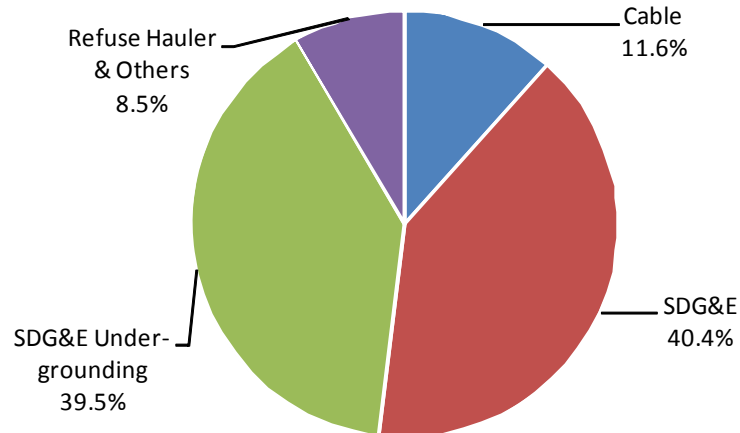
REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2016 Adopted Budget for refuse hauler franchise fee revenue from private refuse haulers of \$9.6 million is based on the Fiscal Year 2015 year-end revenue projection. The City also anticipates to receive \$2.4 million in franchise fees from the EDCO and Sycamore Landfill facilities in Fiscal Year 2016, which is a decrease of \$0.6 million from the Fiscal Year 2015 Adopted Budget due to the transfer of this revenue from the General Fund to the Recycling Enterprise Fund. Additionally, \$1.3 million in revenue related to the

General Fund Revenues

Police Department vehicle tow program and \$0.4 million from other franchise fee sources is anticipated in Fiscal Year 2016.

UNDERGROUNDING UTILITY FEE.¹ The Fiscal Year 2016 Adopted Budget for SDG&E undergrounding utility fee revenue of \$63.2 million is based on the current Fiscal Year 2015 year-end revenue projection and assumes a 2.0 percent growth rate for Fiscal Year 2016. This revenue is budgeted in the Underground Surcharge Fund.

Figure 15: Franchise Fee Revenue Breakdown



Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

Total City Budget	\$74.9 million
General Fund Budget	\$24.1 million
Percent of General Fund	1.9 percent

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for licenses and permits is \$24.1 million or 1.9 percent of the General Fund revenue budget. The Fiscal Year 2016 Adopted Budget is \$0.4 million or 1.5 percent less than the Fiscal Year 2015 Adopted Budget primarily due to a \$0.6 million re-categorization of the Park and Recreation Department's Developed Regional Park grounds user fees to the Charges for Services category. The decrease is offset by an increase of \$0.2 million in Business Tax Program revenue and Pawnshop/Secondhand Dealer user fee revenue, both as a result of increased compliance.

¹ On March 9, 2015, the City received a claim seeking the refund of all franchise fee surcharges related to the undergrounding utility program. The claimant alleges the franchise fee surcharges are not franchise fees, but rather are taxes illegally imposed in violation of the California Constitution and the City Charter. The claim does not involve the franchise fees received as revenue in the General Fund or Environmental Growth Funds.

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for fines, forfeitures, and penalties revenue is \$29.7 million or 2.3 percent of the General Fund revenue budget. The Fiscal Year 2016 Adopted budget is also \$0.8 million or 2.6 percent greater than the Fiscal Year 2015 Adopted Budget.

Total City Budget
\$30.7 million

General Fund Budget
\$29.7 million

Percent of General Fund
2.3 percent

The increase in the Fiscal Year 2016 Adopted Budget for fines, forfeitures, and penalties is primarily due to a projected \$0.5 million increase in collection referral fee revenue as a result of these fees being collected by the Department of Motor Vehicles at the time of the offenders drivers license renewal. Additionally, a \$0.2 million increase in parking citation revenue is projected as a result of increased enforcement of hospitality zone parking meters in the Gaslamp Quarter.

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for City Pueblo lands.

Total City Budget
\$69.0 million

General Fund Budget
\$45.8 million

Percent of General Fund
3.6 percent

The threshold amount of Mission Bay rents and concession revenues that is to be placed into the General Fund for use in any municipal purpose without restriction was reduced from \$23.0 million and set at \$20.0 million by the City Charter beginning in Fiscal Year 2015. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for rents and concessions revenue is \$45.8 million or 3.6 percent of the General Fund revenue budget. This represents a \$0.1 million or 0.3 percent decrease from the Fiscal Year 2015 Adopted Budget. The decrease in revenue is primarily attributable to a \$1.4 million reduction in lease revenue generated from rents and concessions in Mission Bay Park. This decrease in revenue is offset by an increase of \$0.7 million in anticipated revenue from two hotel leases in the Pueblo Lands and an increase of \$0.6 million in other rents and concessions.

Mission Bay Park rents and concessions are projected to generate \$28.7 million in Fiscal Year 2016, as compared to the Fiscal Year 2015 Adopted Budget of \$30.0 million, which is a decrease of \$1.4

General Fund Revenues

million. The decrease in Mission Bay Lease revenue is primarily due to the marine life captivity controversy affecting Sea World attendance. In Fiscal Year 2016, pursuant to the City Charter, the Mission Bay Park rents and concessions above the threshold of \$20.0 million will be budgeted in the San Diego Regional Park Improvements Fund and Mission Bay Improvements Fund in the amounts of \$2.5 million and \$6.2 million, respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has strengthened. At the March 18, 2015 Federal Open Market Committee (FOMC) meeting, the Committee removed prior statement language referencing specific time-based thresholds in favor of setting monetary policy at each meeting based on the latest economic data. This change will inherently make predicting future monetary policy from the FOMC less predictable and increase market volatility in the near term.

It is expected that the FOMC will begin normalizing interest rates in late calendar year 2015, but the timing remains uncertain. Given the moderate inflation levels, the pace of future rate increases is likely to remain slow over the next calendar year.

Interest Earnings Outlook

When the FOMC embarks upon a rate normalization cycle, interest earnings for Fiscal Year 2016 and beyond should begin a slow and steady rise. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from this outlook.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for revenue from federal and other agencies is \$6.9 million or 0.5 percent of the General Fund

Total City Budget \$41.4 million
General Fund Budget \$6.9 million
Percent of General Fund 0.5 percent

General Fund Revenues

revenue budget. This represents an approximate \$2.6 million or 27.6 percent decrease from the Fiscal Year 2015 Adopted Budget. The decrease from the Fiscal Year 2015 Adopted Budget is primarily attributable to a \$2.1 million redistribution of Citizens for Public Safety (COPS) grant revenue within the San Diego Police Department to a special revenue fund and a decrease of \$0.5 million within the Economic Development Department due to the dissolution of the Enterprise Zone Program by the State.

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Total City Budget \$1,301.9 million
General Fund Budget \$129.6 million
Percent of General Fund 10.1 percent

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for charges for current services revenue is \$129.6 million or 10.1 percent of the General Fund revenue budget. This represents a net increase of \$8.9 million or 7.4 percent from the Fiscal Year 2015 Adopted Budget primarily due to a projected increase of \$4.6 million in the Transportation and Storm Water Department related to reimbursements of work anticipated to be completed on Capital Improvement Program (CIP) projects. In addition, the Park and Recreation department is anticipated to receive a combined \$2.4 million increase in reimbursements from the Transient Occupancy Tax (TOT) revenue for tourism support related activities, revenue from the new Park de la Cruz Community Center, and revenue from user fee revisions. Lastly, an increase of \$1.4 million is due to Task Force revenue in the San Diego Police Department.

Other Financial Sources & Uses

Background

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

Total City Budget \$160.7 million
General Fund Budget \$93.6 million
Percent of General Fund 7.3 percent

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for other financial sources & uses revenue is \$93.6 million or 7.3 percent of the General Fund revenue budget. This represents an approximate \$16.5 million or 21.4 percent increase from the Fiscal Year 2015 Adopted Budget. Other financial sources & uses revenue category is mainly generated from the transfers from other funds. The increase in transfers from other funds is primarily due to a \$7.1 million increase in the San Diego Police Department as a result of the transfer of fund balance from the Police Decentralization Fund and the financing of the Computer Aided Dispatch (CAD) system replacement project. An increase of \$1.4 million in

General Fund Revenues

TransNet revenue and \$2.9 million in Gas Tax revenue is also anticipated to be transferred into the Transportation and Storm Water Department. Additionally, there is an increase of \$1.3 million in the Park and Recreation Department as a result of increased transfers from the Environmental Growth Fund and the TOT 4.0 Cent reimbursement of safety and maintenance of tourism related facilities. Lastly, there is a net \$3.1 million increase of \$3.7 million in the Tobacco Settlement revenue as a result of a one-time fund balance transfer, an increase of \$1.6 million due to the transfer of parking revenue to the General Fund from the Concourse and Parking Garages Operating Fund as a result of the City's acquisition of Civic Center Plaza, and other miscellaneous transfers.

Other Revenue

Fiscal Year 2016 Adopted Budget

The Fiscal Year 2016 Adopted Budget for other revenue is \$4.6 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$0.2 million or a 4.3 percent increase from the Fiscal Year 2015 Adopted Budget. Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The increase for Fiscal Year 2016 is mainly attributable to anticipated increases in revenue generated from ambulance fuel reimbursements in the Fire-Rescue Department.

Total City Budget \$20.9 million
General Fund Budget \$4.6 million
Percent of General Fund 0.4 percent

State of California Budget Impacts

On June 19, 2015, Governor Brown signed the 2015-2016 Budget Act appropriating \$167.6 billion, including \$115.4 billion in the General Fund. The enacted budget marks the first budget since Proposition 2, the budget reserve and debt payment measure, was approved by voters in November 2014. Under Proposition 2, spikes in revenue from capital gains will be used to build the state's Rainy Day reserve and retire outstanding debts and liabilities. As in the 2015-2016 Governor's Proposed Budget, the primary focuses of spending increases were education and health and human services. Increases in education spending are a result of increases in Proposition 30 revenues, which implemented temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. Health care is demonstrated as a continued priority by an increase in appropriations to fund expansion of Medi-Cal benefits. Other actions in the 2015-2016 Budget Act that will impact the City are described below.

Redevelopment Agencies

As a result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. For Fiscal Year 2016, residual distributions from the RPTTF are projected to be \$13.9 million.

General Fund Revenues

Administering the orderly dissolution of almost 400 redevelopment agencies has been complex and time consuming. Oversight of the dissolution process has progressed to the point where the Budget proposes legislation to streamline the State review process to continue the wind-down activities. Specifically, the Governor's proposed dissolution legislation includes the following process changes:

- Transition all successor agencies from a biannual Recognized Obligations Payment Schedule (ROPS) process to an annual ROPS process as of July 1, 2016, when the successor agencies transition to a countywide oversight board.
- Establish a "Last and Final" ROPS process beginning September 2015. The Last and Final ROPS will be available only to successor agencies that have a Finding of Completion, are in agreement with Finance on what items qualify for payment, and meet other specified conditions. If approved by the Department of Finance, the Last and Final ROPS will be binding on all parties and the successor agency will no longer submit a ROPS to Department of Finance or the oversight board. The County Auditor Controller will remit the authorized funds to the successor agency in accordance with the approved Last and Final ROPS until each remaining enforceable obligation has been fully paid.

Other additions to the proposed redevelopment agency dissolution legislation included in the May Revision to the 2015-2016 Governor's Budget provide clarification on Highway Infrastructure Improvements and Reentered Agreements, Findings of Completion, and Property Tax "Override" Revenues, among others.

State Mandate Reimbursements

Current estimates in the 2015-2016 Budget Act indicate that a \$765 million payment will be made in order to fully satisfy the State's remaining pre-2004 mandate debt. Of the \$765 million, which is \$232 million more than what was estimated in the Governor's Proposed Budget, approximately 77 percent will go to counties, 22 percent to cities, and 1 percent to special districts. These funds will provide counties, cities, and special districts with general purpose revenue to reimburse costs associated with State mandated programs and services. The amount of reimbursement of pre-2004 mandates received by the City in July of Fiscal Year 2016 was \$2.1 million.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2015 that established the Tax Appropriations Limit for Fiscal Year 2016 at \$2,101,916,808. Using the Fiscal Year 2016 Proposed

General Fund Revenues

Budget and Fiscal Year 2016 May Revise, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be \$946.4 million, which was \$1.2 billion lower than the Gann Limit.

User Fees

User fees are charged for services provided by the City of San Diego to residents and businesses. The City's User Fee Policy provides guidelines for establishing a comprehensive user fee schedule and requires that the full cost of services be identified and all fees be categorized according to the level of cost recovery. The objective of the Policy is to bring existing fee levels in line with service costs to ensure that all reasonable costs incurred in the provision of services are being recovered.

The User Fee Policy also states that a comprehensive user fee study shall be conducted every three years. During Fiscal Year 2015, the City has completed a comprehensive study on all General Fund user fees. Fees proposed to be adjusted for Fiscal Year 2016 were approved by City Council on May 19, 2015. The Fiscal Year 2016 Adopted Budget includes a net increase of \$0.9 million in user fee revenues based on the adjustments presented by the following departments to the City Council.

- City Clerk
- City Treasurer
- Community & Legislative Services
- Development Services
- Fire-Rescue
- Library
- Park and Recreation
- Personnel
- Planning
- Police
- Public Utilities
- Real Estate Assets
- Transportation & Storm Water

A total of approximately 600 user fees were adjusted: 105 fees were eliminated, 184 fees were decreased, and 311 fees were increased. All adjustments are in compliance with California Proposition 26.



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



CASA DEL PRADO
THEATER

FY: 2016

General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2016 Adopted General Fund expenditures budget is \$1.29 billion, which represents an increase of \$85.6 million or 7.1 percent from the Fiscal Year 2015 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2014 to Fiscal Year 2016.

Table 1: General Fund Expenditure Summary Fiscal Years 2014 - 2016

	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Total General Fund Budget	1,253,645,817	1,202,422,436	1,288,039,029
Percent Change from Previous Year		(4.1)%	7.1%

Table 2 displays each of the personnel and non-personnel expenditure categories in the General Fund and includes the Fiscal Year 2014 Actual and Fiscal Year 2015 Adopted Budget, compared to the Fiscal Year 2016 Adopted Budget.

Table 2: Fiscal Year 2016 General Fund Expenditures - \$1.29 Billion (in millions)

Expenditure Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2015 - FY 2016 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 514.9	\$ 493.4	\$ 522.4	29.0	5.9%
Fringe Benefits	374.7	339.9	356.3	16.4	4.8%
PERSONNEL SUBTOTAL	889.5	833.3	878.7	45.4	5.4%
NON-PERSONNEL					
Supplies	28.1	27.0	28.7	1.6	6.1%
Contracts	196.7	188.1	220.3	32.2	17.7%
Information Technology	30.3	26.3	26.8	0.6	2.1%
Energy and Utilities	44.2	45.8	47.1	1.3	2.8%
Other	5.2	5.4	5.6	0.2	4.0%
Transfers Out	52.4	69.0	71.3	2.3	3.3%
Capital Expenditures	3.1	3.4	5.8	2.5	73.3%
Debt	4.0	4.1	3.7	(0.4)	(10.0)%
NON-PERSONNEL SUBTOTAL	364.1	369.1	409.4	40.2	10.9%
Total General Fund	\$ 1,253.6	\$ 1,202.4	\$ 1,288.0	85.6	7.1%

A discussion of the major changes within each of the expenditure categories is provided below, followed by detailed descriptions of the major service enhancements and other significant adjustments in the General Fund.

Personnel Cost

The General Fund Fiscal Year 2016 Adopted Budget includes a total of \$522.4 million for salaries and wages, and \$356.3 million for fringe expenditures, resulting in a total budget of \$878.7 million in personnel expenditures. Salaries and wages increased by \$29.0 million, primarily due to an increase

General Fund Expenditures

of \$16.6 million for the addition of new positions and the addition of \$10.2 million in overtime expenditures. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In the Fiscal Year 2016 Adopted Budget, General Fund positions increased by a net 324.19 FTE positions or 4.6 percent from the Fiscal Year 2015 Adopted Budget.

Table 3: General Fund FTE Position Summary Fiscal Years 2014 - 2016

	FY 2014 Adopted Budget	FY 2015 Adopted Budget ¹	FY 2016 Adopted Budget
Total General Fund Budgeted FTE Positions	7,267.50	6,975.29	7,299.48
Percent Change from Previous Year		(4.0)%	4.6%

¹ The Public Works - Engineering & Capital Projects Department was restructured from the General Fund to an internal service fund in Fiscal Year 2015.

The increase in positions is primarily due to additions in the following departments:

- net addition of 104.41 FTE positions in the Transportation & Storm Water Department primarily to comply with the requirements of the Municipal Storm Water Permit, manage the City’s low flow diversion program, and increase maintenance and repair of the City’s street and sidewalk infrastructure, including the implementation of the Mayor’s goal to repair 1,000 miles of streets in five years;
- net addition of 62.35 FTE positions in the Park & Recreation Department primarily to increase operating hours at 36 recreation centers from 45 to 60 hours per week and to support new Park & Recreation facilities coming online in Fiscal Year 2016;
- net addition of 44.49 FTE positions in the Police Department for sworn and civilian positions to support the rebuilding of San Diego’s Police Department;
- net addition of 28.69 FTE positions in the Library Department primarily to support expanded service hours at the Central Library and 23 branch libraries; and
- net addition of 21.00 FTE positions in the Public Works - General Services Department primarily for facilities maintenance that will help the City to address the backlog of plumbing, electrical, roof, HVAC, and other needs for General Fund owned and operated facilities.

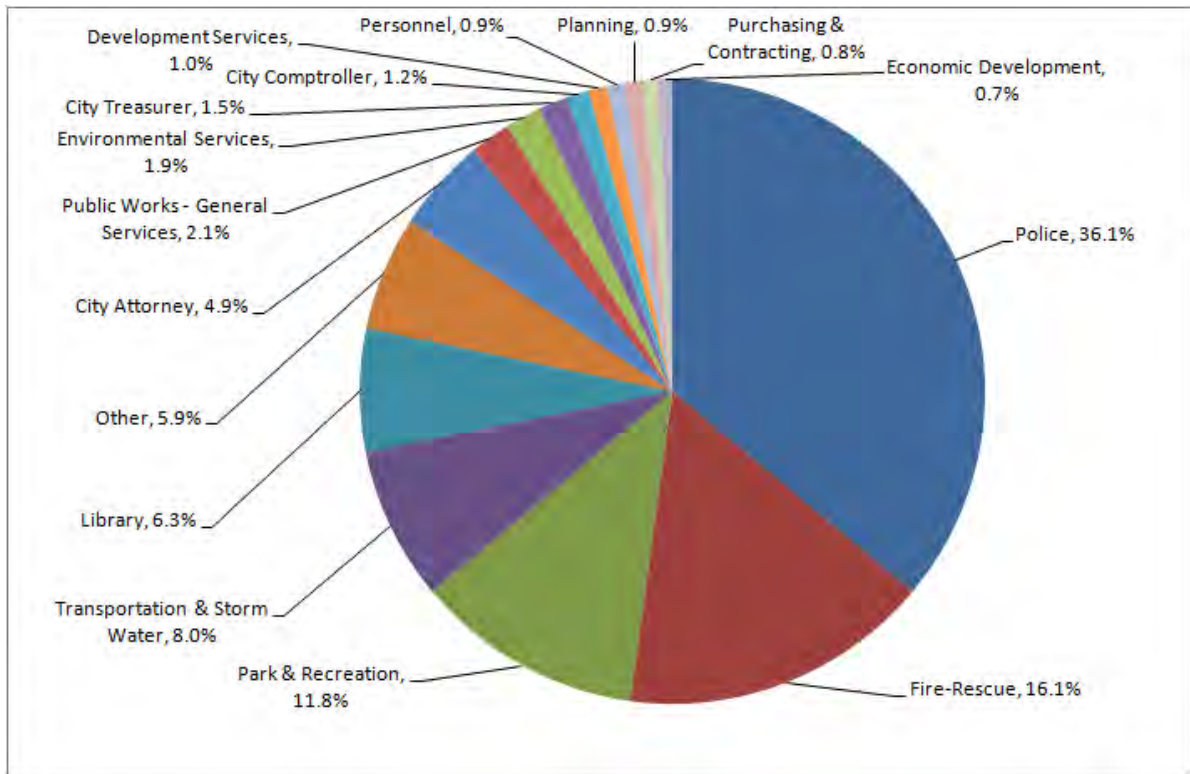
Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2016 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

The addition of overtime expenditures is primarily due to an increase of \$6.9 million in the Police Department for holiday premium pay and task force assignments and an increase of \$3.2 million in the Fire-Rescue Department to reflect increased staffing needs at the Eastside Mission Valley fire station, the Fast Response Squads, and the Skyline temporary fire station.

Figure 1 summarizes the Fiscal Year 2016 Adopted General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the “Other” category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

General Fund Expenditures

Figure 1: Fiscal Year 2016 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Public Works - Contracts, and Real Estate Assets.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Departments account for approximately 52.2 percent of the total budgeted positions in the General Fund for Fiscal Year 2016.

Fringe Benefits

The General Fund Fiscal Year 2016 Adopted Budget includes fringe benefit expenditures totaling \$356.3 million, which reflects a net increase of \$16.4 million or 4.8 percent from the Fiscal Year 2015 Adopted Budget. This increase is primarily due to increases in budgeted flexible benefit allotments resulting from non-pensionable benefit increases outlined in the labor contracts between the City and the City's six employee organizations. This includes an increase of \$5.0 million in flexible benefit increases in the Police Department as a result of the new Memorandum of Understanding between the City of San Diego and the San Diego Police Officers Association in Fiscal Year 2016. **Table 4** shows the change in fringe benefits in the General Fund from the Fiscal Year 2015 Adopted Budget by fringe type.

General Fund Expenditures

Table 4: Fiscal Year 2016 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FY 2015 - FY 2016 Change	Percent Change
Fixed					
Long-Term Disability	\$ 3,535,470	\$ 1,439,175	\$ 1,430,192	\$ (8,983)	-0.6%
Other Post-Employment Benefits	41,382,630	38,218,383	38,994,101	775,718	2.0%
Retirement ADC ¹	215,182,635	191,146,168	187,661,004	(3,485,164)	-1.8%
Risk Management Administration	6,149,539	5,966,520	6,956,110	989,590	16.6%
Unemployment Insurance	1,203,606	824,722	820,090	(4,632)	-0.6%
Unused Sick Leave	(50)	-	-	-	0.0%
Workers' Compensation	25,186,551	18,077,986	20,609,138	2,531,152	14.0%
Fixed Subtotal	292,640,380	255,672,954	256,470,635	797,681	0.3%
Variable					
Employee Offset Savings	7,874,866	8,022,340	6,619,059	(1,403,281)	-17.5%
Flexible Benefits	52,005,065	55,765,143	69,879,566	14,114,423	25.3%
Insurance	7,942	-	-	-	0.0%
Medicare	6,915,701	5,970,871	6,380,295	409,424	6.9%
Other	3,418	-	-	-	0.0%
Retiree Medical Trust	89,928	74,632	168,700	94,068	126.0%
Retirement 401 Plan	220,597	197,297	208,582	11,285	5.7%
Retirement DROP	1,843,450	1,729,527	1,667,620	(61,907)	-3.6%
Retirement Offset Contribution	8,444	-	-	-	0.0%
Supplemental Pension Savings Plan	13,042,113	12,466,368	14,882,061	2,415,693	19.4%
Variable Subtotal	82,011,524	84,226,178	99,805,883	15,579,705	18.5%
Fringe Benefits	\$ 374,651,904	\$ 339,899,132	\$ 356,276,518	\$ 16,377,386	4.8%

¹ Cheiron actuarial valuation as of June 30, 2014

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, building and electrical materials, among others. The Supplies category for the Fiscal Year 2016 Adopted Budget totals \$28.7 million, a net increase of \$1.6 million or 6.1 percent from the Fiscal Year 2015 Adopted Budget. The primary contributors to this net increase include:

General Fund Expenditures

- the addition of \$850,000 in the Transportation & Storm Water Department for asphalt and concrete materials for additional mill-and-pave work performed by existing staff;
- the addition of \$471,585 in the Fire-Rescue Department for the supplies and equipment needed for two additional Fire Academies; and
- the addition of \$300,000 in the Park & Recreation Department for playground repairs.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2016 Adopted Budget totals at \$220.3 million, a net increase of \$32.2 million or 17.7 percent from the Fiscal Year 2015 Adopted Budget. The largest contributors to this net increase include:

- the addition of \$5.3 million across General Fund departments for SAP support, primarily due to the implementation of the Enterprise Asset Management (EAM) project;
- the addition of \$5.1 million in the Police Department due to the transfer of the functions of the Police Decentralization Fund to the General Fund. This addition is partially offset by a reduction of \$3.7 million in the transfer out expenditure category since the Police Decentralization Fund will be closed in Fiscal Year 2016;
- the addition of \$4.1 million in the Citywide Program Expenditures Department for the annual pay-as-you-go funding for Public Liability Claims and the one-time cost for the settlement with the De Anza Homeowners' Association;
- the addition of \$3.7 million in expenditures in the Transportation & Storm Water Department related to the Municipal Storm Permit and Flood Risk Management;
- a net increase of \$3.2 million in the Citywide Program Expenditures Department for rent expenses, primarily related to the increased rent payments for the lease of office space at Civic Center Plaza;
- the addition of \$2.4 million in the Citywide Program Expenditures Department for elections;
- the net addition of \$2.1 million in expenditures in the Transportation & Storm Water Department for Low Flow Diversion payments to the Public Utilities Department;
- the addition of \$2.0 million in the Park & Recreation Department for Park Improvement Projects;
- the addition of \$1.6 million in the Transportation & Storm Water Department for additional contractual tree maintenance funding;
- the addition of \$1.1 million in the Police Department for Police air support maintenance;
- the addition of \$1.0 million in the Real Estate Assets Department for tenant improvements and relocation of staff in various departments; and
- the addition of \$600,000 in the Transportation & Storm Water Department for a sidewalk repair grinding contract.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2016 Adopted Budget totals \$26.8 million, and reflects a net

General Fund Expenditures

increase of \$551,876 or 2.1 percent from the Fiscal Year 2015 Adopted Budget. The primary contributors to this net increase include:

- the addition of \$622,208 for the procurement and support of the Purchasing & Contracting bid processing database;
- the addition of \$220,000 for the implementation of the SAP Catalog;
- the addition of \$333,281 for the one-time implementation of the second phase of the Computer Aided Dispatch system virtualization;

These increases are partially offset by the reduction of approximately \$661,000 in fixed costs related to the data center as a result of the centralization and consolidation of data center infrastructure.

Energy and Utilities

The Energy and Utilities category includes the General Fund's cost for electricity, fuel, gas, and other utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2016 Adopted Budget totals \$47.1 million, and reflects a net increase of \$1.3 million or 2.8 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the addition of \$2.7 million in electric services as a result of increased electricity rates and consumption. The increase in electricity costs is partially offset by a decrease of \$622,815 in the transfer to the Wireless Communications Technology Fund due to reduced operating costs for wireless communications services and a decrease of \$608,728 in fleet fuel expenditures due to lower fuel prices.

Other

The Other Expenditures category includes other miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2016 Adopted Budget for the Other Expenditures category totals \$5.6 million, and reflects a net increase of \$214,612 or 4.0 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the addition of \$122,432 for the continued funding of the Supplemental Cost of Living Adjustment benefit based on revised estimates from the San Diego City Employees' Retirement System (SDCERS) as well as \$97,662 in one-time award payouts related to the San Diego Works Program.

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. This category also includes transfers to projects in the City's Capital Improvements Program (CIP). The Transfers Out category for the Fiscal Year 2016 Adopted Budget totals \$71.3 million, and reflects a net increase of \$2.3 million or 3.3 percent from the Fiscal Year 2015 Adopted Budget. The primary contributors to this net increase are:

- the addition of \$5.6 million in the Police Department for the replacement of the Computer Aided Dispatch (CAD) system. This addition is partially offset by the addition of \$5.1 in revenue as a result of funding from the City's Equipment and Vehicle Financing Program;
- the addition of \$5.3 million in transfers to the Facilities CIP Annual Allocation from the Public Works - General Services Department;
- the addition of \$5.0 million for the transfer to the Bayside Fire Station CIP project from the Fire-Rescue Department;
- the addition of \$4.4 million for increased debt service payments for the Deferred Capital Projects Bond in the Citywide Program Expenditures Department;

General Fund Expenditures

These increases are partially offset by the removal of the one-time \$12.8 million transfer from the General Fund to the Public Liability Fund Reserve in Fiscal Year 2015, the reduction of \$3.7 million in transfers out to the Police Decentralization Fund, and the reduction of \$1.4 million in the transfer to Mission Bay and Regional Park Improvements Funds based on projected Mission Bay rent and concession revenue for Fiscal Year 2016.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2016 Adopted Budget totals \$5.8 million, a net increase of \$2.5 million or 73.3 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the addition of \$2.3 million for capital equipment needed to support the Municipal Storm Water Permit in the Transportation & Storm Water Department.

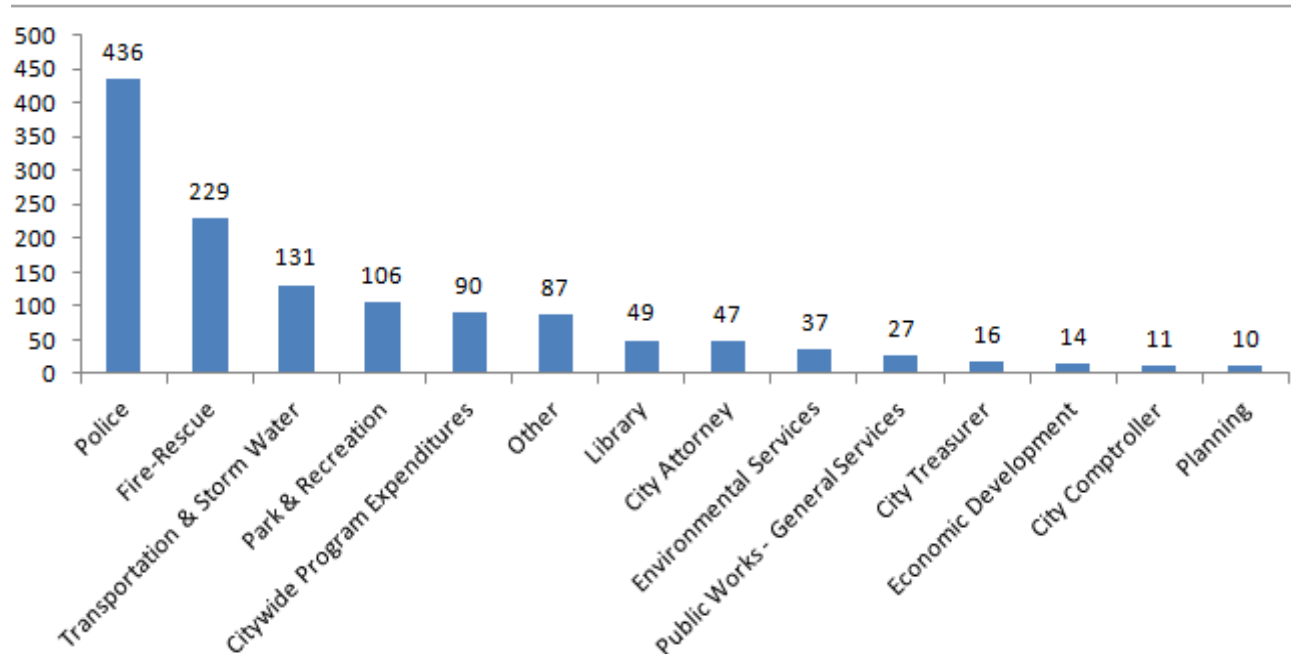
Debt

The Debt category for the Fiscal Year 2016 Adopted Budget totals at \$3.7 million, and reflects a net decrease of \$410,187 or 10.0 percent from the Fiscal Year 2015 Adopted Budget. This net decrease is primarily due to a reduction of \$379,684 in the Police Department as the result of the final debt payments being made on the loan from the California Energy Commission for the Police Headquarters Co-Generation Re-power Project.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2016 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the “Other” category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2016 Adopted General Fund Expenditures by Department (in Millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

General Fund Expenditures

Service Enhancements and Other Adjustments

The Fiscal Year 2016 Adopted Budget contains funding for service enhancements and other adjustments, which are described in detail below. Adjustments demonstrate the City's commitment to allocating resources to repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government while maintaining strong financial management and commitment to operational efficiencies.

Repairing Streets and Investing in Infrastructure

Mayor Faulconer has committed to directing at least 50 percent of all new growth in major General Fund revenues towards infrastructure improvements in all neighborhoods. The Fiscal Year 2016 Adopted Budget includes new growth in major General Fund revenues of \$71.9 million. The Fiscal Year 2016 Adopted Budget exceeds the 50 percent target of \$35.9 million with the addition of a net \$43.9 million in new infrastructure expenditures.

\$120.0 Million CIP Bond Issuance

On April 21, 2015, \$120.0 million in lease revenue bonds were issued to fund capital improvement projects. The bond proceeds are allocated to CIP projects as follows: \$43.6 million to facilities, \$49.2 million to streets, \$1.0 million to sidewalks, \$4.3 million to ADA improvements, and \$22.0 million to storm drains. The Fiscal Year 2016 Adopted Budget includes \$6.9 million in debt service payments related to the \$120.0 million bond.

Condition/Needs Assessments

Condition assessments are currently underway to evaluate approximately 1,200 City facilities and will continue through Fiscal Year 2018. As these assessments are completed, the City will have a better understanding of funding needs related to maintenance and capital expenditures of its depreciable assets.

The Fiscal Year 2016 Adopted Budget includes \$1.1 million in non-personnel expenditures for continuing General Fund facility condition assessments. These assessments will be conducted by the Public Works - General Services to address the backlog of General Fund owned and operated facilities. The facility condition assessments are required for health and safety conditions of the building occupants, code violations, energy saving opportunities, and City planning. The first assessment of 274 General Fund maintained facilities has already been completed, and the results were presented to the Infrastructure Committee in June 2015.

The Fiscal Year 2016 Adopted Budget also includes \$300,000 for park condition assessments, which are anticipated to continue through Fiscal Year 2020. These assessments will be conducted by the Park & Recreation Department to support the development, identification, and maintenance of the condition assessment study of all park assets (e.g. playgrounds, turf, etc.) within City limits.

Facilities Improvements

The Fiscal Year 2016 Adopted Budget includes \$5.3 million in additional funding for the annual CIP allocation for City Facilities Improvements in the Public Works - General Services Department. This funding will help the City to address the backlog of plumbing, electrical, roof, HVAC, and other needs identified in the condition needs/assessments of the General Fund owned and operated facilities. Funds will be directed to specific projects based on the highest priority needs identified through the assessments. Of the total amount, \$1.7 million will be dedicated to fund repairs of libraries and Park & Recreation facilities.

General Fund Expenditures

Facility Maintenance Support

The Fiscal Year 2016 Adopted Budget includes the addition of 18.00 FTE positions and a total of \$1.8 million in expenditures in the Facilities Division of the Public Works - General Services Department. These additional positions will allow for the repair and maintenance of City-owned buildings, and includes a variety of trade positions such as Refrigeration Mechanics, HVAC Supervisors, Painters, Carpenters, and Electricians. Additionally, 2.00 of the 18.00 new additions are at the apprentice level, allowing for the establishment of an apprenticeship program. This apprenticeship program will help the City recruit journey-level employees and provide them with the specialized training needed for maintenance of City buildings. This will also assist the department in finding and hiring qualified workers with the specific technical skills needed for proper maintenance of facilities.

Park Improvement Projects

The Fiscal Year 2016 Adopted Budget includes the addition of \$2.0 million in non-personnel expenditures for various park improvement projects. The improvements include added security lighting, upgraded playgrounds, and repairs to basketball courts, tennis courts, and fencing. The following table lists the parks that will be prioritized for these improvements:

- Golden Hill Community Park
- Encanto Community Park
- Widman Neighborhood Park
- Skyline Community Park
- Lomita Neighborhood Park
- North Clairemont Community Park
- Olive Grove Community Park
- Kelly Park
- Memorial Community Park
- Willie Henderson Community Park
- Mountain View Neighborhood Park

Playground Improvements & Repairs

The Fiscal Year 2016 Adopted Budget includes \$300,000 in non-personnel expenditures for the repair of playground rubberized surfaces and playground equipment in the Park & Recreation Department. This project will allow for the application of sealcoat to extend the useful life of the rubberized surfacing for 21 playground facilities. Funding will also be used to patch and sealcoat existing surfacing and overlay (i.e. replace the top layer) or completely replace rubber surfaces for certain parks with the greatest needs for repairs. The following table lists the top priority projects that will be funded with this addition:

- Kellogg Neighborhood Park
- Nobel Athletic Area
- Naval Training Center (NTC) Park
- Ocean Beach Community Park
- Montclair Neighborhood Park
- Golden Hill Community Park
- Ward Canyon Neighborhood Park
- Encanto Community Park
- Skyview Neighborhood Park
- Carmel Mountain Ranch Community Park
- Maddox Neighborhood Park
- East Clairemont Athletic Area
- Dailard Neighborhood Park
- Lake Murray Community Park
- Serra Mesa Community Park
- Silverwing Community Park
- Ocean View Hills Park
- DV Allen Neighborhood Park
- Teralta Park
- Park de la Cruz
- Cherokee Point Park

Bayside Fire Station

The Fiscal Year 2016 Adopted Budget includes \$5.0 million in transfers of funding from the General Fund to the Fire Station No. 02 - Bayside CIP project, contingent upon the availability of Excess Equity when the City closes its books for Fiscal Year 2015. This project provides for the program,

General Fund Expenditures

design, and construction of a new fire station west of the existing railroad tracks in order to meet current operational needs and response times in the downtown neighborhood. The transfer of Excess Equity to this CIP project is contingent on determining the General Fund unrestricted fund balance for Fiscal Year 2015 and confirming that \$5.0 million is available after meeting the 14.0 percent General Fund reserve target level.

Sidewalk Improvements

The Fiscal Year 2016 Adopted Budget includes a total of \$5.2 million in non-personnel funding for sidewalk improvements in the Transportation & Storm Water Department. This includes an addition of \$3.2 million in transfers to the Sidewalk Repair and Reconstruction CIP project to replace sidewalks, curbs, and gutters citywide. The additional funding supplements the continuing budgeted transfer of \$400,000 for total funding of \$3.6 million to the CIP project in Fiscal Year 2016.

An additional \$1.0 million is for design and environmental work to construct concrete sidewalks along the north side of Market Street between Malcolm X Library and Pitta Street. The scope of this project is consistent with the Community Plan and also includes cycle tracks on the north and south side of Market Street and additional streetlights. The project will require extensive environmental studies because the location along the north side of Market Street is adjacent to a Multi-Habitat Planning Area.

In addition to the CIP funding, the Adopted Budget includes \$600,000 for slicing and grinding for sidewalk repairs. The sidewalks chosen for repair in Fiscal Year 2016 will be selected based on the highest priority needs identified through the sidewalk condition/needs assessment that began in Fiscal Year 2014. An update on the sidewalk assessment was provided to the Infrastructure Committee in April 2015.

Street Light Circuit Upgrade

The Fiscal Year 2016 Adopted Budget includes \$2.7 million in transfers of funding from the General Fund to the Street Light Circuit Upgrades CIP project. This project provides for the replacement of obsolete street light series circuits that require frequent maintenance, repair, and troubleshooting. Currently there are 32 series circuits Citywide that need to be replaced. This additional funding allows the City to replace two circuits in Fiscal Year 2016.

Street Light Improvements

The Fiscal Year 2016 Adopted Budget includes \$1.0 million in transfers of funding from the General Fund to the Installation of City Owned Street Lights CIP project. This project provides for installing City-owned safety street lights where needed to increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Materials for Increased Road Repairs

Included in the Fiscal Year 2016 Adopted Budget is \$850,000 for additional asphalt and concrete materials in the Transportation & Storm Water Department. Previously, the budget included funding for materials to conduct mill and pave repairs for 200,000 square feet of roads. However, due to the efficiency of the crews, the department is able to repair 600,000 square feet each year. This additional funding will provide the materials necessary for this enhanced activity.

Americans with Disabilities Act Improvements

The Fiscal Year 2016 Adopted Budget includes \$865,000 in funding for Americans with Disabilities Act (ADA) improvements. This funding will allow for additional engineering and design work for five ADA-accessible sidewalks located in Council Districts 2 and 4, five audible pedestrian signals in

General Fund Expenditures

Council Districts 3 and 9, and complete funding for the Pioneer Park and Comfort Station ADA improvement project in Council District 3.

Compressed Natural Gas Fueling Station

The Fiscal Year 2016 Adopted Budget includes a transfer of \$900,000 to the Compressed Natural Gas (CNG) Fueling Station for Refuse & Recycling CIP project. This addition is offset by the addition of \$900,000 in revenue as a result of funding from the City's Equipment and Vehicle Financing Program. This project provides for the design and construction of a CNG fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG, eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced. It is anticipated that this conversion will save the City of San Diego approximately \$3.0 million annually in fuel costs.

NTC Bridge Project

The Fiscal Year 2016 Adopted Budget includes a transfer of \$500,000 from the General Fund to the Naval Training Center (NTC) Bridge CIP project. Funding will be used for repairs to improve the approaches for bicycle and pedestrian access, providing safer access for these modes of transportation along Harbor Drive.

Old Mission Dam Dredging

Included in the Fiscal Year 2016 Adopted Budget is a transfer of \$400,000 from the General Fund to the Old Mission Dam Preservation CIP project. This project will allow for dredging behind the Old Mission Dam to remove silt buildup. This project addresses the Multiple Species Conservation Program (MSCP) requirements.

Ward Canyon Park

Included in the Fiscal Year 2016 Adopted Budget is \$100,000 in total expenditures for a temporary dog park at Ward Canyon Neighborhood Park while funding is identified for phase one of a permanent expansion.

Transportation Capital Improvement Program (CIP) Projects

The Fiscal Year 2016 Adopted Budget includes the addition of \$191,000 in General Fund contributions to fund the following CIP projects:

- \$100,000 for installation of flashing crosswalks at Adams Avenue and Kensington Drive using in-pavement flashers and flashing signs. The lack of a crosswalk has made it dangerous and challenging for pedestrians to cross Adams Avenue, particularly in the evening, and the installation of a flashing crosswalk would improve the safety of pedestrians by warning oncoming traffic of pedestrians crossing.



General Fund Expenditures

- \$91,000 for design and engineering to relocate three electrical boxes currently in the public right-of-way on Meade Avenue, between 4rd and Fairmont, adjacent to the new Copley-Price YMCA. The electrical boxes in their current location block pedestrian traffic and encourage graffiti. Pedestrian and bicycle traffic is expected to increase with the opening of the new YMCA, and relocating these utility boxes will improve pedestrian access.

Construction - Roadways/Minor Contracts Support

The Fiscal Year 2016 Adopted Budget includes the addition of 12.00 FTE positions, total expenditures of \$1.1 million, and \$828,552 in revenue in the Transportation & Storm Water Department's Streets Division to support Transportation Engineering Operations and other City departments for minor construction services under \$100,000 of roadways. In-house construction crews will provide dedicated construction services to install missing sidewalks, curbs/gutters, ADA ramps, and crosswalk improvements. One-time expenses are included for vehicles in addition to asphalt and concrete supplies, materials, and maintenance expenses.

Engineering Design and Construction Group/Minor Contracts Support

The Fiscal Year 2016 Adopted Budget includes the addition of 7.00 FTE positions, total expenditures of \$763,238, and \$606,533 in revenue in the Transportation & Storm Water Department's Streets Division to support Transportation Engineering Operations (TEO) and other City departments. The Engineering Design and Construction Group will support design and construction services associated with reimbursable projects requested by TEO and Disability Services, increasing the number of infrastructure projects completed. This request also includes the addition of vehicles and one office trailer for the Engineering Design and Construction Group.

Construction-Traffic/Signal Condition Assessment

The Fiscal Year 2016 Adopted Budget includes the addition of 5.00 FTE positions, total expenditures of \$573,671, and \$368,269 in revenue in the Transportation & Storm Water Department's Streets Division to support Transportation Engineering Operations and other City departments for traffic signal condition assessments. In-house construction crews will provide dedicated construction services to install traffic signals, traffic calming measures, crosswalk/flashing beacon improvements, installation of park and parking lot lighting and street light pole attachments. Traffic signal, street lighting parts, other supplies and materials are also included to provide minor construction services under \$250,000.

Operation & Maintenance - Roadways Backfill

The Fiscal Year 2016 Adopted Budget includes the addition of 5.00 FTE limited positions and total expenditures of \$320,454 in the Transportation & Storm Water Department's Streets Division to support the Transportation Engineering Operations and other City departments for minor construction services of sidewalk, curb/gutter, and mill and pave improvements Citywide. This crew will complete small scale capital projects identified in the City's capital needs assessments. This request also includes two vehicles to support the group and the addition of supplies for asphalt, concrete, and other materials.

Operation & Maintenance - Traffic Group/Bike Master Plan

The Fiscal Year 2016 Adopted Budget includes the addition of 2.00 FTE positions and total expenditures of \$324,679 in the Transportation & Storm Water Department's Streets Division to support installation and ongoing maintenance requirements for the Bike Master Plan Operations & Maintenance - Traffic Group. Utility workers will support the installation and ongoing maintenance of bike lane striping, legends, bike rakes, and bike lockers Citywide.

General Fund Expenditures

Operation & Maintenance - 1,000 Miles of Street Repair

The Fiscal Year 2016 Adopted Budget includes the addition of 7.00 FTE positions, total expenditures of \$705,225 and \$556,341 in revenue in the Transportation & Storm Water Department's Streets Division to support the implementation of the Mayor's goal to repair 1,000 miles of streets in five years. These positions will be responsible for coordinating public right of way conflicts and will provide contract oversight. They will also be responsible for final inspection to ensure City's specifications for quality work are met.

Trench Repair Crew

The Fiscal Year 2016 Adopted Budget includes the addition of 12.00 FTE positions, total expenditures of \$715,779, and \$715,779 in revenue in the Transportation & Storm Water Department's Streets Division for compliance with the Street Preservation Ordinance (SPO). This team will provide trench repair services for the Public Utilities Department so that trench restorations are repaved after 30 days in accordance with the SPO.

Reimbursable Transportation Engineering Operations Positions

The Fiscal Year 2016 Adopted Budget includes the addition of 11.00 FTE positions, total expenditures of \$1.0 million, and \$1.0 million in revenue in the Transportation & Storm Water Department's Transportation Engineering Operations (TEO) Division. These positions are reimbursed through TransNet, Gas Tax, and CIP funding. These positions provide operations and maintenance support. Included in this request are:

- 3.00 Traffic Engineers to upgrade the City's traffic signal system according to the Citywide Traffic Signal Communication Master Plan;
- 3.00 Civil Engineers to support the "one dig" policy. These positions will plan future CIP projects in neighborhoods to ensure that projects are reviewed comprehensively including all assets (e.g. signals, sidewalks, street lights, traffic calming, bike facilities, etc.);
- 2.00 Traffic Engineers to increase the rate of new sidewalk installations and address the need for new sidewalks identified in the sidewalks condition/needs assessment;
- 2.00 Traffic Engineers to work on streetlight improvements;
- 1.00 Senior Planner to manage programs within the Department that contribute to traffic and congestion relief.

Reimbursable Assistant Traffic Engineer

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Assistant Traffic Engineer, total expenditures of \$80,193, and \$80,193 in revenue in the Planning Department to facilitate and review consultant work on the development of Active Transportation Plans. This will allow all modes of transportation to move within and through the community safely and effectively. This position is fully cost recoverable from a federal Center for Disease Control grant administered by the County of San Diego Health and Human Services Agency.

Property Agents

Addition of 1.00 Supervising Property Agent, 3.00 Property agents, total expenditures of \$337,975, and revenue of \$337,975 to support the Capital Improvements Program (CIP). These positions will support the CIP by acquiring real property for projects that include public facilities, right-of-way for streets and utilities, parks, open space and mitigation land.

Enterprise Asset Management Project

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Program Coordinator and total expenditures of \$5.4 million for the General Fund share of the implementation of the SAP Enterprise

General Fund Expenditures

Asset Management (EAM) module. A total of \$6.5 million is included in the Fiscal Year 2016 General Fund Budget for this project, as \$1.1 million is included in the base budget. This project will establish an integrated, real-time software solution that builds upon the existing Citywide SAP Enterprise Resource Planning (ERP) platform, providing full integration in one SAP system. Citywide, multiple legacy maintenance management systems will be replaced with the new SAP-based solution.

Storm Water Permit Compliance

The Fiscal Year 2016 Adopted Budget includes the addition of \$3.6 million in non-personnel expenditures in the Transportation & Storm Water Department for infrastructure projects related to maintaining storm water permit compliance. The additional funding will provide for construction and maintenance of pipes, pump stations, and other storm water infrastructure. See the Citywide Budget Overview section of this Volume for more details on compliance with the Municipal Storm Water Permit.

Engineering Services

The Fiscal Year 2016 Adopted Budget includes the addition of \$750,000 in non-personnel expenditures across multiple departments for engineering services provided to General Fund Departments by the Public Works-Engineering & Capital Projects Department. These expenditures are for engineering services provided to General Fund Departments that cannot otherwise be charged to a specific CIP project. Expenditures have been reallocated from the Citywide Program Expenditures Department to the various client departments based on need.

Safe and Livable Neighborhoods

Police Compensation Increases

The Fiscal Year 2016 Adopted Budget includes \$11.1 million in increased expenditures based on the Memorandum of Understanding (MOU) between the City and the San Diego Police Officers Association (SDPOA) for Fiscal Years 2016-2020. This updated MOU will assist the department in improving recruitment of new officers and retention of experienced officers. The additions included in the new MOU are:

- \$3.2 million for the addition of premium overtime pay for holidays;
- a cost-neutral addition of discretionary leave of forty (40) hours for all SDPOA members each fiscal year of the agreement;
- \$344,000 for increased uniform/equipment allowance for police recruits on entry and graduation from the Police Academy;
- \$2.5 million for increased uniform/equipment allowance for members with eight or more years of service;
- \$1.6 million for increased flexible benefit allotments for family plan health coverage;
- \$3.4 million for increased flexible benefit allotments for officers with eight or more years of service;
- \$25,000 for tuition reimbursements for Tactical Flight Officers working on their pilot's license;
- increased Primary Pilot Specialty Pay effective Fiscal Year 2019;
- the addition of Tactical Flight Officer Specialty Pay effective Fiscal Year 2019; and
- general salary increase of 3.3 percent in Fiscal Year 2019 and general salary increase of 3.3 percent in Fiscal Year 2020 for employees covered by the MOU.

General Fund Expenditures

Sworn Positions and Equipment for Police Academies

The Fiscal Year 2016 Adopted Budget includes the addition of 5.00 Police Officer 2s and \$1.1 million in non-personnel expenditures for equipment for academies. This equipment will support four academies in Fiscal Year 2016 with approximately 43 recruits in each academy. With the addition of the 5.00 Police Officer 2s and existing vacant Police Officer positions, the department is expected to have sufficient positions to be filled with new recruits.

Police Western Division Safety Equipment

The Fiscal Year 2016 Adopted Budget includes the addition of \$62,000 in non-personnel expenditures for additional police safety equipment that is necessary to help address quality of life issues in the Ocean Beach, Point Loma, and Midway areas. The new equipment and upgrades include fixed HD cameras with infrared that can be positioned along the Ocean Beach Seawall, Saratoga Park, and Dog Beach; three large frame police bicycles and a Connex Secure storage box to keep them secure; four high-quality binoculars; and a mobile lighting/camera trailer to position in problematic areas.

Police Civilian Additions

The Fiscal Year 2016 Adopted Budget includes the addition of 22.00 FTE civilian positions and related equipment in the Police Department for total funding of \$2.0 million. These additional positions include Police Service Officers, Dispatchers, Crime Lab staff, a Property Clerk, and support positions. It also includes non-personnel expense for equipment and supplies for the new civilian positions.

Police Computer Aided Dispatch System

The Fiscal Year 2016 Adopted Budget includes the addition of \$5.6 million in non-personnel expenditures in the Police Department related to the Computer Aided Dispatch (CAD) System Replacement CIP project. This addition is partially offset by the addition of \$5.1 in revenue as a result of funding from the City's Equipment and Vehicle Financing Program. The CAD System supports the City's 911 emergency call services and is used to dispatch and monitor the status of public safety resources in the field. This project provides for the replacement of the current CAD system and will incorporate newer technologies available for emergency response, improve operational ability, and expand the tools available for the efficient dispatching of 911 calls. Cost estimates include hardware, software, installation, and ongoing maintenance expenditures.

Police Air Support Maintenance

The Fiscal Year 2016 Adopted Budget includes the addition of \$1.1 million in non-personnel expenditures for the overhaul of the Police Department's helicopter engines. Historically, helicopter engine overhaul, maintenance, and fuel expenses have been funded by a combination of grant funding and the Seized & Forfeited Assets Fund. However, partial funding is available from these sources to fund maintenance and engine overhaul expenses. The Seized & Forfeited Assets Fund will continue to fund annual fuel expenses.

Peace Officer Standards and Training Travel Reimbursements

The Fiscal Year 2016 Adopted Budget includes the addition of \$100,000 in non-personnel expenditures to support an increase in the reimbursement level for Peace Officer Standards and Training (POST)-related travel expenses based on the City's per diem rates.

Police Recruitment Activities

The Fiscal Year 2016 Adopted Budget includes the addition of \$35,000 in non-personnel expenditures for Police recruitment activities for a total budget of \$70,000. Recruiting expenditures funded by this addition include travel expenses for department employees attending recruitment

General Fund Expenditures

fairs, promotional brochures and materials, giveaway items to promote the Police Department, and advertising for the Police Department through various mediums.

Fire Academies

The Fiscal Year 2016 Adopted Budget includes the addition of \$1.1 million in expenditures to support two additional fire academies for a total of three academies in Fiscal Year 2016. This request includes the personnel expenditures for the academy coordinator, classroom instructors, administrative support, and the backfilling of positions to conduct candidate interviews. The request also includes funding for non-personnel expenditures related to candidate screening, supplies, and equipment.

Eastside Mission Valley Fire Station

Included in the Fiscal Year 2016 Adopted Budget is \$1.7 million in expenditures for the operational expenses of permanent Fire Station No. 45 - Eastside Mission Valley. This new fire station will replace the temporary facility currently in operation in the Qualcomm Stadium parking lot. The addition of \$1.5 million in overtime will support 12.00 FTE positions to permanently staff the new fire station. \$165,000 in non-personnel expenditures are included to fund facility operating costs, firefighter safety tools, and supplies.

Temporary Skyline Drive Fire Station

Included in the Fiscal Year 2016 Adopted Budget is \$773,205 in overtime expenditures for the staffing of the temporary Fire Station located on Skyline Drive. The additional funding supplements the \$751,489 in overtime expenditures and \$200,000 in non-personnel expenditures that were added in Fiscal Year 2015 for total expenditures of \$1.7 million. The temporary fire station is anticipated to be opened in early Fiscal Year 2016. Funding will support overtime for 3.00 Fire Captains, 3.00 Fire Engineers, 3.00 Firefighter 2s, and 3.00 Fire Fighter/Paramedics.

Fast Response Squads

Included in the Fiscal Year 2016 Adopted Budget is \$1.2 million in expenditures in the Fire-Rescue Department for the continuation of the Fast Response Squad added in Fiscal Year 2015 in Encanto and additional funding for another new Fast Response Squad in University City subject to meet and confer with the City's impacted labor organizations. Each Fast Response Squad is staffed by a Fire Captain and a Firefighter for 12 hours per day. The request includes both personnel expenditures as well non-personnel expenditures for supplies and equipment.

Vessel Replacement Plan

Included in the Fiscal Year 2016 Adopted Budget is \$436,661 in expenditures in the Fire-Rescue Department for the Lifeguard Vessel Replacement Plan. This plan creates a fund for the replacement of the Lifeguard Division's fire, bay patrol boats, and surf rescue boats. This fund is similar to the City's vehicle assignment fees in which funds are transferred into each year in order to maintain a regular replacement schedule of vessels.

Fire-Rescue Tools/Equipment

The Fiscal Year 2016 Adopted Budget includes the addition of \$632,200 in non-personnel expenditures for the replacement of personal protective equipment and \$233,060 in rescue tools and equipment based upon life cycle. This request includes funding for replacement of equipment such as turnout gear, vehicle extrication tools such as "jaws of life", rams, cutters, circular saw, chainsaw, irons, and other hydraulic tools that are carried on engines and trucks.

General Fund Expenditures

Mobile Operations Detail Team

The Fiscal Year 2016 Adopted Budget includes the addition of \$112,087 in personnel expenditures in the Fire-Rescue Department for a Mobile Operations Detail (MOD) Team in the Gaslamp Quarter area. This team will consist of one Captain and one Firefighter/Paramedic using electric scooters for transportation. This will allow the team to provide rapid emergency medical response in an area that can be difficult to access due to vehicle and crowd congestion.

Lifeguard Additions

The Fiscal Year 2016 Adopted Budget includes the addition of 3.00 Lifeguard 3s and total expenditures of \$300,179. 1.00 Lifeguard 3 will be stationed at Windansea Beach in La Jolla during peak season and at the Boating Safety Unit in the off-peak season. The other 2.00 Lifeguard 3s will be stationed at Pacific Beach.

Advanced Lifeguard Academies

The Fiscal Year 2016 Adopted Budget includes the addition of 2.88 Lifeguard 1 - Hourly positions and total expenditures of \$232,434 in the Fire-Rescue Department for an Advanced Lifeguard academy. The academy participants are Lifeguard 1s, while instructors include Lifeguard 2s, Lifeguard 3s and Lifeguard Sergeants. This academy will help the Lifeguard Services to maintain adequate levels of trained staff.

Traffic Stop Study

The Fiscal Year 2016 Adopted Budget includes the addition of \$50,000 in non-personnel expenditures for a contract with San Diego State University to perform a study on traffic stops performed by the Police Department. The proposed research project will include an analysis of the existing data gathered by the Police Department, community interviews to establish what community members in heavily policed precincts and lightly policed precincts perceive as the positive and negative aspects of policing public spaces, and police officer interviews.

Mission Beach Street Vacuuming

The Fiscal Year 2016 Adopted Budget includes the addition of \$40,000 in total expenditures for increased street vacuuming at Mission Beach to mitigate fly infestations during the summer months.

An Economically Prosperous City with Opportunity in Every Community

Expanded Hours at Recreation Centers

The Fiscal Year 2016 Adopted Budget includes the addition of 36.00 Assistant Recreation Center Directors, 9.00 Recreation Leader 1s and total expenditures of \$2.2 million to support expanded service hours at 36 City recreation centers. This increased staffing will result in increased programming at these recreation centers, including enrichment classes for preschoolers, senior fitness programs, additional on-site staff for youth sports leagues on weekends, and increased staffing for teen programs to accommodate different or larger activities. All impacted recreation centers will increase service hours from 45 to 60 hours per week. The 36 recreation centers receiving the increased hours are:

- Carmel Mountain Ranch/Sabre Springs Recreation Center
- Nobel Recreation Center
- Ocean Air Recreation Center
- Standley Recreation Center
- Hilltop Recreation Center
- Hourglass Recreation Center
- San Ysidro Community Activity Center
- South Bay Recreation Center
- Colina del Sol Recreation Center
- Willie Henderson Sports Complex
- Balboa Activity Center
- Municipal Gymnasium

General Fund Expenditures

- North Clairemont Recreation Center
- Allied Gardens Recreation Center
- Kearny Mesa Recreation Center
- South Clairemont Recreation Center
- North Park Recreation Center
- Martin Luther King, Jr. Recreation Center
- Montgomery Waller Recreation Center
- Rancho Bernardo Glassman Recreation Center
- Mountain View Recreation Center
- Carmel Valley Recreation Center
- Gil Johnson Mira Mesa Recreation Center
- Cesar Chavez Community Center/Larsen Field
- Encanto Recreation Center
- Golden Hill Recreation Center
- Paradise Hills Recreation Center
- Memorial Recreation Center
- Robb Field Recreation Center
- Ocean Beach Recreation Center
- City Heights Recreation Center
- Scripps Ranch Recreation Center
- Canyonside Recreation Center
- Doyle Recreation Center
- Tierrasanta Recreation Center
- Linda Vista Recreation Center

Extended Teen Nights Program

The Fiscal Year 2016 Adopted Budget includes the addition of 0.23 FTE positions and total expenditures of \$39,550 to expand the Teen Night Program to five additional recreation centers. This program lasts for eight weeks in July and August, and will be expanded to the following five recreation centers:

- Colonel Irving Salomon San Ysidro Community Activity Center
- Golden Hill Recreation Center
- Linda Vista Recreation Center
- Robert Egger, Sr. South Bay Recreation Center
- Paradise Hills Recreation Center

The above recreational centers were selected based on the locations where the program is most likely to be successful by attracting the most participants.

New Park & Recreation Facilities

The Fiscal Year 2016 Adopted Budget includes the addition of 9.14 FTE positions and total expenditures of \$1.1 million to support and maintain new facilities that are scheduled to open in Fiscal Year 2016 and annualize the budget to operate facilities that opened in the previous year. This addition shows the City's commitment to investing in neighborhood services by increasing the access to Park and Recreation facilities throughout the City. The following facilities are included in this addition:

- West Maple Canyon Mini Park (0.10 FTE positions and a total of \$19,705 in expenditures)
- University Village Tot Lot Playground (1.00 FTE position and a total of \$22,469 in expenditures)
- Creekside Park (total of \$14,279 in expenditures; maintained by the local Maintenance Assessment District)
- Wegeforth Elementary School Joint-Use (0.76 FTE positions and a total of \$103,218 in expenditures)
- Montgomery Academy Joint-Use (0.24 FTE positions and a total of \$45,035 in expenditures)
- Charles Lewis III Neighborhood Park (0.80 FTE positions and a total of \$116,450 in expenditures)
- Park de la Cruz Community Center (3.40 FTE positions, a total of \$253,982 in expenditures, and \$75,000 in revenue)

General Fund Expenditures

- Citywide Park Tree Maintenance Support (2.00 FTE positions and a total of \$433,955 in expenditures)
- Annualization of Existing Positions and Conversion of Hourly Positions to Full-Time Benefitted Positions (0.84 FTE positions and a total of \$59,245 in expenditures)

Phyllis Place Park and Wightman Street Neighborhood Park, which were originally included in the Five-Year Outlook, will now be deferred to Fiscal Year 2017.

Tree Maintenance Funding

The Fiscal Year 2016 Adopted Budget includes an additional \$1.6 million in contractual tree maintenance funding for a total of \$2.4 million in Fiscal Year 2016. This level of funding will allow for the trimming of approximately 25,000 trees in Fiscal Year 2016. This will allow the City to trim 39,700 palm trees once every two years and approximately 173,000 other right of way trees once every seven years.

Balboa Park/Mission Bay Park Program Manager

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Program Manager and \$129,687 in expenditures to oversee the infrastructure needs in Balboa Park and Mission Bay Park. This position will be responsible for developing and managing a program aimed at streamlining the process for funding and executing projects that address infrastructure deficiencies; fulfilling regulatory agency mandates, and creating and implementing a policy that protects the long-term interests of the City as it relates to dedicated park land.

Harbor Drive Elevator Security

The Fiscal Year 2016 Adopted Budget includes \$50,000 in contractual expenditures in the Public Works - General Services Department for security at the Harbor Drive pedestrian bridge elevator. Security services will help the City to avoid damage to the elevator, preventing costly future repairs and ensure that the elevator is in operation.

Expanded Hours at Libraries

The Fiscal Year 2016 Adopted Budget includes the addition of 22.53 FTE positions and total expenditures of \$2.3 million to add three additional service hours per week on Saturdays at 23 branch libraries and two additional service hours on both Fridays and Saturdays (for total of four hours) at the Central Library. The 23 branch libraries receiving the expanded hours are:

- Allied Gardens/Benjamin
- Balboa
- Carmel Mountain Ranch
- Clairemont
- College-Rolando
- Kensington-Normal Heights
- Linda Vista
- Mission Hills
- Mountain View/Beckwourth
- North Clairemont
- North Park
- Oak Park
- Ocean Beach
- Pacific Beach/Taylor
- Paradise Hills
- Rancho Penasquitos
- San Carlos
- San Ysidro
- Scripps Miramar Ranch
- Skyline Hills
- Tierrasanta
- University Community
- University Heights

Library After-School Program Summer Expansion

The Fiscal Year 2016 Adopted Budget includes the addition of 2.60 FTE positions and a total of \$125,755 in expenditures to expand the Do Your Homework @ the Library after-school program into

General Fund Expenditures

the summer. This will provide homework assistance to students in year-round schools. The program will also include summer learning support to students in traditional schools, including activities such as math skills building, writing lab, alphabet practice, and book making. Finally, the summer expansion will provide Kindergarten Readiness activities including 1,000 Books Before Kindergarten, alphabet practice, and programs to learn colors, numbers, and concepts.

The proposed 10 sites for this expansion include:

- Central Library
- City Heights/Weingart
- College Rolando
- Linda Vista
- Logan Heights
- North Clairemont
- Otay Mesa-Nestor
- San Ysidro
- Scripps Miramar Ranch
- Valencia Park/Malcolm X

Library Broadband Access

The Fiscal Year 2016 Adopted Budget includes the addition of \$98,400 in non-personnel expenditures to expand broadband access at branch libraries. This funding will add triple broadband speeds in every library to provide enhanced public access to the internet.

Pacific Beach Library Sunday Hours

The Fiscal Year 2016 Adopted Budget includes the addition of 1.06 FTE positions and total expenditures of \$39,906 to provide Sunday hours at the Pacific Beach Library.

Library Materials

The Fiscal Year 2016 Adopted Budget includes the addition of \$209,500 in non-personnel expenditures for library materials. Funding of \$209,500 was included in the Fiscal Year 2015 Adopted Budget as a one-time expenditure.

Community Plan Updates

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Park Designer, 1.00 Assistant Engineer-Traffic, 1.00 Senior Management Analyst, total expenditures of \$609,224, including \$300,000 in non-personnel expenditures, and \$58,646 in revenue to perform General Plan maintenance and additional community plan updates. The positions will provide additional professional staff to speed the completion of nine community plan updates currently being performed, including:

- Grantville Master Plan
- Southeastern
- Encanto
- Uptown
- North Park
- Golden Hill
- Old Town
- San Ysidro
- Midway-Pacific Highway

The Planning Department also anticipates using these positions to begin additional community plan updates as staff complete projects. New community plan updates will be prioritized based on the age of the existing plan, the number of privately-initiated amendments, opportunities for transit-oriented development, park needs, and jobs and housing potential.

Mission Bay Master Plan

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Park Planner and total expenditures of \$501,727 to support the amendment of the Mission Bay Master Plan. This addition will allow the City to hire a consultant to hold public workshops and prepare traffic studies, environmental studies, an economic study to determine the best commercial leasehold for the site,

General Fund Expenditures

and a CEQA document in support of amending the Mission Bay Master Plan. The Park Planner will provide dedicated staff support for all park projects in Mission Bay including those that result from the plan amendment.

Beyer Park General Development Plan

The Fiscal Year 2016 Adopted Budget includes the addition of \$200,000 in non-personnel expenditures to revise and update the General Development Plan and begin environmental analysis for Beyer Park. Beyer Park Development would create a 12.6 acre community park from about 43 total acres acquired by the City in 2002. This park would serve both the San Ysidro and Otay Mesa communities.

Homelessness Services

The Fiscal Year 2016 Adopted Budget includes \$2.04 million in General Fund funding for Homelessness solutions. This is the same level of funding as included in the Fiscal Year 2015 Adopted Budget and will be allocated as indicated below:

Year-Round Interim Housing

The Fiscal Year 2016 Adopted Budget includes \$1.47 million for the Housing Commission to administer a Year-Round Interim Housing Program. The new permanent shelter would replace the emergency winter shelters that the City has funded since Fiscal Year 2014. This advances the City's transition from providing temporary shelter for a few months towards providing supportive services that help San Diegans get off the streets permanently.

Connections Housing

The Fiscal Year 2016 Adopted Budget includes \$300,000 for People Assisting the Homeless' (PATH) continuation of essential services and for development partners to continue to pursue private fund raising and public grants to fill the remaining gap in operating funds. This is the same level of funding as provided in the Fiscal Year 2015 Adopted Budget.

Serial Inebriate Program

The Fiscal Year 2016 Adopted Budget includes \$120,000 to maintain the Serial Inebriate Program (SIP) at 32 support units and beds. The SIP has positively impacted chronic homeless alcoholics who cycle in and out of detoxification centers, county jail, and local emergency rooms. By providing intensive case management and access to housing, clients are able to improve their well-being and achieve long-term recovery. This is the same level of funding that was provided in the Fiscal Year 2015 Adopted Budget.

Transitional Storage Center

The Fiscal Year 2015 Adopted Budget includes \$150,000 to support the operation of the Girls Think Tank storage facility, which provides a place for 350 homeless families and individuals to safely store their personal belongings. This is the same level of funding provided in the Fiscal Year 2015 Adopted Budget.

Connect2Careers

Included in the Fiscal Year 2016 Adopted Budget is an additional \$100,000 to support the San Diego Workforce Partnership's CONNECT2Careers program for a total budget of \$250,000 in Fiscal Year 2016. This program provides youth with summer employment opportunities, job-readiness training, and job placement. Half of the additional \$100,000 funding is ongoing and the other half is one-time funding for Fiscal Year 2016.

General Fund Expenditures

Park Ranger Additions

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Senior Park Ranger, 2.00 Park Rangers, and total expenditures of \$354,047 in the Park & Recreation Department. These positions will allow for a Park Ranger to patrol the shoreline parks from Tourmaline Surf Park southward to Sunset Cliffs seven days per week for a majority of the time, as well as provide coverage to Sunset Cliffs Natural Park and Chicano Park.

Enhanced Neighborhood Code Compliance

The Fiscal Year 2016 Adopted Budget includes the addition of 9.00 FTE positions and total expenditures of \$839,516 for enhanced Neighborhood Code Compliance in the Development Services Department. This addition includes:

- 4.00 FTE positions and total expenditures of \$333,411 for proactive substandard housing code enforcement. This team will be assigned to specifically target geographic areas known to contain substandard housing problems to proactively ensure compliance with housing standards as defined in the Municipal Code and the California Health and Safety Code;
- 3.00 FTE positions and total expenditures of \$220,817 for medical marijuana enforcement. By adding a team dedicated to the enforcement of the new Medical Marijuana Ordinance, other Code Compliance staff that are currently providing these services will be able to focus on their core code compliance activities; and
- 2.00 FTE positions, additional overtime expenditures, and total expenditures of \$285,288 for increased support of daily code compliance assignments and operational needs.

Enhanced Graffiti Abatement

The Fiscal Year 2016 Adopted Budget includes the addition of 1.35 FTE positions and total expenditures of \$249,887 for enhanced graffiti abatement in the Transportation & Storm Water Department. This will allow the City to consolidate and enhance graffiti abatement efforts Citywide.

Brush Management

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Biologist 3 and total expenditures of \$85,251 for brush management. One biologist is needed to support 150 acres of brush clearance each year. The additional biologist will be added to the two existing biologists in the Park & Recreation Department to allow the program to continue to thin approximately 450 acres per year. In addition, \$211,850 in contractual expenditures has been added to allow for a contractor to thin 300 acres in Fiscal Year 2016 and an additional 7 acres in Otay Valley Regional Park.

Excellent Customer Service and Open Government

Open Data Coordinator

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures for total funding of \$174,915 to assist the Chief Data Officer and support the City's open data efforts. Responsibilities for this position include identifying high-value data sets in partnership with the public and application developers, coordinating with departments to inventory and release data, and developing applications and visualizations for public and decision-maker use.

Centralized Customer Service Coordinator

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures for total funding of \$174,915 to support the development of a centralized customer service system. This position will design and begin implementation of a Citywide platform for user-focused customer service delivery.

General Fund Expenditures

Resident Satisfaction Survey

The Fiscal Year 2016 Adopted Budget includes the addition of \$80,000 in non-personnel expenditures in the Performance & Analytics Department for professional services to conduct a resident satisfaction survey. This survey will support the implementation of the City's recently updated Strategic Plan and upcoming Branch and Tactical Plans, and other performance management efforts. Specifically, it will help the City to measure its performance and gather the public's service priorities for consideration in crafting policy and allocating resources.

Performance Dashboard/Open Budget Tool

The Fiscal Year 2016 Adopted Budget includes the addition of \$100,000 in contractual expenditures to design, create, and support an online performance dashboard and an online open budget tool to further the City's transparency initiatives and open data efforts.

Other Significant Adjustments

Storm Water Permit Compliance

The Fiscal Year 2016 Adopted Budget includes the addition of 28.00 FTE positions, \$2.0 million in personnel expenditures, and \$6.2 million in non-personnel expenditures in the Transportation & Storm Water Department for storm water permit compliance. The additional funding will provide for new and increased programs, such as increased high efficiency street sweeping, channel cleaning including required mitigation, catch basin cleaning, increased storm water quality monitoring, and increased storm water best management practices planning and preliminary design. Refer to the Citywide Budget Overview section of this Volume for more details on compliance with the Municipal Storm Water Permit.

Low Flow Diversion Program

The Fiscal Year 2016 Adopted Budget includes the addition of 10.00 FTE positions and total expenditures of \$2.7 million in the Transportation & Storm Water Department's Storm Water Division as a result of the transfer of the City's low flow diversion program from the Public Utilities Department to the Transportation & Storm Water Department. This program takes care of treating diverted runoff at approximately 70 storm drains throughout the City that divert low flow to the sewer infrastructure. The addition of the positions is offset by a reduction in contractual payments to the Public Utilities Department. This adjustment also includes \$1.0 million for the first of five payments to the Public Utilities Department for work completed in prior years and \$1.7 million in ongoing fees paid to the Public Utilities Department for low flow diversion.

Public Liability Claims

The Fiscal Year 2016 Adopted Budget includes the addition of \$4.1 million in increased payments to the Public Liability Fund for ongoing claims to reflect an upward trend in claims in recent years. \$1.9 million of the total increase is a one-time payment for the Fiscal Year 2016 portion of the negotiated settlement with the De Anza Cove Homeowners Association.

City Attorney Positions

The Fiscal Year 2016 Adopted Budget includes the net addition of 8.00 FTE positions in the Office of the City Attorney. Included in these adjustments are:

- the addition of 4.00 Deputy City Attorneys and total expenditures of \$353,690 to address an anticipated increase in workload in the Office of the City Attorney as a result of the passage of Proposition 47, which reduced penalties for some crimes from a felony to a misdemeanor. This shifts the responsibility of prosecution for these crimes from the San Diego District Attorney to the Office of the City Attorney. Other factors in the increase in workload include

General Fund Expenditures

reviewing footage from Police body worn cameras and enforcing the Medical Marijuana Ordinance;

- the addition of 2.00 FTE positions and total expenditures of \$180,669 to provide support to the City Attorney's Code Enforcement Unit as a result of the increased workload generated by the additional code enforcement officers in the Development Services Department and to address issues of substandard housing;
- the addition of 1.00 Deputy City Attorney, 1.00 City Attorney Investigator, total expenditures of \$200,905 and \$200,905 in revenue for the support of the Alcohol and Drug Impaired Driver Vertical Prosecution Program. These positions will be reimbursed by a grant from the California State Office of Traffic Safety;
- the addition of 1.00 Deputy City Attorney, total expenditures of \$88,422 and \$88,422 in revenue to support increased Consumer and Environmental Protection enforcement. This position will be reimbursed by the Consumer and Environmental Protection Unit Fund and the Proposition 64 Fund;
- the addition of 1.00 Deputy City Attorney and total expenditures of \$84,422 to provide legal support for the Charter Review Committee; and
- the reduction of 1.00 Public Information Clerk and 1.00 Assistant City Attorney totaling \$271,540 in expenditures.

Personnel Positions

The Fiscal Year 2016 Adopted Budget includes the addition of 4.00 FTE positions and total expenditures of \$321,982 in the Personnel Department to assist with the expected increase in hiring in Fiscal Year 2016. Included in these adjustments are:

- 1.00 Associate Personnel Analyst and 1.00 Payroll Audit Specialist 2 to support the NEOGOV Online Hiring Center and reduce the number of days to issue certifications to hiring departments;
- 1.00 Associate Personnel Analyst to assist in more-timely initiation and processing of examinations; and
- 1.00 Associate Personnel Analyst to assist with pre-employment medical and background checks.

Multiple Species Conservation Program and Natural Resource Management Plan

Included in the Fiscal Year 2016 Adopted Budget is \$79,000 for the addition of non-personnel expenditures in the Park & Recreation Department for the General Fund Portion of the contract to provide services of environmental biological monitoring and to help meet the Multiple Species Conservation Program (MSCP) requirements. Also included is \$41,726 in non-personnel expenditures for biological monitoring contracts and baseline surveys for federally required Citywide Natural Resource Management Plans.

Transfer to Civic San Diego

Included in the Fiscal Year 2016 Adopted Budget is the addition of a transfer of \$125,000 to Civic San Diego for the formation of a Public-Private Partnership Transit Oriented Development Fund. This funding was originally included in the Fiscal Year 2015 Adopted Budget, but is not anticipated to be expended in Fiscal Year 2015. These activities are now projected to occur in Fiscal Year 2016.

General Fund Expenditures

Financial and Program Support for Infrastructure

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Assistant Deputy Director, 2.00 Program Managers, and 1.00 Supervising Management Analyst in the Transportation & Storm Water Department and 1.00 Senior Management Analyst in the Park & Recreation Department and total expenditures of \$624,965 to provide financial and management support for infrastructure projects and provide departmental financial support related to the City's expanding CIP.

Library Program Manager

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Program Manager and total expenditures of \$129,687 in the Library Department. This Program Manager will provide direct assistance to the City Librarian on complex tasks, financial management, and special projects related to the strategic goals of the department.

Human Resources Program Manager

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Program Manager and total expenditures of \$129,687 in the Human Resources Department. The Program Manager will be responsible for improving the City's succession planning efforts by coordinating special assignments and providing career guidance and advice to Management Academy graduates. The position will also advise management on industry trends and best management practices related to succession planning. This will help the City to develop bench strength in the organization and ensure the successful transfer of institutional knowledge to maintain professional standards and quality service.

Horticulturalist

The Fiscal Year 2016 Adopted Budget includes the addition of 1.00 Horticulturalist and \$74,767 in expenditures to provide direct oversight of the Water Conservation Program. This position will bring a holistic approach to reviewing landscaping and irrigation needs throughout the City's parks.

Citywide Compensation Survey

Included in the Fiscal Year 2016 Adopted Budget is the addition of \$80,000 in non-personnel expenditures in the Human Resources Department for a Citywide Compensation Survey. This survey will collect information from agencies on all current compensation factors and conduct a market analysis for purposes of recruitment, retention, and comparable salary review Citywide.

Relocation/Tenant Improvements

The Fiscal Year 2016 Adopted Budget includes the addition of \$1.0 million in non-personnel expenditures in the Real Estate Assets Department for tenant improvements and relocation of staff in various departments. City services have expanded in a number of areas which has impacted the suitability of existing office space and the ability to accommodate internal growth. A comprehensive space utilization plan for various City departments, including, but not limited to Public Works, Development Services, and Planning is being developed which includes improvements to Civic Center Plaza to accommodate additional positions. This funding will be used for associated moving expenses, including furniture replacement, information technology, and tenant improvements.

Stadium Consultant Services

The Fiscal Year 2016 Adopted Budget includes the addition of \$250,000 in non-personnel expenditures for professional consulting services for stadium planning. The County of San Diego will also contribute \$250,000. This funding will be used to engage outside consultants to assist in developing possible stadium financing and development options and provide advice to both governing bodies.

General Fund Expenditures

Marine Life Management Plan

The Fiscal Year 2016 Adopted Budget includes the addition of \$50,000 in non-personnel expenditures in the Park & Recreation Department for a marine biological consultant. This consultant will provide recommendations for the mitigation of the increasing number of seal, sea lion, and other marine life in coastal areas within the City of San Diego.

San Dieguito Joint Powers Authority

The Fiscal Year 2016 Adopted Budget includes the addition of \$532,013 in non-personnel expenditures to support the work of 1.00 Senior Planner in the Public Utilities Department for the San Dieguito Joint Powers Authority (JPA). The Planner will provide services to the General Fund such as reviewing plans and JPA expenses, inspecting facilities and advising on repairs or improvements, mapping trails, and other related duties.

Reductions and Efficiency Savings

Position Reductions

The Fiscal Year 2016 Adopted Budget includes the reduction of 5.50 FTE positions that were identified by the departments as no longer needed to meet existing service levels. The reductions include:

- 2.00 vacant Helicopter Pilots and a total reduction of \$235,172 in the Fire-Rescue Department. The Fire-Rescue Department has sufficient Helicopter Pilots to continue operation of Fire helicopters at the current service level without these two positions;
- 1.00 Storekeeper in the Fire-Rescue Department and a total reduction of \$57,687;
- 1.00 Senior Civil Engineer and a total reduction of \$188,496 in the Development Services Department's Neighborhood Code Compliance Division as a result of the transfer of the News Rack and Noise Permit Function from the General Fund to the Enterprise Fund. The transfer of this function will result in efficiencies in that all Engineers will be consolidated into the Enterprise Fund and the responsibilities of this position will be performed by an existing Senior Code Compliance Officer in the Enterprise Fund, thereby eliminating the need for this position; and
- 1.50 FTE limited positions and a total reduction of \$154,621 in the Park & Recreation Department related to the Balboa Park Centennial Celebration. A total of three positions will be reduced at the end of Calendar Year 2015 to coincide with the conclusion of the celebration.

City Treasurer Operational Efficiencies

The Fiscal Year 2016 Adopted Budget includes the reduction of \$74,150 in non-personnel expenditures in the Office of the City Treasurer. These savings are the result of several efficiency initiatives, including a new banking contract, the consolidation of billing statements, the reduction in the use of City cars, and other expenditure reductions.

End of Fire Engine Lease

Included in the Fiscal Year 2016 Adopted Budget for the Fire-Rescue Department is the reduction of \$892,951 in non-personnel expenditures as the result of the end of a lease of 16 fire engines. All fire engines will be returned prior to the start of Fiscal Year 2016. The return of these fire engines will have no service level impact on the Fire-Rescue Department.

General Fund Expenditures

Reduced Engineering Services

The Fiscal Year 2016 Adopted Budget includes the net reduction of \$1.75 million in non-personnel expenditures in the Citywide Program Expenditures Department for engineering services provided to General Fund Departments by the Public Works-Engineering & Capital Projects Department. These expenditures are for engineering services provided to General Fund Departments that cannot otherwise be charged to a specific CIP project. Based on actual trends in Fiscal Year 2015, only \$250,000 of the \$2.0 million added in Fiscal Year 2015 is projected to be needed in the Citywide Program Expenditures Department on an ongoing basis.

One-Time Resources and Uses

The Fiscal Year 2016 Adopted Budget includes \$24.5 million in one-time resources as displayed in **Table 5: Fiscal Year 2016 One-Time Resources**.

Table 5: Fiscal Year 2016 One-Time Resources

One-Time Resources	Amount
Equipment and Vehicle Financing Program Funding	\$6,045,132
Use of Fiscal Year 2015 Excess Equity ¹	5,800,000
Transient Occupancy Tax Fund Balance	4,637,713
Tobacco Settlement Revenue Fund Balance	3,790,112
Police Decentralization Fund Balance	2,003,262
Enterprise Asset Management Project Reimbursements	1,225,112
Concourse and Parking Garages Operating Fund Balance	668,000
Environmental Growth Fund Balance	300,000
Total	\$24,469,331

¹ Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue.

This compares to approximately \$45.2 million in one-time uses as displayed in **Table 6: Fiscal Year 2016 One-Time Uses**.

Table 6: Fiscal Year 2016 One-Time Uses

One-Time Uses	Amount
Transfer to City Facilities Improvement Projects	\$5,264,086
Transfer to Computer Aided Dispatch (CAD) System Replacement Project	5,145,132
Transfer to Bayside Fire Station Project	5,000,000
Storm Water Permit Compliance	3,658,040
Transfer to Sidewalk Repair/Replacement Projects	3,200,000
Transfer to Street Light Circuit Upgrade Project	2,700,000
Transfer to Park Improvement Projects	2,000,000
Public Liability Claims Transfer - De Anza Settlement	1,900,000
Citywide Ballot Measures	1,773,583
Facilities Condition Assessment	1,100,000
Vehicles and Supplies for Police Academies	1,090,198
Addition of Two Fire Academies	1,064,413
Relocation/Tenant Improvements	1,000,000
Transfer to Street Lights Improvements Projects	1,000,000
Transfer to Market Street Sidewalks CIP Project	1,000,000
Vehicles and Supplies for Positions in Transportation & Storm Water - Streets Division	965,383

General Fund Expenditures

Table 6: Fiscal Year 2016 One-Time Uses (Cont'd)

One-Time Uses	Amount
Transfer to CNG Fueling Station Project	900,000
Transfer to Americans with Disabilities Act Improvement Projects	865,000
Fire Personal Protective Equipment	632,200
Transfer to NTC Bridge Project	500,000
New Park and Recreation Facilities	425,764
Vehicles and Supplies for Police Civilian Positions	402,000
Transfer to Mission Dam Dredging Project	400,000
Kinder Morgan Litigation	365,000
Replacement of City Hall Carpet	363,000
Vehicles for Facilities Positions	315,000
Playground Repairs	300,000
Professional Services for Stadium Activities	250,000
Fire Rescue Tools/Equipment	233,060
Beyer Park General Development Plan	200,000
Transfer to Civic San Diego	125,000
Advanced Lifeguard Academy	113,450
Vehicles for Park Rangers	111,000
Flashing Crosswalk at Adams Ave. and Kensington Dr.	100,000
Transfer to Ward Canyon Park CIP Project	100,000
Debt Management Consultants	100,000
Electrical Boxes on Meade Ave.	91,000
Resident Satisfaction Survey	80,000
Compensation Survey	80,000
Western Division Police Safety Equipment	62,000
Sales Tax for Vulcan Barge	60,000
Traffic Stop Study	50,000
Consultant Services for a Coastal Marine Life Management Plan	50,000
Connect2Careers	50,000
EAM Training	36,966
Total	\$45,221,275

The information shown in the tables above reflects that there are \$20.8 million more in one-time uses than one-time resources being utilized. This is consistent with the City's Budget Policy, which states that one-time resources should not be used to fund ongoing uses.



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Fiscal Policies

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– *Charter Section 71*

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2014 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook primarily focuses on the General Fund and has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– *Charter Sections 39 and 89*

Fiscal Policies



Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– *Council Policy 000-02*

Budget Policy

The City developed a Budgetary Policy, which was amended by City Council in December 2014, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– *Council Policy 000-02*

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– *Charter Sections 69 and 265*

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of

accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Mid-Year Budget Adjustments

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus.

The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

– *Municipal Code section 22.0229 (Amended by O-20551 in July 2015)*

Community Projects, Programs, and Services

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

– *Council Policy 100-06*



Fiscal Policies

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– Council Policy 800-14

CIP Transparency

The Capital Improvements Program Transparency Policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

– Council Policy 000-31

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008 and updated every other year, documents the procedures and goals for the use of various debt instruments to finance City needs and sound management of the existing debt obligations.

The Debt Policy established guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; affordability ratios; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.



Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also

included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program.

– *City Debt Policy (Amended by Resolution 309577 in March 2015)*

Investment

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council.

– *City Treasurer's Investment Policy*

Financial Reserves

The City Reserve Policy, amended by City Council on July 17, 2014, defines the City's reserves and sets policy targets for reserves across the spectrum of City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

Total General Fund Reserves, which include the Emergency Reserve and the Stability Reserve, are set at 14 percent of the most recent three year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8 percent, and the Stability Reserve shall be set at a target level of 6 percent. This 14 percent reserve target was met in Fiscal Year 2014.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and amounts determined to be Excess Equity shall equal the sum of unrestricted fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meeting operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and their property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor

Fiscal Policies

and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

In the May Revision of the annual budget, the Mayor may propose to budget any projected excess equity as a contingency to fund the General Fund Reserves, Risk Management Reserves or for a priority one-time capital need. The transfer would occur after the fiscal year close is completed and the budgeted Excess Equity amount is determined to be available in fund balance above the 14 percent General Fund Reserves.

Workers' Compensation Fund Reserve Policy

The City shall maintain reserves equal to 25 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The 25 percent reserve target was met in Fiscal Year 2015.

Public Liability Fund Reserve Policy

The City shall maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019. Due to the pre-funding of the required contribution for Fiscal Year 2016 in Fiscal Year 2015 through the use of Excess Equity, the 40 percent funding target for Fiscal Year 2016 was reached one year earlier than required by the Policy.

Long-Term Disability Fund Reserve Policy

Based on the average value of the annual actuarial liability valuations for Fiscal Years 2011 through 2013, the reserve target for the Long-Term Disability Fund is \$17.0 million and was expected to be achieved by Fiscal Year 2016. However, due to the pre-funding of the required contribution for Fiscal Year 2016 in Fiscal Year 2015 through the use of Excess Equity in the General Fund and budgetary surplus in non-general funds, the reserve target was reached in Fiscal Year 2015. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self insurance.

– City Reserve Policy (Amended by Resolution 309101 in July 2014)

User Fees

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

Fiscal Policies

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2015 and is estimating to go to City Council in April 2015 for implementation of approved fee changes in the May Revision to the Fiscal Year 2016 Proposed Budget. All approved fee changes will be implemented on July 1, 2015 with the commencement of Fiscal Year 2016. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019.

– *Council Policy 100-05 (Resolution 307482)*

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Efficiency Initiatives

Efficiency Initiatives

The City of San Diego is committed to providing high quality public services to taxpayers, residents, businesses, and visitors in the most economical and efficient manner. This goal may be achieved via benchmarking, employee incentive programs, insourcing, outsourcing, and managed competition. The Performance & Analytics Department (P&A) oversees implementation of initiatives that drive the City's success in fulfilling this goal such as the managed competition process, the San Diego Works program, and other operational excellence efforts.

Managed Competition

Managed competition is a process, authorized by voters in 2006, to determine when City services can be provided more economically and efficiently by a contractor than by City employees, while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

The City to date has implemented four managed competitions: Publishing Services (Fiscal Year 2012), Street Sweeping (Fiscal Year 2013), Landfill Operations (Fiscal Year 2014), and Fleet Maintenance (Fiscal Year 2015). All four competitions were won by City employees and identified a cumulative total of approximately \$9.0 million in annual savings.

In February 2015, Mayor Faulconer initiated efforts to streamline the managed competition process based upon the recommendations of the Huron Consulting Group, led by nationally recognized government efficiency expert Stephen Goldsmith. In Fiscal Year 2016, the Mayor will meet and confer with recognized employee organizations with the goal of creating a more efficient managed competition process for both City employees and potential contractors.

San Diego Works

In Fiscal Year 2015, Mayor Faulconer announced the new San Diego Works program to challenge employees, labor organizations, and management to collaborate and submit cost-saving and operational streamlining ideas that will result in additional funding for neighborhood reinvestment. San Diego Works is a new chapter in the City's recent history of government reforms. The initiative proposes to spur innovative ideas that reduce operational costs or improve customer service by offering City employees rewards and recognition for outstanding proposals that save money or allow for enhanced services to taxpayers, with an emphasis on incorporating the improvements into the Fiscal Year 2016 budget.

Employees responded enthusiastically with over 550 employees involved in submitting over 250 San Diego Works proposals by the November 15, 2014 deadline. Initial evaluation results of proposals to be implemented in Fiscal Year 2016 and beyond were compiled and presented in May 2015 to the City Council's Budget and Government Efficiency Committee. The initial batch of 100 approved proposals represents a total of about \$1.3 million in average annual net savings over the period from Fiscal Year 2016 through Fiscal Year 2021. The budgetary reductions included in the May Revision to the Fiscal Year 2016 budget total \$476,000. In Fiscal Year 2016, P&A will evaluate the remaining proposals and monitor implementation.



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City, instill accountability, and support data-based decision-making.

Strategic Planning Process

The use of performance management helps the City create and adhere to its goals and priorities while the strategic planning enables the City to manage the resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the branch and department levels.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees are to perform their work and conduct themselves. The goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. The key performance indicators show both the output (workload) and outcomes (results) associated with the City's performance and help our residents evaluate City services.

The City Strategic Plan has a lifecycle of five years and is designed to be evaluated annually and updated as necessary. Since the City has not focused on comprehensive strategic planning or performance management in the past, Mayor Faulconer formed a special team whose purpose was to develop a new City Strategic Plan.

The team was comprised of members from the Executive Team and some members of the Mayor's Office. Support for this effort was provided by the Performance & Analytics Department. These meetings were facilitated by Dr. Ken Blanchard and his associate, Mr. Matthew Booker. Dr. Blanchard is considered to be one of the most influential leadership experts in the world.

The team spent over 200 hours developing each component of the City Strategic Plan. At each stage of development, team members shared the content with key personnel from their respective departments. Recognized employee organizations were also provided with opportunities to review and comment on the content being developed. The following is a result of these efforts:



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City

Performance Management

The City Strategic Plan provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop their own strategic plans (referred to as "branch tactical plans" and "department tactical plans", respectively). Typically, the City Strategic Plan is developed first, followed by departments. This sequence ensures that departments have direction to follow and support the goals and implementation of the City Strategic Plan.

Branch Tactical Plans

This year, the City's strategic planning process has expanded to include tactical plans for the City's operational branches: Finance, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Fire-Rescue, and Police. Branch tactical plans are strategic plans at the branch level and are intended to govern groups of departments.

With the City Strategic Plan completed, the Deputy Chief Operating Officers (DCOOs), Chief Financial Officer, Fire Chief, and Police Chief worked with their direct reports to develop their plans. This effort was completed in July 2015¹.

Department Tactical Plans

After the branch tactical plans were created, the departments followed. Each department formed a team devoted to developing and/or updating their plan. This effort began in June 2015 and will conclude in January 2016.

Typically, department tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction, their assigned branches' priorities, and departments' resource requests.

Performance Indicators

To measure how well objectives are being met, the City uses performance indicators to show both workload and results against expectations. These indicators help residents understand how well the City is delivering its services.

As a result of the new City Strategic Plan, the City has the following citywide performance indicators to measure progress in achieving its goals and objectives:

PERFORMANCE INDICATORS

Goal #1

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Biennial training on professional customer service completed by all employees
- An average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Development of a City Communication Plan

1. The Deputy Chief Operating Officer for the Infrastructure/Public Works Branch was filled in July 2015. As such, the tactical plan for this branch will be completed by January 2016 (the date for the department tactical plans to be completed).

Performance Management

- Launch of a new City website

Objective: 1.3 Consistently collect meaningful customer feedback

- Creation of a number of mechanisms, including surveys, to obtain feedback from internal and external customers
- Establishment of feedback loops for all customer/resident touch points

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- 90% "good" or "excellent" employee satisfaction rating of City-provided resources and job aids

Goal #2

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease ratio of drowning to beach attendance
- Decrease cost/loss index benchmarked against similar agencies (measures Fire Department budget divided by fire loss in community)
- Increase % of fires confined to area/room of origin or vegetation fires confined to 3 or less acres
- Decrease % of days beaches are closed due to water quality

Objective: 2.2 Reduce and prevent crime

- Reduce crime rate (number of Part 1 crimes and per capita Part 1 crimes)
- Increase Part I crime clearance rates

Objective: 2.3 Invest in infrastructure

- Invest 50% of year over year major general fund revenue growth in infrastructure
- Improve the quality and timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- Expand hours and programming of City libraries and recreation centers

Objective: 2.5 Cultivate civic engagement and participation

- Facilitate development of civic applications and tools to connect government with those we serve
- Increase community policing efforts (e.g. Crime Stoppers, Neighborhood Watch, nextdoor.com, social media, community meetings, etc.)

Goal #3

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles

Performance Management

- Increase opportunities for alternative modes of transportation
- Increase accessibility for people with disabilities

Objective: 3.2 Increase water independence

- Implement Pure Water program on schedule
- Reduce per capita water consumption
- Reduce imported water %

Objective: 3.3 Diversify and grow the local economy

- Increase business growth and value in the traded sectors (advanced industries, military, and tourism)
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Reduce CO₂ emission from City sources
- Advance public-private partnerships that facilitate alternative energy use
- Extend the useful life of Miramar landfill

Objective: 3.5 Enhance San Diego's global standing

Build national and international partnerships

Increase the number and/or value of companies that are exporting

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II). These include goals, objectives, and key performance indicators for every Mayoral department. These elements are included to help put the budget into context and are described below:



Department Description

This section is a brief overview of the department which includes the department's purpose, mission statement, history, and services provided.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Performance Management

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help residents effectively evaluate City services.

Target and actual figures for Fiscal Year 2014, actual figures for Fiscal Year 2015, as well as targets for Fiscal Year 2016 have been included for each performance indicator.

Service Efforts and Accomplishments

This section describes major efforts and achievements of a department. This area is used to describe milestones met, services provided, accomplishments, challenges faced, as well as awards and special recognition a department has received



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Open Data

Open Data

The City of San Diego is committed to the principles of open, accessible, efficient, and transparent government, as well the use of technology to help put those principles into practice.

Mayor Faulconer created the Performance & Analytics Department on July 1, 2014. Its purpose is to focus on citywide efficiency, accountability, and transparency initiatives. On December 16, 2014, the Council passed the City's Open Data Policy with his strong support.

Opening up the City's data ties directly with each of its strategic goals and allows the City to monitor its progress in achieving them:

- Provide high quality public service
- Work in partnership with all our communities to achieve safe and livable neighborhoods
- Create and sustain a resilient, economically prosperous City

For additional background and history of the Open Data Program in the City, please refer to the following: <http://bit.ly/sdodpres>

About the Open Data Program

The City collects, produces, and stores an enormous amount of data. A few examples include:

- Crime data
- Parking meter data
- Traffic counts
- Street paving activity

The data currently reside in a range of isolated and non-integrated data repositories, in multiple incompatible formats, and are managed by non-interoperable platforms. The data have the potential to drive deeper understanding of civic activity and policy, drive transparency and accountability, and make the City a more efficient and data-driven leader on the global civic landscape.

Properly enhanced and managed, the data has the potential to:

- Facilitate decision-making by staff and policymakers.
- Increase transparency, efficiency, and accountability.
- Improve information-sharing and use by City employees.
- Allow the community to conduct analyses and build applications on top of the City's data.

The Performance & Analytics Department is committed to guiding this potential towards reality.

Open Data Program Goals

1. Increase data literacy within the City and with those who interact with the City.

There are various levels of understanding of what are data, metadata Open Data, etc.

Open Data

2. Manage data as an asset, formalizing existing oversight and ownership.

Take existing data management and responsibility structures, build on them, and formalize them to create a robust data management program that would prevent data duplication and rework, as well as ensure sustainability of Open Data release.

3. Release data to the public via a strategic and predictable process.

Data releases must account for a multitude of factors including communications with stakeholders, data integrity, personally identifiable information (PII), and ensuring that the City describes and releases data in a way that meets Open Format specifications.

4. Ensure that data are well described and catalogued.

Understanding what data the City has is crucial to both Open Data and data management. P&A worked with departments to create an initial inventory, and now P&A needs to provide processes for how the City can stay current.

5. Support increased use of data in decision-making, as well as innovations in Open Data use.

The City has a talented workforce that makes data-driven decisions every day. In addition, fostering and expanding interest in government data from residents and other users is crucial to delivering the benefits of an Open Data program.

Where We Are Today

In the last six months, the Open Data Program has made significant progress on all five of its goals:

- Consistent with the policy timeline, the inventory guidelines were issued on March 9, 2015, (days before the March 31, 2015 deadline).
- Creating the City's first ever data inventory has resulted in the ability to:
 - Collect base level attributes about the City's data (Goal 4).
 - Create a base knowledge of information at the City's disposal (Goals 2, 4, 5).
 - Establish a competent group of information coordinators across the departments (all goals).
 - Identify individuals currently working with specific sets of data (Goal 2).
 - Begin to establish a common body of knowledge in the City about what data are (Goal 1 and 5).
 - Understand which of the City's software systems are authoritative for various pieces of information (Goal 2, 4, 5).
- Consistent with the policy, a draft version of the Technical Guidelines is under review prior to release (all goals).
- Engagement with the civic hacking community and other interested stakeholders has been enhanced. For example, the City participated in the National Day of Civic Hacking by co-hosting three events on June 5th and 6th, 2015 (Goal 5).

Benefits of Open Data

1. Allow taxpayers to benefit from a more efficient, agile government that is capable of being

responsive to them and able to deliver more with the same level of resources.

2. Empower people to build applications that assist residents, start businesses around those applications, and contribute to the overall economic development of the City.
3. Empower consumers of City data-based applications to have the most up-to-date, accurate and relevant information at their fingertips.
4. Allow City employees to be more efficient and innovative by allowing them to get data from other departments more quickly and in an easily consumable format.
5. Be recognized globally as a city government that reflects and supports the innovation of our surrounding community.

Next Steps

Perform a thorough analysis of inventory data

Since the inventory is manually generated, a considerable cleaning of the data is required in order to correct duplicative and inconsistent data entry. In addition, there is a need to merge information from additional sources to validate, and possibly supplement, today's inventory. Finally, there are risks that the City's data may expose PII or cybersecurity vulnerabilities. After the inventory data has been verified and steps to mitigate these potential vulnerabilities have been taken, the data will be posted for public review and to assist in the identification of high-value datasets for prioritization and release.

Procure an Open Data Portal

Since it is difficult for many people to understand data when they are provided it in a purely machine readable format, P&A will procure a software solution for making user-friendly visualizations of such information in Fiscal Year 2016. In addition, this software will host datasets that will be made available to the public.

Make the inventory process routine and more efficient

The initial inventory largely relied on manual input, but as the City continues along the path of treating its data as valued assets, P&A will explore and implement options to automate inventory maintenance and further educate information coordinators.

Continue to provide context to City data and engage with the community

P&A will continue its community outreach and engagement efforts with Open San Diego. P&A will explore new avenues for contextualizing City data, so that they can be consumed by all interested parties. P&A will pursue partnerships with nonprofits or educational institutions to analyze data for the betterment of communities and City operations.

Continue refinement and updates of technical guidelines

P&A designed technical guidelines to operate as a living document, and it will continue to adjust as it moves along the process of publishing data and managing data. A well-designed release process – one that ensures any data released to the portal continues to be up-to-date–will be a key component of the technical guidelines, and a well-defined internal data management structure will be crucial in supporting it.

Open Data

Identify high-value datasets and prioritize data for release

After the inventory data are cleaned and analyzed, P&A will prioritize data based on the plan outlined in the technical guidelines for release. Furthermore, as Open Data is leveraged for creation and future upgrading of the citywide performance dashboard, datasets supporting those indicators will be prioritized higher for release.

Review and potentially update Open Data Policy

Since the Policy calls for a yearly review of itself, P&A will be reviewing the Open Data Policy before the end of the calendar year.

Begin to release data by July 1, 2016

P&A is still on schedule to begin data releases by July 1, 2016, and is looking forward to bringing in currently released data under the governance.



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on long term bond instruments is an equitable means of financing projects with long useful lives and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations¹

Projected Outstanding Principal as of June 30, 2015

- General Fund backed Lease-Revenue Bond Obligations: \$644.0 million
- Public Utilities - Water System Obligations: \$727.0 million
- Public Utilities - Wastewater (Sewer) System Obligations: \$976.0 million

Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of June 2015

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: Aa2/A1, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of June 2015

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Sewer

- Standard & Poor's: AA-, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Lease Revenue Bonds are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2015, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2016.

Table 1: Summary of Debt Obligations

		Principal Outstanding 6/30/2015	Projected FY 2016 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations					
Lease Revenue Bonds					
2007A	Ballpark Refunding Bonds	\$ 125,255,000	\$ 11,319,000	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds ¹	\$ 149,855,000	\$ 13,000,794	FY 2040	General Fund, Stadium, Transient Occupancy Tax
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ²	\$ 10,069,807	\$ 1,431,150	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Refunding Bonds	\$ 119,930,000	\$ 12,563,450	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 68,995,000	\$ 4,594,775	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 17,020,000	\$ 1,380,369	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds & 2003 Old Town Light Rail Extension Refunding	\$ 40,305,000	\$ 3,217,281	FY 2043	General Fund, Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding Bonds	\$ 5,360,000	\$ 740,575	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 107,290,000	\$ 6,898,467	FY 2045	General Fund
Total General Fund Lease Revenue Bond Obligations		\$ 644,079,807	\$ 55,145,861		
Public Utilities - Sewer and Water Revenue Bond Obligations³					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 378,115,000	\$ 36,275,706	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 435,490,000	\$ 57,701,988	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	\$ 161,930,000	\$ 8,501,325	FY 2029	Net Wastewater System Revenues
Total Sewer Revenue Bond Obligations		\$ 975,535,000	\$ 102,479,019		

Debt Obligations

Table 1: Summary of Debt Obligations (Cont'd)

		Principal Outstanding 6/30/2015	Projected FY 2016 Debt/Lease Payment	Final Maturity	Primary Funding Source
Water Revenue Bond Obligations					
2009A	Water Revenue Bonds	\$ 150,255,000	\$ 9,557,475	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	\$ 300,165,000	\$ 21,735,494	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	\$ 123,075,000	\$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	\$ 153,910,000	\$ 25,019,625	FY 2033	Net Water System Revenues
Total Water Revenue Bond Obligations		\$ 727,405,000	\$ 62,623,069		

¹ The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

² Full lease payment. Does not include estimated \$350,000 in federal subsidy to off-set the lease payment.

³ In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. The Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2015 of approximately \$70.3 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2015 of approximately \$130.4 million.

In addition to long-term debt obligations, as needed, the City may issue Tax and Revenue Anticipation Notes (TRANS) to meet General Fund cash flow needs in anticipation of the receipt of property tax revenues later in a fiscal year. Tax and Revenue Anticipation Notes are not anticipated for Fiscal Year 2016.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. The projected outstanding principal for various lease purchase obligations is estimated to be \$50.0 million on June 30, 2015. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include: fire trucks, refuse packers, service trucks, IT Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects and the program is managed by the State. Compared to traditional bond financings, the interest rates for SRF loans are lower and also have shorter repayment terms. The loans are administered by the benefiting department. The Public Utilities Department utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City.



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET

FY: 2016

Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2016 Financial Summary and Schedules* may not add exactly due to rounding.



Page Intentionally Left Blank

Financial Summary and Schedules

Table of Contents

Schedule I - Summary of General Fund Revenues by Department	151
Schedule I - Summary of General Fund Expenditures by Department	152
Schedule II - Summary of Revenues by Fund	153
Schedule II - Summary of Operating Expenditures by Fund	156
Schedule II - Summary of Capital Expenditures by Fund	158
Schedule III - Summary of General Fund FTE Positions by Department	163
Schedule IV - Summary of FTE Positions by Fund	165
Schedule V - Summary of Revenues by Category by Fund	167
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	187
Schedule VII - Summary of Revenues, Expenditures and Fund Balances	210
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	215



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Administration	\$ 451,178	\$ -	\$ -
City Attorney	3,461,289	3,256,169	4,056,165
City Auditor	298	-	-
City Clerk	76,795	42,404	69,575
City Comptroller	2,441,946	2,468,547	2,772,259
City Council	464	-	-
City Treasurer	28,271,743	18,296,151	19,297,104
Communications	163,282	1,565,333	1,565,333
Debt Management	896,162	683,645	711,645
Department of Information Technology	28,354	-	-
Development Services	4,617,509	629,824	596,269
Economic Development	6,466,602	8,566,363	7,470,912
Environmental Services	1,346,852	1,194,714	2,241,946
Ethics Commission	98,036	-	-
Financial Management	(583)	5,000	-
Fire-Rescue	31,399,006	27,034,577	26,792,214
Human Resources	334	-	-
Infrastructure/Public Works	15,613	123,135	209,997
Library	3,750,841	4,125,753	4,175,753
Major Revenues	955,247,563	936,894,850	1,009,201,506
Office of Homeland Security	851,986	930,957	1,280,029
Office of the Assistant COO	-	450,000	370,000
Office of the Chief Financial Officer	320,064	-	-
Office of the Chief Operating Officer	39	-	-
Office of the Mayor	180,035	308,400	328,245
Park & Recreation	33,355,763	32,708,616	35,504,155
Personnel	15,083	6,000	1,000
Planning	-	3,831,968	3,841,766
Police	46,507,006	44,570,440	51,618,318
Public Utilities	1,123,807	940,000	940,000
Public Works - Contracts	948,049	1,053,393	1,117,530
Public Works - Engineering & Capital Projects	55,670,771	-	-
Public Works - General Services	2,822,095	3,881,596	3,673,786
Purchasing & Contracting	670,258	1,607,856	1,550,772
Real Estate Assets	45,611,321	45,129,495	45,437,930
Transportation & Storm Water	49,575,100	48,245,274	57,053,300
Total General Fund Revenues	\$ 1,276,384,661	\$ 1,188,550,460	\$ 1,281,877,509

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Administration	\$ 1,691,896	\$ -	\$ -
City Attorney	44,762,207	45,902,055	46,709,688
City Auditor	3,515,231	3,575,202	3,717,660
City Clerk	4,919,724	5,341,256	5,396,136
City Comptroller	10,717,684	10,735,280	11,111,938
City Council	10,778,163	13,653,504	12,935,463
City Treasurer	19,444,503	15,455,696	16,259,232
Citywide Program Expenditures	90,931,471	87,094,071	89,609,808
Civic & Urban Initiatives	427,870	-	-
Communications	622,209	3,444,543	3,563,052
Debt Management	2,341,288	2,448,214	2,758,828
Department of Information Technology	2,343,639	500,000	500,000
Development Services	13,002,969	7,011,989	6,991,059
Economic Development	11,517,827	14,088,718	13,823,681
Environmental Services	35,644,330	35,164,939	36,627,831
Ethics Commission	921,572	991,862	1,047,777
Financial Management	3,876,208	4,109,395	4,394,566
Fire-Rescue	225,061,525	218,533,401	229,258,665
Human Resources	2,972,310	3,129,024	3,268,272
Infrastructure/Public Works	425,857	1,543,754	1,105,896
Internal Operations	-	388,217	396,361
Library	43,734,514	45,498,448	49,315,373
Neighborhood Services	-	970,898	857,024
Office of Homeland Security	1,819,475	2,018,755	2,333,408
Office of the Assistant COO	1,570,014	1,116,966	1,805,479
Office of the Chief Financial Officer	801,729	566,161	580,839
Office of the Chief Operating Officer	1,264,862	924,312	1,043,163
Office of the IBA	1,745,997	1,733,699	1,833,176
Office of the Mayor	3,366,336	4,265,207	4,305,649
Park & Recreation	92,406,218	97,970,148	105,599,710
Performance & Analytics	-	1,437,206	1,968,094
Personnel	7,183,812	7,106,828	7,434,136
Planning	-	9,325,617	10,323,118
Police	432,906,341	419,459,222	435,501,139
Public Utilities	2,352,577	2,005,200	2,549,736
Public Works - Contracts	2,138,821	2,111,792	2,158,822
Public Works - Engineering & Capital Projects	63,384,999	-	-
Public Works - General Services	15,833,602	17,745,338	26,507,783
Purchasing & Contracting	4,073,636	6,291,735	7,612,535
Real Estate Assets	4,151,312	4,669,197	6,181,599
Transportation & Storm Water	88,993,090	104,094,587	130,652,333
Total General Fund Expenditures	\$ 1,253,645,817	\$ 1,202,422,436	\$ 1,288,039,029

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
General Fund			
General Fund	\$ 1,276,384,661	\$ 1,188,550,460	\$ 1,281,877,509
Total General Fund	\$ 1,276,384,661	\$ 1,188,550,460	\$ 1,281,877,509
Special Revenue Funds			
Automated Refuse Container Fund	\$ 757,405	\$ 700,000	\$ 700,000
Concourse and Parking Garages Operating Fund	3,013,172	2,713,422	3,774,659
Convention Center Expansion Administration Fund	14,015,018	13,760,993	13,207,993
Environmental Growth 1/3 Fund	4,431,107	4,455,069	5,392,760
Environmental Growth 2/3 Fund	8,820,239	8,917,137	10,792,521
Facilities Financing Fund	1,817,753	2,275,110	2,185,240
Fire and Lifeguard Facilities Fund	1,381,042	1,379,719	1,380,370
Fire/Emergency Medical Services Transport Program Fund	9,940,877	11,552,358	11,552,358
GIS Fund	1,356,650	1,801,061	1,743,644
Gas Tax Fund	23,965,807	20,078,259	22,804,978
Information Technology Fund	9,614,562	8,673,318	12,723,508
Junior Lifeguard Program Fund	606,835	595,779	595,591
Local Enforcement Agency Fund	723,088	786,417	786,417
Los Penasquitos Canyon Preserve Fund	320,575	186,000	186,000
Maintenance Assessment District (MAD) Funds	20,775,022	21,848,480	23,072,894
Major Events Revolving Fund	378,060	-	-
Mission Bay Improvements Fund	4,302,753	7,534,058	6,157,723
Mission Bay/Balboa Park Improvement Fund	2,060,000	1,960,000	2,125,000
New Convention Facility Fund	3,281,847	3,400,000	3,405,000
OneSD Support Fund	21,134,752	19,918,068	26,525,692
PETCO Park Fund	16,840,599	15,723,720	15,207,773
Parking Meter Operations Fund	-	9,111,535	10,197,852
Police Decentralization Fund	3,749,765	3,749,765	-
Prop 42 Replacement - Transportation Relief Fund	18,690,006	14,386,136	6,233,477
Public Art Fund	464,692	108,709	154,643
Public Safety Services & Debt Service Fund	8,297,381	8,707,775	9,159,111
QUALCOMM Stadium Operations Fund	17,115,488	16,652,809	17,957,446
Regional Park Improvements Fund	2,538,998	2,511,353	2,500,000
Seized & Forfeited Assets Fund	13,605,505	-	-
Seized Assets - California Fund	10	11,881	11,881
Seized Assets - Federal DOJ Fund	12,982,856	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	1,390,625	118,812	118,812
Serious Traffic Offenders Program Fund	1,046	-	-
State COPS	-	-	2,125,446

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Storm Drain Fund	5,996,382	5,700,000	5,700,000
Transient Occupancy Tax Fund	80,906,990	84,088,446	92,951,240
Trolley Extension Reserve Fund	1,169,159	1,071,728	1,071,728
Underground Surcharge Fund	50,990,056	50,592,739	63,388,541
Wireless Communications Technology Fund	7,373,599	7,436,710	6,622,249
Zoological Exhibits Maintenance Fund	10,292,128	10,746,000	11,777,761
Total Special Revenue Funds	\$ 385,101,850	\$ 364,322,673	\$ 395,359,615

Debt Service and Tax Funds

Tax and Revenue Anticipation Notes Fund	\$ 1,750	\$ -	\$ -
Total Debt Service and Tax Funds	\$ 1,750	\$ -	\$ -

Capital Project Funds

Capital Outlay Fund	\$ 900,106	\$ -	\$ -
TransNet ARRA Exchange Fund	1,763,653	-	-
TransNet Extension Administration & Debt Fund	271,287	300,100	320,070
TransNet Extension Congestion Relief Fund	11,593,663	20,796,930	22,180,851
TransNet Extension Maintenance Fund	10,569,645	8,912,970	9,506,079
Total Capital Project Funds	\$ 25,098,355	\$ 30,010,000	\$ 32,007,000

Enterprise Funds

Airports Fund	\$ 4,821,531	\$ 4,778,882	\$ 4,881,882
Development Services Fund	47,820,989	48,391,352	52,063,381
Golf Course Fund	19,949,901	17,540,747	18,260,747
Metropolitan Sewer Utility Fund	70,876,721	102,841,900	89,818,922
Municipal Sewer Revenue Fund	304,203,771	318,789,200	298,518,300
Recycling Fund	20,121,903	18,427,651	20,637,651
Refuse Disposal Fund	28,301,752	29,736,434	32,132,449
Sewer Utility - AB 1600 Fund	20,397,867	-	15,000,000
Water Utility - AB 1600 Fund	14,752,947	-	12,500,000
Water Utility Operating Fund	456,390,467	478,268,700	489,263,491
Total Enterprise Funds	\$ 987,637,849	\$ 1,018,774,866	\$ 1,033,076,823

Internal Service Funds

Central Stores Fund	\$ 11,213,669	\$ 13,341,277	\$ 13,307,156
Energy Conservation Program Fund	2,433,690	2,253,884	2,252,875
Engineering & Capital Projects Fund	-	64,367,237	75,734,886
Fleet Services Operating Fund	53,922,979	50,229,234	50,428,181
Fleet Services Replacement Fund	28,293,126	27,296,552	23,064,458
Publishing Services Fund	3,437,642	3,221,261	3,221,261
Risk Management Administration Fund	8,717,638	9,314,487	10,558,878

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Total Internal Service Funds	\$ 108,018,743	\$ 170,023,932	\$ 178,567,695
Total Combined Budget Revenues	\$ 2,782,243,208	\$ 2,771,681,931	\$ 2,920,888,642

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
General Fund			
General Fund	\$ 1,253,645,817	\$ 1,202,422,436	\$ 1,288,039,029
Total General Fund	\$ 1,253,645,817	\$ 1,202,422,436	\$ 1,288,039,029
Special Revenue Funds			
Automated Refuse Container Fund	\$ 643,712	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund	3,010,752	2,709,263	4,439,017
Convention Center Expansion Administration Fund	13,565,779	13,980,650	13,803,450
Environmental Growth 1/3 Fund	3,657,350	4,547,305	3,942,458
Environmental Growth 2/3 Fund	8,232,393	8,869,966	10,456,488
Facilities Financing Fund	1,813,697	2,275,110	2,185,240
Fire and Lifeguard Facilities Fund	1,399,719	1,425,931	1,426,582
Fire/Emergency Medical Services Transport Program Fund	11,421,097	12,702,437	11,821,063
GIS Fund	1,306,816	1,905,499	2,062,574
Gas Tax Fund	20,728,271	20,078,259	27,466,639
Information Technology Fund	9,347,012	10,488,568	13,363,897
Junior Lifeguard Program Fund	575,623	595,779	595,591
Local Enforcement Agency Fund	745,276	754,953	766,313
Los Penasquitos Canyon Preserve Fund	221,607	221,661	226,846
Maintenance Assessment District (MAD) Funds	20,719,830	34,732,801	35,981,704
Major Events Revolving Fund	15,000	-	-
Mission Bay/Balboa Park Improvement Fund	1,900,403	1,955,700	2,128,526
New Convention Facility Fund	3,405,000	3,405,000	3,405,000
OneSD Support Fund	19,438,201	20,728,100	25,441,074
PETCO Park Fund	17,052,414	17,542,842	16,353,469
Parking Meter Operations Fund	-	9,111,535	10,197,852
Police Decentralization Fund	5,657,379	5,120,000	2,003,262
Prop 42 Replacement - Transportation Relief Fund	3,413,161	12,478,416	6,233,477
Public Art Fund	104,725	108,709	154,643
Public Safety Services & Debt Service Fund	7,646,941	8,707,775	9,159,111
QUALCOMM Stadium Operations Fund	16,467,691	17,963,564	19,347,918
Seized & Forfeited Assets Fund	12,564,379	-	-
Seized Assets - California Fund	-	11,919	11,919
Seized Assets - Federal DOJ Fund	13,543,910	1,668,894	1,678,565
Seized Assets - Federal Treasury Fund	1,407,163	119,187	119,187
Serious Traffic Offenders Program Fund	168,785	-	-
State COPS	-	-	2,125,446
Storm Drain Fund	5,696,410	5,700,000	5,700,000
Transient Occupancy Tax Fund	85,821,958	91,737,581	97,588,953

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Trolley Extension Reserve Fund	1,075,030	1,086,200	1,089,225
Underground Surcharge Fund	30,387,253	50,592,739	58,388,541
Wireless Communications Technology Fund	7,943,738	8,412,052	8,149,464
Zoological Exhibits Maintenance Fund	10,184,024	10,746,000	11,777,761
Total Special Revenue Funds	\$ 341,282,500	\$ 383,284,395	\$ 410,391,255
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund	\$ 1,750	\$ -	\$ -
Total Debt Service and Tax Funds	\$ 1,750	\$ -	\$ -
Capital Project Funds			
Capital Outlay Fund	\$ 3,210,000	\$ 2,046,419	\$ -
TransNet Extension Administration & Debt Fund	271,287	300,100	320,070
TransNet Extension Congestion Relief Fund	1,267,599	1,267,600	3,351,330
TransNet Extension Maintenance Fund	8,666,218	8,912,970	9,506,079
Total Capital Project Funds	\$ 13,415,104	\$ 12,527,089	\$ 13,177,479
Enterprise Funds			
Airports Fund	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907
Development Services Fund	46,895,076	49,801,190	55,309,067
Golf Course Fund	15,455,418	16,653,723	16,802,439
Metropolitan Sewer Utility Fund	197,044,224	210,929,631	222,230,642
Municipal Sewer Revenue Fund	123,690,051	134,742,152	145,718,597
Recycling Fund	20,748,779	22,561,192	22,874,778
Refuse Disposal Fund	30,909,040	31,135,093	32,247,312
Water Utility Operating Fund	440,290,019	462,671,644	506,485,810
Total Enterprise Funds	\$ 878,141,954	\$ 933,722,420	\$ 1,006,970,552
Internal Service Funds			
Central Stores Fund	\$ 11,310,190	\$ 13,341,277	\$ 13,307,156
Energy Conservation Program Fund	2,007,656	2,645,182	2,622,983
Engineering & Capital Projects Fund	-	64,367,237	75,734,886
Fleet Services Operating Fund	49,248,811	50,837,774	51,908,246
Fleet Services Replacement Fund	20,208,281	20,663,453	31,059,920
Publishing Services Fund	3,292,680	3,221,261	3,666,496
Risk Management Administration Fund	9,550,371	10,265,929	10,558,878
Total Internal Service Funds	\$ 95,617,990	\$ 165,342,113	\$ 188,858,565
Total Combined Budget Expenditures	\$ 2,582,105,114	\$ 2,697,298,453	\$ 2,907,436,880

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 375,097	\$ -	\$ -
CH RDA Contribution To CIP	220,710	-	-
Crossroads Redevelopmen CIP Contributions Fund	(447)	-	-
EGF CIP Fund 1/3	61,569	-	1,834,250
Energy Conservation Program CIP Fund	510,011	-	-
Environmental Growth 2/3 Fund	284,942	-	1,450,000
Fiesta Island Sludge Mitigation Fund	17,397	-	-
Gas Tax Fund	912,217	-	5,000,000
Library System Improvement Fund	(197)	192,767	-
Maintenance Assessment District (MAD) Funds	923,466	1,070,404	110,000
Mission Bay Improvements Fund	68,282	3,249,951	6,296,250
Mission Trails Regional Park Fund	50,734	-	-
Monetary Conditions Placed on Future Deposits	1,877	-	39,981
NTC RdA Contribution to CIP	4,851	-	-
North Bay Redevelopment CIP Contribution Fund	209	-	-
OneSD Support Fund	-	-	5,116,800
Peg Fee (City Tv)	1,406,307	-	-
Prop 42 Replacement - Transportation Relief Fund	643,411	1,907,720	-
QUALCOMM Stadium Operations CIP Fund	110,125	750,000	-
Regional Park Improvements Fund	843,551	-	2,500,000
SC-RDA Contribution to CIP Fund	414,393	-	-
Street Division CIP Fund	2,217	-	-
Sunset Cliffs Natural Park	12,040	456,000	-
TOT Coastal Infrastructure CIP Fund	357	-	-
Trench Cut Fees/Excavation Fee Fund	120,826	2,000,000	-
Underground Surcharge CIP Fund	7,466,683	-	5,000,000
Total Special Revenue Funds	\$ 14,450,628	\$ 9,626,842	\$ 27,347,281
Enterprise Funds			
Balboa Park Golf Course CIP Fund	\$ 142,435	\$ -	\$ 175,000
Brown Field Special Aviation	150,507	-	-
Metro Sewer Utility - CIP Funding Source	18,750,570	18,541,811	18,689,538
Mission Bay Golf Course CIP Fund	53,400	2,625,000	-
Montgomery Field Special Aviation	195,095	-	-
Muni Sewer Utility - CIP Funding Source	53,198,976	95,506,397	95,350,705
Recycling Fund CIP Fund	-	1,200,000	-
Refuse Disposal CIP Fund	1,424,536	-	-
Torrey Pines Golf Course CIP Fund	340,941	2,600,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Water Utility - CIP Funding Source	74,244,693	100,151,601	122,815,547
Total Enterprise Funds	\$ 148,501,152	\$ 220,624,809	\$ 237,030,790

Capital Project Funds

ANA - Blk Mtn Rd Bridge	\$ -	\$ -	\$ 23,751
Balboa Park West-Major Dist	-	-	292,630
Barrio Logan	96,998	1,900,000	-
Belmont/Mission Beach Develop	12,264	50,000	-
Black Mountain Ranch FBA	4,051	4,200,000	-
Blk Mtn Ranch Dev Agreement	-	30,400	-
Bus Stop Capital Improvement Fund	262,659	100,000	60,000
C.O.-Pueblo Land/Pol. Decentra	71,356	-	-
CIP Contributions from General Fund	8,723,178	10,116,668	34,170,579
Capital Outlay Fund	2,472,239	-	-
Capital Outlay-Sales Tax	56,710	-	-
Carmel Mt East-Major District	24,755	-	-
Carmel Valley Consolidated FBA	331,256	1,670,526	-
Centre City DIF-Admin	-	-	30,000,000
Clairemont Mesa - Urban Comm	166,408	-	250,000
College Area	79,473	350,000	270,000
Deferred Maint Revenue 2009A-Project	9,843,432	-	-
Deferred Maintenance Revenue 2012A-Project	23,727,637	-	-
Del Mar Mesa FBA	1,586,495	-	-
Encanto - Major District	-	-	1,678
Energy Upgrades CEC Loan #4 Fund	1,921,623	-	-
FY09 Sunset Cliffs Natural Par	1,936	-	-
Fleet Services CIP Fund	-	1,654,028	-
Gen Dyna-Community Improvement	55,282	-	-
Golden Hill - Major District	-	-	9,023
Golden Hill Urban Comm	43,183	-	-
Highland/Landis(East SD)-Major	5,673	-	-
Infrastructure Improvement - CD 1	3,899	-	-
Infrastructure Improvement - CD 5	45,646	-	-
Infrastructure Improvement - CD 6	7,115	-	-
Kearny Mesa-Urban Comm	2,687	125,000	740,000
La Jolla - Major District	-	-	35,379
La Jolla Urban Comm	503,418	125,000	-
Linda Vista Urban Comm	215,082	-	-
Linda Vista-Major District	8,713	-	1,999
Lusk-Gen'l Traffic Imprvmts	14,661	-	-
Memorial(Southeast SD)Maj Dist	5,864	-	-
Mid City Urban Comm	27,915	1,400,000	75,000
Mid-City - Park Dev Fund	343,070	690,634	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Midway/Pacific Hwy Urban Comm	95,577	-	10,000
Mira Mesa - FBA	306,736	8,886,247	7,566,887
Mira Mesa Pk Dev Fund	-	2,200	-
Mission Bay - Major District	9,057	-	-
Mission Beach - Urban Comm	25,099	-	-
Mission Valley-Urban Comm.	1,818,792	5,600,000	450,000
Mitigation Funds for Carroll Canyon Road	414,566	-	-
Montgomery/Waller-Major Dist	1,801	-	27,843
Navajo Urban Comm	20,423	2,500,000	140,000
New Central Library Contributions	5,817,246	-	-
North Park Urban Comm	76,317	400,000	100,000
North University City-FBA	1,285,817	5,000,000	5,000,000
Ocean Beach Urban Comm	41,263	-	-
Old San Diego - Urban Comm	3,058	-	-
Otay Mesa-East (From 39062)	116,280	-	-
Otay Mesa-West (From 39067)	659,963	-	-
Otay Mesa/Nestor Urb Comm	296,297	-	-
PFFA Lease Revenue Refunding Bonds 2013A - Project	5,306,132	-	-
PFFA-FLSF 2002B-Const.	(25,762)	-	-
PV Est-Other P & R Facilities	251,808	-	-
Pacific Beach Urban Comm	87,018	-	196,000
Pacific Beach-Major District	12,712	-	-
Pacific Highlands Ranch FBA	962,952	4,327,000	-
Park North-East - Park Dev Fd	24,935	-	-
Penasquitos East Trust	86	400,000	-
Penasquitos North-Major Dist	14,374	-	-
Penasquitos South-Major Dist	-	-	1,008
Peninsula Urban Comm	311,728	-	160,000
Pk/Rec Bldg Permit Fee Dist C	2,752	-	983
Pk/Rec Bldg Permit Fee Dist E	34,523	-	-
Pk/Rec Bldg Permit Fee Dist-A	5,547	-	-
Pk/Rec Bldg Permit Fee Dist-B	253	-	-
Pk/Rec Bldg Permit Fee Dist-D	21,041	-	-
Private & Others Contrib-CIP	757,142	-	-
Prop A-(Bikeway)	161,307	-	-
Rancho Bernardo-Fac Dev Fund	522,774	-	-
Rancho Bernardo-Major District	-	23,012	-
Rancho Bernardo-Pk Dev Fund	-	233,091	-
Rancho Encantada	970,341	-	-
Rancho Penasquitos FBA	83,647	-	-
Rose & Tecolote Creek Water Quality	46,908	-	-
S.E. San Diego Urban Comm	1,044,712	1,950,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
SD Unified School Dist-Cap Out	303,022	-	-
SR 209 & 274 Coop with State	75,288	-	-
SY-TAB 2010A (TE) Proceeds	-	-	2,580,000
SY-TAB 2010B (T) Proceeds	-	-	1,296,000
Sabre Springs-FBA	117,699	-	-
San Ysidro - Major District	5,876	-	-
San Ysidro Urban Comm	599,169	200,000	-
San Ysidro-Sub Dist	3,299	-	-
Scripps Miramar Ranch FBA	-	307,424	-
Scripps/Miramar Misc	22,053	-	-
Scripps/Miramar-Major District	2,250	704,652	41,004
Serra Mesa - Urban Community	184	200,000	430,000
Skyline Hills - Major District	-	-	7,624
South Bay - Major District	39,125	-	2,543
Southcrest - Major District	59,686	-	-
Sub Area-2	-	342,000	-
Tierrasanta - DIF	3,441	310,000	170,000
Torrey Corner Mitigation Fund	29,676	-	-
Torrey Highlands	1,492,114	1,500,000	-
Torrey Pines - Urban Community	58,322	275,000	-
TransNet (Prop A 1/2% Sales Tax)	630,333	-	-
TransNet ARRA Exchange Fund	1,856,778	-	-
TransNet Extension Congestion Relief Fund	8,930,869	19,529,330	18,829,521
TransNet Extension Major Corri	36,951	-	-
TransNet Extension RTCI Fee	13,016	3,549,927	-
Univ City Central-Major Dist	-	-	2,586
Univ City North - Sub Dist	-	-	17,816
University City So.-Urban Comm	6,448	69,000	-
Uptown Urban Comm	258,302	1,000,000	290,000
Valencia Park - Major District	-	-	8,449
Total Capital Project Funds	\$ 86,793,805	\$ 79,721,139	\$ 103,258,303
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 407,791	\$ -	\$ -
Total Grant Enterprise Funds	\$ 407,791	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 4,726,653	\$ -	\$ -
Grant Fund - Other	305,711	-	-
Grant Fund - State	8,025,304	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Total Grant Government Funds	\$ 13,057,667	\$ -	\$ -
Total Capital Budget Expenditures	\$ 263,211,043	\$ 309,972,790	\$ 367,636,374
Total Combined Operating and Capital Budget Expenditures	\$ 2,845,316,157	\$ 3,007,271,243	\$ 3,275,073,254

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Administration	12.00	-	-
City Attorney	345.86	347.85	355.58
City Auditor	21.00	21.00	22.00
City Clerk	45.28	45.28	45.32
City Comptroller	82.75	82.75	84.75
City Council	102.30	105.13	106.12
City Treasurer	119.63	106.73	109.73
Civic & Urban Initiatives	6.00	-	-
Communications	5.00	30.00	32.16
Debt Management	19.00	19.00	19.00
Department of Information Technology	-	-	-
Development Services	107.75	63.00	70.00
Economic Development	46.00	50.70	51.35
Environmental Services	137.69	137.09	137.55
Ethics Commission	5.00	5.00	5.00
Financial Management	30.00	30.00	32.00
Fire-Rescue	1,165.52	1,170.97	1,176.21
Human Resources	18.00	19.75	20.84
Infrastructure/Public Works	4.37	7.35	5.00
Internal Operations	-	1.50	1.50
Library	410.93	434.52	463.21
Neighborhood Services	-	5.50	5.50
Office of Homeland Security	13.40	13.60	16.40
Office of the Assistant COO	8.00	6.00	11.00
Office of the Chief Financial Officer	5.00	2.00	2.00
Office of the Chief Operating Officer	2.00	4.35	5.35
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	26.16	29.00	29.00
Park & Recreation	782.84	797.78	860.13
Performance & Analytics	-	8.00	11.00
Personnel	60.36	63.31	67.99
Planning	-	62.08	67.08
Police	2,528.79	2,587.52	2,632.01
Public Works - Contracts	19.00	19.00	20.00
Public Works - Engineering & Capital Projects	470.88	-	-
Public Works - General Services	123.00	130.00	151.00
Purchasing & Contracting	41.59	55.20	59.96
Real Estate Assets	28.00	28.00	33.00
Transportation & Storm Water	464.40	476.33	580.74
Total Budget FTE Positions	7,267.50	6,975.29	7,299.48



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
General Fund			
General Fund	7,267.50	6,975.29	7,299.48
Total General Fund	7,267.50	6,975.29	7,299.48
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Facilities Financing Fund	15.35	16.35	16.70
Fire/Emergency Medical Services Transport Program Fund	31.00	32.00	30.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	39.00	42.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	23.75	25.25	25.00
OneSD Support Fund	17.50	17.00	23.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	-	15.00	15.00
QUALCOMM Stadium Operations Fund	37.00	38.00	38.00
Transient Occupancy Tax Fund	9.00	12.00	13.00
Underground Surcharge Fund	2.00	7.00	9.00
Wireless Communications Technology Fund	44.76	44.76	46.00
Total Special Revenue Funds	233.36	263.36	273.70
Enterprise Funds			
Airports Fund	18.00	19.00	19.00
Development Services Fund	430.75	424.75	449.15
Golf Course Fund	98.00	97.00	98.00
Metropolitan Sewer Utility Fund	447.35	463.31	462.20
Municipal Sewer Revenue Fund	413.16	408.33	409.32
Recycling Fund	107.33	107.98	106.60
Refuse Disposal Fund	149.02	147.20	148.98
Water Utility Operating Fund	703.08	717.82	781.83
Total Enterprise Funds	2,366.69	2,385.39	2,475.08
Internal Service Funds			
Central Stores Fund	23.34	23.35	23.00
Energy Conservation Program Fund	12.60	12.60	13.25
Engineering & Capital Projects Fund	-	484.60	598.60
Fleet Services Operating Fund	169.50	177.50	201.50
Publishing Services Fund	10.00	10.00	10.00

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Risk Management Administration Fund	79.88	82.13	83.28
Total Internal Service Funds	295.32	790.18	929.63
Other Funds			
City Employee's Retirement System Fund	64.00	64.00	63.00
Total Other Funds	64.00	64.00	63.00
Total Budget FTE Positions	10,226.87	10,478.22	11,040.89

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 460,591,935	\$ 445,428,691	\$ 470,068,579
Property Taxes	460,591,935	445,428,691	470,068,579
Sales Tax	\$ 245,931,659	\$ 257,106,087	\$ 285,770,943
Sales Tax	245,931,659	257,106,087	285,770,943
Transient Occupancy Tax	\$ 89,672,734	\$ 92,332,290	\$ 102,163,864
Transient Occupancy Taxes	89,672,734	92,332,290	102,163,864
Other Local Taxes	\$ 80,262,377	\$ 81,219,984	\$ 89,141,507
Property Transfer Taxes	8,309,107	9,176,035	8,371,562
SDG&E	39,615,555	40,014,617	48,453,842
CATV	17,577,640	18,093,332	18,640,103
Refuse Collection Franchise	10,123,217	9,500,000	9,600,000
Other Franchises	4,636,857	4,436,000	4,076,000
Licenses and Permits	\$ 34,952,005	\$ 24,459,857	\$ 24,095,425
Business Tax	7,620,960	7,477,368	7,577,368
Rental Unit Tax	7,496,899	7,271,794	7,271,794
Parking Meters	8,694,712	-	-
Refuse Collector Business Tax	750,423	700,000	750,000
Other Licenses and Permits	10,389,011	9,010,695	8,496,263
Fines Forfeitures and Penalties	\$ 30,326,522	\$ 28,929,178	\$ 29,684,478
Parking Citations	20,548,939	19,723,478	19,899,278
Municipal Court	6,306,375	6,157,700	6,157,700
Other Fines & Forfeitures	3,471,208	3,048,000	3,627,500
Rev from Money and Prop	\$ 48,951,889	\$ 47,325,993	\$ 46,237,879
Interest and Dividends	313,068	1,414,251	462,262
Mission Bay	29,760,441	30,045,411	28,657,723
Pueblo Lands	5,365,182	4,866,395	5,530,383
Other Rents and Concessions	13,513,198	10,999,936	11,587,511
Rev from Federal Agencies	\$ 302,085	\$ 3,256,720	\$ 1,156,720
Revenue from Federal Agencies	302,085	3,256,720	1,156,720
Rev from Other Agencies	\$ 8,119,548	\$ 6,238,062	\$ 5,717,072
Motor Vehicle License Fees	583,841	-	-
Revenue from Other Agencies	7,535,706	6,238,062	5,717,072
Charges for Services	\$ 164,739,328	\$ 120,671,341	\$ 129,568,466
Charges for Current Services	164,739,328	120,671,341	129,568,466
Other Revenue	\$ 7,815,343	\$ 4,449,046	\$ 4,640,002
Other Revenue	7,815,343	4,449,046	4,640,002

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Transfers In	\$ 104,719,236	\$ 77,133,211	\$ 93,632,574
Transfers In	104,719,236	77,133,211	93,632,574
Total General Fund	\$ 1,276,384,661	\$ 1,188,550,460	\$ 1,281,877,509
Total General Fund	\$ 1,276,384,661	\$ 1,188,550,460	\$ 1,281,877,509

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 6,393	\$ -	\$ -
Interest and Dividends	6,393	-	-
Charges for Services	\$ 751,013	\$ 700,000	\$ 700,000
Charges for Current Services	751,013	700,000	700,000
Total Automated Refuse Container Fund	\$ 757,405	\$ 700,000	\$ 700,000
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 3,013,297	\$ 2,713,422	\$ 3,774,659
Other Rents and Concessions	3,013,297	2,713,422	3,774,659
Other Revenue	\$ (125)	\$ -	\$ -
Other Revenue	(125)	-	-
Total Concourse and Parking Garages Operating Fund	\$ 3,013,172	\$ 2,713,422	\$ 3,774,659
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 15,018	\$ -	\$ -
Interest and Dividends	15,018	-	-
Rev from Other Agencies	\$ 4,500,000	\$ -	\$ -
Revenue from Other Agencies	4,500,000	-	-
Transfers In	\$ 9,500,000	\$ 13,760,993	\$ 13,207,993
Transfers In	9,500,000	13,760,993	13,207,993
Total Convention Center Expansion Administration Fund	\$ 14,015,018	\$ 13,760,993	\$ 13,207,993
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 4,427,840	\$ 4,446,069	\$ 5,383,760
SDG&E	4,384,765	4,446,069	5,383,760
Other Franchises	43,075	-	-
Rev from Money and Prop	\$ 3,266	\$ 9,000	\$ 9,000
Interest and Dividends	3,266	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 4,431,107	\$ 4,455,069	\$ 5,392,760
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 8,803,119	\$ 8,892,137	\$ 10,767,521
SDG&E	8,769,530	8,892,137	10,767,521
Other Franchises	33,589	-	-
Rev from Money and Prop	\$ 17,120	\$ 25,000	\$ 25,000
Interest and Dividends	17,120	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 8,820,239	\$ 8,917,137	\$ 10,792,521

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Facilities Financing Fund			
Licenses and Permits	\$ 37,500	\$ 18,000	\$ 24,000
Other Licenses and Permits	37,500	18,000	24,000
Rev from Money and Prop	\$ (204)	\$ 2,100	\$ 2,100
Interest and Dividends	(204)	2,100	2,100
Charges for Services	\$ 1,780,130	\$ 2,255,010	\$ 2,159,140
Charges for Current Services	1,780,130	2,255,010	2,159,140
Other Revenue	\$ 327	\$ -	\$ -
Other Revenue	327	-	-
Total Facilities Financing Fund	\$ 1,817,753	\$ 2,275,110	\$ 2,185,240
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 823	\$ -	\$ -
Interest and Dividends	823	-	-
Transfers In	\$ 1,380,219	\$ 1,379,719	\$ 1,380,370
Transfers In	1,380,219	1,379,719	1,380,370
Total Fire and Lifeguard Facilities Fund	\$ 1,381,042	\$ 1,379,719	\$ 1,380,370
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 15,506	\$ -	\$ -
Interest and Dividends	15,506	-	-
Charges for Services	\$ 9,909,314	\$ 11,552,358	\$ 11,552,358
Charges for Current Services	9,909,314	11,552,358	11,552,358
Other Revenue	\$ 1,057	\$ -	\$ -
Other Revenue	1,057	-	-
Transfers In	\$ 15,000	\$ -	\$ -
Transfers In	15,000	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 9,940,877	\$ 11,552,358	\$ 11,552,358
GIS Fund			
Rev from Money and Prop	\$ 198	\$ -	\$ -
Interest and Dividends	198	-	-
Rev from Other Agencies	\$ 84,660	\$ 195,303	\$ 195,303
Revenue from Other Agencies	84,660	195,303	195,303
Charges for Services	\$ -	\$ -	\$ 1,548,341
Charges for Current Services	-	-	1,548,341
Transfers In	\$ 1,271,792	\$ 1,605,758	\$ -
Transfers In	1,271,792	1,605,758	-
Total GIS Fund	\$ 1,356,650	\$ 1,801,061	\$ 1,743,644

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Gas Tax Fund			
Other Local Taxes	\$ 23,854,399	\$ 19,904,739	\$ 22,690,076
Other Local Tax	23,854,399	19,904,739	22,690,076
Rev from Money and Prop	\$ 110,540	\$ 173,520	\$ 114,902
Interest and Dividends	20,638	25,000	25,000
Other Rents and Concessions	89,902	148,520	89,902
Other Revenue	\$ 868	\$ -	\$ -
Other Revenue	868	-	-
Total Gas Tax Fund	\$ 23,965,807	\$ 20,078,259	\$ 22,804,978
Information Technology Fund			
Rev from Money and Prop	\$ 2,902	\$ -	\$ -
Interest and Dividends	2,902	-	-
Rev from Other Agencies	\$ 100	\$ -	\$ -
Revenue from Other Agencies	100	-	-
Charges for Services	\$ 30,614	\$ -	\$ 12,723,508
Charges for Current Services	30,614	-	12,723,508
Other Revenue	\$ 4,485	\$ -	\$ -
Other Revenue	4,485	-	-
Transfers In	\$ 9,576,461	\$ 8,673,318	\$ -
Transfers In	9,576,461	8,673,318	-
Total Information Technology Fund	\$ 9,614,562	\$ 8,673,318	\$ 12,723,508
Junior Lifeguard Program Fund			
Charges for Services	\$ 602,835	\$ 595,779	\$ 595,591
Charges for Current Services	602,835	595,779	595,591
Transfers In	\$ 4,000	\$ -	\$ -
Transfers In	4,000	-	-
Total Junior Lifeguard Program Fund	\$ 606,835	\$ 595,779	\$ 595,591
Local Enforcement Agency Fund			
Transient Occupancy Tax	\$ (226)	\$ -	\$ -
Transient Occupancy Taxes	(226)	-	-
Licenses and Permits	\$ 541,956	\$ 501,830	\$ 501,830
Other Licenses and Permits	541,956	501,830	501,830
Rev from Money and Prop	\$ 3,656	\$ 10,724	\$ 10,724
Interest and Dividends	3,656	10,724	10,724
Charges for Services	\$ 177,562	\$ 273,863	\$ 273,863
Charges for Current Services	177,562	273,863	273,863

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Other Revenue	\$ 140	\$ -	\$ -
Other Revenue	140	-	-
Total Local Enforcement Agency Fund	\$ 723,088	\$ 786,417	\$ 786,417
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 39,804	\$ 36,000	\$ 36,000
Other Rents and Concessions	39,804	36,000	36,000
Other Revenue	\$ 108,500	\$ -	\$ -
Other Revenue	108,500	-	-
Transfers In	\$ 172,271	\$ 150,000	\$ 150,000
Transfers In	172,271	150,000	150,000
Total Los Penasquitos Canyon Preserve Fund	\$ 320,575	\$ 186,000	\$ 186,000
Maintenance Assessment District (MAD) Funds			
Rev from Money and Prop	\$ 83,035	\$ 74,076	\$ 60,196
Interest and Dividends	83,035	74,076	60,196
Charges for Services	\$ 3,008,208	\$ 43,418	\$ 43,418
Charges for Current Services	3,008,208	43,418	43,418
Other Revenue	\$ 111,490	\$ 100	\$ 100
Other Revenue	111,490	100	100
Transfers In	\$ 2,448,862	\$ 5,868,626	\$ 6,973,273
Transfers In	2,448,862	5,868,626	6,973,273
Property Tax Revenue	\$ 14,490,063	\$ 15,859,260	\$ 15,992,907
Property Taxes	14,490,063	15,859,260	15,992,907
Special Assessments	\$ 633,364	\$ 3,000	\$ 3,000
Special Assessments	633,364	3,000	3,000
Total Maintenance Assessment District (MAD) Funds	\$ 20,775,022	\$ 21,848,480	\$ 23,072,894
Major Events Revolving Fund			
Other Revenue	\$ 213,060	\$ -	\$ -
Other Revenue	213,060	-	-
Transfers In	\$ 165,000	\$ -	\$ -
Transfers In	165,000	-	-
Total Major Events Revolving Fund	\$ 378,060	\$ -	\$ -
Mission Bay Improvements Fund			
Rev from Money and Prop	\$ 42,312	\$ -	\$ -
Interest and Dividends	42,312	-	-
Transfers In	\$ 4,260,441	\$ 7,534,058	\$ 6,157,723
Transfers In	4,260,441	7,534,058	6,157,723
Total Mission Bay Improvements Fund	\$ 4,302,753	\$ 7,534,058	\$ 6,157,723

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000
Transfers In	2,060,000	1,960,000	2,125,000
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000
New Convention Facility Fund			
Rev from Money and Prop	\$ 1,847	\$ -	\$ -
Interest and Dividends	1,847	-	-
Transfers In	\$ 3,280,000	\$ 3,400,000	\$ 3,405,000
Transfers In	3,280,000	3,400,000	3,405,000
Total New Convention Facility Fund	\$ 3,281,847	\$ 3,400,000	\$ 3,405,000
OneSD Support Fund			
Rev from Money and Prop	\$ 25,157	\$ -	\$ -
Interest and Dividends	25,157	-	-
Rev from Other Agencies	\$ 46,553	\$ -	\$ -
Revenue from Other Agencies	46,553	-	-
Charges for Services	\$ -	\$ -	\$ 26,525,692
Charges for Current Services	-	-	26,525,692
Other Revenue	\$ 2,435	\$ -	\$ -
Other Revenue	2,435	-	-
Transfers In	\$ 21,060,607	\$ 19,918,068	\$ -
Transfers In	21,060,607	19,918,068	-
Total OneSD Support Fund	\$ 21,134,752	\$ 19,918,068	\$ 26,525,692
PETCO Park Fund			
Rev from Money and Prop	\$ 1,355,910	\$ 977,970	\$ 978,699
Interest and Dividends	16,875	40,000	25,000
Other Rents and Concessions	1,339,034	937,970	953,699
Charges for Services	\$ 727	\$ -	\$ -
Charges for Current Services	727	-	-
Other Revenue	\$ 968,212	\$ 930,000	\$ 930,000
Other Revenue	968,212	930,000	930,000
Transfers In	\$ 14,515,750	\$ 13,815,750	\$ 13,299,074
Transfers In	14,515,750	13,815,750	13,299,074
Total PETCO Park Fund	\$ 16,840,599	\$ 15,723,720	\$ 15,207,773
Parking Meter Operations Fund			
Licenses and Permits	\$ -	\$ 8,995,735	\$ 10,197,852
Parking Meters	-	8,395,735	9,597,852
Other Licenses and Permits	-	600,000	600,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Fines Forfeitures and Penalties	\$ -	\$ 115,800	\$ -
Parking Citations	-	115,800	-
Total Parking Meter Operations Fund	\$ -	\$ 9,111,535	\$ 10,197,852
Police Decentralization Fund			
Transfers In	\$ 3,749,765	\$ 3,749,765	\$ -
Transfers In	3,749,765	3,749,765	-
Total Police Decentralization Fund	\$ 3,749,765	\$ 3,749,765	\$ -
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 18,581,612	\$ 14,386,136	\$ 6,233,477
Other Local Tax	18,581,612	14,386,136	6,233,477
Rev from Money and Prop	\$ 108,394	\$ -	\$ -
Interest and Dividends	108,394	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 18,690,006	\$ 14,386,136	\$ 6,233,477
Public Art Fund			
Charges for Services	\$ 2,700	\$ -	\$ -
Charges for Current Services	2,700	-	-
Other Revenue	\$ 461,992	\$ -	\$ -
Other Revenue	461,992	-	-
Transfers In	\$ -	\$ 108,709	\$ 154,643
Transfers In	-	108,709	154,643
Total Public Art Fund	\$ 464,692	\$ 108,709	\$ 154,643
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 8,287,324	\$ 8,707,775	\$ 9,159,111
Safety Sales Tax	8,287,324	8,707,775	9,159,111
Rev from Money and Prop	\$ 10,056	\$ -	\$ -
Interest and Dividends	10,056	-	-
Total Public Safety Services & Debt Service Fund	\$ 8,297,381	\$ 8,707,775	\$ 9,159,111
QUALCOMM Stadium Operations Fund			
Licenses and Permits	\$ 11,292	\$ 8,000	\$ 8,000
Other Licenses and Permits	11,292	8,000	8,000
Rev from Money and Prop	\$ 6,666,131	\$ 6,277,000	\$ 6,277,000
Interest and Dividends	15,908	20,000	20,000
Other Rents and Concessions	6,650,223	6,257,000	6,257,000
Rev from Other Agencies	\$ 484	\$ 43,000	\$ 43,000
Revenue from Other Agencies	484	43,000	43,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Charges for Services	\$ 224,834	\$ 48,809	\$ 48,809
Charges for Current Services	224,834	48,809	48,809
Other Revenue	\$ 12,746	\$ 1,000	\$ 1,000
Other Revenue	12,746	1,000	1,000
Transfers In	\$ 10,200,000	\$ 10,275,000	\$ 11,579,637
Transfers In	10,200,000	10,275,000	11,579,637
Total QUALCOMM Stadium Operations Fund	\$ 17,115,488	\$ 16,652,809	\$ 17,957,446

Regional Park Improvements Fund

Rev from Money and Prop	\$ 38,998	\$ -	\$ -
Interest and Dividends	38,998	-	-
Transfers In	\$ 2,500,000	\$ 2,511,353	\$ 2,500,000
Transfers In	2,500,000	2,511,353	2,500,000
Total Regional Park Improvements Fund	\$ 2,538,998	\$ 2,511,353	\$ 2,500,000

Seized & Forfeited Assets Fund

Transfers In	\$ 13,605,505	\$ -	\$ -
Transfers In	13,605,505	-	-
Total Seized & Forfeited Assets Fund	\$ 13,605,505	\$ -	\$ -

Seized Assets - California Fund

Rev from Money and Prop	\$ 10	\$ -	\$ -
Interest and Dividends	10	-	-
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881
Revenue from Federal Agencies	-	11,881	11,881
Total Seized Assets - California Fund	\$ 10	\$ 11,881	\$ 11,881

Seized Assets - Federal DOJ Fund

Rev from Money and Prop	\$ 8,851	\$ -	\$ -
Interest and Dividends	8,851	-	-
Rev from Federal Agencies	\$ 1,503,763	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	1,503,763	1,069,307	1,069,307
Other Revenue	\$ 66,500	\$ -	\$ -
Other Revenue	66,500	-	-
Transfers In	\$ 11,403,742	\$ -	\$ -
Transfers In	11,403,742	-	-
Total Seized Assets - Federal DOJ Fund	\$ 12,982,856	\$ 1,069,307	\$ 1,069,307

Seized Assets - Federal Treasury Fund

Rev from Money and Prop	\$ 579	\$ -	\$ -
Interest and Dividends	579	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Rev from Federal Agencies	\$ 10,946	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	10,946	118,812	118,812
Transfers In	\$ 1,379,099	\$ -	\$ -
Transfers In	1,379,099	-	-
Total Seized Assets - Federal Treasury Fund	\$ 1,390,625	\$ 118,812	\$ 118,812

Serious Traffic Offenders Program Fund

Rev from Money and Prop	\$ 1,046	\$ -	\$ -
Interest and Dividends	1,046	-	-
Total Serious Traffic Offenders Program Fund	\$ 1,046	\$ -	\$ -

State COPS

Rev from Federal Agencies	\$ -	\$ -	\$ 2,125,446
Revenue from Federal Agencies	-	-	2,125,446
Total State COPS	\$ -	\$ -	\$ 2,125,446

Storm Drain Fund

Charges for Services	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,996,382	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000

Transient Occupancy Tax Fund

Transient Occupancy Tax	\$ 80,801,627	\$ 83,938,446	\$ 92,876,240
Transient Occupancy Taxes	80,801,627	83,938,446	92,876,240
Licenses and Permits	\$ 76,464	\$ 50,000	\$ 75,000
Other Licenses and Permits	76,464	50,000	75,000
Charges for Services	\$ 28,432	\$ 100,000	\$ -
Charges for Current Services	28,432	100,000	-
Other Revenue	\$ 466	\$ -	\$ -
Other Revenue	466	-	-
Total Transient Occupancy Tax Fund	\$ 80,906,990	\$ 84,088,446	\$ 92,951,240

Trolley Extension Reserve Fund

Rev from Money and Prop	\$ (2,125)	\$ -	\$ -
Interest and Dividends	(2,125)	-	-
Transfers In	\$ 1,171,284	\$ 1,071,728	\$ 1,071,728
Transfers In	1,171,284	1,071,728	1,071,728
Total Trolley Extension Reserve Fund	\$ 1,169,159	\$ 1,071,728	\$ 1,071,728

Underground Surcharge Fund

Other Local Taxes	\$ 50,733,726	\$ 50,392,739	\$ 63,188,541
SDG&E	50,733,726	50,392,739	63,188,541

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Rev from Money and Prop	\$ 256,331	\$ 200,000	\$ 200,000
Interest and Dividends	256,331	200,000	200,000
Total Underground Surcharge Fund	\$ 50,990,056	\$ 50,592,739	\$ 63,388,541
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 7,409	\$ -	\$ 48,000
Interest and Dividends	7,409	-	-
Other Rents and Concessions	-	-	48,000
Rev from Other Agencies	\$ 238,872	\$ -	\$ -
Revenue from Other Agencies	238,872	-	-
Charges for Services	\$ 41,816	\$ 456,312	\$ 6,574,249
Charges for Current Services	41,816	456,312	6,574,249
Other Revenue	\$ 9,926	\$ -	\$ -
Other Revenue	9,926	-	-
Transfers In	\$ 7,075,576	\$ 6,980,398	\$ -
Transfers In	7,075,576	6,980,398	-
Total Wireless Communications Technology Fund	\$ 7,373,599	\$ 7,436,710	\$ 6,622,249
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761
Property Taxes	10,292,128	10,746,000	11,777,761
Total Zoological Exhibits Maintenance Fund	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761
Total Special Revenue Funds	\$ 385,101,850	\$ 364,322,673	\$ 395,359,615

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund			
Transfers In	\$ 1,750	\$ -	\$ -
Transfers In	1,750	-	-
Total Tax and Revenue Anticipation Notes Fund	\$ 1,750	\$ -	\$ -
Total Debt Service and Tax Funds	\$ 1,750	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 900,106	\$ -	\$ -
Other Revenue	900,106	-	-
Total Capital Outlay Fund	\$ 900,106	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 1,764,387	\$ -	\$ -
Sales Tax	1,764,387	-	-
Rev from Money and Prop	\$ (734)	\$ -	\$ -
Interest and Dividends	(734)	-	-
Total TransNet ARRA Exchange Fund	\$ 1,763,653	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 271,287	\$ 300,100	\$ 320,070
Sales Tax	271,287	300,100	320,070
Total TransNet Extension Administration & Debt Fund	\$ 271,287	\$ 300,100	\$ 320,070
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 11,581,629	\$ 20,796,930	\$ 22,180,851
Sales Tax	11,581,629	20,796,930	22,180,851
Rev from Money and Prop	\$ 12,034	\$ -	\$ -
Interest and Dividends	12,034	-	-
Total TransNet Extension Congestion Relief Fund	\$ 11,593,663	\$ 20,796,930	\$ 22,180,851
TransNet Extension Maintenance Fund			
Sales Tax	\$ 10,573,864	\$ 8,912,970	\$ 9,506,079
Sales Tax	10,573,864	8,912,970	9,506,079
Rev from Money and Prop	\$ (4,219)	\$ -	\$ -
Interest and Dividends	(4,219)	-	-
Total TransNet Extension Maintenance Fund	\$ 10,569,645	\$ 8,912,970	\$ 9,506,079
Total Capital Project Funds	\$ 25,098,355	\$ 30,010,000	\$ 32,007,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Enterprise Funds			
Airports Fund			
Rev from Money and Prop	\$ 4,094,055	\$ 4,203,286	\$ 4,301,786
Interest and Dividends	68,966	110,000	110,000
Other Rents and Concessions	4,025,089	4,093,286	4,191,786
Charges for Services	\$ 682,419	\$ 575,596	\$ 580,096
Charges for Current Services	682,419	575,596	580,096
Other Revenue	\$ 45,057	\$ -	\$ -
Other Revenue	45,057	-	-
Total Airports Fund	\$ 4,821,531	\$ 4,778,882	\$ 4,881,882
Development Services Fund			
Licenses and Permits	\$ 37,603,679	\$ 31,574,334	\$ 39,955,113
Other Licenses and Permits	37,603,679	31,574,334	39,955,113
Fines Forfeitures and Penalties	\$ (1,989,352)	\$ 650,000	\$ -
Other Fines & Forfeitures	(1,989,352)	650,000	-
Rev from Money and Prop	\$ 110,674	\$ 127,072	\$ 110,072
Interest and Dividends	110,674	127,072	110,072
Charges for Services	\$ 10,935,588	\$ 15,173,831	\$ 10,782,173
Charges for Current Services	10,935,588	15,173,831	10,782,173
Other Revenue	\$ 1,160,401	\$ 866,115	\$ 1,216,023
Other Revenue	1,160,401	866,115	1,216,023
Total Development Services Fund	\$ 47,820,989	\$ 48,391,352	\$ 52,063,381
Golf Course Fund			
Rev from Money and Prop	\$ 1,503,499	\$ 1,242,100	\$ 1,309,100
Interest and Dividends	141,360	132,000	143,000
Other Rents and Concessions	1,362,139	1,110,100	1,166,100
Charges for Services	\$ 18,419,206	\$ 16,298,647	\$ 16,951,647
Charges for Current Services	18,419,206	16,298,647	16,951,647
Other Revenue	\$ 27,195	\$ -	\$ -
Other Revenue	27,195	-	-
Total Golf Course Fund	\$ 19,949,901	\$ 17,540,747	\$ 18,260,747
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	\$ 829,846	\$ -	\$ -
Interest and Dividends	285,996	-	-
Other Rents and Concessions	543,850	-	-
Rev from Other Agencies	\$ -	\$ 33,602,900	\$ 20,523,500
Revenue from Other Agencies	-	33,602,900	20,523,500

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Charges for Services	\$ 69,636,001	\$ 69,139,000	\$ 69,195,422
Charges for Current Services	69,636,001	69,139,000	69,195,422
Other Revenue	\$ 410,874	\$ 100,000	\$ 100,000
Other Revenue	410,874	100,000	100,000
Total Metropolitan Sewer Utility Fund	\$ 70,876,721	\$ 102,841,900	\$ 89,818,922

Municipal Sewer Revenue Fund

Rev from Money and Prop	\$ 1,773,350	\$ 910,400	\$ 910,400
Interest and Dividends	1,729,775	900,000	900,000
Other Rents and Concessions	43,575	10,400	10,400
Rev from Other Agencies	\$ (2,824,752)	\$ 4,878,800	\$ 1,365,300
Revenue from Other Agencies	(2,824,752)	4,878,800	1,365,300
Charges for Services	\$ 303,901,184	\$ 312,813,000	\$ 296,242,600
Charges for Current Services	303,901,184	312,813,000	296,242,600
Other Revenue	\$ 1,335,145	\$ 187,000	\$ -
Other Revenue	1,335,145	187,000	-
Transfers In	\$ 18,844	\$ -	\$ -
Transfers In	18,844	-	-
Total Municipal Sewer Revenue Fund	\$ 304,203,771	\$ 318,789,200	\$ 298,518,300

Recycling Fund

Other Local Taxes	\$ -	\$ -	\$ 580,000
Other Franchises	-	-	580,000
Fines Forfeitures and Penalties	\$ 1,373,629	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	1,373,629	1,000,000	1,000,000
Rev from Money and Prop	\$ 348,583	\$ 331,100	\$ 331,100
Interest and Dividends	128,908	120,000	120,000
Other Rents and Concessions	219,675	211,100	211,100
Rev from Other Agencies	\$ 894,715	\$ -	\$ 350,000
Revenue from Other Agencies	894,715	-	350,000
Charges for Services	\$ 16,760,170	\$ 17,058,631	\$ 18,346,551
Charges for Current Services	16,760,170	17,058,631	18,346,551
Other Revenue	\$ 209,108	\$ 37,920	\$ 30,000
Other Revenue	209,108	37,920	30,000
Transfers In	\$ 535,698	\$ -	\$ -
Transfers In	535,698	-	-
Total Recycling Fund	\$ 20,121,903	\$ 18,427,651	\$ 20,637,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$ 22,242	\$ 32,500	\$ 32,500
Other Fines & Forfeitures	22,242	32,500	32,500

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Rev from Money and Prop	\$ 1,202,574	\$ 700,000	\$ 760,764
Interest and Dividends	392,559	700,000	700,000
Other Rents and Concessions	810,015	-	60,764
Charges for Services	\$ 25,336,361	\$ 26,506,500	\$ 28,841,751
Charges for Current Services	25,336,361	26,506,500	28,841,751
Other Revenue	\$ 717,501	\$ 690,000	\$ 690,000
Other Revenue	717,501	690,000	690,000
Transfers In	\$ 1,023,075	\$ 1,807,434	\$ 1,807,434
Transfers In	1,023,075	1,807,434	1,807,434
Total Refuse Disposal Fund	\$ 28,301,752	\$ 29,736,434	\$ 32,132,449
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 98,078	\$ -	\$ -
Interest and Dividends	98,078	-	-
Charges for Services	\$ 20,299,789	\$ -	\$ 15,000,000
Charges for Current Services	20,299,789	-	15,000,000
Total Sewer Utility - AB 1600 Fund	\$ 20,397,867	\$ -	\$ 15,000,000
Water Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 129,114	\$ -	\$ -
Interest and Dividends	129,114	-	-
Charges for Services	\$ 14,623,833	\$ -	\$ 12,500,000
Charges for Current Services	14,623,833	-	12,500,000
Total Water Utility - AB 1600 Fund	\$ 14,752,947	\$ -	\$ 12,500,000
Water Utility Operating Fund			
Fines Forfeitures and Penalties	\$ 550,000	\$ -	\$ -
Other Fines & Forfeitures	550,000	-	-
Rev from Money and Prop	\$ 7,941,990	\$ 7,229,400	\$ 7,229,400
Interest and Dividends	953,303	800,000	800,000
Other Rents and Concessions	6,988,687	6,429,400	6,429,400
Rev from Federal Agencies	\$ 697,591	\$ -	\$ -
Revenue from Federal Agencies	697,591	-	-
Rev from Other Agencies	\$ 318,179	\$ 4,727,900	\$ 8,746,000
Revenue from Other Agencies	318,179	4,727,900	8,746,000
Charges for Services	\$ 442,116,087	\$ 465,986,400	\$ 472,943,091
Charges for Current Services	442,116,087	465,986,400	472,943,091
Other Revenue	\$ 1,159,028	\$ 325,000	\$ 345,000
Other Revenue	1,159,028	325,000	345,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Transfers In	\$ 3,607,592	\$ -	\$ -
Transfers In	3,607,592	-	-
Total Water Utility Operating Fund	\$ 456,390,467	\$ 478,268,700	\$ 489,263,491
Total Enterprise Funds	\$ 987,637,849	\$ 1,018,774,866	\$ 1,033,076,823

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 4,000	\$ -	\$ -
Interest and Dividends	4,000	-	-
Charges for Services	\$ 11,032,160	\$ 13,221,277	\$ 13,187,156
Charges for Current Services	11,032,160	13,221,277	13,187,156
Other Revenue	\$ 177,509	\$ 120,000	\$ 120,000
Other Revenue	177,509	120,000	120,000
Total Central Stores Fund	\$ 11,213,669	\$ 13,341,277	\$ 13,307,156
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 17,431	\$ -	\$ -
Interest and Dividends	17,431	-	-
Charges for Services	\$ 477,061	\$ 364,701	\$ 2,252,875
Charges for Current Services	477,061	364,701	2,252,875
Other Revenue	\$ 185,295	\$ -	\$ -
Other Revenue	185,295	-	-
Transfers In	\$ 1,753,903	\$ 1,889,183	\$ -
Transfers In	1,753,903	1,889,183	-
Total Energy Conservation Program Fund	\$ 2,433,690	\$ 2,253,884	\$ 2,252,875
Engineering & Capital Projects Fund			
Charges for Services	\$ -	\$ 64,367,237	\$ 75,734,886
Charges for Current Services	-	64,367,237	75,734,886
Total Engineering & Capital Projects Fund	\$ -	\$ 64,367,237	\$ 75,734,886
Fleet Services Operating Fund			
Rev from Money and Prop	\$ 15,802	\$ -	\$ -
Interest and Dividends	15,802	-	-
Charges for Services	\$ 52,463,624	\$ 49,041,283	\$ 50,133,181
Charges for Current Services	52,463,624	49,041,283	50,133,181
Other Revenue	\$ 350,602	\$ 295,000	\$ 295,000
Other Revenue	350,602	295,000	295,000
Transfers In	\$ 1,092,951	\$ 892,951	\$ -
Transfers In	1,092,951	892,951	-
Total Fleet Services Operating Fund	\$ 53,922,979	\$ 50,229,234	\$ 50,428,181
Fleet Services Replacement Fund			
Charges for Services	\$ 21,789,177	\$ 22,177,062	\$ 17,944,968
Charges for Current Services	21,789,177	22,177,062	17,944,968

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Other Revenue	\$ 1,335,580	\$ 2,000,000	\$ 2,000,000
Other Revenue	1,335,580	2,000,000	2,000,000
Transfers In	\$ 5,168,369	\$ 3,119,490	\$ 3,119,490
Transfers In	5,168,369	3,119,490	3,119,490
Total Fleet Services Replacement Fund	\$ 28,293,126	\$ 27,296,552	\$ 23,064,458
Publishing Services Fund			
Rev from Money and Prop	\$ 2,367	\$ -	\$ -
Interest and Dividends	2,367	-	-
Charges for Services	\$ 3,430,194	\$ 3,221,261	\$ 3,221,261
Charges for Current Services	3,430,194	3,221,261	3,221,261
Other Revenue	\$ 5,082	\$ -	\$ -
Other Revenue	5,082	-	-
Total Publishing Services Fund	\$ 3,437,642	\$ 3,221,261	\$ 3,221,261
Risk Management Administration Fund			
Rev from Money and Prop	\$ 3,054	\$ -	\$ -
Interest and Dividends	3,054	-	-
Charges for Services	\$ 55,789	\$ 289,402	\$ 39,402
Charges for Current Services	55,789	289,402	39,402
Other Revenue	\$ 8,658,794	\$ 9,025,085	\$ 10,519,476
Other Revenue	8,658,794	9,025,085	10,519,476
Total Risk Management Administration Fund	\$ 8,717,638	\$ 9,314,487	\$ 10,558,878
Total Internal Service Funds	\$ 108,018,743	\$ 170,023,932	\$ 178,567,695
Total Combined Budget Revenues	\$ 2,782,243,208	\$ 2,771,681,931	\$ 2,920,888,642



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 889,532,664	\$ 833,301,166	\$ 878,687,505
Personnel Cost	514,880,760	493,402,034	522,410,987
Fringe Benefits	374,651,904	339,899,132	356,276,518
NON-PERSONNEL	\$ 364,113,153	\$ 369,121,270	\$ 409,351,524
Supplies	28,098,375	27,035,505	28,678,923
Contracts	196,727,214	188,116,907	220,344,656
Information Technology	30,339,661	26,288,956	26,840,832
Energy and Utilities	44,244,033	45,809,207	47,096,343
Other	5,240,069	5,381,576	5,596,188
Transfers Out	52,430,467	69,046,098	71,300,353
Capital Expenditures	3,056,000	3,355,837	5,817,232
Debt	3,977,334	4,087,184	3,676,997
Total General Fund	\$ 1,253,645,817	\$ 1,202,422,436	\$ 1,288,039,029

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 643,712	\$ 800,000	\$ 800,000
Supplies	534,542	710,000	710,000
Contracts	103,296	90,000	90,000
Other	5,874	-	-
Total Automated Refuse Container Fund	\$ 643,712	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 209,062	\$ 212,310	\$ 200,708
Personnel Cost	116,588	118,809	118,809
Fringe Benefits	92,474	93,501	81,899
NON-PERSONNEL	\$ 2,801,689	\$ 2,496,953	\$ 4,238,309
Supplies	36,415	123,422	99,700
Contracts	1,498,390	1,611,846	1,779,440
Information Technology	25,256	39,831	16,919
Energy and Utilities	65,337	77,913	96,767
Other	804	500	500
Contingencies	-	25,000	-
Transfers Out	1,175,487	618,441	2,244,983
Total Concourse and Parking Garages Operating Fund	\$ 3,010,752	\$ 2,709,263	\$ 4,439,017
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450
Contracts	1,008,329	1,420,000	1,240,000
Transfers Out	12,557,450	12,560,650	12,563,450
Total Convention Center Expansion Administration Fund	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 3,657,350	\$ 4,547,305	\$ 3,942,458
Supplies	87	78,123	78,123
Contracts	44,812	213,226	211,160
Information Technology	446	41,358	32,573
Energy and Utilities	2,347,578	2,904,033	2,562,918
Transfers Out	1,264,427	1,310,565	1,057,684
Total Environmental Growth 1/3 Fund	\$ 3,657,350	\$ 4,547,305	\$ 3,942,458

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 8,232,393	\$ 8,869,966	\$ 10,456,488
Energy and Utilities	2,427	-	2,579
Transfers Out	8,229,966	8,869,966	10,453,909
Total Environmental Growth 2/3 Fund	\$ 8,232,393	\$ 8,869,966	\$ 10,456,488
Facilities Financing Fund			
PERSONNEL	\$ 1,518,544	\$ 1,888,206	\$ 1,794,807
Personnel Cost	875,791	1,135,394	1,150,645
Fringe Benefits	642,753	752,812	644,162
NON-PERSONNEL	\$ 295,153	\$ 386,904	\$ 390,433
Supplies	3,322	12,011	12,011
Contracts	221,394	284,790	281,976
Information Technology	54,196	71,836	93,812
Energy and Utilities	566	1,777	1,190
Other	199	1,294	1,294
Transfers Out	15,477	15,046	-
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 1,813,697	\$ 2,275,110	\$ 2,185,240
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582
Contracts	21,507	46,212	46,212
Transfers Out	1,378,211	1,379,719	1,380,370
Total Fire and Lifeguard Facilities Fund	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,468,013	\$ 4,862,312	\$ 4,427,437
Personnel Cost	3,122,443	3,221,220	2,876,534
Fringe Benefits	2,345,569	1,641,092	1,550,903
NON-PERSONNEL	\$ 5,953,084	\$ 7,840,125	\$ 7,393,626
Supplies	175,048	100,627	209,127
Contracts	1,554,532	2,008,893	1,880,533
Information Technology	52,789	143,639	66,095
Energy and Utilities	3,489	29,873	30,954
Other	47,094	42,710	42,710
Transfers Out	4,087,897	5,281,083	4,980,907
Capital Expenditures	32,235	233,300	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,421,097	\$ 12,702,437	\$ 11,821,063

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
GIS Fund			
PERSONNEL	\$ 98,974	\$ 213,351	\$ 180,784
Personnel Cost	50,890	118,102	110,697
Fringe Benefits	48,084	95,249	70,087
NON-PERSONNEL	\$ 1,207,842	\$ 1,692,148	\$ 1,881,790
Contracts	494,477	687,717	630,300
Information Technology	713,365	1,004,431	1,251,490
Total GIS Fund	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574
Gas Tax Fund			
NON-PERSONNEL	\$ 20,728,271	\$ 20,078,259	\$ 27,466,639
Contracts	365,262	5,084,928	6,767,459
Energy and Utilities	253,763	-	272,604
Other	19,042	-	-
Transfers Out	20,090,203	14,993,331	20,426,576
Total Gas Tax Fund	\$ 20,728,271	\$ 20,078,259	\$ 27,466,639
Information Technology Fund			
PERSONNEL	\$ 4,897,352	\$ 5,403,110	\$ 5,846,269
Personnel Cost	3,088,740	3,485,720	3,912,816
Fringe Benefits	1,808,612	1,917,390	1,933,453
NON-PERSONNEL	\$ 4,449,660	\$ 5,085,458	\$ 7,517,628
Supplies	11,438	29,093	18,696
Contracts	632,411	1,414,420	1,598,657
Information Technology	2,831,672	2,892,859	5,184,792
Energy and Utilities	227,848	9,607	10,665
Other	6,328	11,700	8,000
Transfers Out	30,959	30,960	-
Capital Expenditures	12,187	-	-
Debt	696,818	696,819	696,818
Total Information Technology Fund	\$ 9,347,012	\$ 10,488,568	\$ 13,363,897

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Junior Lifeguard Program Fund			
PERSONNEL	\$ 93,315	\$ 126,458	\$ 131,202
Personnel Cost	50,054	71,760	71,760
Fringe Benefits	43,261	54,698	59,442
NON-PERSONNEL	\$ 482,308	\$ 469,321	\$ 464,389
Supplies	33,166	22,043	26,400
Contracts	445,479	447,168	432,806
Information Technology	3,663	-	-
Energy and Utilities	-	110	183
Capital Expenditures	-	-	5,000
Total Junior Lifeguard Program Fund	\$ 575,623	\$ 595,779	\$ 595,591
Local Enforcement Agency Fund			
PERSONNEL	\$ 625,415	\$ 561,432	\$ 583,709
Personnel Cost	353,753	331,700	336,445
Fringe Benefits	271,663	229,732	247,264
NON-PERSONNEL	\$ 119,861	\$ 193,521	\$ 182,604
Supplies	3,591	6,000	6,000
Contracts	78,724	151,479	161,257
Information Technology	14,936	20,408	4,805
Energy and Utilities	3,400	2,718	3,968
Other	2,032	6,574	6,574
Transfers Out	6,538	6,342	-
Capital Expenditures	10,640	-	-
Total Local Enforcement Agency Fund	\$ 745,276	\$ 754,953	\$ 766,313
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 212,040	\$ 204,248	\$ 209,468
Personnel Cost	111,519	110,989	112,236
Fringe Benefits	100,522	93,259	97,232
NON-PERSONNEL	\$ 9,567	\$ 17,413	\$ 17,378
Supplies	1,560	4,125	4,125
Contracts	5,786	11,000	13,253
Energy and Utilities	-	76	-
Transfers Out	2,221	2,212	-
Total Los Penasquitos Canyon Preserve Fund	\$ 221,607	\$ 221,661	\$ 226,846

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,692,362	\$ 2,635,051	\$ 2,777,429
Personnel Cost	1,495,669	1,547,524	1,544,072
Fringe Benefits	1,196,693	1,087,527	1,233,357
NON-PERSONNEL	\$ 18,027,468	\$ 32,097,750	\$ 33,204,275
Supplies	137,476	285,587	323,505
Contracts	11,272,646	16,270,256	16,594,086
Information Technology	63,072	52,362	51,279
Energy and Utilities	3,419,121	3,918,940	3,764,840
Other	3,019,103	3,648,398	3,653,040
Contingencies	25,000	7,831,701	8,727,019
Transfers Out	91,050	90,506	90,506
Total Maintenance Assessment District (MAD) Funds	\$ 20,719,830	\$ 34,732,801	\$ 35,981,704
Major Events Revolving Fund			
NON-PERSONNEL	\$ 15,000	\$ -	\$ -
Contracts	15,000	-	-
Total Major Events Revolving Fund	\$ 15,000	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526
Contracts	322,796	280,000	455,000
Energy and Utilities	16,984	-	-
Transfers Out	1,560,623	1,675,700	1,673,526
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
Contracts	3,405,000	3,405,000	3,405,000
Total New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
OneSD Support Fund			
PERSONNEL	\$ 2,706,141	\$ 2,805,199	\$ 2,678,453
Personnel Cost	1,700,193	1,774,912	1,637,558
Fringe Benefits	1,005,948	1,030,287	1,040,895
NON-PERSONNEL	\$ 16,732,060	\$ 17,922,901	\$ 22,762,621
Supplies	7,130	20,479	17,516
Contracts	443,996	531,690	146,737
Information Technology	10,230,946	11,564,185	17,380,136
Energy and Utilities	10,165	14,400	8,000
Other	678	4,000	1,000
Transfers Out	-	-	316,417
Capital Expenditures	-	60,000	50,000
Debt	6,039,146	5,728,147	4,842,815
Total OneSD Support Fund	\$ 19,438,201	\$ 20,728,100	\$ 25,441,074
PETCO Park Fund			
PERSONNEL	\$ 141,845	\$ 139,498	\$ 143,347
Personnel Cost	114,091	114,998	114,998
Fringe Benefits	27,754	24,500	28,349
NON-PERSONNEL	\$ 16,910,569	\$ 17,403,344	\$ 16,210,122
Supplies	562	5,890	5,890
Contracts	5,592,767	6,068,345	5,972,307
Information Technology	2,479	1,083	2,823
Energy and Utilities	9,766	10,611	10,102
Other	4,367	-	-
Transfers Out	11,300,629	11,317,415	10,219,000
Total PETCO Park Fund	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469
Parking Meter Operations Fund			
PERSONNEL	\$ -	\$ 1,465,375	\$ 1,344,489
Personnel Cost	-	799,245	764,626
Fringe Benefits	-	666,130	579,863
NON-PERSONNEL	\$ -	\$ 7,646,160	\$ 8,853,363
Supplies	-	123,504	123,541
Contracts	-	1,329,265	2,544,399
Information Technology	-	14,856	16,641
Energy and Utilities	-	25,881	16,128
Transfers Out	-	6,152,154	6,152,154
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	\$ -	\$ 9,111,535	\$ 10,197,852

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Police Decentralization Fund			
NON-PERSONNEL	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262
Contracts	5,657,379	5,120,000	-
Transfers Out	-	-	2,003,262
Total Police Decentralization Fund	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477
Contracts	3,413,161	12,478,416	6,233,477
Total Prop 42 Replacement - Transportation Relief Fund	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477
Public Art Fund			
NON-PERSONNEL	\$ 104,725	\$ 108,709	\$ 154,643
Supplies	5,778	-	-
Contracts	98,946	108,709	154,643
Total Public Art Fund	\$ 104,725	\$ 108,709	\$ 154,643
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111
Transfers Out	7,646,941	8,707,775	9,159,111
Total Public Safety Services & Debt Service Fund	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111
QUALCOMM Stadium Operations Fund			
PERSONNEL	\$ 3,564,915	\$ 3,573,828	\$ 3,564,126
Personnel Cost	2,107,577	2,140,328	2,154,303
Fringe Benefits	1,457,338	1,433,500	1,409,823
NON-PERSONNEL	\$ 12,902,777	\$ 14,389,736	\$ 15,783,792
Supplies	844,496	1,150,840	1,400,877
Contracts	5,668,848	6,462,618	7,023,769
Information Technology	30,240	72,249	61,596
Energy and Utilities	1,553,357	1,852,431	2,272,920
Other	237	-	-
Transfers Out	4,774,198	4,774,088	4,746,120
Capital Expenditures	31,401	48,000	249,000
Debt	-	29,510	29,510
Total QUALCOMM Stadium Operations Fund	\$ 16,467,691	\$ 17,963,564	\$ 19,347,918

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Seized & Forfeited Assets Fund			
NON-PERSONNEL	\$ 12,564,379	\$ -	\$ -
Transfers Out	12,564,379	-	-
Total Seized & Forfeited Assets Fund	\$ 12,564,379	\$ -	\$ -
Seized Assets - California Fund			
NON-PERSONNEL	\$ -	\$ 11,919	\$ 11,919
Contracts	-	11,919	11,919
Total Seized Assets - California Fund	\$ -	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 13,543,910	\$ 1,668,894	\$ 1,678,565
Contracts	1,319,897	1,665,127	1,674,860
Energy and Utilities	4,095	3,767	3,705
Transfers Out	12,219,918	-	-
Total Seized Assets - Federal DOJ Fund	\$ 13,543,910	\$ 1,668,894	\$ 1,678,565
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ 1,407,163	\$ 119,187	\$ 119,187
Contracts	-	119,187	119,187
Transfers Out	1,367,549	-	-
Capital Expenditures	39,614	-	-
Total Seized Assets - Federal Treasury Fund	\$ 1,407,163	\$ 119,187	\$ 119,187
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 168,785	\$ -	\$ -
Contracts	168,785	-	-
Total Serious Traffic Offenders Program Fund	\$ 168,785	\$ -	\$ -
State COPS			
NON-PERSONNEL	\$ -	\$ -	\$ 2,125,446
Supplies	-	-	2,125,446
Total State COPS	\$ -	\$ -	\$ 2,125,446
Storm Drain Fund			
NON-PERSONNEL	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000
Contracts	61,410	65,000	65,000
Transfers Out	5,635,000	5,635,000	5,635,000
Total Storm Drain Fund	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,077,425	\$ 1,438,926	\$ 1,560,221
Personnel Cost	600,791	828,257	963,601
Fringe Benefits	476,634	610,669	596,620
NON-PERSONNEL	\$ 84,744,533	\$ 90,298,655	\$ 96,028,732
Supplies	12,692	9,758	9,832
Contracts	27,614,212	29,244,213	32,422,825
Information Technology	239,716	358,121	456,687
Energy and Utilities	3,130	4,284	3,843
Other	156	2,000	2,000
Transfers Out	56,874,627	60,680,279	63,133,545
Total Transient Occupancy Tax Fund	\$ 85,821,958	\$ 91,737,581	\$ 97,588,953
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225
Contracts	12,453	27,000	27,000
Transfers Out	1,062,577	1,059,200	1,062,225
Total Trolley Extension Reserve Fund	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225
Underground Surcharge Fund			
PERSONNEL	\$ 307,211	\$ 809,032	\$ 914,735
Personnel Cost	170,595	458,173	576,710
Fringe Benefits	136,616	350,859	338,025
NON-PERSONNEL	\$ 30,080,042	\$ 49,783,707	\$ 57,473,806
Supplies	7,829	6,000	11,100
Contracts	4,189,159	5,795,720	5,789,803
Information Technology	46,814	73,372	51,887
Energy and Utilities	(2,964)	1,334	1,000
Other	25,831,718	43,900,087	51,620,016
Transfers Out	7,486	7,194	-
Total Underground Surcharge Fund	\$ 30,387,253	\$ 50,592,739	\$ 58,388,541

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Wireless Communications Technology Fund			
PERSONNEL	\$ 4,272,507	\$ 4,889,059	\$ 4,968,689
Personnel Cost	2,457,347	2,875,327	2,963,216
Fringe Benefits	1,815,160	2,013,732	2,005,473
NON-PERSONNEL	\$ 3,671,232	\$ 3,522,993	\$ 3,180,775
Supplies	282,931	286,016	941,427
Contracts	1,153,264	1,444,890	1,273,429
Information Technology	138,515	142,303	96,765
Energy and Utilities	245,346	123,934	146,125
Other	233	161,400	193,400
Transfers Out	75,546	50,513	-
Capital Expenditures	73,515	38,752	38,752
Debt	1,701,882	1,275,185	490,877
Total Wireless Communications Technology Fund	\$ 7,943,738	\$ 8,412,052	\$ 8,149,464
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761
Contracts	10,184,024	10,746,000	11,777,761
Total Zoological Exhibits Maintenance Fund	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761
Special Revenue Funds			
PERSONNEL	\$ 27,885,121	\$ 31,227,395	\$ 31,325,873
Personnel Cost	16,416,041	19,132,458	19,409,026
Fringe Benefits	11,469,080	12,094,937	11,916,847
NON-PERSONNEL	\$ 313,397,378	\$ 352,057,000	\$ 379,065,382
Supplies	2,098,063	2,973,518	6,123,316
Contracts	87,068,141	114,645,034	110,824,255
Information Technology	14,448,105	16,492,893	24,768,300
Energy and Utilities	8,163,409	8,981,689	9,208,491
Other	28,937,864	47,778,663	55,528,534
Contingencies	25,000	7,856,701	8,727,019
Transfers Out	164,019,360	145,218,139	157,298,745
Capital Expenditures	199,592	380,702	526,702
Debt	8,437,845	7,729,661	6,060,020
Total Special Revenue Funds	\$ 341,282,500	\$ 383,284,395	\$ 410,391,255

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund			
NON-PERSONNEL	\$ 1,750	\$ -	\$ -
Contracts	1,750	-	-
Total Tax and Revenue Anticipation Notes Fund	\$ 1,750	\$ -	\$ -
Debt Service and Tax Funds			
NON-PERSONNEL	\$ 1,750	\$ -	\$ -
Contracts	1,750	-	-
Total Debt Service and Tax Funds	\$ 1,750	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 3,210,000	\$ 2,046,419	\$ -
Transfers Out	3,210,000	2,046,419	-
Total Capital Outlay Fund	\$ 3,210,000	\$ 2,046,419	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 271,287	\$ 300,100	\$ 320,070
Contracts	271,287	300,100	320,070
Total TransNet Extension Administration & Debt Fund	\$ 271,287	\$ 300,100	\$ 320,070
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 1,267,599	\$ 1,267,600	\$ 3,351,330
Supplies	(1)	-	-
Contracts	67,600	1,267,600	3,351,330
Transfers Out	1,200,000	-	-
Total TransNet Extension Congestion Relief Fund	\$ 1,267,599	\$ 1,267,600	\$ 3,351,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 8,666,218	\$ 8,912,970	\$ 9,506,079
Transfers Out	8,666,218	8,912,970	9,506,079
Total TransNet Extension Maintenance Fund	\$ 8,666,218	\$ 8,912,970	\$ 9,506,079
Capital Project Funds			
NON-PERSONNEL	\$ 13,415,104	\$ 12,527,089	\$ 13,177,479
Supplies	(1)	-	-
Contracts	338,887	1,567,700	3,671,400
Transfers Out	13,076,218	10,959,389	9,506,079
Total Capital Project Funds	\$ 13,415,104	\$ 12,527,089	\$ 13,177,479

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,554,540	\$ 1,713,233	\$ 1,569,452
Personnel Cost	938,698	1,045,919	1,011,262
Fringe Benefits	615,843	667,314	558,190
NON-PERSONNEL	\$ 1,554,806	\$ 3,514,562	\$ 3,732,455
Supplies	78,147	163,620	163,694
Contracts	1,117,786	3,009,015	3,130,699
Information Technology	115,219	121,667	191,978
Energy and Utilities	179,038	184,909	223,747
Other	4,848	900	5,160
Transfers Out	14,778	18,118	844
Capital Expenditures	44,990	15,577	15,577
Debt	-	756	756
Total Airports Fund	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907
Development Services Fund			
PERSONNEL	\$ 36,372,380	\$ 37,758,817	\$ 42,286,515
Personnel Cost	22,050,037	23,406,473	26,812,536
Fringe Benefits	14,322,343	14,352,344	15,473,979
NON-PERSONNEL	\$ 10,522,695	\$ 12,042,373	\$ 13,022,552
Supplies	438,655	392,314	390,415
Contracts	7,194,877	7,607,500	8,361,981
Information Technology	1,676,846	2,071,095	1,853,977
Energy and Utilities	439,184	543,110	634,711
Other	463,536	409,698	508,931
Reserves	-	500,000	600,000
Transfers Out	309,597	416,603	672,537
Capital Expenditures	-	102,053	-
Total Development Services Fund	\$ 46,895,076	\$ 49,801,190	\$ 55,309,067

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Golf Course Fund			
PERSONNEL	\$ 7,204,010	\$ 7,281,760	\$ 7,374,264
Personnel Cost	4,074,025	4,235,418	4,330,633
Fringe Benefits	3,129,985	3,046,342	3,043,631
NON-PERSONNEL	\$ 8,251,408	\$ 9,371,963	\$ 9,428,175
Supplies	1,119,913	1,236,498	1,269,209
Contracts	4,827,198	5,460,361	5,358,704
Information Technology	170,086	196,258	216,645
Energy and Utilities	1,897,273	1,983,529	2,122,602
Other	38,239	20,590	41,106
Transfers Out	53,544	82,077	10,259
Capital Expenditures	145,156	392,650	409,650
Total Golf Course Fund	\$ 15,455,418	\$ 16,653,723	\$ 16,802,439
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 46,919,598	\$ 47,795,390	\$ 47,902,063
Personnel Cost	27,986,116	28,613,828	29,653,406
Fringe Benefits	18,933,481	19,181,562	18,248,657
NON-PERSONNEL	\$ 150,124,627	\$ 163,134,241	\$ 174,328,579
Supplies	27,902,782	20,010,424	20,666,666
Contracts	34,963,827	56,081,943	52,616,525
Information Technology	4,719,971	5,163,225	5,772,103
Energy and Utilities	15,823,185	15,306,297	19,854,473
Other	377,930	106,040	415,526
Reserves	-	3,500,000	3,500,000
Transfers Out	57,311,616	61,159,229	69,410,933
Capital Expenditures	3,179,569	1,791,828	2,077,098
Debt	5,845,747	15,255	15,255
Total Metropolitan Sewer Utility Fund	\$ 197,044,224	\$ 210,929,631	\$ 222,230,642

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 37,701,874	\$ 38,308,066	\$ 38,024,541
Personnel Cost	22,021,806	22,614,937	22,687,377
Fringe Benefits	15,680,069	15,693,129	15,337,164
NON-PERSONNEL	\$ 85,988,176	\$ 96,434,086	\$ 107,694,056
Supplies	5,402,636	5,038,315	5,360,045
Contracts	31,081,806	38,240,879	45,184,334
Information Technology	3,108,539	3,738,360	4,320,258
Energy and Utilities	5,817,311	6,744,575	7,680,831
Other	80,333	64,933	204,086
Transfers Out	38,915,561	41,720,876	43,294,911
Capital Expenditures	850,886	490,174	1,443,534
Debt	731,104	395,974	206,057
Total Municipal Sewer Revenue Fund	\$ 123,690,051	\$ 134,742,152	\$ 145,718,597
Recycling Fund			
PERSONNEL	\$ 9,274,247	\$ 9,980,639	\$ 10,019,673
Personnel Cost	5,196,382	5,689,391	5,714,421
Fringe Benefits	4,077,865	4,291,248	4,305,252
NON-PERSONNEL	\$ 11,474,532	\$ 12,580,553	\$ 12,855,105
Supplies	1,586,023	1,278,693	1,276,059
Contracts	7,974,506	8,537,221	8,541,865
Information Technology	421,697	401,815	477,615
Energy and Utilities	1,364,544	1,455,778	1,466,269
Other	36,008	5,682	60,903
Reserves	-	480,000	480,000
Transfers Out	91,755	108,970	-
Capital Expenditures	-	312,394	552,394
Total Recycling Fund	\$ 20,748,779	\$ 22,561,192	\$ 22,874,778

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Refuse Disposal Fund			
PERSONNEL	\$ 14,524,659	\$ 13,983,199	\$ 14,254,740
Personnel Cost	8,196,045	8,066,191	8,291,901
Fringe Benefits	6,328,615	5,917,008	5,962,839
NON-PERSONNEL	\$ 16,384,381	\$ 17,151,894	\$ 17,992,572
Supplies	710,981	785,318	903,230
Contracts	10,974,374	11,441,053	11,641,853
Information Technology	723,491	1,120,421	1,219,918
Energy and Utilities	1,567,049	1,429,396	1,398,087
Other	39,012	16,276	111,758
Reserves	-	920,000	920,000
Transfers Out	1,685,582	1,138,264	1,000,000
Capital Expenditures	683,891	284,910	781,470
Debt	-	16,256	16,256
Total Refuse Disposal Fund	\$ 30,909,040	\$ 31,135,093	\$ 32,247,312
Water Utility Operating Fund			
PERSONNEL	\$ 67,730,318	\$ 68,201,916	\$ 74,364,463
Personnel Cost	39,100,935	40,215,769	44,780,613
Fringe Benefits	28,629,383	27,986,147	29,583,850
NON-PERSONNEL	\$ 372,559,701	\$ 394,469,728	\$ 432,121,347
Supplies	211,650,603	218,304,622	219,646,512
Contracts	73,097,285	85,065,614	105,862,446
Information Technology	5,665,025	7,625,580	9,089,634
Energy and Utilities	12,187,250	12,380,779	15,253,418
Other	2,280,829	2,113,396	2,735,987
Reserves	-	3,500,000	3,500,000
Transfers Out	65,586,310	62,387,817	68,038,569
Capital Expenditures	2,256,562	2,688,834	7,781,612
Debt	(164,163)	403,086	213,169
Total Water Utility Operating Fund	\$ 440,290,019	\$ 462,671,644	\$ 506,485,810

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 221,281,626	\$ 225,023,020	\$ 235,795,711
Personnel Cost	129,564,043	133,887,926	143,282,149
Fringe Benefits	91,717,583	91,135,094	92,513,562
NON-PERSONNEL	\$ 656,860,328	\$ 708,699,400	\$ 771,174,841
Supplies	248,889,741	247,209,804	249,675,830
Contracts	171,231,659	215,443,586	240,698,407
Information Technology	16,600,875	20,438,421	23,142,128
Energy and Utilities	39,274,834	40,028,373	48,634,138
Other	3,320,735	2,737,515	4,083,457
Reserves	-	8,900,000	9,000,000
Transfers Out	163,968,743	167,031,954	182,428,053
Capital Expenditures	7,161,052	6,078,420	13,061,335
Debt	6,412,689	831,327	451,493
Total Enterprise Funds	\$ 878,141,954	\$ 933,722,420	\$ 1,006,970,552

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,606,888	\$ 1,592,545	\$ 1,578,722
Personnel Cost	834,420	825,806	825,279
Fringe Benefits	772,468	766,739	753,443
NON-PERSONNEL	\$ 9,703,302	\$ 11,748,732	\$ 11,728,434
Supplies	8,920,250	11,009,964	10,991,328
Contracts	619,266	553,487	551,098
Information Technology	37,675	34,542	25,481
Energy and Utilities	124,379	138,241	150,819
Other	(43,045)	928	5,383
Transfers Out	12,244	11,570	4,325
Capital Expenditures	32,534	-	-
Total Central Stores Fund	\$ 11,310,190	\$ 13,341,277	\$ 13,307,156
Energy Conservation Program Fund			
PERSONNEL	\$ 1,393,577	\$ 1,393,893	\$ 1,464,061
Personnel Cost	827,021	852,204	899,856
Fringe Benefits	566,557	541,689	564,205
NON-PERSONNEL	\$ 614,079	\$ 1,251,289	\$ 1,158,922
Supplies	12,117	15,545	15,029
Contracts	464,512	1,003,977	880,384
Information Technology	106,619	169,914	213,973
Energy and Utilities	11,989	13,671	14,236
Other	3,449	5,300	5,300
Transfers Out	15,394	12,882	-
Capital Expenditures	-	30,000	30,000
Total Energy Conservation Program Fund	\$ 2,007,656	\$ 2,645,182	\$ 2,622,983

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Engineering & Capital Projects Fund			
PERSONNEL	\$ -	\$ 55,801,808	\$ 64,706,732
Personnel Cost	-	33,814,717	40,472,754
Fringe Benefits	-	21,987,091	24,233,978
NON-PERSONNEL	\$ -	\$ 8,565,429	\$ 11,028,154
Supplies	-	681,843	1,185,383
Contracts	-	3,747,599	6,115,210
Information Technology	-	2,700,922	2,524,620
Energy and Utilities	-	376,709	386,991
Other	-	690,751	690,751
Transfers Out	-	302,406	-
Capital Expenditures	-	64,726	124,726
Debt	-	473	473
Total Engineering & Capital Projects Fund	\$ -	\$ 64,367,237	\$ 75,734,886
Fleet Services Operating Fund			
PERSONNEL	\$ 19,761,619	\$ 17,496,082	\$ 19,674,912
Personnel Cost	11,447,094	10,009,494	11,595,663
Fringe Benefits	8,314,525	7,486,588	8,079,249
NON-PERSONNEL	\$ 29,487,192	\$ 33,341,692	\$ 32,233,334
Supplies	8,463,997	8,408,951	8,666,510
Contracts	5,016,804	8,607,024	7,610,593
Information Technology	382,170	768,771	1,067,924
Energy and Utilities	15,221,700	15,005,127	14,515,394
Other	7,512	-	-
Transfers Out	182,263	175,274	-
Capital Expenditures	80,916	107,620	107,620
Debt	131,830	268,925	265,293
Total Fleet Services Operating Fund	\$ 49,248,811	\$ 50,837,774	\$ 51,908,246
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 20,208,281	\$ 20,663,453	\$ 31,059,920
Supplies	541,756	-	-
Contracts	742,397	-	-
Capital Expenditures	10,972,549	11,827,455	22,994,920
Other	670,666	-	12,275
Debt	7,280,913	8,835,998	8,052,725
Total Fleet Services Replacement Fund	\$ 20,208,281	\$ 20,663,453	\$ 31,059,920

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Publishing Services Fund			
PERSONNEL	\$ 801,072	\$ 847,503	\$ 871,759
Personnel Cost	428,786	470,874	480,488
Fringe Benefits	372,287	376,629	391,271
NON-PERSONNEL	\$ 2,491,608	\$ 2,373,758	\$ 2,794,737
Supplies	397,768	318,861	329,914
Contracts	1,965,406	1,903,704	2,026,072
Information Technology	32,195	38,310	308,519
Energy and Utilities	79,377	97,187	121,074
Other	315	-	4,666
Transfers Out	16,547	11,203	-
Debt	-	4,493	4,492
Total Publishing Services Fund	\$ 3,292,680	\$ 3,221,261	\$ 3,666,496
Risk Management Administration Fund			
PERSONNEL	\$ 7,496,964	\$ 7,892,207	\$ 7,960,986
Personnel Cost	4,223,185	4,585,491	4,933,396
Fringe Benefits	3,273,779	3,306,716	3,027,590
NON-PERSONNEL	\$ 2,053,407	\$ 2,373,722	\$ 2,597,892
Supplies	71,358	80,722	85,870
Contracts	1,225,103	1,248,337	920,830
Information Technology	650,529	944,537	1,026,180
Energy and Utilities	7,356	11,634	7,276
Other	31,449	30,125	30,125
Transfers Out	67,612	58,367	527,611
Total Risk Management Administration Fund	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878
Internal Service Funds			
PERSONNEL	\$ 31,060,120	\$ 85,024,038	\$ 96,257,172
Personnel Cost	17,760,505	50,558,586	59,207,436
Fringe Benefits	13,299,615	34,465,452	37,049,736
NON-PERSONNEL	\$ 64,557,870	\$ 80,318,075	\$ 92,601,393
Supplies	18,407,245	20,515,886	21,274,034
Contracts	10,033,487	17,064,128	18,104,187
Information Technology	1,209,188	4,656,996	5,166,697
Energy and Utilities	15,444,801	15,642,569	15,195,790
Other	670,346	727,104	748,500
Transfers Out	294,060	571,702	531,936
Capital Expenditures	11,085,999	12,029,801	23,257,266
Debt	7,412,743	9,109,889	8,322,983
Total Internal Service Funds	\$ 95,617,990	\$ 165,342,113	\$ 188,858,565

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,169,759,531	\$ 1,174,575,619	\$ 1,242,066,261
Personnel Cost	678,621,348	696,981,004	744,309,598
Fringe Benefits	491,138,183	477,594,615	497,756,663
NON-PERSONNEL	\$ 1,412,345,583	\$ 1,522,722,834	\$ 1,665,370,619
Supplies	297,493,423	297,734,713	305,752,103
Contracts	465,401,138	536,837,355	593,642,905
Information Technology	62,597,830	67,877,266	79,917,957
Energy and Utilities	107,127,076	110,461,838	120,134,762
Other	38,169,014	56,624,858	65,956,679
Contingencies	25,000	7,856,701	8,727,019
Reserves	-	8,900,000	9,000,000
Transfers Out	393,788,848	392,827,282	421,065,166
Capital Expenditures	21,502,644	21,844,760	42,662,535
Debt	26,240,611	21,758,061	18,511,493
Total Operating Budget Expenditures	\$ 2,582,105,114	\$ 2,697,298,453	\$ 2,907,436,880
Total Capital Budget Expenditures	\$ 263,211,043	\$ 309,972,790	\$ 367,636,374
Total Combined Operating and Capital Budget Expenditures	\$ 2,845,316,157	\$ 3,007,271,243	\$ 3,275,073,254



Page Left Intentionally Blank

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/15	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	\$ 179,141,119 ¹	\$ 1,281,877,509	\$ 1,461,018,628	\$ -	\$ 1,288,039,029
Total General Fund	\$ 179,141,119	\$ 1,281,877,509	\$ 1,461,018,628	\$ -	\$ 1,288,039,029

Special Revenue Funds

Automated Refuse Container	\$ 1,534,536	\$ 700,000	\$ 2,234,536	\$ -	\$ 800,000
Concourse and Parking Garages	1,973,198	3,774,659	5,747,857	-	4,439,017
Convention Center Expansion	1,104,728	13,207,993	14,312,721	-	13,803,450
Environmental Growth 1/3	3,186,298	5,392,760	8,579,058	1,834,250	3,942,458
Environmental Growth 2/3	3,699,547	10,792,521	14,492,068	1,450,000	10,456,488
Facilities Financing	125,658	2,185,240	2,310,898	-	2,185,240
Fire and Lifeguard Facilities	219,715	1,380,370	1,600,085	-	1,426,582
Fire/EMS Transport Program	281,633	11,552,358	11,833,991	-	11,821,063
GIS	491,350	1,743,644	2,234,994	-	2,062,574
Gas Tax	11,470,751	22,804,978	34,275,729	5,000,000	27,466,639
Information Technology	2,189,245	12,723,508	14,912,753	-	13,363,897
Junior Lifeguard Program	843,432	595,591	1,439,023	-	595,591
Local Enforcement Agency	855,927	786,417	1,642,344	-	766,313
Los Penasquitos Canyon Preserve	154,134	186,000	340,134	-	226,846
Maintenance Assessment Districts	20,908,799	23,072,894	43,981,693	110,000	35,981,704
Mission Bay Improvements	18,559,050	6,157,723	24,716,773	6,296,250	-
Mission Bay/Balboa Park Improv.	105,633	2,125,000	2,230,633	-	2,128,526
Monetary Conditions Placed on Future Deposits ²	39,981	-	39,981	39,981	-
New Convention Facility	8,642	3,405,000	3,413,642	-	3,405,000
OneSD Support	5,132,182	26,525,692	31,657,874	5,116,800	25,441,074
Parking Meter Operations Fund	66,255	10,197,852	10,264,107	-	10,197,852
PETCO Park	1,653,915	15,207,773	16,861,688	-	16,353,469
Police Decentralization	2,145,658	-	2,145,658	-	2,003,262
Prop 42 - Transportation Relief	36,762,334	6,233,477	42,995,811	-	6,233,477
Public Art	1,146,017	154,643	1,300,660	-	154,643
Public Safety Needs & Debt Svc	666,513	9,159,111	9,825,624	-	9,159,111
QUALCOMM Stadium	4,181,055	17,957,446	22,138,501	-	19,347,918
Regional Park Improvements	11,214,938	2,500,000	13,714,938	2,500,000	-
Seized Assets	1,411,048	1,200,000	2,611,048	-	1,809,671
State COPS	-	2,125,446	2,125,446	-	2,125,446
Storm Drain	1,647,108	5,700,000	7,347,108	-	5,700,000
Transient Occupancy Tax	4,637,713	92,951,240	97,588,953	-	97,588,953
Trolley Extension Reserve	116,395	1,071,728	1,188,123	-	1,089,225

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/16	Fund Type/Title
1,288,039,029	-	158,393,598	20,747,521	General Fund
\$ 1,288,039,029	\$ -	\$ 158,393,598	\$ 20,747,521	Total General Fund
Special Revenue Funds				
\$ 800,000	\$ -	\$ -	\$ 1,434,536	Automated Refuse Container
4,439,017	-	-	1,308,840	Concourse and Parking Garages
13,803,450	-	-	509,271	Convention Center Expansion
5,776,708	-	451,170	2,351,180	Environmental Growth 1/3
11,906,488	-	1,268,260	1,317,320	Environmental Growth 2/3
2,185,240	-	-	125,658	Facilities Financing
1,426,582	-	-	173,503	Fire and Lifeguard Facilities
11,821,063	-	-	12,928	Fire/EMS Transport Program
2,062,574	-	-	172,420	GIS
32,466,639	1,809,090	-	-	Gas Tax
13,363,897	-	-	1,548,856	Information Technology
595,591	-	-	843,432	Junior Lifeguard Program
766,313	-	-	876,031	Local Enforcement Agency
226,846	-	-	113,288	Los Penasquitos Canyon Preserve
36,091,704	-	-	7,889,989	Maintenance Assessment Districts
6,296,250	-	12,177,914	6,242,609	Mission Bay Improvements
2,128,526	-	-	102,107	Mission Bay/Balboa Park Improv.
39,981	-	-	-	Monetary Conditions Placed on Future Deposits ²
3,405,000	-	-	8,642	New Convention Facility
30,557,874	-	1,100,000	-	OneSD Support
10,197,852	-	-	66,255	Parking Meter Operations Fund
16,353,469	-	-	508,219	PETCO Park
2,003,262	-	-	142,396	Police Decentralization
6,233,477	36,762,334	-	-	Prop 42 - Transportation Relief
154,643	-	-	1,146,017	Public Art
9,159,111	-	-	666,513	Public Safety Needs & Debt Svc
19,347,918	500,000	1,179,380	1,111,203	QUALCOMM Stadium
2,500,000	-	8,646,524	2,568,414	Regional Park Improvements
1,809,671	-	-	801,377	Seized Assets
2,125,446	-	-	-	State COPS
5,700,000	-	-	1,647,108	Storm Drain
97,588,953	-	-	-	Transient Occupancy Tax
1,089,225	-	-	98,898	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/15	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	91,525,509	63,388,541	154,914,050	5,000,000	58,388,541
Wireless Comm. Technology	1,679,815	6,622,249	8,302,064	-	8,149,464
Zoological Exhibits	611,188	11,777,761	12,388,949	-	11,777,761
Total Special Revenue Funds	\$ 232,349,897	\$ 395,359,615	\$ 627,709,512	\$ 27,347,281	\$ 410,391,255

Enterprise Funds

Airports	\$ 16,986,552	\$ 4,881,882	\$ 21,868,434	\$ -	\$ 5,301,907
Development Services	11,421,017	52,063,381	63,484,398	-	55,309,067
Golf Course	32,850,635	18,260,747	51,111,382	175,000	16,802,439
Recycling	16,979,198	20,637,651	37,616,849	-	22,874,778
Refuse Disposal	35,549,240	30,632,449	66,181,689	-	32,247,312
Refuse Disposal - Miramar Closure	47,858,485	1,500,000	49,358,485	-	-
Sewer	393,584,884	403,337,222	796,922,106	114,040,243	367,949,239
Water Utility	195,464,116	501,763,491	697,227,607	122,815,547	506,485,810
Total Enterprise Funds	\$ 750,694,128	\$ 1,033,076,823	\$ 1,783,770,951	\$ 237,030,790	\$ 1,006,970,552

Capital Project Funds

Capital Outlay	\$ 6,581,582	\$ -	\$ 6,581,582	\$ -	\$ -
TransNet Extension	59,591,367	32,007,000	91,598,367	18,829,521	13,177,479
Other Capital Project Funds ³	84,428,782	-	84,428,782	84,428,782	-
Total Capital Project Funds	\$ 150,601,731	\$ 32,007,000	\$ 182,608,731	\$ 103,258,303	\$ 13,177,479

Internal Service Funds

Central Stores	\$ 133,481	\$ 13,307,156	\$ 13,440,637	\$ -	\$ 13,307,156
Energy Conservation Program	3,492,337	2,252,875	5,745,212	-	2,622,983
Engineering & Capital Projects Fund	(1,800,000)	75,734,886	73,934,886	-	75,734,886
Fleet Services (Operating)	4,425,993	50,428,181	54,854,174	-	51,908,246
Fleet Services Replacement	46,336,719	23,064,458	69,401,177	-	31,059,920
Publishing Services	717,139	3,221,261	3,938,400	-	3,666,496
Risk Management	225,889	10,558,878	10,784,767	-	10,558,878
Total Internal Service Funds	\$ 53,531,558	\$ 178,567,695	\$ 232,099,253	\$ -	\$ 188,858,565
Total Combined Budget	\$ 1,451,148,407	\$ 2,920,888,642	\$ 4,372,037,049	\$ 367,636,374	\$ 2,907,436,880

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6% totaling 14% per the City's revised Reserve Policy.

2 The Monetary Conditions Placed on Future Deposits figures only capture the allocation necessary to support the Capital Improvements Program (CIP) in project S-15012.

3 CIP Project Expenditures for Other Capital Project Funds is supported by unbudgeted revenue in those funds.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/16	Fund Type/Title
63,388,541	5,000,000	25,628,279	60,897,230	Underground Surcharge
8,149,464	-	-	152,600	Wireless Comm. Technology
11,777,761	-	-	611,188	Zoological Exhibits
\$ 437,738,536	\$ 44,071,424	\$ 50,451,527	\$ 95,448,025	Total Special Revenue Funds
Enterprise Funds				
\$ 5,301,907	\$ 1,800,000	\$ 7,234,558	\$ 7,531,969	Airports
55,309,067	-	-	8,175,331	Development Services
16,977,439	-	21,996,478	12,137,465	Golf Course
22,874,778	500,000	629,649	13,612,422	Recycling
32,247,312	2,327,359	16,511,408	15,095,610	Refuse Disposal
-	-	-	49,358,485	Refuse Disposal - Miramar Closure
481,989,482	-	227,440,009	87,492,615	Sewer
629,301,357	-	96,913,922	(28,987,672)	Water Utility
\$ 1,244,001,342	\$ 4,627,359	\$ 370,726,024	\$ 164,416,226	Total Enterprise Funds
Capital Project Funds				
-	\$ 3,500,000	\$ 6,446,292	\$ (3,364,710)	Capital Outlay
32,007,000	6,170,479	50,697,475	2,723,413	TransNet Extension
84,428,782	-	-	-	Other Capital Project Funds ³
\$ 116,435,782	\$ 9,670,479	\$ 57,143,767	\$ (641,297)	Total Capital Project Funds
Internal Service Funds				
\$ 13,307,156	-	-	\$ 133,481	Central Stores
2,622,983	1,000,000	1,597,964	524,265	Energy Conservation Program
75,734,886	-	-	(1,800,000)	Engineering & Capital Projects Fund
51,908,246	1,000,000	1,274,121	671,807	Fleet Services (Operating)
31,059,920	10,000,000	15,956,055	12,385,202	Fleet Services Replacement
3,666,496	-	-	271,904	Publishing Services
10,558,878	-	-	225,889	Risk Management
\$ 188,858,565	\$ 12,000,000	\$ 18,828,140	\$ 12,412,548	Total Internal Service Funds
\$ 3,275,073,254	\$ 91,679,474	\$ 655,543,056	\$ 355,902,785	Total Combined Budget



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2016 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	-	-	636,431	636,431
Bay Terraces - Honey Drive MAD Fund	-	-	34,464	34,464
Bay Terraces - Parkside MAD Fund	-	-	50,710	50,710
Bird Rock MAD Fund	-	-	307,389	307,389
Black Mountain Ranch North MAD Fund	-	-	657,016	657,016
Black Mountain Ranch South MAD Fund	-	-	987,729	987,729
C&ED MAD Management Fund	-	-	225,000	225,000
Calle Cristobal MAD Fund	-	-	353,444	353,444
Camino Santa Fe MAD Fund	-	-	238,451	238,451
Campus Point MAD Fund	-	-	66,671	66,671
Carmel Mountain Ranch MAD Fund	-	-	619,407	619,407
Carmel Valley MAD Fund	-	-	3,088,915	3,088,915
Carmel Valley NBHD #10 MAD Fund	-	-	421,245	421,245
Central Commercial MAD Fund	-	-	454,885	454,885
City Heights MAD Fund	-	-	434,685	434,685
Civita MAD Fund	-	-	216,592	216,592
College Heights Enhanced MAD Fund	-	-	575,643	575,643
Coral Gate MAD Fund	-	-	218,716	218,716
Coronado View MAD Fund	-	-	42,550	42,550
Del Mar Terrace MAD Fund	-	-	155,651	155,651
Eastgate Technology Park MAD Fund	-	-	273,448	273,448
El Cajon Boulevard MAD Fund	-	-	556,072	556,072
First SD River Imp. Project MAD Fund	-	-	414,908	414,908
Gateway Center East MAD Fund	-	-	313,975	313,975
Genesee/North Torrey Pines Road MAD Fund	-	-	394,246	394,246
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	38,812	38,812
Kensington Heights MAD	-	-	46,933	46,933
Kensington Manor MAD	-	-	33,051	33,051
Kensington Park North MAD	-	-	22,604	22,604
Kings Row MAD Fund	-	-	17,605	17,605
La Jolla Village Drive MAD Fund	-	-	99,031	99,031
Liberty Station/NTC MAD Fund	-	-	235,983	235,983
Linda Vista Community MAD Fund	-	-	282,583	282,583
Little Italy MAD Fund	-	-	1,249,559	1,249,559

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2016 Adopted Budget
Maintenance Assessment District (MAD) Management Fund	25.00	2,777,429	1,338,453	4,115,882
Mira Mesa MAD Fund	—	—	1,430,225	1,430,225
Miramar Ranch North MAD Fund	—	—	1,674,153	1,674,153
Mission Boulevard MAD Fund	—	—	155,425	155,425
Mission Hills Special Lighting MAD Fund	—	—	124,588	124,588
Newport Avenue MAD Fund	—	—	76,234	76,234
North Park MAD Fund	—	—	710,248	710,248
Ocean View Hills MAD Fund	—	—	926,100	926,100
Otay International Center MAD Fund	—	—	636,891	636,891
Pacific Highlands Ranch MAD Fund	—	—	578,058	578,058
Park Village MAD Fund	—	—	576,103	576,103
Penasquitos East MAD Fund	—	—	612,825	612,825
Rancho Bernardo MAD Fund	—	—	958,607	958,607
Rancho Encantada MAD Fund	—	—	208,051	208,051
Remington Hills MAD Fund	—	—	59,057	59,057
Robinhood Ridge MAD Fund	—	—	151,744	151,744
Sabre Springs MAD Fund	—	—	353,062	353,062
Scripps/Miramar Ranch MAD Fund	—	—	2,258,910	2,258,910
Stonecrest Village MAD Fund	—	—	939,664	939,664
Street Light District #1 MAD Fund	—	—	618,661	618,661
Talmadge MAD Fund	—	—	252,610	252,610
Talmadge Park North MAD	—	—	12,397	12,397
Talmadge Park South MAD	—	—	20,097	20,097
Tierrasanta MAD Fund	—	—	1,806,331	1,806,331
Torrey Highlands MAD Fund	—	—	802,338	802,338
Torrey Hills MAD Fund	—	—	1,655,368	1,655,368
University Heights MAD Fund	—	—	117,444	117,444
Washington Street MAD Fund	—	—	139,201	139,201
Webster-Federal Boulevard MAD Fund	—	—	45,650	45,650
Total Combined Budget	25.00	\$ 2,777,429	\$ 33,204,275	\$ 35,981,704



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2016 Adopted Capital Improvements Program (CIP) Budget is \$367.6 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$7.57 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2016 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2016 Adopted Budget.



Table 1: Fiscal Year 2016 Adopted CIP Budget

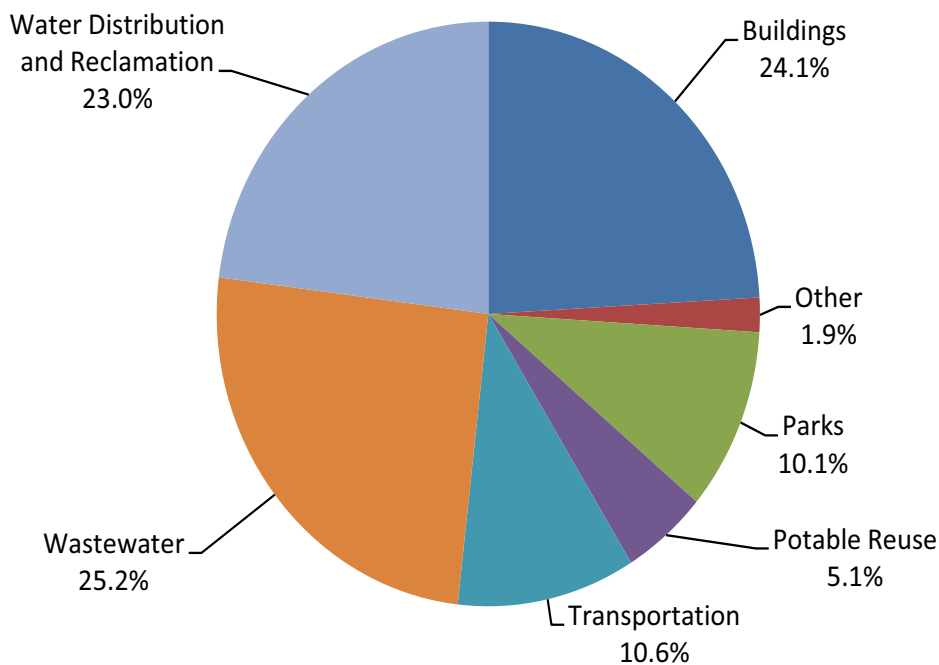
Funding Source	FY2016 Adopted Budget	Percent of Total CIP Budget
Bond Financing	\$ 3,876,000	1.05%
Bus Stop Capital Improvement Fund	60,000	0.02%
Developer Funding	63,732	0.02%
Development Impact Fees	33,281,000	9.05%
Environmental Growth Funds	3,284,250	0.89%
Facilities Benefit Assessments	12,566,887	3.42%
Gas Tax Fund	5,000,000	1.36%
General Fund	34,170,579	9.29%
Golf Course Enterprise Fund	175,000	0.05%
Maintenance Assessment Districts	110,000	0.03%
Mission Bay Improvements Fund	6,296,250	1.71%
OneSD/ERP Funding	5,116,800	1.39%
Park Service District Funds	450,565	0.12%
Regional Park Improvements Fund	2,500,000	0.68%
Sewer Funds	114,040,243	31.02%
TransNet Funds	18,829,521	5.12%
Utilities Undergrounding Program Fund	5,000,000	1.36%
Water Fund	122,815,547	33.41%
Grand Total	\$ 367,636,374	

Capital Improvements Program

An additional \$44.9 million of funding is anticipated to be received during Fiscal Year 2016. This anticipated funding is not included in the Adopted Budget amount of \$367.6 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2016 Adopted CIP Budget of \$367.6 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 51.9 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2016 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2016 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$242.0 million, or 65.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$44.8 million, or 12.2 percent, of the Adopted CIP Budget. This

Capital Improvements Program

distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2016 Adopted	Future Years	Total
Airports	\$ 16,303,684	-	\$ -	\$ 16,303,684
Environmental Services	77,574,598	900,000	900,000	79,374,598
Fire-Rescue	80,142,492	26,393,081	94,527,014	201,062,587
Library	223,138,353	4,331,000	83,310,508	310,779,861
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	210,887,932	37,356,703	173,307,002	421,551,637
Police	10,328,227	5,145,132	9,491,129	24,964,488
Public Utilities	849,799,786	241,972,590	2,549,399,929	3,641,172,305
Public Works - General Services	68,561,124	6,725,986	124,833,181	200,120,291
QUALCOMM Stadium	1,916,720	-	5,850,000	7,766,720
Special Promotional Programs	3,232,728	-	533,497,313	536,730,041
Transportation & Storm Water	759,544,193	44,811,882	1,323,359,213	2,127,715,288
Grand Total	\$ 2,302,429,835	\$ 367,636,374	\$ 4,898,475,289	\$ 7,568,541,498

The Fiscal Year 2016 Adopted CIP Budget will add \$367.6 million to the City's \$7.57 billion multi-year CIP. City Council previously approved \$2.30 billion towards projects that are continuing from previous fiscal years. An estimated \$4.90 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, updated in November 2013, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2016 Adopted Budget.

Multi-Year CIP Plan

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's

Capital Improvements Program

capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department released Report No: 15-008, Multi-Year Capital Planning Report (MYCP), on January 16, 2015. The MYCP is the first ever consolidated CIP plan which presents a comprehensive overview of the City's MYCP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The MYCP will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

City Agencies

City Agencies

The Fiscal Year 2016 Adopted Budgets for the following four City agencies can be found at the links below:

- **Civic San Diego:**
<http://civicsd.com/about-us/financial-information/annual-budgets.html>
- **San Diego Housing Commission (SDHC):**
<http://sdhc.org/SDHCBudget/>
- **San Diego City Employees' Retirement System (SDCERS):**
<https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=668&doctype=agenda&itemid=34420>

(Please see item IX, A, 9)
- **San Diego Convention Center Corporation (SDCCC):**
<http://visitsandiego.com/about/current-budget>



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Glossary

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC) – The annual contribution amount into the San Diego City Employees’ Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City’s property tax.

Glossary

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP) – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally

Glossary

Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

Glossary

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY - Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

Glossary

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity,

Glossary

function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE - Reserve established to provide budgetary stabilization due to unexpected revenue shortfalls or unanticipated expenditures. Council authorization is necessary to expend these funds.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will

Glossary

specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE – A charge for services provided by the City to residents and businesses.

Glossary

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Appendix

Appendix

Fiscal Year 2016 Changes in Full-time Equivalent (FTE) Positions Information reflecting changes in FTE positions from the Fiscal Year 2015 Adopted Budget by fund and department.	ATTACHMENT A
Fiscal Year 2016-2020 Five-Year Financial Outlook A report that guides long-range fiscal planning for Fiscal Years 2016 through 2020 and served as the framework for the development of the Fiscal Year 2016 Adopted Budget, dated November 14, 2014.	ATTACHMENT B
City Council Fiscal Year 2016 Budget Priorities Memoranda that present City Council budget priorities for Fiscal Year 2016.	ATTACHMENT C
FY 2016 City Council Budget Priorities Office of the Independent Budget Analyst, Report Number 15-02REV, dated January 28, 2015.	ATTACHMENT D
May Revision to the Fiscal Year 2016 Proposed Budget A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2016 Proposed Budget, dated May 19, 2015.	ATTACHMENT E
Supplement to the May Revision to the Fiscal Year 2016 Proposed Budget A memorandum that presents the Mayor's additional recommended revisions to the Fiscal Year 2016 Proposed Budget, dated May 21, 2015.	ATTACHMENT F
Review of the FY 2016 May Revise and Recommended Revisions to the Mayor's FY 2016 Budget Office of the Independent Budget Analyst, Report Number 15-22, dated June 3, 2015.	ATTACHMENT G
City Council Fiscal Year 2016 Budget Priorities and Recommended Budget Revisions Memoranda that provide additional City Council Budget Priorities, and recommended budget revisions for Fiscal Year 2016.	ATTACHMENT H
Resolution R-309779 A Resolution of the Council of the City of San Diego adopting the Fiscal Year 2016 Budget, including approving the Mayor's Fiscal Year 2016 Proposed Budget, the May Revision to the Proposed Budget, the Independent Budget Analyst's recommended revisions to the Proposed Budget and other changes as approved by the City Council.	ATTACHMENT I
Resolution R-309813 Resolution of the Council of the City of San Diego adopting the Statement of Budgetary Principles with respect to administration by the Mayor of the Fiscal Year 2016 Budget.	ATTACHMENT J

Appendix

Appropriation Ordinance O-20543

ATTACHMENT K

An ordinance adopting the annual budget for Fiscal Year 2016 and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 21, 2015.

Legislative Budget Actions

The Fiscal Year 2016 budget process began with the release of the Mayor's updated Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2016-2020 provided guidance and structure for the creation of the Fiscal Year 2016 Adopted Budget, as well as a forecast for the four subsequent years. The Five-Year Financial Outlook, which was released on November 14, 2014, was reviewed and analyzed in a report by the Office of the Independent Budget Analyst (IBA) on December 5, 2014.

The creation of the Fiscal Year 2016 Proposed Budget was a combined effort undertaken by the Mayor's Office and City Departments. The Fiscal Year 2016 Proposed Budget was presented to the City Council on April 14, 2015. Subsequent to the presentation of the Proposed Budget, a Public Hearing was held on May 11, 2015, and six public hearing meetings were held by the Budget Review Committee in order to provide the public with an opportunity to provide feedback on the Proposed Budget as well as to hear Council discussion about the budget proposal.

On May 19, 2015, the Mayor issued a May Revision to the Fiscal Year 2016 Proposed Budget. Subsequently on May 21, 2015, the Mayor issued a Supplement to the May Revision to the Fiscal Year 2016 Proposed Budget. To help the Council in their deliberations on the Mayor's Proposed Budget and the May Revision reports, the IBA issued reports that analyzed the budget and took into consideration Council Priorities. On April 27, 2015, the IBA issued a response to the Fiscal Year 2016 Proposed Budget, followed by its report on June 3, 2015 that offered recommendations for revisions to the Fiscal Year 2016 Proposed Budget and May Revision reports. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as the IBA reports and recommendations.

On June 8, 2015, the City Council approved the Fiscal Year 2016 Budget that included the Fiscal Year 2016 Proposed Budget, the May Revision to the Proposed Budget, the Supplement to the May Revision to the Proposed Budget, the IBA's recommended revisions to the Proposed Budget, and other changes as approved by the City Council.

On July 15, 2015, the Fiscal Year 2016 Appropriation Ordinance was presented to the Budget and Government Efficiency Committee, and was introduced and adopted by the City Council on July 21, 2015.



Page Left Intentionally Blank

Table 1 below reflects the changes in Full-time Equivalent positions (FTE) in the General Fund from the Fiscal Year 2015 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes in Positions

Department	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FTE Change
City Attorney	347.85	355.58	7.73
City Auditor	21.00	22.00	1.00
City Clerk	45.28	45.32	0.04
City Comptroller	82.75	84.75	2.00
City Treasurer	106.73	109.73	3.00
Communications	30.00	32.16	2.16
Council Administration	16.13	16.12	(0.01)
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	9.00	10.00	1.00
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	19.00	19.00	-
Development Services	63.00	70.00	7.00
Economic Development	50.70	51.35	0.65
Environmental Services	137.09	137.55	0.46
Ethics Commission	5.00	5.00	-
Financial Management	30.00	32.00	2.00
Fire-Rescue	1,170.97	1,176.21	5.24
Human Resources	19.75	20.84	1.09
Infrastructure/Public Works	7.35	5.00	(2.35)
Internal Operations	1.50	1.50	-
Library	434.52	463.21	28.69
Neighborhood Services	5.50	5.50	-
Office of Homeland Security	13.60	16.40	2.80
Office of the Assistant COO	6.00	11.00	5.00
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	4.35	5.35	1.00
Office of the IBA	10.00	10.00	-
Office of the Mayor	29.00	29.00	-
Park & Recreation	797.78	860.13	62.35
Performance & Analytics	8.00	11.00	3.00
Personnel	63.31	67.99	4.68
Planning	62.08	67.08	5.00
Police	2,587.52	2,632.01	44.49
Public Works - Contracts	19.00	20.00	1.00
Public Works - Engineering & Capital Projects	-	-	-
Public Works - General Services	130.00	151.00	21.00
Purchasing & Contracting	55.20	59.96	4.76
Real Estate Assets	28.00	33.00	5.00
Transportation & Storm Water	476.33	580.74	104.41
Total General Fund FTE Changes	6,975.29	7,299.48	324.19

Attachment A

General Fund FTE Changes

City Attorney: 7.73 FTE Increase

2.00 Addition of 1.00 Deputy City Attorney and 1.00 City Attorney Investigator for the Alcohol and Drug Impaired Driver Vertical Prosecution Program.

1.00 Addition of 1.00 Deputy City Attorney to provide legal support for the Charter Review Committee.

2.00 Addition of 1.00 Deputy City Attorney and 1.00 City Attorney Investigator to provide additional support to the Code Enforcement Unit.

1.00 Addition of 1.00 Deputy City Attorney to provide additional support for Consumer Environmental Protection Unit (CEPU) cases.

4.00 Addition of 4.00 Deputy City Attorneys as a result of the passage of Proposition 47 and the Police Body Worn Cameras Program.

(2.00) Reduction of 1.00 Public Information Clerk in the Criminal Litigation Division and 1.00 Assistant City Attorney in the Civil Advisory Division.

(0.27) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Auditor: 1.00 FTE Increase

1.00 Addition of 1.00 Performance Auditor to perform information technology audits, offset by a reduction in contractual expenditures.

City Clerk: 0.04 FTE Increase

0.04 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Comptroller: 2.00 FTE Increase

2.00 Addition of 2.00 Accountant 2s for citywide internal controls.

City Council: 0.99 FTE Increase

1.00 Addition of 1.00 Council Representative 1 to meet the operational needs of the district's constituents and to be in alignment with the other Council Offices.

(1.01) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

1.00 Addition of 1.00 Council Committee Consultant to support the new Charter Review Committee.

City Treasurer: 3.00 FTE Increase

1.00 Addition of 1.00 Senior Management Analyst to support the Payment Card Industry Compliance Program.

2.00 Addition of 1.00 Accountant 2 and 1.00 Administrative Aide 2 to conduct TOT/TMD compliance audits and research.

Communications: 2.16 FTE Increase

1.00 Addition of Deputy Director to oversee department operations.

0.16 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

1.00 Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.

General Fund FTE Changes (Cont'd)

Development Services: 7.00 FTE Increase

2.00 Addition of 1.00 Senior Combination Inspector and 1.00 Zoning Investigator 2 to support code compliance efforts.

3.00 Addition of 2.00 Zoning Investigator 2s and 1.00 Combination Inspector 2 for medical marijuana enforcement.

(1.00) Reduction of 1.00 Senior Civil Engineer from the Code Enforcement Division.

4.00 Addition of 1.00 Zoning Investigator 2 and 3.00 Combination Inspector 2s for proactive substandard code enforcement.

(1.00) Transfer of 1.00 Code Compliance Officer from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.

Economic Development: 0.65 FTE Increase

1.00 Addition of 1.00 Assistant Engineer-Traffic to assist with the implementation of projects for the Community Parking District program.

(0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Environmental Services: 0.46 FTE Increase

0.50 Addition of 0.50 Hazardous Materials Inspector 2 to maintain current service levels.

0.56 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.

(0.60) Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.

(2.00) Reduction of 2.00 vacant Sanitation Driver Is associated with San Diego Works Proposal to improve productivity and efficiency on the Environmental Services Department Collection Services Division's refuse routes by eliminating two refuse routes each day without impacting service levels.

2.00 Addition of 2.00 Sanitation Driver 2s to maintain current service levels and to cover employees on leave.

Ethics Commission: 0.00 FTE Change

3.00 Addition of 1.00 Program Coordinator and 2.00 Program Managers based on department operational needs.

(3.00) Reduction of 1.00 Accountant 2, 1.00 Administrative Aide 2, and 1.00 Senior City Attorney Investigator.

Financial Management: 2.00 FTE Increase

1.00 Addition of 1.00 Budget Coordinator for the Public Budget Formulation (PBF) upgrade and improvements to the Funds Management (FM) module.

1.00 Addition of 1.00 Senior Budget Development Analyst as a result of the Capital Improvements Project (CIP) Growth/Streets initiative.

Fire-Rescue: 5.24 FTE Increase

2.00 Addition of 2.00 Helicopter Mechanic positions to provide maintenance and repair services for the Fire-Rescue Department's aircraft.

2.88 Addition of 2.88 Lifeguard 1s for an advanced lifeguard academy.

0.36 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

2.00 Addition of 2.00 Lifeguard 3s at Pacific Beach.

(2.00) Reduction of 2.00 vacant Fire Helicopter Pilots with no impact on Fire Helicopter service levels.

(1.00) Reduction of 1.00 Storekeeper 1 as a result of department efficiencies.

1.00 Addition of 1.00 Lifeguard 3 to provide services at Windansea Beach in La Jolla during peak season.

Attachment A

General Fund FTE Changes (Cont'd)

Human Resources: 1.09 FTE Increase

- 1.00 Addition of 1.00 Program Manager to improve the City's succession planning efforts.
- 0.09 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Infrastructure/Public Works: 2.35 FTE Decrease

- 2.00 Addition of 1.00 Program Coordinator and 1.00 Associate Management Analyst to support the Enterprise Asset Management (EAM) project.
- (0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (4.00) Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.

Library: 28.69 FTE Increase

- 1.50 Addition of 1.50 Custodian 2s to staff weekends and special events at the Central Library.
- 1.00 Addition of 1.00 Program Manager to serve on the Library Executive Committee, support the director in maintaining the department, and provide financial support.
- 2.60 Addition of 2.60 FTE non-standard hour positions to support the Do Your Homework @ the Library after-school program.
- 22.53 Addition of a net 22.53 FTE positions to support expanded weekend service hours at 23 branch locations and Central Library.
- 1.06 Addition of 1.06 FTE positions to provide Sunday hours at the Pacific Beach Library.

Office of Homeland Security: 2.80 FTE Increase

- 1.00 Addition of 1.00 Program Manager to support department operations.
- 2.00 Addition of 2.00 Supervising Homeland Security Coordinators to support department operations.
- 0.80 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (1.00) Reduction of 1.00 Supervising Homeland Security Coordinator.

Office of the Assistant COO: 5.00 FTE Increase

- 4.00 Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.
- 1.00 Addition of 1.00 Clerical Assistant 2 to support the operations of the Americans with Disabilities Act (ADA) grievance/complaint process.

Office of the Chief Operating Officer: 1.00 FTE Increase

- 1.00 Addition of 1.00 Senior Management Analyst to support Mayoral Actions for Capital Improvements Program (CIP) streamlining and provide support to Deputy Chief Operating Officer (DCOO) departments.

General Fund FTE Changes (Cont'd)

Park & Recreation: 62.35 FTE Increase

- 1.00 Addition of 1.00 Grounds Maintenance Worker 2 to maintain park facilities.
- 1.00 Addition of 1.00 Horticulturalist for direct oversight of the Water Conservation Program and to provide training and outreach as it relates to irrigation infrastructure.
- 3.00 Addition of 1.00 Senior Park Ranger and 2.00 Park Rangers to patrol the shoreline parks, provide coverage to Sunset Cliffs Natural Park and Chicano Park.
- 1.00 Addition of 1.00 Program Manager to oversee the infrastructure needs in Balboa Park and Mission Bay Park.
- 1.00 Addition of 1.00 Senior Management Analyst to support the department's Capital Improvements Program (CIP) projects and manage the contracts for the downtown parks.
- 1.00 Addition of 1.00 Biologist 3 to support the brush management program.
- 0.80 Addition of 0.80 Ground Maintenance Worker 2 to support the maintenance and operations of Charles Lewis III Neighborhood Park.
- 2.00 Addition of 2.00 Tree Trimmers to support the expansion, maintenance, and operations of the park system.
- 45.00 Addition of 36.00 Assistant Recreation Center Directors and 9.00 Recreation Leader 1s to increase operating hours at 36 recreation centers from 45 to 60 hours per week.
- 0.23 Addition of 0.23 FTE positions to expand the Teen Nights Program to five additional recreation centers.
- 0.24 Addition of 0.24 Grounds Maintenance Worker 2 to support the maintenance and operations of the Montgomery Academy Joint Use Park.
- 2.07 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 3.40 Addition of 3.40 FTE hourly positions to support the maintenance and operations of Park de la Cruz Community Center.
- 0.25 Transfer of 0.25 Payroll Specialist 2 from the Maintenance Assessment District Management Fund to the General Fund.
- (1.50) Reduction of 0.50 Program Manager, 0.50 District Manager, and 0.50 Clerical Assistant 2 due to the completion of the Balboa Park Centennial Celebration 2015.
- 1.00 Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations of the children's playground at the University Village Neighborhood Park.
- 0.76 Addition of 0.76 Grounds Maintenance Worker 2 to support the maintenance and operations of Wegeforth Elementary Joint Use Park.
- 0.10 Addition of 0.10 Grounds Maintenance Worker 2 to support the maintenance and operations of Maple Canyon Mini Park.

Performance & Analytics: 3.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to assist the Chief Data Officer and support the City's open data efforts.
- 1.00 Addition of 1.00 Program Coordinator to implement a user-focused customer service delivery model.
- 1.00 Addition of 1.00 Word Processing Operator to provide support for performance management and open data efforts, and the City's operational excellence initiatives.

Personnel: 4.68 FTE Increase

- 2.00 Addition of 2.00 Associate Personnel Analysts to assist with pre-employment medical and background checks.
- 4.00 Addition of 4.00 Program Coordinators to support department operations.
- 2.00 Addition of 1.00 Associate Personnel Analyst and 1.00 Payroll Audit Specialist 2 to support the NEOGOV Online Hiring Center and reduce the number of days to issue certifications to hiring departments.
- 0.68 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (4.00) Reduction of 4.00 Supervising Personnel Analysts.

Attachment A

General Fund FTE Changes (Cont'd)

Planning: 5.00 FTE Increase

- 1.00 Addition of 1.00 Assistant Engineer-Traffic for the development of Active Transportation Plans.
- 1.00 Addition of 1.00 Park Designer to support the De Anza Special Study and the Mission Bay Master Plan amendment.
- 3.00 Addition of 1.00 Assistant Traffic Engineer, 1.00 Park Designer, and 1.00 Senior Management Analyst to perform General Plan maintenance and additional Community Plan Updates.

Police: 44.49 FTE Increase

- 5.00 Addition of 5.00 Police Officer 2s to support the Police Department's operations.
- 22.00 Addition of 22.00 FTE civilian positions to support the Police Department's operations.
- 3.00 Addition of 3.00 Program Coordinators to support Police Department operations.
- (0.51) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (3.00) Reduction of 3.00 Supervising Management Analysts.
- 18.00 Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

Public Works - Contracts: 1.00 FTE Increase

- 1.00 Addition of 1.00 Assistant Engineer-Civil to provide additional contract support for the expanded Capital Improvements Program.

Public Works - General Services: 21.00 FTE Increase

- 2.00 Addition of 2.00 Project Assistants to support the Facilities Division.
- 2.00 Addition of 1.00 Program Manager and 1.00 Assistant Trainer to provide centralized budget, human resources and information technology functions to the department.
- 2.00 Addition of 2.00 Apprentice 1-Refrigeration Mechanic and 1.00 Apprentice 1-Electrician for the Apprenticeship Program.
- 16.00 Addition of 16.00 FTE positions to increase the facilities maintenance and repair service levels.
- (1.00) Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division, and transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works General Services due to a reorganization of the administration support unit.
- 1.00 Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.
- 1.00 Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.
- (2.00) Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.

Purchasing & Contracting: 4.76 FTE Increase

- 1.00 Addition of 1.00 Payroll Supervisor to provide additional support for the Internal Operations Branch.
- 1.00 Addition of 1.00 Procurement Specialist to support the Public Utilities Department's purchasing needs per the Service Level Agreement (SLA).
- 3.00 Addition of 1.00 Principal Procurement Specialist and 2.00 Senior Procurement Specialists for contract compliance.
- (0.24) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

Real Estate Assets: 5.00 FTE Increase

- 4.00 Addition of 1.00 Supervising Property Agent and 3.00 Property Agents to support the Capital Improvements Program.
- 1.00 Addition of 1.00 Supervising Property Agent to handle increased appraisal requests and bond issuances.

Transportation & Storm Water: 104.41 FTE Increase

- 1.00 Addition of 1.00 Assistant Department Director to assist the Department Director in overseeing the department.
- 1.00 Addition of 1.00 Program Manager to manage the fiscal operations of the department.
- 1.00 Addition of 1.00 Program Manager to support the City's Capital Improvement Program (CIP).
- 1.00 Addition of 1.00 Public Works Supervisor to support the graffiti program.
- 1.00 Addition of 1.00 Supervising Management Analyst to oversee Street Division's finance.
- 2.00 Addition of 2.00 Utility Workers for the installation and on-going maintenance of bike lanes to support the Bicycle Master Plan.
- 3.00 Addition of 3.00 Associate Engineer-Civil to oversee Capital Improvement Program (CIP) planning in the Transportation Engineering Operations (TEO) Division.
- 10.00 Addition of 10.00 FTE positions for the transfer of the Low Flow Diversion Program from the Public Utilities Department to the Transportation & Storm Water Department, including a portion of the back payment to the Public Utilities Department.
- 7.00 Addition of 7.00 FTE positions to support the design and preparation of minor contract projects.
- (0.59) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 5.00 Addition of 5.00 FTE positions to support mill-and-pave improvement efforts related to roadways.
- 12.00 Addition of 12.00 FTE positions to support the installation of sidewalks, curb/gutter, ADA ramps, and crosswalk improvements.
- 2.00 Addition of 2.00 Assistant Engineers-Traffic to support the City's Sidewalk Condition Assessment.
- 28.00 Addition of 28.00 FTE positions for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.
- 2.00 Addition of 2.00 Assistant Engineers-Traffic for improvements to City street lights.
- 7.00 Addition of 7.00 FTE positions to support the implementation of the Mayor's goal to repair 1,000 miles of streets in five years.
- 5.00 Addition of 5.00 FTE positions to support the installation of traffic signals, traffic calming measures, crosswalks/flashing beacon improvements, installation of park and parking lot lighting, and street light pole attachments.
- 3.00 Addition of 1.00 Associate Engineer-Traffic and 2.00 Assistant Engineers-Traffic to upgrade the City's Traffic Signal System.
- 1.00 Transfer of 1.00 Code Compliance Officer from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.
- 1.00 Addition of 1.00 Senior Planner to support traffic congestion relief.
- 12.00 Addition of 12.00 FTE positions for a trench repair crew to support the Street Preservation Ordinance.

Attachment A

Table 2 below reflects the changes in FTE positions in the Non-General Funds from the Fiscal Year 2015 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes in Positions

Fund	FY 2015 Adopted Budget	FY 2016 Adopted Budget	FTE Change
Airports Fund	19.00	19.00	-
Central Stores Fund	23.35	23.00	(0.35)
City Employee's Retirement System Fund	64.00	63.00	(1.00)
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	424.75	449.15	24.40
Energy Conservation Program Fund	12.60	13.25	0.65
Engineering & Capital Projects Fund	484.60	598.60	114.00
Facilities Financing Fund	16.35	16.70	0.35
Fire/Emergency Medical Services Transport Program Fund	32.00	30.00	(2.00)
Fleet Services Operating Fund	177.50	201.50	24.00
GIS Fund	2.00	2.00	-
Golf Course Fund	97.00	98.00	1.00
Information Technology Fund	42.00	44.00	2.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	25.25	25.00	(0.25)
Metropolitan Sewer Utility Fund	463.31	462.21	(1.10)
Municipal Sewer Revenue Fund	408.33	409.32	0.99
OneSD Support Fund	17.00	23.00	6.00
Parking Meter Operations Fund	15.00	15.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
QUALCOMM Stadium Operations Fund	38.00	38.00	-
Recycling Fund	107.98	106.60	(1.38)
Refuse Disposal Fund	147.20	148.98	1.78
Risk Management Administration Fund	82.13	83.28	1.15
Transient Occupancy Tax Fund	12.00	13.00	1.00
Underground Surcharge Fund	7.00	9.00	2.00
Water Utility Operating Fund	717.82	781.83	64.01
Wireless Communications Technology Fund	44.76	46.00	1.24
Total Non-General Fund FTE Changes	3,502.92	3,741.41	238.49

Non-General Fund FTE Changes**Central Stores Fund: 0.35 FTE Decrease**

(0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Employee's Retirement System Fund: 1.00 FTE Decrease

(1.00) Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

Development Services Fund: 24.40 FTE Increase

1.00 Addition of 1.00 Development Project Manager 2 to improve submittal section reviews.

3.00 Addition of 3.00 Plan Review Specialist 3s to improve customer service for plan intake reviews.

4.00 Addition of 4.00 Program Managers to manage and improve operational functions in the Information Technology, Transportation Review and Traffic Safety, Land Development Review and Building Inspection sections.

(3.00) Reduction of 1.00 Cashier, 1.00 Senior Cashier, and 1.00 Senior Drafting Aide due to the transition of accepting online payments.

6.40 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

5.00 Addition of 2.00 Associate Engineers - Civil and 3.00 Assistant Engineers - Civil to improve Civil Engineering reviews.

3.00 Addition of 2.00 Development Project Manager 1s and 1.00 Development Project Manager 2 to improve ministerial section reviews.

3.00 Addition of 1.00 Senior Mechanical Engineer and 2.00 Junior Engineers - Electrical to improve reviews of solar photovoltaic installations.

1.00 Addition of 1.00 Mechanical Inspector 2 to improve inspections for new fire sprinkler code requirements.

1.00 Addition of 1.00 Senior Combination Inspector to improve inspections for Stormwater permits.

Energy Conservation Program Fund: 0.65 FTE Increase

0.65 Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.

Engineering & Capital Projects Fund: 114.00 FTE Increase

2.00 Addition of 2.00 Administrative Aide 1s to provide administrative and public information support for the expanded Capital Improvements Program (CIP).

99.00 Addition of 99.00 FTE positions to support the expansion of the Capital Improvements Program (CIP).

1.00 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

(1.00) Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.

9.00 Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

2.00 Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.

(1.00) Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.

3.00 Addition of 1.00 Senior Civil Engineer and 2.00 Associate Engineers-Civil for a new San Diego Gas & Electric (SDG&E) undergrounding section.

Attachment A

Non-General Fund FTE Changes (Cont'd)

Facilities Financing Fund: 0.35 FTE Increase

0.35 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Fire/Emergency Medical Services Transport Program Fund: 2.00 FTE Decrease

1.00 Addition of 1.00 Quality Management Coordinator to review medical aid response performance.

(3.00) Reduction of 3.00 Fire Captains associated with the Emergency Medical Services Rotation Program.

Fleet Services Operating Fund: 24.00 FTE Increase

2.00 Addition of 2.00 Apprentice 2-Fleet Technicians for the Apprenticeship Program.

1.00 Addition of 1.00 Equipment Operator to provide debris hauling services.

1.00 Addition of 1.00 Fleet Attendant for the downtown automated rental pool.

1.00 Addition of 1.00 Fleet Parts Buyer to support fleet repairs.

2.00 Addition of 1.00 Account Clerk and 1.00 Storekeeper for department support.

2.00 Addition of 1.00 Program Manager and 1.00 Information Systems Analyst 3 for administrative support.

1.00 Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division, and transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works General Services due to a reorganization of the administration support unit.

13.00 Addition of 2.00 Master Fleet Technicians, 8.00 Fleet Technicians, and 3.00 Assistant Fleet Technicians to meet increased service levels.

2.00 Addition of 2.00 Motive Service Technicians for heavy tire maintenance.

(1.00) Reduction of 1.00 Supervising Management Analyst as a result of Fleet Division's operational needs.

1.00 Addition of 1.00 Training Supervisor to provide driver training to all operators citywide.

3.00 Addition of 3.00 Fleet Supervisors to provide night shift supervision at the Miramar, Chollas, and Rosa Canyon repair facilities.

(3.00) Reduction of 2.00 Master Fleet Technicians and 1.00 Fleet Team Leader.

(2.00) Reduction of 2.00 Vehicle and Fuel Clerks as a result of Fleet Division's operational needs.

1.00 Addition of 1.00 Welder to meet increased customer demand for non-vehicle welding services.

Golf Course Fund: 1.00 FTE Increase

1.00 Addition of 1.00 Horticulturist to develop and implement a water conservation program for the three City-operated golf facilities.

Information Technology Fund: 2.00 FTE Increase

1.00 Addition of 1.00 Program Manager to support department operations.

1.00 Addition of 1.00 Associate Management Analyst to provide support for the citywide IT budget processes.

(1.00) Reduction of 1.00 Information Systems Administrator.

1.00 Addition of 1.00 Information Systems Analyst 3 position to provide security support for the SAP Customer Care and Services (CCS) module.

1.00 Addition of 1.00 Program Manager position to support the department's security team.

1.00 Addition of 1.00 Program Manager position for Enterprise IT Roadmap Services to assist with introducing new and emerging technology.

(3.00) Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.

1.00 Addition of 1.00 Program Manager to support citywide Information Technology (IT) projects.

Non-General Fund FTE Changes (Cont'd)

Maintenance Assessment District (MAD) Management Fund: 0.25 FTE Decrease

(0.25) Transfer of 0.25 Payroll Specialist 2 from the Maintenance Assessment District Management Fund to the General Fund.

Metropolitan Sewer Utility Fund: 1.10 FTE Decrease

1.00 Addition of 1.00 Assistant Deputy Director to oversee City pump stations as mandated by the California State Water Resources Control Board.

1.60 Addition of staffing for the continuation of core operations.

0.99 Addition of staffing to support the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.

0.22 Addition of 0.11 Senior Planner and 0.11 Property Agent for long range planning support including San Dieguito Joint Powers Authority (JPA) activities.

(1.30) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

(0.50) Reduction of 1.00 Public Information Officer.

(8.85) Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.

3.00 Addition of 2.00 Associate Engineers-Civil and 1.00 Assistant Engineer-Civil to support the Pure Water Program.

0.74 Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

(1.00) Reduction of 1.00 Senior Wastewater Plant Operator.

3.00 Addition of 2.00 Equipment Painters and 1.00 Senior Wastewater Plant Operator to support the maintenance and operations of wastewater treatment and disposal facilities.

Municipal Sewer Revenue Fund: 0.99 FTE Increase

1.50 Addition of 0.50 Associate Management Analyst, 0.50 Information Systems Analyst 3, and 0.50 Program Manager to support the maintenance and operations of the Advanced Metering Infrastructure (AMI) project.

1.04 Addition of staffing for the continuation of core operations.

(0.38) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

(1.59) Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.

0.42 Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

OneSD Support Fund: 6.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator for SAP EAM Basis support.

1.00 Addition of 1.00 Program Coordinator for SAP EAM Development support.

1.00 Addition of 1.00 Program Coordinator for SAP EAM Device Management module support.

1.00 Addition of 1.00 Program Coordinator for SAP Enterprise Asset Management (EAM) Plant Management module support.

1.00 Addition of 1.00 Program Manager to support the SAP FICA module in-house.

1.00 Addition of 1.00 Program Coordinator to support the SAP Public Budget Formulation (PBF) module.

Attachment A

Non-General Fund FTE Changes (Cont'd)

Recycling Fund: 1.38 FTE Decrease

- 0.41 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.
- 0.01 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (0.80) Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.
- (1.00) Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.

Refuse Disposal Fund: 1.78 FTE Increase

- 0.03 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.
- 1.00 Addition of 1.00 Disposal Site Representative to support the Fee Booth section of the Landfill Operations and Maintenance managed competition.
- 1.00 Addition of 1.00 Equipment Operator 2 to support the efforts associated with the Landfill Operations and Maintenance managed competition.
- 0.75 Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.
- 1.00 Addition of 1.00 Utility Worker 2 for Property and Business Improvement District (PBID) coverage.
- (2.00) Reduction of 1.00 vacant Public Works Supervisor and 1.00 vacant Equipment Operator 2 associated with San Diego Works Proposal related to Field Operations efficiencies.

Risk Management Administration Fund: 1.15 FTE Increase

- 5.00 Addition of 5.00 Program Managers to support department operations.
- 0.50 Addition of 0.50 Workers' Compensation Claims Representative 2 to support state-mandated business functions and reporting requirements.
- (0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Addition of 1.00 Payroll Specialist 1 for departmental payroll support.
- (5.00) Reduction of 3.00 Claims and Insurance Managers, 1.00 Safety and Training Manager, and 1.00 Supervising Management Analyst.

Transient Occupancy Tax Fund: 1.00 FTE Increase

- 1.00 Addition of 1.00 Program Manager to support the Film Commission.

Underground Surcharge Fund: 2.00 FTE Increase

- 1.00 Addition of 1.00 Public Information Clerk to support the underground surcharge fund program.
- 1.00 Addition of 1.00 Senior Planner to oversee underground surcharge projects.

Non-General Fund FTE Changes (Cont'd)

Water Utility Operating Fund: 64.01 FTE Increase

- 24.50 Addition of 24.50 FTE positions to support the maintenance and operations of the Advanced Metering Infrastructure (AMI) project.
- 3.36 Addition of staffing for the continuation of core operations.
- 8.01 Addition of 8.01 FTE positions to support the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.
- 1.78 Addition of 0.89 Senior Planner and 0.89 Property Agent for long range planning support including San Dieguito Joint Powers Authority (JPA) activities.
- (1.42) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (0.50) Reduction of 1.00 Public Information Officer.
- 10.44 Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.
- 3.00 Addition of 2.00 Associate Engineers-Civil and 1.00 Assistant Engineer-Civil to support the Pure Water Program.
- (1.16) Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 11.00 Addition of 11.00 Water Systems Technician 3s to support the Water Construction and Maintenance Division in meeting goal response times for emergency repair calls.
- 5.00 Addition of 5.00 FTE positions to support the maintenance and operations of the Potable Reuse Program.

Wireless Communications Technology Fund: 1.24 FTE Increase

- 1.00 Addition of 1.00 Associate Communications Engineer for department support.
- (1.76) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 3.00 Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.
- (1.00) Reduction of 1.00 Senior Clerk Typist as a result of department efficiencies.



Page Intentionally Left Blank

CITY OF SAN DIEGO
FY 2016-2020

Five-Year Financial Outlook
 November 14, 2014



Kevin L. Faulconer
 Mayor

Scott Chadwick
 Chief Operating Officer

Mary Lewis
 Chief Financial Officer

Tracy McCraner
 Financial Management Director

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

This Page Intentionally Left Blank

Table of Contents

Executive Summary 1

Forecast and Report Overview 2

 Baseline Projections 2

 Priority Initiatives 3

 Reserves 5

Baseline Projections 7

 General Fund Revenues 7

 Property Tax 8

 Sales Tax 12

 Transient Occupancy Tax 15

 Franchise Fees 17

 Property Transfer Tax 19

 Licenses and Permits 20

 Fines, Forfeitures and Penalties 20

 Revenue from Money and Property 21

 Interest Earnings 21

 Revenue from Federal and Other Agencies 22

 Charges for Services 23

 Other Revenue 24

 Transfers In 24

 General Fund Expenditures 26

 Salaries and Wages 26

 Employee Organization Agreements 27

 Retirement Actuarially Determined Contribution (ADC) 28

 Flexible Benefits 30

 Other Post Employment Benefits 31

 Workers’ Compensation 31

 Supplemental Pension Savings Plan (SPSP) 32

 Employee Offset Savings 33

 Other Fringe Benefits 33

Public Liability Reserve Contribution 34

Supplies 35

Contracts 35

Information Technology 37

Energy and Utilities 37

Other Expenditures 38

Priority Initiatives 39

 Infrastructure and Neighborhood Investment 40

 Public Safety 52

 Technology Improvements 58

 Transparency and Open Data 60

Reserves 63

Conclusion 67

Attachments 67

 FY2016-2020 Five-Year Financial Outlook Attachment 1

 FY2015 Adopted Budget – One-time Revenues and Expenditures Attachment 2

 Discretionary Operational Needs Attachment 3

Executive Summary

The City of San Diego (City) Fiscal Year (FY) 2016-2020 Five-Year Financial Outlook (Outlook) guides long-range fiscal planning and serves as the framework for the development of the FY 2016 Adopted Budget. This is the tenth Outlook the City has published since November 2006 and incorporates projected General Fund revenues and information on the methodology and basis for those projections, and priority appropriation needs in General Fund departments over the next five fiscal years. This Outlook focuses on identified Priority Initiatives for the coming fiscal years, as well as providing additional information on departmental requests submitted in the development of the Outlook. This document is not a budget, and therefore does not include all departmental requests that may be identified and considered in the preparation of the FY 2016 and future budgets.

The Priority Initiatives identified in the Outlook are: 1) Infrastructure and Neighborhood Investments; 2) Public Safety; 3) Technology Improvements to better serve the public, and; 4) Transparency and Open Data Initiatives. Priority departmental submissions for future budgetary appropriations have been grouped in these categories for the FY 2016 budget and beyond.

Overall, the FY 2016-2020 Outlook forecasts revenues to continue to modestly improve. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase is projected to slow in the outer years of the Outlook returning to more stable levels of growth. Offsetting the increased revenues are projected increases in nearly all expenditure categories to allocate resources to the identified Priority Initiatives.



Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2015. This Outlook provides the City Council and the public information to facilitate an informed discussion during development of the FY 2016 Adopted Budget regarding the allocation of limited resources to meet the service needs of the residents of San Diego.

Forecast and Report Overview

The City's General Fund is the focus of the FY 2016-2020 Five-Year Financial Outlook. The Outlook forecasts General Fund revenues and expenditures for five fiscal years beginning in FY 2016 and is divided into three distinct sections: Baseline Projections, Priority Initiatives, and Reserves. In preparation for this report, City departments submitted a total of \$600.0 million in requests over the next five fiscal years. These department submissions were classified into the following four Priority Initiative categories:

- Infrastructure and Neighborhood Investments;
- Public Safety;
- Technology Improvements, and;
- Transparency and Open Data.

The Priority Initiative categories support the City's continued commitment to prudent financial management practices while investing in the City's infrastructure, neighborhoods, and public safety. Not all department requests have been included in the Priority Initiatives section. For those items not included in the Baseline Projections or Priority Initiative sections, a separate list has been included as Attachment 3: FY 2016-2020 Discretionary Operational Needs.

Baseline Projections

The Baseline Projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook. The Baseline Projections section includes revenue and expense adjustments necessary to support current service levels provided by the City. The Fiscal Year 2015 Adopted Budget, with one-time revenues and expenditures removed, serves as the starting point for the Baseline Projections. One-time revenues and expenditures that have been removed from the Baseline Projections are detailed in Attachment 2: FY 2015 Adopted Budget – One-time Revenues and Expenditures.

Considering the Baseline Projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures. This structurally balanced projection is largely the result of several years of disciplined budgetary decisions by the City. The FY 2015 Adopted Budget continued the City's prudent financial management policies while increasing funding for

infrastructure, neighborhood services, and improving public safety. The FY 2016-2020 Outlook continues this focus through the identification of Priority Initiatives to deploy the surpluses projected for the Outlook Period for priority needs. Table 1 displays the City’s FY 2016-2020 Baseline Projections for General Fund revenues and expenditures and remaining funding available for the Priority Initiatives discussed in the following section.

(\$ in millions)

TABLE 1: BASELINE PROJECTIONS	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Baseline General Fund Revenues	\$ 1,241.4	\$ 1,279.2	\$ 1,316.0	\$ 1,361.8	\$ 1,404.2
Baseline General Fund Expenditures	\$ 1,182.9	\$ 1,189.9	\$ 1,206.5	\$ 1,229.8	\$ 1,240.2
BASELINE SURPLUS / (DEFICIT)	\$ 58.5	\$ 89.3	\$ 109.5	\$ 132.0	\$ 164.1

Priority Initiatives

The four Priority Initiative categories are the focus of the Outlook to continue the City’s commitment to allocating resources to investments in infrastructure, neighborhoods, public safety, technology improvements, and transparency while maintaining responsible financial management practices. The Priority Initiative categories identify revenues and expenditures for programs and services that are in excess of the General Fund’s ongoing revenues and expenditures included in the FY 2016-2020 Baseline Projections. The Priority Initiative categories identified are as follows:

- Infrastructure and Neighborhood Investments;
- Public Safety;
- Technology Improvements, and;
- Transparency and Open Data.

The following table displays the total revenue and expenditures identified for the Priority Initiatives and the resulting effect on the City’s FY 2016-2020 Outlook Baseline Projections surplus shown in Table 1 above.

(\$ in millions)

TABLE 2: PRIORITY INITIATIVES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
BASELINE SURPLUS / (DEFICIT)	\$ 58.5	\$ 89.3	\$ 109.5	\$ 132.0	\$ 164.1
Priority Initiative Revenues	\$ 1.4	\$ 1.7	\$ 1.7	\$ 1.7	\$ 1.7
Priority Initiative Expenditures	\$ 57.0	\$ 69.9	\$ 85.4	\$ 95.9	\$ 104.0
SURPLUS / (DEFICIT) INCLUDING PRIORITY INITIATIVES	\$ 2.9	\$ 21.1	\$ 25.8	\$ 37.8	\$ 61.8

As displayed in Table 2, the FY 2016-2020 Baseline surplus projections allow for significant investments in the identified Priority Initiatives while leaving a small surplus in FY 2016. The use of this surplus will be considered during the development of the FY 2016 budget for

requests not currently identified within the Priority Initiatives categories. The following table displays the revenue and expenditure amounts identified for each of the four Priority Initiative categories.

(\$ in millions)

TABLE 3: PRIORITY INITIATIVES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Infrastructure and Neighborhood Investment					
Revenue	\$ 1.3	\$ 1.6	\$ 1.6	\$ 1.6	\$ 1.6
Expense	\$ 31.5	\$ 46.8	\$ 50.9	\$ 53.8	\$ 56.2
Public Safety					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 21.9	\$ 21.2	\$ 30.8	\$ 40.8	\$ 46.5
Technology Improvements					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2.7	\$ 1.2	\$ 3.0	\$ 0.8	\$ 0.8
Transparency and Open Data					
Revenue	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1
Expense	\$ 0.9	\$ 0.7	\$ 0.6	\$ 0.4	\$ 0.4
Total Revenue	\$ 1.4	\$ 1.7	\$ 1.7	\$ 1.7	\$ 1.7
Total Expense	\$ 57.0	\$ 69.9	\$ 85.4	\$ 95.9	\$ 104.0

As displayed above in Table 3, the Infrastructure and Neighborhood Investment and Public Safety categories are the primary uses of projected revenue growth during the FY 2016-2020 Outlook period. The Infrastructure and Neighborhood Investment category includes allocations for streets, sidewalks, storm water, park and recreation facilities, and libraries, and demonstrates the Mayor’s pledge of dedicating at least 50 percent of new major revenue growth to invest in infrastructure. The next table displays the annual amount of new major revenue growth projected in each year of the Outlook and the infrastructure projects identified for expenditure within the Infrastructure and Neighborhood Investment Priority Initiative category. Detailed descriptions of the new major General Fund revenue growth can be found in the Baseline Projection section of this report, while detailed descriptions of each of the infrastructure projects can be found in the Priority Initiatives section.

(\$ in millions)

TABEL 4: NEW MAJOR GENERAL FUND REVENUES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
TOTAL NEW MAJOR GENERAL FUND REVENUES¹	\$ 57.5	\$ 29.6	\$ 25.3	\$ 35.7	\$ 32.3
50% OF NEW MAJOR GENERAL FUND REVENUES TO FUND INFRASTRUCTURE	\$ 28.8	\$ 14.8	\$ 12.6	\$ 17.9	\$ 16.2

PRIORITY INITIATIVE EXPENDITURES FOR INFRASTRUCTURE	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Deferred Capital Debt Service	\$ 7.5	\$ 12.8	\$ 18.1	\$ 18.1	\$ 18.1
Enterprise Asset Management (EAM)	3.7	3.0	0.1	0.1	0.1
Environmental Services Department - CNG Fueling Station	0.1	0.6	0.3	(0.1)	(0.5)
Parks Condition Assessment / Asset Management	0.3	0.3	0.3	0.3	0.3
Facilities Condition Assessment	1.0	0.5	0.5	-	-
Flood Risk Management	9.2	12.3	11.8	11.0	14.6
Comprehensive Load Reduction Plan (CLRP)	5.5	12.7	9.9	12.9	11.3
Streets Division	2.7	2.0	7.0	8.0	9.0
TOTAL PRIORITY INITIATIVE EXPENDITURES FOR INFRASTRUCTURE	\$ 30.0	\$ 44.2	\$ 47.9	\$ 50.3	\$ 52.9

1. New major General Fund revenues include increases in Property Tax, Sales Tax, Transient Occupancy Tax (TOT), Franchise Fees, and Property Transfer Tax.

Table 4 demonstrates the Mayor’s commitment to allocating at least 50 percent of new major revenue growth to infrastructure in FY 2016. In FY 2017 through FY 2020 the allocations to infrastructure continue to grow, even as major revenue growth slows.

The Public Safety Priority Initiative also continues to be an essential focus of the FY 2016-2020 Outlook. Revenues will improve services by funding civilian and sworn positions and police officer retention programs for the Police Department, an increase in academies and new fire station facilities for the Fire-Rescue Department and a vessel replacement plan for Lifeguards. In addition to increases for infrastructure, neighborhoods, and public safety, the Transparency and Open Data initiative focuses on improving transparency by increasing the ease of access by the public to the City’s online resources. The Technology Improvements initiative upgrades the City’s technology to improve operational efficiencies and increase cyber security.

Not all department requests submitted in the preparation of the Outlook are included in the FY 2016-2020 Outlook. Those requests not listed in the initiatives are detailed in Attachment 3: FY 2016-2020 Discretionary Operational Needs. While items categorized as discretionary are not included within the FY 2016-2020 Outlook projections, the estimated future financial impact of these programs and projects are included to provide a complete picture of General Fund department requests.

Reserves

The City’s Reserve Policy documents the City’s approach to establishing and maintaining strong reserves across the spectrum of City operations, including the General Fund and risk management. The Reserves section of the FY 2016-2020 Outlook primarily focuses on the reserves of the General Fund, but also discusses the reserves of the Public Liability Fund,

Workers' Compensation Fund, and Long Term Disability Fund. The City's Reserve Policy establishes funding targets for each of these funds and all reserve targets are projected to be met during the Outlook period.

Baseline Projections

The Baseline Projections section of this report is divided into two main components: General Fund Revenues and General Fund Expenditures. The General Fund Revenues section is then further divided by revenue category while the General Fund Expenditures section is divided by both personnel and non-personnel expenditure categories, as displayed in the Baseline Projections section of Attachment 1: FY 2016-2020 Five-Year Financial Outlook.

It is important that the reader carefully review the narrative descriptions of the risks and possible variances in revenue and expenditure projections to understand the bottom line estimated surpluses displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook.

General Fund Revenues

The following section provides details of the City of San Diego's FY 2016-2020 Five-Year Financial Outlook revenue projection. This section discusses each of the General Fund revenue categories displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and any potential risks that may cause actual revenue receipts to vary from the projection.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, each of the major General Fund revenue sources' sections includes a projection based on current and conservative assumptions. The conservative assumption projections quantify the impacts of potential risks or uncertainties to each of the major revenue sources.

In the FY 2015 Adopted Budget, the City's four major revenues sources, property tax, sales tax, transient occupancy tax (TOT), and franchise fees, made up 73.0 percent of the budgeted General Fund revenue. All four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years returning to more normal levels of growth. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax and property tax consultant (HdL Companies), the County Tax Collector and Appraiser, the San

Diego Tourism Authority, and the UCLA Anderson Forecast. In addition to the major revenue projections, the Baseline Projections for the General Fund’s other departmental revenue sources are based on various economic assumptions, anticipated events, and historical trend analysis.

Property Tax

Property Tax is the City’s largest revenue source and the category includes several components. The primary component of the Property Tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The Property Tax category also includes the Motor Vehicle License Fee (MVLFF) backfill payment, which is a result of MVLFF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide. The FY 2016 projection for the Property Tax category is \$462.0 million, a \$16.6 million increase over the FY 2015 Adopted Budget of \$445.4 million. The following table shows the forecast for FY 2016 through FY 2020 for the Property Tax category.

(\$ in millions)

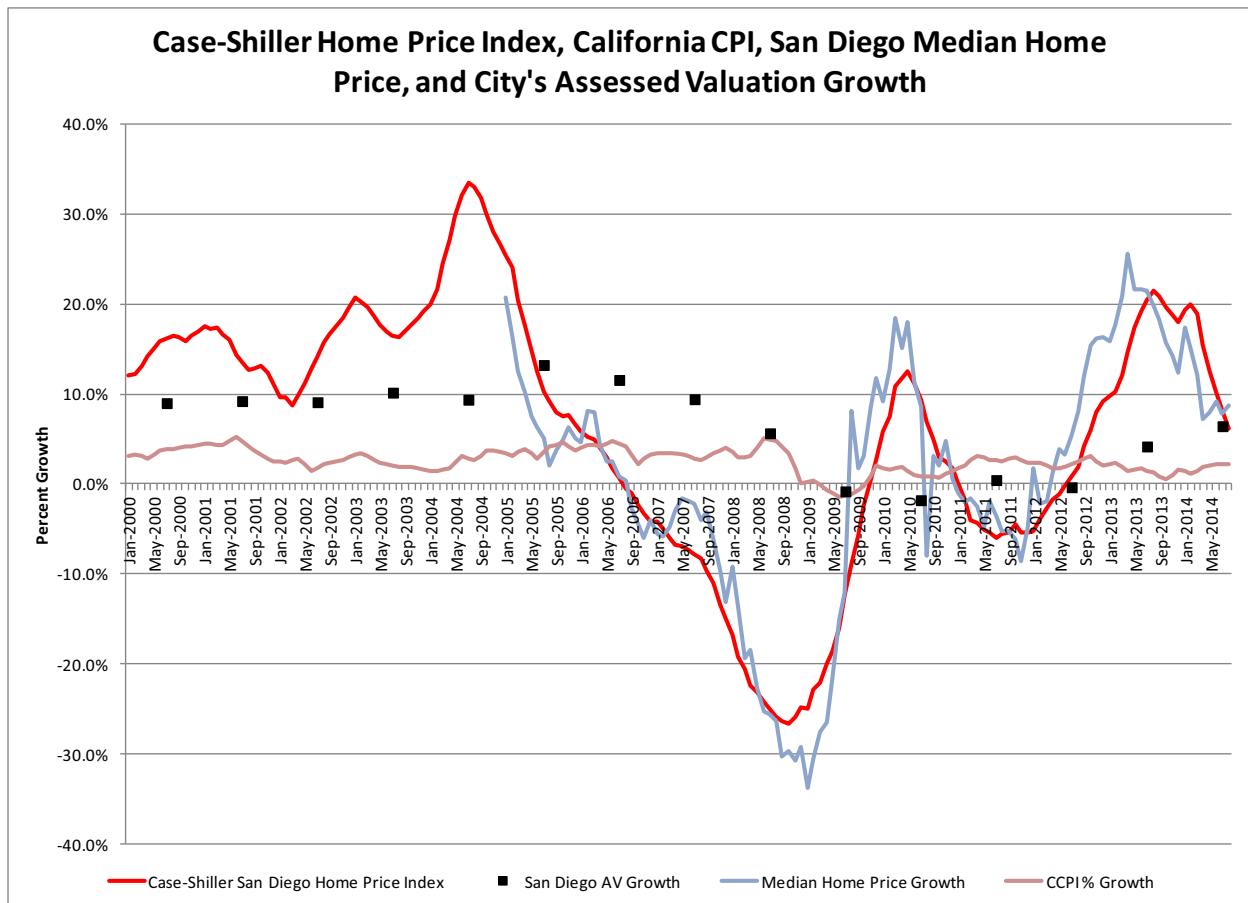
Property Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	5.1%	4.0%	3.5%	3.0%	3.0%	2.5%
Projection	\$ 445.4	\$ 462.0	\$ 479.6	\$ 495.6	\$ 512.1	\$ 526.5

The major factors influencing Property Tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The California CPI drives assessed valuation under Proposition 13. Proposition 13 specifies that a property's value may increase at the rate of the California CPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The California Department of Finance forecasts 2014 California CPI growth of 2.25 percent; therefore, the assessed valuation of properties not improved or sold will increase by 2.0 percent for FY 2016. The County of San Diego has experienced positive growth in home prices, with an increase of 6.3 percent in the median home price from September 2013 to September 2014, while home sales have decreased 3.2 percent over the same time period. Based on property sales that have occurred as of September 2014 and a 2.0 percent increase in California CPI, it is estimated the City’s assessed valuation would increase by 3.47 percent for FY 2016. In addition to positive home price growth, there are year-to-date declines of 26.6 percent in notices of default and 41.6 percent in foreclosures as of

September 2014. Finally, the Case-Shiller home price index as of August 2014 is 203.7, a 6.2 percent increase over the August 2013 index of 191.78.

The following table displays the correlation of several of the factors described above since Fiscal Year 2000 and the resulting impact on the City’s assessed valuation. The table shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, California CPI has remained relatively stable. As California CPI is the main driver of the change in the City’s assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the table displays the lag of approximately 12-18 months between activity in local real estate market and the resulting impact on the City’s assessed valuation.



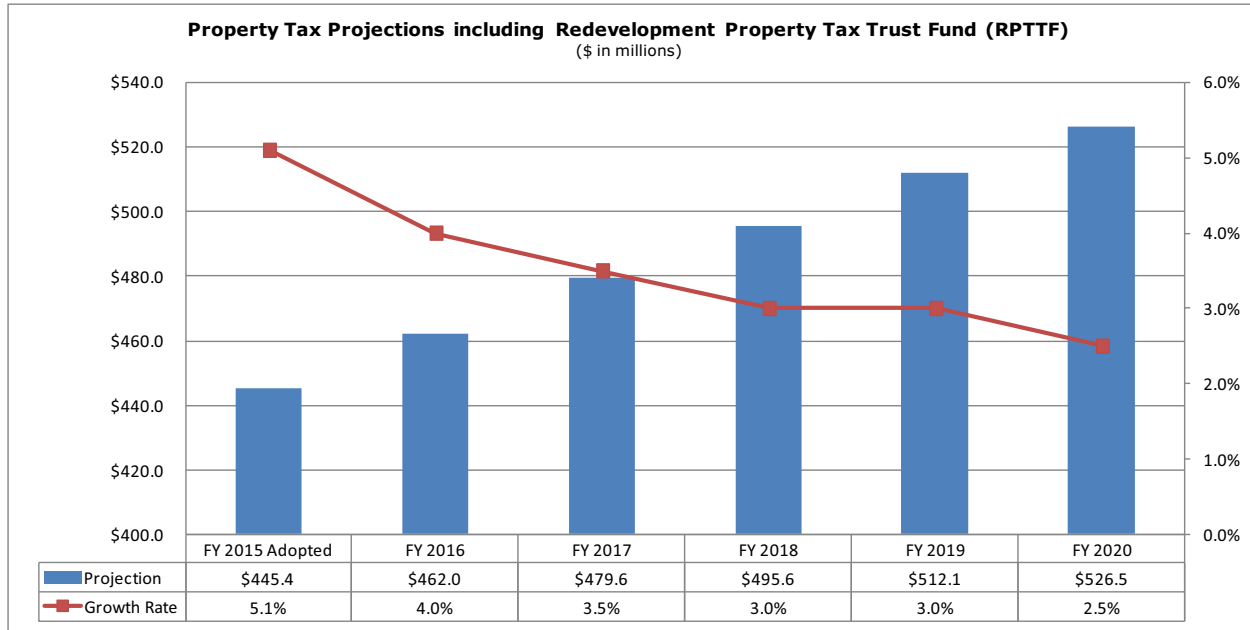
Other factors to consider in developing a revenue projection for property tax include mortgage rates and Property Tax refunds. Over the past year, interest rates have slowly increased as the economy continues to improve; this has led to higher mortgage rates and

growth in home sales and home price slowing from the rate of increase experienced in FY 2013 and FY 2014. While property tax revenue growth is expected to remain positive throughout the Outlook period as interest rates continue to increase, property tax growth is anticipated to return to more normal levels of growth in outer years. Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, which has led to lower property tax refunds and an increase to the City’s overall property tax receipts.

The following table and graph provides details on the components of the FY 2015 Adopted Budget for Property Tax and the forecasted property tax revenue for FY 2016 through FY 2020. It should be noted that the base used in projecting Property Tax revenues for FY 2016 through FY 2020 has been modified from the FY 2015 Adopted Budget due to the actual increase in assessed value exceeding the budgeted amount. The FY 2015 Adopted Budget assumed growth in assessed value of 5.1 percent; however, the actual increase in assessed value for FY 2015 was 6.4 percent. Additionally, as a result of the dissolution of the Redevelopment Agencies (RDA), pass-through and residual Property Tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the General Fund Property Tax revenue projections.

(\$ in millions)

Fiscal Year	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	5.1%	4.0%	3.5%	3.0%	3.0%	2.5%
1% Property Tax	\$ 314.3	\$ 326.3	\$ 337.8	\$ 348.2	\$ 358.9	\$ 368.2
MVLF Backfill	\$ 114.0	\$ 119.9	\$ 124.1	\$ 127.9	\$ 131.7	\$ 135.0
RPTTF Pass-Through Tax Sharing Payment	\$ 4.2	\$ 4.4	\$ 4.5	\$ 4.7	\$ 4.8	\$ 4.9
RPTTF Residual Property Tax Payment	\$ 12.9	\$ 11.4	\$ 13.1	\$ 14.9	\$ 16.7	\$ 18.4
Total Property Tax Projection	\$ 445.4	\$ 462.0	\$ 479.6	\$ 495.6	\$ 512.1	\$ 526.5



Risk to Property Tax Projection

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, Property Tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Property Tax revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City’s Property Tax revenues.

(\$ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	4.0% \$ 462.0	3.5% \$ 479.6	3.0% \$ 495.6	3.0% \$ 512.1	2.5% \$ 526.5
Conservative Assumption	3.0% \$ 457.4	2.5% \$ 470.1	2.0% \$ 481.0	2.0% \$ 492.2	1.5% \$ 501.0

The Conservative Assumption scenario is based on the economic assumption that the growth in the CCPI will be less than 2.0 percent in all five fiscal years. This will lead to less growth in the City’s assessed valuation. The Conservative Assumption scenario also assumes that mortgage rates will increase rapidly in the next five years. Increased

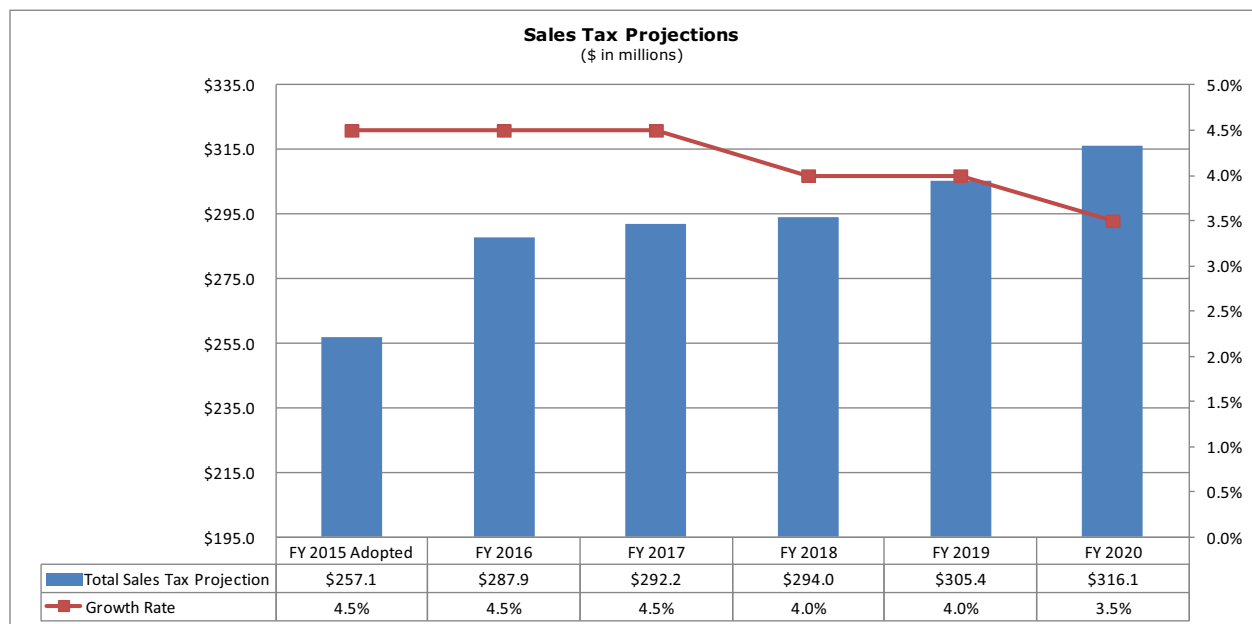
mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. This will inhibit the City’s assessed valuation growth. In addition, the Conservative Assumption scenario assumes that due to the higher than anticipated positive assessed valuation growth in FY 2014 and FY 2015, not as many homes will be reassessed in FY 2016. This will lead to lower annual assessed valuation growth rates for FY 2016 through FY 2020. Based on the Conservative Assumption scenario, property tax revenue would be approximately \$4.6 million lower in FY 2016 leading to a larger decrease of \$25.5 million in FY 2020.

Sales Tax

The City’s second largest revenue source is Sales Tax. Sales Tax is collected at the point of sale and remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. The total Citywide Sales Tax rate in San Diego is 8.0 percent, of which the City receives approximately 1.0 percent. The FY 2016 projection for the Sales Tax is \$287.9 million, a \$30.8 million increase over the FY 2015 Adopted Budget of \$257.1 million. The following table displays the forecast for FY 2016 through FY 2020 for Sales Tax.

(\$ in millions)

Sales Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	4.5%	4.5%	4.5%	4.0%	4.0%	3.5%
Sales Tax Projection	\$ 257.1	\$ 275.3	\$ 282.7	\$ 294.0	\$ 305.4	\$ 316.1
Sales Tax - End of Triple Flip One-Time Adjustments	\$ -	\$ 12.6	\$ 9.5	\$ -	\$ -	\$ -
Total Sales Tax Projection	\$ 257.1	\$ 287.9	\$ 292.2	\$ 294.0	\$ 305.4	\$ 316.1



The major local economic drivers of the City's Sales Tax include the unemployment rate and consumer confidence. The Sales Tax projection for FY 2016 assumes that the unemployment rate will continue to decrease, approaching historical averages for the region. As of September 2014, the San Diego unemployment rate was 5.9 percent, compared to a rate of 7.3 percent in September 2013, as reported by the California Employment Development Department. For comparison, the local unemployment rate in the years 2000 through 2008 in the region ranged between 4.0 and 5.0 percent. As the local unemployment rate continues to improve and become closer to historical averages, consumer confidence is also projected to increase, leading to continued improvements in the City's Sales Tax receipts.

The City of San Diego experienced a steady increase in Sales Tax revenue in FY 2014. Sales Tax data from HdL Companies (HdL), the City's Sales and Property Tax consultant, indicate expected gains in taxable sales from fuel and service stations, building and construction, and restaurant and hotels should help maintain this trend through FY 2015. Moderate growth in sales tax is expected to continue as unemployment decreases and consumer confidence increases; however, while growth is projected to remain positive, it is projected to slow in the outer years of the Outlook period. Additionally, the UCLA Anderson September 2014 Forecast projects growth of taxable sales in California to average 4.5 percent in calendar year 2015 and 5.0 percent in calendar year 2016. The California State Board of Equalization projects an average growth rate of 6.3 percent in statewide Sales Tax receipts for FY 2015, which is higher than the UCLA Anderson Forecast.¹ These growth rates are statewide and do not directly correspond to the San Diego region Sales Tax growth rates included in the Outlook; however, these projections provide support for the positive growth in consumer spending that is anticipated to occur within the City.

Sales Tax projections include the anticipated end of the 'triple flip', which was enacted by the State of California in FY 2005 to pay economic recovery bonds and is now scheduled to come to an end in FY 2016. The end of the 'triple-flip' is anticipated to result in two separate one-time increases in sales tax revenue recognized by the City. Based on current estimates of the timeline to unwind the 'triple flip', the City's accrual practices are anticipated to result in a one-time increase of \$12.6 million in sales tax revenue recognized in FY 2016. In FY 2017, it is anticipated that the City will be made whole on \$9.5 million of sales tax revenue

¹ State Board of Equalization, Projected Statewide Taxable Sales, March 2014

not received when the 'triple-flip' was implemented in FY 2005. These one-time adjustments are shown separately in Attachment 1: FY 2016 Five-Year Financial Outlook to allow for growth in Sales Tax revenue to be displayed. The collection of the full 1.0 percent Bradley-Burns Sales Tax (currently 0.75 percent) is projected to resume upon the end of the 'triple-flip'.

Risks to Sales Tax

The number of factors described above combine to make up the Sales Tax projection; however, should one or several of these factors not perform as projected, Sales Tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Sales Tax revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the following table displays both the Current Assumption scenario and the Conservative Assumption scenario to quantify the potential risks to the City's Sales Tax revenues.

(\$ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	4.5% \$ 287.9	4.5% \$ 292.2	4.0% \$ 294.0	4.0% \$ 305.4	3.5% \$ 316.1
Conservative Assumption	4.0% 286.2	4.0% 289.2	3.5% 289.5	3.5% 299.2	3.0% 308.2

The Conservative Assumption scenario reflects that continued above average unemployment and lower consumer confidence in the local and State economies will impact projected growth rates. The Conservative Assumption scenario also reflects the significant increases in online sales reducing point of sales transactions for brick and mortar stores within the City limits. In addition, the Conservative Assumption scenario assumes that the City will not be made whole on \$9.5 million of sales tax revenue withheld by the State when the 'triple-flip' was implemented in FY 2005.

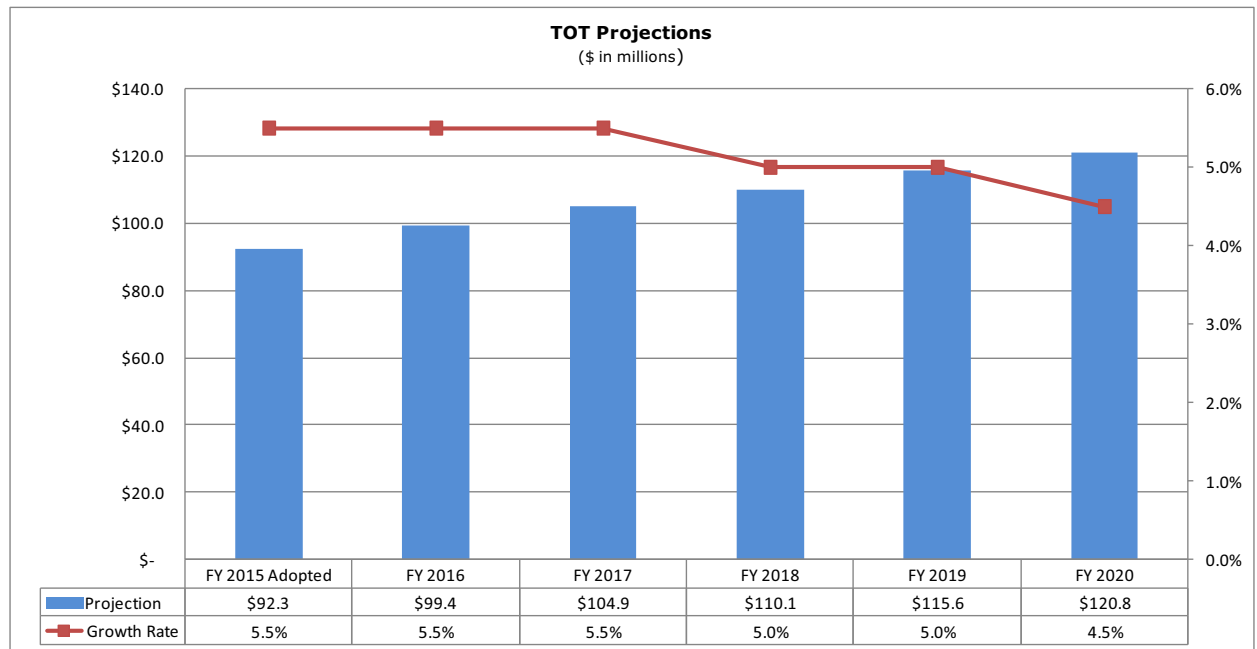
It is important to note that based on the revenue trends experienced by the City during the recent great recession, Sales Tax and Transient Occupancy Tax (discussed in the next section) are both highly sensitive to an economic downturn, with declines in both revenues trending downward immediately as the recession took hold. The decline in Property tax revenue during the recession lagged negative economic indicators by 12 to 18 months.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) is the City’s third largest revenue source. TOT is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient’s stay is less than 30 consecutive days. The use of TOT is guided by the City’s Municipal Code, which stipulates that 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purpose approved by the City Council. The FY 2016 projection for TOT is \$99.4 million, a \$7.1 million increase over the FY 2015 Adopted Budget of \$92.3 million. The following table shows the forecast for FY 2016 through FY 2020 for TOT.

(\$ in millions)

Transient Occupancy Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	5.5%	5.5%	5.5%	5.0%	5.0%	4.5%
Projection	\$ 92.3	\$ 99.4	\$ 104.9	\$ 110.1	\$ 115.6	\$ 120.8



Major economic drivers for TOT revenue include seasonal and non-seasonal tourism, business travel, and conventions. Sustained positive tourism growth has occurred since the economic turnaround began in FY 2010 and this trend is expected to continue through FY 2015, according to the August 2014 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). Slow but steady growth in hotel room demand and occupancy is

forecasted through FY 2017, and is then expected to level off in outlying years as displayed in the following table prepared by Tourism Economics, Inc.

Tourism Forecast	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018
Visitor Growth	2.4%	2.3%	2.5%	1.9%	1.6%
Overnight	3.6%	1.2%	1.8%	1.5%	1.4%
Room Demand	5.7%	2.0%	1.8%	1.5%	0.9%
Occupancy	74.6%	75.4%	75.7%	76.0%	76.0%
Average Daily Rate	\$ 141.73	\$ 150.29	\$ 159.11	\$ 166.64	\$ 174.00

Another large driver of TOT receipts in the City of San Diego is the Convention Center. There are approximately 70 conventions scheduled for calendar year 2014 with an estimated 549,400 attendees. Currently, there are approximately 64 conventions scheduled for calendar year 2015 with an estimated 544,474 attendees. Although the current estimated number of attendees is slightly lower for calendar year 2015, it should be noted that the number of conventions and estimated attendees for calendar year 2015 are still subject to change should new bookings occur. Furthermore, the San Diego Tourism Authority (SDTA) resumed marketing San Diego as a preferred vacation and meeting destination as of January 2014. Advertising campaigns have expanded in such categories as lodging, dining, arts and attraction, among others through the use of Tourism Marketing District (TMD) funds. The FY 2016 through FY 2020 TOT forecast is in line with the Quarterly Travel Forecast by Tourism Economics, the SDTA’s travel consultant and San Diego was listed as the “No. 1 destination in the United States this year for people looking to vacation at a beach, according to Priceline.com’s website”.²

Additionally, the Hampton Inn – Mission Valley has added 182 new hotel rooms to San Diego’s hotel room inventory as of March 2014, while an additional 87 rooms are expected to open in March 2015 when the Holiday Inn – Mission Valley opens in Hotel Circle. Other hotels expected to add to San Diego’s hotel inventory in calendar year 2015 include the Courtyard by Marriott on 6th Avenue with 90 new rooms, Homewood Suites on Pacific Highway with 160 rooms, and Hilton Garden Inn on Pacific Highway with 204 rooms. For calendar year 2016, a luxury hotel in Downtown San Diego’s Gaslamp Quarter is expected to open with a projected 320 new hotel rooms. The new hotels anticipated will positively impact the City’s TOT receipts.

² San Diego Source, Daily Transcript: June 2014

Risks to Transient Occupancy Tax

The number of factors described above combine to make up the TOT projection; however, should one or several of these factors not perform as projected, TOT revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for TOT revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City’s TOT revenues.

(\$ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	5.5% \$ 99.4	5.5% \$ 104.9	5.0% \$ 110.1	5.0% \$ 115.6	4.5% \$ 120.8
Conservative Assumption	4.5% \$ 98.5	4.5% \$ 102.9	4.0% \$ 107.0	4.0% \$ 111.3	3.5% \$ 115.2

The Conservative Assumption scenario reflects slower recovery in spending in both leisure and business travel in FY 2015, affecting growth in FY 2016 and beyond. This effect would be a result of lowered spending due to high unemployment rates and reduced travel. In addition, as a result of the court ruling on the financing of the Convention Center Expansion Project, current development has been delayed, potentially limiting growth in bookings of larger conventions. Finally, it should be noted that TOT projections for FY 2017 through FY 2019 are reduced by \$12.7 million from prior editions of the City’s Five-Year Financial Outlook as result of the delay of the Convention Center Expansion Project.

Franchise Fees

The Franchise Fees revenue category includes payments from San Diego Gas and Electric (SDG&E) and cable television providers for the use of the City’s rights-of-way. The City also collects refuse hauler fees based on the total amount of refuse hauled annually. The FY 2016 projection for the Franchise Fees category is \$73.4 million, a \$1.4 million increase over the FY 2015 Adopted Budget of \$72.0 million. The following table shows the forecast for FY 2016 through FY 2020 for the Franchise Fees category.

(\$ in millions)

Franchise Fees	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
SDG&E Growth Rate	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Cable Growth Rate	3.5%	-0.5%	-1.0%	-1.0%	-1.5%	-2.0%
Projection	\$ 72.0	\$ 73.4	\$ 73.7	\$ 74.1	\$ 74.3	\$ 74.4

Natural gas and electricity prices and consumption are expected to increase during the Outlook period, according to the U.S. Energy Information Administration. Based on average growth over the last 10 years and the forecast for price and consumption, SDG&E Franchise Fee revenues are projected to increase at a rate of 2.0 percent for FY 2016 through FY 2020. Revenue from cable franchise fees is based on the increasing demand for internet and telephone services and declining television subscriptions; therefore, negative growth of 0.5 percent is projected in FY 2016, negative 1.0 percent in FY 2017 and FY 2018, negative 1.5 percent in FY 2019, and negative 2.0 percent in FY 2020.

Risks to Franchise Fees Projection

Fluctuations in natural gas and/or electricity prices will affect the actual growth of SDG&E Franchise Fee revenue throughout the Outlook period. Similarly, fluctuations in the demand for TV subscriptions, internet, and/or telephone services will affect the actual growth of cable Franchise Fee revenue. To account for these fluctuations, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Franchise Fee revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City’s Franchise Fee revenues.

(\$ in millions)

Scenario	Franchise Fee	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	SDG&E	2.0%	2.0%	2.0%	2.0%	2.0%
	Cable	-0.5%	-1.0%	-1.0%	-1.5%	-2.0%
	Projection	\$ 73.4	\$ 73.7	\$ 74.1	\$ 74.3	\$ 74.4
Conservative Assumption	SDG&E	1.0%	1.0%	1.0%	1.0%	1.0%
	Cable	-1.5%	-2.0%	-2.0%	-2.5%	-3.0%
	Projection	\$ 72.8	\$ 72.6	\$ 72.3	\$ 72.0	\$ 71.4

The Conservative Assumption would be appropriate if natural gas and/or electricity prices and the demand for internet and/or telephone services decrease rather than increase as projected throughout the Outlook period.

Property Transfer Tax

Property Transfer Tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. The FY 2016 projection for Property Transfer Tax is \$9.6 million; which is a \$0.4 million increase over the FY 2015 Adopted Budget of \$9.2 million. The following table shows the forecast for FY 2016 through FY 2020 for the Property Transfer Tax category.

(\$ in millions)

Property Transfer Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	10.0%	10.0%	9.5%	9.0%	8.5%	8.0%
Projection	\$ 9.2	\$ 9.6	\$ 10.5	\$ 11.5	\$ 12.5	\$ 13.5

The volume of home sales and home prices influence Property Transfer Tax revenue and, unlike Property Tax revenue, Property Transfer Tax reflects current economic conditions without a lag time. The County of San Diego has experienced positive growth in home prices, with an increase of 6.3 percent in the median home price from September 2013 to September 2014, while home sales have decreased 3.2 percent over the same time period. Similar to property tax, this revenue is anticipated to continue to increase; however, as mortgage rates return to more normal levels, growth in property transfer tax is expected to level off.

Risks to Property Transfer Tax Projection

The number of factors described above combine to make up the Property Transfer Tax projection; however, should one or several of these factors not perform as projected, Property Transfer Tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Property Transfer Tax revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City’s Property Transfer Tax revenues.

(\$ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	10.0%	9.5%	9.0%	8.5%	8.0%
	\$ 9.6	\$ 10.5	\$ 11.5	\$ 12.5	\$ 13.5
Conservative Assumption	8.0%	7.5%	7.0%	6.5%	6.0%
	\$ 9.4	\$ 10.2	\$ 10.9	\$ 11.6	\$ 12.3

The Conservative Assumption scenario assumes high mortgage rates in the local real estate market resulting in increased cost of home ownership; thereby slowing the number of home sales and average home price growth and increasing foreclosure counts.

Licenses and Permits

The Licenses and Permits revenue category consists primarily of user fee revenues, including business tax, rental property taxes, and other permits, such as alarm permits and occupational licenses. The FY 2016 projection for Licenses and Permits is \$25.1 million, a \$0.6 million increase over the FY 2015 Adopted Budget of \$24.5 million. The following table displays the forecast for FY 2016 through FY 2020 for the Licenses and Permits category.

(\$ in millions)

Licenses and Permits	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
Projection	\$ 24.5	\$ 25.1	\$ 25.8	\$ 26.4	\$ 27.1	\$ 27.7

A growth rate of 2.5 percent is applied from FY 2016 through FY 2020 based on historical average annual increases in the Licenses and Permits category over the past 10 years. It should be noted that per Council Policy 100-02, a comprehensive analysis of General Fund user fees is currently being conducted for implementation at the beginning of FY 2016. The Outlook does not include revenue adjustments related to the user fee analysis.

Fines, Forfeitures and Penalties

The Fines, Forfeitures and Penalties category includes revenues from parking citations, vehicle code citations, collection referral revenues, and litigation awards. The FY 2016 projection for Fines and Forfeitures is \$29.2 million, a \$0.3 million increase from the FY 2015 Adopted Budget of \$28.9 million. The following table displays the forecast for FY 2016 through FY 2020 for the Fines and Forfeitures category.

(\$ in millions)

Fines, Forfeitures and Penalties	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.5%	0.5%	0.5%	0.5%	0.5%
Projection	\$ 28.9	\$ 29.2	\$ 29.4	\$ 29.5	\$ 29.7	\$ 29.8

The increase from the FY 2015 Adopted Budget to the FY 2016 projection is the result of a growth rate of 0.5 percent that is applied from FY 2016 through FY 2020 based on historical average increases in the Fines, Forfeitures and Penalties category over the past 10 years.

Revenue from Money and Property

The Revenue from Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway area properties. This category also includes interest earnings, which are discussed in detail below. The FY 2016 projection for Revenue from Money and Property is \$48.4 million, a \$1.1 million increase from the FY 2015 Adopted Budget of \$47.3 million. The following table displays the forecast for FY 2016 through FY 2020 for the Revenue from Money and Property category.

(\$ in millions)

Revenue from Money and Property	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
Projection	\$ 47.3	\$ 48.4	\$ 50.4	\$ 51.6	\$ 52.9	\$ 54.1

A growth rate of 2.5 percent is applied from FY 2016 through FY 2020 based on historical average increases in the Revenue from Money and Property category over the past 10 years.

Additional adjustments to the Revenue from Money and Property category include revenue from Mission Bay rents and concessions which are increased based on projections from the Real Estate Assets Department. Per Proposition C and City Charter Section 55.2, \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Interest Earnings

(\$ in millions)

Interest Earnings	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Estimated Yield		1.5%	2.5%	3.0%	3.5%	4.0%
Projection	\$ 1.4	\$ 1.5	\$ 2.5	\$ 3.0	\$ 3.5	\$ 4.0

In accordance with the City Charter and the authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested in the City Treasurer's Pooled Investment Fund (Fund) to manage the City's cash flow requirements. The Fund's investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has expanded. At its October 2014 meeting, the Federal Open Market Committee (FOMC) stated that it "anticipates, based on its current assessment, that it likely will be appropriate to maintain the 0 to ¼ percent target range for the federal funds rate for a considerable time following the end of its asset purchase program this month, especially if projected inflation continues to run below the Committee's 2.0 percent longer-run goal, and provided that longer-term inflation expectations remain well anchored." Based on the FOMC's economic projections and most recent statement, it is expected that they will begin raising interest rates sometime in mid to late 2015. The result will be a gradual rise in interest earnings beginning in Fiscal Year 2016 until rates normalize several years later. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from the projections in the Outlook.

Revenue from Federal and Other Agencies

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. The FY 2016 projection for Revenue from Federal and Other Agencies is \$9.3 million, a \$0.2 million decrease from the FY 2015 Adopted Budget of \$9.5 million. The following table displays the forecast for FY 2016 through FY 2020 for the Revenue from Federal and Other Agencies category.

(\$ in millions)

Revenue from Federal and Other Agencies	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 9.5	\$ 9.3	\$ 9.3	\$ 9.3	\$ 9.2	\$ 9.2

The FY 2015 Adopted Budget included \$0.1 million in one-time State reimbursements for a Regional Maritime Planner position within the Lifeguard Division. This one-time revenue has been removed from the FY 2016 through FY 2020 projections. No other adjustments are included in this category for the FY 2016 through FY 2020 Outlook period.

Charges for Services

The revenue forecasted in the Charges for Services category is comprised of charges for services provided to the public and other City funds. This category includes TOT 4.0 cent reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. The FY 2016 projection for the Charges for Services category is \$116.7 million, a \$4.0 million decrease from the FY 2015 Adopted Budget of \$120.7 million. The following table displays the forecast for FY 2016 through FY 2020 for the Charges for Services category.

(\$ in millions)

Charges for Services	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		3.0%	3.0%	3.0%	3.0%	3.0%
Projection	\$ 120.7	\$ 116.7	\$ 119.2	\$ 125.6	\$ 132.1	\$ 136.6

The Outlook also includes the removal of \$2.0 million of one-time revenues, included in the FY 2015 Adopted Budget, primarily from a transfer of fund balance from the Pilot Helicopter Program Fund. A growth rate of 3.0 percent has been applied from FY 2016 through FY 2020 based on historical average increases in the Charges for Services category over the past 10 years.

The Outlook includes an adjustment in General Fund reimbursements from the TOT 4.0 cent revenue allocation in FY 2016 for department expenses related to the promotion of tourism and safety and maintenance of visitor-related facilities. The Outlook also includes an adjustment in Abandoned Vehicle Abatement (AVA) revenue, as the budget is being reduced from \$1.0 million in FY 2015 to zero for FY 2016 through FY 2020 due to end of program. Additionally, the Outlook also reflects minor increases to revenue related to contracts with University of California, San Diego for lifeguard coverage at Scripps and Black’s Beach.

Per City Council Policy 100-02, a comprehensive analysis of the General Fund’s user fees is currently being conducted for implementation at the beginning of FY 2016. The Outlook

does not include revenue adjustments related to the user fee analysis. The fee analysis and recommendations for fee adjustments will be presented to the Budget and Government Efficiency Committee in January 2015.

Other Revenue

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. The FY 2016 projection for the Other Revenue category is \$4.4 million, which is the same as the FY 2015 Adopted Budget. The following table displays the forecast for FY 2016 through FY 2020 for the Other Revenue category.

(\$ in millions)

Other Revenue	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 4.4	\$ 4.4	\$ 4.4	\$ 4.4	\$ 2.4	\$ 2.4

No adjustments or growth is projected within the Other Revenue category for the FY 2016 through FY 2020 forecast period.

Transfers In

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Safety Sales Tax, Storm Drain, Gas Tax and TransNet Funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. The FY 2016 projection for the Transfers In category is \$75.8 million, a decrease of \$1.3 million from the FY 2015 Adopted Budget of \$77.1 million. The following table displays the forecast for FY 2016 through FY 2020 for the Transfers In category.

(\$ in millions)

Transfers In	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 77.1	\$ 75.8	\$ 79.9	\$ 84.0	\$ 88.5	\$ 93.0

No growth rate is applied to the Transfers In category for the FY 2016 through FY 2020 forecast period; however, the FY 2016 projection includes the removal of \$4.2 million in one-time revenues that were included in the FY 2015 Adopted Budget. The one-time revenues being removed from the projection include a transfer of fund balance from the Wireless Antenna Fund, disaster recovery reimbursements, and reimbursements for the Convention Center Expansion Phase III Project.

In addition to the removal of one-time revenues, the transfers in from the Safety Sales Tax Fund, the Gas Tax Fund, and the TransNet Fund are adjusted based on the projection for each respective revenue. Gas Tax and Transnet are projected to increase based on historical actuals, while Safety Sales Tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the Citywide sales tax rate.

Safety Sales Tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of Safety Sales Tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Expenditures

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments. This section provides details on each of the General Fund expenditure categories displayed in the Baseline Projections section of Attachment 1: FY 2016-2020 Five-Year Financial Outlook.

Personnel expenses made up approximately 68.6 percent of the City’s General Fund FY 2015 Adopted Budget. Personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of non-pensionable compensation increases resulting from the five year Employee Organization Agreements between the City and its labor unions.

Projections for ongoing non-personnel expenses are also included in the Baseline Projections and are based on anticipated events and historical trend analysis. Significant adjustments to non-personnel expenditure projections include reserve contributions to the Public Liability and Long Term Disability funds, adjustments to debt payments based on respective debt service schedules, and an increase in the transfer of Mission Bay lease revenues to the Mission Bay and Developed Regional Park Improvement Funds. In addition, notable non-personnel expenditure increases include Supplies, Contracts, and Energy and Utilities.

Salaries and Wages

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and salary annual leave. The FY 2015 Adopted Budget for salaries and wages was \$493.4 million and included 6,975.29 full-time equivalents (FTEs). The following table shows the forecast for FY 2016 through FY 2020 for the Salaries and Wages category.

(\$ in millions)

Salaries and Wages	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 493.4	\$ 494.1	\$ 494.2	\$ 495.1	\$ 495.2	\$ 494.6

Adjustments within the Salaries and Wages category are limited as projected increases in salaries resulting from position additions are captured within the Priority Initiatives section discussed later in this report.

The adjustments that are included within the Salaries and Wages category are step increases and salary annual leave payouts. Step increases included in the Outlook are

displayed in the table below and are equal to the average of the amount budgeted for step increases over the past five fiscal years. The amount projected for step increases is anticipated to remain constant throughout the Outlook period.

(\$ in millions)

Step Increases	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 1.2	\$ 1.2	\$ 1.2	\$ 1.2	\$ 1.2

The Salaries and Wages category also includes an adjustment for salary annual leave payouts (or Deferred Retirement Option Plan (DROP) payouts), which are projected based on DROP participants’ exit date and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and projected salary annual leave payout amounts for FY 2016 through FY 2020 are displayed in the table below.

(\$ in millions)

Salary Annual Leave (DROP)	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020¹
Projected Number of Retirees	122	116	146	164	-
Projection	\$ 2.9	\$ 3.0	\$ 3.9	\$ 4.0	\$ 3.5

1. FY 2020 Salary Annual Leave projection based on an average of FY 2016 through FY 2019 projected payouts as the number DROP participants anticipated to retire in FY 2020 is not yet available.

An estimate for the number of DROP participants anticipated to retire in FY 2020 is not yet available as DROP is a five-year program. As a result, the \$3.5 million projection for FY 2020 is based on an average of salary annual leave payouts projected for FY 2016 through FY 2019.

Employee Organization Agreements

During FY 2013, the City reached a five-year agreement for non-pensionable compensation increases with each of its recognized employee organizations that began in FY 2014 and continue through FY 2018. The following table displays the non-pensionable compensation increases as result of the five-year agreements that are included in the FY 2016-2020 Outlook.

(\$ in millions)

Five-Year Employee Organization Agreements	FY 2016	FY 2017	FY 2018	FY 2019 ¹	FY 2020 ¹
FY 2016 Compensation Increase	\$ 9.3	\$ 9.3	\$ 9.3	\$ 9.3	\$ 9.3
FY 2017 Compensation Increase	\$ -	\$ 1.74	\$ 1.74	\$ 1.74	\$ 1.74
FY 2018 Compensation Increase	\$ -	\$ -	\$ 1.74	\$ 1.74	\$ 1.74
FY 2019 Compensation Increase	\$ -	\$ -	\$ -	\$ -	\$ -
FY 2020 Compensation Increase	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 9.3	\$ 11.0	\$ 12.7	\$ 12.7	\$ 12.7

1. The projection for non-pensionable compensation increases in FY 2018 remains unchanged for FY 2019 through FY 2020 due to the uncertain outcome of future negotiations with the City's recognized employee organizations.

The five-year labor agreements contain clauses to re-open meet and confer for non-pensionable compensation increases for FY 2017 and FY 2018. As a result, no additional non-pensionable compensation increases are assumed for FY 2019 and beyond as the outcome of future negotiations with the City's recognized employee organizations are unknown.

The following table displays percentage increases to non-pensionable compensation for each of the City's recognized employee organizations for FY 2016 through FY 2020.

Labor Group	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Teamsters Local 911	1.75%	-	-	-	-
IAFF Local 145	1.75%	-	-	-	-
POA	2.00%	1.00%	1.00%	-	-
AFCME Local 127	1.75%	-	-	-	-
MEA	1.75%	-	-	-	-
DCAA	1.75%	-	-	-	-

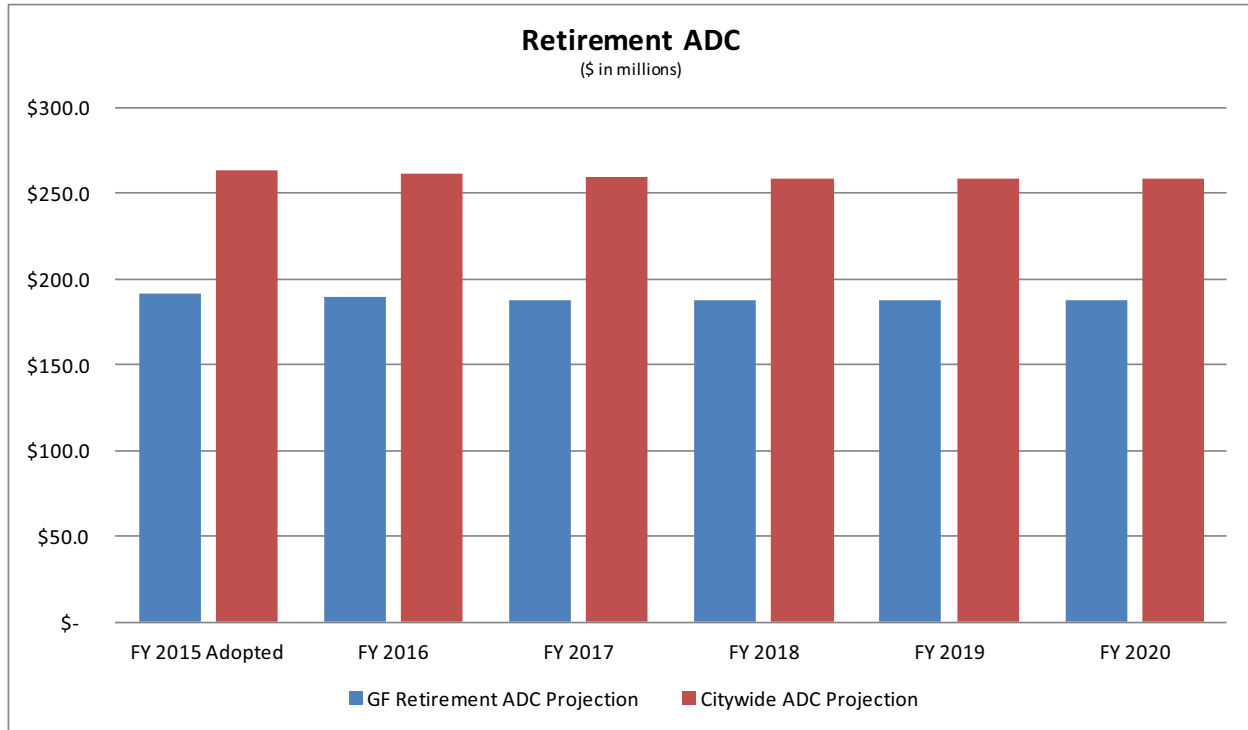
Retirement Actuarially Determined Contribution (ADC)

The Retirement Actuarially Determined Contribution (ADC) paid by the City in FY 2015 was based on the San Diego City Employees Retirement System (SDCERS) Actuarial Report prepared by the system actuary, Cheiron, as of June 30, 2013. This valuation is the most recent actuarial report and is the source in the Outlook for the projected ADC for FY 2016 through FY 2020. The updated projected ADC for the Outlook period will be included in the valuation report based on the June 30, 2014 measurement date. This report will be released and approved by the SDCERS Board in early 2015 and the FY 2016 ADC will be included in the FY 2016 budget.

The following table displays both the Citywide Retirement ADC and the General Fund's proportionate share for FY 2016 through FY 2020.

(\$ in millions)

Retirement ADC	FY 2015 Adopted	FY15 GF % of Total ARC	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
GF Retirement ADC Projection	\$ 191.1	72.5%	\$ 189.3	\$ 187.9	\$ 187.2	\$ 187.2	\$ 187.5
Citywide ADC Projection	\$ 263.6		\$ 261.0	\$ 259.1	\$ 258.1	\$ 258.2	\$ 258.6



Potential Adjustments to Retirement ADC

The City’s FY 2015 ADC Payment was \$263.6 million, with \$191.1 million allocated to the General Fund. Based on the current discount rate of 7.25 percent, the Retirement ADC for FY 2016 (as estimated by the SDCERS actuary, Cheiron, in the June 30, 2013 actuarial report), is to be \$261.0 million, with \$189.3 million to be allocated to the General Fund. Currently, the ADC payment is projected to remain fairly consistent through the Outlook period based on the June 30, 2013 valuation report; however, the SDCERS Board will consider several items that may affect the City’s ADC payment.

Based on SDCERS Board discussion at the September 2014 Board meeting, the Board may consider reducing the discount rate used in the actuarial assumptions to determine the City’s ADC. The discount rate has a significant impact on the Unfunded Actuarial Liability (UAL), which affects the ADC. SDCERS estimated that if all actuarial assumptions remain the same and there are no other gains and losses in the June 30, 2014 valuation, if the discount rate is lowered to 7.00 percent, the FY 2016 ADC would increase by approximately \$14.4 million (\$10.4 million for the General Fund).

In addition, the SDCERS Board will consider another actuarial change in the June 30, 2014 valuation. Historically, SDCERS administrative expenses have been amortized over 15 years, but due to a new Actuarial Standard of Practice (ASOP #27); the administrative

expenses will be explicitly added to the annual ADC calculation. This standard applies to valuations after the June 30, 2014 measurement date. The SDCERS Board will consider options for implementation of the new ASOP, including immediate implementation of the new standard in the June 30, 2014 valuation or a phased approach to add a portion of the administrative expenses in the ADC over the next few years until the full amount is added on an annual basis thereafter. If full payment of the SDCERS administrative expenses is added to the ADC calculation in the 2014 valuation, the City’s ADC in FY 2016 is estimated to increase by \$12.9 million (\$9.4 million General Fund).

In addition, investment gains during FY 2014 will be factored into the ADC by the actuary. Holding all other factors constant in the 2014 valuation, (including other gains and losses, no addition of administrative expenses in the ADC, and no change to the discount rate), the City’s ADC would decrease in FY 2016 by approximately \$11.4 million (\$8.3 million for the General Fund). This is a theoretical, estimated reduction to the ADC not included in the FY 2016-2020 Outlook since other factors that would reduce these savings have yet to be determined by the SDCERS Board in consultation with the system’s actuary. This decrease to the FY 2016 ADC may be partially or completely offset by the first two items.

The FY 2016 budget will include the full ADC amount determined by the actuary in the 2014 valuation report.

Flexible Benefits

Flexible Benefits is an Internal Revenue Service (IRS) qualified benefits program offered to all eligible employees. The program allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee’s individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in the Flexible Benefits Plan Program. The credit each employee is entitled to differs based on, but not limited to, employee association, standard working hours, and selected coverage plans. Flexible Benefits include optional and required benefits, such as Medical, Dental, Vision, and Basic Life Insurance plans. For the FY 2015 Adopted Budget, \$55.8 million was budgeted in flexible benefits. The following table displays the projection for Flexible Benefits for FY 2016 through FY 2020.

(\$ in millions)

Flexible Benefits	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 55.8	\$ 55.8	\$ 55.8	\$ 55.8	\$ 55.8	\$ 55.8

Flexible Benefit costs are fixed by position, and total flexible benefit costs vary as the number of positions change. As a result, the Flexible Benefits projection is held constant throughout the Outlook period as all position additions are reflected within the Priority Initiatives section of this report.

Other Post Employment Benefits (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2013 was approximately \$444.1 million and the annual required contribution was determined to be \$38.2 million. In FY 2012, the City entered into a 15-year memorandum of understanding with each of the recognized employee organizations regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent that may be negotiated after FY 2015 based on actuarial valuations prepared by Buck Consultants. The following table displays both the Citywide OPEB projection and the General Fund’s proportionate share for FY 2016 through FY 2020.

(\$ in millions)

Other Post Employment Benefits (OPEB)	FY 2015 Adopted	FY15 GF % of Total ARC	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate			0.0%	0.0%	0.0%	0.0%	0.0%
GF OPEB Projection	\$ 38.2	66.1%	\$ 38.2	\$ 38.2	\$ 38.2	\$ 38.2	\$ 38.2
Citywide OPEB Projection	\$ 57.8		\$ 57.8	\$ 57.8	\$ 57.8	\$ 57.8	\$ 57.8

The FY 2015 Adopted Budget included \$38.2 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of full-time equivalent (FTE) positions budgeted within the General Fund versus non-general funds. The General Fund’s proportionate share of the OPEB payment is projected to remain consistent for FY 2016 through FY 2020. This amount is projected to remain at \$38.2 million throughout the Outlook period as this expense is subject to future labor negotiations.

Workers’ Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related accidents or illnesses. State Workers' Compensation statutes establish the framework of laws for the City of San Diego.

The City’s Workers’ Compensation expenses are comprised of two components. Operating is the first component which covers the cost of current medical expenses and claims, while the second component covers contributions to the Workers’ Compensation Reserve Fund. The following table displays the projection for Workers’ Compensation for FY 2016 through FY 2020.

(\$ in millions)

Workers' Compensation	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Operating	\$ 18.1	\$ 19.9	\$ 20.3	\$ 20.7	\$ 21.1	\$ 21.5
Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 18.1	\$ 19.9	\$ 20.3	\$ 20.7	\$ 21.1	\$ 21.5

Operating projections for FY 2016 through FY 2020 are based on actual prior year experience and projected to increase by 2.0 percent annually. The Workers’ Compensation Reserve Fund target of 25.0 percent of outstanding claims is projected to be met at end of FY 2015; therefore, no reserve contributions are projected for FY 2016 through FY 2020. Additional information on the Workers’ Compensation Reserve Fund can be found in the Reserves section of this report.

Supplemental Pension Savings Plan (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income with contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees hired after July 20, 2012, other than sworn police officers, are placed in the SPSP-H Plan which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees will be required to contribute 9.2 percent of compensation to the plan, which will be matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contribution will be 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2016 through FY 2020.

(\$ in millions)

Supplemental Pension Savings Plan (SPSP)	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 12.5	\$ 12.5	\$ 12.5	\$ 12.5	\$ 12.5	\$ 12.5

SPSP is a fringe benefit that is projected based on a percentage of employees’ salaries. In the FY 2015 Adopted Budget, SPSP was approximately 2.5 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at

2.5 percent. A minor increase from the FY 2015 Adopted Budget to the FY 2016 through FY 2020 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2015 Adopted Budget. All position additions included in the Priority Initiatives section of this report are based on the assumption that new employees are hired post Proposition B.

Employee Offset Savings (EOS)

The labor negotiations in FY 2005 resulted in a reduction of the City's Retirement Offset Contribution. These agreements specified that the savings the City realizes as a result of this reduction must be used to address the City's pension Unfunded Actuarial Accrued Liability (UAAL). Each City department is charged based upon its respective payroll and these funds are transferred into the Employee Offset Savings (EOS) account. In FY 2006, the City issued approximately \$100.0 million in Tobacco Securitization Bonds and transferred these funds to SDCERS as a contribution to the pension system above the ARC to address the UAAL. In order to backfill the Tobacco Settlement Revenues securitized in FY 2006 and to protect the programs previously supported with the Tobacco Settlement Revenues, a portion of the EOS funds is transferred each year to the General Fund. The following table displays the projection for Employee Offset Savings for FY 2016 through FY 2020.

(\$ in millions)

Employee Offset Savings (EOS)	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 8.0	\$ 8.0	\$ 8.0	\$ 8.0	\$ 8.0	\$ 8.0

EOS is a fringe benefit that is projected based on a percentage of eligible employees' salaries. In the FY 2015 Adopted Budget, EOS was approximately 1.6 percent of General Fund salaries. For the Outlook period, EOS as a percentage of salaries is projected to remain consistent at 1.6 percent. A minor increase from the FY 2015 Adopted Budget to the FY 2016 through FY 2020 projections is a result of anticipated salary step increases included within the Salaries and Wages category.

Other Fringe Benefits

The Other Fringe Benefits category is comprised of Long Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, DROP payout fringe, Risk Management Administration, and Unemployment Insurance expenditures, among others. The following table displays the projection for Other Fringe Benefits for FY 2016 through FY 2020.

(\$ in millions)

Other Fringe Benefits	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 16.2	\$ 17.8	\$ 16.7	\$ 16.7	\$ 16.7	\$ 16.7

Other Fringe Benefits are projected based on a percentage of employees’ salaries. In the FY 2015 Adopted Budget, Other Fringe Benefits were approximately 3.0 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 3.0 percent. A minor increase from the FY 2015 Adopted Budget to the FY 2016 through FY 2020 projections is a result of anticipated salary step increases included within the Salaries and Wages category.

The City is in negotiations with its recognized employee organizations regarding a Long Term Disability benefit plan for employees hired after July 19, 2012 due to the passage of Proposition B. This plan is anticipated to provide disability benefits which were discontinued for employees not eligible for entry to SDCERS due to Proposition B. The City is currently evaluating potential options to provide disability benefits for post Proposition B employees.

Additionally, the Long Term Disability Reserve Policy target of 100.0 percent of a three year average of outstanding actuarial liability is projected to be met with a reserve contribution of \$1.6 million (\$1.1 million from the General Fund) in FY 2016. No reserve contributions are projected for FY 2017 through FY 2020 as a result of funding requirements being met. Contributions to the Public Liability Reserve are discussed in detail in the following section, while additional information on the Long-Term Disability Reserve Fund can be found in the Reserves section of this report.

Public Liability Reserve Contribution

In accordance with the Reserve Policy (Council Policy 100-20), the City will maintain a Public Liability Reserve for General Fund claims equal to 50.0 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years is used to determine the value of outstanding public liability claims for purposes of calculating the reserve level. The following table displays the FY 2016 through FY 2020 projections for the Transfers to Public Liability Reserve.

(\$ in millions)

Transfer to Public Liability Reserve	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	\$ 12.8	\$ 2.8	\$ 2.8	\$ 3.8	\$ 2.8	\$ -

While it was anticipated the Public Liability Reserve Policy target of 50 percent would be met with the \$12.8 million contribution from excess equity included in the FY 2015 Adopted Budget, due to several large payouts further contributions are now anticipated during the FY 2016 through FY 2020 Outlook period. The Public Liability Reserve Policy target is projected to be met with reserve contributions of \$2.8 million in FY 2016 and FY 2017, \$3.8 million in FY 2018, and \$2.8 million in FY 2019. No reserve contributions are projected for FY 2020.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2016 through FY 2020 projections for the Supplies category.

(\$ in millions)

Supplies	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 27.0	\$ 22.8	\$ 23.6	\$ 24.4	\$ 25.3	\$ 26.2

The FY 2015 Adopted Budget included \$5.0 million in one-time expenditures primarily for the Holiday Pay Side Letter with the Police Officers Association, equipment for new Police Officer positions, and Personal Protective Equipment (PPE) and rescue tools for the Fire-Rescue Department. These one-time expenditures have been removed from the FY 2016 through FY 2020 projections.

Additionally, a 3.5 percent increase has been applied for FY 2016 through FY 2020 based on historical average increases in the Supplies category over the past 10 years.

Contracts

Contracts is a non-personnel expense category that includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The following table displays the FY 2016 through FY 2020 projections for the Contracts category.

(\$ in millions)

Contracts	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	\$ 173.7	\$ 174.8	\$ 176.8	\$ 184.8	\$ 202.9	\$ 209.7

Adjustments within the Contracts category include the removal of one-time expenditures included in the FY 2015 Adopted Budget, an annual percentage increase of 3.5 percent

based on a historical analysis, and other adjustments based on known and anticipated events.

The FY 2015 Adopted Budget included \$7.7 million in one-time expenditures within the Contracts category for condition assessments, Storm Water permit compliance, Kinder-Morgan litigation, Lifeguard facility improvements, moving expenses, and tenant improvements.

In addition to the removal of one-time expenditures included in the FY 2015 Adopted Budget, the following adjustments have been incorporated in the Outlook based on anticipated events:

- Due to projected increases in insurance expenses and anticipated claim pay outs, the FY 2016 through FY 2020 projections for the Public Liability Operating expenses have been increased. For FY 2016, the Public Liability Operating expense is projected to be \$19.9 million decreasing to \$16.7 million for FY 2017 through FY 2020.
- In FY 2016, FY 2017, and FY 2020, Citywide election expenses have been increased by \$0.6 million bringing the total projected election expense for these three fiscal years to \$2.4 million, which provides sufficient funding for the elections scheduled to occur.
- FY 2016 includes \$0.3 million for the completion of a Citywide compensation survey that began during FY 2015.
- Vehicle assignment fees are projected at \$8.2 million in FY 2016, a decrease of \$4.8 million from the FY 2015 Adopted Budget based on an ongoing analysis of vehicle replacement fund balance and vehicles to be replaced during the Outlook period. Vehicle assignment fees are projected to increase from FY 2017 through FY 2020.
- Property Tax Administration Fees are projected to increase at the same growth rates as included within the Property Tax revenue category.
- Rent expense has been adjusted to reflect increases for corporate leases and the General Fund allocation of the Ridgehaven facility rent.
- For FY 2016 through FY 2020, contributions to Civic San Diego and the homeless shelters have been reallocated to the Contracts category from the Transfers Out

category. This reallocation reduces the Other Expenditures category projection, while increasing the Contracts category by an offsetting amount.

In addition to the adjustments listed above, a 3.5 percent increase has been applied for FY 2016 through FY 2020 based on historical average increases in the Contracts category over the past 10 years.

Information Technology

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2016 through FY 2020 projections for the Information Technology category.

(\$ in millions)

Information Technology	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 25.9	\$ 26.4	\$ 26.4	\$ 26.4	\$ 26.4	\$ 26.4

IT costs are projected to increase in FY 2016 based on non-discretionary contract cost estimates. The Information Technology category is projected to remain constant throughout the Outlook period as additions are reflected within the Priority Initiatives section of this report.

Energy and Utilities

The Energy and Utilities category includes the General Fund’s costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2016 through FY 2020 projections for the Energy and Utilities category.

(\$ in millions)

Energy and Utilities	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		9.0%	9.0%	9.0%	9.0%	9.0%
Projection	\$ 40.5	\$ 44.1	\$ 48.1	\$ 52.4	\$ 57.1	\$ 62.3

A 9.0 percent increase has been applied for FY 2016 through FY 2020 based on historical average increases in the Energy and Utilities category over the past 10 years.

Other Expenditures

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2016 through FY 2020 projections for the Other Expenditures category.

(\$ in millions)

Other Expenditures	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 102.0	\$ 67.2	\$ 67.6	\$ 67.7	\$ 67.9	\$ 68.0

The Outlook includes several adjustments within the Other Expenditures category including debt service payments and transfers to other non-general funds which are detailed below.

- Deferred capital debt service payments have been adjusted based on the payments included in each debt service schedules.
- The last interest and principal payment of \$8.0 million for the McGuigan settlement was made during FY 2015 and has been removed from the Outlook.
- Contributions to Civic San Diego and the homeless shelters have been reallocated from the Other Expenditures category to the Contracts category for FY 2016 through FY 2020. This reallocation reduces the Other Expenditures category projection, while increasing the Contracts category by an offsetting amount.
- Per Proposition C and City Charter Section 55.2, the Transfer Out group reflects an increase in Mission Bay lease revenues to be transferred to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund.
- The estimated payment for Supplemental Cost of Living Adjustments (COLA) was increased from the FY 2015 Adopted Budget amount of \$1.6 million to \$1.7 million for FY 2016 based on the SDCERS Supplemental COLA reserve being fully expended in FY 2014. Beyond FY 2016, Supplemental COLA expenses are projected to decrease annually.

Priority Initiatives

The FY 2016-2020 Outlook focuses on four Priority Initiatives:

- Infrastructure and Neighborhood Investment
- Public Safety
- Technology Improvements
- Transparency and Open Data

The following sections provide a detailed description of each of the Priority Initiative revenue and expenditure adjustments and the anticipated improvements to City services and police retention. The Priority Initiatives are based on requests from General Fund departments for the FY 2016-2020 Outlook period. In total, the implementation of the Priority Initiatives is projected to increase expenditures by approximately \$57.0 million in FY 2016 and revenues by \$1.4 million primarily due to reimbursable positions. The investment in Priority Initiatives throughout the Outlook period is cumulatively \$412.2 million in expenditures and \$8.1 million in revenue from FY 2016 to FY 2020. The following table displays the total revenue and expenditure adjustments identified within each of the four Priority Initiatives.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Infrastructure and Neighborhood Investment					
Revenue	\$ 1,300,282	\$ 1,558,413	\$ 1,558,413	\$ 1,558,413	\$ 1,558,413
Expense	\$ 31,496,628	\$ 46,831,739	\$ 50,896,411	\$ 53,815,578	\$ 56,215,796
Public Safety					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 21,868,139	\$ 21,244,823	\$ 30,847,643	\$ 40,829,730	\$ 46,522,395
Technology Improvements					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 2,731,005	\$ 1,150,418	\$ 3,048,418	\$ 772,418	\$ 772,418
Transparency and Open Data					
Revenue	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997
Expense	\$ 917,644	\$ 715,159	\$ 615,159	\$ 440,159	\$ 440,159
Total Revenue	\$ 1,416,279	\$ 1,674,410	\$ 1,674,410	\$ 1,674,410	\$ 1,674,410
Total Expense	\$ 57,013,416	\$ 69,942,139	\$ 85,407,631	\$ 95,857,885	\$ 103,950,767

Infrastructure and Neighborhood Investment

The Infrastructure and Neighborhood Investment Priority Initiative focuses on revitalizing communities by prioritizing infrastructure investments. The City's General Fund departments have identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to parks, recreational facilities, libraries, and operational support. In addition, capital improvement projects have been identified to focus on road and storm drain infrastructure, facilities maintenance, as well as sidewalk and streetlight repairs to improve transportation and improved access to services.

As discussed earlier in this report, the Mayor continues to commit 50 percent of new major General Fund revenues to infrastructure improvements within the City. For FY 2016, new major General Fund revenues are projected to total \$57.5 million, resulting in \$28.8 million to be allocated to infrastructure improvements. The Infrastructure and Neighborhood Priority Initiative totals \$31.5 million in expenditures for FY 2016, with \$30.0 million to be allocated to infrastructure exceeding the 50 percent commitment for FY 2016 through FY 2020.

For FY 2016 the Infrastructure and Neighborhood Investment Priority Initiative is projected to increase revenues by \$1.3 million and expenditures by \$31.5 million. For FY 2020, the Infrastructure and Neighborhood Investment Priority Initiative grows to \$1.6 million of revenue and \$56.2 million of expenditures. It is important to note that the FY 2016-2020 Outlook focuses on the General Fund investments in infrastructure and does not include other sources of funding (i.e. TransNet, Proposition 42 Replacement, Street Damage Fees, etc.) for capital investments. The following table displays the total revenue and expenditure adjustments by department identified within the Infrastructure and Neighborhood Investment Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Planning	\$ 46,380	\$ 46,380	\$ 46,380	\$ 46,380	\$ 46,380
TSW - Street	\$ 1,253,902	\$ 1,512,033	\$ 1,512,033	\$ 1,512,033	\$ 1,512,033
Total Revenue	\$ 1,300,282	\$ 1,558,413	\$ 1,558,413	\$ 1,558,413	\$ 1,558,413
Citywide Program Expenditures	\$ 11,207,346	\$ 15,847,367	\$ 18,200,000	\$ 18,200,000	\$ 18,200,000
Environmental Services	\$ 102,809	\$ 597,439	\$ 298,482	\$ (97,960)	\$ (514,924)
Library	\$ -	\$ 545,794	\$ 605,794	\$ 890,786	\$ 545,786
Park & Recreation	\$ 1,262,544	\$ 1,872,649	\$ 2,152,864	\$ 2,397,487	\$ 2,555,084
Planning	\$ 552,873	\$ 552,873	\$ 552,873	\$ 552,873	\$ 552,873
PW - General Services	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ -	\$ -
TSW - Storm Water	\$ 14,712,352	\$ 24,952,914	\$ 21,623,694	\$ 23,909,688	\$ 25,914,270
TSW - Street	\$ 2,658,705	\$ 1,962,704	\$ 6,962,704	\$ 7,962,704	\$ 8,962,706
Total Expenditures	\$ 31,496,628	\$ 46,831,739	\$ 50,896,411	\$ 53,815,578	\$ 56,215,796

Condition Assessments

Facilities Condition Assessments - Public Works - General Services					
FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ -	\$ -
Park Condition Assessments - Park and Recreation Department					
FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

The City owns and maintains depreciable assets, including but not limited to infrastructure, streets, bridges, parks, public facilities, and airports. Due to tight financial constraints, the City has deferred maintenance and capital expenditures related to these assets, resulting in deteriorated structures, including parts of the City’s infrastructure. Condition assessments are currently underway to evaluate approximately 1,200 City facilities and will continue through FY 2018. Condition assessments for streets are expected to be completed by June 2015. As these assessments are completed, the City will have a better understanding of funding needs related to maintenance and capital expenditures of its depreciable assets.

Funding for the FY 2016-2020 Outlook includes non-personnel expense for General Fund facility condition assessments that are anticipated to continue through Fiscal Year 2018. These assessments require a \$1.0 million increase in Public Works – General Services for FY 2016 and \$0.5 million in FY 2017 and FY 2018 to address the backlog of General Fund owned and operated facilities. The facility condition assessments are required for health and safety conditions of the building occupants, code violations, energy saving opportunities, and City planning.

This request also includes \$0.3 million for FY 2016 through FY 2020 for park condition assessments. Phase one of the park assets condition assessment is anticipated to be completed in early calendar year 2015 and phase two is anticipated to be completed by mid-calendar year 2015. The following phases of park asset condition assessments are anticipated to continue through FY 2020. These assessments require an additional \$0.3 million each year which will support the development, identification, and maintenance of the condition assessment study of all park assets (i.e. playgrounds, turf, etc.) within City limits.

Capital Investment

On March 20, 2012, the City Council approved a deferred capital funding plan, known as Enhanced Option B, which provides for bond funding totaling \$419.3 million over a five-year period from fiscal years 2013 through 2017, and increasing annual cash funding for maintenance and repair and capital expenditures from \$50.0 million in FY 2014 to \$79.0 million by FY 2017. The table below details the Council-approved Enhanced Option B funding plan approved in 2012.

Enhanced Option B (March 2012)	FY 2012	FY 2013	FY2014	FY 2015	FY 2016	FY 2017
Deferred Capital Component						
Operations and Maintenance		\$ 52,700,000	\$ 50,000,000	\$ 62,000,000	\$ 66,000,000	\$ 79,040,000
Capital (Debt Service)		\$ 5,608,845	\$ 11,591,614	\$ 17,649,167	\$ 24,379,781	\$ 31,067,020
Total Budget Appropriations		\$ 58,308,845	\$ 61,591,614	\$ 79,649,167	\$ 90,379,781	\$ 110,107,020
New Bond Issuance (Net)	\$ 75,000,000	\$ 80,000,000	\$ 81,000,000	\$ 90,000,000	\$ 84,160,000	\$ 84,160,000
Use of Projected Fiscal Year 2012 Surplus		\$ 6,900,000				
Total Capital/Maintenance Program		\$ 127,700,000	\$ 130,000,000	\$ 143,000,000	\$ 156,000,000	\$ 163,200,000

In February 2014, the City Council authorized the issuance of Public Facility Financing Authority (PFFA) lease revenue bonds, in a principal amount not to exceed \$130.0 million to provide approximately \$120.0 million for various General Fund capital improvements. The issuance of these bonds was delayed due to a lawsuit challenging the legality of the City’s lease financing structure. On November 3, 2014, the Superior Court denied the legal challenge on 2014 Series A portion of the City Council authorization, allowing the City to proceed with the issuance of an installment of the bonds estimated at \$71.0 million. The City expects to issue the Series A 2014 installment in December 2014, subject to the City Council authorization of the updates to the bond offering statement.

The table below shows the budgeted maintenance and repair, cash-funded capital expenditures, and debt service costs for infrastructure funding, as well as the bond issuance authorizations in Fiscal Years 2009 through 2015. Fiscal Years 2016 through 2020 incorporate the Enhanced Option B proposal with the following:

- Bond issuances of \$84.2 million in FY 2016 and FY 2017
- 2.0 percent inflation factor each year for maintenance and repair and cash-funded capital expenditures for FY 2018 through FY 2020

FY2016-2020 Outlook (Updated November 2014)	FY 2009-2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Cash Funding									
Maintenance and Repair ¹		\$ 45,800,000	\$ 52,608,369	\$ 53,090,687	\$ 66,000,000	\$ 79,040,000	\$ 80,620,800	\$ 82,233,216	\$ 83,877,880
Capital Expenditures ¹		\$ 8,300,000	\$ 3,500,000	\$ 17,266,945					
Bond Debt Service (Series 2009 - 2017) ²		\$ 10,700,000	\$ 14,100,000	\$ 16,600,000	\$ 21,700,000	\$ 27,000,000	\$ 32,300,000	\$ 32,300,000	\$ 32,300,000
Total Cash Funding		\$ 64,800,000	\$ 70,208,369	\$ 86,957,632	\$ 87,700,000	\$ 106,040,000	\$ 112,920,800	\$ 114,533,216	\$ 116,177,880
Bond Issuance Authorization	\$178,298,000 ³	\$ 35,000,000	\$ -	\$ 120,000,000 ⁴	\$ 84,160,000 ⁵	\$ 84,160,000 ⁵	TBD	TBD	TBD
Total⁶		\$ 129,100,000	\$ 91,108,369	\$ 53,090,687	\$ 186,000,000	\$ 163,200,000	\$ 164,780,800	TBD	TBD

¹ Maintenance and Repair and Capital Expenditures cash funding are equivalent to the Operations and Maintenance category in Enhanced Option B. These two categories combined are classified as cash funding, from the General Fund or other funding sources such as TransNet, Prop 42 Replacement, and Street Damage Fees, to maintain an asset. The split between Maintenance and Repair and Capital Expenditures for Fiscal Years 2016 through 2020 will be determined during the development of each Fiscal Year's budget.

² Consists of actual debt service for issuances of \$103.3 million in 2009, \$75 million in 2012, and \$35 million in 2013 and estimated debt service for FY2015 - FY2017 issuances based on current interest rates which are subject to change. For planning purposes, all new bond issuances are assumed to occur in the 3rd quarter of a fiscal year resulting in the debt service impact commencing in the following fiscal year.

³ Consists of bond funds of \$103.3 million in FY2009 and \$75.0 million in FY2012.

⁴ \$120.0 million in Deferred Capital CIP bonds were approved by City Council in Fiscal Year 2014 and the Series A 2014 is anticipated to be issued in December 2014.

⁵ Consistent with Enhanced Option B. Actual bond issuances to occur based on spend down trends from previous issuances.

⁶ Total consists of the current Fiscal Year's Maintenance and Repair and Capital Expenditures cash funding, and the previous Fiscal Year's Bond Issuance Authorization since the bond proceeds are assumed to be received in the next Fiscal Year.

The following table displays the anticipated debt service payments for Fiscal Year 2016 through Fiscal Year 2020 for capital bond issuances.

**Five Year Outlook - FY 2016 - 2020
 CIP Bonds - Debt Service Projections**
 (\$ in millions)

Bond Issuance	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
DC 1 - \$103.3 million	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000	\$ 7,400,000
DC 2 - \$75.0 million	\$ 4,600,000	\$ 4,600,000	\$ 4,600,000	\$ 4,600,000	\$ 4,600,000	\$ 4,600,000
DC 2A - \$35.0 million	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000
Proposed Issuances (1)						
DC 3 - \$120.0 million		\$ 7,500,000	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000	\$ 7,500,000
DC 4 - \$84.16 million			\$ 5,300,000	\$ 5,300,000	\$ 5,300,000	\$ 5,300,000
DC 5 - \$84.16 million				\$ 5,300,000	\$ 5,300,000	\$ 5,300,000
Subtotal - Increases for the FY 2016-2020 Outlook		7,500,000	\$ 12,800,000	\$ 18,100,000	\$ 18,100,000	\$ 18,100,000
Total	\$ 14,200,000	\$ 21,700,000	\$ 27,000,000	\$ 32,300,000	\$ 32,300,000	\$ 32,300,000

1. Assumptions: CIP Bonds, DC 3 - DC5, are assumed to be issued annually starting in early calendar year 2015; debt service for each of the bond series is assumed to commence in the following fiscal year. All projections for the Proposed Issuances are based on an assumed borrowing cost of approximately 4.6%.

Transportation & Storm Water Department – Storm Water Division

Flood Risk Management / Comprehensive Load Reduction Plan (CLRP)

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	29.00	44.00	57.00	62.00	66.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 14,712,352	\$ 24,952,914	\$ 21,623,694	\$ 23,909,688	\$ 25,914,270

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, and 15 storm water pump stations. On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, coastal lagoons, and the ocean. The permit requires compliance with the federal Clean Water Act and storm water regulations. The City of San Diego is one of 21 entities in the San Diego region affected by the new storm water permit which took effect in July 2013, and requires all entities to come into compliance by calendar year 2018 per water quality regulations. This permit consolidated storm water regulations for Total Maximum Daily Load (TMDL) for metals and bacteria and Areas of Special Biological Significance (ASBS) requirements.

With a deadline of 2018 to comply with the new water quality regulations, the Storm Water Division will require significant increases in funding for both operating and capital expenses throughout the Outlook period. These operating increases amount to 29.00 FTEs and \$14.7 million in FY 2016 for Flood Risk Management and the Comprehensive Load Reduction Plan (CLRP). The amount of revenue growth projected in the Outlook allocated to these programs increases over the five year period to a total increase of 66.00 FTEs and \$25.9 million by FY 2020. In addition to these operating expenses, Capital Improvements Program (CIP) requirements to comply with the permit are significant each year with \$110.0 million needed in FY 2016 increasing to \$155.8 million by FY 2020. This Outlook addresses a small portion of the anticipated capital need through FY 2020. Of the \$120.0 million infrastructure bond authorization approved by the City Council in Fiscal Year 2014, \$22.0 million is anticipated to be allocated for storm drain infrastructure improvements. An additional \$2.9 million is anticipated to be transferred from the Storm Water Division's Operations and Maintenance budget each year, to support storm water CIP projects. To remain in compliance with the permit, an additional \$81.1 million is anticipated to be required in CIP storm water infrastructure funding in Fiscal Year 2016. These operating and capital funding needs are the minimum amounts necessary to meet and comply with the new storm water permit as it exists now and associated regulations by 2018. The following table displays the total amounts to be allocated to the Storm Water Division for compliance with the new storm water permit over the next five years. The Operations and Maintenance portion is included in this Outlook; however, the majority of the CIP needs remain unfunded.

Storm Water Funding

Storm Water Compliance Requirements	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Operations & Maintenance¹	\$ 48,078,861	\$ 58,319,423	\$ 54,990,203	\$ 57,276,197	\$ 59,280,779
Difference From Fiscal Year 2015					
Comprehensive Load Reduction Plan (CLRP)	\$ 5,472,302	\$ 12,693,499	\$ 9,860,413	\$ 12,872,064	\$ 11,271,735
Flood Risk Management	\$ 9,240,050	\$ 12,259,415	\$ 11,763,281	\$ 11,037,624	\$ 14,642,535
Total Difference From Fiscal Year 2015	\$ 14,712,352	\$ 24,952,914	\$ 21,623,694	\$ 23,909,688	\$ 25,914,270
Capital Improvements Program (CIP)	\$ 110,013,269	\$ 136,097,896	\$ 177,968,303	\$ 197,357,503	\$ 155,786,748
CIP Funding from Operations & Maintenance Budget	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000
CIP Bond Funding Planned	\$ 26,080,000	\$ 26,080,000	TBD	TBD	TBD
Additional Funding Needed	\$ 81,083,269	\$ 107,167,896	\$ 175,118,303	\$ 194,507,503	\$ 152,936,748
Total Storm Water Compliance Requirements	\$ 158,092,130	\$ 194,417,319	\$ 232,958,506	\$ 254,633,700	\$ 215,067,527

1. Amounts do not include fixed fringe benefits or Transfers to CIP for Fiscal Years 2016 through 2020.

If the City of San Diego does not meet the required storm water regulations by 2018, the City may incur penalties which can amount to \$10,000 per day per violation from the State (Regional Water Quality Control Board), and federal EPA penalties of \$27,500 per day per violation. The City can also potentially be subject to third party lawsuits. It is important to note that the City of San Diego is working with the California Regional Water Quality Control Board and the State Water Board to encourage reasonable and responsible implementation of storm water regulations in the State of California, which could beneficially impact the projected funding needs discussed above.

Transportation & Storm Water Department – Street Division

Construction - Roadways/Minor Contracts Support

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	6.00	6.00	6.00	6.00	6.00
Revenue	\$ 410,851	\$ 410,851	\$ 410,851	\$ 410,851	\$ 410,851
Expense	\$ 638,003	\$ 487,671	\$ 487,671	\$ 487,671	\$ 487,671

The Roadways/Minor Contracts Support request includes the addition of 6.00 FTEs, revenue, and associated non-personnel expenses to support Transportation Engineering Operations and other City departments for minor construction services of roadways. In-house construction crews will provide dedicated construction services to install missing sidewalks, curbs/gutters, ADA ramps, and crosswalk improvements. One-time expenses are included for vehicles along with asphalt and concrete supplies, materials, and maintenance expenses from FY 2016 through FY 2020.

Engineering Design and Construction Group/Minor Contracts Support

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	7.00	7.00	7.00	7.00	7.00
Revenue	\$ 445,885	\$ 445,885	\$ 445,885	\$ 445,885	\$ 445,885
Expense	\$ 743,746	\$ 562,466	\$ 562,466	\$ 562,466	\$ 562,467

The Engineering Design and Construction Group/Minor Contracts Support request includes the addition of 7.00 FTEs, revenue, and associated non-personnel expenses to support Transportation Engineering Operations (TEO) and other City departments. The Engineering Design and Construction Group will support design and construction services associated with reimbursable projects requested by TEO and Disability Services, increasing the number of infrastructure projects completed. This request also includes the addition of vehicles and one office trailer for the Engineering Design and Construction Group.

Construction-Traffic/Signal Condition Assessment

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	5.00	5.00	5.00	5.00	5.00
Revenue	\$ 307,549	\$ 565,680	\$ 565,680	\$ 565,680	\$ 565,680
Expense	\$ 591,526	\$ 383,526	\$ 383,526	\$ 383,526	\$ 383,526

The Construction Traffic/Signal Condition Assessment request includes the addition of 5.00 FTEs, revenue, and associated non-personnel expenses to support Transportation Engineering Operations and other City departments for traffic signal condition assessments. In-house construction crews will provide dedicated construction services to install traffic signals, traffic calming measures, crosswalk/flashing beacon improvements, installation of park and parking lot lighting and street light pole attachments. Traffic signal, street lighting parts, other supplies and materials are also included to provide minor construction services under \$250,000.

Operation & Maintenance - Roadways Backfill Sidewalk/Curb/Gutter/Mill and Pave

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	5.00	5.00	5.00	5.00	5.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 518,591	\$ 421,921	\$ 421,921	\$ 421,921	\$ 421,923

This request includes the addition of 5.00 FTEs, revenue, and associated non-personnel expenses to support the Transportation Engineering Operations and other City departments

for minor construction services of sidewalk, curb/gutter, and mill and pave improvements Citywide. This crew will complete small scale capital projects identified in the City's capital needs assessments. This request also includes two vehicles to support the group and the addition of supplies for asphalt, concrete, and other materials.

Operation & Maintenance - Traffic Group/Bike Master Plan

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	2.00	2.00	2.00	2.00	2.00
Revenue	\$ 89,618	\$ 89,618	\$ 89,618	\$ 89,618	\$ 89,618
Expense	\$ 166,838	\$ 107,119	\$ 107,119	\$ 107,119	\$ 107,119

The Traffic Group/Bike Master Plan request includes the addition of 2.00 FTE, TransNet revenue, and associated non-personnel expenses to support installation and ongoing maintenance requirements for the Bike Master Plan Operations & Maintenance - Traffic Group. Utility workers will support the installation and ongoing maintenance of bike lane striping, legends, bike rakes, and lockers Citywide.

Streets, Sidewalks, and Streetlights Infrastructure

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ 5,000,000	\$ 6,000,000	\$ 7,000,000

This request includes the addition of non-personnel costs related to installation and ongoing maintenance of streets, sidewalks, and streetlights beginning in Fiscal Year 2018. Although specific projects have not been identified for these funds, this request ensures continued General Fund increases in the commitment to improving the City's infrastructure. This amount is in addition to other funding sources (i.e. TransNet, Proposition 42 Replacement, Street Damage Fees, etc.) for capital investments. The amount to be allocated to streets, sidewalks, and streetlights will be determined through the annual budget process.

Library Department

Branch Library Expansions

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	2.00	2.00	3.62	3.62
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 270,794	\$ 270,794	\$ 545,786	\$ 545,786

Two branch libraries will undergo expansion during the Outlook period, the Skyline Branch Library and the Mission Hills Branch Library. The Skyline Branch will be expanding from 4,400 square feet to 15,000 square feet in FY 2017 and the Mission Hills Branch will be expanding from 3,850 square feet to 15,000 square feet in FY 2018. These branch library expansions have been identified for funding in the third Deferred Capital (DC3) bond issuance which will fund the capital cost of expanding these libraries, while the increase for additional personnel and non-personnel operating expenditures are reflected in the table above. Non-personnel expenditure additions include supplies, energy and utility costs, and contractual costs for landscaping, security, and janitorial services.

Radio Frequency Identification (RFID) Conversion

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 275,000	\$ 335,000	\$ 345,000	\$ -

This request provides funding to continue the RFID conversion that began with the Downtown Central Library. This level of funding assumes the General Fund will bear the entire cost of the program if no other sources are available. All library branches are expected to be converted by Fiscal Year 2019. RFID technology lends itself better to automation and self-service in libraries, offers enhanced security, and ergonomic benefits.

Park & Recreation Department

Multiple Species Conservation Program (MSCP)

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE					
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 520,726	\$ 120,726	\$ 120,726	\$ 120,726	\$ 120,726

This request supports the General Fund portion of the Multiple Species Conservation Program (MSCP). The request includes the addition of one-time non-personnel expenses for the removal of accumulated silt behind the Old Mission Dam in FY 2016. The request also includes non-personnel expenses for biological monitoring contracts and baseline surveys for FY 2016 through FY 2020 for federally required Citywide Natural Resource Management Plans.

New Park and Recreation Facilities

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	2.52	10.73	14.37	16.28	17.68
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 441,818	\$ 1,451,923	\$ 1,732,138	\$ 1,976,761	\$ 2,134,358

This request includes the addition of FTE and non-personnel expenses for new Park and Recreation Facilities projected to open during the FY 2016-2020 Outlook period. This request displays the City’s commitment to investing in neighborhood services by increasing the access to Park and Recreation facilities throughout the City. New Park and Recreation facilities projected for the FY 2016-2020 Outlook period include mini-parks, pocket parks, and joint-use athletic fields. These new facilities are listed below by fiscal year.

Fiscal Year 2016:

- City-Miramar College District Joint-Use
- Creekside Park
- Montgomery Academy Joint-Use
- Phyllis Place Park
- University Village Tot Lot Playground
- Wegeforth Elementary School Joint-Use

Fiscal Year 2017:

- Angier Elementary School Joint-Use
- Black Mountain Ranch Community Park
- Canyonside Community Park Improvements
- Civita Central Park
- Del Mar Mesa Neighborhood Park
- Del Sur Neighborhood Park
- Linda Vista Skate Park
- Mira Mesa Community Park Expansion - Phase 1
- Torrey Hills Neighborhood Park
- Torrey Meadows Neighborhood Park

Fiscal Year 2018:

- Carmel Valley Neighborhood Park
- Fairbrook Neighborhood Park
- Franklin Ridge Pocket Park
- Salk Neighborhood Park & Joint-Use

Fiscal Year 2019:

- Canyon Hills Resource Park Improvements

- Treena Mesa Sports Field Joint-Use
- Wagenheim Joint-Use

Fiscal Year 2020:

- Pacific Highlands Ranch Community Park

Environmental Services Department

Compressed Natural Gas (CNG) Fueling Station

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 102,809	\$ 597,439	\$ 298,482	\$ (97,960)	\$ (514,924)

This request is for the construction of a Compressed Natural Gas (CNG) Fueling Station at the Miramar Operations Center. The CNG Fueling Station will allow for the conversion of the City’s fleet of refuse and recycling vehicles from diesel to natural gas, consistent with the strategies of the City’s Climate Action Plan. The amount requested includes the estimated General Fund share of debt service and operating expenses necessary to construct and operate the CNG fueling station. Once operational, the General Fund will directly benefit from this facility in the form of fuel cost savings.

Citywide Program Expenditures

Enterprise Asset Management (EAM)

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 3,707,346	\$ 3,047,367	\$ 100,000	\$ 100,000	\$ 100,000

The ERP Enterprise Asset Management (EAM) implementation is a strategic project for investment in, and support of, the Citywide ERP System. The EAM project includes General Fund implementation costs and ongoing software maintenance. This project provides for the establishment of an integrated, real-time ERP asset management software solution that builds upon the existing Citywide ERP platform and will enable staff to conduct in-depth analysis of the maintenance activities, develop effective predictive and preventative maintenance and capital renewal plans, and better leverage resources. Citywide, multiple legacy maintenance management systems will be replaced with one solution resulting in increased operational efficiencies while reducing annual software maintenance expenses.

Planning Department

Support for Community Plan Updates & Amendments

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	3.00	3.00	3.00	3.00	3.00
Revenue	\$ 46,380	\$ 46,380	\$ 46,380	\$ 46,380	\$ 46,380
Expense	\$ 552,873	\$ 552,873	\$ 552,873	\$ 552,873	\$ 552,873

This request includes the addition of 3.00 FTEs, revenue, and non-personnel expenses to perform General Plan maintenance and additional community plan updates. The requested positions would provide additional professional staff to speed the completion of community plan updates currently being performed and to assist in the completion of additional community plan updates.

Public Safety

The Public Safety Priority Initiative focuses on critical public safety needs by prioritizing projected new revenues for Police, Fire, and Lifeguard services. These General Fund departments have identified critical programs and projects during the Outlook period that will support increased public safety.

For FY 2016, the Public Safety Priority Initiative is projected to increase expenditures by \$21.9 million. For FY 2020, Public Safety Priority Initiative grows to expenditures of \$46.5 million. The following table displays the total expenditure adjustments by department identified within the Public Safety Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue	\$ 6,999,462	\$ 9,204,045	\$ 11,706,196	\$ 15,196,608	\$ 16,331,681
Lifeguard	\$ 321,944	\$ 321,944	\$ 279,167	\$ 279,167	\$ 233,333
Police	\$ 14,546,733	\$ 11,718,835	\$ 18,862,280	\$ 25,353,955	\$ 29,957,381
Total Expense	\$ 21,868,139	\$ 21,244,824	\$ 30,847,643	\$ 40,829,730	\$ 46,522,395

Fire-Rescue Department

Public Safety – Computer Aided Dispatch (CAD) System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 169,230	\$ 1,552,692	\$ 437,307	\$ 62,500	\$ 62,500

This request includes an estimate of the Fire-Rescue Department’s share of the replacement of the Public Safety CAD System. The CAD System supports the City’s 911 emergency call services and is used dispatch and monitor the status of public safety resources in the field. Cost estimates include hardware, software, installation, and ongoing maintenance expenses. A Request for Proposals (RFP) was issued during the first quarter of FY 2015 and proposals are currently being reviewed. It is anticipated that installation of the Fire-Rescue Department’s CAD System will occur during FY 2017.

Fire Academies

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,339,428	\$ 1,339,428	\$ 1,339,428	\$ 1,339,428	\$ 1,339,428

The FY 2016-2020 Baseline Projections includes funding for one fire academy in each year of the Outlook period. This request provides funding for two additional fire academies in each fiscal year for a total of three fire academies per year. This request includes the personnel expense for the academy coordinator, classroom instructors, administrative support, and the backfilling of positions to conduct candidate interviews. The request also includes funding for non-personnel expenditures related to candidate screening, supplies, and equipment.

Exhaust Extraction System Repair/Replacement

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

This request includes the addition of expenditures related to the replacement of fire station exhaust extraction equipment as required by the memorandum of understanding between the City and the Firefighter’s labor union (Local 145).

Fast Response Squad

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,474,242	\$ 1,474,242	\$ 1,474,242	\$ 1,474,242	\$ 1,474,242

The FY 2015 Adopted Budget included one-time funding for a pilot Fast Response Squad. This request provides funding for continuation of the pilot Fast Response Squad and adds funding for an additional Fast Response Squad throughout the Outlook period. Each Fast Response Squad is staffed by a Fire Captain and a Firefighter for 12 hours per day. The request includes both personnel expense as well non-personnel expense for supplies and equipment.

New Fire Station Facilities

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	12.00	30.00	36.00	72.00	84.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 3,966,562	\$ 4,787,683	\$ 8,405,220	\$12,270,438	\$13,405,511

Six new fire stations are anticipated to be added within the Fire-Rescue Department during the Outlook period. Based on the FY 2015 Adopted Capital Improvement Program (CIP), new stations are anticipated to become operational in the following years:

Fiscal Year 2016:

- Eastside Mission Valley Fire Station

Fiscal Year 2017:

- Bayside Fire Station
- Skyline Hills Fire Station

Fiscal Year 2019:

- Home Avenue Fire Station
- Permanent Paradise Hills Fire Station

Fiscal Year 2020:

- College Avenue Fire Station

This request provides funding for operational expenses as each new fire station will require personnel, the purchase of a new fire engine(s), and non-personnel expenditures such as firefighter safety tools and apparatus equipment.

Lifeguard Services

Vessel Replacement Plan

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 321,944	\$ 321,944	\$ 279,167	\$ 279,167	\$ 233,333

The Lifeguard Vessel Replacement Plan creates a fund for the replacement of the Lifeguard Division’s fire, bay patrol boats, and surf rescue boats. This fund is similar to the City’s vehicle assignment fees in which funds are transferred into each year in order to maintain a regular replacement schedule of vessels.

Police Department

The Police Department developed a Five-Year Plan (FY 2014 – FY 2018) as a framework to begin the process of rebuilding the Department in the areas most impacted by past budget reductions. The Department’s Five-Year Plan was first presented to City Council during FY

2013 but was updated and approved by City Council on November 5, 2013. The approved plan includes both civilian and sworn personnel and equipment needed to achieve greater levels of service in the coming years. Although the full Police Department Five-Year Plan is not included within the FY 2016-2020 Outlook, the Plan is the basis for prioritizing the Department’s requests within the City’s limited resources.

The following tables detail the sworn and civilian positions as well as equipment expenditures included within the FY 2016-2020 Outlook.

Civilian Positions and Equipment

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	13.50	27.00	40.50	54.00	54.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 853,048	\$ 1,604,576	\$ 2,356,105	\$ 3,127,133	\$ 3,127,133

This request provides for the addition of 54.00 civilian positions and related equipment within the Police Department during the FY 2016-2020 Outlook period. Civilian positions requested include Dispatchers, Crime Lab staff, Property Clerks, Records staff, Police Service Officers, Police Investigative Aides, Analyst staff, and support positions. The request also includes non-personnel expense for equipment and supplies for the new civilian positions.

Police Officer Positions and Equipment

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	32.00	64.00	96.00	96.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,090,198	\$ 2,817,490	\$ 5,798,406	\$ 8,779,322	\$ 8,942,748

This request provides for the addition of non-personnel expense funding in FY 2016 to support an increase in the Police Department’s funded positions for new recruits. The Outlook does not include the addition of Police Officer positions in FY 2016, as the Department currently has sufficient vacant Police Officer positions to be filled with new recruits. Beyond FY 2016, this request provides for the addition of 96.00 Police Officer positions that will allow the Department to continue to hold four academies per year from FY 2017 through FY 2020. In addition to personnel expense, this request includes non-personnel expense for equipment and supplies for the new Police Officer positions.

Police Department Air Support Maintenance & Engine Overhauls

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,115,000	\$ 1,190,000	\$ 1,275,000	\$ 1,360,000	\$ 1,450,000

This request provides funding for the overhaul of the Police Department’s helicopter engines. Historically, helicopter engine overhaul, maintenance, and fuel expenses have been funded by a combination of grant funding and the Seized & Forfeited Assets Fund; however, insufficient funding is available from these sources to continue to fund maintenance and engine overhaul expenses. The Seized & Forfeited Assets Fund will continue to fund annual fuel expenses.

Police Body Worn Cameras

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,572,585	\$ 216,000	\$ 162,000	\$ -	\$ -

This request includes expenses associated with the purchase of body worn cameras to implement the program throughout the entire Police Department. Body worn cameras are worn by police officers to record interactions with the public. The audio and visual recordings are stored digitally and used as evidence in court and for Department purposes. This request will provide the Police Department with 400 new cameras in FY 2016, for a total of 1,000 body worn cameras.

Public Safety – Computer Aided Dispatch (CAD) System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 4,975,902	\$ 950,768	\$ 850,769	\$ 187,500	\$ 187,500

This request includes an estimate of the Police Department’s share of the replacement of the Public Safety CAD System. The CAD System supports the City’s 911 emergency call services and is used to dispatch and monitor the status of public safety resources in the field. Cost estimates include hardware, software, installation, and ongoing maintenance expenses. A Request for Proposals (RFP) was issued during the first quarter of FY 2015 and

proposals are currently being reviewed. It is anticipated that installation of the Police Department’s CAD System will occur during FY 2016.

First Proposal to San Diego Police Officers Association

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,740,000	\$ 1,740,000	\$ 5,220,000	\$ 8,700,000	\$13,050,000

The City is currently undergoing negotiations with the San Diego Police Officers Association. The amounts displayed in the table above reflect the City’s First Proposal to the San Diego Police Officers Association. This expense projection is subject to negotiation. Upon conclusion of the negotiations, the final amounts will be included in the FY 2016 Proposed Budget.

Holiday Pay Side Letter with San Diego Police Officers Association

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000

The City is currently undergoing negotiations with the San Diego Police Officers Association. The amounts displayed in the table above reflect the City’s proposal to continue the Holiday Pay Side Letter with the San Diego Police Officers Association. This expense projection is subject to negotiation. Upon conclusion of the negotiations, the final amounts will be included in the FY 2016 Proposed Budget.

Technology Improvements

The Technology Improvements Priority Initiative focuses on improving the City’s technology assets including upgrading operating systems, increased IT security, and enhancements to the Purchasing and Contracting, Human Resources and Financial Management modules within SAP. The City’s Department of Information Technology has identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to technological assets that will increase operational efficiency and improve cyber security.

For FY 2016 the Technology Improvements Priority Initiative is projected to require an investment of \$2.7 million. For FY 2020, the Technology Improvements Priority Initiative expenditure is reduced to \$0.8 million as a result of efficiencies as the Department’s requests move from implementation to ongoing maintenance. The following table displays the total expenditure adjustments within the Technology Improvements Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Department of IT	\$ 2,731,005	\$ 1,150,418	\$ 3,048,418	\$ 772,418	\$ 772,418
Total Expense	\$ 2,731,005	\$ 1,150,418	\$ 3,048,418	\$ 772,418	\$ 772,418

Department of Information Technology (IT)

Microsoft Desktop Operating System Upgrade

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -

This request provides one-time funding for support of the migration of General Fund departments to the latest version of the Microsoft Desktop Operating System. This migration is anticipated to occur during FY 2018.

Transfer to Information Technology Fund

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,249,663	\$ 781,816	\$ 679,816	\$ 679,816	\$ 679,816

This request provides funding for the General Fund portion of Information Technology Fund expenditures identified by the Department of IT to occur during the FY 2016-2020 Outlook Period. This request includes funding of an upgrade to Microsoft Office 2013, support for IT and SAP security and anti-virus solutions, consultant services for the City’s IT sourcing strategy, and replacement of the City’s public meeting electronic docketing system known as SIRE.

Transfer to OneSD Support Fund

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 1,481,342	\$ 368,602	\$ 368,602	\$ 92,602	\$ 92,602

This request provides funding for the General Fund portion of the OneSD Support Fund expenditures identified by the Department of IT to occur during the FY 2016-2020 Outlook Period. This request includes funding for enhancements and upgrades for the Accounts Receivable/Accounts Payable, Public Budget Formulation, Purchasing and Contracting, and Success Factors Performance modules within SAP.

Transparency and Open Data

The Transparency and Open Data Initiative focuses on increasing transparency through technology, increasing the ease of access to online resources for City searches, storage and retention of City emails, and implementation of the Open Data Policy. The City’s General Fund departments have identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to software systems, compliance programs, and business processes to improve reporting, account management, and overall efficiency.

For FY 2016, the Transparency and Open Data Investment Priority Initiative is projected to increase revenues by \$0.1 million and expenditures by \$0.9 million. The following table displays the total revenue and expenditure adjustments by department identified within the Transparency and Open Data Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
City Treasurer	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997
Total Revenue	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997
City Comptroller	\$ 500,000	\$ 100,757	\$ 100,757	\$ 100,757	\$ 100,757
City Treasurer	\$ 417,644	\$ 614,402	\$ 514,402	\$ 339,402	\$ 339,402
Total Expenditures	\$ 917,644	\$ 715,159	\$ 615,159	\$ 440,159	\$ 440,159

Office of the City Comptroller

Document Retention Software

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	1.00	1.00	1.00	1.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 500,000	\$ 100,757	\$ 100,757	\$ 100,757	\$ 100,757

Addition of one FTE and expenditures related to the retention of accounting records. As the current system nears capacity, the Office of the Comptroller will need to identify a software solution for document retention of grant and bond documents, in addition to other accounting records. This will ensure the adequacy of documents needed for audit and public information requests.

Office of the City Treasurer

PCI Compliance

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	1.00	1.00	1.00	1.00
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 86,757	\$ 86,757	\$ 86,757	\$ 86,757

This request includes the addition of one FTE to partner with the Department of IT in administration of the Payment Card Industry (PCI) Compliance program, assist in annual compliance certification, review Citywide PCI documentation and policies and conduct training for the City's workforce to safeguard credit card information.

Business Regulatory and Taxation Consolidation Project Phase II - Fire Permits

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ -	\$ 260,000	\$ 10,000	\$ 10,000	\$ 10,000

Addition of expenditures related to Phase II of the Business Regulatory and Taxation Consolidation Project. This phase of the project adds the Fire-Rescue Department's permitting process to the Business Regulatory functions in the Office of the City Treasurer. Expenditures include an increase in postage, printing, and banking expenses.

Treasury Cashiering System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 120,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Addition of expenditures related to the replacement and ongoing maintenance of a Point of Sale (POS) Cashiering system that will fully integrate with the City's ERP system.

Delinquent Accounts Collections System Upgrade and Replacement

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 40,000	\$ 40,000	\$ 240,000	\$ 65,000	\$ 65,000

This request includes the addition of expenditures related to the upgrade and replacement of the Delinquent Accounts Collection System. This project will provide enhanced reporting and improved account management.

Payment Hub - Consolidation of Online Payments into One System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ -

Addition of expenditures related to the City’s centralized payment transaction system. This system will provide an enterprise solution that allows conformity with a standardized electronic payment solution.

Online Residential Parking Permit System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Expense	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000

Addition of expenditures related to the implementation of an online residential parking permitting system. The new system will provide residential parking customers more options in completing the annual permitting process.

Transient Occupancy Tax (TOT)/Tourism Marketing District (TMD) Revenue Audit

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	2.00	2.00	2.00	2.00	2.00
Revenue	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997	\$ 115,997
Expense	\$ 142,644	\$ 142,644	\$ 142,644	\$ 142,644	\$ 142,644

This request includes the addition of revenue, personnel, and non-personnel expenditures related to the enhanced enforcement of short term rental properties. The addition of two FTEs will allow for increased TOT/TMD outreach and enforcement of the City’s tax provisions as they relate to short term rental properties. It is anticipated these compliance efforts will generate additional revenue to offset the increased expenses.

Reserves

The City’s Reserve Policy was last amended by the City Council in July 2014 to increase the reserve level in the General Fund and grow and maintain the Risk Management reserves to support the City’s fiscal position and resilience. The Reserve Policy establishes reserve targets and funding schedules for all major funds to help withstand the economic impact of unanticipated events such as natural disasters or significant reductions in revenues. This section primarily focuses on the reserves of the General Fund, but also discusses the General Fund’s contributions to the Public Liability Fund, Workers’ Compensation Fund, and Long Term Disability Fund.

The City’s General Fund Reserve is comprised of the Emergency Reserve and the Stability Reserve. The City’s Reserve Policy requires that the Emergency Reserve and Stability Reserve equal 8.0 percent and 6.0 percent, respectively, of the most recent three-year average of annual audited General Fund revenues. Combined, the Emergency Reserve and Stability Reserve result in a total General Fund Reserve target level of 14.0 percent of General fund operating revenues.

Based on the most recent three year average of audited actuals, the FY 2015 General Fund Reserve target of 14.0 percent is \$149.8 million. At the time of release of this Outlook, the FY 2015 ending fund balance of the General Fund is projected to be \$167.2 million or 15.6 percent of General Fund operating revenues, slightly in excess of the reserve target.

The following table displays a projection of the 14.0 percent General Fund Reserve target over the next five years based on projected revenues included in the FY 2016-2020 Outlook.

(\$ in millions)

GENERAL FUND RESERVES ¹	Fiscal Year 2016		Fiscal Year 2017		Fiscal Year 2018		Fiscal Year 2019		Fiscal Year 2020	
Projected General Fund Reserve	\$ 157.5	14.0%	\$ 161.0	14.0%	\$ 162.2	14.0%	\$ 167.9	14.0%	\$ 172.9	14.0%
Emergency Reserve - 8.0%	\$ 90.0	8.0%	\$ 92.0	8.0%	\$ 92.7	8.0%	\$ 95.9	8.0%	\$ 98.8	8.0%
Stability Reserve - 6.0%	\$ 67.5	6.0%	\$ 69.0	6.0%	\$ 69.5	6.0%	\$ 71.9	6.0%	\$ 74.1	6.0%

1. Reserve percentage calculations based on projected operating revenues for previous three fiscal years (ie. FY 2016 percentages based on estimated FY 2013-2015 operating

With the General Fund Reserve target set at 14.0 percent of operating revenues, as the operating revenue of the General Fund grow each fiscal year, the amount required to meet the reserve target also increases as shown in the table above. The FY 2016-2020 Outlook assumes the City will maintain General Fund Reserve targets in each fiscal year through the use of excess equity if available, or by appropriating contributions to the reserves through the budget development or monitoring process.

Workers' Compensation Fund Reserve

The City works to build sufficient reserves to pay accrued and forecasted Workers' Compensation liabilities based on annual valuation reports prepared by an independent actuary. The annual actuarial liability valuations for the three most recent fiscal years are used to determine the Workers' Compensation value of outstanding liability for the purpose of calculating the reserve level. Per the City's Reserve Policy, the annual reserve contributions are reassessed every two years.

The City's workers' compensation liability is \$220.5 million as of June 30, 2014 based on the valuation conducted by Buck Consultants. Using this latest valuation, the average liability for FY 2012 through FY 2014 is \$193.8 million in Workers' Compensation for claims Citywide.

The City's Reserve Policy states that 25.0 percent of the average value of outstanding actuarial liability, or \$48.5 million, shall be placed in reserves. As of June 30, 2014, the balance of the Workers' Compensation Reserve is approximately \$47.5 million or 24.5 percent of the average outstanding liability for FY 2012 through FY 2014. The FY 2015 Adopted Budget included a \$1.0 million contribution (\$0.8 million General Fund) to the Workers' Compensation Reserve. Including this amount in the Workers' Compensation Reserve balance, the reserve is projected to be met with \$48.5 million or 25.0 percent of the average of the outstanding liability in FY 2015. As a result, no contributions to the Workers' Compensation Fund Reserve are projected for the FY 2016-2020 Outlook.

(\$ in millions)

Workers' Compensation Reserve	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Beginning Reserve Balance	\$ 48.5	\$ 48.5	\$ 48.5	\$ 48.5	\$ 48.5
General Fund Contribution	-	-	-	-	-
Citywide Contribution	\$ -	\$ -	\$ -	\$ -	\$ -
Ending Reserve Balance	\$ 48.5	\$ 48.5	\$ 48.5	\$ 48.5	\$ 48.5
Ending Reserve Balance as a Percent of Outstanding Liability	25.0%	25.0%	25.0%	25.0%	25.0%

As new actuarial valuations are completed, and the three year average liability changes, the workers' compensation reserve policy will be revised as required to adjust the policy target to maintain a 25.0 percent reserve.

Public Liability Fund Reserve

The City continues with the Reserve Policy goal to build sufficient reserves to pay outstanding and forecasted claim obligations, similar to the Workers' Compensation Fund Reserve. The City's Reserve Policy requires that the Public Liability Fund Reserve equal 50.0

percent of the value of the outstanding public liability claims. The annual actuarial liability valuations for the three most recent fiscal years are used to determine the value of the public liability for the purpose of calculating the reserve level. Per the City’s Reserve Policy, the annual reserve contributions are reassessed every two years in order to ensure that the targeted goal is met in a manner that is balanced with other budget priorities. Based on the FY 2012 through FY 2014 annual actuarial valuations, the average value of the liability is \$94.8 million.

The contribution to the Public Liability Fund reserve is solely funded by the General Fund. As of June 30, 2014, the balance of the Public Liability Fund Reserve was approximately \$35.4 million or 37.0 percent of the average value of the outstanding actuarial liability. The FY 2015 Adopted Budget included a \$12.8 million contribution to the Public Liability Fund resulting in a projected ending balance of \$39.0 million, or 41.1 percent of the average outstanding liability. There are several large outstanding liabilities that are anticipated to be paid in FY 2015 and as a result the FY 2016-2020 Outlook includes General Fund contributions of \$2.8 million in FY 2016, \$2.8 million in FY 2017, \$3.8 million in FY 2018 and \$2.8 million in FY 2019 to the Public Liability Reserve. These projected contribution are required to meet the reserve target of 50.0 percent of the average value of the outstanding liability by FY 2019. The following table displays the contributions to Public Liability Reserve included in the FY 2016-2020 Outlook.

(\$ in millions)

Public Liability Reserve	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Beginning Reserve Balance	\$ 35.1	\$ 37.9	\$ 40.8	\$ 44.6	\$ 47.4
General Fund Contribution	2.8	2.8	3.8	2.8	
Ending Reserve Balance	\$ 37.9	\$ 40.8	\$ 44.6	\$ 47.4	\$ 47.4
Ending Reserve Balance as a Percent of Outstanding Liability	40.0%	43.0%	47.0%	50.0%	50.0%

Long Term Disability Fund Reserve

The City’s Reserve Policy has a Long Term Disability Fund (LTD) Reserve target of \$18.3 million and is expected to be achieved in FY 2016. As of June 30, 2014, the balance in the Long Term Disability Reserve was approximately \$14.7 million. The FY 2015 Adopted Budget included a Citywide contribution of \$2.0 million (\$1.4 million General Fund) resulting in a projected balance of \$16.7 million, or 91.0 percent of the average outstanding liability. The FY 2016-2020 Outlook includes a contribution of \$1.6 million (\$1.1 million General Fund) in FY 2016. With the FY 2016 reserve contribution, the Long Term Disability Reserve

is projected to be met at \$18.3 million. The target reserve balance will be maintained to support the goal to transition to a fully insured long term disability program.

(\$ in millions)

Long Term Disability Reserve	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Beginning Reserve Balance	\$ 16.7	\$ 18.3	\$ 18.3	\$ 18.3	\$ 18.3
General Fund Contribution	1.1	-	-	-	-
Citywide Contribution	\$ 1.6	\$ -	\$ -	\$ -	\$ -
Ending Reserve Balance	\$ 18.3	\$ 18.3	\$ 18.3	\$ 18.3	\$ 18.3
Ending Reserve Balance as a Percent of Outstanding Liability	100%	100%	100%	100%	100%

Conclusion

This Outlook focuses on the four Priority Initiative categories which continue the commitment to allocating resources to investments in infrastructure, neighborhoods, public safety, technology improvements, and transparency while maintaining the City's responsible financial management practices. While the main focus of the Outlook is the Priority Initiatives, additional information on departmental requests not included in the Outlook are also included as an attachment. However, this document is not a budget, and therefore does not include all departmental requests that may be identified and considered in the preparation of the FY 2016 and future budgets.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2015. This Outlook provides the City Council and the public information to facilitate an informed discussion during development of the FY 2016 Adopted Budget regarding the allocation of limited resources to meet the service needs of the residents of San Diego.

Attachment B

ATTACHMENT 1: FY 2016 - 2020 FIVE-YEAR FINANCIAL OUTLOOK (\$ in millions)

GENERAL FUND REVENUES		Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Property Taxes		\$ 462.0	\$ 479.6	\$ 495.6	\$ 512.1	\$ 526.5
Sales Taxes		275.3	282.7	294.0	305.4	316.1
Sales Taxes - End of Triple Flip One-Time Adjustments ¹		12.6	9.5	-	-	-
Transient Occupancy Tax		99.4	104.9	110.1	115.6	120.8
Franchise Fees		73.4	73.7	74.1	74.3	74.4
Property Transfer Tax		9.6	10.5	11.5	12.5	13.5
Licenses and Permits		25.1	25.8	26.4	27.1	27.7
Fines, Forfeitures and Penalties		29.2	29.4	29.5	29.7	29.8
Revenue from Money and Property		48.4	50.4	51.6	52.9	54.1
Revenue from Federal and Other Agencies		9.3	9.3	9.3	9.2	9.2
Charges for Services		116.7	119.2	125.6	132.1	136.6
Other Revenue		4.4	4.4	4.4	2.4	2.4
Transfers In		75.8	79.9	84.0	88.5	93.0
BASELINE GENERAL FUND REVENUES		\$ 1,241.4	\$ 1,279.2	\$ 1,316.0	\$ 1,361.8	\$ 1,404.2
GENERAL FUND EXPENDITURES		Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Salaries & Wages		\$ 494.1	\$ 494.2	\$ 495.1	\$ 495.2	\$ 494.6
Five-Year Employee Organization Agreements ²		9.3	11.0	12.7	12.7	12.7
Retirement Actuarially Determined Contribution (ADC) ³		189.3	187.9	187.2	187.2	187.5
Flexible Benefits		55.8	55.8	55.8	55.8	55.8
Other Post Employment Benefits (OPEB)		38.2	38.2	38.2	38.2	38.2
Workers' Compensation		19.9	20.3	20.7	21.1	21.5
Supplemental Pension Savings Plan (SPSP)		12.5	12.5	12.5	12.5	12.5
Employee Offset Savings (EOS)		8.0	8.0	8.0	8.0	8.0
Other Fringe Benefits		17.8	16.7	16.7	16.7	16.7
Personnel Expenditures		\$ 844.8	\$ 844.6	\$ 846.9	\$ 847.4	\$ 847.6
Supplies		\$ 22.8	\$ 23.6	\$ 24.4	\$ 25.3	\$ 26.2
Contracts		174.8	176.8	184.8	202.9	209.7
Information Technology		26.4	26.4	26.4	26.4	26.4
Energy and Utilities		44.1	48.1	52.4	57.1	62.3
Public Liability Reserve Contribution		2.8	2.8	3.8	2.8	-
Other Expenditures		67.2	67.6	67.7	67.9	68.0
Non-Personnel Expenditures		\$ 338.1	\$ 345.3	\$ 359.6	\$ 382.4	\$ 392.6
BASELINE GENERAL FUND EXPENDITURES		\$ 1,182.9	\$ 1,189.9	\$ 1,206.5	\$ 1,229.8	\$ 1,240.2
SURPLUS / (DEFICIT)		\$ 58.5	\$ 89.3	\$ 109.5	\$ 132.0	\$ 164.1
PRIORITY INITIATIVE CATEGORY		Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Infrastructure and Neighborhood Investment						
Revenues		\$ 1.3	\$ 1.6	\$ 1.6	\$ 1.6	\$ 1.6
Expenditures		31.5	46.8	50.9	53.8	56.2
Public Safety						
Revenues		\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures		21.9	21.2	30.8	40.8	46.5
Technology Improvements						
Revenues		\$ -	\$ -	\$ -	\$ -	\$ -
Expenditures		2.7	1.2	3.0	0.8	0.8
Transparency and Open Data						
Revenues		\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1	\$ 0.1
Expenditures		0.9	0.7	0.6	0.4	0.4
Revenues Total		\$ 1.4	\$ 1.7	\$ 1.7	\$ 1.7	\$ 1.7
Expenditures Total		\$ 57.0	\$ 69.9	\$ 85.4	\$ 95.9	\$ 104.0
SURPLUS / (DEFICIT)		\$ 2.9	\$ 21.1	\$ 25.8	\$ 37.8	\$ 61.8

1. Sales tax projections include the anticipated end of the 'triple-flip' in FY 2016 which is projected to result in two separate one-time sales tax allocations to the City. The City's accrual practices will result in a one-time increase in sales tax revenue recognized in FY 2016, projected to be \$12.5 million. In FY 2017, it is anticipated that the City will be made whole on \$9.5 million of sales tax revenue not received when the 'triple-flip' was implemented in FY 2005. The collection of the full 1.0 percent Bradley-Burns Sales Tax (currently 0.75 percent) is projected to resume upon the end of the 'triple-flip'.
2. Outlook includes non-pensionable compensation adjustments for FY 2016 through FY 2018 based on five-year employee organization agreements. The increase in non-pensionable compensation included in FY 2018 is projected to remain constant for FY 2019 and FY 2020.
3. Based on June 30, 2013 actuarial valuation, the Citywide FY 2016 Actuarially Determined Contribution (ADC) is projected to be \$261.0 million, of which \$189.3 million is the General Fund contribution.

* Numbers may not add to exact figures due to rounding.

ATTACHMENT 2: FY 2015 ADOPTED BUDGET - ONE-TIME REVENUES AND EXPENDITURES

GENERAL FUND REVENUES

Revenue from Federal and Other Agencies	\$ 143,000
Reimbursable Revenue for Regional Maritime Planner	\$ 143,000
Charges for Services	\$ 2,011,560
Revenue for SAFE Funds	\$ 1,940,665
Reimbursable Revenue for Interns in Various Departments	\$ 50,895
Revenue Adjustment for the Infrastructure/Public Works Department	\$ 20,000
Transfers In	\$ 4,200,000
Disaster Recovery Reimbursement Revenue	\$ 2,200,000
Reimbursable Revenue for Convention Center Project Expenditures	\$ 1,500,000
Transfer of Fund Balance from the Antenna Lease Fund	\$ 400,000
National Geographic's "Smart World Cities" Program	\$ 100,000
REVENUES TOTAL	\$ 6,354,560

GENERAL FUND EXPENDITURES

Personnel Expenditures	\$ 1,314,890
Fire Academy	\$ 532,538
Fast Response Pilot Program	\$ 527,000
Sidewalk Assessment	\$ 133,953
Regional Maritime Planner	\$ 73,336
Interns in Various Departments	\$ 48,063
Fringe Benefits	\$ (452,407)
Sidewalk Assessment	\$ 39,646
Interns in Various Departments	\$ 2,822
Risk Management Administration Fund Balance	\$ (494,875)
Supplies	\$ 4,998,515
Police Officers Association Holiday Pay Side Letter	\$ 3,200,000
Fire-Rescue Department - Personal Protective Equipment & Rescue Tools	\$ 499,000
Fire Academy	\$ 429,246
Enterprise Asset Management (EAM) Project	\$ 371,160
Police Department - Sworn Positions	\$ 244,409
Restoration of Library Materials	\$ 209,500
Fast Response Pilot Program	\$ 36,000
Support for New Staff Members in Various Department	\$ 8,200
Support to Administer the Bilingual Retest Program	\$ 1,000
Contracts	\$ 7,703,694
Storm Water Permit Compliance	\$ 3,046,000
Facilities Condition & Needs Assessment of City Facilities	\$ 1,000,000
Streets Condition Assessment	\$ 560,000
Lifeguard Facility Improvement	\$ 500,000
Relocation & Tenant Improvements for City Departments	\$ 500,000
Kinder Morgan Litigation	\$ 450,000
Park and Recreation - Parking Lot and Park Road Repairs	\$ 300,000
Park and Recreation - Asset Condition Assessments	\$ 250,000
Regional Water Quality Control Board Settlement	\$ 246,367
Consulting Services to Develop SAP Financial Reports for City Departments	\$ 217,000
Civic San Diego Transfer	\$ 125,000
Fire Academy	\$ 124,327
National Geographic Film Support	\$ 100,000
Fire-Rescue Department - Personal Protective Equipment	\$ 72,000
Financial Advisory Services for Non-Bond Transaction Needs	\$ 52,000
La Jolla Bird Cleanup	\$ 50,000
Sexual Harassment Prevention Training	\$ 40,000
Fast Response Pilot Program	\$ 36,000
Surety Document Tracking System Upgrades	\$ 35,000
Public Liability Reserve Contribution	\$ 12,800,000
Public Liability Reserve Contribution	\$ 12,800,000
Transfers Out	\$ 7,316,668
South Chollas Landfill, Storm Water Improvements and Facility Upgrades	\$ 2,584,000
Sidewalks and Street Lights Improvements	\$ 2,400,000
Development of Wightman Street Neighborhood Park	\$ 970,000
Silver Wing Neighborhood Park Sports Field Security Lighting System	\$ 600,000
Coordinated Assessment, Entry, and Homeless Management Information	\$ 400,000
Homeless Shelter Triage Beds	\$ 150,000
Trail for All People Construction Support	\$ 100,000
Parking Lot and Park Road Repairs in San Ysidro	\$ 65,668
Tierrasanta Community Park Sports Field Lighting	\$ 47,000
Capital Expenditures	\$ 2,048,903
Police Body-Worn Cameras	\$ 1,090,000
Storm Water Permit Compliance	\$ 614,000
Rescue Tools for Fire-Rescue Department	\$ 147,403
Maintenance and Operational Support for Various Neighborhood Parks and Open Space	\$ 106,000
Fire Vessel Repair	\$ 60,000
Operational Support for La Jolla Coastline Park Ranger	\$ 31,500
EXPENDITURES TOTAL	\$ 35,730,263

Attachment B

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

City Auditor

Addition of Staff Auditors	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Staff Auditor positions per the Jefferson Wells report presented and accepted at the March 24, 2008 Audit Committee Meeting, which recommended that a City the size of San Diego have an independent Audit function with 25 staff auditors.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 254,115	\$ 254,115	\$ 254,115	\$ 254,115	\$ 254,115

City Clerk

Internal Department Hardware and Software Program	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Internal Department hardware and software program.	FTE	-	-	-	-	-
	Revenue	\$ 1,146	\$ -	\$ -	\$ 1,146	\$ 1,146
	Expense	\$ 90,200	\$ 53,000	\$ 40,000	\$ 38,000	\$ 39,000
Addition of Program Manager	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Program Manager position for Passport and Marriage Solemnization programs with anticipated increase to core services and revenue associated with services provided.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ 52,732	\$ 47,032	\$ 48,632	\$ 47,032	\$ 52,732
	Expense	\$ 96,273	\$ 151,273	\$ 88,773	\$ 93,773	\$ 68,773

City Comptroller

Business Objects Reports Enhancement	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Development costs for a comprehensive reporting tool that allows departments to efficiently extract data and satisfy basic reporting needs for finance departments.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 400,000	\$ 150,000	\$ 50,000	\$ 50,000	\$ 50,000
Addition of Internal Controls Positions	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Accountant II positions for Citywide Internal Control work as a result of increasing focus on Internal controls at the federal and State level.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 148,574	\$ 148,574	\$ 148,574	\$ 148,574	\$ 148,574

City Treasurer

Plaza Hall Janitorial	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Janitorial service expense associated with Parking Administration move to Plaza Hall.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500

Communications - Multimedia Services

Addition of Senior Management Analyst	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Senior Management Analyst position to support the newly created Communications Department.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 81,757	\$ 81,757	\$ 81,757	\$ 81,757	\$ 81,757
Addition of Word Processing Operator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Word Processing Operator position to support the newly created Communications Department.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000

Development Services

Addition of Word Processing Operator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 WPO position due to adoption of Property Value Protection Ordinance (O-20228) in December 2012, requiring lenders responsible for properties in default to register with the City to ensure proper maintenance of the property in default.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 43,000	\$ 43,001	\$ 43,001	\$ 43,001	\$ 43,001
Addition of Combination Inspector	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Combination Inspector position for inspection of mobile home parks and mobile homes to ensure that the living conditions meet health and safety standards per the CA Health and Safety Code 15800-18518 and the Mobile Home Parks Act.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 75,823	\$ 75,822	\$ 75,822	\$ 75,822	\$ 75,822
Addition of Public Information Clerk	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Public Information Clerk position to respond to citizen inquiries via division general telephone line, provide over the counter information to patrons, and respond to complaint forms received via mail or submitted to the division online email account.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 43,000	\$ 43,001	\$ 43,001	\$ 43,001	\$ 43,001
Marijuana Dispensary Enforcement	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Zoning Investigator 2, and 1.0 Combination Inspector in Code Enforcement Division responsible for investigating illegal medical marijuana consumer collectives.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 213,933	\$ 213,932	\$ 213,932	\$ 213,932	\$ 213,932

Economic Development

Addition of Global Trade Program Manager	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Global Trade Program Manager position to work with the San Diego Regional EDC, federal and State agencies and other economic development organizations to implement the findings of the export market and international business initiative.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 125,140	\$ 125,140	\$ 125,140	\$ 125,140	\$ 125,140

Environmental Services

Addition of Non-Personnel Expense Hazmat Inspector 2	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel expense related to maintenance of generator for the Alternate Emergency Operations Center.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 3,656	\$ 3,656	\$ 3,656	\$ 3,656	\$ 3,656
Addition of Hazmat Inspector 2	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 0.50 Hazmat Inspector 2 position for Hazardous Materials Management Program is needed to maintain current service levels. This position is 50% cost recoverable from non-general funds.	FTE	0.50	0.50	0.50	0.50	0.50
	Revenue	\$ 15,142	\$ 15,142	\$ 15,142	\$ 15,142	\$ 15,142
	Expense	\$ 38,623	\$ 38,623	\$ 38,623	\$ 38,623	\$ 38,623
Addition of Code Enforcement Officers	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Code Enforcement Officer positions for Citywide Recycling Ordinance Enforcement for Citywide recycling ordinance enforcement as per Audit Recommendation No. 7 (OCA-15-003).	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 143,155	\$ 143,155	\$ 143,155	\$ 143,155	\$ 143,155
Addition of Sanitation Drivers	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Sanitation Driver 2 positions to maintain current service levels due to the impact of contractual discretionary leave time granted to employees and an increase in the use of Family Medical Leave Act.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 122,701	\$ 122,701	\$ 122,701	\$ 122,701	\$ 122,701

Ethics Commission

Addition of Supplemental Senior City Attorney Investigator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Senior City Attorney Investigator position for a period of six months to provide unique and complex aspects of investigation training under incumbent before retirement.	FTE	1.00	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 43,963	\$ -	\$ -	\$ -	\$ -

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Financial Management

PBF Upgrade and FM Module Improvements	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Budget Coordinator and 1.0 Associate Budget Development Analyst positions for upgrade of PBF and improvements to FM Module as part of comprehensive financial reporting initiative.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 207,132	\$ 207,132	\$ 207,132	\$ 207,132	\$ 207,132

Fire-Rescue

Addition of Code Compliance Officers	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 8.00 Code Compliance Officer positions for bi-annual inspection of the 43,000 parcels subject to brush management regulation.	FTE	8.00	8.00	8.00	8.00	8.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 436,116	\$ 436,116	\$ 436,116	\$ 436,116	\$ 436,116
Back-Up Dispatch Center	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue portion of cost associated with outfitting of a Back-Up Dispatch Center. The costs are anticipated to be shared with the San Diego Police Department.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ 800,000	\$ 25,000	\$ 25,000	\$ 25,000
Building Service Technician	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Building Service Technician position to address ongoing needs to maintain the buildings at the Training facility at Naval Training Center.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 45,421	\$ 45,421	\$ 45,421	\$ 45,421	\$ 45,421
Chief Battalion Unit	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 3.00 Battalion Chief positions and associated capital expenditures to properly allocate the span of control of fire suppression activities as recommended within the Citygate Report.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 473,820	\$ 473,820	\$ 473,820	\$ 473,820	\$ 473,820
Continuing Education	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of training budget for continuing education to meet Title Code of California Regulations (8 CCR) for Confined Space Technician, Swiftwater Technician, Trench Rescue, Rope Rescue Technician, Structure Collapse Technician, and Auto Extrication Technician.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 117,607	\$ 117,607	\$ 117,607	\$ 117,607	\$ 117,607
Display Processing Equipment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of one-time request to purchase display processing equipment for the incident command post.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 90,000	\$ -	\$ -	\$ -	\$ -
Drill Prop	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of a portable Drill Prop to be located at Fire Station 10 for use by Fire Recruits and Fire Companies located in the eastern part of the City.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 156,000	\$ -	\$ -	\$ -	\$ -
Elimination of Cross-Staffing for Bomb Squad	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 12.0 Bomb Squad positions to provide dedicated staff to the Bomb Squad unit to increase efficiency and reduce out-of-service time resulting from current cross-staffing.	FTE	12.00	12.00	12.00	12.00	12.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 1,715,073	\$ 1,715,073	\$ 1,715,073	\$ 1,715,073	\$ 1,715,073
Elimination of Cross-Staffing for HAZMAT Unit	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 12.0 HAZMAT Unit positions to provide dedicated staff to the HAZMAT unit to increase efficiency and reduce out-of-service time for Engine and Truck 44 resulting from current cross-staffing.	FTE	12.00	12.00	12.00	12.00	12.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 1,715,073	\$ 1,715,073	\$ 1,715,073	\$ 1,715,073	\$ 1,715,073
Fire Prevention Bureau Administrative Support	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Senior Clerk Typist and 2.00 Clerical Assistant II positions for Fire Prevention Bureau Administrative Support.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 132,332	\$ 132,332	\$ 132,332	\$ 132,332	\$ 132,332
Fire Station Furnishings	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Installation of security fencing around the Fire-Rescue Department's Training facilities located at NTC. Lease of a portable classroom for training purposes. Replacement of Fire Station furnishings at approximately 60 Fire-Rescue facilities.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 164,300	\$ 114,300	\$ 114,300	\$ 61,400	\$ 61,400
Inspection Management Program	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of an Inspection Management Program to include software, hardware, licenses, data conversion, training and maintenance.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Medical Equipment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of additional medical equipment to meet the needs of large scale incidents. This item is a recommendation from the Bernardo Fire After Action Report (AAR).	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 855,264	\$ -	\$ -	\$ -	\$ -
Mobile Data Computers	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of 60 Mobile Data Computers (MDC's) to replace outdated hardware that is no longer compatible with new software. MDC's are an operational necessity and interact with the Computer Aided Dispatch (CAD) system.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 231,000	\$ -	\$ -	\$ -	\$ -
Night Inspection Detail	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Reinstatement of the Night Inspection Detail Program to inspect downtown restaurant/bar/business establishments during peak evening hours and special events	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 62,492	\$ 62,492	\$ 93,739	\$ 124,984	\$ 124,984
Outfit Type I Engines	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Outfitting of five Type I engines for immediate deployment during high risk wild land fire days.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 118,060	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
Parking Lot and Apron Sweeping	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Contract to provide required parking lot and apron sweeping for stormwater compliance at all Fire-Rescue facilities.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Personal Protective Equipment (Wildland Web Gear)	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of aging wildland web gear for current fire suppression personnel.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -
Purchase of a Third Helicopter	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of a helicopter to increase the number of City fire/rescue medium-lift helicopters to three to ensure the Fire-Rescue Department's ability to provide aerial fire suppression and rescue.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 1,074,590	\$ 1,074,590	\$ 1,074,590	\$ 1,074,590	\$ 1,074,590
Rescue Tools/Equipment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of aging Amkus hydraulic rescue tools for vehicle extrication on Fire Trucks.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Self-Contained Breathing Apparatus	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement Self Contained Breathing Apparatus (SCBA) bottles.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 163,900	\$ 110,260	\$ 50,660	\$ 96,000	\$ -
Senior Management Analyst	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Senior Management Analyst position to the Fire-Rescue Department's Fiscal and Administrative Services Division.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 81,758	\$ 81,758	\$ 81,758	\$ 81,758	\$ 81,758
Training Facilities	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of the HVAC and hot water systems at the Fire-Rescue Department's training facility.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Attachment B

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Wellness Program	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increasing contractual costs associated with the Wellness Program.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 54,928	\$ 54,928	\$ 54,928	\$ 54,928	\$ 54,928
Turnout Gear - Personal Protective Equipment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of aging turnout gear for current fire suppression personnel.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 167,200	\$ 622,600	\$ 154,000	\$ 327,800	\$ -
Purchase of 800 MHz Apex Radios	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of 800 MHz Radios (Apex Model) to replace outdated radio equipment no longer being manufactured.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000
Additional Radios and Batteries for Large-Scale Incidents	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Purchase of additional radios and batteries to meet the needs of large-scale incidents. This item is a recommendation from the Bernardo Fire After Action Report (ARR).	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 230,500	\$ -	\$ -	\$ -	\$ -
Technical Rescue Team - Personal Protective Equipment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of outdated personal protective equipment for the Technical Rescue Team.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Replacement of Holmatro Hydraulic Rescue Tools	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of Holmatro hydraulic rescue tools for vehicle extrication on Fire Engines.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ -

Infrastructure Public Works

Complete Gov Coordination & Clerical Support	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Clerical Assistant II position to support the Citywide Complete Gov ADA Complaint Database and to provide clerical support.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 41,256	\$ 41,256	\$ 41,256	\$ 41,256	\$ 41,256

Library

Library Materials	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Permanent restoration of funding of the Library materials budget currently funded with one-time resources.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 209,500	\$ 209,500	\$ 209,500	\$ 209,500	\$ 209,500
Public Internet at Branch Libraries	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Minimal internet bandwidth at all branch libraries would be increased. Would allow for public service enhancement and computer maintenance efficiencies. Central Library does not need increased bandwidth.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 98,400	\$ 98,400	\$ 98,400	\$ 98,400	\$ 98,400
Public Use PC Replacement	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
All library public use PCs were renewed in FY 2014. This request replaces these computers on a five-year plan. Public use PCs are not currently covered under the City's staff use computer replacement plan.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000

Lifeguard Services

Addition Clerical Assistant II	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Clerical Assistant II position to support all aspects of the Lifeguard Division's front office operation. Duties include processing misdemeanor citations, special event billing, invoicing, process Lifeguard Division staffs.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 41,256	\$ 41,256	\$ 41,256	\$ 41,256	\$ 41,256
Addition of Marine Safety Captain	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of a Marine Safety Captain to provide direct management level control of Mission Bay and the Boating Safety Unit (BSU). This position will manage all aspects of routine and emergency operations at the Boating Safety Unit.	FTE	-	-	-	-	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ -	\$ -	\$ -	\$ 128,696
Addition of Lifeguard III for Ocean Beach	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Lifeguard III positions at Ocean Beach. This beach is responsible for coastal cliff rescues and outside, unguarded water rescue responses. Throughout the year, outside responses may result in leaving the main beach with a limited staff.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 161,937	\$ 161,937	\$ 161,937	\$ 161,937	\$ 161,937
Addition of Lifeguard III for Pacific Beach	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Lifeguard III positions at Pacific Beach on weekdays throughout the year and relief three days per week. Activity at this beach during non-summer months often necessitates bringing in additional staff to handle crowds and conditions.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 161,937	\$ 161,937	\$ 161,937	\$ 161,937	\$ 161,937
Advanced Lifeguard Academy	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of ongoing personnel and non-personnel expense for hourly wages for an advanced lifeguard academy. Critical to maintain adequate levels of trained staff. Funding for hourly wages, overtime, and non-personnel expense for academies in FY 2016, FY 2018 and FY 2020.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 273,447	\$ -	\$ 273,447	\$ -	\$ 273,447
Fire Boat	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of Fire Boat in FY 2020. Having a second fire boat capable of responding to a vessel fire increases ability for rescue, fire suppression and safety for rescue personnel. We currently cannot consistently provide two fire boats to every vessel fire due to maintenance and repair.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Increase in Seasonal Lifeguard Hours	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase in hourly wages budget for seasonal lifeguard hours to provide enhanced training to entry level ocean front lifeguards. Increase in seasonal hours is equivalent to five Lifeguard I positions for 15 weeks.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ -	\$ 18,774	\$ 18,774	\$ 18,774
Lifeguard Dive Team Expansion	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase in Lifeguard Dive Team budget to fund the cost of additional special team pay, equipment, and training for new members.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ 43,225	\$ 43,225	\$ 43,225	\$ 43,225
Replacement of Current Locker Room Trailer	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Replacement of current locker room which has exhausted its useful life cycle and currently is below standard.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ -	\$ 189,000	\$ -	\$ -
River Rescue Team Expansion	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Expansion of the River Rescue Team by adding special team pay, equipment and training for five Lifeguards II and two Lifeguard Sergeants. This will provide two additional emergency response squads and requires no additional FTE.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ 59,638	\$ 59,638	\$ 59,638	\$ 59,638
Addition of Special Operations Sergeant	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Special Operations Sergeant required to organize and coordinate training and special enforcement operations during summer months. During the remaining nine months of the year this position will be used to support several operational, planning and administrative areas.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 88,736	\$ 88,736	\$ 88,736	\$ 88,736	\$ 88,736
Addition of Lifeguard Overtime	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase the department overtime budget to provide additional training in support of succession planning for the Boating Safety Unit. This additional time will provide dedicated training for Level 1, Level 2, and Level 3 boating academies, as well as rescue academies.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 120,134	\$ 120,134	\$ 120,134	\$ 120,134	\$ 120,134
Addition of Lifeguard III at Wind-n-Sea	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Lifeguard III position three days a week at Wind-n-Sea during summer months and at the Boating Safety Unit in the non-summer months.	FTE	-	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ 80,968	\$ 80,968	\$ 80,968	\$ 80,968
Addition of Lifeguard III for Training at Mission Bay	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Lifeguard III position for training at Mission Bay and for operations to support oversight and leadership in emergency operations.	FTE	-	-	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ -	\$ -	\$ 80,968	\$ 80,968	\$ 80,968

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Addition of Lifeguard II for South Mission Beach		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Lifeguard II position at South Mission Beach in the summer months and one Lifeguard II relief guard in the non-summer months.		FTE	-	-	1.00	1.00	1.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ -	\$ -	\$ 80,968	\$ 80,968	\$ 80,968
Conversion of Boating Safety Unit to Specialty Team		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Convert the BSU to a Specialty Team. This will help address the issue of succession planning at the BSU; increase management rights and controls; increase accountability and productivity; and recognize and compensate those with additional boat operator responsibility.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ -	\$ -	\$ 222,992	\$ 222,992	\$ 222,992
Increase Seasonal Lifeguard Hours		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase of hourly wages budget for seasonal lifeguard hours to provide enhanced training to entry level ocean front lifeguards. This is equivalent to five Lifeguards I positions for 15 weeks.		FTE	-	-	2.02	2.02	2.02
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ -	\$ -	\$ 74,676	\$ 74,676	\$ 74,676
Enhance La Jolla Operations and Increase Night Crew		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Convert one daily Lifeguard II position in La Jolla to a daily 24 hour Lifeguard III. This position will improve Lifeguard coverage during daytime operations in La Jolla.		FTE	-	-	-	-	2.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ 176,962
		Expense	\$ 847,448	\$ 757,831	\$ 1,698,656	\$ 1,236,209	\$ 2,915,315

Office of Homeland Security

Grant Funded Position - Homeland Security Coordinator		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source Change - 0.5 FTE Homeland Security Coordinator to migrate from grant funding to ensure continuity of the position to support EOC operations independent of external grant sources.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ (35,880)
		Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Funded Position - Supervising Homeland Security Coordinator		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source Change - 0.5 FTE Supervising Homeland Security Coordinator to migrate from grant funding to ensure continuity of the position to support Finance and Recovery operations independent of external grant sources.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ (40,446)	\$ (40,446)	\$ (80,892)	\$ (80,892)
		Expense	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Funded Position - Supervising Homeland Security Coordinator		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source Change - 0.5 FTE Supervising Homeland Security Coordinator to migrate from grant funding to ensure continuity of the position to support emergency planning and preparedness independent of external grant sources.		FTE	-	-	-	-	-
		Revenue	\$ (40,446)	\$ (40,446)	\$ (80,892)	\$ (80,892)	\$ (80,892)
		Expense	\$ -	\$ -	\$ -	\$ -	\$ -

Park & Recreation

ADA upgrades for Facilities		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Upgrades for Park and Recreation Department facilities to be in compliance with the Americans with Disabilities Act.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 250,000	\$ 250,000	\$ 300,000	\$ 350,000	\$ 400,000
Addition of Horticulturalist		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Horticulturalist position responsible for direct oversight of the Departments Water Conservation Program and provide training and outreach to Department personnel as it relates to irrigation infrastructure. Citywide Park Maintenance Water Resource Management.		FTE	1.00	1.00	1.00	1.00	1.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 72,631	\$ 72,631	\$ 72,631	\$ 72,631	\$ 72,631
Addition of Park Ranger		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Park Ranger position and related non-personnel expense at a rate of one Park Ranger per 200 new acres per year in an effort to approach the benchmark of one ranger for each 648 acres.		FTE	1.00	2.00	3.00	4.00	5.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 103,091	\$ 171,982	\$ 240,873	\$ 309,764	\$ 378,655
Assistant Recreation Center Directors		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of Assistant Recreation Center Director positions, and associated non-personnel expense at recreation centers (57 sites citywide) to improve internal controls, operating hours, safety, customer service and programming.		FTE	10.00	19.00	25.00	29.00	29.00
		Revenue	\$ 2,000	\$ 3,000	\$ 5,000	\$ 6,000	\$ 6,000
		Expense	\$ 428,337	\$ 813,841	\$ 1,070,844	\$ 1,242,193	\$ 1,242,193
Assistant Recreation Center Directors		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of Assistant Recreation Center Director positions will allow staff to take time to perform playground sites visits and complete a written safety inspection form at least biweekly as recommended in the Auditor's Performance Audit of the Park and Recreation Department's Playground Maintenance Program.		FTE	6.00	11.00	18.00	24.00	24.00
		Revenue	\$ 3,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
		Expense	\$ 257,002	\$ 471,171	\$ 771,007	\$ 1,028,022	\$ 1,028,022
Citywide Maintenance Support		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 4.0 maintenance positions to form an additional Tree Crew in Park Forestry Unit due to expansion of citywide park system. Includes vehicle and chipper to perform related work such as mowing, irrigation, and park forestry support.		FTE	4.00	4.00	4.00	4.00	4.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 447,719	\$ 121,719	\$ 121,719	\$ 121,719	\$ 121,719
Addition for Maintenance of City Owned Properties		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 0.5 Ground Maintenance Worker 2 positions, personnel expense, and associated non-personnel expense to support maintenance of various properties transferred from Real Estate Assets Department.		FTE	0.50	0.50	0.50	0.50	0.50
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 21,669	\$ 21,669	\$ 21,669	\$ 21,669	\$ 21,669
Addition for Maintenance of City Owned Properties		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 0.50 Ground Maintenance Worker 2 positions, to support various properties transferred from Real Estate Assets Department.		FTE	0.50	0.50	0.50	0.50	0.50
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 21,669	\$ 21,669	\$ 21,669	\$ 21,669	\$ 21,669
Turf Fertilization of City Parks and Athletic Fields		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Turf fertilization of City parks and athletic fields in order to maintain safe and playable conditions for park users.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000
Administrative Support		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Reallocation of 0.25 Payroll Specialist position reduced in FY 2015 from Open Space budget and reallocated to the MADs' budget, to continue assisting the Developed Regional Parks.		FTE	0.25	0.25	0.25	0.25	0.25
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 11,850	\$ 11,850	\$ 11,850	\$ 11,850	\$ 11,850
Administrative Support		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 clerical support position and related non-personnel expense to address phones, water complaints and general office support.		FTE	1.00	1.00	1.00	1.00	1.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 46,256	\$ 46,256	\$ 46,256	\$ 46,256	\$ 46,256
Brush Management Program Support 1		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Biologist III position and related non-personnel expense to support the Brush Management Program where one biologist can process 150 acres per year.		FTE	1.00	1.00	1.00	1.00	1.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 90,532	\$ 90,532	\$ 90,532	\$ 90,532	\$ 90,532
Brush Management Program Support 2		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Assumption of brush management responsibility for 53 acres within Paper Street right-of-way.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 335,000	\$ 345,050	\$ 355,402	\$ 366,064	\$ 377,045
Brush Management Program Support 3		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Brush management of approximately 14 acres related to the Otay Valley Regional Park agreement, based on expected costs of \$6,322/acre (escalated by 3%).		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 88,500	\$ 91,155	\$ 93,890	\$ 96,706	\$ 99,608
Brush Management Program Support 4		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
The brush management contract with the current vendor ends in Fiscal Year 2015 with requested increases to renew the contract in Fiscal Years 2016 - 2020.		FTE	-	-	-	-	-
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 158,000	\$ 162,740	\$ 167,622	\$ 172,651	\$ 177,830

Performance and Analytics

Addition of Open Data Program Manager		FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Program Manager position to support implementation of the Open Data Policy.		FTE	1.00	1.00	1.00	1.00	1.00
		Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
		Expense	\$ 125,140	\$ 125,140	\$ 125,140	\$ 125,140	\$ 125,140

Attachment B

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Planning

Addition of Associate Planner for Historic Resources	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Associate Planner position to assist in historic project reviews/ inspections and work on Historic Nominations and be in compliance of Mills Act agreement.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 77,931	\$ 77,931	\$ 77,931	\$ 77,931	\$ 77,931
Additional Support for Community Plan Updates & Amendments	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Park Designer and 1.0 Planner positions, non-personnel expense, and associated revenue provides additional professional staff to prepare the Recreation elements of community plan updates and to maintain the General Plan.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ 14,660	\$ 14,660	\$ 14,660	\$ 14,660	\$ 14,660
	Expense	\$ 134,727	\$ 134,727	\$ 134,727	\$ 134,727	\$ 134,727
Climate Adaptation Plan	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding for contractual services to develop a Climate Adaptation Plan following adoption of the City's Climate Action Plan.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 100,000	\$ 150,000	\$ 75,000	\$ -	\$ -
Support for a Citywide Parks Master Plan	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding for contractual services to develop a Parks Master Plan (PMP). The preparation of PMP would contribute to active living and improved public health by working toward improved availability and access to park and recreation facilities.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	\$ -

Police

Increase for Photocopy Expense	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel expenses increase for Photocopy services.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Increase for Sergeant and Lieutenant Exams	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel budget for Sergeant and Lieutenant exams.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000
Increase in Budget for Uniform Allowance Expense	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase in budget for Uniform Allowance expense, for the Citywide Police force.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Maintenance of Existing Facilities	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of maintenance costs associated with Police Department facilities per the Police Department Five-Year Plan.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -
Police Decentralization Fund Transfer	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase in the General Fund transfer to the Police Decentralization Fund to cover higher expenses due to increased jail bookings.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 300,000	\$ 315,000	\$ 330,750	\$ 347,288	\$ 364,652
Police Range Refurbishment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Refurbishment of the Police Department's shooting range facility.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -
Replace Outdated Equipment	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Increase to replace end of life and outdated equipment per the Police Department Five-Year Plan.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 2,854,210	\$ 3,536,193	\$ 2,227,858	\$ 2,307,870	\$ 2,129,273
Restoration of Able and Canine Hours	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Restoration of Able (helicopter) and canine hours per the Police Department's Five-Year Plan.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 412,500	\$ 458,267	\$ 509,901	\$ 566,534	\$ 618,168

Public Works - General Services

Facilities Maintenance Industry Standard	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of various positions, personnel expense, and associated non-personnel expense to meet facilities maintenance industry standards.	FTE	37.00	66.00	96.00	125.00	153.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 4,188,820	\$ 7,446,407	\$ 10,774,179	\$ 14,012,009	\$ 16,880,543
General Services Administration Coordinator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Program Manager position with offsetting revenue, to coordinate General Services division's fiscal and administrative functions and manage publishing services and convenience copier program.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000
	Expense	\$ 143,911	\$ 143,911	\$ 143,911	\$ 143,911	\$ 143,911
Emergency Backup Generators for Police and Fire Departments	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 3.00 electrician positions and associated non-personnel expense related to the Citywide generator maintenance increase, specifically the Police and Fire Department generators.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 353,866	\$ 263,866	\$ 263,866	\$ 263,866	\$ 263,866

Real Estate Assets

Addition of Supervising Property Agent	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Supervising Property Agent position to perform appraisal support for the increasing appraisal needs of City departments such as Debt Management, Public Utilities Department, and Comptrollers.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 101,363	\$ 101,363	\$ 101,363	\$ 101,363	\$ 101,363

Transportation and Storm Water - Administration & Right-of-Way Coordination

Department-wide IT support	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Information Systems Analyst III position for support of the Department's IT needs.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 81,758	\$ 81,758	\$ 81,758	\$ 81,758	\$ 81,758

Transportation and Storm Water - Storm Water

Rosecreek Survey for Parkland Dedication	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of Rose creek Survey for Parkland Dedication budget. The Storm Water Division is being offered Rosecreek Land for Parkland Dedication where a survey is needed to determine if this is feasible.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 354,000	\$ -	\$ -	\$ -	\$ -

Transportation and Storm Water - Street

Pedestrian Bridge at Petco Park	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel expense related to the annual maintenance contract to support Petco Park Pedestrian Bridge and other Citywide bridges.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000	\$ 98,000
Street Division Administrative Support	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Associate Management Analyst and associated non-personnel expense to support Operation and Maintenance and CIP budget preparation and monitoring.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 76,087	\$ 74,287	\$ 74,287	\$ 74,287	\$ 74,287
Street Division Equipment Maintenance Support	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Equipment Technician 2 position and related non-personnel expense to support in small equipment repair and maintenance.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 97,123	\$ 97,123	\$ 97,123	\$ 97,123	\$ 97,123
Graffiti Abatement Program Enhancement	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Graffiti Abatement personnel and associated non-personnel expenditures to consolidate and enhance Graffiti Abatement efforts Citywide.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 737,606	\$ 648,526	\$ 648,526	\$ 648,526	\$ 648,526

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Transportation and Storm Water - Transportation Engineering Operations

	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Bicycle Initiatives						
Addition of non-personnel expense to support the City's Bicycle Initiatives.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Bike Program						
Addition of non-personnel expense to support the Citywide Bike Program.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Intelligent Transportation Systems (ITS)						
Addition of 1.0 position to support the Intelligent Transportation Systems (ITS).	FTE	1.00	2.00	3.00	3.00	3.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 91,623	\$ 171,011	\$ 250,400	\$ 250,400	\$ 250,400
Transportation Demand Management Program (TDM)						
Addition of 1.0 position to support the Transportation Demand Management Program (TDM).	FTE	1.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 89,748	\$ 167,680	\$ 167,680	\$ 167,680	\$ 167,680
Addition of Civil Engineer to Support CIP Planning Programs						
Addition of 2.0 Civil Engineer positions to support Capital Improvement Program (CIP) Planning.	FTE	2.00	3.00	3.00	3.00	3.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 171,011	\$ 250,400	\$ 250,400	\$ 250,400	\$ 250,400
Addition of Assistant Traffic Engineer for Sidewalk Improvements						
Addition of 1.0 Assistant Traffic Engineer position for sidewalk improvements Citywide.	FTE	1.00	2.00	2.00	2.00	2.00
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 79,389	\$ 158,778	\$ 158,778	\$ 158,778	\$ 158,778
Increase in Training						
Addition of non-personnel expense to support training for engineers, Citywide.	FTE	-	-	-	-	-
	Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000



CITY OF SAN DIEGO
COUNCIL PRESIDENT SHERRI S. LIGHTNER
DISTRICT ONE

MEMORANDUM

DATE: January 16, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Council President Sherri S. Lightner
SUBJECT: Fiscal Year 2016 Budget Priorities

The following are my priorities for funding in the Fiscal Year 2016 budget:

Priorities for ongoing funding:

Public Safety:

- San Diego Police Department Five Year Plan
 - With the reduction in the Police Department's budget over the last several years, it is critical that the City continue to support the Five Year Plan.
- Police Equipment
 - The approximate cost to equip a new recruit is \$2,500, and each new recruit should be fully reimbursed. (\$430,000, assuming 172 new recruits)
- Police Retention Program
 - Negotiations with SDPOA are ongoing to address retention issues.
- Fire-Rescue Department implementation of Citygate recommendations for new fire stations
 - The City should move forward with the recommendations contained in the Citygate report regarding the addition of new fire stations, such as the Skyline station, to improve fire-rescue coverage citywide as prioritized in the report.
 - Temporary south University City fire station to address public safety issues related to multiple, massive infrastructure projects in the UTC area. (~\$500,000)
 - Temporary Home Avenue fire station, housing a four-man crew, to be located at Home Avenue and Federal Blvd. (\$900,000)

- Windansea Lifeguard
 - Addition of one Lifeguard III at Windansea during peak season. (\$138,703)
- Additional Rangers for Shoreline Parks
 - Funding for a Senior Park Ranger to oversee the existing Park Ranger, as well as any additional Park Rangers hired in the future, and patrol the coastline to address quality of life issues. (First year hiring cost: ~\$92,000, ongoing cost: ~\$61,800)

Community Services:

- La Jolla Cove Cleanup/Coastal Management Plan
 - Funding for continuing the La Jolla Cove cleanup and for data collection and analysis related to the development of a Coastal Management Plan. (\$250,000)
- Park and Recreation Facilities Hours Extension
 - Hiring of an additional 16 Assistant Recreation Center Directors. Each new Assistant Director allows for an increase of 5 operating hours at their assigned center. (\$685,340)
- Library Materials
 - Fully restore the Library Materials budget, by allocating ongoing funds, rather than one-time funds. (\$209,000)
- Youth Services and Education-Related Development
 - Funding for youth services such as summer programs, before & after school programs, athletics programs, and STEM/STEAM programs. It is imperative that the City begin partnering with local school districts to create more youth development programs.
 - San Diego Festival of Science and Engineering: The Festival's mission is to engage and encourage kids in science and engineering and work with parents and teachers to inspire today's students to become tomorrow's science, technology, engineering, and math (STEM) innovators. (\$50,000)
- Citywide Tree Trimming
 - Increase shade tree trimming, which will begin to restore the pruning cycle recommended to be done every seven years. (\$400,000)
- Tree Warden
 - Restoration of this position to assist in enforcing permit landscaping provisions. (~\$70,000)

Operational Needs:

- Civil Service Hiring Improvements
 - Two Associate Personnel Analyst positions. The first position would provide assistance to the Senior Personnel Analyst, and the second position would be assigned to the liaison section and be primarily involved in rolling out the NEOGOV Online Hiring Center. (\$162,509)

Attachment C

- Open Data
 - Hiring of an Open Data Manager to support the Chief Data Officer in implementing Open Data Policy goals. (\$120,000)
- Department of Information Technology
 - Funding to address equipment needs to reinforce the City's cybersecurity protection. (\$200,000)
- Office of the IBA
 - Funding to engage an outside consultant on an as-needed basis, to augment staff research and analysis for certain docket items such as complex leases, fiscal analyses of ballot measures, environmental matters, specific economic studies, etc. (\$25,000)

City Commitments:

- Climate Action Plan
 - The Program Manager position has not yet been filled, and we encourage the City to make the hire quickly to move the Climate Action Plan forward.
- Arts & Culture
 - Penny for the Arts: Investing in the arts provides a tangible return on investment and, despite the creation of a Five-Year Blueprint, the Penny for the Arts program is still largely underfunded. By doubling the current FY16 allocation (\$2.8 million), the City will move incrementally closer to reaching the 2020 funding goal. (\$5.6 million)
 - Film Commission: Restart the San Diego Film Commission. (\$100,000)

One Time Costs:

Infrastructure:

- Streetlights
 - Install roughly 100 streetlights citywide, as prioritized in the Street Division streetlight unfunded needs list, including critical areas with higher pedestrian activity such as schools, parks, community centers, business corridors, and transit stations. (\$1.0 million)

Operational Needs:

- Charter Review Committee
 - Outside attorney/consultant to provide support, advise the Committee, and assist in preparing language for ballot measures. (~\$200,000)
- Park and Recreation Condition Assessment
 - Accelerate full funding in order to complete the condition assessment in two years, as opposed to five. (\$1.5 million)
- City Actuary
 - Engage with an outside actuarial consultant on an as-needed basis to alleviate the need to rely on SDCERS actuarial services. (\$250,000)

Thank you for your consideration of these budget priorities and options.



M E M O R A N D U M

DATE: January 16, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf- Council District 2
SUBJECT: Budget Suggestions for FY 2016

Below is a list of Council District 2 priorities that I would like to see included in the upcoming budget discussions. This list is not in a ranked order.

1. ***Continue to Boost Police Department Retention and Recruitment:*** Public safety should always be a high priority for the City. According to the recently released salary study, San Diego Police Officers make less than their counterparts in nearby jurisdictions, which entices our officers to leave for other departments. The salary disparity also makes it more difficult to attract new recruits to the department. It is important to continue to find funds to compensate our officers appropriately to help with retention and recruitment issues.
2. ***De Anza Harbor Resort Master Plan Update:*** De Anza Harbor Resort is a regional asset and public park that should be enjoyed by all San Diegans. Now that a timeline is in place to return the parkland back to the City, it is important that we start the planning process to prevent delaying the return of this asset to the citizens of San Diego. We need to ensure access to one of our greatest amenities for future park space and use. Funding for early phases of updating the master plan should be considered in this budget cycle.
3. ***Implement Additional Fast Response Units for San Diego Fire-Rescue Department:*** Given the success of the Fast Response Units during the pilot program that was funded this fiscal year, I would like funding for this program to continue, and possibly expand to add additional Fast Response Units throughout the city to improve response times.
4. ***Implementation of Penny for the Arts:*** The City Charter specifically identifies supporting arts & culture as a core City service. This service is funded by TOT revenues, which have been steadily improving over the past few years. However, the percentage of arts and culture funding remains well below what it was in 2002, which was the target year in the Penny for the Arts Plan approved by Council. Investing in arts & culture is a revenue generator that investment yields a significant return – because arts & culture tourism generates TOT, sales tax, and more. The return on our

Attachment C

investment in the arts is how we fund public safety, infrastructure, and neighborhood services. If San Diego doesn't offer these options to our tourists, they will travel elsewhere. Cultural tourists stay twice as long and spend twice as much as an average tourist. They should be doing that here, not in LA or San Francisco. The plan approved by Council calls for a significant increase in spending this year. We would strongly urge the Council and Mayor to implement the plan that was approved by Council.

5. ***Funding for Street Paving and Repairs:*** In order to maintain the City's infrastructure, it is important to fund one of our most valuable assets – our streets. In order to tackle our backlog of street repairs, we need to fund repair and maintenance of all our city streets.
6. ***Ocean Beach Lifeguard Station:*** The five year lifeguard plan presented to the Public Safety and Livable Neighborhoods Committee on February 26, 2014 mentioned the need for a new Ocean Beach lifeguard station because the current facility is insufficient to adequately meet the personnel, operational, and equipment storage needs of the area and needs to be replaced. Our local beaches attract hundreds of thousands of visitors every year. It is important to ensure that those who use our beaches are safe, and that we have adequate facilities for the men and women protecting beachgoers.
7. ***Ocean Beach Library Expansion:*** San Diego's libraries assist residents by providing educational materials for continued learning, provide tools for job searches, and help increase literacy. The Ocean Beach library was originally built in 1927 when the community was much smaller than it is today. Ocean Beach has grown dramatically and the current library size doesn't meet the needs of the community. Years ago the City purchased land to facilitate a library expansion, but the building project still lacks the necessary construction funding. It is important that we fully fund the expansion of the Ocean Beach library.



**OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: January 16, 2015

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Todd Gloria, Third Council District *Todd Gloria*

SUBJECT: Council District Three Budget Priorities for Fiscal Year 2016

The following are my priorities for the FY 2016 City budget. These budget priorities are in line with my policy priorities established for the coming year, which continue to champion public safety, neighborhood services, infrastructure, job creation/economic development, and the environment.

The FY 2016-FY 2020 Five-Year Financial Outlook projects a baseline General Fund surplus of \$58.5 million, and additional revenue and cost savings opportunities are identified in this memorandum. The proposals below aim to utilize these funds to address the most critical needs of our community with the goal of making the San Diego a healthier place to live and work. These priorities are based on significant community input.

FY 2016 BUDGET PRIORITIES

Public Safety

- **Police Officer Retention:** Police retention is the most significant short-term challenge facing San Diego, and our first priority must always be the safety of our citizens. We must do all within our power to ensure the dedicated men and women of the San Diego Police Department are compensated at a level that reflects their hard work and retains their experience for the protection of our neighborhoods. I support a budget that prioritizes pay increases for our police officers and makes progress toward the targets identified in the Police Department's Five-Year Plan (FY 2014-FY 2018). Accountability is equally a priority for the department, and I would like to see department reforms this year include enhanced oversight and mandatory reporting guidelines. Finally, once the department is stabilized, it is my hope that we can focus efforts on community oriented policing to ensure that our law enforcement is building ties and working closely with our citizens and neighborhood groups.

Neighborhood Services

- **Ending Homelessness:** Last year, I proposed the reallocation of our limited General Fund resources to results-oriented homeless programs and services proven to move

Attachment C

Page 2

Independent Budget Analyst Andrea Tevlin

CD3 Budget Priorities for Fiscal Year 2016

January 16, 2015

people off the streets and into permanent supportive housing. This \$1.9 million spending plan was adopted in the FY 2015 Budget. In 2015, I will monitor and report on the efficacy of these programs and continue to build relationships between service providers, government, businesses, philanthropists, and the public to leverage additional resources to achieve our goal of ending homelessness in San Diego. In order to effectuate further progress, we must continue to allocate at a minimum the same level of General Funds for homeless programs in FY 2016 (\$1.9 million), and any one-time expenditures from the FY 2015 homeless services budget should continue to be reinvested toward effective solutions.

- **Increased Recreation Center Hours:** Parks and recreation centers are critical to the character of our neighborhoods and create numerous educational and wellness benefits for the community. The programming at these City facilities promotes healthy lifestyles, deters crime, and helps our youth develop into contributing members of our communities. For these reasons, I propose increasing operating hours at the City's recreation centers in the FY 2016 Budget. The addition of 16 new assistant directors valued at \$685,340 would allow for a five hour weekly increase in operating hours at each new director's center.
- **Increased Library Hours:** I continue to advocate for libraries and the transformational value they bring to our communities. I was pleased with the increase in library hours included in this year's budget. However, we must do more to fully restore this critical service to 2002 levels, when branches were open an average of 54 hours per week, and to ensure that after years of waiting and significant public and private investment the public has greater access to all the new Central Library has to offer. I request the addition of \$2.3 million in the FY 2016 Budget to allow all branch libraries to operate full eight and a half hour service days on Saturdays and to expand Central Library hours by two on both Fridays and Saturdays. This would result in an increase from 48 to 51 hours weekly at each branch library, and from 54 to 58 hours weekly at the Central Library. An additional 73 hours per week in our library system would greatly benefit working families and all San Diegans who are otherwise challenged to visit the library on weekends due to currently abbreviated hours.
- **Balboa Park Maintenance:** In order to ensure that Balboa Park is maintained in a manner befitting of its status as our City's crown jewel, I request that funding be provided for an additional Equipment Technician I at a fully loaded cost of \$77,194 per year. This position will help to protect the health of Balboa Park's botanical collection through the efficient and effective use of limited water resources.

Infrastructure

- **TransNet CIP Program Spending:** As Chair of the SANDAG Transportation Committee, I have significant concerns that a \$46 million balance in unencumbered TransNet funds is projected in the City's budget at year-end. With the City's infrastructure needs estimated at more than \$2 billion, it is appalling that these critical transportation improvement dollars are sitting idle in an account rather than being spent on performing much needed repairs, restoring existing roadways, and constructing assets within the public right-of-way. As the Chair of the City Council's Budget & Government Efficiency Committee, I will schedule hearings to draw attention to this matter throughout 2015, with the goal of quickly spending down the existing bubble on high priority projects throughout the City, and exploring a management strategy to do a better job of spending these funds moving forward to address the most pressing transportation problems.

- **Comprehensive Infrastructure Investment Strategy:** I continue to have serious concerns with the lack of a comprehensive long-term solution to this multi-billion dollar infrastructure problem that is the biggest long-term challenge facing us. To remain economically competitive, we must work together to develop a sustainable plan for how we will pay for the Citywide infrastructure upgrades. While I remain supportive of full implementation of Enhanced Option B, lease revenue bonds are not a sustainable solution and it is critical that we explore alternative revenues. Steps must be taken to identify a robust expenditure plan and pursue a potential bond option on the ballot in 2016.
- **Park Condition Assessment Funding:** The City's condition assessments now underway will provide thorough and cost-effective analyses of sidewalks, public facilities and other infrastructure conditions, assist in prioritizing projects, and help us to develop a funding plan for all infrastructure needs. I support the continued allocation of one-time resources to perform condition assessments but would like to see more timely completion of these important studies. In particular, I request accelerated funding for the Park Condition Assessment in order to complete this study in two years rather than the five-year timeline included in the Mayor's FY 2016-FY 2020 Five-Year Financial Outlook. The Park Condition Assessment is a critical tool to identify needs and begin to address issues of park deprivation Citywide. Depending on how the work can best be accomplished, accelerated funding would require \$750,000 each year for two years, or \$500,000 each year for three years, beginning in FY 2016.
- **Pacific Breezes Community Park:** This project constructs a long overdue community park in Ocean View Hills in District Eight that includes lighted softball fields, playground areas, a comfort station, concession stand, storage, off-street parking, turf areas, picnic shelters, benches, a drinking fountain and storm water detention areas. This project is shovel ready and it is my hope that the FY 2016 Budget will include a meaningful level of funding to begin construction.
- **Ward Canyon Neighborhood Park:** This project is the top priority for the Normal Heights community and has an approved General Development Plan (GDP) Amendment. Total costs for Phase I of the project is are estimated at \$3.9 million and include a community garden, dog park, parking and associated realignment of the Interstate 5 off/on ramp. I request the addition of \$1.2 million in the FY 2016 Budget to design Phase I of this project (estimated at 30% of total project costs) and take steps forward to realize this long awaited and significant community asset.
- Please refer to my Infrastructure Committee Priority Memo, issued on January 16th, 2015, for a list of my **District 3 Capital Improvement Program (CIP) project priorities.**

Job Creation/Economic Development

- **Small Business Assistance:** Supporting small businesses and good employers that provide fair wages are critical to stimulating economic development and making San Diego a better place to live and work. I would be supportive of new and creative programs that empower small businesses in 2015. Additionally, I propose the following measures be considered in the development of the FY 2016 Budget:
 - I have requested that the Economic Development & Intergovernmental Relations (ED&IR) Committee explore expanding the Storefront Improvement Program, either by increasing the program budget or increasing the percentage of an overall

Attachment C

Page 4

Independent Budget Analyst Andrea Tevlin

CD3 Budget Priorities for Fiscal Year 2016

January 16, 2015

storefront improvement that a grant can address. Appropriate funding needs should be considered for the FY 2016 Budget.

- I have also suggested the ED&IR Committee explore creating a revolving loan fund for assessment districts other than Maintenance Assessment Districts (MADs) or opening up the existing MADs Revolving Loan Fund to other assessment districts with the goal of helping to improve business districts and making the San Diego business climate more competitive. Funding needs should be considered in the FY 2016 Budget.
 - Future economic incentive packages, such as were approved for Illumina and the breweries, should be focused on supporting small businesses moving forward.
 - The Development Services Department should prioritize filling the currently vacant Small Business Liaison position, which provides an important resource to the Business Improvement Districts (BIDs) and the small business community.
- **Community Parking District Program:** It is unacceptable that the City and its contractors have nearly \$18 million available for parking and mobility solutions and are not using it. It is past time to change this situation for the sake of San Diego's parking impacted neighborhoods and the residents and businesses in them. A second Community Parking District Program Manager position estimated at \$157,474 will aid in the administration of this program and help relieve delays in project implementation and the existing build up of unspent revenues. This position should be cost recoverable through funding from district revenues.
 - **Living Wage Enforcement:** The Living Wage Ordinance (LWO) advances the San Diego economy by ensuring local jobs pay enough to keep workers and their families out of poverty. Since inception, the LWO Program has not been adequately staffed, and improved code enforcement is necessary to ensure contractor education and compliance. The FY 2016 Budget should include 1.0 additional Senior Management Analyst for the LWO Program at a fully loaded cost of approximately \$125,000. The focus of this position will be to increase the number of compliance reviews conducted on contractors and enhance outreach efforts to both contractors and workers. Some cost recovery may be achieved through assessment and collection of fines for violations. However, such monies must be deposited in the General Fund and cannot provide direct support for LWO Program staffing.

Environment

- **Climate Action Plan:** As a new member of the Environment Committee, I look forward to overseeing the implementation of San Diego's Climate Action Plan, which is based largely on the plan I authored when I served as Interim Mayor. As such, I strongly advocate for necessary funding of the Community Choice Aggregation (CCA) Phase 2 feasibility study. Additionally, it is my understanding that the Sustainability Program Manager position funded in last year's budget remains vacant. This position should be filled immediately and will be necessary in the coming years to steer this initiative forward and track our success.

Revenues

- **Real Estate Assets Vacant City Inventory:** This year, I will request a review and status update of vacant City assets at the Budget & Government Efficiency Committee to examine opportunities for new revenues from the sale or lease of facilities that are no longer of value to the City.

- **FY 2016 User Fee Updates:** A three-year comprehensive FY 2016 user fee study is underway to look at fees charged for use of certain City facilities, programs and services. I expect to docket this study at the Budget & Government Efficiency Committee in the first quarter of 2015 in time for the development of the FY 2016 Budget. Potential revenues from any user fee increases are not included in the FY 2016-FY 2020 Five-Year Financial Outlook.
- As indicated in my 2014 Budget & Government Efficiency Committee Year-End Report, the Committee will also focus on **improving critical City functions and examining outside agency budgets** in 2015. This will include oversight of long- and short-term process improvements and deeper dives into departmental and agency budgets, administrative regulations and policies to identify efficiencies and cost savings.
- Additional savings opportunities identified in your office's review of the FY 2016-FY 2020 Five-Year Financial Outlook include the following:
 - General Fund Departments have been asked to submit **operational efficiency reductions totaling 3%** (1.5% for Public Safety) for the FY 2016 Budget;
 - Results of the **"San Diego Works"** efficiency savings program are still under review; and
 - Potential savings from future **managed competitions** should be considered.
- It should be noted that the **Huron Competitive Initiatives Analysis Report**, which was funded at my request as part of my plan to reorganize City government when serving as Interim Mayor, identified 24 strategy, process and employee relations options to improve the managed competition program in order to ensure cost savings and efficiencies are realized through this process.

Thank you for your guidance in consolidating our priorities, which will help to ensure an effective and informed budget development process. As Chair of the Budget & Government Efficiency Committee for the fifth consecutive year, I will continue to focus on promoting collaboration, transparency and public participation in the budget development process, and increase our efforts to examine departments and programs for greater efficiency and innovation in the coming year. I look forward to working with you, the Council, the Mayor, and our citizens to deliver a balanced and responsible budget for Fiscal Year 2016.

TG/jl



CITY OF SAN DIEGO

COUNCILMEMBER MYRTLE COLE, DISTRICT FOUR

COUNCILMEMBER DAVID ALVAREZ, DISTRICT EIGHT

COUNCIL PRESIDENT PRO TEM MARTI EMERALD, DISTRICT NINE

JOINT BUDGET MEMORANDUM

DATE: January 16, 2015

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Myrtle Cole *Myrtle Cole*

Councilmember David Alvarez *David Alvarez*

Council President Pro Tem Marti Emerald *Marti Emerald*

SUBJECT: Fiscal Year 2015 Mid-Year and Fiscal Year 2016 Proposed Budget Priorities

Our offices are pleased to collaborate on a joint budget proposal that has a primary focus of prioritizing the needs of neighborhoods South of Interstate 8, which have historically been underserved. Such prioritized investment into these neighborhoods will ensure that every community is on a level playing field and has the essential resources such as adequate fire-rescue, police services, streets that are paved and also well lit by streetlights, safe sidewalks, libraries, parks and many more services. For far too long, the City budget has not reflected equity to all areas of San Diego. Our priorities aim to put an end to that and focus on building a San Diego that we can all be proud of.

The following are our priorities for funding in the Fiscal Year 2015 Mid-Year and 2016 Budget:

Public Safety

- Police Recruitment and Retention: Public Safety remains our highest budget priority. Nearly 300 officers hired since 2005 have left the department for other agencies at great expense to San Diego taxpayers. The City must prioritize the recruitment and

retention of police officers. Of the utmost importance is making the San Diego Police Department's salary and benefits comparable with other law enforcement agencies, which means that the City must act now to execute a fair and competitive labor agreement.

- Community Oriented Policing: The recent events in Ferguson, Mo. and other parts of our nation have brought new focus on the need to improve law enforcement's interaction with the public it serves. In San Diego, Community Oriented Policing efforts have proven to be effective. It is imperative that we continue to invest resources to expand the program to continue to build the trust and relationship between our residents and police officers. The crime prevention measures, problem-solving, community engagement, and community partnerships that result from Community Oriented Policing must be prioritized. We request that additional Community Relations Officers be identified as the Police Department continues to rebuild.
- Implementation of PD Five Year Plan: Civilian Positions and Equipment Replacement: The City must continue to implement the Police Department's Five Year Plan. There is cost benefit in restoring civilian positions. The elimination of these critical positions over the years has resulted in slower police non-emergency response times, additional overtime costs, decreased revenues from permit and fee collections, case backlogs and other impacts. The restoration of civilian staff will allow existing sworn officers to return to patrol duties. We ask that the addition of positions within the Communications/Dispatch Division be prioritized. There is currently a shortage of positions, resulting in mandatory overtime.

Additionally, according to the Plan, the existing trailer that houses Traffic/Special Events, adjacent to Eastern Division, must be replaced with a new 20,000 square foot trailer. The existing trailer has been at the current site for approximately fifteen years, is in severe disrepair, and affects working conditions and staff morale. The trailer houses over 300 men and women of the Police Department and includes Traffic Investigation, Motors, Parking Enforcement, Special Events, Traffic Controllers and RSVP volunteers. The approximate cost is \$700,000.

- Skyline Hills Fire Station (FS 51): Identifying ways to improve emergency response times, specifically in our communities south of Interstate 8, is one of the most critical public safety issues facing the City of San Diego. In 2011, the City was presented with the Fire Service Standards of Response Coverage Deployment Study (Citygate Report). The Citygate Report identified risks, reviewed existing deployment models, and identified additional fire station and staffing infrastructure, among other issues. Critical sites were identified to improve service and address delayed emergency response times. The top five are Home Avenue, Paradise Hills, College, Skyline, and Encanto. The FY16 budget must include full funding for the construction of a permanent station on Skyline Drive. The Skyline Drive location is unique among the five sites because the City has already acquired the land and the operational/staffing costs have been included in the FY15 budget. Cash funding will allow for more rapid

Attachment C

procurement/delivery methods (i.e. Design-Build). The approximate construction cost is \$12 million.

- Home Avenue Fire Station: The City must prioritize the identification and acquisition of land for a much-needed fire station on Home Avenue. In addition, the design of this fire station must be completed in FY16. We request that \$900,000 be budgeted for this phase of the project.
- Encanto Fire Station: A cost-effective and efficient approach to implementing additional Citygate recommendations is to convert the existing Encanto Fast Response Squad (FRS 55) into a full service fire station (FS/Engine 55). The call volume and severity of incidents in the Encanto neighborhoods warrant the permanent addition of additional fire-rescue resources. This would require minimal facility improvements in order to accommodate a fire engine. Additionally, as a result, the Fast Response Squad pilot program may be relocated into other neighborhoods that warrant the model based on historic call volumes (i.e. San Pasqual Valley). This approach would result in a new Encanto fire station at an expense of \$2.2 million.
- Neighborhood Code Compliance: The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal laws relating to land use, zoning, housing, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. For too long, the staffing levels in the Division have been dismal and enforcement priorities have been adjusted downward to keep pace. We request that the resource capacity of the department be analyzed and considered for additional funding.

Infrastructure

While the Mayor has committed to dedicating at least half of new revenue growth to infrastructure, far more is needed to truly make a dent on our backlog. We agree that “if the City is to fully maintain its infrastructure, ensure compliance with state and federal regulations, and provide continued and increased services to the citizens of San Diego, additional revenue sources will be necessary”. We look forward to working with you to explore new revenue sources.

The City must make infrastructure improvements and maintenance a higher priority going forward, particularly in areas of the city which have historically been underserved. We seek to achieve equity for the neighborhoods we represent, which means targeted infrastructure investments are needed to address the substandard conditions which have presented roadblocks to true economic and social opportunities. The following focused investments into many of our low-income urban neighborhoods will not only address the visual conditions, they will create jobs, promote economic growth, foster environmental sustainability and meaningfully address pressing community needs.

- Streetlights: \$1 million to install approximately 100 streetlights citywide in areas with the most urgent public safety needs for additional streetlights, as identified in the Street Division streetlight unfunded needs list. Installation priorities include area with high pedestrian activity, including parks, community centers, schools, business corridors, and transit stations. \$200,000 of the total amount should be used to install street lighting to city standards throughout the Greater Logan Heights neighborhood. Street lighting can be an important tool in combating crime, as well as increasing safety for motorists, cyclists, and pedestrians. Considerable savings in reducing the backlog can be achieved by locating new lighting fixtures on existing poles, where available.
- Accelerate Citywide Park and Recreation Condition Assessment: \$1.5 million to provide full funding to complete the condition assessment in two years rather than five. The City must complete this assessment in order to direct invest in under-resourced public parks and help to address system-wide needs for park equity throughout our city's neighborhoods.
- Council District Four Sidewalks: \$5 million to address critical pedestrian/public safety needs in Council District Four. Sidewalks must be installed on Market Street between Pitta Street and the Malcolm X library. The current condition puts children as well as their parents at risk. Citizens should not have to walk in the street or on dirt to access a public facility. Additionally, funding is needed to complete the long-awaited Martin Luther King Jr. Promenade pedestrian improvements and to install missing sidewalks in the Paradise Hills Community as recommended by its official Community Planning Group.
- Pacific Breezes Neighborhood Park: \$5.5 million to complete funding to construct a 15 acre community park in Ocean View Hills that includes lighted softball fields, playground areas, comfort station, concession stand, storage, off-street parking, turf areas, picnic shelters, benches, drinking fountain and storm water detention areas. The project is permit-ready. Construction documents are complete and ready to go to bid.
- Tubman Charter School Joint Use Park, CIP S-13000: \$2.7 million to build a new neighborhood park on an approximately 1.72 acre site shared with the San Diego City School District at 6880 Mohawk Street in the College Area community. This park is in a community that is severely park deficient. The park would potentially provide play fields, and other active areas, and landscaping. A General Development Plan of the park has been completed.
- Pedestrian and Cycling Safety Upgrades: Every day on average, three people are hit by a car while walking or biking the streets of the City of San Diego. Less than two weeks into the new year, two pedestrians have already been killed in traffic collisions. These incidents are preventable and safer street design is one of the key ingredients for success. \$3.8 million (as estimate based on unit costs from the 2013 Pedestrian Master Plan and 2013 Bicycle Master Plan) to implement biking and walking safety improvements in several key corridors identified by SANDAG as among the five corridors

Attachment C

representing 19% of pedestrian crashes that have occurred over the last 15 years. The focus is on Market Street from 31st Street to I-805 including at least \$915,000 to support curb extensions, high visibility crosswalks, countdown signals, EVPE, road and lane diets, and cycle tracks; Euclid Avenue from Hilltop to Imperial including at least \$1.1 million to support curb extensions, high visibility crosswalks, countdown signals, road and lane diets, and cycle tracks, ADA compliant curb ramps, and Class II bike lanes; and El Cajon Boulevard from 35th Street to 43rd Street including at least \$1.7 million for curb extensions, high visibility crosswalks, countdown signals, pedestrian refuge, and restricted right turn on reds. Curb ramp installation projects surrounding undergrounding activities are also critically needed (including sidewalk and streetscape resurfacing) along 24th Street (G to Imperial) and K Street (19th to 30th Streets).

Operational Needs

While Public Safety and Infrastructure needs remain the twin areas of focus for our districts, there are significant citywide operational needs that should be accounted for in the FY15 Mid-Year and FY16 budget. The priorities listed below will benefit all City residents, and many of them have particular impact for the communities we serve.

- Restore Recreation Center hours: \$2.3 million to provide for the addition of five hours of operation at every recreation center. No citywide core operational hours have been added since FY12, when hours increased from 40 hours per week to 45 hours per week. The addition of weekly hours to each recreation center would require the addition of 53 Assistant Recreation Center Directors in order to add 5 hours per week for all the recreation centers throughout the City. There are numerous community benefits created by parks and recreation centers. They make communities desirable places to live, work, play, and visit, thereby contributing to the ongoing economic vitality of communities throughout our country. The programming promotes healthy lifestyles, deters crime, and helps our youth develop into contributing members of our communities.
- Restore 6-to-6 Program: Initiate conversations and negotiations to reinstate the 6-to-6 program at all City schools. In FY04, the City invested \$5 million as part of a San Diego Unified School District program.
- Additional IT auditor position: \$129,300 to focus exclusively on auditing the City's IT systems. This is an area that is not covered on a consistent basis, and where the City could face great risks and vulnerabilities.
- IBA Consultant Contract: \$25,000 to engage consultant expertise on an as-needed basis throughout the year, in order to augment staff research and analysis, for certain docket items e.g. complex leases, fiscal analyses of ballot measures, environmental matters, specific economic studies.

- City Actuary: \$250,000 to reinstate an as-needed outside contract to alleviate the reliance on SDCERS for researching actuarial issues.
- City Council Meeting Support: \$5,000 increase to the City Council “Meetings” budget to support regulatory requirements to maintain compliance with ADA needs for access to Council and Council Meetings by the public or dignitaries that may have special needs. This increase will also support other mitigation measures for translation services and special off-site meeting needs like enhanced security.
- Purchasing and Contracting: It is the City’s policy to encourage greater availability, capacity development, and contract participation by Small Local Business Enterprises (SLBEs) in City contracts. This policy is, in part, intended to further the City’s compelling interest to stimulate economic development through the support and empowerment of the local community. Many studies have shown that money spent in local business stays in the community. For every \$100 spent at a locally-owned business, \$45-\$68 goes back into the community and our tax base. We must ensure that adequate resources and staffing levels are in place to ensure that the City is adequately promoting equal opportunity for all segments of the contracting community.

On November 14, 2014 Mayor Faulconer released his Five-Year Financial Outlook for FY 2016-2020. A surplus of \$58.5 million is projected in FY16. In addition, on January 9, 2015, the SDCERS Board took action which results in an additional \$6.2 million savings for FY16 (\$4.5 million of which is General Fund).

We understand there are competing priorities for the FY15 Mid-Year and FY16 budget. This memo reflects our top priorities and will serve as the basis for our support of the upcoming budget. The developments and operations we have laid out above are critical to providing equity in a budget process that has too often neglected our communities. In addition to the South of Interstate-8 combined priorities listed above, we have also included district-specific projects as Attachment A to this memorandum. As we enter a strong period of growth for our city, we are pleased to have the resources to bring each of these projects to fruition.

Attachment C

Attachment A

The following projects are district-specific investments which are critically important to the health and well-being of our residents. Many of these projects are eligible for additional or alternative funding streams such as General Fund, Regional Park Improvement Funds, TransNet, DIF, CDBG, ADA/Capital Outlay or grant funding.

District 4:

- Rolando Joint Use Facility: \$280,000 to initiate the design and construction of a much-anticipated joint-use facility at Rolando Elementary School.
- Bay Terraces Community Park: \$200,000 to reinstate design and construction of the Community/Senior Center.
- Valencia Park (La Paz Mini-Park): (no new fiscal impact). \$734,000 has been identified. We request timely completion of the design and permitting of this new mini-park.
- Chollas Lake Park Playground Improvements: \$750,000 (in FY16 CDBG) is requested to complete this \$1.7 million project.
- Tot Lot enhancements and ADA upgrades at the following neighborhood parks: (costs TBD)
 - Keiller Neighborhood Park
 - Boone Neighborhood Park
 - Lomita Neighborhood Park
 - Skyline Hills Recreation Center
 - Emerald Hills Neighborhood Park

District 8:

- Grant Hill Park: \$500,000 to address years of deferred maintenance and erosion, including a retaining wall and landscape, benches, and barbecue pits.
- Island Park: \$200,000 to bring the park into ADA compliance, as well as leveling the ground in preparation for a tot lot.
- Clay Park: \$100,000 for a pocket park in a residential area to provide benches, barbecue grills, night lighting, synthetic grass and playground equipment.
- Sherman Heights Community Center: \$70,000 to provide playground equipment for the only community center in the northern part of District 8. The Center once had playground equipment but the pieces are missing, have been removed, or lack repairs.
- Barrio Logan Park Ranger: \$70,000 (annually) to assist with issues in Chicano Park and other community parks in the northern part of District Eight. Issues include indicting

drug use, graffiti, and transients. The parks were meant to serve younger children, but have become unsafe areas.


District 9:

- Grounds Maintenance Worker 2: \$70,600 (annually) for City Heights area parks.
- Park at Chollas Parkway: \$250,000 for a General Development Plan to design a community park and open space network that utilizes the existing Chollas Parkway right-of-way from 54th Street on the west to University Avenue on the east. The little used parkway would be closed and vacated, allowing for a new (approximately 11-acre) neighborhood recreation and open space park located in its place. Opportunities exist for a mixture of active and passive park uses. The open space lands would be part of a habitat restoration effort consistent with the goals of the Chollas Creek Enhancement Program. The area is currently undergoing a Community Plan Amendment and environmental review. Phased construction could potentially be funded from Development Impact Fees and other sources beginning in FY17.
- Relocation of Electrical Boxes on Meade Avenue, CIP B14048: \$91,000 to complete the design and engineering and relocate three utility boxes (with traffic signal controls) in the public Right-of-Way on Meade Avenue, between 43rd and Fairmont, adjacent to the new Copley-Price YMCA. The new YMCA is expected to generate additional pedestrian and bicycle traffic in this community where a large percentage of the population, including children, the elderly, and the disabled, do not have access to private transportation. The sidewalk improvements generated by the YMCA project should be completed by moving these city-owned utility boxes from the middle of the sidewalk, where they could block pedestrian access and attract graffiti.
- Flashing Crosswalk at Adams Avenue and Kensington Drive: \$60,000 to install a flashing crosswalk using in-pavement flashers and flashing signs to improve pedestrian safety. There is a thriving business community at this location that attracts customers and visitors from and outside the neighborhood. The lack of a crosswalk has made it dangerous and challenging for pedestrians to cross Adams. Ave., particularly at night. The installation of a flashing crosswalk would improve the safety of pedestrians by warning oncoming traffic of people crossing.



City of San Diego
MARK KERSEY
CITY COUNCILMAN, FIFTH DISTRICT

MEMORANDUM

DATE: January 16, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilman Mark Kersey 
RE: Fiscal Year 2016 Budget Priorities

This is in response to Budget and Government Efficiency Committee Chair Todd Gloria's January 5, 2015 memorandum requesting Councilmember input in the development of the Fiscal Year 2016 Budget. As San Diego's trend of economic growth continues, restoring services to neighborhoods and addressing the infrastructure backlog to rebuild San Diego should be top priorities. I applaud Mayor Faulconer's commitment to dedicating 50% of new major revenues to infrastructure, and encourage a continued commitment to the multi-pronged approach of identifying needs while diligently chipping away at the backlog. To the extent that revenues are available, I respectfully put forward the following items, in no particular order, for consideration in the Fiscal Year 2016 Budget.

Rebuild San Diego through Neighborhood Investment. (\$5,427,000) The City of San Diego faces over \$2 billion in deferred maintenance. While the Council is making progress through historic monetary investment and the development of the City's first-ever Multi-Year Capital Improvement Plan, it will take the continued diligence of the Council to make our neighborhoods whole.

- **Continue the Condition Assessment Program.** (\$1,300,000) In order to fully understand the complexity of the infrastructure problem and gauge progress, the City should continue the condition assessment program. Allocating funds for facility and Park and Recreation asset condition assessments reflects good faith on the City's part to rebuild San Diego.
- **Improve Traffic Signal Optimization.** Traffic congestion is an issue that affects all districts. Every day, San Diegans are frustrated with traffic that results in less time with their families, and high gas consumption. To help residents and gain efficiency in

commutes, I recommend the City invest in advancing traffic signal optimizations along main corridors, particularly roads that connect to freeway ramps.

- **Safe Routes to Schools in Rancho Bernardo.** (\$50,000) Everyday, students walk along Paseo Lucido to and from Rancho Bernardo High School and Bernardo Heights Middle School and their homes. With no street lights along the path, walking to or from school in the dark can be dangerous for children. I thank the Council for supporting this priority and including street light design funding in a previous budget. The balance of project funding is requested to complete construction of this shovel-ready project.
- **Rue Chantemar Storm Drain Replacement Project.** (\$877,000) Highlighted in a Voice of San Diego article (“Where the City Crumbles in Scripps Ranch”), the corroded storm drain and resulting cliff is hazardous to children who play in the adjacent open space and is a looming liability. The project is in the design process, but still lacks funds for construction. Funding the repair of this project can prevent future injuries or additional damage to property.
- **ADA Compliance at Rolling Hills Park and Jerabek Neighborhood Parks.** (\$1,000,000) Jerabek Neighborhood Park and Rolling Hills Park are two of the most utilized parks in District Five. Play equipment is aging, and with replacement parts sparsely available, full replacement will be needed soon. However, in order to continue to provide a safe play environment for our children, parks must be brought up to current Americans with Disabilities Act (ADA) standards. Historically, the Capital Outlay Fund has financed ADA projects. A portion of the recent SDDPC property dissolution revenues which were placed in the Capital Outlay Fund can be used for ADA compliance to make our parks safe and accessible to all residents.
- **Carmel Mountain Ranch / Sabre Springs Dog Park.** (\$200,000) The Carmel Mountain Ranch / Sabre Springs community is vibrant community with active families that make substantial use of the community’s parks. With no neighborhood dog park, fenced-in ball fields have increasingly become unofficial off-leash dog parks. Sabre Springs Park has a 0.4 acre area to the south of the fenced-in ball field that the community has identified as a potential dog park site. Funds are requested for a feasibility study and preliminary design.
- **Restore Transportation in the San Pasqual Valley.** (\$2,000,000) The San Pasqual Valley is home to the City’s last remaining dairy farm, a highly-used hiking trail system, and the San Diego Zoo Safari Park. Ysabel Creek Road is the main thoroughfare between Bandy Canyon Road, where farmers package their products, to San Pasqual Valley Road, where the Zoo Safari Park and the Archaeological Society are located. However, severe storms have moved much of the asphalt off the path, leaving the road dangerous and inconsistent with the City’s Street Design Manual. In order to avoid road hazards, people have been observed driving off the loosely-defined path onto the watershed property, potentially affecting water quality. Additionally, insufficient access is detrimental for local farmers who lease property in the valley. I request funding for an engineering analysis to determine options for restoring Ysabel Creek Road, and development of a CIP to begin restoring transportation access to the community.

Continue Addressing San Diego Police Department (SDPD) Recruitment and Retention Challenges. SDPD has seen substantial issues with recruitment and retention of officers. Every year, the City loses highly-experienced officers to retirement and other agencies. With staffing at historic lows per capita, it is imperative to increase officer compensation so the City can become a competitive recruiter, keep officers from leaving to other public agencies, and make San Diego an even safer place to live and work.

Increase Medical Aid Availability and Review Cross Staffing to Improve Fire-Rescue Response Times. (\$6,819,733) The San Diego Fire-Rescue Department responds to approximately 130,000 incidents annually. Because of the high demand for service and the city's deficit of needed fire stations, the Department's first due unit to medical calls and small fires only meets national standards 69% of the time. Minor adjustments to staffing models can improve efficiencies and relieve stress on the first responder system.

Cross-staffing is the practice of using a single crew to staff both a fire engine and a specialty unit vehicle. The City currently employs cross-staffing in the HazMat and Bomb Squad units, which are used as regional assets to respond to hazardous materials and suspicious device incidents. When a HazMat or Bomb Squad incident occurs, an engine that could otherwise be used to respond to a life or property emergency at Station 44 in Mira Mesa or Station 1 in Downtown sits unavailable for use. Dedicated HazMat and Bomb Squad units can relieve the undue strain on stations in other neighborhoods, including Scripps Ranch, Carmel Mountain Ranch, Rancho Peñasquitos, and East Village,

In Fiscal Year 2015, the City piloted a Fast Response Squad program in the Encanto area. This two-person squad has the ability to arrive on scene to do initial triage and determine if a full engine and ambulance are necessary. While initial reviews for the Fast Response Squad at the densely-populated community of Encanto shows a need for a full engine company, the rural community of San Pasqual would greatly benefit from a Fast Response Squad of a dedicated ambulance. With a majority of calls being medical aids at the San Diego Zoo Safari Park and minor car accidents that do not require a full engine company, and with the community left without medical mutual aid from neighboring Escondido, responders are called from Fire Station 33 in Rancho Bernardo. On a good day with no traffic, Engine 33 can get to the Zoo Safari Park in 15 minutes, far exceeding the national response time standards. While Engine 33 is out on a 30-minute minimum call to the San Pasqual Valley, Rancho Bernardo residents are left waiting for life-saving services from Carmel Mountain Ranch or Rancho Peñasquitos. Placing a Fast Response Squad or dedicated ambulance unit at the Zoo Safari Park can relieve the stress on the first responder system in northeastern San Diego and keep residents and visiting tourists safe while visiting the world-famous destination.

Increase Fire Safety throughout the Wildland-Urban Interface. (\$1,000,000) San Diego has approximately 500 linear miles of Wildland Urban Interface (WUI). The WUI, combined with the ongoing drought and regular Santa Ana winds, has resulted in a sustained fire season. The Fiscal Year 2015 Budget increased the annual allocation for brush management; however, funds only covered the increase in cost of service. Additional funding is requested for brush management along the WUI to reduce fire risk and protect our neighborhoods.

Strengthen the City's Operations through a Standing Council Charter Review Committee.

(\$100,000) In recent years, the Council has held substantial discussions regarding review of the City Charter, Municipal Code, and Council Policies to improve efficiencies and services, resolve conflicts between State, Federal, and local regulations, and provide the public with better access to their government. While the Council continues work on Municipal Code and Council Policy revisions through the temporary Charter Review Committee, a commitment to long-term oversight through a standing Charter Review Committee, along with funding for a Committee Consultant dedicated to ensuring community input is needed to ensure changes that reflect the demands of the people of San Diego.

Increase Government Transparency and Community Input through Open Data

Enhancements. (\$250,280) The Council's establishment of the Performance and Analytics Department in the Fiscal Year 2015 Budget was a great step forward for government transparency and accountability. An open, efficient, and accessible government is critical to gaining and maintaining the public's trust. With hundreds of data sets in the City in various formats, an Open Data Manager could support the efforts of the Chief Data Officer to implement the goals put forward in the Open Data Policy, including the interfacing with departments to gather information and working with the public to identify high value data sets to make available on the web portal. While the data sets will be accessible to all and public innovation will result in everyday helpful apps, a Civic Technology Coordinator can analyze internally-beneficial data sets to develop apps and technologies that will increase city process efficiencies.


Develop an Enhanced Citywide Strategic Plan. (\$125,140) Through the tireless work of the Mayor and Council, the City of San Diego has gone from "Enron by the Sea" to a nationwide model for fiscal reconstruction. As we continue the path of financial prudence, an updated strategic plan with performance measures that reflect the public's best interest are necessary to ensure taxpayers funds are used wisely. An additional Citywide Strategic Planner will accelerate the pace of updating strategic and tactical plans to help continue the City's reputation for fiscal responsibility.

Provide Dedicated Oversight of the San Dieguito River Valley Regional Open Space Park JPA Contract (\$80,000) The City of San Diego is currently negotiating a fifty year extension of the San Dieguito River Valley Regional Open Space Park ("Park"). If membership fees stay flat, the City will be investing \$12,700,000 to operate and maintain the Park over the 50 year term. An employee dedicated to contract fulfillment and trail maintenance standards review is critical to ensuring taxpayer funds are used consistent with intended uses while also protecting the underlying watershed.



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

MEMORANDUM

DATE: January 16, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Chris Cate 
SUBJECT: 2015 Budget Priority Memo

I appreciate the opportunity to share my budget priorities for 2015, I look forward to working collaboratively to address the City's most pressing issues and challenges.

Address the San Diego Police Department's Recruitment and Retention Challenge

In order for the San Diego Police Department (SDPD) to reach their sworn staffing goal of 2,128 officers by Fiscal Year 2018, as outlined in the Five-Year Plan, SDPD must hire more officers than it loses to attrition each year. On September 11, 2014, the Independent Budget Analyst (IBA) released a report on hiring and attrition trends in early FY 2015. As noted in the report, during the first two months of FY 2015, attrition was 60% over the rates assumed in the budget. The City should continue to explore compensation solutions in order to lower attrition rates and increase recruitment levels.

Prioritize Funding for the City's Infrastructure Backlog

The City's continued effort to address its deferred capital maintenance backlog should remain a top priority. Though the City took a key step forward through Enhanced Option B, its capacity to slow the current rate of infrastructure deterioration continues to be a challenge. The commitment of 50% of new major General Fund revenues to infrastructure improvements is imperative to addressing the estimated \$2 billion backlog. The City should continue its efforts to compile and complete the ongoing condition assessments in order to fully develop the 5-year infrastructure master plan, as well as maximize funding through additional streamlining reforms.

Expand the City's Efforts to End Homelessness

The City of San Diego has recently made significant improvements to provide enhanced critical services to the homeless. With the solicitation of bids for a permanent homeless shelter and the development of the Homeless Management Information System, the City continues to demonstrate its commitment to ending homelessness. However, this issue continues to be a major challenge for the City of San Diego. Many homeless individuals find themselves seeking shelter in the canyons of Council District 6. These transient camps present a myriad of problems

including illegal dumping and fire concerns. It is imperative that the City continue to identify funding and collaboration opportunities between the Parks and Recreation, San Diego Housing Commission and the San Diego Police Departments to connect homeless individuals with housing, medical and vocational services.

Complete Funding of Computer Aided Dispatch (CAD) System and Integration

As the City continues to lower response times and enhance its public safety operations, an updated Computer Aided Dispatch (CAD) system is essential. The current system does not meet industry standards and is difficult and costly to maintain. A new and modernized system would allow SDPD and Fire-Rescue to improve emergency response operations by providing the necessary tools for the efficient dispatching of 9-1-1 calls. Allocate sufficient funding to continue the complete upgrade of the CAD system.

Prioritize the Funding of Community Plan Updates

Community plan updates are critical to neighborhood identity and character while also providing certainty to San Diego's development process. Many of the City's plans have not been updated in decades and require much-needed funding to initiate. As the City looks towards supporting more affordable housing, transit-oriented development and improved mobility, community plan updates should be considered a strategic component of these efforts. To facilitate a maximized update process, the City should review the feasibility of partnering with students from local universities to collect data, conduct surveys and provide assistance to Planning staff.

Bolster the City's Open Data Operation

Open Data is an effective tool that will create a municipal government that is more transparent and accessible to the public. As the Chief Data Officer commences the collection and development of department data sets, the necessary FTE's to meet the program's goals and metrics should be seriously considered. The City should continue providing resources to the Department of Performance and Analytics to ensure the efficacy of this program.

Initiate the Development of a Smart "Zero-Base" Budgeting Pilot Program

In preparation for the new fiscal year, individual City departments use the current year's budget as a baseline for any variances in the upcoming year. Though mid-year budget adjustments are made to self-correct based upon trends and projections throughout the remaining budget year, variances still often exist within departments. Under the Smart "Zero-Base" Budgeting method, the department would commence with a zero-dollar baseline to evaluate all programs planned for the upcoming year and determine the costs necessary to support them. In an effort to develop a transparent, maximized and results-oriented budget process, the City should initiate a pilot Smart "Zero-Base" Budgeting program.

Expand the City's Traffic Signal Optimization Program

As San Diego's population continues to expand in dense neighborhoods, traffic congestion and commuting times will continue to be heavily impacted. Traversing through key transit corridors in Council District 6 has proven to be difficult, especially during peak hours. Through a public-private partnership with QUALCOMM, the City initiated a pilot traffic signal optimization program on Lusk Boulevard. An initial study has demonstrated a 9-21% reduction in travel time.

Attachment C

The City should continue to expand this program to other heavily-traveled arterials such as Mira Mesa Blvd and Balboa Avenue.

Fund the Tourism Marketing District Special Events Revolving Loan Fund

As the City looks forward to hosting Major League Baseball's All-Star Game in 2016, it is imperative to ensure San Diego taxpayers are protected. The City Council has authorized the waiving of up to \$1.5 million in fees for General Fund department services, including, but not limited to the Police, Fire-Rescue, Park and Recreation, and Special Events Departments. Given this event provides the City a unique platform to showcase San Diego to an international audience and new tourism markets, the Tourism Marketing District Special Events Revolving Loan Fund should fully reimburse the City's General Fund expenditures. This reimbursement can be accomplished over Fiscal Years 2016 and 2017.

Develop Hickman Youth Athletic Fields

The Hickman Youth Athletic Fields are an invaluable resource to the communities of Clairemont and Kearny Mesa. The facility provides fields for a wide variety of athletic activities, including soccer, softball and baseball for youth of all ages. As the General Development Plan makes its way through the approval process, the City should allocate the necessary funding for the completion of Phase I. This phase will include critical infrastructure improvements to the facility, including new roads, sidewalks and accessible pedestrian ramps.

Support the Expansion of the New Balboa Branch Library

The Balboa Branch Library in the community of Clairemont is a 5,000 square foot facility constructed in 1971. Currently, the library is lacking in a meeting room, computer lab, and adequate seating to provide the necessary services to the community. Since Clairemont has developed into one of San Diego's largest neighborhoods, a new and expanded library is crucial to this community's quality of life. In 2001, an initial schematic design was initiated, but not completed. The City should allocate the necessary funds to reopen this project, update the architect agreement, and complete the design.

Continue Funding and Execution of Mira Mesa Community Park Expansion

Mira Mesa continues to be one of San Diego's most diverse, vibrant and family-friendly neighborhoods. The need for enhanced youth athletic fields, an aquatic center, and a wheelchair-friendly plaza to serve the residents is imperative. While the park expansion has three phases, the FY 2016 budget should ensure the construction of Phase 1 begins. The design work for Phase 2 should also commence so there is a seamless transition toward completion.

CC:ic



City of San Diego
 Councilmember Scott Sherman
 Seventh District

MEMORANDUM

DATE: January 16, 2015
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Councilmember Scott Sherman
 RE: Fiscal Year 2016 Budget Priorities

The following are my budget priorities for Fiscal Year 2016:

INFRASTRUCTURE NEEDS:

Dedicate New Revenue to Repairing and Maintaining Existing Infrastructure

It is significantly less expensive to repair and maintain existing infrastructure than it is to build new infrastructure. We have seen this in the cost difference between a slurry seal and an overlay. The City should continue to dedicate at least 50% of new revenues to the maintenance of existing infrastructure and prioritize streets.

Invest in Curb Appeal

San Diego's curb appeal has fallen drastically over the last several years due to budget cuts. We should work to restore funding to programs such as the Park and Recreation Department's Median Maintenance Program, the tree trimming program, and other programs that have resulted in the loss of San Diego's curb appeal.

- Increase shade tree trimming (\$400,000)
- Restore Park and Recreation Median Maintenance (\$575,000)

Completion of Condition Assessments (\$1,300,000)

The City will be receiving the first round of several condition assessments in the spring of 2015. The City Council should work with the Infrastructure Committee to analyze these assessments to determine if they provide essential and adequate information that can be utilized by the City. Once we ensure that additional information is not required, the completion of the remainder of the assessments should be a priority.

Traffic Signal Optimization (\$400,000)

We should work to incorporate traffic signal optimization technology into our streets with the highest volume of traffic and major thoroughfares such as Friars Road in Mission Valley. Traffic signal optimization has been found to improve efficiency by up to 20%. In addition, the State recently recognized this technology as having positive climate benefits because it reduces the idling of cars.

Street Lighting (\$1,000,000)

Studies have found one of the easiest ways to reduce crime is by adding lights in high crime areas. The addition of street lights has the added benefit of increasing safety for pedestrians and motorists and encouraging walkability of neighborhoods. Installation savings can be achieved by adding lights to existing power poles in neighborhoods that have not been undergrounded.

NEIGHBORHOOD NEEDS:

Enhance Police Recruitment and Retention Efforts

I am committed to continue working with the Police Department to develop and maintain a strong police force. This can be accomplished by our continued support of the Police Department's Five-Year Plan which was approved in November 2013. Specifically, we should fund the following priorities in FY 2016.

- Computer Aided Dispatch (CAD) System - \$4,976,000
- Holiday Pay

Prioritize Community Plan Updates

The Mayor and City Council should continue to prioritize community plan updates. This prioritization should consider the areas most likely to grow in the next 10-15 years. One of these communities is Mission Valley. This rapidly developing community needs an updated plan as it transitions from business to residential. The Mission Valley CPU will begin in March of this year. I recommend that the Mayor and City Council commit to funding and expediting this process as much as possible.

- Mission Valley CPU - \$300,000

Addition of Two Lifeguard FTE's at Pacific Beach (\$162,000)

The Pacific Beach Lifeguard Station is currently understaffed. The addition of two FTE's in accordance with the Lifeguard Five-Year Plan would help address the staffing issues at this location.

Increase Fire Safety throughout the Wildland-Urban Interface (\$1,000,000)

San Diego has approximately 500 linear miles of Wildland Urban Interface (WUI). The WUI, combined with the ongoing drought and regular Santa Ana winds, has resulted in a sustained fire season. The FY 2015 Budget increased the annual allocation for brush management. However, those funds only covered the increase in cost of service. Additional funding is needed for brush management along the WUI to reduce fire risk and protect our neighborhoods.

TECHNOLOGY NEEDS:**Online Permitting and Licensing**

The City should prioritize moving permits and licenses online as quickly as possible. The transfer of these processes will help the City and residents save time and money. By moving these practices online, residents will not need to spend a significant amount of time coming to City Hall and going through the process at DSD or other departments.

Revamp the City's Website (\$300,000)

The current City website is in need of updating in order to improve accessibility and design. The current website design is outdated and is difficult to use when on a phone or tablet. The search function is inadequate and ineffective. The City's website should be user friendly and operable on these devices as more residents are using them on a daily basis.

End User App

The City should develop an end user app for project tracking online. This application would allow residents to review what stage their project is at in the review. It would also allow individuals to upload additional materials to the project online. The development of the application would also provide a central source for communication between City departments and the user which will increase transparency.

Performance and Analytics Department (2 FTE's-\$250,000)

The Performance and Analytics Department was formed in the FY15 Budget. In the last six months they have undertaken a new Open Data policy, a Citywide Strategic Plan, SD Works, and a review of department performance measures. An addition of two FTE's would further expedite these undertakings.

DISTRICT 7 BUDGET PRIORITIES:**Mission Valley Fire Station Staffing and Fire Engine (3,046,562)**

The much needed East Mission Valley Fire Station construction is scheduled to be completed in the spring. This station, which is identified in the Citygate report as one of the top priority stations, will serve residents in Mission Valley, Serra Mesa, and Grantville. Twelve FTE's and a new Fire Engine are needed to fully staff the station.

Kelly Park in Linda Vista (\$100,000)

Kelly Park in Linda Vista has been identified by the Resident Leadership Academy through Bayside Community Center as a location greatly in need of additional lighting. The park has a reputation of violence and substance abuse, and is avoided by the community after dark. The addition of up to ten security lights within the park would improve safety and encourage continued usage after sunset.

Continued Support for the San Carlos Branch Library

The San Carlos Branch Library has been a community staple for the last 40 years. Initially planned as the flagship branch for the surrounding neighborhoods, the San Carlos Library has been in planning stages for a new Library for almost 20 years. In January 2014, the San Carlos Library kicked off its year-long 40th Anniversary Celebration. The recent

infrastructure bond identified \$1 million in FY 2015 to finalize the design documents for the new San Carlos Library which will complete the last steps in preparation for construction. After the design phase is completed, I request that the Mayor and City Council continue to help prioritize funding for the San Carlos Library.

Hex Building in Tierrasanta (\$340,000)

The Hex Building in Tierrasanta has been a community asset for decades. Unfortunately, over the last 30 years the facility has not been maintained and will sit unoccupied until it is updated. An assessment was done on the building in May 2014 which identified the total cost of repair as \$340,000. The community has made the improvements to this building a priority. By updating this facility, the City would be able to provide needed meeting space in Tierrasanta.

GOVERNMENT EFFICIENCY:

Managed Competition/SD Works

We should work to revise the managed competition process in order to make it efficient and competitive. The execution of reforms from SD Works should also be a top priority for the Mayor and Council. By accomplishing these goals, the City will be able to invest more money back into our streets and infrastructure.

Expand Marketing Partnerships

A common-sense way to generate funds for the city is to expand marketing partnerships between the city and private entities. Official sponsorship, naming rights, advertising, and exclusive rights are just some of the forms of revenue-generating marketing partnerships available to the city. To its credit, the city already has some marketing partnerships - which have generated over \$16 million cumulatively in revenues. We can further generate revenue by expanding naming rights to places such as the convention center and public meeting spaces.

Implement Zero-Base Budgeting

Zero-base budgeting is an approach to budgeting which reverses the working process of traditional budgeting. The City of San Diego uses traditional incremental budgeting, whereby department managers justify only variances based upon the assumption that the past years baseline is automatically approved.

Comparatively in zero-base budgeting, every line item of the budget must be approved, rather than only changes. During the budget process, no reference is made to the previous level of expenditure. Zero-base budgeting requires the budget request be re-evaluated thoroughly, starting from the zero-base. This process is independent of whether the total budget or specific line items are increasing or decreasing. Zero-base budgeting has been used in the private and public sectors for decades. I encourage the Financial Management Department, the Mayor and my colleagues on the City Council to consider this new way of developing our budget in future years.

Review Park and Recreation Fee Schedule

The Park and Recreation Fee Schedule was last revised in July 2010. The current fee schedule does not differentiate between a non-profit group and a school-sanctioned group. Also, the fee schedule does not address the issue of teams providing lighting for fields that lack adequate facilities. Park and Recreation recently updated their field and recreation center priority department instruction and it would be appropriate to review and revise the fee schedule alongside this update. Specifically, the charges applied to school groups should be reviewed and waived moving forward as part of a revised fee schedule.

Standing Council Charter Review Committee (\$100,000)

In recent years, the Council has held substantial discussions regarding review of the City Charter, Municipal Code, and Council Policies to improve efficiencies and services, resolve conflicts between State, Federal, and local regulations, and provide the public with better access to their government. While the Council continues work on Municipal Code and Council Policy revisions through the temporary Charter Review Committee, a commitment to long-term oversight through a standing Charter Review Committee, along with funding for a Committee Consultant dedicated to ensuring community input is needed to ensure changes that reflect the demands of the people of San Diego.

FY 2016 Councilmember Budget Priorities - Capital Improvement Program Projects Requests	
Capital Improvement	Project Description
Fire Stations	Construction of a permanent Skyline Hills Fire Station
	Construction of a temporary south University City Fire Station
	Encanto Fire Station
	Home Avenue Fire Station (land acquisition and design)
Other Projects	Balboa Branch Library Expansion
	Hex Building in Tierrasanta (repair)
	Installation of a flashing crosswalk at Adams Avenue and Kensington Drive
	Ocean Beach Library Expansion
	Ocean Beach Lifeguard Station
	Relocation of Electrical Boxes on Meade Avenue
	Restoration of Ysabel Creek Road in the San Pasqual Valley
	Rue Chantemar storm drain replacement project (construction)
	San Carlos Branch Library
Parks Construction/Upgrades	ADA compliance: Rolling Hills Park, Jerabek Neighborhood Park
	ADA compliance/tot lot enhancements for the following neighborhood parks: Keiller, Boone, Island, Lomita, and Emerald Hills, as well as the Skyline Hills Recreation Center
	Balboa Park facilities upgrades/repair
	Bay Terraces Community Park Community/Senior Center (design and construction)
	Carmel Mountain Ranch/Sabre Springs Dog Park feasibility and design
	Chollas Lake Park playground improvements (Community Development Block Grant funding)
	Chollas Parkway Park - creation of a General Development Plan to design a community park and open space network (Developer Impact Fee funding)
	Clay Park pocket park
	Golden Hill Recreation Center outdoor basketball court
	Grant Hill Park deferred maintenance
	Hickman Youth Athletic Fields, Phase 1
	Installation of lights in Kelly Park in Linda Vista
	Mira Mesa Community Park expansion, Phase 1
	Pacific Breezes Neighborhood Park construction
	Rolando Elementary School Joint Use Facility
Timely completion of Valencia Park (La Paz Mini-Park)	
Tubman Charter School joint use park	
Ward Canyon Neighborhood Park, Phase 1 design	
Pedestrian and Cycling Safety Upgrades (curb extensions, high visibility crosswalks, countdown signals, ADA compliant curb ramps, etc.)	Improvements on 24th Street from G Street to Imperial
	Improvements on K Street from 19th to 30th Streets
	Improvements on El Cajon Boulevard from 35th Street to 43rd Street
	Improvements on Euclid Avenue from Hilltop to Imperial
	Improvements on Market Street from 31st Street to I-805
Sidewalks/Pedestrian Improvements	Construction of Richmond Street missing sidewalk between Pennsylvania Avenue and Myrtle Avenue
	Installation of sidewalks on Market Street between Pitta Street and the Malcolm X library
	Installation of sidewalks/provide promenade pedestrian improvements in the Paradise Hills Community
	Martin Luther King Jr. Promenade pedestrian improvements
Streetlights	Installation of 100 streetlights as prioritized in the Street Division streetlight unfunded needs list including critical public safety needs/areas with higher pedestrian activity (schools, parks, community centers, etc.)
	Installation of 100 streetlights as prioritized in the Street Division streetlight unfunded needs list with \$0.2 million of the total amount for the installation of streetlights in the Greater Logan Heights neighborhood
	Provide lighting along Paseo Lucido in Rancho Bernardo near Rancho Bernardo High School and Bernardo Heights Middle School



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: January 28, 2015**IBA Report Number:** 15-02REV**City Council Docket Date:** February 3, 2015**Item Number:** TBD

FY 2016 City Council Budget Priorities

OVERVIEW

The Fiscal Year 2016 Budget Process Key Dates, adopted by City Council on October 21, 2014, outlines the critical dates for budget development in accordance with the City Charter. The initial step for Council in the annual budget process is the development of a City Council Budget Priorities Resolution compiled from individual Councilmember memoranda outlining their budget priorities for the upcoming fiscal year.

On January 5, 2015, Committee on Budget and Government Efficiency Chairman Todd Gloria issued a memorandum requesting that all Councilmembers submit their budget priorities for the FY 2016 Proposed Budget to the Office of the Independent Budget Analyst by January 16, 2015. All nine Council Districts submitted their priorities and are represented in this Report.

This Report identifies the highest priority fiscal and policy items recurring throughout the memoranda, and serves as the basis for the Budget Priorities Resolution. For FY 2016, Councilmember budget priorities are clearly focused on two major themes: police recruitment and retention, and infrastructure needs. In this Report we have compiled priorities that received a majority of support from City Councilmembers, and have also included priorities that were mentioned by several Councilmembers for discussion purposes. This fiscal year, Councilmembers Cole, Alvarez, and Emerald submitted a joint priority memorandum; the City Councilmembers' seven memoranda are included as Attachment 1 to this Report.

This Report was discussed by the Committee on Budget and Government Efficiency on January 28, 2015. Based on the Committee's review and approval of staff's recommendation to forward this resolution to full City Council, the Office of the IBA has finalized this report for a second public hearing at council on February 3, 2015. Upon approval the Priorities Resolution will be forwarded to the Mayor for his consideration during development of the FY 2016 Proposed Budget which is scheduled to be released on April 14, 2015.

FISCAL/POLICY DISCUSSION

FY 2016 City Council Budget Priorities

City Councilmember budget priority memoranda include a wide range of City programs for FY 2016 but two clear priorities for all Councilmembers emerged: funding to support the recruitment and retention of police officers and support for a greater investment in infrastructure. Infrastructure funding requests focused on support to complete the condition assessments currently underway or planned, as well as capital projects for park improvements and street lights. Other priorities with significant support are discussed in the Fire-Rescue, Community Services, Internal Operations and Process Efficiencies Priorities, and Revenue Options sections below.

In Councilmember Gloria's call for priorities, it was requested that Councilmembers include specific dollar amounts for each priority contained in their memorandum. However, in developing the cohesive resolution for Councilmember priorities, we have not included the specific dollar amounts in the submitted memoranda as these amounts will continue to be refined by our office and the Financial Management Department during the development of the FY 2016 Proposed Budget. Submitted dollar amounts can be found in each Councilmember's budget priority memorandum included in this report as Attachment 1.

Police Recruitment and Retention

All Councilmember budget priority memoranda included support for increasing funding for the police recruitment and retention program.

- Funding for Police Officer Retention (Council Districts 1, 2, 3, 4, 5, 6, 7, 8, 9)

The unanimous priority among all Councilmembers was to increase funding for the San Diego Police Department (SDPD) in order to continue to address police officer retention and recruitment in FY 2016. As our office has stated in previous reports, the Department continues to face sworn officer attrition rates in excess of budgeted assumptions for FY 2015. While the Department has the authority to hire 172 additional officers through expanded academies in FY 2015, the most recent staffing report indicates that 81 officers have left the Department since the beginning of the fiscal year.

Both the FY 2014 and FY 2015 Adopted Budgets included one-time funding for a police officer retention program. In FY 2014, \$2.0 million was allocated for an increased uniform and equipment allowance. In FY 2015, \$3.2 million was budgeted to reinstate holiday premium pay for sworn officers subject to the terms of a side letter agreement with the San Diego Police Officers Association (POA). A comprehensive compensation study of sworn police personnel at peer law enforcement agencies across the state was conducted last fall. Following the release of the study, the City began negotiations with the POA regarding compensation increases. These negotiations are currently underway and the potential budget impact in FY 2016 is not yet known. The FY 2016-2020 Five-Year Financial Outlook included \$46.5 million over five years in sworn compensation increases based on the City's first proposal to the POA. However, this projection is subject to negotiation.

- Additional police funding priorities that did not receive majority support, but that received a significant number of mentions include the following:
 - Implementation of the SDPD Five-Year Plan including the restoration of civilian positions and the replacement of the Traffic/Special Events trailer
 - Addition of Community Relations Officers to support community-oriented policing efforts

Infrastructure and Deferred Capital

Councilmembers unanimously prioritized infrastructure and deferred capital funding in order to address the City's deferred capital and infrastructure needs of over \$2.39 billion, as well as to provide increased maintenance and repair to assist in reducing future deferred capital needs. The City's first FY 2016-FY 2020 Multi-Year Capital Planning Report was presented at the January 21, 2015 Infrastructure Committee, and it highlighted the City's current infrastructure funding gap: the City has identified \$2.39 billion in deferred capital and infrastructure needs (excluding utilities), but has only identified \$682.5 million in available funds to address those needs leaving an estimated funding gap of \$1.71 billion. This number will increase as additional assessments are completed and other new capital projects are considered and prioritized.

Councilmember budget memoranda focus on accelerating infrastructure and capital asset assessments to better plan for infrastructure and deferred capital spending, and to assist in prioritizing infrastructure and capital projects. Specific capital improvements included in Councilmember budget priority memoranda are listed in Attachment 2 of this Report.

- Complete condition assessment work (Council Districts 1, 3, 4, 5, 6, 7, 8, 9)

Condition assessments currently underway or planned in FY 2015 for City facilities and streets are expected to be completed or continued in FY 2015 and FY 2016. Completing these assessments is critical for understanding the full magnitude of infrastructure repairs needed in the City, as well as providing a basis for more accurate projections of the cost of those repairs. In the FY 2015 Adopted Budget, approximately \$1.9 million in one-time funding was provided for facilities, streets, park assets, and sidewalks condition/needs assessments. The sidewalk and streets condition/needs assessments are projected to be completed in FY 2015, while General Fund and the first phase of Park and Recreation facilities assessments are scheduled for completion in FY 2016 (the Public Utilities facilities assessment is projected to be completed in FY 2015). Eight Councilmember budget priority memoranda requested support for completing all other assessments underway. Priorities for Council Districts 1, 3, 4, 8, and 9 also specifically requested funding to accelerate completion of the citywide Park and Recreation condition assessments from a five-year assessment ending in 2020 to a two-year assessment ending in 2017.

- Support for park construction/upgrades (Council Districts 3, 4, 5, 6, 7, 8, 9)

Councilmember budget priority memoranda included requests to construct parks in park-deficient neighborhoods, replace aging park equipment, and update park facilities to be

Attachment D

compliant with Americans with Disabilities Act (ADA) requirements. A list of all requested new construction or park upgrades is included in the list of CIP projects submitted in Councilmember budget priority memoranda and provided in Attachment 2 of this Report.

- Funding for streetlights (Council Districts 1, 4, 5, 7, 8, 9)

In FY 2015 \$2.4 million in one-time funds was budgeted for improvements to City sidewalks and streetlights. Six Councilmember budget priority memoranda build on FY 2015's budget by requesting support for additional streetlights as identified in the Street Division streetlight unfunded needs list and prioritized to include areas of high pedestrian activity such as parks and schools. Council Districts 4, 8, and 9 also requested that one-fifth of the amount requested be spent in the Greater Logan Heights neighborhood to increase the safety of motorists, cyclists, and pedestrians, and to be used as a crime deterrent. Please see Attachment 2 for the specifics of the budget priority memoranda requests for streetlights.

- Additional infrastructure and deferred capital funding priorities

Infrastructure and deferred capital items not receiving majority support but still receiving a number of mentions include the following:

- Funding for fire station construction, including a permanent Skyline Hills Fire Station, land acquisition and design support for the Home Avenue Fire Station, and the construction of a temporary south University City Fire Station
- Support for additional funding for street maintenance including road and parking lot repavement in Balboa Park
- Utilization of traffic signal optimization technology
- Requests for CIP projects including sidewalk upgrades, pedestrian and cycling safety upgrades, electrical box relocation, and crosswalk installation.

Additional information about each of these requests can be found in Attachment 2 of this Report.

Fire-Rescue

A majority of Councilmember budget priority memoranda included support for the expansion or relocation of the Fire-Rescue Department's Fast Response Squad (FRS) pilot program.

- Fast Response Squad Expansion or Relocation (Council Districts 2, 4, 5, 8, 9)

Councilmember budget priority memoranda requested the continuation or expansion of the Citygate recommended, two-person FRS pilot program in selected areas of the City as an efficiency measure meant to improve Fire-Rescue Department response times. Several Councilmembers supported the relocation of the Encanto FRS to the rural community of San Pasqual, subsequently replacing the Encanto FRS with a full service fire station.

Community Services

Funding for community services encompass a broad array of priority services that are directly provided to residents of the City or that affect their communities.

- Increase recreation center hours (Council Districts 1, 3, 4, 8, 9)

In FY 2003 recreation centers were open to the public 65 hours/week. As a result of budget reductions since then, operating hours are currently at 45 hours/week. For FY 2016 a majority of Councilmember memoranda requested further expansion of recreation center hours through the addition of Assistant Recreation Center Director positions. Each new position would allow for an increase of five additional hours per week for their assigned recreation center.

- Support for increased park maintenance (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmember budget priority memoranda included funding for the expansion of park maintenance services in parks and at community centers. The addition of specific positions mentioned in these memoranda would support Balboa Park, Barrio Logan community parks, City Heights parks, the Sherman Heights Community Center, and Shoreline parks.

- Planning Updates (Council Districts 1, 2, 3, 6, 7)

Support for numerous updates in various stages—from initiation to implementation—were identified in a majority of Councilmember budget priority memoranda. General support was given for more funding for Community Plan Updates, but specific plans mentioned in the memoranda include: the Coastal Management Plan, De Anza Harbor Resort Master Plan update, the Comprehensive Pedestrian Safety Study and Pedestrian Master Plan, the Bike Master Plan, and the Mission Valley Community Plan Update.

- Additional community service funding priorities not receiving majority support, but receiving several mentions include the following:
 - Funding for City schools through the restoration of the 6-to-6 program and other youth programs
 - Analysis of the Neighborhood Code Compliance Division’s resources in order to determine what additional support/funding they may require
 - The replacement/repair of playground equipment at the Sherman Heights Community Center

Internal Operations and Process Efficiencies Priorities

Operational funding requests listed in Councilmember priority memoranda include the addition of personnel and non-personnel expenses that would seek to improve internal City operations or enforce ordinances previously passed by the City Council. No individual request received a

Attachment D

majority of support, however the items listed below all received a significant number of mentions in the budget priority memoranda.

- Make the newly established Council Charter Review Committee permanent and provide funding for committee support
- Provide support for the Purchasing & Contracting Department in order to encourage greater involvement by Small Local Business Enterprises (SLBE) in City contracts
- Provide additional non-personnel expense funding for:
 - An Office of the Independent Budget Analyst consultant contract for as-needed support
 - City Actuary consultant support
 - City Council meeting support for ADA compliance, translation services, and enhanced off-site security
- Provide support for increased efficiencies:
 - Addition of positions in the Performance Analytics Department to support organizational efficiencies and Open Data
 - Addition of an Auditor position to focus on the City's IT systems

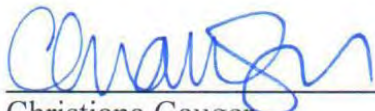
Revenue Options

While no one revenue or cost savings suggestion submitted was reflected in a majority of Councilmember budget priority memoranda, a significant number of memoranda discussed funding/resource options that include the following:

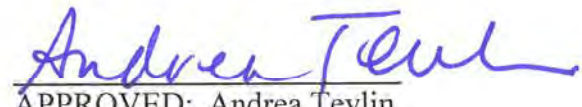
- Support the commitment to earmark 50 percent of new major General Fund revenues for infrastructure improvements
- Explore options for revenue that could be generated from the sale or lease of vacant City assets
- Include any additional revenue from the FY 2016 User Fee update study into the Proposed Budget
- Implement cost savings/efficiencies that may be identified by departments through the 3 percent reduction requested as part of the Proposed Budget process (a 1.5 percent reduction was requested from Public Safety departments)
- Implement cost savings/efficiencies that may be identified through the San Diego Works program
- Pursue any cost savings or efficiencies that may be identified in future managed competitions or through a review of City functions and outside Agency budgets

CONCLUSION

It is recommended that the City Council review and discuss the budget priorities highlighted in this Report, and subsequently formally adopt the FY 2016 Budget Priorities Resolution. This Resolution will then be forwarded to the Mayor by the Office of the Independent Budget Analyst to officially communicate the City Council's FY 2016 Budget Priorities.



Christiana Gauger
Fiscal & Policy Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. Councilmember Memoranda
2. Budget Priorities: Capital Improvement Program projects



THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 19, 2015

TO: Honorable Council President Sherri Lightner and Members of the City Council

FROM: Scott Chadwick, Chief Operating Officer
Mary Lewis, Chief Financial Officer

SUBJECT: May Revision to the Fiscal Year 2016 Proposed Budget

This memorandum presents the recommended revisions to the Fiscal Year 2016 Proposed Budget (May Revision). It includes adjustments to various department budgets since the Fiscal Year 2016 Proposed Budget was released on April 13, 2015, updates to major revenue projections based on two additional months of data, user fee adjustments related to the Fiscal Year 2016 Comprehensive User Fee Analysis, and anticipated savings related to approved San Diego Works proposals. The May Revision includes the use of one-time resources to fund one-time adjustments and ongoing resources to fund ongoing adjustments. As reflected in the Fiscal Year 2016 Proposed Budget, the May Revision continues the focus on repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government. With the changes included in the May Revision, new infrastructure expenditure additions for Fiscal Year 2016 are \$42.8 million. This amount is \$6.9 million above the Mayor's pledge to dedicate 50 percent of all new major General Fund revenue growth which is \$35.9 million towards infrastructure improvements in all neighborhoods.

As a result of the changes included in the May Revision, the proposed General Fund budget is increased by a net \$28.9 million. These additional expenditures are primarily funded by an increase in Property Tax and Transient Occupancy Tax (TOT) revenue for Fiscal Year 2016. In addition, the projected Fiscal Year 2015 year-end Excess Equity is proposed to establish the General Fund portion of a new Pension Payment Stabilization Reserve Trust and to fund the General Fund contribution to the Public Liability Reserve to the 47.0 percent target level. Incorporating these changes and the Fiscal Year 2015 year-end Excess Equity, the General Fund Reserve projection remains at 14.0 percent,

which meets the City's reserve policy target for Fiscal Year 2016 as shown in *Attachment I*.

The May Revision also includes significant adjustments in the Sewer Funds and Water Utility Operating Fund in the Public Utilities Department, including a reduction of \$20.6 million for water purchases based on reduction requirements from the California State Water Resources Control Board to reduce water use by 16 percent, and increases of \$14.7 million for the implementation of the Advanced Metering Infrastructure Project and \$11.7 million to support the Pure Water Program.

Incorporating the adjustments in the May Revision, the General Fund and other City non-general funds remain balanced. A net total of 45.56 Full-Time Equivalent (FTE) positions are being added to the General Fund budget (the citywide net position addition is 100.06 FTE positions).

New positions added in the Fiscal Year 2016 Proposed Budget and the May Revision are reflected as fully-funded FTE positions. However, as part of the vacancy factor/savings process, each department's position additions, current and historical vacancy levels were considered in developing the appropriate level of personnel expenditures (PE) budget. For example, the vacancy savings included in the Fiscal Year 2016 Proposed Budget for the Engineering & Capital Projects Department was increased significantly due to the significant number of positions added in the budget and the planned staggering of hire dates expected throughout the fiscal year. Similarly, the vacancy savings for the Transportation & Storm Water Department in the Fiscal Year 2016 Proposed Budget was also increased to account for the time necessary to recruit and hire their multiple positions. Nearly half of the positions added in the Fiscal Year 2016 Proposed Budget are reimbursable meaning that any expenditure savings as a result of vacancies are offset by revenue shortfalls or budget neutral. This factor was also taken into consideration in the development of the PE budget for each department as no budgetary savings will be realized if the positions are not filled.

Management and Personnel have been working diligently over the past year to improve the recruitment and hiring process. Understanding that the creation of more than 400 positions will require an unprecedented number of individual recruitments, staff began working with the Personnel Department to ensure that the coordination and tasks of the hiring process began this fiscal year. On April 16, 2015 staff provided the list of job classifications added in the Fiscal Year 2016 Proposed Budget to the Personnel Department to assess the open job certification lists available for recruitment and open the recruitment for expired certification lists. In addition, most departments have already begun the process of outlining their hiring priorities with their assigned personnel analyst. Financial Management (FM) has also identified a process improvement for the Unclassified hiring process. FM will now take the lead on coordinating one consolidated action for the Unclassified position additions requested in the Fiscal Year 2016 budget. Working with Personnel, Human Resources, and City Departments, FM will collect the

Attachment E

Page 3 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

information necessary to go to the Civil Service Commission one time for approval of all additions instead of having each department process the paperwork individually. The same will be true of the City Council approval, FM will coordinate one action to the City Council to get approval for all Unclassified positions added in the Fiscal Year 2016 budget. This will save weeks and possibly months of processing time and expedite the hiring of these positions.

The following discussion covers the significant adjustments to the Fiscal Year 2016 Proposed Budget. A summary of adjustments is also included in *Attachment 2*.

OVERVIEW

Significant Ongoing Adjustments – General Fund

The May Revision includes an increase of \$7.9 million in ongoing resources for the General Fund. These resources are used to fund \$3.8 million in ongoing departmental adjustments. The following are significant adjustments for the General Fund:

Ongoing Resources

- \$2.7 million increase in Property Tax revenue based on an increased growth rate to 5.0 percent, the latest apportionment report received from the County of San Diego, and updated Redevelopment Property Tax Trust Fund (RPTTF) distribution estimates;
- \$2.2 million increase in Transient Occupancy Tax (TOT) revenue based on TOT receipts in Fiscal Year 2015 and an increase in the growth rate to 6.0 percent;
- \$1.1 million increase in TOT reimbursement to the Park & Recreation Department for tourism-related expenditures;
- \$881,098 increase in user fee revenue as a result of the Comprehensive General Fund User Fee Analysis;
- \$244,144 net reduction in expenditures as a result of projected savings from approved San Diego Works Proposals;
- \$200,160 in net expenditure savings from the addition of 2.0 Helicopter Mechanics in the Fire-Rescue Department offset by a reduction in contractual expenditures;
- \$101,533 reduction in the debt service payment for the \$120 million infrastructure bond issuance based on the amortization schedule; and
- Other minor adjustments.

Ongoing Adjustments

- \$1.2 million increase, including 25.0 FTE positions, in the Park & Recreation Department to expand recreation center hours from 45 to 60 hours per week at 20 additional recreation centers;
- \$400,900 increase in the Public Utilities Department to cover overhead support costs from the Public Utilities Enterprise Fund and the San Dieguito River Park Joint Powers Agreement cost allocation;

- \$400,247 increase in Council-approved sick leave for hourly non-benefitted employees (AB 1522);
- \$309,154 increase to adjust certain Council District's budgets to the average funding level per the Council President and other Council Members;
- \$256,326 increase, including 3.00 Procurement Specialists, in the Purchasing & Contracting Department for contract compliance;
- \$209,500 increase in the Library Department for library materials;
- \$139,908 increase, including 2.00 FTE positions, in the Personnel Department to support employee background checks and the NEOGOV Online Hiring Center;
- \$129,744 increase for 1.00 Program Manager in the Park & Recreation Department for Balboa Park and Mission Bay Park;
- \$100,000 increase in the Performance & Analytics Department for the creation of a Performance Dashboard and online Open Budget Tool;
- \$84,479 increase for 1.00 Deputy City Attorney in the Office of the City Attorney for Charter Review Committee support;
- \$82,280 increase for 1.00 Senior Management Analyst in the Office of the Chief Operating Officer to support Mayoral actions for CIP streamlining and the Deputy Chief Operating Officers;
- \$80,250 increase for 1.00 Assistant Traffic Engineer in the Economic Development Department for Community Parking Districts offset by reimbursable revenue;
- \$80,250 increase for 1.00 Assistant Traffic Engineer in the Planning Department for Active Transportation Planning offset by grant revenue;
- \$77,217 increase for 1.00 Procurement Specialist in the Purchasing & Contracting Department to support the Public Utilities Department offset by reimbursable revenue;
- \$74,824 increase for 1.00 Horticulturist in the Park & Recreation Department for water conservation and irrigation;
- \$39,906 increase, including 1.06 FTE positions, in the Library Department for Sunday hours at the Pacific Beach library;
- Addition of 1.00 Information Technology Auditor and an increase in the City Auditor's salary in the Office of the City Auditor as recommended by the Audit Committee, offset by a reduction in non-personnel expenditures; and
- Other minor adjustments.

Significant One-Time Adjustments – General Fund

The May Revision includes an increase of \$21.6 million in one-time resources for the General Fund, which includes the use of the Excess Equity (unrestricted fund balance) projected in the Fiscal Year 2015 Year-End Budget Monitoring Report (Year-End Report). These resources are used to fund \$25.7 million in one-time departmental adjustments. A discussion of significant General Fund adjustments follows:

Attachment E

Page 5 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

One-Time Resources

- \$20.8 million in projected Fiscal Year 2015 year-end Excess Equity;
- \$763,796 million increase in TOT reimbursement to the Park & Recreation Department from the use of TOT fund balance

One-Time Adjustments

- \$15.0 million to establish the General Fund portion of a new Pension Payment Stabilization Reserve Trust from Excess Equity contingent upon its availability when the City closes its books for Fiscal Year 2015;
- \$6.7 million to prefund the General Fund contribution to the Public Liability Reserve to the 47.0 percent target level, per the Reserve Policy; of this amount, \$5.8 million is from Excess Equity contingent upon its availability when the City closes its books for Fiscal Year 2015;
- \$1.8 million increase in the Citywide Program Expenditures Department for election expenditures in the June 2016 primary election;
- \$1.7 million increase from the Public Works-General Services Department for the transfer to the Facilities Capital Improvements Program (CIP) annual allocation for General Fund facilities such as Park & Recreation and Library buildings;
- \$365,000 increase in the Citywide Program Expenditures Department for legal fees related to the Kinder Morgan litigation;
- \$100,000 increase in the Citywide Program Expenditures Department for the Ward Canyon Park; and
- Other minor adjustments.

Significant Adjustments – Non-General Funds

The May Revision also includes significant adjustments in the non-General Funds, primarily in the Sewer Funds and Water Utility Operating Fund in the Public Utilities Department. The following are the most significant of these adjustments:

Sewer Funds

- \$5.9 million increase, including 3.00 FTE positions, to support the Pure Water Program;
- \$5.9 million increase, including 1.50 FTE positions, for the implementation, maintenance, and operation of the Advanced Metering Infrastructure Project;
- \$1.7 million increase for the transfer to the Pension Payment Stabilization Reserve Trust;
- \$1.5 million increase for the reimbursement to the Transportation & Storm Water Department for trench repair costs to support the Street Preservation Ordinance; and
- \$500,000 increase for the continuation of the Advanced Water Purification Facility Demonstration Project

Water Utility Operating Fund

- \$20.6 million reduction for water purchases based on reduction requirements from the California State Water Resources Control Board to reduce water use by 16 percent;
- \$8.8 million increase, including 24.50 FTE positions, for the implementation, maintenance, and operation of the Advanced Metering Infrastructure Project;
- \$5.9 million increase, including 3.00 FTE positions, to support the Pure Water Program;
- \$2.2 million increase for the reimbursement to the Transportation & Storm Water Department for trench repair costs to support the Street Preservation Ordinance;
- \$1.8 million increase for water conservation outreach and turf replacement rebate programs;
- \$1.5 million increase, including 11.00 FTE positions, to meet the response time goal for emergency repair calls in support of drought response;
- \$1.3 million increase for the transfer to the Pension Payment Stabilization Reserve Trust;
- \$738,026, including 8.01 FTE positions, to support the enforcement of water use restrictions as mandated by the California State Water Resources Control Board; and
- \$500,000 increase for the continuation of the Advanced Water Purification Facility Demonstration Project

Excess Equity

Based on the Fiscal Year 2015 Year-End Budget Monitoring Report, the Fiscal Year 2015 projected Excess Equity is approximately \$21.8 million. Of this amount, \$1.0 million is allocated for Community Projects, Programs, and Services, \$5.8 million is recommended to prefund the Public Liability reserve to meet the 47.0 percent target level, and \$15.0 million is recommended to establish a new Pension Payment Stabilization Reserve Trust.

Public Liability Fund Reserve

The May Revision to the Fiscal Year 2016 Budget includes the addition of \$6.7 million (of which \$5.8 million is funded from Excess Equity) to prefund the General Fund contribution to the Public Liability reserve to meet the 47 percent target of outstanding public liability claims which is the target level for Fiscal Year 2018 as detailed in *Attachment 3*.

Pension Payment Stabilization Reserve Trust

The Mayor's May Revision to the Fiscal Year 2016 Budget includes a General Fund allocation of \$15.0 million in Excess Equity to establish a Pension Payment Stabilization Reserve Trust. This reserve will be a source of funds for the pension payment, or Actuarially Determined Contribution (ADC) in future years when investment losses create an unexpected increase in the annual pension payment. Unpredictable market activity can result in large actuarial gains or losses in any one year that could increase the

Attachment E

Page 7 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

ADC. While the San Diego City Employees' Retirement System (SDCERS) has a long term investment track record of exceeding the actuarial rate of return, poor investment performance in any one year will put pressure on the next year's General Fund budget by creating a large unexpected increase in the pension payment. This pension reserve will help mitigate the effects of an increased payment on the City's budget and service levels. For example, the extraordinary investment losses in Fiscal Year 2009 were the primary cause of the increased pension payment of \$75 million in Fiscal Year 2011. A more likely future scenario is that SDCERS may achieve a positive investment return, but earnings would be below the actuarial assumed rate of return. In Fiscal Year 2012, SDCERS earned 0.9 percent (below the then assumed rate of 7.5 percent). The increase to the pension payment in Fiscal Year 2014 attributed by the actuary to this investment shortfall was \$8.3 million.

The pension trust will be similar to the Retiree Health CalPers Employers' Retirement Benefit Trust (CERBT) that the City established in 2008 to prefund retiree health costs. The steps to implement the pension stabilization trust would be straightforward and similar to the establishment of the retiree health trust. Once the trust is established, the assets could only be used by the City for employer pension payments.

Following the model the City used in funding the retiree health trust, all City funds will contribute a proportional amount to the pension stabilization trust and the total citywide contribution for Fiscal Year 2016 will be \$19.6 million as follows:

- \$15.0 million allocated from the General Fund Excess Equity
- \$1.7 million allocated from the Sewer Funds
- \$1.3 million allocated from the Water Utility Operating Fund
- \$834,993 allocated from the Development Services Fund
- \$285,481 allocated from the Refuse Disposal Fund
- \$204,409 allocated from the Recycling Fund
- \$178,892 allocated from the Golf Course Fund
- \$37,351 allocated from the Airports Fund

Staff will seek authorization from Council in the next several months to establish an irrevocable pension trust. The funds will be transferred to a special City fund until Council approves the trust. In addition, the Mayor's staff will present to Council a funding policy for contributions to the pension payment stabilization reserve trust in future years.

Assets placed in the pension trust will offset the City's net pension liability (NPL) that will be reported on financial statements under GASB 67/68 beginning with the 2015 Comprehensive Annual Financial Report (CAFR). The offset would initially be small given the size of the unfunded liability.

The transfer of Excess Equity to the Public Liability Fund reserve and Pension Payment Stabilization Reserve Trust is contingent on determining the General Fund unrestricted fund balance for Fiscal Year 2015 and confirming that \$20.8 million is available after meeting the 14.0 percent General Fund reserve target level.

CITYWIDE CONSIDERATION

Council-Approved Sick Leave for Hourly Non-Benefitted Positions

General Fund Expenditure Adjustment: **\$400,247**
Non-General Fund Expenditure Adjustment: **\$ 71,035**

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who on or after July 1, 2015 works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees will earn one hour of paid hourly sick leave for every 30 hours worked, up to a maximum accrual of 48 hours. On April 27, 2015, the City Council approved amending Chapter 2, Article 3, Division 11 of the San Diego Municipal Code by adding Section 23.1112, related to amending Civil Service Rule X to add Hourly Sick Leave (A.B. 1522) for eligible hourly non-benefitted employees. The projected expenditures for hourly sick leave are \$400,247 for the General Fund and \$471,282 citywide, which are included in the May Revision.

Fringe Benefit Adjustments

As a result of salary and position adjustments, a citywide fringe rate adjustment is included in the May Revision to ensure that the Actuarially Determined Contribution (ADC) payment of \$254.9 million to SDCERS is fully allocated in the budget for Fiscal Year 2016. An adjustment of budgeted fringe, including the ADC, Other Post Employment Benefits (OPEB), Workers' Compensation, Risk Management Administration, Long-Term Disability, and Unemployment Insurance allocations to all departments is included in the May Revision to ensure that fringe allocations are fully budgeted and that the expense is appropriately distributed to all funds.

User Fee Revenue

General Fund Revenue Adjustment: **\$881,098**

As a result of the Fiscal Year 2016 Comprehensive User Fee Analysis, the May Revision includes an increase of \$881,098 in user fee revenue from various General Fund departments. In accordance with the City's User Fee Policy 100-05, Financial Management coordinated a comprehensive analysis of General Fund departments' user fees during Fiscal Year 2015. This comprehensive analysis resulted in the review of nearly 800 General Fund user fees. The Fiscal Year 2016 Comprehensive General Fund User Fee Analysis was heard at the Budget and Government Efficiency Committee meeting on April 15, 2015, and forwarded to the Budget Review Committee. The Fiscal

Attachment E

Page 9 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Year 2016 Comprehensive General Fund User Fee Analysis was presented to City Council for approval on Tuesday, May 19, 2015. Adjustments to General Fund Departments' user fees that were approved by City Council will be implemented July 1, 2015, with the commencement of Fiscal Year 2016 (with the exception of the Park and Recreation Department's fees which will take effect on September 8, 2015).

When heard by the Budget and Government Efficiency Committee, the Fiscal Year 2016 revenue increase was estimated at \$1.3 million; however, this revenue impact has since been reduced to \$1.2 million based on the most up to date information available, including the Park and Recreation Department's proposed per lane pool rentals reverting to the existing structure and rates. While the total revenue impact for all user fees was estimated at \$1.2 million, only \$881,098 is included in the May Revision. This lower amount of user fee revenue excludes the estimated revenue increases from the firearm and entertainment with alcohol user fees proposed by the Police Department.

Approved San Diego Works Proposals

<i>FTE Adjustment:</i>	(4.00)
<i>General Fund Expenditure Adjustment:</i>	(\$244,144)
<i>Non-General Fund Expenditure Adjustment:</i>	(\$231,469)

The May Revision incorporates budgetary changes associated with the implementation and award of approved San Diego Works Proposals, consistent with Administrative Regulation 95.93. These budget changes include position and expenditure reductions, initial investments to deliver long-term savings, and amounts awarded to individual employees. The following is a summary of the budget adjustments associated with these proposals. More detail on these proposals will be included in the Performance & Analytics Department's *Information Report on San Diego Works Proposals Approved for Award in the May Revision to the Fiscal Year 2016 Proposed Budget*, which will be presented to the Budget and Government Efficiency Committee on May 20, 2015.

San Diego Works Proposal FY16-131

General Fund - Environmental Services Department

Reduction of 2.00 vacant Sanitation Driver Is and a net \$183,098 in expenditures associated with San Diego Works Proposal FY16-131 to improve productivity and efficiency on the Environmental Services Department Collection Services Division's refuse routes by eliminating two refuse routes each day without impacting service levels. The Meet and Confer process concluded on April 23, 2015.

San Diego Works Proposal FY16-132

General Fund - Environmental Services Department

Net reduction of \$33,361 in expenditures associated with San Diego Works Proposal FY16-132 to reduce the spare vehicles ratio of rear loaders by reducing one rear loader in the General Fund and two rear loaders in the Recycling Fund.

San Diego Works Proposal FY16-001***General Fund – Financial Management Department***

Net reduction of \$7,722 in expenditures associated with San Diego Works Proposal FY16-001 to discontinue production of budget books and CD-ROMs.

San Diego Works Proposal FY16-098***General Fund – Park & Recreation Department***

Net reduction of \$19,963 in expenditures associated with San Diego Works Proposal FY16-098 to save on overtime expenses by adjusting shift schedules for aquatics technicians. The Meet and Confer process concluded on April 23, 2015.

San Diego Works Proposal FY16-190***Central Stores Fund***

Net reduction of \$11,117 in expenditures associated with San Diego Works Proposal FY16-190 to save on postage expenses by replacing the use of a variety of envelopes with standard envelopes.

San Diego Works Proposal FY16-109***Fleet Services Replacement Fund***

Net reduction of \$30,687 in expenditures associated with San Diego Works Proposal FY16-190 to save on interest expenditures by utilizing fund balance to cash purchase vehicles rather than financing.

San Diego Works Proposal FY16-090***Publishing Services Fund***

Net reduction of \$11,664 in expenditures associated with San Diego Works Proposal FY16-090 to save on printing expenses by reducing the use of the blue header on certain printed products.

San Diego Works Proposal FY16-208***Recycling Fund***

Net reduction of \$1,328 in expenditures associated with San Diego Works Proposal FY16-208 to generate savings by conducting the compost voucher program online rather than by mail.

San Diego Works Proposal FY16-132***Recycling Fund***

Net reduction of \$124,800 in expenditures associated with San Diego Works Proposal FY16-132 to reduce the spare vehicles ratio of rear loaders by reducing one rear loader in the General Fund and two rear loaders in the Recycling Fund.

Attachment E

Page 11 of 29

Honorable Council President Sherri Lightner and Members of the City Council

May 19, 2015

San Diego Works Proposal FY16-136

Refuse Disposal Fund

Net reduction of \$20,373 in expenditures associated with San Diego Works Proposal FY16-136 to save water, labor, and fuel costs by implementing a polymer tablet designed for use in soil erosion and dust control at the Miramar Landfill.

San Diego Works Proposal FY16-226

Refuse Disposal Fund

Net reduction of \$20,691 in expenditures associated with San Diego Works Proposal FY16-226 to extend the replacement cycle for tarp use at the Miramar Landfill with a new repair method.

San Diego Works Proposal FY16-222

Refuse Disposal Fund

Net reduction of 1.00 vacant Public Works Supervisor and 1.00 vacant Equipment Operator 2 and \$210,603 in expenditures associated with San Diego Works Proposal FY16-222 related to Field Operations efficiencies. The Meet and Confer process concluded on April 23, 2015.

San Diego Works Proposal FY16-007

Sewer Funds

Net addition of \$248,784 in expenditures associated with San Diego Works Proposal FY16-007 to save energy and reduce long-term costs at Wastewater Treatment Plants by replacing aeration equipment.

San Diego Works Proposals

Water Utility Operating Fund

Net reduction of \$48,990 in non-personnel expenditures associated with anticipated savings from San Diego Works Proposals FY16-039, 044, 045, 046, 048, 051, 071, 072, 087, and 125. These proposals result in a number of technical improvements, many of which require investment in Fiscal Year 2016, in the water treatment process. For example, Proposal FY16-125 invests \$61,746 in Fiscal Year 2016 to install de-aeration equipment to remove oxygen and other dissolved gases from feed water entering the water treatment plant to increase filter lifetime and decrease chemical and backwash water usage.

SIRE Maintenance Redistribution

General Fund Expenditure Adjustment: (\$151,249)

Non-General Fund Expenditure Adjustment: \$473,604

The May Revision includes the transfer of \$322,355 in ongoing maintenance cost for the SIRE docketing system from the Office of the City Clerk in the General Fund to the Information Technology (IT) Fund. As a result of this cost being transferred to the IT

Fund, the cost was allocated to departments and funds via the non-discretionary Information Technology Services Transfer allocation.

DEPARTMENTAL ADJUSTMENTS

The department and fund totals contained in the following section include the budgeted amounts previously discussed in the Citywide Consideration section which were not itemized by department. A summary of all adjustments is included in *Attachment 2*.

GENERAL FUND

Major General Fund Revenues

Revenue Adjustment: **\$5,232,760**

Property Tax Revenue

Addition of \$2.7 million in Property Tax revenue based on an updated Fiscal Year 2016 Proposed Budget projection using an increased growth rate of 5.0 percent (from 4.25 percent in the proposed budget), the latest apportionment report received from the County of San Diego, and the latest updated Redevelopment Property Tax Trust Fund (RPTTF) distribution estimates from the California Department of Finance (DOF) and the County Auditor-Controller. The increase in Property tax is primarily due to a \$2.9 million increase in the 1.0 percent base property tax and an \$864,989 increase in the Motor Vehicle License Fee (MVLFF) Backfill. This increase is partially offset by decreases of \$549,167 in the RPTTF tax sharing distribution payment and a \$579,161 decrease in the residual tax sharing payment.

Transient Occupancy Tax (TOT) Revenue

Addition of \$2.2 million based on TOT receipts in Fiscal Year 2015. This adjustment also reflects a revision to the one-cent discretionary TOT allocation. The City's actual TOT receipts for February and March exceeded expectations, resulting in an increase in the Fiscal Year 2015 year-end projection which serves as the base for the Fiscal Year 2016 TOT budget. As a result of the positive growth in actual TOT receipts for the most recent two months, the growth rate for TOT is recommended to increase to 6.0 percent from the 5.5 percent that was incorporated in the Fiscal Year 2016 Proposed Budget.

Property Transfer Tax Revenue

Addition of \$146,664 based on current fiscal year Property Transfer Tax receipts.

Reimbursement from OHS Disaster Recovery

Addition of \$224,480 in disaster recovery reimbursements to the Office of Homeland Security (OHS) anticipated to be received during Fiscal Year 2016.

Attachment E

Page 13 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Reimbursement from Parking Garage/Concourse Fund

Reduction of \$22,750 in the transfer to the General Fund based on the most up to date revenue and expense projections for Fiscal Year 2016 in the Parking Garage/Concourse Fund.

City Attorney

FTE Adjustment: 1.00
Expenditure Adjustment: \$88,116

Deputy City Attorney

Addition of 1.00 Deputy City Attorney and \$84,479 in expenditures to provide legal support for the Charter Review Committee.

City Auditor

FTE Adjustment: 1.00
Expenditure Adjustment: (\$2,208)

Information Technology Auditor

Addition of 1.00 City Auditor to perform information technology audits as recommended by the Audit Committee on April 29, 2015. The expenditures related to this position are offset by an equal reduction in contractual expenditures, resulting in a net zero impact to the General Fund.

City Auditor Salary Increase

Addition of \$12,000 to the salary for the City Auditor for a total annual salary of \$180,000 and an increase in associated fringe benefits. This addition was also recommended by the Audit Committee on April 29, 2015, and is offset by an equal reduction in contractual expenditures, resulting in a net zero impact to the General Fund.

City Council

Expenditure Adjustment: \$221,369

Community Projects, Programs, and Services Adjustment

Net reduction of \$82,049 in the Council Districts' budgets for Community Projects, Programs, and Services based on the estimated savings from the Fiscal Year 2015 Council Districts' budgets as detailed in the Year-End Report.

Personnel Expenditures Adjustment to Average Funding Level

Addition of \$309,154 in personnel expenditures for Council Districts 1, 4, 5, 6 and 9 to adjust the budgets to the average funding level of all Council Districts as requested by the Council President and other Council Members.

Citywide Program Expenditures**Expenditure Adjustment: \$24,148,403****Pension Stabilization Reserve Trust**

Transfer of \$15.0 million from the General Fund to a new Pension Payment Stabilization Reserve Trust. The transfer is contingent upon determining the unrestricted fund balance is available in Fiscal Year 2015 after completing the year end close and after meeting the 14.0 percent General Fund reserve target level.

Public Liability Fund Reserve

The May Revision to the Fiscal Year 2016 Budget includes the addition of \$6.7 million (of which \$5.8 million is funded from Excess Equity) to prefund the General Fund contribution to the Public Liability reserve to meet the 47 percent target of outstanding public liability claims which is the target level for Fiscal Year 2018.

June 2016 Ballot Measures

Addition of \$1.8 million in non-personnel expenditures for additional ballot measures that may be included on the scheduled June 2016 primary elections.

Kinder Morgan Litigation

Addition of \$365,000 in non-personnel expenditures for legal services related to the ongoing Kinder Morgan litigation.

Corporate Master Lease

Addition of \$361,353 in non-personnel expenditures for rent expenses. This increase is primarily due to the move of the Planning Department from the City Operations Building (COB) to the Executive Complex. The space in the Executive Complex will be vacated by the Engineering & Capital Projects Department; therefore, the associated rent expenses will be reallocated from the Engineering & Capital Projects Fund to the General Fund.

Traffic Stop Study

Addition of \$50,000 in non-personnel expenditures for a contract with San Diego State University to perform a study on traffic stops performed by the Police Department. The proposed research project will include an analysis of the existing data gathered by the Police Department, community interviews to establish what community members in heavily policed precincts and lightly policed precincts perceive as the positive and negative aspects of policing public spaces, and police officer interviews.

Deferred Capital Debt Service

Reduction of \$101,533 for deferred capital debt service payments based on updated projections for the payment schedule on the \$120.0 million in lease revenue bonds to fund capital improvement projects.

Attachment E

Page 15 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Development Services

Expenditure Adjustment: (\$1,458)
Revenue Adjustment: \$8,529

Noise Permit Revenue

Reduction of \$15,400 in revenue as a result of the transfer of the noise permit function from the General Fund to the Enterprise Fund in Fiscal Year 2016.

Economic Development

FTE Adjustment: 1.00
Expenditure Adjustment: \$77,939
Revenue Adjustment: \$80,250

Assistant Engineer-Traffic

Addition of 1.00 Assistant Engineer-Traffic, \$80,250 in expenditures, and offsetting revenue to assist with the implementation of projects for the Community Parking District program. The expenditures related to this position will be reimbursed to the General Fund by the Community Parking District Funds.

Fire-Rescue

FTE Adjustment: 2.00
Expenditure Adjustment: (\$121,919)
Revenue Adjustment: \$388,188

Helicopter Mechanics

Addition of 2.00 Helicopter Mechanics and a net reduction of \$200,160 in expenditures to provide maintenance and repair services for the Fire-Rescue Department's aircraft. By adding these 2.00 positions, the department is able to reduce contractual helicopter repair expenditures by \$340,000, resulting in net savings to the General Fund.

Safety Sales Tax

Addition of \$7,096 in safety sales tax revenue based on revised revenue projections for Fiscal Year 2016.

Library

FTE Adjustment: 2.56
Expenditure Adjustment: \$262,673
Revenue Adjustment: \$55,742

Library Materials

Addition of \$209,500 in non-personnel expenditures for library materials.

Custodial Staffing

Addition of 1.50 Custodian 2s and \$68,825 in expenditures to provide janitorial services for the Central Library on weekends and at special events. The Library as a venue has exceeded expectations and staff is needed based on the volume of bookings. Currently, the library is using overtime to cover the existing need for janitorial services. The addition of these positions is offset by a corresponding reduction in personnel expenditures resulting in a net zero impact to the General Fund.

Pacific Beach Library Sunday Hours

Addition of 1.06 FTE positions and \$39,906 in expenditures to provide Sunday hours at the Pacific Beach Library.

Revised Revenue

Addition of \$50,000 in photocopy fee revenue based on revised projections.

Office of Homeland Security

<i>FTE Adjustment:</i>	2.00
<i>Expenditure Adjustment:</i>	\$219,329
<i>Revenue Adjustment:</i>	\$162,607

Homeland Security Coordinators

Addition of 2.00 Supervising Management Analysts and \$216,408 in expenditures to coordinate the Regional Training Program and manage the department's Response and Recovery section. These positions are partially offset by \$162,607 in revenue, resulting in a net increase of \$53,801.

Office of the Assistant Chief Operating Officer

<i>Expenditure Adjustment:</i>	(\$705)
<i>Revenue Adjustment:</i>	(\$100,000)

Revised Revenue

Reduction of \$100,000 in revenue in the Corporate Partnerships & Development Program based on revised projections for Fiscal Year 2016.

Office of the Chief Operating Officer

<i>FTE Adjustment:</i>	1.00
<i>Expenditure Adjustment:</i>	\$82,924

Senior Management Analyst

Addition of 1.00 Senior Management Analyst and \$82,280 to support Mayoral Actions (1544s) for CIP streamlining. This position will also provide support to the Deputy Chief Operating Officer (DCOO) Departments.

Attachment E

Page 17 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Park & Recreation

<i>FTE Adjustment:</i>	30.00
<i>Expenditure Adjustment:</i>	\$1,682,432
<i>Revenue Adjustment:</i>	\$2,021,631

Expansion of Hours at 20 Recreation Centers

Addition of 20.00 Assistant Recreation Center Directors, 5.00 Recreation Leader 1s-Hourly, and \$1.2 million in expenditures to support the expanded service hours from 45 to 60 hours per week at 20 additional recreation centers. The 20 additional recreation centers that will receive the expanded hours in Fiscal Year 2016 are listed below:

- Nobel Recreation Center
- Ocean Air Recreation Center
- Standley Recreation Center
- Carmel Mountain Ranch/Sabre Springs Recreation Center
- Hilltop Recreation Center
- Hourglass Recreation Center
- North Clairemont Recreation Center
- Allied Gardens Recreation Center
- Kearney Mesa Recreation Center
- Memorial Recreation Center
- South Bay Recreation Center
- San Ysidro Community Activity Center
- Colina del Sol Recreation Center
- Willie Henderson Sports Complex
- Balboa Activity Center
- Municipal Gymnasium
- Encanto Recreation Center
- Golden Hill Recreation Center
- Paradise Hills Recreation Center
- South Clairemont Recreation Center

Balboa Park/Mission Bay Park Program Manager

Addition of 1.00 Program Manager and \$129,744 in expenditures to oversee the infrastructure needs in Balboa Park and Mission Bay Park. This position will be responsible for developing and managing a program aimed at streamlining the process for funding and executing projects that address infrastructure deficiencies; fulfilling regulatory agency mandates, and creating and implementing a policy that protects the long-term interests of the City as it relates to dedicated park land.

Ward Canyon Park

Addition of \$100,000 in expenditures for the Ward Canyon Park.

Memorial Pool Expansion

Addition of 3.00 Pool Guard 2s – Hourly and \$97,977 in expenditures for the Memorial Pool expansion. This is a technical correction to the Fiscal Year 2016 Proposed Budget, as these are existing non-standard hour positions that were not included in the proposed budget and are needed to maintain current service levels.

Horticulturalist

Addition of 1.00 Horticulturalist and \$74,824 in expenditures to provide direct oversight of the Water Conservation Program. This position will bring a holistic approach to reviewing landscaping and irrigation needs throughout the City's parks.

Brush Management

Reduction of \$44,250 in non-personnel expenditures for brush management. The Fiscal Year 2016 Proposed Budget includes \$88,500 in non-personnel expenditures to conduct brush management in Otay Valley Regional Park, which is based on the cost to thin 14 acres. This adjustment reflects a technical correction to this amount based on the current policy of thinning acres every other year.

Transient Occupancy Tax Reimbursement

Addition of \$1.9 million (\$763,796 in one-time revenue) in Transient Occupancy Tax (TOT) reimbursements for tourism-related expenditures as a result of higher projected revenues for Fiscal Year 2016.

Performance & Analytics

Expenditure Adjustment: **\$97,584**

Performance Dashboard/Open Budget Tool

Addition of \$100,000 in contractual expenditures to design, create, and support an online performance dashboard and an online open budget tool to further the City's transparency initiatives and open data efforts.

Personnel

FTE Adjustment: **2.00**

Expenditure Adjustment: **\$142,327**

Employee Background Check Support

Addition of 1.00 Associate Personnel Analyst and \$78,627 to assist with pre-employment medical and background checks due to an expected increase in hiring in Fiscal Year 2016.

Attachment E

Page 19 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

NEOGOV Online Hiring Center Support

Addition of 1.00 Payroll Audit Specialist 2 and \$61,281 in expenditures to support the NEOGOV Online Hiring Center. This will enhance the hiring process by reducing the number of days to issue certifications to hiring departments.

Planning

<i>FTE Adjustment:</i>	1.00
<i>Expenditure Adjustment:</i>	\$76,580
<i>Revenue Adjustment:</i>	(\$53,661)

Assistant Traffic Engineer

Addition of 1.00 Assistant Traffic Engineer and \$80,250 in expenditures to facilitate and review consultant work on the development of Active Transportation Plans, which will allow all modes of transportation to move within and through the community safely and effectively. This position is fully cost recoverable from a federal Center for Disease Control grant administered by the County of San Diego Health and Human Services Agency.

Revised Revenue

Reduction of \$135,026 in revenue as a result of shifting California Environmental Quality Act (CEQA) project review duties from the General Fund to the Development Services Enterprise Fund and possibly the Engineering & Capital Projects Fund.

Police

<i>Expenditure Adjustment:</i>	(\$5,572)
<i>Revenue Adjustment:</i>	\$269,392

Program Coordinators

Addition of 3.00 Program Coordinators and \$389,232 in expenditures to support the department's operations.

Supervising Management Analysts

Reduction of 3.00 Supervising Management Analysts and \$441,290 in expenditures.

Safety Sales Tax

Addition of \$7,096 in safety sales tax revenue based on revised revenue projections.

Public Works – General Services

<i>Expenditure Adjustment:</i>	\$1,696,280
--------------------------------	--------------------

Library and Park & Recreation Facility Repair

Addition of \$1.7 million for the transfer to the Facilities CIP Annual Allocation to fund repairs of libraries and Park & Recreation facilities.

Purchasing & Contracting

<i>FTE Adjustment:</i>	4.00
<i>Expenditure Adjustment:</i>	\$331,145
<i>Revenue Adjustment:</i>	\$77,217

Contract Compliance Positions

Addition of 3.00 Procurement Specialists and \$256,326 in expenditures for contract compliance. The positions will assist the department in implementing the recommendations of the performance audit for citywide contract oversight. These positions will be studied in Fiscal Year 2016 and reclassified as necessary in order to perform the duties identified in the audit.

Public Utilities Procurement Specialist

Addition of 1.00 Procurement Specialist, \$77,217 in expenditures, and offsetting revenue to support the Public Utilities Department's purchasing needs.

Public Utilities - General Fund

<i>Expenditure Adjustment:</i>	\$400,900
--------------------------------	------------------

Overhead Support and San Dieguito River Park JPA

Addition of \$400,900 in non-personnel expenditures to cover overhead support costs from the Public Utilities Enterprise Fund and the San Dieguito River Park Joint Powers Authority (JPA) cost allocation to the General Fund.

NON-GENERAL FUNDS**Airports Fund**

<i>Expenditure Adjustment:</i>	\$686,724
--------------------------------	------------------

Customs and Border Patrol Facility

Addition of \$650,000 in expenditures to acquire a modular building for the Custom Border Patrol facility at Brown Field. This structure complies with all of the requirements specified by Customs Border Patrol for a General Aviation facility.

Development Services Fund

<i>Expenditure Adjustment:</i>	\$828,094
<i>Revenue Adjustment:</i>	\$15,400

Noise Permit Revenue

Addition of \$15,400 in revenue as a result of the transfer of the noise permit function from the General Fund to the Enterprise Fund in Fiscal Year 2016.

Attachment E

Page 21 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Energy Conservation Program Fund

Expenditure Adjustment: **\$249,904**

Alternative Energy Options

Addition of \$150,000 in expenditures for consultant costs to assess alternative energy sources and supply options. The consultant contract was added as a one-time expenditure in Fiscal Year 2015 but was not expended.

Regional Energy Network (REN) Formation

Addition of \$100,000 in expenditures for consultant costs to support the formation of a Regional Energy Network (REN). In Fiscal Year 2015, the REN participants (City of San Diego, County of San Diego, SANDAG, City of Chula Vista, and Port of San Diego) signed agreements in order to form a REN. Funding for the REN consultant contract services was included in the Fiscal Year 2015 budget as a one-time expenditure but was not expended.

Engineering & Capital Projects Fund

FTE Adjustment: **2.00**

Expenditure Adjustment: **(\$36,579)**

Revenue Adjustment: **\$114,750**

Administrative and Public Information Support for CIP

Addition of 2.00 Administrative Aide 1s, \$114,750 in expenditures, and \$114,750 in associated revenue to provide administrative and public information support for the expanded Capital Improvements Program.

Rent Expense

Reduction of \$156,339 in non-personnel expenditures for rent expenses. This reduction is primarily due to the move of the Planning Department from the City Operations Building (COB) to the Executive Complex. The space in the Executive Complex will be vacated by the Engineering & Capital Projects Department; therefore, the associated rent expenses will be reallocated from the Engineering & Capital Projects Fund to the General Fund

Fire/Emergency Medical Services Transport Program Fund

Expenditure Adjustment: **\$18,113**

FirstWatch Utility Service

Addition of \$20,000 in non-personnel expenditures to purchase FirstWatch online compliance utility services in order to measure 9-1-1 service delivery and monitor the City's Emergency Medical Service (EMS) 9-1-1 ambulance response time compliance.

Fleet Services Operating Fund

<i>FTE Adjustment:</i>	<i>1.00</i>
<i>Expenditure Adjustment:</i>	<i>\$213,386</i>

Training Supervisor

Addition of 1.00 Training Supervisor and \$82,464 in expenditures to provide driver training to all operators citywide with the exception of public safety. This position is required to comply with State regulations which require a different individual for a driver trainer and tester.

Fleet Parts Buyer

Addition of 1.00 Fleet Parts Buyer and \$71,084 in expenditures to support fleet repairs. This position will allow for a Fleet Parts Buyer to be stationed at each of the City's three major repair locations.

Fleet Repair Supervisors

Addition of 3.00 Fleet Supervisors and a net \$1,607 in expenditures to provide night shift supervision at the Miramar, Chollas, and Rose Canyon repair facilities. These positions are offset by the reduction of 2.00 Master Fleet Technicians that were included in the Fiscal Year 2016 Proposed Budget and the reduction of 1.00 existing Fleet Team Leader, which are positions that provide general oversight but do not have supervisory responsibilities.

Equipment Operator

Addition of 1.00 Equipment Operator to provide debris hauling services, offset by the reduction of 1.00 Assistant Fleet Technician that was included in the Fiscal Year 2016 Proposed Budget for a net reduction of \$973.

Fleet Services Division Administration

Addition of 1.00 Account Clerk and 1.00 Storekeeper for department support as a result of Fleet Division needs. These positions are offset by the reduction of 2.00 Vehicle Fuel Clerks for a net reduction of \$46,268.

Supervising Management Analyst Reduction

Reduction of 1.00 Supervising Management Analyst and \$148,262 in expenditures as a result of Fleet Division's operational needs.

Inflation Rate Adjustment

Addition of \$261,760 in non-personnel expenditures to adjust for the inflation rate in expenditures as required by the Fleet Services Most Efficient Government Organization (MEGO).

Attachment E

Page 23 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Golf Course Fund

FTE Adjustment: 1.00
Expenditure Adjustment: \$253,568

Water Conservation

Addition of 1.00 Horticulturalist and \$74,676 in expenditures in the Golf Division to develop and implement a water conservation program for the three City-operated golf facilities. This position will support water conservation and irrigation efforts while ensuring that they do not adversely affect golf course conditions.

Information Technology Fund

Expenditure Adjustment: (\$84,114)

Transfer of Financial Reports Budget

Transfer of \$400,000 in non-personnel expenditures for the development of citywide financial reports from the Information Technology Fund to the OneSD Support Fund. These expenditures were added in the Fiscal Year 2016 Proposed Budget and are being redistributed in the May Revision to properly align the budget with the fund responsible for these expenditures.

Maintenance Assessment District (MAD) Funds

Expenditure Adjustment: \$9,852
Revenue Adjustment: (\$4,355)

A net addition of \$9,852 in non-personnel expenditures and a net reduction of \$4,355 in revenue is included in the May Revision for the various MAD Funds to reflect revised projections for Fiscal Year 2016.

OneSD Support Fund

Expenditure Adjustment: \$395,640

Transfer of Financial Reports Budget

Transfer of \$400,000 in non-personnel expenditures for the development of citywide financial reports from the Information Technology Fund to the OneSD Support Fund. These expenditures were added in the Fiscal Year 2016 Proposed Budget and are being redistributed in the May Revision to properly align the budget with the fund responsible for these expenditures.

PETCO Park Fund*Expenditure Adjustment:* **\$299,756****Reduction in Debt Service**

Addition of \$300,000 in expenditures based on updated debt service payment projections of the refunding of the ballpark bonds. The Fiscal Year 2016 Proposed Budget included an anticipate reduction of \$1.4 million in debt service as a result of the bond refunding of the Ballpark Refunding Bonds. The estimated savings have changed and based on the current market conditions, the projected debt service savings are \$1.1 million.

Public Art Fund*Expenditure Adjustment:* **\$45,934***Revenue Adjustment:* **\$45,934****Public Art Fund Allocation**

A budget neutral redistribution of \$45,934 within the Arts, Culture, and Community Festivals allocation from the TOT Fund to the Public Art Fund, and associated revenue of \$45,934 from the TOT Fund to support artwork repair, conservation, installation, and other professional art collections management practices.

Public Safety Services & Debt Service Fund*Expenditure Adjustment:* **\$14,193***Revenue Adjustment:* **\$14,193****Safety Sales Tax Allocation**

Adjustment of \$14,193 to reflect an increase in projected revenue and expenditures for public safety services.

QUALCOMM Stadium Operations Fund*Expenditure Adjustment:* **\$13,190****Rent Expense**

Addition of \$15,000 in non-personnel expenditures associated with rent expenses paid to the Water Fund for use of the Water Fund's land under Qualcomm Stadium.

Recycling Fund*Expenditure Adjustment:* **\$79,401***Revenue Adjustment:* **\$350,000****Beverage Container Recycling and Litter Abatement**

Addition of \$350,000 in revenue from the CalRecycle's City/County Payment Program to implement and support beverage container recycling and litter abatement projects.

Attachment E

Page 25 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

Sewer Funds

FTE Adjustment: 5.49
Expenditure Adjustment: \$15,749,810

Advanced Metering Infrastructure

Addition of 0.50 Associate Management Analyst, 0.50 Information Systems Analyst 3, 0.50 Program Manager and \$5.9 million in expenditures to support the implementation, maintenance, and operation of the Advanced Metering Infrastructure (AMI) project.

Pure Water Program

Addition of 2.00 Associate Engineer-Civil, 1.00 Assistant Engineer-Civil, and \$5.9 million in expenditures to support the Pure Water Program.

Trench Repair Reimbursement

Addition of \$1.5 million in non-personnel expenditures to reimburse the Transportation & Storm Water Department for trench repair personnel costs associated with a Service Level Agreement (SLA), material costs for asphalt, and capital costs for vehicles to support the Street Preservation Ordinance

Advanced Water Purification Facility Demonstration

Addition of \$500,000 in non-personnel expenditures for the continuation of the Advanced Water Purification Facility Demonstration Project.

Drought Mandate Enforcement

Addition of 0.99 FTE positions and \$60,845 in expenditures for the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.

Assistant Deputy Director

Addition of 1.00 Assistant Deputy Director and \$133,968 to oversee City pump stations as mandated by the California State Water Resources Control Board.

Senior Wastewater Operator

Reduction of 1.00 Senior Wastewater Operator and \$81,627 that was included in the Fiscal Year 2016 Proposed Budget.

Rent Expense

Reduction of \$57,677 in non-personnel expenditures as a result of reallocation of rent expenses between Engineering and Capital Projects, Sewer, and Water Funds at 525 B Street.

Transient Occupancy Tax (TOT) Fund**Expenditure Adjustment:** \$2,403,025**Revenue Adjustment:** \$1,639,039**Transient Occupancy Tax (TOT) Revenue**

Addition of \$1.7 million in revenue based on TOT receipts in Fiscal Year 2015. This adjustment also reflects a revision to the one-cent discretionary TOT allocation. The City's actual TOT receipts for March and April exceeded expectations, resulting in an increase in the Fiscal Year 2015 year-end projection which serves as the base for the Fiscal Year 2016 TOT budget. As a result of the positive growth in actual TOT receipts for the most recent two months, the growth rate for TOT is projected to increase to 6.0 percent from the 5.5 percent that was incorporated in the Fiscal Year 2016 Proposed Budget.

Four Cent Tourism Reimbursement

Addition of \$1.9 million in expenditures for the Four Cent Discretionary TOT transfer to reimburse the General Fund for tourism-related expenditures as a result of higher projected TOT receipts in Fiscal Year 2015.

Special Events Department Revenue

Reduction of \$75,000 in revenue based on Special Event Department revenue receipts in Fiscal Year 2015. This adjustment reflects lower trends in miscellaneous revenue collections for specialized event services as well as special event permit application processing fees.

One Cent Discretionary Allocation

Addition of \$342,862 in non-personnel One Cent Discretionary TOT expenditures to support the General Fund.

Public Art Fund Allocation

A budget neutral redistribution of \$45,934 within the Arts, Culture, and Community Festivals allocation from the TOT Fund to the Public Art Fund, and associated revenue of \$45,934 from the TOT Fund, to support artwork repair, conservation, installation, and other professional art collections management practices.

The May Revision includes *Attachment 4* (Excerpt from Council Policy 100-03: Transient Occupancy Tax) and *Attachment 5* (Transient Occupancy Tax Fund Allocations) for Fiscal Year 2016. Council Policy 100-03 directs the distribution and appropriation of TOT funds.

- ***Arts, Culture, and Community Festivals – Programs***
Allocation of \$9.2 million to Arts, Culture, and Community Festivals for programs and organizations in the categories of Organizational Support and Creative Communities.

Attachment E

Page 27 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

- Increase of \$205,117 in expenditures to Penny for the Arts based on an increase in projected TOT revenues for Fiscal Year 2016.
- Transfer of \$435,000 to Organizational Support from Citywide Economic Development Programs for programs and organizations within the Special Promotional Programs Department.
- ***Economic Development - Programs***
Transfer of \$435,000 from Citywide Economic Development Programs to Organizational Support / Arts, Culture, and Community Festivals for programs and organizations within the Special Promotional Programs Department.

Water Utility Operating Fund

FTE Adjustment: 46.51
Expenditure Adjustment: \$2,019,427

Water Purchases

Reduction of \$20.6 million in expenditures to reflect a revised water purchases estimate based on preliminary reduction requirements from California State Water Resources Control Board and projected County Water Authority (CWA) rate increases (including desalination costs). The City is required to reduce water use by 16 percent.

Advanced Metering Infrastructure

Addition of 24.50 FTE positions and \$8.8 million in expenditures to support the implementation, maintenance, and operation of the Advanced Metering Infrastructure (AMI) project.

Pure Water Program

Addition of 2.00 Associate Engineer-Civil, 1.00 Assistant Engineer-Civil, and \$5.9 million in expenditures to support the Pure Water Program.

Trench Repair Reimbursement

Addition of \$2.2 million in non-personnel expenditures to reimburse the Transportation & Storm Water Department for trench repair personnel costs associated with a Service Level Agreement (SLA), material costs for asphalt, and capital costs for vehicles to support the Street Preservation Ordinance.

Support for Drought Response

Addition of 11.00 Water Systems Technician 3 and \$1.5 million in expenditures to support the Water Construction and Maintenance Division in order to increase response times for emergency repair calls to reduce water loss.

Turf Replacement and Drought Outreach

Addition of \$500,000 in non-personnel expenditures associated with the rebate program for turf replacement. Funding of \$1.3 million is also included in the May Revision for public outreach related to the drought.

Drought Mandates

Addition of 8.01 FTE positions and \$738,026 in expenditures for the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.

Advanced Water Purification Facility Demonstration

Addition of \$500,000 in non-personnel expenditures for the continuation of the Advanced Water Purification Facility Demonstration Project.

Rent Expense

Reduction of \$93,414 in non-personnel expenditures as a result of reallocation of rent expenses between Engineering and Capital Projects, Sewer, and Water Funds at 525 B Street.

Zoological Exhibits Maintenance Fund

Expenditure Adjustment: \$108,025

Revenue Adjustment: \$108,025

Adjustment to Zoological Exhibits

Addition of \$108,025 in expenditures and revenues to reflect revised projections for Fiscal Year 2016.

FY 2016 PLANNED CONTRACTS EXCEEDING \$3.0 MILLION

The May Revision includes a revised list of anticipated department contracts over \$3.0 million that are planned for solicitation in Fiscal Year 2016. The revised list is reflected in *Attachment 6*, which incorporates changes from the list of contracts included in the Fiscal Year 2016 Proposed Budget as a result of discussions with the Budget Review Committee during the Fiscal Year 2016 Budget Hearings.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

Adjustments to capital improvement projects are primarily due to the identification of additional funding and re-prioritization of proposed allocations. The Fiscal Year 2016 May Revision CIP adjustments total an increase of \$28.0 million to the Fiscal Year 2016 Proposed CIP Budget. *Attachment 7 – FY 2016 CIP May Revision Adjustments* provides an itemized list of the changes by project along with a brief description of each change.

Attachment E

Page 29 of 29

Honorable Council President Sherri Lightner and Members of the City Council
May 19, 2015

FY 2016 Underfunded Projects List

With the approval of the Annual CIP Budget, the City Council will also be asked to approve a list of underfunded projects to be funded with other project savings. The list, originally published on page 15 of Volume 3 of the Mayor's Fiscal Year 2016 Proposed Budget, has been expanded to include projects that span all Council Districts and are eligible for different types of restricted funding. *Attachment 8 – FY 2016 Underfunded Projects List* includes the updated list.

FY 2016 Planned Construction Contracts

The list of capital projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2016 has been updated as shown in *Attachment 9 – FY 2016 Planned Construction Contracts List*.

Attachments:

1. FY 2016 General Fund Reserve Estimates
2. FY 2016 Mayor's May Revision Summary Table
3. FY 2016 Public Liability Reserve Estimates
4. Excerpt from Council Policy 100-03: Transient Occupancy Tax
5. FY 2016 Transient Occupancy Tax Fund Allocations
6. FY 2016 Contracts Exceeding \$3 Million
7. FY 2016 CIP May Revision Adjustments
8. FY 2016 Underfunded Projects (Waterfall List)
9. FY 2016 Construction Contracts List

cc: Honorable Mayor Kevin L. Faulconer
Stephen Puetz, Chief of Staff
Stacey LoMedico, Assistant Chief Operating Officer
David Graham, Deputy Chief Operating Officer
Ron Villa, Deputy Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Brian Pepin, Director of Council Affairs
Department Directors
Tracy McCraner, Financial Management Director
Julio Canizal, Deputy Director of Financial Management
Financial Management Staff

FY 2016 General Fund Reserve Estimates

in millions

Description	Amount	Revenue % ¹
FY 2015 Projected Ending Unrestricted Fund Balance	\$ 179.1	15.1%²
Emergency Reserve	\$ 89.9	8.0%
Stability Reserve	\$ 67.5	6.0%
FY 2016 Projected Reserve Level	\$ 157.4	14.0%²
FY 2015 Projected Excess Equity ³	\$ 21.8	
Community Projects, Programs and Services	\$ (1.0)	
Public Liability Reserve Contribution	\$ (5.8)	
Pension Payment Stabilization Reserve Contribution	\$ (15.0)	
FY 2016 Projected Excess Equity	\$ -	

¹ The General Fund Reserve percentage calculation and measurement target is based on the most recent three year average of annual audited General Fund operating revenues.

² Based on FY 2012 through FY 2014 audited operating revenues in accordance with the City's Reserve Policy (CP 100-20).

³ Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue.

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

GENERAL FUND	DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Deputy City Attorney		1.00	\$ 84,479	\$ -	\$ 84,479	\$ -
City Attorney	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 12,112	\$ -	\$ 12,112	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 8,140	\$ 8,140	\$ -
	Fringe Benefit Adjustment		-	\$ (16,615)	\$ -	\$ (16,615)	\$ -
City Attorney Total			1.00	\$ 79,976	\$ 8,140	\$ 88,116	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 973	\$ 973	\$ -
City Auditor	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 535	\$ -	\$ 535	\$ -
	City Auditor Salary Increase		-	\$ 18,958	\$ (18,958)	\$ -	\$ -
	Information Technology Auditor		1.00	\$ 125,474	\$ (125,474)	\$ -	\$ -
	Fringe Benefit Adjustment		-	\$ (3,716)	\$ -	\$ (3,716)	\$ -
City Auditor Total			1.00	\$ 141,251	\$ (143,459)	\$ (2,208)	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 447	\$ -	\$ 447	\$ -
City Clerk	User Fee Revenue		-	\$ -	\$ -	\$ -	\$ 27,171
	Fringe Benefit Adjustment		-	\$ (2,135)	\$ -	\$ (2,135)	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ (318,222)	\$ (318,222)	\$ -
City Clerk Total			-	\$ (1,688)	\$ (318,222)	\$ (319,910)	\$ 27,171
	SIRE Maintenance Redistribution		-	\$ -	\$ 2,472	\$ 2,472	\$ -
City Comptroller	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 207	\$ -	\$ 207	\$ -
	Fringe Benefit Adjustment		-	\$ (8,456)	\$ -	\$ (8,456)	\$ -
City Comptroller Total			-	\$ (8,249)	\$ 2,472	\$ (5,777)	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 16,294	\$ 16,294	\$ -
City Treasurer	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 2,289	\$ -	\$ 2,289	\$ -
	User Fee Revenue		-	\$ -	\$ -	\$ -	\$ 13,461
	Fringe Benefit Adjustment		-	\$ (7,240)	\$ -	\$ (7,240)	\$ -
City Treasurer Total			-	\$ (4,951)	\$ 16,294	\$ 11,343	\$ 13,461
	Pension Payment Stabilization Reserve Trust		-	\$ -	\$ 15,000,000	\$ 15,000,000	\$ -
	Public Liability Fund Reserve		-	\$ -	\$ 6,700,000	\$ 6,700,000	\$ -
Citywide Program Expenditures	June 2016 Ballot Measures		-	\$ -	\$ 1,773,583	\$ 1,773,583	\$ -
	Kinder Morgan Litigation		-	\$ -	\$ 365,000	\$ 365,000	\$ -
	Corporate Master Lease		-	\$ -	\$ 361,353	\$ 361,353	\$ -
	Traffic Stop Study		-	\$ -	\$ 50,000	\$ 50,000	\$ -
	Deferred Capital Debt Service		-	\$ -	\$ (101,533)	\$ (101,533)	\$ -
Citywide Program Expenditures Total			-	\$ 324	\$ 24,148,403	\$ 24,148,403	\$ -
Communications	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ -	\$ 125	\$ 125	\$ -
	SIRE Maintenance Redistribution		-	\$ (1,564)	\$ -	\$ (1,564)	\$ -
Communications Total			-	\$ (1,240)	\$ 125	\$ (1,115)	\$ -
Council Administration	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 531	\$ -	\$ 531	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 246	\$ 246	\$ -
	Fringe Benefit Adjustment		-	\$ (1,767)	\$ -	\$ (1,767)	\$ -
Council Administration Total			-	\$ (1,236)	\$ 246	\$ (990)	\$ -
Council District 1	Personnel Expenditures Adjustment to Average Funding Level		-	\$ 55,689	\$ -	\$ 55,689	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 1,419	\$ -	\$ 1,419	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 181	\$ 181	\$ -
	Fringe Benefit Adjustment		-	\$ (628)	\$ -	\$ (628)	\$ -
	Adjustment to Baseline Level		-	\$ (1,419)	\$ -	\$ (1,419)	\$ -
Council District 1 Total			-	\$ 55,061	\$ 181	\$ 55,242	\$ -
Council District 1 - CPPS	Community Projects, Programs, and Services Adjustment		-	\$ -	\$ (18,128)	\$ (18,128)	\$ -
Council District 1 - CPPS Total			-	\$ -	\$ (18,128)	\$ (18,128)	\$ -

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Council District 2	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 478	\$ -	\$ 478	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 171	\$ 171	\$ -
	Adjustment to Baseline Level	-	\$ (478)	\$ -	\$ (478)	\$ -
	Fringe Benefit Adjustment	-	\$ (677)	\$ -	\$ (677)	\$ -
Council District 2 Total		-	\$ (677)	\$ 171	\$ (506)	\$ -
Council District 2 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (15,277)	\$ (15,277)	\$ -
Council District 2 - CPPS Total		-	\$ -	\$ (15,277)	\$ (15,277)	\$ -
Council District 3	SIRE Maintenance Redistribution	-	\$ -	\$ 178	\$ 178	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 43	\$ -	\$ 43	\$ -
	Adjustment to Baseline Level	-	\$ (43)	\$ -	\$ (43)	\$ -
	Fringe Benefit Adjustment	-	\$ (614)	\$ -	\$ (614)	\$ -
Council District 3 Total		-	\$ (614)	\$ 178	\$ (436)	\$ -
Council District 3 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (6,719)	\$ (6,719)	\$ -
Council District 3 - CPPS Total		-	\$ -	\$ (6,719)	\$ (6,719)	\$ -
Council District 4	Personnel Expenditures Adjustment to Average Funding Level	-	\$ -	\$ -	\$ -	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 117,426	\$ -	\$ 117,426	\$ -
	SIRE Maintenance Redistribution	-	\$ 1,399	\$ -	\$ 1,399	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ 200	\$ 200	\$ -
	Adjustment to Baseline Level	-	\$ (712)	\$ -	\$ (712)	\$ -
Council District 4 Total		-	\$ (1,399)	\$ 200	\$ (1,399)	\$ -
Council District 4 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ 116,714	\$ -	\$ 116,914	\$ -
Council District 4 - CPPS Total		-	\$ -	\$ 8,574	\$ 8,574	\$ -
Council District 5	Personnel Expenditures Adjustment to Average Funding Level	-	\$ -	\$ -	\$ -	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 54,775	\$ -	\$ 54,775	\$ -
	SIRE Maintenance Redistribution	-	\$ 1,408	\$ -	\$ 1,408	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ 163	\$ 163	\$ -
	Adjustment to Baseline Level	-	\$ (823)	\$ -	\$ (823)	\$ -
Council District 5 Total		-	\$ (1,408)	\$ 163	\$ (1,408)	\$ -
Council District 5 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (3,169)	\$ (3,169)	\$ -
Council District 5 - CPPS Total		-	\$ -	\$ (3,169)	\$ (3,169)	\$ -
Council District 6	Personnel Expenditures Adjustment to Average Funding Level	-	\$ -	\$ -	\$ -	\$ -
	SIRE Maintenance Redistribution	-	\$ 49,084	\$ -	\$ 49,084	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ 167	\$ 167	\$ -
Council District 6 Total		-	\$ (694)	\$ -	\$ (694)	\$ -
Council District 6 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ 48,390	\$ 167	\$ 48,557	\$ -
Council District 6 - CPPS Total		-	\$ -	\$ 13,422	\$ 13,422	\$ -
Council District 7	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ -	\$ -	\$ -
	SIRE Maintenance Redistribution	-	\$ 761	\$ -	\$ 761	\$ -
	Adjustment to Baseline Level	-	\$ (761)	\$ -	\$ (761)	\$ -
	Fringe Benefit Adjustment	-	\$ (812)	\$ -	\$ (812)	\$ -
Council District 7 Total		-	\$ (812)	\$ 193	\$ (619)	\$ -
Council District 7 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (30,315)	\$ (30,315)	\$ -
Council District 7 - CPPS Total		-	\$ -	\$ (30,315)	\$ (30,315)	\$ -
Council District 8	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ -	\$ -	\$ -
	SIRE Maintenance Redistribution	-	\$ 1,325	\$ -	\$ 1,325	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ 196	\$ 196	\$ -
	Adjustment to Baseline Level	-	\$ (721)	\$ -	\$ (721)	\$ -
Council District 8 Total		-	\$ (1,325)	\$ 196	\$ (1,325)	\$ -
Council District 8 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (12,507)	\$ (12,507)	\$ -
Council District 8 - CPPS Total		-	\$ -	\$ (12,507)	\$ (12,507)	\$ -
Council District 9	Personnel Expenditures Adjustment to Average Funding Level	-	\$ -	\$ -	\$ -	\$ -
	SIRE Maintenance Redistribution	-	\$ 32,180	\$ -	\$ 32,180	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ 192	\$ 192	\$ -
Council District 9 Total		-	\$ (706)	\$ -	\$ (706)	\$ -

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Council District 9 Total		-	\$ 31,474	\$ 192	\$ 31,666	\$ -
Council District 9 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	(17,930)	\$ (17,930)	\$ -
Council District 9 - CPPS Total		-	\$ -	(17,930)	\$ (17,930)	\$ -
Debt Management	SIRE Maintenance Redistribution	-	\$ -	356	\$ 356	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 46	-	\$ 46	\$ -
	Fringe Benefit Adjustment	-	(2,351)	-	(2,351)	\$ -
Debt Management Total		-	(2,305)	356	\$ (1,949)	\$ -
Development Services	SIRE Maintenance Redistribution	-	\$ -	2,062	\$ 2,062	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,328	-	\$ 1,328	\$ -
	User Fee Revenue	-	\$ -	-	\$ -	\$ 23,929
	Noise Permit Revenue	-	\$ -	-	\$ -	\$ (15,400)
	Fringe Benefit Adjustment	-	(4,848)	-	(4,848)	\$ -
Development Services Total		-	(3,520)	2,062	\$ (1,458)	\$ 8,529
Economic Development	Assistant Engineer-Traffic	1.00	\$ 80,250	-	\$ 80,250	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,490	-	\$ 1,490	\$ -
	SIRE Maintenance Redistribution	-	\$ -	189	\$ 189	\$ -
	Fringe Benefit Adjustment	-	(3,990)	-	(3,990)	\$ -
Economic Development Total		1.00	\$ 77,750	189	\$ 77,939	\$ 80,250
Environmental Services	Fringe Benefit Adjustment	-	\$ 69,890	-	\$ 69,890	\$ -
	SIRE Maintenance Redistribution	-	\$ -	3,811	\$ 3,811	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,790	-	\$ 2,790	\$ -
	San Diego Works Proposal FY16-132	-	\$ -	(33,361)	\$ (33,361)	\$ -
	San Diego Works Proposal FY16-131	(2.00)	(131,437)	(51,661)	(183,098)	\$ -
Environmental Services Total		(2.00)	(58,757)	(81,211)	(139,968)	\$ -
Ethics Commission	SIRE Maintenance Redistribution	-	\$ -	129	\$ 129	\$ -
	Fringe Benefit Adjustment	-	(991)	-	(991)	\$ -
Ethics Commission Total		-	(991)	129	\$ (862)	\$ -
Financial Management	SIRE Maintenance Redistribution	-	\$ -	510	\$ 510	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 200	-	\$ 200	\$ -
	Fringe Benefit Adjustment	-	(4,126)	-	(4,126)	\$ -
	San Diego Works Proposal FY16-001	-	\$ -	(7,722)	\$ (7,722)	\$ -
Financial Management Total		-	(3,926)	(7,212)	(11,138)	\$ -
Fire-Rescue	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 81,094	-	\$ 81,094	\$ -
	SIRE Maintenance Redistribution	-	\$ -	19,784	\$ 19,784	\$ -
	Safety Sales Tax	-	\$ -	-	\$ -	\$ 7,096
	User Fee Revenue	-	\$ -	-	\$ -	\$ 381,092
	Fringe Benefit Adjustment	-	(22,637)	-	(22,637)	\$ -
	Helicopter Mechanics	2.00	\$ 139,840	(340,000)	\$ (200,160)	\$ -
Fire-Rescue Total		2.00	\$ 198,297	(320,216)	\$ (121,919)	\$ 388,188
Human Resources	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,629	-	\$ 1,629	\$ -
	SIRE Maintenance Redistribution	-	\$ -	434	\$ 434	\$ -
	Fringe Benefit Adjustment	-	(2,571)	-	(2,571)	\$ -
Human Resources Total		-	(942)	434	\$ (508)	\$ -
Infrastructure/Public Works	SIRE Maintenance Redistribution	-	\$ -	129	\$ 129	\$ -
	Fringe Benefit Adjustment	-	(560)	-	(560)	\$ -
Infrastructure/Public Works Total		-	(560)	129	\$ (431)	\$ -
Internal Operations	Fringe Benefit Adjustment	-	(15)	-	(15)	\$ -
Internal Operations Total		-	(15)	-	(15)	\$ -

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Library Materials	-	\$ -	\$ 209,500	\$ 209,500	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 59,731	\$ -	\$ 59,731	\$ -
	Pacific Beach Library Sunday Hours	1.06	\$ 39,906	\$ -	\$ 39,906	\$ -
Library	SIRE Maintenance Redistribution	-	\$ -	\$ 12,653	\$ 12,653	\$ -
	Custodial Staffing	1.50	\$ -	\$ -	\$ -	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 50,000
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ 5,742
	Fringe Benefit Adjustment	-	\$ (59,117)	\$ -	\$ (59,117)	\$ -
Library Total		2.56	\$ 40,520	\$ 222,153	\$ 262,673	\$ 55,742
	Property Tax Revenue	-	\$ -	\$ -	\$ -	\$ 2,655,765
	Transient Occupancy Tax (TOT) Revenue	-	\$ -	\$ -	\$ -	\$ 2,228,602
Major Revenues	Reimbursement from OHS Disaster Recovery	-	\$ -	\$ -	\$ -	\$ 224,480
	Property Transfer Tax Revenue	-	\$ -	\$ -	\$ -	\$ 146,664
	Franchise Fees	-	\$ -	\$ -	\$ -	\$ (1)
	Reimbursement from Parking Garage/Concourse Fund	-	\$ -	\$ -	\$ -	\$ (22,750)
Major Revenues Total		-	\$ -	\$ -	\$ -	\$ 5,232,760
Neighborhood Services	Fringe Benefit Adjustment	-	\$ (848)	\$ -	\$ (848)	\$ -
Neighborhood Services Total		-	\$ (848)	\$ -	\$ (848)	\$ -
	Homeland Security Coordinators	2.00	\$ 216,408	\$ -	\$ 216,408	\$ 162,607
Office of Homeland Security	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 3,885	\$ -	\$ 3,885	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 685	\$ 685	\$ -
	Fringe Benefit Adjustment	-	\$ (1,649)	\$ -	\$ (1,649)	\$ -
Office of Homeland Security Total		2.00	\$ 218,644	\$ 685	\$ 219,329	\$ 162,607
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 483	\$ -	\$ 483	\$ -
Office of the Assistant COO	SIRE Maintenance Redistribution	-	\$ -	\$ 17	\$ 17	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ (100,000)
	Fringe Benefit Adjustment	-	\$ (1,205)	\$ -	\$ (1,205)	\$ -
Office of the Assistant COO Total		-	\$ (722)	\$ 17	\$ (705)	\$ (100,000)
Office of the Chief Financial Officer	SIRE Maintenance Redistribution	-	\$ -	\$ 99	\$ 99	\$ -
	Fringe Benefit Adjustment	-	\$ (42)	\$ -	\$ (42)	\$ -
Office of the Chief Financial Officer Total		-	\$ (42)	\$ 99	\$ 57	\$ -
	Senior Management Analyst	1.00	\$ 82,280	\$ -	\$ 82,280	\$ -
Office of the Chief Operating Officer	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,074	\$ -	\$ 1,074	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 29	\$ 29	\$ -
	Fringe Benefit Adjustment	-	\$ (459)	\$ -	\$ (459)	\$ -
Office of the Chief Operating Officer Total		1.00	\$ 82,895	\$ 29	\$ 82,924	\$ -
Office of the IBA	SIRE Maintenance Redistribution	-	\$ -	\$ 152	\$ 152	\$ -
	Fringe Benefit Adjustment	-	\$ (1,471)	\$ -	\$ (1,471)	\$ -
Office of the IBA Total		-	\$ (1,471)	\$ 152	\$ (1,319)	\$ -
Office of the Mayor	SIRE Maintenance Redistribution	-	\$ -	\$ 674	\$ 674	\$ -
	Fringe Benefit Adjustment	-	\$ (1,931)	\$ -	\$ (1,931)	\$ -
Office of the Mayor Total		-	\$ (1,931)	\$ 674	\$ (1,257)	\$ -

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Park & Recreation	Expansion of Hours at 20 Recreation Centers	25.00	\$ 1,186,959	\$ 32,300	\$ 1,219,259	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 151,990	-	\$ 151,990	\$ -
	Balboa Park/Mission Bay Park Program Manager	1.00	\$ 129,744	-	\$ 129,744	\$ -
	Ward Canyon Park	-	\$ -	100,000	\$ 100,000	\$ -
	Memorial Pool Expansion	3.00	\$ 97,977	-	\$ 97,977	\$ -
	Horticulturalist	1.00	\$ 74,824	-	\$ 74,824	\$ -
	SIRE Maintenance Redistribution	-	\$ -	8,045	\$ 8,045	\$ -
	Transient Occupancy Tax Reimbursement	-	\$ -	-	\$ -	\$ 1,855,126
	User Fee Revenue	-	\$ -	-	\$ -	\$ 166,505
	San Diego Works Proposal FY16-098	-	\$ (27,948)	7,985	\$ (19,963)	\$ -
	Fringe Benefit Adjustment	-	\$ (35,194)	-	\$ (35,194)	\$ -
	Brush Management	-	\$ -	(44,250)	\$ (44,250)	\$ -
	Park & Recreation Total	30.00	\$ 1,578,352	104,080	\$ 1,682,432	\$ 2,021,631
	Performance & Analytics	Performance Dashboard/Open Budget Tool	-	\$ -	100,000	\$ 100,000
SIRE Maintenance Redistribution		-	\$ -	126	\$ 126	\$ -
Fringe Benefit Adjustment		-	\$ (2,542)	-	\$ (2,542)	\$ -
Performance & Analytics Total		-	\$ -	100,126	\$ 97,584	\$ -
		1.00	\$ 77,227	1,400	\$ 78,627	\$ -
Personnel	NEOGV Online Hiring Center Support	1.00	\$ 59,881	1,400	\$ 61,281	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 6,321	-	\$ 6,321	\$ -
	SIRE Maintenance Redistribution	-	\$ -	1,165	\$ 1,165	\$ -
	Fringe Benefit Adjustment	-	\$ (5,067)	-	\$ (5,067)	\$ -
	Assistant Traffic Engineer	2.00	\$ 138,362	3,965	\$ 142,327	\$ -
Personnel Total		1.00	\$ 80,250	-	\$ 80,250	\$ 80,250
		-	\$ 2,906	-	\$ 2,906	\$ -
Planning	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	-	\$ -	\$ (135,026)
	Revised Revenue	-	\$ -	-	\$ -	\$ 1,115
	User Fee Revenue	-	\$ -	-	\$ -	\$ -
	Fringe Benefit Adjustment	-	\$ (6,576)	-	\$ (6,576)	\$ -
Planning Total		1.00	\$ 76,580	-	\$ 76,580	\$ (53,661)
		3.00	\$ 389,232	-	\$ 389,232	\$ -
Police	Program Coordinators	-	\$ -	73,355	\$ 73,355	\$ -
	SIRE Maintenance Redistribution	-	\$ -	-	\$ -	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 50,328	-	\$ 50,328	\$ -
	User Fee Revenue	-	\$ -	-	\$ -	\$ 262,296
	Safety Sales Tax	-	\$ -	-	\$ -	\$ 7,096
	Fringe Benefit Adjustment	-	\$ (77,197)	-	\$ (77,197)	\$ -
Police Total		(3.00)	\$ (441,290)	-	\$ (441,290)	\$ -
		-	\$ (78,927)	73,355	\$ (5,572)	\$ 269,392
Public Works - Contracts	SIRE Maintenance Redistribution	-	\$ -	624	\$ 624	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 186	-	\$ 186	\$ -
	Fringe Benefit Adjustment	-	\$ (2,184)	-	\$ (2,184)	\$ -
Public Works - Contracts Total		-	\$ (1,998)	624	\$ (1,374)	\$ -
		-	\$ -	1,700,000	\$ 1,700,000	\$ -
Public Works - General Services	Library and Park & Recreation Facility Repair	-	\$ 2,439	-	\$ 2,439	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	-	\$ -	\$ -
	SIRE Maintenance Redistribution	-	\$ -	2,071	\$ 2,071	\$ -
	Fringe Benefit Adjustment	-	\$ (8,230)	-	\$ (8,230)	\$ -
Public Works - General Services Total		-	\$ (5,791)	1,702,071	\$ 1,696,280	\$ -
		3.00	\$ 253,326	3,000	\$ 256,326	\$ -
Purchasing & Contracting	Public Utilities Procurement Specialist	1.00	\$ 76,217	1,000	\$ 77,217	\$ 77,217
	SIRE Maintenance Redistribution	-	\$ -	1,574	\$ 1,574	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 110	-	\$ 110	\$ -
	Fringe Benefit Adjustment	-	\$ (4,082)	-	\$ (4,082)	\$ -
Purchasing & Contracting Total		4.00	\$ 325,571	5,574	\$ 331,145	\$ 77,217
		-	\$ -	-	\$ -	\$ -

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Real Estate Assets	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,170	\$ -	\$ 2,170	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 1,250	\$ 1,250	\$ -
	Fringe Benefit Adjustment	-	\$ (4,522)	\$ -	\$ (4,522)	\$ -
Real Estate Assets Total		-	\$ (2,352)	\$ 1,250	\$ (1,102)	\$ -
Transportation & Storm Water	SIRE Maintenance Redistribution	-	\$ -	\$ 7,159	\$ 7,159	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 6,769	\$ -	\$ 6,769	\$ -
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ -
	Fringe Benefit Adjustment	-	\$ (32,869)	\$ -	\$ (32,869)	\$ (213)
Transportation & Storm Water Total		-	\$ (26,100)	\$ 7,159	\$ (18,941)	\$ (213)
Water	Overhead Support and San Dieguito JPA	-	\$ -	\$ 400,900	\$ 400,900	\$ -
Water Total		-	\$ -	\$ 400,900	\$ 400,900	\$ -
General Fund Total		45.56	\$ 3,049,861	\$ 25,851,164	\$ 28,901,025	\$ 8,183,074

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

NON-GENERAL FUNDS		BUDGET ADJUSTMENT						
FUND TITLE	FTE	PE	NPE	EXP	REV			
Airports Fund	-	\$ -	\$ -	\$ 650,000	\$ -	\$ 650,000	\$ -	
Customs and Border Patrol Facility	-	\$ -	\$ -	\$ 37,351	\$ -	\$ 37,351	\$ -	
Pension Payment Stabilization Reserve Trust	-	\$ -	\$ -	\$ 811	\$ -	\$ 811	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ (1,438)	\$ -	\$ (1,438)	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (1,438)	\$ -	\$ (1,438)	\$ -	
Airports Fund Total	-	\$ -	\$ -	\$ 688,162	\$ -	\$ 688,162	\$ -	
Bay Terraces - Honey Drive MAD Fund	-	\$ -	\$ -	\$ 1,592	\$ -	\$ 1,592	\$ 1,592	
Bay Terraces - Honey Drive MAD Fund Total	-	\$ -	\$ -	\$ 1,592	\$ -	\$ 1,592	\$ 1,592	
Central Stores Fund	-	\$ -	\$ -	\$ 675	\$ -	\$ 675	\$ -	
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ 265	\$ -	\$ 265	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (1,117)	\$ -	\$ (1,117)	\$ -	
San Diego Works Proposal FY16-190	-	\$ -	\$ -	\$ (11,117)	\$ -	\$ (11,117)	\$ -	
Central Stores Fund Total	-	\$ -	\$ -	\$ (442)	\$ -	\$ (10,852)	\$ -	
Concourse and Parking Garages Operating Fund	-	\$ -	\$ -	\$ 178	\$ -	\$ 178	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ (231)	\$ -	\$ (231)	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (231)	\$ -	\$ (231)	\$ -	
Concourse and Parking Garages Operating Fund Total	-	\$ -	\$ -	\$ 178	\$ -	\$ (53)	\$ -	
Development Services Fund	-	\$ -	\$ -	\$ -	\$ -	\$ 834,993	\$ -	
Pension Payment Stabilization Reserve Trust	-	\$ -	\$ -	\$ 12,468	\$ -	\$ 12,468	\$ -	
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ 11,580	\$ -	\$ 11,580	\$ -	
Noise Permit Revenue	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,400	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (30,947)	\$ -	\$ (30,947)	\$ -	
Development Services Fund Total	-	\$ -	\$ -	\$ (18,479)	\$ -	\$ 846,573	\$ 15,400	
EI Cajon Boulevard MAD Fund	-	\$ -	\$ -	\$ -	\$ -	\$ (9,223)	\$ (9,223)	
EI Cajon Boulevard MAD Fund Total	-	\$ -	\$ -	\$ -	\$ -	\$ (9,223)	\$ (9,223)	
Energy Conservation Program Fund	-	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	
Alternative Energy Options	-	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	
Regional Energy/Network (REN) Formation	-	\$ -	\$ -	\$ 414	\$ -	\$ 718	\$ 718	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 414	
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ -	\$ (1,228)	\$ -	\$ (1,228)	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (814)	\$ -	\$ (814)	\$ -	
Energy Conservation Program Fund Total	-	\$ -	\$ -	\$ 114,750	\$ -	\$ 250,718	\$ -	
Administrative and Public Information Support for CIP	2.00	\$ -	\$ -	\$ -	\$ -	\$ 114,750	\$ 114,750	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ 25,335	\$ -	\$ 25,335	\$ -	
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ -	\$ 14,377	\$ -	\$ 14,377	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (34,702)	\$ -	\$ (34,702)	\$ -	
Rent Expense	-	\$ -	\$ -	\$ -	\$ -	\$ (156,339)	\$ -	
Engineering & Capital Projects Fund Total	2.00	\$ 94,425	\$ (131,004)	\$ (36,579)	\$ -	\$ (36,579)	\$ 114,750	
Environmental Growth 1/3 Fund	-	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ -	
Environmental Growth 1/3 Fund Total	-	\$ -	\$ -	\$ 3	\$ -	\$ 3	\$ -	
Facilities Financing Fund	-	\$ -	\$ -	\$ 859	\$ -	\$ 859	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ 343	\$ -	\$ 343	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (1,377)	\$ -	\$ (1,377)	\$ -	
Facilities Financing Fund Total	-	\$ -	\$ -	\$ (518)	\$ -	\$ (175)	\$ -	
Fire/Emergency Medical Services Transport Program Fund	-	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	
FirstWatch Utility Service	-	\$ -	\$ -	\$ 371	\$ -	\$ 371	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ (2,258)	\$ -	\$ (2,258)	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (2,258)	\$ -	\$ (2,258)	\$ -	
Fire/Emergency Medical Services Transport Program Fund Total	-	\$ -	\$ -	\$ -	\$ -	\$ 20,371	\$ -	
Inflation Rate Adjustment	1.00	\$ -	\$ -	\$ -	\$ -	\$ 261,760	\$ -	
Training Supervisor	1.00	\$ 82,464	\$ -	\$ -	\$ -	\$ 82,464	\$ -	
Fleet Parts Buyer	1.00	\$ 71,084	\$ -	\$ -	\$ -	\$ 71,084	\$ -	
SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ 2,689	\$ -	\$ 2,689	\$ -	
Fleet Repair Supervisors	-	\$ -	\$ -	\$ 1,607	\$ -	\$ 1,607	\$ -	
Equipment Operator	-	\$ -	\$ -	\$ (973)	\$ -	\$ (973)	\$ -	
Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (10,715)	\$ -	\$ (10,715)	\$ -	
Fleet Services Division Administration	-	\$ -	\$ -	\$ (46,268)	\$ -	\$ (46,268)	\$ -	
Supervising Management Analyst Reduction	(1.00)	\$ (148,262)	\$ -	\$ -	\$ -	\$ (148,262)	\$ -	
Fleet Services Operating Fund Total	1.00	\$ (51,063)	\$ 264,449	\$ 213,386	\$ -	\$ 213,386	\$ -	

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Fleet Services Replacement Fund	San Diego Works Proposal FY16-109	-	\$ -	\$ (30,687)	\$ (30,687)	\$ -
Fleet Services Replacement Fund Total		-	\$ -	\$ (30,687)	\$ (30,687)	\$ -
GIS Fund	Fringe Benefit Adjustment	-	\$ (106)	\$ -	\$ (106)	\$ -
GIS Fund Total		-	\$ (106)	\$ -	\$ (106)	\$ -
Golf Course Fund	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 178,892	\$ 178,892	\$ -
	Water Conservation	1.00	\$ 74,824	\$ -	\$ 74,824	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 4,089	\$ -	\$ 4,089	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 1,197	\$ 1,197	\$ -
	Fringe Benefit Adjustment	-	\$ (5,434)	\$ -	\$ (5,434)	\$ -
Golf Course Fund Total		1.00	\$ 73,479	\$ 180,089	\$ 253,568	\$ -
Information Technology Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 322,355	\$ 322,355	\$ -
	Fringe Benefit Adjustment	-	\$ (6,469)	\$ -	\$ (6,469)	\$ -
	Transfer of Financial Reports Budget	-	\$ -	\$ (400,000)	\$ (400,000)	\$ -
Information Technology Fund Total		-	\$ (6,469)	\$ (77,645)	\$ (84,114)	\$ -
Junior Lifeguard Program Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 26	\$ 26	\$ -
	Fringe Benefit Adjustment	-	\$ (157)	\$ -	\$ (157)	\$ -
Junior Lifeguard Program Fund Total		-	\$ (157)	\$ 26	\$ (131)	\$ -
Local Enforcement Agency Fund	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 307	\$ -	\$ 307	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 105	\$ 105	\$ -
	Fringe Benefit Adjustment	-	\$ (646)	\$ -	\$ (646)	\$ -
Local Enforcement Agency Fund Total		-	\$ (339)	\$ 105	\$ (234)	\$ -
Los Penasquitos Canyon Preserve Fund	Fringe Benefit Adjustment	-	\$ (81)	\$ -	\$ (81)	\$ -
Los Penasquitos Canyon Preserve Fund Total		-	\$ (81)	\$ -	\$ (81)	\$ -
Maintenance Assessment District (MAD) Management Fund	Projected Non-Personnel Expenditures	0.50	\$ 14,197	\$ -	\$ 14,197	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 433	\$ 433	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 392	\$ -	\$ 392	\$ -
	Fringe Benefit Adjustment	-	\$ (1,301)	\$ -	\$ (1,301)	\$ -
Maintenance Assessment District (MAD) Management Fund Total		0.50	\$ 13,288	\$ 433	\$ 13,721	\$ -
Metropolitan Sewer Utility Fund	Pure Water Program	3.00	\$ 260,563	\$ 5,593,000	\$ 5,853,563	\$ -
	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 897,635	\$ 897,635	\$ -
	Advanced Water Purification Facility Demonstration	-	\$ -	\$ 500,000	\$ 500,000	\$ -
	San Diego Works Proposal FY16-007	-	\$ -	\$ 248,784	\$ 248,784	\$ -
	Assistant Deputy Director	1.00	\$ 133,968	\$ -	\$ 133,968	\$ -
	Drought Mandate Enforcement	0.99	\$ 60,845	\$ -	\$ 60,845	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 32,594	\$ 32,594	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 6,449	\$ -	\$ 6,449	\$ -
	Rent Expense	-	\$ -	\$ (20,987)	\$ (20,987)	\$ -
	Fringe Benefit Adjustment	-	\$ (26,419)	\$ -	\$ (26,419)	\$ -
	Senior Wastewater Operator	(1.00)	\$ (81,627)	\$ -	\$ (81,627)	\$ -
Metropolitan Sewer Utility Fund Total		3.99	\$ 353,779	\$ 7,251,026	\$ 7,604,805	\$ -
Municipal Sewer Revenue Fund	Advanced Metering Infrastructure	1.50	\$ 147,455	\$ 5,716,091	\$ 5,863,546	\$ -
	Trench Repair Reimbursement	-	\$ -	\$ 1,535,043	\$ 1,535,043	\$ -
	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 781,970	\$ 781,970	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 21,551	\$ 21,551	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,366	\$ -	\$ 2,366	\$ -
	Fringe Benefit Adjustment	-	\$ (22,781)	\$ -	\$ (22,781)	\$ -
	Rent Expense	-	\$ -	\$ (36,690)	\$ (36,690)	\$ -
Municipal Sewer Revenue Fund Total		1.50	\$ 127,040	\$ 8,017,965	\$ 8,145,005	\$ -
North Park MAD Fund	Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 619	\$ 619	\$ 619
North Park MAD Fund Total		-	\$ -	\$ 619	\$ 619	\$ 619
OneSD Support Fund	Transfer of Financial Reports Budget	-	\$ -	\$ 400,000	\$ 400,000	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 421	\$ -	\$ 421	\$ -
	Fringe Benefit Adjustment	-	\$ (4,781)	\$ -	\$ (4,781)	\$ -
OneSD Support Fund Total		-	\$ (4,360)	\$ 400,000	\$ 395,640	\$ -
Parking Meter Operations Fund	Fringe Benefit Adjustment	-	\$ (760)	\$ -	\$ (760)	\$ -
Parking Meter Operations Fund Total		-	\$ (760)	\$ -	\$ (760)	\$ -

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
PETCO Park Fund	Reduction in Debt Service	-	\$ -	\$ 300,000	\$ 300,000	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 17	\$ 17	\$ -
	Fringe Benefit Adjustment	-	\$ (261)	\$ -	\$ (261)	\$ -
PETCO Park Fund Total		-	\$ (261)	\$ 300,017	\$ 299,756	\$ -
Public Art Fund	Public Art Fund Allocation	-	\$ -	\$ 45,934	\$ 45,934	\$ 45,934
Public Art Fund Total		-	\$ -	\$ 45,934	\$ 45,934	\$ 45,934
Public Safety Services & Debt Service Fund	Safety Sales Tax Allocation	-	\$ -	\$ 14,193	\$ 14,193	\$ 14,193
Public Safety Services & Debt Service Fund Total		-	\$ -	\$ 14,193	\$ 14,193	\$ 14,193
Publishing Services Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 240	\$ 240	\$ -
	Fringe Benefit Adjustment	-	\$ (476)	\$ -	\$ (476)	\$ -
	San Diego Works Proposal FY16-090	-	\$ -	\$ (11,664)	\$ (11,664)	\$ -
Publishing Services Fund Total		-	\$ (476)	\$ (11,424)	\$ (11,900)	\$ -
QUALCOMM Stadium Operations Fund	Rent Expense	-	\$ -	\$ 15,000	\$ 15,000	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 213	\$ 213	\$ -
	Fringe Benefit Adjustment	-	\$ (2,023)	\$ -	\$ (2,023)	\$ -
QUALCOMM Stadium Operations Fund Total		-	\$ (2,023)	\$ 15,213	\$ 13,190	\$ -
Recycling Fund	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 204,409	\$ 204,409	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 3,994	\$ -	\$ 3,994	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 2,913	\$ 2,913	\$ -
	Beverage Container Recycling and Litter Abatement	-	\$ -	\$ -	\$ -	\$ 350,000
	San Diego Works Proposal FY16-208	-	\$ -	\$ -	\$ -	\$ -
	Fringe Benefit Adjustment	-	\$ (5,787)	\$ (1,328)	\$ (1,328)	\$ -
Recycling Fund Total		-	\$ (1,793)	\$ (124,800)	\$ (124,800)	\$ 350,000
Refuse Disposal Fund	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 81,194	\$ 79,401	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 285,481	\$ 285,481	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ 4,946	\$ 4,946	\$ -
	Fringe Benefit Adjustment	-	\$ 434	\$ -	\$ 434	\$ -
	San Diego Works Proposal FY16-136	-	\$ (10,435)	\$ -	\$ (10,435)	\$ -
	San Diego Works Proposal FY16-136	-	\$ -	\$ (20,373)	\$ (20,373)	\$ -
	San Diego Works Proposal FY16-226	-	\$ -	\$ (20,691)	\$ (20,691)	\$ -
	San Diego Works Proposal FY16-222	(2,00)	\$ (33,491)	\$ (177,112)	\$ (210,603)	\$ -
Refuse Disposal Fund Total		(2,00)	\$ (43,492)	\$ 72,251	\$ 28,759	\$ -
Remington Hills MAD Fund	Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 315	\$ 315	\$ 315
Remington Hills MAD Fund Total		-	\$ -	\$ 315	\$ 315	\$ 315
Risk Management Administration Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 4,577	\$ 4,577	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,771	\$ -	\$ 1,771	\$ -
	Fringe Benefit Adjustment	-	\$ (5,702)	\$ -	\$ (5,702)	\$ -
Risk Management Administration Fund Total		-	\$ (3,931)	\$ 4,577	\$ 646	\$ -
Transient Occupancy Tax Fund	Four Cent Tourism Reimbursement	-	\$ -	\$ 1,855,126	\$ 1,855,126	\$ -
	One Cent Discretionary Allocation	-	\$ -	\$ 342,862	\$ 342,862	\$ -
	Penny for the Arts	-	\$ -	\$ 205,117	\$ 205,117	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 1,654	\$ 1,654	\$ -
	Budget Neutral Public Art Fund Allocation	-	\$ -	\$ -	\$ -	\$ -
	Special Events Department Revenue	-	\$ -	\$ -	\$ -	\$ (75,000)
	Transient Occupancy Tax (TOT) Revenue	-	\$ -	\$ -	\$ -	\$ 1,714,309
Transient Occupancy Tax Fund Total		-	\$ (1,734)	\$ 2,404,759	\$ 2,403,025	\$ 1,639,309
Underground Surcharge Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 329	\$ 329	\$ -
Underground Surcharge Fund Total		-	\$ (706)	\$ -	\$ (706)	\$ -
Washington Street MAD Fund	Fringe Benefit Adjustment	-	\$ (706)	\$ 329	\$ (377)	\$ -
Washington Street MAD Fund Total	Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 273	\$ 273	\$ 273

FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Advanced Metering Infrastructure	24.50	\$ 1,638,478	\$ 7,148,833	\$ 8,787,311	\$ -
	Pure Water Program	3.00	\$ 260,563	\$ 5,593,000	\$ 5,853,563	\$ -
	Trench Repair Reimbursement	-	\$ -	\$ 2,203,073	\$ 2,203,073	\$ -
	Turf Replacement and Drought Outreach	-	\$ -	\$ 1,849,752	\$ 1,849,752	\$ -
	Support for Drought Response	11.00	\$ 700,471	\$ 760,238	\$ 1,460,709	\$ -
	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 1,349,274	\$ 1,349,274	\$ -
	Drought Mandates	8.01	\$ 492,296	\$ 245,730	\$ 738,026	\$ -
Water Utility Operating Fund	Advanced Water Purification Facility Demonstration	-	\$ -	\$ 500,000	\$ 500,000	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 38,161	\$ 38,161	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 19,641	\$ -	\$ 19,641	\$ -
	Fringe Benefit Adjustment	-	\$ (41,249)	\$ -	\$ (41,249)	\$ -
	San Diego Works Proposals	-	\$ -	\$ (48,990)	\$ (48,990)	\$ -
	Rent Expense	-	\$ -	\$ (93,414)	\$ (93,414)	\$ -
	Water Purchases	-	\$ -	\$ (20,596,430)	\$ (20,596,430)	\$ -
Water Utility Operating Fund Total		46.51	\$ 3,070,200	\$ (1,050,773)	\$ 2,019,427	\$ -
Webster-Federal Boulevard MAD Fund	Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 2,079	\$ 2,079	\$ 2,079
Webster-Federal Boulevard MAD Fund Total		-	\$ -	\$ 2,079	\$ 2,079	\$ 2,079
Wireless Communications Technology Fund	Fringe Benefit Adjustment	-	\$ (3,044)	\$ -	\$ (3,044)	\$ -
Wireless Communications Technology Fund Total		-	\$ (3,044)	\$ -	\$ (3,044)	\$ -
Zoological Exhibits Maintenance Fund	Adjustment to Zoological Exhibits	-	\$ -	\$ 108,025	\$ 108,025	\$ 108,025
Zoological Exhibits Maintenance Fund Total		-	\$ -	\$ 108,025	\$ 108,025	\$ 108,025
Non-General Fund Total		54.50	\$ 3,587,236	\$ 19,650,203	\$ 23,237,439	\$ 2,283,256
City Total		100.06	\$ 6,637,097	\$ 45,501,367	\$ 52,138,464	\$ 10,466,320

Attachment E

Fiscal Year 2016 Public Liability Reserve Estimates	<i>in millions</i>
--	--------------------

Description	Amount	Liability % ¹
FY 2015 Projected Public Liability Reserve²	\$ 37.9	40.0%
FY 2016 Projected Activity		
Fiscal Year 2016 Budgeted Contribution	\$ 0.9	
Excess Equity Contribution	5.8	
	\$ 6.7	
FY 2016 Projected Public Liability Reserve	\$ 44.6	47.0%

¹ The Public Liability Reserve percentage calculation and measurement target is based on the most recent three year average of the annual actuarial liability valuations.

² Includes a General Fund contribution of \$3.4 million in Fiscal Year 2015 as discussed in the Fiscal Year 2015 Year-End Budget Monitoring Report.

Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.
 - c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to

Attachment E

the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

Fiscal Year 2016 Transient Occupancy Tax Fund Allocations

ORGANIZATION / PROGRAM	FY 2016 Allocation
Arts, Culture, and Community Festivals - Organizational Support	
Actors Alliance of San Diego	\$ 4,296
Art of Elan	\$ 13,058
Bach Collegium San Diego	\$ 26,001
Balboa Park Cultural Partnership	\$ 194,365
Balboa Park Online Collaborative	\$ 49,883
California Ballet Association, Inc.	\$ 108,127
Camarada, Inc.	\$ 10,483
Center for World Music	\$ 23,193
Choral Club of San Diego	\$ 1,500
Choral Consortium of San Diego	\$ 1,500
City Ballet, Inc	\$ 59,321
Classics for Kids	\$ 34,142
Cygnnet Theatre Company	\$ 124,367
Diversionary Theatre Productions, Inc.	\$ 43,877
Finest City Performing Arts, Inc. dba: San Diego Gay Men's Chorus	\$ 29,113
Flying Leatherneck Museum	\$ 24,303
Horton Plaza Theatre Foundation	\$ 435,000
ion theatre company	\$ 13,479
Japanese Friendship Garden	\$ 77,467
La Jolla Chapter, SPEBSQSA, Inc.dba Pacific Coast Harmony	\$ 3,330
La Jolla Historical Society	\$ 57,192
La Jolla Music Society	\$ 212,621
La Jolla Symphony & Chorus	\$ 39,137
Lambda Archives of San Diego	\$ 5,924
Library Association of La Jolla	\$ 139,970
Mainly Mozart	\$ 143,903
Malashock Dance	\$ 38,254
Maritime Museum	\$ 241,890
Media Arts Center San Diego	\$ 72,009
Mingei International, Inc.	\$ 206,153
Mojalet Dance Collective	\$ 10,804
Mo'olelo Performing Arts Company	\$ 27,540
Moxie Theatre	\$ 13,246
Museum of Contemporary Art SD	\$ 387,154
Museum of Photographic Arts	\$ 156,558
New Americans Museum	\$ 17,190
NTC Foundation	\$ 56,097
Old Globe Theatre, The	\$ 445,829
Outside the Lens	\$ 18,136
Pacific Arts Movement	\$ 60,650
Persian Cultural Center	\$ 35,874

Attachment E

FY 2016
Allocation

Arts, Culture, and Community Festivals - Organizational Support (*continued*)

PGK Project, The	\$ 9,544
Playwrights Project	\$ 34,741
Prophet World Beat Productions	\$ 20,837
Putnam Foundation dba Timken Museum of Art	\$ 131,892
Reuben H. Fleet Science Center	\$ 278,286
SACRA/PROFANA	\$ 6,150
San Diego Air & Space Museum	\$ 254,426
San Diego Archaeological Center	\$ 22,488
San Diego Art Institute	\$ 40,453
San Diego Automotive Museum	\$ 46,642
San Diego Ballet	\$ 39,537
San Diego Center for Jewish Culture	\$ 116,146
San Diego Children's Choir	\$ 36,449
San Diego Chinese Historical Society	\$ 19,334
San Diego Civic Youth Ballet	\$ 64,297
San Diego Dance Theater	\$ 38,785
San Diego Guild of Puppetry, Inc.	\$ 8,858
San Diego Hall of Champions	\$ 61,012
San Diego Historical Society	\$ 112,153
San Diego Junior Theatre	\$ 88,011
San Diego Master Chorale, Inc.	\$ 13,324
San Diego Model Railroad Museum	\$ 47,181
San Diego Museum Council, Inc.	\$ 15,565
San Diego Museum of Art	\$ 290,960
San Diego Museum of Man	\$ 168,883
San Diego Musical Theatre	\$ 31,502
San Diego Opera Association	\$ 387,862
San Diego Repertory Theatre, Inc.	\$ 167,474
San Diego Society of Natural History dba SD Natural History Museum	\$ 439,409
San Diego Symphony	\$ 437,533
San Diego Watercolor Society	\$ 28,409
San Diego Winds	\$ 8,994
San Diego Women's Chorus	\$ 10,629
San Diego Writers Ink	\$ 15,125
San Diego Young Artists Music	\$ 10,105
San Diego Youth Symphony	\$ 98,264
Save Our Heritage Organisation	\$ 72,711
Scripps Ranch Theatre	\$ 20,585
So Say We All	\$ 5,369
Spreckels Organ Society	\$ 13,610
Tap Fever Studios	\$ 5,491
The AjA Project	\$ 28,935
The New Children's Museum	\$ 165,410
Theater and Arts Foundation dba La Jolla Playhouse	\$ 414,605
Unlimited Jazz Dance Productions dba Patricia Rincon Dance Collective	\$ 10,431

FY 2016
Allocation**Arts, Culture, and Community Festivals - Organizational Support (continued)**

Villa Musica	\$	49,938
Westwind Brass, Inc.	\$	6,974
Women's History Reclamation Project dba Women's Museum of CA	\$	19,923
Young Audiences of San Diego	\$	56,822
Arts, Culture, and Community Festivals - Organizational Support Total	\$	8,135,000

Arts, Culture, and Community Festivals - Creative Communities San Diego

America's Finest City Dixieland Jazz Society	\$	41,660
Armed Services YMCA of the U.S.A.	\$	90,229
Asian Story Theater Incorporated	\$	5,534
Balboa Park Conservancy	\$	70,635
BAME Renaissance Community Development Corporation		\$4,534
Brazilian Institute for Arts & Culture	\$	15,245
Cabrillo Festival, Inc.	\$	5,979
California Lawyers for the Arts	\$	2,072
Casa Familiar	\$	5,445
Combat Arts	\$	1,960
contACT Arts	\$	51,897
Culture Shock Dance Troupe	\$	12,443
CYT San Diego	\$	1,500
Fern Street Community Arts	\$	13,993
Guitars in the Classroom	\$	1,979
Hillcrest Business Improvement Association Incorporated	\$	20,572
House of Panama	\$	1,500
Indian Fine Arts Academy of San Diego	\$	21,628
Irish Congress of Southern California	\$	10,169
Italian American Art and Culture Association of San Diego	\$	17,761
Jacobs and Cushman San Diego Food Bank, The	\$	39,349
Jacobs Center for Neighborhood Innovation	\$	14,300
Justice Overcoming Boundaries In San Diego County	\$	5,463
Karama	\$	2,867
Kiwanis International K08275 Tierrasanta San Diego	\$	2,288
La Maestra Family Clinic	\$	3,083
Linda Vista Multi-Cultural Fair, Inc.	\$	7,883
Little Italy Association	\$	25,140
Little Saigon Foundation	\$	27,851
Mariachi Juvenil de San Diego	\$	19,790
Mariachi Scholarship Foundation	\$	3,108
Media Heritage, Inc. dba Filmout San Diego	\$	15,488
Musicians for Education	\$	13,641
Ocean Beach Merchant's Association, Inc.	\$	22,656
Operation Samahan	\$	6,213
Pacific Beach Community Development Corporation dba Discover Pacific Beach	\$	15,215
PASACAT	\$	5,576

Attachment E

FY 2016
Allocation

Arts, Culture, and Community Festivals - Creative Communities San Diego (continued)

Point Loma Summer Concerts	\$	17,360
Rancho de los Penasquitos Town Council, Inc.	\$	7,579
Rolando Community Council, Inc.	\$	5,374
San Diego Alpha Foundation	\$	2,288
San Diego Audubon Society	\$	14,387
San Diego Chinese Center	\$	7,357
San Diego City College Foundation	\$	3,291
San Diego Earth Day	\$	25,802
San Diego Film Foundation	\$	62,803
San Diego LGBT Pride	\$	90,498
San Diego Music Foundation	\$	34,292
San Diego Quilt Show	\$	5,800
San Diego Shakespeare Society, Inc.	\$	3,021
Sledgehammer Theatre	\$	4,454
Space 4 Art	\$	2,732
The Bon Temps Social Club of San Diego	\$	108,000
The Cooper Family Foundation	\$	5,022
Torrey Pines Kiwanis Foundation	\$	35,248
Transcendance Youth Arts Project	\$	9,352
Via International	\$	2,893
Write Out Loud	\$	5,801
Arts, Culture, and Community Festivals - Creative Communities San Diego Total	\$	1,080,000

Economic Development - Citywide Economic Development

CleanTECH San Diego	\$	60,000
CommNexus San Diego	\$	30,000
Mission Trails Regional Park Foundation	\$	45,000
San Diego Regional Economic Development Corporation	\$	140,000
Sweedish-American Chamber of Commerce	\$	15,000
The Maritime Alliance Foundation	\$	25,000
Economic Development - City Economic Development Total	\$	315,000

Economic Development - Economic Development and Tourism Support

Adams Avenue Business Association	\$	52,753
Asian Business Association, San Diego	\$	33,611
Cabrillo National Monument Inc.	\$	50,417
City Heights Community Development Corporation	\$	52,753
Greater San Diego Business Association	\$	38,736
Hostelling International American Youth Hostels	\$	60,200
Japan Society of San Diego and Tijuana	\$	49,064
Juma Ventures	\$	60,200
North Park Main Street	\$	48,986
Old Town San Diego Chamber of Commerce	\$	29,531
Otay Mesa Chamber of Commerce	\$	52,753
San Diego Diplomacy Council	\$	45,638
South County Economic Development Council	\$	52,000

Economic Development - Economic Development and Tourism Support <i>(continued)</i>	FY 2016 Allocation
South Park Business Group, Inc.	\$ 13,158
Travelers Aid Society of San Diego, Inc.	\$ 60,200
Economic Development - Economic Development and Tourism Support Total	\$ 700,000

Attachment E

Fiscal Year 2016 Planned Contracts Exceeding \$3.0 Million						
Department	Contract Name/Title	Contract Description	Contract Type	Planned Advertise Date	Estimated Contract Value	
1	Fleet Services Police Patrol Vehicle Replacement	The purpose of this contract is for the purchase of (81) replacement Patrol vehicles, (17) vehicles to support new positions and (10) vehicles to support PISO vehicles for Police.	Replacement vehicles	August-15	\$ 4,497,350	
2	Fleet Services Fire Rescue Aircraft Fire replacement	The purpose of this contract is for the purchase of (2) aircraft 'crash' trucks for Fire Rescue	Replacement vehicles	September-15	\$ 3,000,000	
3	Fleet Services General Fund Work/Off-road vehicles replacement	The purpose of this contract is for the purchase of (30) Work/Off-road vehicles	Replacement vehicles	July-15	\$ 3,000,000	
4	Fleet Services ESD General Fund Auto Refuse Trucks replacement	The purpose of this contract is for the purchase of (7) Auto Refuse Trucks for Environmental Services	Replacement vehicles	August-15	\$ 3,000,000	
5	Fleet Services Non-General Fund replacement Heavy Duty Trucks	The purpose of this contract is for the purchase of Heavy Duty Trucks	Replacement vehicles	July-15	\$ 3,000,000	
6	Fleet Services Non-General Fund replacement Packers	The purpose of this contract is for the purchase of Packers for Environmental Services	Replacement vehicles	September-15	\$ 3,000,000	
7	Risk Management Industrial Medicine	The purpose of this contract is to provide industrial medicine services to City of San Diego employees. California Labor Code and California Code of Regulations allow for insurers and employers to create a "Medical Provider Network" consisting of a variety of physicians where injured workers can be directed for treatment of industrial injuries.	Industrial medicine services	June-15	\$ 25,000,000.00	
8	City Treasurer Parking Citation Processing System	The purpose of this contract is for the purchase of an IT System for parking citation processing and payments.	IT system	July-15	\$ 5,000,000	
9	Information Technology Computer equipment, peripherals, and related services	The purpose of this contract is for the purchase of computer equipment, peripherals, and related services	IT equipment & related services	October-15	\$ 4,130,000.00	
10	Public Utilities Laboratory supplies	The purpose of this contract is for the purchase of laboratory supplies	Laboratory supplies	July-15	\$ 4,000,000.00	
11	Public Utilities Digester cleaning services, Hauling and disposal of digester sludge	The purpose of this contract is for the purchase of digester cleaning services, hauling and disposal of digester sludge	Maintenance service	November-15	\$ 3,500,000.00	

Capital Improvements Program (CIP) Attachment E

FY2016 May Revision

Fire-Rescue

Fire-Rescue Air Operations Facility - S15012

Fund	Proposed	Change	Revised
200636 Monetary Conditions Placed on Future Deposits	\$0	\$39,981	\$39,981

An additional \$39,981 in Developer Contributions CIP funding has been allocated to this project for Fiscal Year 2016 to support the design of the Fire-Rescue Air Operations ("Air Ops") Facility.

Fire Station No. 02 – Bayside - S15042

Fund	Proposed	Change	Revised
400122 Centre City DIF-Admin	\$0	\$15,000,000	\$15,000,000

An additional \$15.0 million in Development Impact Fee funding has been allocated to this project for Fiscal Year 2016 for a new fire station located in the Little Italy community. This is one of the new stations recommended by the Citygate Report.

Library

San Ysidro Branch Library - S00802

Fund	Proposed	Change	Revised
400698 SY-TAB 2010A (TE) Proceeds	\$0	\$2,580,000	\$2,580,000
400699 SY-TAB 2010B (T) Proceeds	\$0	\$1,296,000	\$1,296,000

An additional \$3.9 million in Redevelopment funding has been allocated to this project in Fiscal Year 2016 to support the construction of the San Ysidro Branch Library.

Park & Recreation

Balboa Park Golf Course - AEA00002

Fund	Proposed	Change	Revised
700044 Balboa Park Golf Course CIP Fund	\$0	\$175,000	\$175,000

An additional \$175,000 in Golf Enterprise funding has been allocated to this project for Fiscal Year 2016 to fully fund the installation of an above ground fuel storage tank and wash rack at Balboa Park Golf Course.

Canyonside Community Park Improvements - S12004

Fund	Proposed	Change	Revised
400023 Penasquitos South-Major Dist	\$0	\$1,008	\$1,008

An additional \$1,008 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the improvements at Canyonside Community Park.

Doyle Park Community Park ADA Upgrades - S15037

Fund	Proposed	Change	Revised
400044 Univ City Central-Major Dist	\$0	\$2,586	\$2,586
400045 Univ City North - Sub Dist	\$0	\$17,816	\$17,816

An additional \$20,402 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support ADA improvements at Doyle Park Community Park.

Attachment E Capital Improvements Program (CIP)

FY2016 May Revision

EB Scripps Pk Comfort Station Replacement - S15035

Fund	Proposed	Change	Revised
400046 La Jolla - Major District	\$0	\$35,379	\$35,379

An additional \$35,379 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support improvements at EB Scripps Park.

Encanto Comm Pk Security Lighting Upgrades - S16017

Fund	Proposed	Change	Revised
400064 Encanto - Major District	\$0	\$1,678	\$1,678
400265 CIP Contributions from General Fund	\$0	\$150,000	\$150,000

An additional \$151,678, of which \$150,000 in CIP Contributions from the General Fund and \$1,678 in Park Service District Funds, has been allocated to this project for Fiscal Year 2016 to fully fund the design phase of this project.

Fairbrook Neighborhood Park Development - S01083

Fund	Proposed	Change	Revised
400029 Scripps/Miramar-Major District	\$0	\$41,004	\$41,004

An additional \$41,004 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the development of the Fairbrook Neighborhood Park.

Golf Course Drive Improvements - S15040

Fund	Proposed	Change	Revised
400060 Golden Hill - Major District	\$0	\$9,023	\$9,023

An additional \$9,023 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support improvements at the Balboa Golf Course.

Kelly St Neighborhood Pk Security Lighting Upgrade - S16016

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$150,000	\$150,000

An additional \$150,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2016 to fully fund the design phase of the project.

Larsen Field ADA Improvements Phase II - S13004

Fund	Proposed	Change	Revised
400070 South Bay - Major District	\$0	\$2,543	\$2,543

An additional \$2,543 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support ADA improvements at Larsen Field.

Linda Vista Skate Park - S15008

Fund	Proposed	Change	Revised
400036 Linda Vista-Major District	\$0	\$1,999	\$1,999

An additional \$1,999 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support construction of the Linda Vista Skate Park.

Capital Improvements Program (CIP) Attachment E

FY2016 May Revision

Lomita Neighborhood Park Playground ADA Upgrades - S16019

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$450,000	\$450,000

An additional \$450,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2016 for ADA upgrades to the existing playground as well as ADA path of travel requirements.

Marie Widman Memorial Pk Security Lighting Upgrade - S16018

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$150,000	\$150,000

An additional \$150,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2016 to fully fund the design phase of the project.

Memorial Comm Pk Playground ADA Upgrades - S16020

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$450,000	\$450,000

An additional \$450,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2016 for ADA upgrades to the existing playground as well as ADA path of travel requirements.

Mira Mesa CP - Exp & Aquatic Complex - S00667

Fund	Proposed	Change	Revised
400223 ANA - Blk Mtn Rd Bridge	\$0	\$23,751	\$23,751

An additional \$23,751 in Facilities Benefit Assessments funding has been allocated to this project for Fiscal Year 2016 for additional storm water requirements and drought tolerant landscaping at the Mira Mesa Community Park.

Rancho Mission Neighborhood Park Play Area Upgrade - S15004

Fund	Proposed	Change	Revised
400075 Pk/Rec Bldg Permit Fee Dist C	\$0	\$983	\$983

An additional \$983 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the play area improvements at Rancho Mission Neighborhood Park.

Silver Wing NP Sports Field/Lighting - S11051

Fund	Proposed	Change	Revised
400069 Montgomery/Waller-Major Dist	\$0	\$27,843	\$27,843

An additional \$27,843 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the construction of the sports field lighting.

Skyline Hills Comm Pk Security Lighting Upgrades - S16021

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$150,000	\$150,000

An additional \$150,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2016 to fully fund the design phase of the project.

Attachment E Capital Improvements Program (CIP) FY2016 May Revision

Skyline Hills Community Park ADA Improve - S15038

Fund	Proposed	Change	Revised
400066 Skyline Hills - Major District	\$0	\$7,624	\$7,624
400265 CIP Contributions from General Fund	\$0	\$250,000	\$250,000

An additional \$257,624, of which \$250,000 in CIP Contributions from the General Fund and \$7,624 in Park Service District Funds, has been allocated to this project for Fiscal Year 2016 for ADA upgrades to the existing playground as well as ADA path of travel requirements.

Valencia Park Acquisition & Development - S11103

Fund	Proposed	Change	Revised
400065 Valencia Park - Major District	\$0	\$8,449	\$8,449

An additional \$8,449 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the acquisition and development of Valencia Park.

Webster Neighborhood Identification Sign - S14005

Fund	Proposed	Change	Revised
200066 Webster-Federal Boulevard MAD Fund	\$15,000	(\$15,000)	\$0

This change reflects the removal of \$15,000 in Maintenance Assessment District funding for Fiscal Year 2016 due to lower than anticipated construction costs.

West Maple Canyon MP - S00760

Fund	Proposed	Change	Revised
400054 Balboa Park West-Major Dist	\$0	\$292,630	\$292,630

An additional \$292,630 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the improvements at West Maple Canyon Park.

Public Utilities

La Jolla View Reservoir - S15027

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$150,000	\$150,000

An additional \$150,000 in Water funding has been allocated to this project for Fiscal Year 2016 for an environmental study necessary to secure a State Revolving Fund (SRF) loan.

Large Diameter Water Transmission PPL - AKA00003

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$6,622,877	\$3,781,678	\$10,404,555

An additional \$3.8 million in Water funding has been allocated to this annual allocation for Fiscal Year 2016 for the design of two new water main projects.

Capital Improvements Program (CIP) Attachment E

FY2016 May Revision

Metro Treatment Plants - ABO00001

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$4,500,000	(\$500,000)	\$4,000,000

This change reflects the removal of \$500,000 in Sewer funding for Fiscal Year 2016 due to the delay of a number of subprojects.

NCWRP Sludge Pump Station Upgrade - S00309

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$0	\$250,000	\$250,000

An additional \$250,000 in Sewer funding has been allocated to this project for Fiscal Year 2016 to support additional project requirements.

Point Loma Grit Processing Improvements - S00315

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$0	\$1,000,000	\$1,000,000

An additional \$1.0 million in Sewer funding has been allocated to this project for Fiscal Year 2016 to support additional project requirements.

PURE Water Program - ALA00001

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$12,240,913	\$3,000,000	\$15,240,913

An additional \$3.0 million in Water funding has been allocated to this annual allocation for Fiscal Year 2016 in order to design a pipeline from the North City Advanced Water Purification facility to the San Vicente reservoir.

Recycled Water Tank Modifications - S12014

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$408,016	\$408,016

An additional \$408,016 in Water funding has been allocated to this project for Fiscal Year 2016 to support higher than anticipated project costs.

Standpipe and Reservoir Rehabilitations - ABL00001

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$7,539,333	(\$5,451,085)	\$2,088,248

This change reflects the removal of \$5.5 million in Water funding for Fiscal Year 2016 as the subproject it was funding has become a standalone project (S15027 - La Jolla View Reservoir) and will not need these funds until Fiscal Year 2018.

University Ave Pipeline Replacement - S11021

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$7,973,485	\$1,884,911	\$9,858,396

An additional \$1.9 million in Water funding has been allocated to this project for Fiscal Year 2016 to support higher than anticipated project costs.

Attachment E Capital Improvements Program (CIP)
FY2016 May Revision

Public Works - General Services

City Facilities Improvements - ABT00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$3,564,086	\$1,700,000	\$5,264,086

An additional \$1.7 million in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2016 to fund the repair of libraries and park and recreation facilities.

Transportation & Storm Water

SR 163/Friars Road - S00851

Fund	Proposed	Change	Revised
400135 Mission Valley-Urban Comm.	\$0	\$450,000	\$450,000

An additional \$450,000 in Development Impact Fees has been allocated to this project for Fiscal Year 2016 to support the construction phase of the project.

Total CIP	\$338,271,557	\$27,973,817	\$366,245,374
------------------	----------------------	---------------------	----------------------

Project	Priority Score	Phase	Amount
Midway Street Bluff Repair / S12005	80	Construction	\$ 92,000
Tierasanta Library Expansion / S15001	42	Construction	295,000
Valencia Park Acquisition & Development / S11103	61	Construction	344,000
Pacific Breezes (Ocean View Hills) CP / S00649	62	Construction	350,000
California Tower Seismic Retrofit / L12003	68	Construction	500,000
Keiller Neighborhood Park ADA Improvements / S15030	57	Construction	654,000
Mission Bay Athletic Area Comfort Station Mod / S10021	68	Construction	820,000
Scripps Miramar Ranch Library / S00811	59	Construction	1,090,400
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	66	Construction	1,116,010
El Cajon Blvd Streetscape Improvements / S00826	46	Construction	1,269,800
Sixth Avenue Playground Improvements / S00616	65	Construction	1,880,000
Kensington/Normal Heights Library / S00795	49	Construction	2,246,530
El Camino Real to ViaDeLaValle (1/2) / S00856	53	Construction	3,200,000
Rancho Bernardo Library / S00812	62	Construction	3,467,682
Police Range Refurbishment / S10118	N/A	Construction	6,999,593
Ocean Beach Lifeguard Station / S10121	79	Design	600,000
Fire Station No. 54 - Paradise Hills / S00785	81	Design	800,000
Americans with Disabilities Improvements / ABE00001	Annual		5,000,000
Resurfacing of City Streets / AID00005	Annual		5,000,000
New Walkways / AIK00001	Annual		3,000,000
Concrete Streets / AID00006	Annual		2,000,000

Attachment E

Fiscal Year 2016 Planned Construction Contracts

Project	Delivery Method		Estimated Construction Contract	Estimated Total Project Cost*
Airports				
Brown Field / AAA00002				
Brown Field Airport Runway 8L/26R Rehab / B11010	Design Bid Build	\$	9,411,600	\$ 11,697,908
Montgomery Field / AAA00001				
Montgomery Fld MYF Terminal ADA Upgrades / B12073	Design Bid Build		415,000	583,000
Airports Total		\$	9,826,600	\$ 12,280,908
Environmental Services				
CNG Fueling Station for Refuse & Recycling / S15000				
	Design Build	\$	3,000,000	\$ 3,000,000
Environmental Services Total		\$	3,000,000	\$ 3,000,000
Fire-Rescue				
Fire Station No. 05 - Hillcrest / S00788				
	Design Bid Build	\$	7,855,000	\$ 9,161,923
Fire Station No. 08 - Mission Hills / S10029				
	Design Bid Build		545,000	863,500
Fire Station No. 15 - Ocean Beach Expansion / S13011				
	Design Bid Build		225,000	500,000
Fire Station No. 17 - Mid-City / S00783				
	Design Bid Build		8,735,000	12,028,624
Fire Station No. 22 - Point Loma / S00787				
	Design Bid Build		4,967,200	6,453,161
Fire-Rescue Total		\$	22,327,200	\$ 29,007,208
Library				
Mission Hills-Hillcrest Library / S13022				
	Design Build	\$	10,304,500	\$ 17,847,523
Library Total		\$	10,304,500	\$ 17,847,523
Park & Recreation				
Balboa Park Golf Course / AEA00002				
Balboa Park Golf Course -Fuel Tank Installation / B12019	Design Bid Build	\$	71,000	\$ 385,407
Coastal Erosion and Access / AGF00006				
Orchard Av, Capri by Sea & Old Salt Pool / B14073	Design Bid Build		215,000	361,000
Angier Elementary School Joint Use / S00762				
	Design Bid Build		1,671,000	2,207,000
California Tower Seismic Retrofit / L12003				
	Design Bid Build		1,011,000	3,275,612
Canyonside Community Park Improvements / S12004				
	Design Bid Build		226,050	999,833
Del Mar Mesa Neighborhood Park Ph II / S13023				
	Design Bid Build		1,440,354	2,060,354
Larsen Field ADA Improvements Phase II / S13004				
	Design Bid Build		419,175	1,689,175
Linda Vista Skate Park / S15008				
	Design Bid Build		1,740,000	3,040,000
Mid City Skate Park / S15003				
	Design Bid Build		1,020,000	1,750,000
Mission Bay GC Practice Ctr Bldg Improve / S01090				
	Design Bid Build		963,882	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010				
	Design Bid Build		2,119,000	2,960,000
Mountain View NP Area Upgrades / S11019				
	Design Bid Build		850,000	1,638,086
North Park/Main St Sidewalk Improvements / S10040				
	Design Bid Build		134,200	210,000
Pacific Breezes (Ocean View Hills) CP / S00649				
	Design Bid Build		11,200,000	16,800,000
Pomerado Median Improve-N of R Bernardo / S10035				
	Design Bid Build		650,000	899,840
Rancho Penasquitos Towne Centre Park Imp / S12003				
	Design Bid Build		50,000	175,000
Riviera Del Sol Neighborhood Park / S00999				
	Design Bid Build		4,224,204	6,924,640
SD River Dredging Qualcomm Way to SR163 / S00606				
	Design Bid Build		739,000	1,089,000
Silver Wing NP Sports Field/Lighting / S11051				
	Design Bid Build		423,500	1,200,609
Tierrasanta CP Sports Field Lighting / S11011				
	Design Bid Build		685,022	1,050,876
Torrey Highlands Community ID & Enhance / S11009				
	Design Bid Build		102,000	325,000
Torrey Meadows NP South / S00651				
	Design Bid Build		2,193,200	7,922,755
Torrey Pines N. Golf Course-Improvements / S14019				
	Design Bid Build		13,000,000	14,170,000
Trail for All People / S13001				
	Design Bid Build		173,000	511,000
University Village Park Tot Lot / S13005				
	Design Bid Build		250,000	475,253
Webster Neighborhood Identification Sign / S14005				
	Design Bid Build		10,000	40,000

Fiscal Year 2016 Planned Construction Contracts

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost*
West Maple Canyon MP / S00760	Design Bid Build	367,400	1,037,630
Wightman Street Neighborhood Park / S00767	Design Bid Build	2,250,000	3,480,779
Park & Recreation Total		\$ 48,197,987	\$ 78,078,849
Police			
Police HQs CoGeneration Repower Project / S10131	Design Bid Build	\$ 650,000	\$ 983,085
Police Range Refurbishment / S10118	Design Bid Build	900,000	8,975,812
Police Total		\$ 1,550,000	\$ 9,958,897
Public Utilities			
Dams and Reservoirs / ABK00001			
Hodges Resv Hypolimnetic Oxygenation Sys / B15195	Design Build	\$ 2,792,051	\$ 3,600,000
Metro Treatment Plants / ABO00001			
MBC Chemical System Improvements Phase 2 / B10178	Design Bid Build	4,235,000	6,090,354
SBWRP Sludge Pump & Grinder Installation / B14167	Design Bid Build	392,500	789,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001			
ROSE CANYONE TRUNK SEWER (RCTS) JOINT REPAIR / B11025	Design Bid Build	5,850,000	6,537,745
S Mission Valley TS Accelerated Project / B14068	Design Bid Build	715,000	1,000,000
North City Reclamation System / AHC00002			
Sorrento Mesa Recycled Water PL / B15080	Design Build	2,133,000	2,837,000
Pipeline Rehabilitation / AJA00002			
Citywide Manhole Improvements / B13177	Design Bid Build	330,000	440,000
Otay Valley Manhole Improvements Phase 2 / B14155	Design Bid Build	2,776,420	3,226,120
PIPELINE REHABILITATION - PHASE J-2 (LATERALS) / B11061	Design Bid Build	7,944,010	8,800,000
Pipeline Rehabilitation AC-1 / B14008	Design Bid Build	4,589,000	5,596,000
Pipeline Rehabilitation AD-1 / B14009	Design Bid Build	5,816,500	7,423,500
Pipeline Rehabilitation AF-1 / B14125	Design Bid Build	5,070,000	6,720,000
Pipeline Rehabilitation AG-1 / B14118	Design Bid Build	4,417,000	5,437,000
Pipeline Rehabilitation AH-1B / B15146	Design Bid Build	4,915,090	6,296,450
Pipeline Rehabilitation Z-1A / B14110	Design Bid Build	4,336,000	5,560,500
Pump Station Restorations / ABP00001			
SPS 13 14 16 25A & 85 Dual FM / B00501	Design Bid Build	944,000	1,495,000
SPS 23T - Reliability Improvements / B14131	Design Build	751,000	1,074,000
SPS 76 Generator / B14168	Design Bid Build	41,500	75,000
Reclaimed Water Retrofit / AHC00003			
Penasquitos Creek Park RW Retrofit / B14143	Design Bid Build	83,500	121,500
Sewer Main Replacements / AJA00001			
AC Water & Sewer Group 1014 (S) / B15079	Design Bid Build	481,000	705,000
BUCHANAN CANYON SEWER B / B00429	Design Bid Build	3,487,493	4,894,396
PACIFIC BEACH PIPELINE SOUTH (S) / B12117	Design Bid Build	2,110,000	2,788,500
Sewer & AC Water Group 752 (S) / B00360	Design Bid Build	2,788,400	4,105,815
SEWER & WATER GROUP 701 / B00452	Design Bid Build	4,571,000	5,987,600
Sewer and AC Water Group 785 (S) / B00383	Design Bid Build	3,784,000	5,813,500
Sewer and AC Water Group 827 (S) / B00436	Design Bid Build	4,865,334	5,843,628
Sewer and Water Group 834 (S) / B13099	Design Bid Build	2,803,523	3,663,459
SEWER GJ 798C / B00409	Design Bid Build	212,420	484,380
SEWER GROUP 721 / B00460	Design Bid Build	3,723,351	4,878,277
Sewer Group 767A / B11077	Design Bid Build	4,175,117	5,463,186
SEWER GROUP 798 / B00399	Design Bid Build	1,574,400	2,371,440
Sewer Group 839 / B14070	Design Bid Build	315,500	500,000
Tecolote Canyon 8-inch CI Sewer Main / B11111	Design Bid Build	600,000	912,811
Tyrian Street and Soledad Avenue Sewer Main Replac / B12111	Design Bid Build	583,000	981,300

Attachment E

Fiscal Year 2016 Planned Construction Contracts

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost*
Water & Sewer GJ 816 (S) / B00443	Design Build	873,300	1,290,813
Water and Sewer Group 954 (S) / B13203	Design Bid Build	458,700	666,200
Water and Sewer Group 965 (S) / B12048	Design Bid Build	2,182,900	2,932,600
Standpipe and Reservoir Rehabilitations / ABL00001			
La Jolla Country Club Reservoir / B11024	Design Bid Build	4,534,250	6,782,000
Unscheduled Projects / AJA00003			
False Bay RR Trunk Sewer / B00507	Design Bid Build	1,026,011	1,424,841
Manning Canyon Sewer and Water Replacement (S) / B00504	Design Bid Build	5,692,368	7,228,461
MOC 5 Materials Bins / B14133	Design Bid Build	570,000	760,000
Water Main Replacements / AKB00003			
AC Water & Sewer Group 1014 (W) / B15078	Design Bid Build	3,722,000	5,452,000
AC Water Group 1007 / B15036	Design Bid Build	2,300,000	3,330,000
Manning Canyon Sewer and Water Replacement (W) / B00095	Design Bid Build	589,072	872,910
Meadow Lark Dr/Health Center Dr Water Main / B15105	Design Build	4,645,000	6,860,000
Sewer & AC Water Group 752 (W) / B15058	Design Bid Build	480,000	618,000
Sewer & AC Water Group 785 (W) / B13208	Design Bid Build	1,074,000	1,575,500
Sewer & AC Water Group 834 (W) / B14141	Design Bid Build	2,410,113	3,075,619
Sewer & Water Group 701 / B00039	Design Bid Build	241,000	322,400
Sewer and AC Water Group 827 (W) / B15066	Design Bid Build	375,000	450,000
USD Water Main Replacement Phase II / B15204	Design Bid Build	800,000	1,600,000
Water and Sewer Group 954 (W) / B10187	Design Bid Build	1,404,000	2,049,400
Water and Sewer Group 965 (W) / B12057	Design Bid Build	2,081,600	2,934,600
Water Group Job 942 / B11038	Design Bid Build	3,081,000	4,596,000
Water Pump Station Restoration / ABJ00001			
College Ranch Hydro Pump Station / B11023	Design Bid Build	7,233,980	9,189,190
Bayview Reservoir Solar Project / S14021	Design Build	1,627,500	2,325,000
Chollas Building / S11025	Design Build	17,064,000	22,500,000
EMTS Boat Dock and Steam Line Relocation / S00319	Design Bid Build	1,547,325	2,018,535
Lower Otay Reservoir Emer Outlet Improve / S00044	Design Bid Build	1,225,930	2,600,000
MBC Odor Control Facility Upgrades / S00323	Design Bid Build	4,608,500	6,615,612
Miramar Clearwell Improvements / S11024	Design Bid Build	71,031,967	88,848,226
MOC Complex Solar Project / S14022	Design Build	1,872,000	2,675,000
Pacific Beach Pipeline South (W) / S12015	Design Bid Build	20,985,032	27,516,758
PS2 Power Reliability & Surge Protection / S00312	Design Bid Build	34,300,000	43,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	Design Bid Build	13,251,833	16,688,861
Upas St Pipeline Replacement / S11022	CMAR	25,500,000	32,184,000
Water & Sewer Group Job 816 (W) / S13015	Design Build	7,842,400	10,755,363
WDSU - Reservoirs & Dams - Phase II / S11106	Design Build	2,200,000	15,724,930
Public Utilities Total		\$ 343,036,890	\$ 459,975,280

Public Works - General Services

Americans with Disabilities Improvements / ABE00001			
67th b/s El Cajon to Richard Bond MS DS / B13061	Design Bid Build	\$ 143,000	\$ 200,000
Alzheimer Family Center ADA Improvements / B12074	Design Bid Build	85,477	108,572
Barrio Youth Facilities 2 & 3 / B13067	Design Bid Build	346,900	583,000
Bay Bridge Community Center ADA Improvements / B13076	Design Bid Build	350,000	608,000
Carmel Creek Park Comfort Station ADA Access Impr / B14153	Design Bid Build	159,185	234,000
Carmel Del Mar Comfort Station ADA Accessilibty Im / B14154	Design Bid Build	317,200	431,000
Carmel Valley Rec Ctr ADA Accessibility Improvemen / B14152	Design Bid Build	310,360	423,000
City Heights Youth & Community Center ADA / B13068	Design Bid Build	190,000	403,000
Colina Del Sol Pool ADA / B13077	Design Bid Build	324,800	541,000
El Cajon & 59th Obstruction DIF CR DS / B13105	Design Bid Build	152,584	203,800

Fiscal Year 2016 Planned Construction Contracts

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost*
Euclid w/s Federal Blvd to Marilou Bond MS DS / B13060	Design Bid Build	112,000	150,000
Golden Hill CR Obstruction DIF 14 / B14052	Design Bid Build	75,700	117,300
Group Job 13F Linda Vista DIF CR / B13108	Design Bid Build	89,000	123,000
Group Job 13H Midway-Pacific DIF CR / B13110	Design Bid Build	127,000	226,000
Group Job 13I North Park DIF CR / B13111	Design Bid Build	308,700	466,800
Group Job 13J Peninsula DIF CR / B13112	Design Bid Build	261,200	404,800
Mission Beach Community Center / B12004	Design Bid Build	75,800	142,915
Mission Beach Obstruction DIF 13 CR / B13125	Design Bid Build	339,700	490,000
Orange & Altadena CR Obstruction DS / B13072	Design Bid Build	82,200	127,000
Santa Clara Recreation Center - ADA / B12006	Design Bid Build	436,000	559,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078	Design Bid Build	596,200	1,040,000
City Facilities Improvements / ABT00001			
Air & Space Museum Elevator Modernization / B10035	Design Build	290,000	355,000
Fire Station 14 Roof & HVAC Replacement / B13189	Design Bid Build	548,000	725,000
Fire Station 19 Roof & HVAC Replacement / B13190	Design Bid Build	729,000	959,000
Fire Station 3 Roof & HVAC Replacement / B13187	Design Bid Build	260,000	495,700
Malcolm X Library Facility Repairs / B10038	Design Bid Build	516,800	717,000
Museum of Art Elevator Modernization / B10042	Design Build	525,000	675,150
Fleet Servs Elect & Fac Impvts. / L14002	Design Bid Build	282,500	713,000
Public Works - General Services Total		\$ 8,034,306	\$ 12,222,037
QUALCOMM Stadium			
QUALCOMM Stadium / ABG00001			
Qualcomm Stdm Concrete Spalling / B15027	Design Build	\$ 188,000	\$ 224,000
Qualcomm Stdm Fiber Optic & CATV / B14071	Design Build	325,000	500,000
QUALCOMM Stadium Total		\$ 513,000	\$ 724,000
Transportation & Storm Water			
Bridge Rehabilitation / AIE00001			
Replace Barrier Rail on Barnett o/ PCH / B00869	Design Bid Build	\$ 427,500	\$ 613,000
Drainage Projects / ACA00001			
Burroughs & W Dunlop Sts Storm Dr Repl / B13101	Design Bid Build	582,000	900,000
Cardinal Dr (2383) Storm Drain Replacem / B12025	Design Bid Build	488,000	750,000
Hornblend Alley (1761) Storm Drain Upgrade / B12035	Design Bid Build	362,000	550,000
Industrial Ct Channel Replacement / B13118	Design Bid Build	222,000	400,000
Jean Drive Storm Drain Replacement / B11013	Design Bid Build	390,000	745,000
Langmuir St (2252) Storm Drain Replacement / B12091	Design Bid Build	525,000	900,000
Whitney Ct (6969) Storm Drain Replacem / B13210	Design Bid Build	228,000	400,000
Installation of City Owned Street Lights / AIH00001			
70th St, Pso Lucido & San Ysidro St Lts / B14064	Design Bid Build	135,900	193,600
City Street Lights - 25 Locations / B14106	Design Bid Build	184,000	270,000
New Street Lights - 19 Locations / B14012	Design Bid Build	282,450	389,200
Median Installation / AIG00001			
Mission BI-Ventura/Sn Fernando Turn Pocket / B14093	Design Bid Build	152,200	236,000
University Ave-Winona to 50th Median / B13093	Design Bid Build	302,000	497,000
New Walkways / AIK00001			
N Harbor Dr Pedestrian Access Improvmnts / B12060	Design Bid Build	487,600	705,500
School Traffic Safety Improvements / AIK00002			
31st St & Market St School Traffic Sgnal / B15014	Design Bid Build	192,000	275,000
Traffic Calming / AIL00001			
38th at Wightman Popouts / B13087	Design Bid Build	409,500	594,000
60th St and Vale Way Traffic Circle / B14056	Design Bid Build	180,000	283,000

Attachment E

Fiscal Year 2016 Planned Construction Contracts

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost*
C Street-Park to 16th-Ped Improvements / B15019	Design Bid Build	200,000	300,000
Orange Av btwn 49 & Winona Xwtk/Chkrs / B12080	Design Bid Build	271,000	351,000
Traffic Signals - Citywide / AIL00004			
36th St & El Cajon Bl Traffic Signal / B13138	Design Bid Build	38,000	64,524
3rd Ave @ Washington St Traffic Signal / B14062	Design Bid Build	303,200	395,100
Division St & Osborn St Traffic Signal / B15047	Design Bid Build	212,200	275,000
Division St & Valencia Pky Traffic Signal / B15008	Design Bid Build	232,155	301,000
Traffic Signals Modification / AIL00005			
Traffic Signal Upgrades Citywide FY14 / B14048	Design Bid Build	626,700	814,000
Utilities Undergrounding Program / AID00001			
28th Street UUD (Island Av - Clay St) / B13156	Design Bid Build	126,000	213,948
30th Street Phase III Broadway to K UUD / B00717	Design Bid Build	141,000	651,000
32nd Street UUD (Market St - F St) / B13144	Design Bid Build	27,000	45,846
Altadena/Wightman/Winona-El Cajon UUD / B00850	Design Bid Build	227,000	495,000
Block 1M UUD (La Jolla 4) / B13151	Design Bid Build	238,000	404,124
Block 2S1 South Mission Beach UUD / B12067	Design Bid Build	108,000	183,384
Block 4-J1 UUD (Mid City) / B13152	Design Bid Build	243,000	412,614
Block 6DD1 UUD (Clairemont Mesa) / B13153	Design Bid Build	329,000	494,118
Block 7O1 UUD (College Area) / B13154	Design Bid Build	291,000	412,614
Block 7R Allied Gardens UUD / B12064	Design Bid Build	249,000	422,802
Block 8A Golden Hill UUD / B12056	Design Bid Build	122,000	207,156
Block 8C UUD (Greater Golden Hill) / B13155	Design Bid Build	259,000	558,642
Cardiff Street UUD (Carlisle Dr - Wade St) / B13145	Design Bid Build	31,000	52,638
District 7 Block 7-A UUD / B00842	Design Bid Build	470,000	771,000
District 8 Block 8-B UUD / B00841	Design Bid Build	441,000	1,187,664
Euclid Ave UUD Streetlights (Euclid-Univ) / B11131	Design Bid Build	150,000	216,000
Fanual St PI Archer to Tourmaline UUD / B00721	Design Bid Build	40,000	67,920
Fanual Street Phase II Grand to Reed UUD / B00722	Design Bid Build	70,000	118,860
Howard Avenue UUD (Park Bl - I-805) / B13146	Design Bid Build	86,000	146,028
Illion Street UUD (Gardena Av - Milton St) / B13147	Design Bid Build	32,000	54,336
Lincoln Av UUD (30th St-Wabash Av) / B12066	Design Bid Build	330,000	651,000
Moraga Ave Ph II -Moraga Ct to Monair UUD / B00788	Design Bid Build	237,000	439,782
Paradise Valley Rd UUD (Potomac St-Parkland Wy) / B13149	Design Bid Build	20,000	33,960
Potomac St UUD (Calle Tres Lomas-Sea Breeze) / B12069	Design Bid Build	94,000	459,000
San Vicente Street to Ashmore UUD / B00725	Design Bid Build	120,000	203,760
Sunset Cliffs Dr Coronado to Newport UUD / B00720	Design Bid Build	306,000	355,500
Trojan Ave 56th to 60th UUD / B00718	Design Bid Build	40,000	67,920
Watershed CIP / ACC00001			
Beta Street and 37th Street Green Alley / B11057	Design Bid Build	585,100	768,815
Maple Canyon Restoration - Phase 1 / B12040	Design Bid Build	2,636,000	4,307,400
34th & 35th @ Madison Ave Improvements / S00922	Design Bid Build	845,854	1,430,854
Alta La Jolla Drive Drainage Repair PhII / S10001	Design Bid Build	2,562,000	4,693,605
Azalea Park Artistic Enhancement / S00700	Design Bid Build	240,000	411,830
Carmel Country Road Low Flow Channel / S00969	Design Bid Build	282,000	2,712,000
Cherokee Street Improvements / S00921	Design Bid Build	1,606,164	1,986,005
Coolidge Street Storm Drain / S11003	Design Bid Build	330,000	469,000
El Camino Real/SR 56 Bike Path Connector / S00981	Design Bid Build	326,700	545,340
Five Points Neighborhood Pedestrian Impr / S00988	Design Bid Build	220,000	475,000
Georgia Street Bridge Improvements / S00863	Design bid Build	9,200,000	13,585,042
La Jolla Mesa Drive Sidewalk / S00928	Design Bid Build	585,900	826,000
Mission Beach Boardwalk Bulkhead / S00726	Design Bid Build	2,178,500	3,792,225
Old Otay Mesa Road-Westerly / S00870	Design Bid Build	9,025,000	11,536,671

Fiscal Year 2016 Planned Construction Contracts

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost*
Pacific Beach Curb Ramp Barrier Removal / S11048	Design Bid Build	339,700	370,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	Design Bid Build	266,856	450,000
Palm Avenue Roadway Improvements / S00913	Design Bid Build	980,000	4,617,209
Regents Rd Widening-Genesee to Executive / S00881	Design Bid Build	3,500,000	6,295,000
SR 163/Friars Road / S00851	Design Bid Build	23,200,000	119,723,432
Streamview Drive Improvements / S00864	Design Bid Build	2,355,000	3,275,000
Torrey Pines Road Slope Restoration / S00877	Design Bid Build	1,800,000	3,686,220
Transportation & Storm Water Total		\$ 75,325,179	\$ 206,485,188
Total		\$ 522,115,662	\$ 829,579,890

* Estimated Total Project Costs may not represent what was published in the Fiscal Year 2016 Proposed Budget and will be revised as necessary for the Fiscal Year 2016 Adopted Budget publication.



THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 21, 2015

TO: Honorable Council President Sherri Lightner and Members of the City Council

FROM: Scott Chadwick, Chief Operating Officer
Mary Lewis, Chief Financial Officer *Mary Lewis*

SUBJECT: Supplement to the May Revision to the Fiscal Year 2016 Proposed Budget

The Mayor proposes further amendments to his Fiscal Year 2016 Proposed Budget. These amendments are in addition to the Mayor's May Revision dated May 19, 2015 and represent ongoing expenditures and revenue in the amount of \$180,783 to the Office of the City Attorney:

- The addition of 1.00 City Attorney Investigator and \$96,304 in personnel expenditures and reimbursable revenue. This position is proposed to be added to provide support to the City Attorney's Code Enforcement Unit as a result of the increased workload generated by the additional Code Enforcement Officers in the Development Services Department.
- The addition of 1.00 Deputy City Attorney and \$84,479 in personnel expenditures and reimbursable revenue. This position is proposed to be added to the City Attorney's Code Enforcement Unit specifically to address issues of substandard housing.

Both of these positions are fully reimbursable with revenue from the Civil Penalty Enforcement Fund.

Attachment 1 includes these additional changes to the Fiscal Year 2016 Proposed Budget and replaces the summary schedule that was included in the May Revision dated May 19, 2015.

cc: Honorable Mayor Kevin L. Faulconer
Stephen Puetz, Chief of Staff

Page 2 of 2

Honorable Council President Sherri Lightner and Members of the City Council

May 21, 2015

Stacey LoMedico, Assistant Chief Operating Officer

David Graham, Deputy Chief Operating Officer

Ron Villa, Deputy Chief Operating Officer

Andrea Tevlin, Independent Budget Analyst

Brian Pepin, Director of Council Affairs

Department Directors

Tracy McCraner, Financial Management Director

Julio Canizal, Deputy Director of Financial Management

Financial Management Staff

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

GENERAL FUND DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	City Attorney Code Enforcement Support	2.00	\$ 180,783	\$ -	\$ 180,783	\$ 180,783
	Deputy City Attorney	1.00	\$ 84,479	\$ -	\$ 84,479	\$ -
City Attorney	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 12,112	\$ -	\$ 12,112	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 8,140	\$ 8,140	\$ -
	Fringe Benefit Adjustment	-	\$ (16,615)	\$ -	\$ (16,615)	\$ -
City Attorney Total		3.00	\$ 260,759	\$ 8,140	\$ 268,899	\$ 180,783
	SIRE Maintenance Redistribution	-	\$ -	\$ 973	\$ 973	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 535	\$ -	\$ 535	\$ -
City Auditor	City Auditor Salary Increase	-	\$ 18,958	\$ (18,958)	\$ -	\$ -
	Information Technology Auditor	1.00	\$ 125,474	\$ (125,474)	\$ -	\$ -
	Fringe Benefit Adjustment	-	\$ (3,716)	\$ -	\$ (3,716)	\$ -
City Auditor Total		1.00	\$ 141,251	\$ (143,459)	\$ (2,208)	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 447	\$ -	\$ 447	\$ -
City Clerk	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ 27,171
	Fringe Benefit Adjustment	-	\$ (2,135)	\$ -	\$ (2,135)	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ (318,222)	\$ (318,222)	\$ -
City Clerk Total		-	\$ (1,688)	\$ (318,910)	\$ (319,910)	\$ 27,171
	SIRE Maintenance Redistribution	-	\$ -	\$ 2,472	\$ 2,472	\$ -
City Comptroller	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 207	\$ -	\$ 207	\$ -
	Fringe Benefit Adjustment	-	\$ (8,456)	\$ -	\$ (8,456)	\$ -
City Comptroller Total		-	\$ (8,249)	\$ 2,472	\$ (5,777)	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 16,294	\$ 16,294	\$ -
City Treasurer	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,289	\$ -	\$ 2,289	\$ -
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ 13,461
	Fringe Benefit Adjustment	-	\$ (7,240)	\$ -	\$ (7,240)	\$ -
City Treasurer Total		-	\$ (4,951)	\$ 16,294	\$ 11,343	\$ 13,461
	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 15,000,000	\$ 15,000,000	\$ -
	Public Liability Fund Reserve	-	\$ -	\$ 6,700,000	\$ 6,700,000	\$ -
Citywide Program Expenditures	June 2016 Ballot Measures	-	\$ -	\$ 1,773,583	\$ 1,773,583	\$ -
	Kinder Morgan Litigation	-	\$ -	\$ 365,000	\$ 365,000	\$ -
	Corporate Master Lease	-	\$ -	\$ 361,353	\$ 361,353	\$ -
	Traffic Stop Study	-	\$ -	\$ 50,000	\$ 50,000	\$ -
	Deferred Capital Debt Service	-	\$ -	\$ (101,533)	\$ (101,533)	\$ -
Citywide Program Expenditures Total		-	\$ -	\$ 24,148,403	\$ 24,148,403	\$ -
Communications	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 324	\$ -	\$ 324	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 125	\$ 125	\$ -
	Fringe Benefit Adjustment	-	\$ (1,564)	\$ -	\$ (1,564)	\$ -
Communications Total		-	\$ (1,240)	\$ 125	\$ (1,115)	\$ -
Council Administration	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 531	\$ -	\$ 531	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 246	\$ 246	\$ -
	Fringe Benefit Adjustment	-	\$ (1,767)	\$ -	\$ (1,767)	\$ -
Council Administration Total		-	\$ (1,236)	\$ 246	\$ (990)	\$ -
Council District 1	Personnel Expenditures Adjustment to Average Funding Level	-	\$ 55,689	\$ -	\$ 55,689	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,419	\$ -	\$ 1,419	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 181	\$ 181	\$ -
	Fringe Benefit Adjustment	-	\$ (628)	\$ -	\$ (628)	\$ -
	Adjustment to Baseline Level	-	\$ (1,419)	\$ -	\$ (1,419)	\$ -
Council District 1 Total		-	\$ 55,061	\$ 181	\$ 55,242	\$ -
Council District 1 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (18,128)	\$ (18,128)	\$ -
Council District 1 - CPPS Total		-	\$ -	\$ (18,128)	\$ (18,128)	\$ -

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Council District 2	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 478	\$ -	\$ 478	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 171	\$ -	\$ -
	Adjustment to Baseline Level	-	\$ (478)	\$ -	\$ (478)	\$ -
	Fringe Benefit Adjustment	-	\$ (677)	\$ -	\$ (677)	\$ -
Council District 2 Total		-	\$ -	\$ 171	\$ (606)	\$ -
Council District 2 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (15,277)	\$ (15,277)	\$ -
Council District 2 - CPPS Total		-	\$ -	\$ (15,277)	\$ (15,277)	\$ -
Council District 3	SIRE Maintenance Redistribution	-	\$ -	\$ 178	\$ 178	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 43	\$ -	\$ 43	\$ -
	Adjustment to Baseline Level	-	\$ (43)	\$ -	\$ (43)	\$ -
	Fringe Benefit Adjustment	-	\$ (614)	\$ -	\$ (614)	\$ -
Council District 3 Total		-	\$ -	\$ 178	\$ (436)	\$ -
Council District 3 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (6,719)	\$ (6,719)	\$ -
Council District 3 - CPPS Total		-	\$ -	\$ (6,719)	\$ (6,719)	\$ -
Council District 4	Personnel Expenditures Adjustment to Average Funding Level	-	\$ 117,426	\$ -	\$ 117,426	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,399	\$ -	\$ 1,399	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 200	\$ 200	\$ -
	Fringe Benefit Adjustment	-	\$ (712)	\$ -	\$ (712)	\$ -
	Adjustment to Baseline Level	-	\$ (1,399)	\$ -	\$ (1,399)	\$ -
Council District 4 Total		-	\$ 116,714	\$ 200	\$ 116,914	\$ -
Council District 4 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 8,574	\$ 8,574	\$ -
Council District 4 - CPPS Total		-	\$ -	\$ 8,574	\$ 8,574	\$ -
Council District 5	Personnel Expenditures Adjustment to Average Funding Level	-	\$ 54,775	\$ -	\$ 54,775	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,408	\$ -	\$ 1,408	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 163	\$ 163	\$ -
	Fringe Benefit Adjustment	-	\$ (823)	\$ -	\$ (823)	\$ -
	Adjustment to Baseline Level	-	\$ (1,408)	\$ -	\$ (1,408)	\$ -
Council District 5 Total		-	\$ 53,952	\$ 163	\$ 54,115	\$ -
Council District 5 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (3,169)	\$ (3,169)	\$ -
Council District 5 - CPPS Total		-	\$ -	\$ (3,169)	\$ (3,169)	\$ -
Council District 6	Personnel Expenditures Adjustment to Average Funding Level	-	\$ 49,084	\$ -	\$ 49,084	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 167	\$ 167	\$ -
	Fringe Benefit Adjustment	-	\$ (694)	\$ -	\$ (694)	\$ -
Council District 6 Total		-	\$ 48,390	\$ 167	\$ 48,557	\$ -
Council District 6 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 13,422	\$ 13,422	\$ -
Council District 6 - CPPS Total		-	\$ -	\$ 13,422	\$ 13,422	\$ -
Council District 7	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 761	\$ -	\$ 761	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 193	\$ 193	\$ -
	Adjustment to Baseline Level	-	\$ (761)	\$ -	\$ (761)	\$ -
	Fringe Benefit Adjustment	-	\$ (812)	\$ -	\$ (812)	\$ -
Council District 7 Total		-	\$ (812)	\$ 193	\$ (619)	\$ -
Council District 7 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (30,315)	\$ (30,315)	\$ -
Council District 7 - CPPS Total		-	\$ -	\$ (30,315)	\$ (30,315)	\$ -
Council District 8	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,325	\$ -	\$ 1,325	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 196	\$ 196	\$ -
	Fringe Benefit Adjustment	-	\$ (721)	\$ -	\$ (721)	\$ -
	Adjustment to Baseline Level	-	\$ (1,325)	\$ -	\$ (1,325)	\$ -
Council District 8 Total		-	\$ (721)	\$ 196	\$ (525)	\$ -
Council District 8 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (12,507)	\$ (12,507)	\$ -
Council District 8 - CPPS Total		-	\$ -	\$ (12,507)	\$ (12,507)	\$ -
Council District 9	Personnel Expenditures Adjustment to Average Funding Level	-	\$ 32,180	\$ -	\$ 32,180	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 192	\$ 192	\$ -
	Fringe Benefit Adjustment	-	\$ (706)	\$ -	\$ (706)	\$ -
Council District 9 Total		-	\$ 31,474	\$ 192	\$ 31,666	\$ -

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Council District 9 - CPPS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (17,930)	\$ (17,930)	\$ -
Council District 9 - CPPS Total		-	\$ -	\$ (17,930)	\$ (17,930)	\$ -
Debt Management	SIRE Maintenance Redistribution	-	\$ -	\$ 356	\$ 356	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 46	\$ -	\$ 46	\$ -
	Fringe Benefit Adjustment	-	\$ (2,351)	\$ -	\$ (2,351)	\$ -
Debt Management Total		-	\$ (2,305)	\$ 356	\$ (1,949)	\$ -
Development Services	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,328	\$ 2,062	\$ 2,062	\$ -
	User Fee Revenue	-	\$ -	\$ -	\$ 1,328	\$ -
	Noise Permit Revenue	-	\$ -	\$ -	\$ -	\$ 23,929
	Fringe Benefit Adjustment	-	\$ (4,848)	\$ -	\$ (4,848)	\$ (15,400)
Development Services Total		-	\$ (3,520)	\$ 2,062	\$ (1,458)	\$ 8,529
Economic Development	Assistant Engineer-Traffic	1.00	\$ 80,250	\$ -	\$ 80,250	\$ 80,250
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,490	\$ -	\$ 1,490	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 189	\$ 189	\$ -
	Fringe Benefit Adjustment	-	\$ (3,990)	\$ -	\$ (3,990)	\$ -
Economic Development Total		1.00	\$ 77,750	\$ 189	\$ 77,939	\$ 80,250
Environmental Services	Fringe Benefit Adjustment	-	\$ 69,890	\$ -	\$ 69,890	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 3,811	\$ 3,811	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,790	\$ -	\$ 2,790	\$ -
	San Diego Works Proposal FY16-132	-	\$ -	\$ (33,361)	\$ (33,361)	\$ -
	San Diego Works Proposal FY16-131	(2.00)	\$ (131,437)	\$ (51,661)	\$ (183,098)	\$ -
Environmental Services Total		(2.00)	\$ (58,757)	\$ (81,211)	\$ (139,968)	\$ -
Ethics Commission	SIRE Maintenance Redistribution	-	\$ -	\$ 129	\$ 129	\$ -
	Fringe Benefit Adjustment	-	\$ (991)	\$ -	\$ (991)	\$ -
Ethics Commission Total		-	\$ (991)	\$ 129	\$ (862)	\$ -
Financial Management	SIRE Maintenance Redistribution	-	\$ -	\$ 510	\$ 510	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 200	\$ -	\$ 200	\$ -
	Fringe Benefit Adjustment	-	\$ (4,126)	\$ -	\$ (4,126)	\$ -
	San Diego Works Proposal FY16-001	-	\$ -	\$ (7,722)	\$ (7,722)	\$ -
Financial Management Total		-	\$ (3,926)	\$ (7,212)	\$ (11,138)	\$ -
Fire-Rescue	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 81,094	\$ -	\$ 81,094	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 19,784	\$ 19,784	\$ -
	Safety Sales Tax	-	\$ -	\$ -	\$ -	\$ 7,096
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ 381,092
	Fringe Benefit Adjustment	-	\$ (22,637)	\$ -	\$ (22,637)	\$ -
	Helicopter Mechanics	2.00	\$ 139,840	\$ (340,000)	\$ (200,160)	\$ -
Fire-Rescue Total		2.00	\$ 198,297	\$ (320,216)	\$ (121,919)	\$ 388,188
Human Resources	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,629	\$ -	\$ 1,629	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 434	\$ 434	\$ -
	Fringe Benefit Adjustment	-	\$ (2,571)	\$ -	\$ (2,571)	\$ -
Human Resources Total		-	\$ (942)	\$ 434	\$ (508)	\$ -
Infrastructure/Public Works	SIRE Maintenance Redistribution	-	\$ -	\$ 129	\$ 129	\$ -
	Fringe Benefit Adjustment	-	\$ (560)	\$ -	\$ (560)	\$ -
Infrastructure/Public Works Total		-	\$ (560)	\$ 129	\$ (431)	\$ -
Internal Operations	Fringe Benefit Adjustment	-	\$ (15)	\$ -	\$ (15)	\$ -
Internal Operations Total		-	\$ (15)	\$ -	\$ (15)	\$ -

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Library	Library Materials	-	\$ -	\$ 209,500	\$ 209,500	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 59,731	\$ -	\$ 59,731	\$ -
	Pacific Beach Library Sunday Hours	1.06	\$ 39,906	\$ -	\$ 39,906	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 12,653	\$ 12,653	\$ -
	Custodial Staffing	1.50	\$ -	\$ -	\$ -	\$ -
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ 50,000
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ 5,742
	Fringe Benefit Adjustment	-	\$ (59,117)	\$ -	\$ (59,117)	\$ -
Library Total		2.56	\$ 40,520	\$ 222,153	\$ 262,673	\$ 55,742
Major Revenues	Property Tax Revenue	-	\$ -	\$ -	\$ -	\$ 2,655,765
	Transient Occupancy Tax (TOT) Revenue	-	\$ -	\$ -	\$ -	\$ 2,228,602
	Reimbursement from OHS Disaster Recovery	-	\$ -	\$ -	\$ -	\$ 224,480
	Property Transfer Tax Revenue	-	\$ -	\$ -	\$ -	\$ 146,664
	Franchise Fees	-	\$ -	\$ -	\$ -	\$ (1)
	Reimbursement from Parking Garage/Concourse Fund	-	\$ -	\$ -	\$ -	\$ (22,750)
Major Revenues Total		-	\$ -	\$ -	\$ -	\$ 5,232,760
Neighborhood Services	Fringe Benefit Adjustment	-	\$ (848)	\$ -	\$ (848)	\$ -
Neighborhood Services Total		-	\$ (848)	\$ -	\$ (848)	\$ -
Office of Homeland Security	Homeland Security Coordinators	2.00	\$ 216,408	\$ -	\$ 216,408	\$ 162,607
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 3,885	\$ -	\$ 3,885	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 685	\$ 685	\$ -
	Fringe Benefit Adjustment	-	\$ (1,649)	\$ -	\$ (1,649)	\$ -
Office of Homeland Security Total		2.00	\$ 218,644	\$ 685	\$ 219,329	\$ 162,607
Office of the Assistant COO	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 483	\$ -	\$ 483	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ -	\$ (100,000)
	Revised Revenue	-	\$ -	\$ -	\$ -	\$ -
	Fringe Benefit Adjustment	-	\$ (1,205)	\$ -	\$ (1,205)	\$ -
Office of the Assistant COO Total		-	\$ (722)	\$ 17	\$ (705)	\$ (100,000)
Office of the Chief Financial Officer	SIRE Maintenance Redistribution	-	\$ (42)	\$ -	\$ (42)	\$ -
	Fringe Benefit Adjustment	-	\$ (42)	\$ 99	\$ 57	\$ -
Office of the Chief Financial Officer Total		-	\$ (84)	\$ 99	\$ 15	\$ -
Office of the Chief Operating Officer	Senior Management Analyst	1.00	\$ 82,280	\$ -	\$ 82,280	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,074	\$ -	\$ 1,074	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 29	\$ 29	\$ -
	Fringe Benefit Adjustment	-	\$ (459)	\$ -	\$ (459)	\$ -
Office of the Chief Operating Officer Total		1.00	\$ 82,895	\$ 29	\$ 82,924	\$ -
Office of the IBA	SIRE Maintenance Redistribution	-	\$ -	\$ 152	\$ 152	\$ -
	Fringe Benefit Adjustment	-	\$ (1,471)	\$ -	\$ (1,471)	\$ -
Office of the IBA Total		-	\$ (1,471)	\$ 152	\$ (1,319)	\$ -
Office of the Mayor	SIRE Maintenance Redistribution	-	\$ -	\$ 674	\$ 674	\$ -
	Fringe Benefit Adjustment	-	\$ (1,931)	\$ -	\$ (1,931)	\$ -
Office of the Mayor Total		-	\$ (1,931)	\$ 674	\$ (1,257)	\$ -

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Expansion of Hours at 20 Recreation Centers	25.00	\$ 1,186,959	\$ 32,300	\$ 1,219,259	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 151,990	\$ -	\$ 151,990	\$ -
	Balboa Park/Mission Bay Park Program Manager	1.00	\$ 129,744	\$ -	\$ 129,744	\$ -
	Ward Canyon Park	-	\$ -	\$ 100,000	\$ 100,000	\$ -
	Memorial Pool Expansion	3.00	\$ 97,977	\$ -	\$ 97,977	\$ -
	Horticulturalist	1.00	\$ 74,824	\$ -	\$ 74,824	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 8,045	\$ 8,045	\$ -
	Transient Occupancy Tax Reimbursement	-	\$ -	\$ -	\$ -	\$ 1,855,126
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ 166,505
	San Diego Works Proposal FY16-098	-	\$ (27,948)	\$ 7,985	\$ (19,963)	\$ -
	Fringe Benefit Adjustment	-	\$ (35,194)	\$ -	\$ (35,194)	\$ -
	Brush Management	-	\$ -	\$ (44,250)	\$ (44,250)	\$ -
	Performance Dashboard/Open Budget Tool	30.00	\$ 1,578,352	\$ 104,080	\$ 1,682,432	\$ 2,021,631
	SIRE Maintenance Redistribution	-	\$ -	\$ 100,000	\$ 100,000	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ 126	\$ 126	\$ -
		-	\$ -	\$ -	\$ (2,542)	\$ -
		-	\$ -	\$ 100,126	\$ 97,584	\$ -
	Employee Background Check Support	1.00	\$ 77,227	\$ 1,400	\$ 78,627	\$ -
	NEOGOV Online Hiring Center Support	1.00	\$ 59,881	\$ 1,400	\$ 61,281	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 6,321	\$ -	\$ 6,321	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 1,165	\$ 1,165	\$ -
	Fringe Benefit Adjustment	-	\$ -	\$ -	\$ (5,067)	\$ -
	Assistant Traffic Engineer	2.00	\$ 138,362	\$ 3,965	\$ 142,327	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	1.00	\$ 80,250	\$ -	\$ 80,250	\$ 80,250
	Revised Revenue	-	\$ 2,906	\$ -	\$ 2,906	\$ -
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ (135,026)
	Fringe Benefit Adjustment	-	\$ -	\$ -	\$ -	\$ 1,115
		-	\$ -	\$ -	\$ -	\$ -
		-	\$ -	\$ -	\$ (6,576)	\$ -
	Program Coordinators	1.00	\$ 76,580	\$ -	\$ 76,580	\$ (53,661)
	SIRE Maintenance Redistribution	3.00	\$ 389,232	\$ -	\$ 389,232	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ 73,355	\$ 73,355	\$ -
	User Fee Revenue	-	\$ 50,328	\$ -	\$ 50,328	\$ -
	Safety Sales Tax	-	\$ -	\$ -	\$ -	\$ 262,296
	Fringe Benefit Adjustment	-	\$ -	\$ -	\$ -	\$ 7,096
		-	\$ (77,197)	\$ -	\$ (77,197)	\$ -
	Supervising Management Analysis	(3.00)	\$ (441,290)	\$ -	\$ (441,290)	\$ -
	SIRE Maintenance Redistribution	-	\$ (78,927)	\$ 73,355	\$ (5,572)	\$ 269,392
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 186	\$ 624	\$ 810	\$ -
	Fringe Benefit Adjustment	-	\$ (2,184)	\$ -	\$ (2,184)	\$ -
		-	\$ (1,998)	\$ 624	\$ (1,374)	\$ -
	Library and Park & Recreation Facility Repair	-	\$ -	\$ 1,700,000	\$ 1,700,000	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,439	\$ -	\$ 2,439	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 2,071	\$ 2,071	\$ -
	Fringe Benefit Adjustment	-	\$ (8,230)	\$ -	\$ (8,230)	\$ -
	Contract Compliance Positions	3.00	\$ (5,791)	\$ 1,702,071	\$ 1,696,280	\$ -
	Public Utilities Procurement Specialist	1.00	\$ 253,326	\$ 3,000	\$ 256,326	\$ -
	SIRE Maintenance Redistribution	-	\$ 76,217	\$ 1,000	\$ 77,217	\$ 77,217
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ -	\$ 1,574	\$ 1,574	\$ -
	Fringe Benefit Adjustment	-	\$ 110	\$ -	\$ 110	\$ -
		-	\$ (4,082)	\$ -	\$ (4,082)	\$ -
		4.00	\$ 325,571	\$ 5,574	\$ 331,145	\$ 77,217

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Real Estate Assets	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,170	\$ -	\$ 2,170	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 1,250	\$ 1,250	\$ -
	Fringe Benefit Adjustment	-	\$ (4,522)	\$ -	\$ (4,522)	\$ -
Real Estate Assets Total		-	\$ (2,352)	\$ 1,250	\$ (1,102)	\$ -
Transportation & Storm Water	SIRE Maintenance Redistribution	-	\$ -	\$ 7,159	\$ 7,159	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 6,769	\$ -	\$ 6,769	\$ -
	User Fee Revenue	-	\$ -	\$ -	\$ -	\$ (213)
	Fringe Benefit Adjustment	-	\$ (32,869)	\$ -	\$ (32,869)	\$ -
Transportation & Storm Water Total		-	\$ (26,100)	\$ 7,159	\$ (18,941)	\$ (213)
Water	Overhead Support and San Dieguito JPA	-	\$ -	\$ 400,900	\$ 400,900	\$ -
Water Total		-	\$ -	\$ 400,900	\$ 400,900	\$ -
General Fund Total		47.56	\$ 3,230,644	\$ 25,851,164	\$ 29,081,808	\$ 8,363,857

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

NON-GENERAL FUNDS	FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
Airports Fund	Customs and Border Patrol Facility		-	\$ -	\$ 650,000	\$ 650,000	\$ -
	Pension Payment Stabilization Reserve Trust		-	\$ -	\$ 37,351	\$ 37,351	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 811	\$ 811	\$ -
	Fringe Benefit Adjustment		-	\$ (1,438)	\$ -	\$ (1,438)	\$ -
	Projected Non-Personnel Expenditures and Revenue		-	\$ (1,438)	\$ 688,162	\$ 686,724	\$ -
	Bay Terraces - Honey Drive MAD Fund		-	\$ -	\$ 1,592	\$ 1,592	\$ 1,592
	Bay Terraces - Honey Drive MAD Fund Total		-	\$ -	\$ 1,592	\$ 1,592	\$ 1,592
	Central Stores Fund		-	\$ 675	\$ -	\$ 675	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ -	\$ 265	\$ 265	\$ -
	Fringe Benefit Adjustment		-	\$ (1,117)	\$ -	\$ (1,117)	\$ -
Central Stores Fund Total	San Diego Works Proposal FY16-190		-	\$ -	\$ (11,117)	\$ (11,117)	\$ -
	SIRE Maintenance Redistribution		-	\$ (442)	\$ (10,852)	\$ (11,294)	\$ -
	Fringe Benefit Adjustment		-	\$ (231)	\$ -	\$ (231)	\$ -
	Pension Payment Stabilization Reserve Trust		-	\$ (231)	\$ 178	\$ (53)	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ -	\$ 834,993	\$ 834,993	\$ -
	SIRE Maintenance Redistribution		-	\$ 12,468	\$ -	\$ 12,468	\$ -
	Noise Permit Revenue		-	\$ -	\$ 11,580	\$ 11,580	\$ -
	Fringe Benefit Adjustment		-	\$ (30,947)	\$ -	\$ (30,947)	\$ -
	Projected Non-Personnel Expenditures and Revenue		-	\$ (18,479)	\$ 846,573	\$ 828,094	\$ 15,400
	Alternative Energy Options		-	\$ -	\$ (9,223)	\$ (9,223)	\$ (9,233)
Energy Conservation Program Fund	Regional Energy Network (REN) Formation		-	\$ -	\$ 150,000	\$ 150,000	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 100,000	\$ 100,000	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ 414	\$ -	\$ 414	\$ -
	Fringe Benefit Adjustment		-	\$ (1,228)	\$ -	\$ (1,228)	\$ -
	Administrative and Public Information Support for CIP		-	\$ (814)	\$ 250,718	\$ 249,904	\$ -
	SIRE Maintenance Redistribution		2.00	\$ 114,750	\$ -	\$ 114,750	\$ 114,750
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions		-	\$ -	\$ 25,335	\$ 25,335	\$ -
	Fringe Benefit Adjustment		-	\$ 14,377	\$ -	\$ 14,377	\$ -
	Rent Expense		-	\$ (34,702)	\$ -	\$ (34,702)	\$ -
	SIRE Maintenance Redistribution		2.00	\$ 94,425	\$ (156,339)	\$ (156,339)	\$ -
Engineering & Capital Projects Fund	Environmental Growth 1/3 Fund		-	\$ -	\$ 3	\$ 3	\$ -
	Environmental Growth 1/3 Fund Total		-	\$ -	\$ 3	\$ 3	\$ -
	Facilities Financing Fund		-	\$ 859	\$ -	\$ 859	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 343	\$ 343	\$ -
	Fringe Benefit Adjustment		-	\$ (1,377)	\$ -	\$ (1,377)	\$ -
	FirstWatch Utility Service		-	\$ (518)	\$ 343	\$ (175)	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 20,000	\$ 20,000	\$ -
	Fringe Benefit Adjustment		-	\$ (2,258)	\$ -	\$ (2,258)	\$ -
	Inflation Rate Adjustment		-	\$ (2,258)	\$ 20,371	\$ 18,113	\$ -
	Training Supervisor		1.00	\$ 82,464	\$ -	\$ 82,464	\$ -
Fire/Emergency Medical Services Transport Program Fund	Fleet Parts Buyer		1.00	\$ 71,084	\$ -	\$ 71,084	\$ -
	SIRE Maintenance Redistribution		-	\$ -	\$ 2,689	\$ 2,689	\$ -
	Equipment Operator		-	\$ 1,607	\$ -	\$ 1,607	\$ -
	Fringe Benefit Adjustment		-	\$ (973)	\$ -	\$ (973)	\$ -
	Fleet Services Division Administration		-	\$ (10,715)	\$ -	\$ (10,715)	\$ -
	Supervising Management Analyst Reduction		(1.00)	\$ (46,268)	\$ -	\$ (46,268)	\$ -
	Fleet Services Operating Fund Total		1.00	\$ (148,262)	\$ 264,449	\$ (148,262)	\$ -
	Supervising Management Analyst Reduction		1.00	\$ (51,063)	\$ 264,449	\$ 213,386	\$ -

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

FUND TITLE	FTE	PE	NPE	EXP	REV
Fleet Services Replacement Fund	-	\$ -	\$ (30,687)	\$ (30,687)	\$ -
Fleet Services Replacement Fund Total	-	\$ -	\$ (30,687)	\$ (30,687)	\$ -
GIS Fund	-	\$ (106)	-	\$ (106)	-
GIS Fund Total	-	\$ (106)	-	\$ (106)	-
Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 178,892	\$ 178,892	\$ -
Water Conservation	1.00	\$ 74,824	-	\$ 74,824	\$ -
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 4,089	-	\$ 4,089	\$ -
SIRE Maintenance Redistribution	-	\$ -	\$ 1,197	\$ 1,197	\$ -
Fringe Benefit Adjustment	-	\$ (5,434)	-	\$ (5,434)	\$ -
Golf Course Fund Total	1.00	\$ 73,479	\$ 180,089	\$ 253,568	\$ -
Information Technology Fund	-	\$ -	\$ 322,355	\$ 322,355	\$ -
Fringe Benefit Adjustment	-	\$ (6,469)	-	\$ (6,469)	\$ -
Transfer of Financial Reports Budget	-	\$ -	\$ (400,000)	\$ (400,000)	\$ -
Information Technology Fund Total	-	\$ (6,469)	\$ (77,645)	\$ (84,114)	\$ -
Junior Lifeguard Program Fund	-	\$ -	\$ 26	\$ 26	\$ -
Fringe Benefit Adjustment	-	\$ (157)	-	\$ (157)	\$ -
Junior Lifeguard Program Fund Total	-	\$ (157)	\$ 26	\$ (131)	\$ -
Local Enforcement Agency Fund	-	\$ -	\$ 307	\$ 307	\$ -
Fringe Benefit Adjustment	-	\$ -	\$ 105	\$ 105	\$ -
Local Enforcement Agency Fund Total	-	\$ -	\$ (646)	\$ (646)	\$ -
Los Penasquitos Canyon Preserve Fund	-	\$ (339)	\$ 105	\$ (234)	\$ -
Los Penasquitos Canyon Preserve Fund Total	-	\$ (81)	-	\$ (81)	\$ -
Projected Non-Personnel Expenditures	0.50	\$ 14,197	-	\$ 14,197	\$ -
SIRE Maintenance Redistribution	-	\$ -	\$ 433	\$ 433	\$ -
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 392	-	\$ 392	\$ -
Fringe Benefit Adjustment	-	\$ (1,301)	-	\$ (1,301)	\$ -
Maintenance Assessment District (MAD) Management Fund Total	0.50	\$ 13,288	\$ 433	\$ 13,721	\$ -
Pure Water Program	3.00	\$ 260,563	\$ 5,593,000	\$ 5,853,563	\$ -
Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 897,635	\$ 897,635	\$ -
Advanced Water Purification Facility Demonstration	-	\$ -	\$ 500,000	\$ 500,000	\$ -
San Diego Works Proposal FY16-007	-	\$ -	\$ 248,784	\$ 248,784	\$ -
Assistant Deputy Director	1.00	\$ 133,968	-	\$ 133,968	\$ -
Drought Mandate Enforcement	0.99	\$ 60,845	-	\$ 60,845	\$ -
SIRE Maintenance Redistribution	-	\$ -	\$ 32,594	\$ 32,594	\$ -
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 6,449	-	\$ 6,449	\$ -
Rent Expense	-	\$ -	\$ (20,987)	\$ (20,987)	\$ -
Fringe Benefit Adjustment	-	\$ (26,419)	-	\$ (26,419)	\$ -
Senior Wastewater Operator	(1.00)	\$ (81,627)	-	\$ (81,627)	\$ -
Metropolitan Sewer Utility Fund Total	3.99	\$ 353,779	\$ 7,251,026	\$ 7,604,805	\$ -
Advanced Metering Infrastructure	1.50	\$ 147,455	\$ 5,716,091	\$ 5,863,546	\$ -
Trench Repair Reimbursement	-	\$ -	\$ 1,535,043	\$ 1,535,043	\$ -
Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 781,970	\$ 781,970	\$ -
SIRE Maintenance Redistribution	-	\$ -	\$ 21,551	\$ 21,551	\$ -
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 2,366	-	\$ 2,366	\$ -
Fringe Benefit Adjustment	-	\$ (22,781)	-	\$ (22,781)	\$ -
Rent Expense	-	\$ -	\$ (36,690)	\$ (36,690)	\$ -
Municipal Sewer Revenue Fund Total	1.50	\$ 127,040	\$ 8,017,965	\$ 8,145,005	\$ 619
North Park MAD Fund	-	\$ -	\$ 619	\$ 619	\$ 619
North Park MAD Fund Total	-	\$ -	\$ 619	\$ 619	\$ 619
Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 400,000	\$ 400,000	\$ -
Transfer of Financial Reports Budget	-	\$ -	\$ 421	\$ 421	\$ -
Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ (4,781)	-	\$ (4,781)	\$ -
Fringe Benefit Adjustment	-	\$ -	\$ 400,000	\$ 400,000	\$ -
OneSD Support Fund Total	-	\$ (4,360)	\$ 400,000	\$ 395,640	\$ -
OneSD Support Fund	-	\$ (760)	-	\$ (760)	\$ -
Parking Meter Operations Fund	-	\$ (760)	-	\$ (760)	\$ -
Parking Meter Operations Fund Total	-	\$ (760)	\$ -	\$ (760)	\$ -

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
PETCO Park Fund	Reduction in Debt Service	-	\$ -	\$ 300,000	\$ 300,000	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ -	\$ 17	\$ -
	Fringe Benefit Adjustment	-	\$ (261)	\$ -	\$ (261)	\$ -
PETCO Park Fund Total		-	\$ (261)	\$ 300,017	\$ 299,756	\$ -
Public Art Fund	Public Art Fund Allocation	-	\$ -	\$ 45,934	\$ 45,934	\$ 45,934
Public Art Fund Total		-	\$ -	\$ 45,934	\$ 45,934	\$ 45,934
Public Safety Services & Debt Service Fund	Safety Sales Tax Allocation	-	\$ -	\$ 14,193	\$ 14,193	\$ 14,193
Public Safety Services & Debt Service Fund Total		-	\$ -	\$ 14,193	\$ 14,193	\$ 14,193
Publishing Services Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 240	\$ 240	\$ -
	Fringe Benefit Adjustment	-	\$ (476)	\$ -	\$ (476)	\$ -
	San Diego Works Proposal FY16-090	-	\$ -	\$ (11,664)	\$ (11,664)	\$ -
Publishing Services Fund Total		-	\$ (476)	\$ (11,424)	\$ (11,900)	\$ -
QUALCOMM Stadium Operations Fund	Rent Expense	-	\$ -	\$ 15,000	\$ 15,000	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 213	\$ 213	\$ -
	Fringe Benefit Adjustment	-	\$ (2,023)	\$ -	\$ (2,023)	\$ -
QUALCOMM Stadium Operations Fund Total		-	\$ (2,023)	\$ 15,213	\$ 13,190	\$ -
Recycling Fund	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 204,409	\$ 204,409	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 3,994	\$ -	\$ 3,994	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 2,913	\$ 2,913	\$ -
	Beverage Container Recycling and Litter Abatement	-	\$ -	\$ -	\$ -	\$ 350,000
	San Diego Works Proposal FY16-208	-	\$ -	\$ (1,328)	\$ (1,328)	\$ -
	Fringe Benefit Adjustment	-	\$ (5,787)	\$ -	\$ (5,787)	\$ -
Recycling Fund Total		-	\$ (1,793)	\$ 81,194	\$ 79,401	\$ 350,000
Refuse Disposal Fund	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 285,481	\$ 285,481	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 4,946	\$ 4,946	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 434	\$ -	\$ 434	\$ -
	Fringe Benefit Adjustment	-	\$ (10,435)	\$ -	\$ (10,435)	\$ -
	San Diego Works Proposal FY16-136	-	\$ -	\$ (20,373)	\$ (20,373)	\$ -
	San Diego Works Proposal FY16-226	-	\$ -	\$ (20,691)	\$ (20,691)	\$ -
	San Diego Works Proposal FY16-222	(2.00)	\$ (33,491)	\$ (177,112)	\$ (210,603)	\$ -
Refuse Disposal Fund Total		(2.00)	\$ (43,492)	\$ 72,251	\$ 28,759	\$ -
Remington Hills MAD Fund	Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 315	\$ 315	\$ 315
Remington Hills MAD Fund Total		-	\$ -	\$ 315	\$ 315	\$ 315
Risk Management Administration Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 4,577	\$ 4,577	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 1,771	\$ -	\$ 1,771	\$ -
	Fringe Benefit Adjustment	-	\$ (5,702)	\$ -	\$ (5,702)	\$ -
Risk Management Administration Fund Total		-	\$ (3,931)	\$ 4,577	\$ 646	\$ -
Transient Occupancy Tax Fund	Four Cent Tourism Reimbursement	-	\$ -	\$ 1,855,126	\$ 1,855,126	\$ -
	One Cent Discretionary Allocation	-	\$ -	\$ 342,862	\$ 342,862	\$ -
	Penny for the Arts	-	\$ -	\$ 205,117	\$ 205,117	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 1,654	\$ 1,654	\$ -
	Budget Neutral Public Art Fund Allocation	-	\$ -	\$ -	\$ -	\$ -
	Special Events Department Revenue	-	\$ -	\$ -	\$ -	\$ (75,000)
	Transient Occupancy Tax (TOT) Revenue	-	\$ -	\$ -	\$ -	\$ 1,714,309
Transient Occupancy Tax Fund Total		-	\$ (1,734)	\$ 2,404,759	\$ (1,734)	\$ 1,639,309
Underground Surcharge Fund	SIRE Maintenance Redistribution	-	\$ -	\$ 329	\$ 329	\$ -
	Fringe Benefit Adjustment	-	\$ (706)	\$ -	\$ (706)	\$ -
Underground Surcharge Fund Total		-	\$ (706)	\$ 329	\$ (377)	\$ -
Washington Street MAD Fund	Projected Non-Personnel Expenditures and Revenue	-	\$ -	\$ 273	\$ 273	\$ 273
Washington Street MAD Fund Total		-	\$ -	\$ 273	\$ 273	\$ 273

UPDATE TO THE FY 2016 MAYOR'S MAY REVISION SUMMARY TABLE

FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REV
	Advanced Metering Infrastructure	24.50	\$ 1,638,478	\$ 7,148,833	\$ 8,787,311	\$ -
	Pure Water Program	3.00	\$ 260,563	\$ 5,593,000	\$ 5,853,563	\$ -
	Trench Repair Reimbursement	-	\$ -	\$ 2,203,073	\$ 2,203,073	\$ -
	Turf Replacement and Drought Outreach	-	\$ -	\$ 1,849,752	\$ 1,849,752	\$ -
	Support for Drought Response	11.00	\$ 700,471	\$ 760,238	\$ 1,460,709	\$ -
	Pension Payment Stabilization Reserve Trust	-	\$ -	\$ 1,349,274	\$ 1,349,274	\$ -
	Drought Mandates	8.01	\$ 492,296	\$ 245,730	\$ 738,026	\$ -
	Advanced Water Purification Facility Demonstration	-	\$ -	\$ 500,000	\$ 500,000	\$ -
	SIRE Maintenance Redistribution	-	\$ -	\$ 38,161	\$ 38,161	\$ -
	Council-Approved Sick Leave for Hourly Non-Benefitted Positions	-	\$ 19,641	\$ -	\$ 19,641	\$ -
	Fringe Benefit Adjustment	-	\$ (41,249)	\$ -	\$ (41,249)	\$ -
	San Diego Works Proposals	-	\$ -	\$ (48,990)	\$ (48,990)	\$ -
	Rent Expense	-	\$ -	\$ (93,414)	\$ (93,414)	\$ -
	Water Purchases	-	\$ -	\$ (20,596,430)	\$ (20,596,430)	\$ -
	Water Utility Operating Fund Total	46.51	\$ 3,070,200	\$ (1,050,773)	\$ 2,019,427	\$ -
	Webster-Federal Boulevard MAD Fund	-	\$ -	\$ 2,079	\$ 2,079	\$ 2,079
	Webster-Federal Boulevard MAD Fund Total	-	\$ -	\$ 2,079	\$ 2,079	\$ 2,079
	Wireless Communications Technology Fund	-	\$ (3,044)	\$ -	\$ (3,044)	\$ -
	Wireless Communications Technology Fund Total	-	\$ (3,044)	\$ -	\$ (3,044)	\$ -
	Zoological Exhibits Maintenance Fund	-	\$ -	\$ 108,025	\$ 108,025	\$ 108,025
	Zoological Exhibits Maintenance Fund Total	-	\$ -	\$ 108,025	\$ 108,025	\$ 108,025
	Non-General Fund Total	54.50	\$ 3,587,236	\$ 19,650,203	\$ 23,237,439	\$ 2,283,256
	City Total	102.06	\$ 6,817,880	\$ 45,501,367	\$ 52,319,247	\$ 10,647,103

EXECUTIVE SUMMARY

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 3, 2015

IBA Report Number: 15-22

City Council Docket Date: June 8, 2015

Item Number: 202

PROPOSED REVISIONS TO THE MAYOR'S FY 2016 BUDGET

Final IBA Recommended Funding Revisions to the FY 2016 Budget

<i>Description</i>	One-Time (Excess Equity)	General Fund Ongoing
<i>IBA Proposed Resources</i>		
Fund Public Liability Reserve through FY 2016 rather than FY 2018, freeing up \$5.8 million in excess equity and \$900,000 in ongoing funds. This is consistent with City policy goals and the FY 2016-FY 2020 Outlook.	\$ 5,800,000	\$ 900,000
Free up \$5.0 million of ongoing resources by utilizing excess equity to fund \$5.0 million in one-time costs for the Bayside Fire Station construction.	(5,000,000)	5,000,000
Total Available Resources	\$ 800,000	\$ 5,900,000
<i>IBA Proposed FY 2016 Budget Revisions for Council Consideration</i>		
Penny for the Arts Blueprint - Increase from 5.7% to 6% of 1 cent TOT	\$ -	\$ (500,000)
IBA consultant to support complex analyses	-	(20,000)
7.00 FTE Mechanics to help achieve Fleet vehicle maintenance and safety goals	-	(453,000)
2.00 FTE Associate Personnel Analysts to support hiring workload	-	(192,000)
3.00 FTE Park Rangers for Shoreline Parks, Sunset Cliffs Natural Park, and Chicano Park	-	(384,000)
ADA Upgrades/Tot lots in neighborhood parks (one-time cost)*	-	(500,000)
Traffic Signal Optimization Technology to address traffic congestion (one-time cost)*	-	(1,500,000)
Mission Beach street vacuuming to help mitigate fly infestation during summer months	-	(40,000)
Market Street Sidewalks - design and environmental analysis conducted in FY 2016 (one-time cost)*	(375,000)	(625,000)
Replacement of old City Hall carpet to prevent trips and falls (one-time cost)	(425,000)	-
Total Suggested Budget Revisions	\$ (800,000)	\$ (4,214,000)
Net Balance **	\$ -	\$ 1,686,000

*One-time expenditure funded with ongoing resources

**Available for excess equity or one-time unfunded Council/community priorities

Council Majority Priorities Not Recommended for Funding at this Time**Implementing the Police Executive Research Forum (PERF) Report/Focusing on Community Oriented Policing**

A majority of Councilmembers requested resources for implementing the Police Executive Research Forum (PERF) report, focusing on community oriented policing, and/or designating Community Relations Officers. Specific estimated costs have yet to be developed for implementing the PERF and community oriented policing recommendations. A status update on PERF report implementation, including a discussion of potential costs, is scheduled for review at the Public Safety and Livable Neighborhoods Committee on July 29, 2015.

Permanent Police Traffic and Special Events Building

A majority of Councilmembers requested funding for the design of a permanent Police Traffic and Special Events building to replace the current temporary modular facility adjacent to the Eastern Division Substation. This project requires further discussion with the Police and Engineering & Capital Projects Departments regarding facility priorities and the Department's operational needs at this site.

Other Significant Budget Issues**May Revision Proposed Pension Payment Stabilization Trust Fund - \$15.0 million Excess Equity**

In budget priority memoranda, all Councilmembers expressed interest in exploring the concept of a pension payment stability fund or similar mechanism to protect the General Fund from potential future variances in annual pension payments. While several Councilmembers supported a \$15.0 million irrevocable trust, a majority of Councilmembers supported setting aside no less than 1% of excess equity, or \$11.6 million, which could be used for establishing this fund pending development of a pension stabilization policy. This is a \$3.4 million difference from the Mayor's current \$15.0 million proposal. Options for using these one-time funds include: remaining in excess equity at year-end; potentially increasing funding levels for a pension stabilization reserve depending on policy decisions; advance funding the Public Liability Fund for FY 2017 once the amount of excess equity is determined at year-end; or using a small portion of it for a one-time capital item consistent with the City's Reserve Policy.

A majority also expressed support for the Budget and Government Efficiency Committee working expeditiously with appropriate parties to develop a policy, parameters, and a multi-year funding plan prior to returning to full Council for action.

May Revision Proposed Public Liability Reserve Funding - \$5.8 million Excess Equity, \$0.9 million General Funds

The May Revision included \$6.7 million in funding to advance fund policy targets for the Public Liability Reserve through FY 2018, two years ahead of schedule. In their memos, a majority of Councilmembers supported funding the Public Liability Reserve target through FY 2016 as reflected in the Mayor's Proposed Budget. Achieving the FY 2016 funding target is consistent with the City's Reserve Policy as well as the Mayor's FY 2016-2010 Five-Year Outlook.

Attachment G

Eliminating advance funding for the FY 2017 and FY 2018 target contributions frees up excess equity, which can fund one-time costs for construction of the Bayside Fire Station. This would make the \$5.0 million in ongoing General Funds that are currently budgeted for the Bayside Station available for other funding priorities as shown in the table on the first page.

Update on Residual RPTTF Money Potentially Impacting FY 2016 and Beyond

On May 26, 2015, the Superior Court of California issued a ruling that will impact the process used by the San Diego County Auditor and Controller (CAC) to determine residual Redevelopment Property Tax Trust Fund (RPTTF) payments to taxing entities in the region. Per State law, residual RPTTF payments are to be apportioned to taxing entities based on the amount of property tax available in the RPTTF after deducting amounts reserved for Recognized Obligations and administrative payments.

The Court found that the CAC's calculation of residual RPTTF payments was not in compliance with State law, and effectively favored those entities that receive more pass-through payments than those that do not. Should the decision stand, preliminary estimates show that the City will receive a one-time payment of between \$18.0 million and \$25.0 million to make up for previous residual RPTTF distributions, and additional ongoing payments of several million dollars annually in RPTTF distributions.

Appeals to the decision must be filed within 60 days. To date we are unaware of any appeal, but urge caution in relying on additional RPTTF receipts until the window for appeals has closed. This is provided for information only in the context of potential future budget impacts.

Other IBA FY 2016 Budget Recommendations:

The following recommendations are also suggested for Council consideration:

1. That a list of Park & Recreation and Library facilities, planned for repair utilizing the \$1.7 million allocation as proposed in the May Revise, be provided to the Council in advance of their vote on final budget decisions on June 8, 2015.
2. That the Personnel Department provide raw data on a quarterly basis to Council on the status of all vacancies, as well as the vacancy status of new positions added in FY 2016.
3. That the results of the Traffic Signal Communication Master Plan be brought to the Infrastructure Committee in the near future to apprise the Council of Plan priorities, time frames, and funding needs for implementing traffic signal optimization throughout various communities.

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 3, 2015

IBA Report Number: 15-22

City Council Docket Date: June 8, 2015

Item Number: 202

Review of the FY 2016 May Revise and Recommended Revisions to the Mayor's FY 2016 Budget

The IBA's review of the Mayor's FY 2016 Proposed Budget was issued on April 27, 2015 as IBA Report No. 15-16. Departmental and agency budget hearings with the Budget Review Committee took place May 4, 2015 through May 8, 2015. On May 11, 2015, the City Council held an evening budget hearing to solicit input from the community on the Mayor's budget proposals and their budget priorities for FY 2016. On May 19, 2015, the Mayor issued a May Revision to his Proposed Budget (May Revision) along with the FY 2015 Year-End Budget Monitoring Report (Year-End Report), which was discussed at the Budget Review Committee on May 21, 2015. The Mayor issued a supplement to the May Revision on May 21, 2015.

This report presents our final FY 2016 budget review and recommendations for Council budget modifications based on the following: our analysis of the FY 2016 May Revision and its subsequent supplement, the FY 2015 Year-End Report, and the FY 2016 Proposed Budget; our review of Councilmember budget priority memoranda submitted to our office on May 22, 2015; and consideration of feedback from the public, City staff, and City Councilmembers during the budget review hearings.

OVERVIEW OF THE FY 2015 YEAR-END BUDGET MONITORING REPORT

Our office has reviewed the FY 2015 Year-End Report and notes that the Financial Management Department (FM) has provided detailed explanations for variances between the Year-End Report and the year-end projections that were included as part of the FY 2015 Mid-Year Budget Monitoring Report (Mid-Year Report). We note, however, that the variances discussed in the Mid-Year Report are comparisons of updated year-end revenue and expenditure projections to the Current Budget, as opposed to the Adopted Budget. The Current Budget includes increases made as part of the Mid-Year Budget adjustments to the Adopted Budget, and those adjustments provide sufficient appropriations to cover the year-end projections. This section provides

Attachment G

comparisons of the year-end projections to the Adopted Budget for General Fund revenues and expenditures.

General Fund Revenues

FY 2015 Projected Year-End General Fund Revenue (in millions)					
	FY 2015 Adopted Budget	FY 2015 Mid-Year Projection	FY 2015 Year-End Projection	Variance: Adopted Budget to Year-End	Variance: Mid-Year to Year-End
Property Tax	\$445.4	\$446.6	\$446.4	\$0.9	\$(0.2)
Property Transfer Tax	9.2	8.1	8.1	(1.0)	0.0
Sales Tax	257.1	259.1	259.0	1.9	(0.1)
Transient Occupancy Tax	92.3	94.5	96.4	4.0	1.9
Major Franchise Fees	70.7	76.1	79.1	8.5	3.0
Other General Fund Revenue	313.8	318.4	318.3	4.4	(0.1)
Total:	\$1,188.6	\$1,202.8	\$1,207.3	\$18.7	\$4.5

Totals may not add due to rounding

As displayed in the table above, General Fund revenues are projected to be approximately \$1.21 billion at fiscal year end, which is \$18.7 million or 1.6% over the FY 2015 Adopted Budget, and \$4.5 million or 0.4% over the year-end projection reported in the Mid-Year. Changes in General Fund revenue projections have not changed significantly from the year-end projections reported in the Mid-Year, with the following two exceptions:

Transient Occupancy Tax (TOT): TOT revenues are projected to be approximately \$96.4 million at fiscal year end, which is \$4.0 million or 4.4% over the FY 2015 Adopted Budget, and \$1.9 million or 2% over the increased year-end projection reported in the Mid-Year. TOT is levied on the daily room price of hotels, motels, and vacation rentals in which the transient's stay is less than one month. Due to the sustained increase in TOT receipts, FM has increased the TOT growth rate from 5.5% to 6% for the rest of the fiscal year. Our office agrees with this increase and suggests that TOT revenue be closely monitored in order to determine if another increase in the growth rate is warranted as part of the FY 2016 Mid-Year Report.

Major Franchise Fees: Franchise Fees are projected to total \$79.1 million at the year-end, which is \$8.5 million or 11.9% above the FY 2015 Adopted Budget, and \$3.0 million or 4% above the year-end projection reported in the Mid-Year. Almost all of this increase is due to increases in projected franchise fees paid by SDG&E. As stated in FM's Year-End Report, the franchise fee projections in the Mid-Year report used an estimated February clean-up payment amount from SDG&E, the actual payment received was higher than that estimate, and total projected SDG&E Franchise Fees have increased by \$2.1 million.

General Fund Expenditures

General Fund Expenditures (\$ in millions)	FY 2015 Adopted Budget	FY 2015 Mid- Year Projection	FY 2015 Year-End Projection	Variance: Adopted to Year-End	Variance: Mid-Year to Year-End
Salaries and Wages	\$ 493.4	\$ 504.9	\$ 501.1	\$ (7.7)	\$ 3.8
Fringe Benefits	339.9	344.3	345.5	(5.6)	(1.2)
Subtotal Personnel Expenditures	\$ 833.3	\$ 849.2	\$ 846.6	\$ (13.3)	\$ 2.6
Contracts	\$ 173.7	\$ 172.9	\$ 168.4	\$ 5.4	\$ 4.5
Energy & Utilities	40.5	39.9	37.0	3.5	3.0
Information Technology	25.9	27.0	27.2	(1.3)	(0.2)
Supplies	27.0	26.7	27.9	(0.8)	(1.1)
Other Expenditures	102.0	96.0	103.7	(1.7)	(7.7)
Subtotal Non-Personnel Expenditures	\$ 369.1	\$ 362.5	\$ 364.1	\$ 5.1	\$ (1.6)
TOTAL EXPENDITURES	\$ 1,202.4	\$ 1,211.7	\$ 1,210.6	\$ (8.2)	\$ 1.1

Totals may not add due to rounding

As shown in the table above, the total variance from the FY 2015 Adopted Budget to the Year-End Report projection is \$8.2 million in over-budget expenditures that is mitigated by the budget increases made as part of the Mid-Year Budget adjustments. The \$8.2 million in over-budget projected expenditures include the following:

- \$7.7 million over-budget salaries and wages, including the following off-setting components:
 - \$15.9 million in under-budget salaries: As mentioned in the Year-End Report, under-budget salaries are due to vacancies, and we note higher vacancies than budgeted. The projected savings is \$15.9 million higher than the \$18.7 million budgeted vacancy savings. The largest components of the \$15.9 million in under-budget salaries include:
 - \$8.9 million for Police (combining \$8.9 million under-budget salaries and \$11.9 million over-budget overtime nets an over-budget amount of \$3.0 million)
 - \$2.2 million for Fire-Rescue (combining \$2.2 million under-budget salaries and \$4.5 million over-budget overtime nets an over-budget amount of \$2.3 million)
 - \$1.3 million for Transportation & Storm Water
 - \$1.0 million for Communications
 - \$500,000 for Planning
 - \$463,000 for the City Attorney's Office
 - \$17.9 million in over-budget overtime largely related to public safety departments
 - \$11.9 million for Police:
 - \$5.5 million of the FY 2015 over-budget overtime is related to amounts that were budgeted elsewhere in the Police Department. Note that for FY 2016, adjustments have been made to include these amounts as overtime

Attachment G

- \$1.4 million is related to the task force work conducted by the Police Department that is reimbursed by other agencies. This amount was not included in the FY 2015 Adopted Budget but has been added to the overtime budget for FY 2016
- The remaining \$5.0 million in over-budget overtime for Police includes \$1.1 million related to reimbursable AB 109 activities, \$2.0 million related to other reimbursable grant activities, and \$2.0 million related to understaffing and operations. These amounts have not been included in either the FY 2016 Proposed Budget or the May Revision
 - \$4.5 million for Fire-Rescue, which is related to vacancies and constant staffing issues
 - \$2.2 million in over-budget termination pay, largely due to Police and Fire-Rescue overages of \$1.1 million and \$583,000, respectively
 - \$1.6 million in over-budget pay in lieu of annual leave spread over various departments
 - \$895,000 in over-budget hourly wages, primarily due to \$289,000 for Police, \$345,000 for Fire-Rescue, and \$627,000 for Park & Recreation, off-set with savings in Library of \$364,000
 - \$899,000 in over-budget special pay, largely due to \$1.1 million in over-budget Fire-Rescue special pay (which is off-set by savings in other departments). The FY 2016 budget amount for Fire-Rescue has been increased by only \$264,000
- \$5.6 million over-budget in fringe benefits, of which the largest components include:
 - \$2.4 million for increased Workers' Compensation (WC) claims and an increased WC reserve requirement resulting from an updated reserve target amount
 - \$1.4 million for an increased Long-Term Disability (LTD) reserve requirement resulting from an updated reserve target amount, as well as \$1.1 million to pre-fund the LTD reserve contribution for FY 2016
 - \$1.2 million for an increased General Fund allocation for the Actuarially Determined Contribution (ADC) pension payment
- \$5.4 million under-budget in contracts, largely due to delays in contracting for various departments, as well as \$1.7 million in savings in elections costs
- \$3.5 million under-budget in energy and utilities costs, largely due to savings in fuel costs
- \$1.7 million over-budget in other expenditures including the following offsetting variances:
 - A \$6.2 million increase in Public Liability reserve contributions (see the Public Liability section, discussed later in this Report)
 - A \$2.5 million decrease in debt service due to the delay in issuing the DC3 infrastructure bonds
 - A \$2.3 million decrease in Economic Development's other expenditures budget largely due to moving the budget for winter shelters and other homeless support services to the contracts category

- A \$870,000 decrease due to the decline in Mission Bay lease revenues to be transferred to the Park Improvement Funds

Engineering & Capital Projects Fund

The Engineering & Capital Projects (E&CP) Fund net year-end projection for Fiscal Year 2015 is a \$1.9 million deficit that is largely attributable to the Department's vacant reimbursable positions. A total of 30.00 FTEs were added to E&CP's budget in FY 2015 for project management and delivery. However, hiring for these positions has taken several months, and the issue is compounded as vacancies filled through promotions create new vacancies. In some cases, promotions have meant that staff have moved from positions with higher reimbursable rates to lower reimbursable rates, therefore temporarily reducing Department revenue. The revenue projection has decreased by \$2.5 million from the Mid-Year because previous revenue estimates assumed vacancies would be filled at a faster rate.

Public Works Department (PWD) staff indicates they are looking to "true-up" the deficit before the end of Fiscal Year 2015 by proportionally allocating costs to E&CP's customer base. Staff is consulting with the City Attorney's Office to determine the appropriate basis of allocation. To proactively address a potential deficit in FY 2016, PWD, Financial Management, and Comptroller's Office staff are currently calculating an increase in the FY 2016 overhead rate for E&CP. PWD staff anticipates the need to increase their overhead rate to fully recover E&CP costs in FY 2016 due to the addition of 112.00 FTEs in the FY 2016 Proposed Budget. The impact of any overhead increase to the FY 2016 Adopted Budget will be monitored and reported on in the First Quarter Budget Monitoring Report.

OVERVIEW OF THE FY 2016 MAY REVISION AND KEY ISSUES

The May Revision (including the supplement) increases the Mayor's FY 2016 General Fund budget expenditures by approximately \$29.1 million or 2.3% from the Proposed Budget, increasing total expenditures from \$1.28 billion to \$1.30 billion. General Fund revenues increased by approximately \$8.4 million, or 0.7%, from \$1.27 billion to \$1.28 billion. Expenditure increases grew \$20.7 million above new resources due to the proposed use of a corresponding amount of excess equity to fund a number of one-time expenses, as discussed later in this Report.

The May Revision and its supplement increased the net number of General Fund FTEs by 47.56 from the Proposed Budget, to a total of 7,268.95 FTEs—a proposed overall increase of 293.66 FTEs in the General Fund in FY 2016. For FY 2016, the Mayor has proposed a City-wide increase of 526.15 FTEs; in our Review of the FY 2016 Proposed Budget, our office raised the question of whether the City had sufficient internal resources to manage and hire for those additional positions, especially given the number of current City vacancies. Councilmembers discussed the adequacy of internal City resources during the Budget Review Committee meetings and a majority of Councilmembers requested additional support for internal operations as discussed in the Councilmembers' Final Budget Priority Memoranda section later in this Report.

PRIMARY RESOURCES USED TO BALANCE THE MAY REVISION

The increased expenditures included in the May Revision and its supplement are funded through a variety of sources: increases in General Fund revenues; a number of reductions in expenditures due to savings identified through the San Diego Works program; net expenditure savings in the Fire-Rescue Department associated with helicopter maintenance; a reduction in debt service payments associated with the infrastructure bond; and the use of one-time resources, most significantly \$20.8 million in projected FY 2015 year-end excess equity. An overview of revenue and equity resources that fund a net \$29.1 million in expenditure increases is displayed in the table below.

<i>Resources for May Revision General Fund Expenditures (per Supplemental May Revision)</i>	<i>FY 2016</i>
Excess Equity-Pension Stabilization Fund	\$ 15,000,000
Excess Equity-Public Liability Reserve	5,800,000
Excess Equity-Community Projects, Programs & Services (CPPS)	(82,049)
Property Tax Revenue	2,655,765
Transient Occupancy Tax (TOT) Revenue	2,228,602
Park & Recreation TOT Reimbursement	1,855,126
User Fee Increases	881,098
Revenue Associated With Position Additions	581,107
Property Transfer Tax Revenue	146,664
Net Other Revenue Adjustments	15,495
TOTAL RESOURCES	\$29,081,808

Our office reviewed the significant resources used to balance the May Revision in the sections below, and later in this report in our discussion of excess equity.

General Fund Revenue

FY 2016 Proposed General Fund Revenue (in millions)			
	FY 2016 Proposed Budget	FY 2016 May Revision	Total FY 2016 Budget
Property Tax	\$467.4	\$2.7	\$470.1
Property Transfer Tax	8.2	0.1	8.4
Sales Tax	285.8	0	285.8
Transient Occupancy Tax	100.3	2.2	102.5
Major Franchise Fees	80.8	(.0)	80.8
Other General Fund Revenue	332.2	3.3	335.5
Total:	\$1,274.6	\$8.4	\$1,283.0

Totals may not add due to rounding

As displayed in the table above, General Fund revenues increased by approximately \$8.4 million or 0.7% from the FY 2016 Proposed Budget due mainly to increases in Property Tax, TOT, increases in TOT reimbursements to the General Fund, and approximately \$881,000 in increased user fee revenue.

Increased Property Tax and TOT revenues are based on updated information from the San Diego County Assessor's Office and an increase in recent revenue distributions received by the City in FY 2015 above projected amounts, respectively. The General Fund's portion of TOT (5.5 cents of the total 10.5 cent assessment) has increased by \$2.2 million in the May Revision; and total TOT (full 10.5 cent) has increased \$3.6 million. TOT receipts came in consistently over-budget in FY 2015, and the growth rate was increased at year-end from 5.5% to 6%. The 6% growth rate for TOT is maintained in FY 2016.

Both Franchise Fees and Sales Tax projections did not change from the Proposed Budget due to no new revenue distributions being received by the City since formulation of the budget (both revenues are distributed to the City on a quarterly basis).

Based on our review, we believe these major revenue adjustments in the May Revision are appropriate, although as stated in our review of the FY 2015 Year-End Report, we suggest that TOT revenue be closely monitored in order to determine if another increase in the growth rate is warranted at the mid-year in FY 2016.

User Fees

The May Revision included an increase of \$881,000 in ongoing user fee revenue related to fees updated through the Comprehensive General Fund User Fee Analysis. This revenue assumption included updates to all associated user fees except those related to Police Department-regulated firearms dealers and entertainment permits. However, when the City Council took action on the User Fee Analysis on May 19, 2015, several other proposed fee adjustments were returned to staff. These include permit fees for massage therapists, pawn shop and secondhand retailers, and holistic health practitioners. Financial Management has indicated that the revenue associated with the fees returned to staff is approximately \$15,000. Therefore, the anticipated increase in FY 2016 user fee revenue over the Proposed Budget is now \$866,000.

REVIEW OF TOP COUNCIL EXPENDITURE PRIORITIES ADDRESSED IN THE PROPOSED BUDGET AND MAY REVISION

On February 3, 2015 the City Council adopted the FY 2016 Council Budget Priorities Resolution No. 309499 which was forwarded to Mayor Faulconer for his consideration as he developed the FY 2016 Proposed Budget. As we noted in our review of the Proposed Budget, all of the priorities supported by a majority of the Councilmembers received funding in FY 2016. An overview of those priorities is provided in the sections below, as are Councilmember requests discussed during the Budget Review Committee meetings that were included in the Mayor's May Revision.

Attachment G

Police Recruitment and Retention: Councilmembers unanimously identified Police recruitment and retention as a top priority when they developed their FY 2016 budget priority memoranda. The FY 2016 Proposed Budget includes funding for the Police Department to address recruitment and retention, including:

- \$11.1 million in personnel and non-personnel expenditures to support the first year of the Memorandum of Understanding with the Police Officers' Association
- The addition of 22.00 FTE civilian positions
- The addition of 5.00 FTE sworn positions
- \$1.1 million to support sworn positions, including new recruits
- \$2.1 million for the continued implementation of body worn cameras

Fire-Rescue: Councilmembers indicated their ongoing support for improving Fire-Rescue response times which is addressed in the FY 2016 Proposed Budget through the following funding allocations:

- \$2.5 million for the operation of two new fire stations: East Side Mission Valley Fire Station and the Skyline Temporary Fire Station
- \$1.2 million for Fast Response Squad program continuation and expansion
- \$1.1 million for a one-time increase to fund two additional fire academies

Infrastructure: When Councilmembers developed their budget priority memoranda in January, they unanimously agreed on the necessity of providing funding for infrastructure. The FY 2016 Proposed Budget allocates cash funding to support the City's infrastructure needs, and additional resources were identified in the May Revision:

- The FY 2016 Proposed Budget includes:
 - \$29.2 million for street repairs
 - \$5.0 million for implementation of the SAP Enterprise Asset Management module (General Fund portion)
 - \$3.2 million for sidewalk repairs
 - \$1.4 million for condition assessments (General Fund facilities)
- The May Revision includes a \$1.7 million transfer of funding for the repair of libraries and park and recreation facilities, as discussed in the Other Significant Issues section later in this Report.

Community Services: The FY 2016 Proposed Budget included funding for increased park maintenance services, funding for brush management in Otay Valley Regional Park, and the addition of recreation center hours at 16 facilities, which were in line with priorities identified by Council in their budget priorities resolution. During the Budget Review Committee meetings however, Councilmembers raised concerns about the number of recreation centers that were identified for increased hours of operation, as well as the reduction of the library materials budget. These, and other concerns, are addressed in the Mayor's May Revision:

- Library Department:
 - Addition of approximately \$210,000 to restore the library materials budget
 - Approximately \$40,000 to support Sunday hours at the Pacific Beach Library
- Park & Recreation Department:
 - \$1.2 million to support increased hours of operations at 20 additional recreation centers resulting in extended hours at a total of 36 centers

- Addition of 1.00 Program Manager and approximately \$130,000 to support Balboa Park/Mission Bay Park
- Addition of 1.00 Horticulturalist and approximately \$75,000 to support the Water Conservation Program

Internal Efficiencies: The FY 2016 Proposed Budget included significant support for information technology (IT) initiatives that are designed to promote efficiencies for City staff as well as for people seeking information or services from the City, such as online customer portals; upgrades to the City's budgeting, human resources, personnel, and procurement modules; upgrades/replacement to the City's CAD systems; and library broadband upgrades.

The May Revision also includes funding for IT initiatives including:

- Approximately \$98,000 in the Performance & Analytics Department to support a performance dashboard and an online open budget tool
- Additional support from the Water Utility Operating Fund (Non-General Fund) to support the implementation, maintenance, and operation of the Advanced Metering Infrastructure project as well as funds to support the continuation of the Advanced Water Purification Facility Demonstration Project and acceleration of the PURE Water Program

NEW INFORMATION SINCE THE PROPOSED BUDGET – PUBLIC UTILITIES

The May Revision includes a number of changes to the budget for the Public Utilities Department (PUD), largely to address new State drought mandates. Changes are supported by both the Sewer Funds and the Water Fund. Significant drought-related changes include:

\$20.6 million reduction in Water Fund expenses related to water purchases: This decrease in expenditures is related to the implementation of drought mandates in the City, which require a 16% reduction in water use. The total expenditure reduction also recognizes a 6.6% increase in rates being charged by the County Water Authority for wholesale purchase of water.

No corresponding reduction in revenues to the Water Fund is included in the May Revision; PUD staff indicates that the overall revenue associated with water sales will be addressed in the upcoming Cost of Service Study, which is expected to move forward this summer.

\$14.7 million increase and 26.00 new FTEs to support the City's Advanced Metering Infrastructure (AMI) Project: AMI will allow real-time tracking of water consumption and can help the City more accurately track consumption and allow PUD customers to monitor water use and to take corresponding conservation efforts, rather than relying on their bills to determine their overall use. PUD plans to replace or retrofit all water meters in the City to an AMI meter over the next 30 months.

Of the 26.00 FTEs added for AMI implementation, 15.00 positions are limited (as opposed to permanent positions), and are associated with the installation of new meters.

\$738,000 increase and 8.01 FTEs for Water Use Restriction Enforcement: In order to enforce the City's drought restrictions, the May Revision includes additional funding and staff

Attachment G

for enforcement. Proposed staff include: 1.00 FTE Supervisor, 1.00 FTE Administrative Aide, 4.00 FTE Code Compliance officers to enforce restrictions, and 2 FTE Field Representatives to assist with water use surveys requested by ratepayers.

Additionally, the May Revision includes:

- \$11.8 million and 6.00 new FTEs to support the PURE Water Program
- \$1.8 million for turf replacement/conservation outreach
- \$1.5 million and 11.00 FTEs to respond immediately to any emergency repairs necessary to minimize loss of water
- \$3.7 million to conform with the City's Street Preservation Ordinance
- \$3.0 million to support the proposed Pension Payment Stabilization Reserve Trust
- \$1.0 million to continue the Advanced Water Purification Facility Demonstration Project

KEY RESULTS OF COUNCILMEMBERS' FINAL BUDGET PRIORITY MEMORANDA & ADDITIONAL IBA RECOMMENDATIONS

As part of the FY 2016 budget development process, Councilmembers submitted budget priority memoranda to our office on May 22, 2015, which are included in their entirety as attachments to IBA Report Number 15-23. Our office reviewed the budget priorities mentioned by a majority of Councilmembers (five or more) in their memoranda, and we discuss the expenditures prioritized by a majority of Councilmembers in the sections below. We have recommended funding for seven of the top priorities. For two of the top priorities, we have noted that funding plans, cost estimates, or other information is needed before developing a funding recommendation.

Three other items which were not mentioned by a majority of Councilmembers are recommended for funding by our office to address health and safety issues.

Budget priorities that were mentioned by a significant number of Councilmembers (four) in their memoranda are listed in **Attachment 1** of this Report for further Council consideration. Many Councilmembers also provided recommendations on the use of excess equity, including the pre-funding of the Public Liability Reserve and the creation of a Pension Payment Stabilization Trust Fund, which we discuss in the sections following the expenditure proposals.

Discussion of Councilmember Expenditure Proposals

The following items were mentioned by five or more members of the City Council in their budget priority memos:

ONGOING EXPENDITURE PRIORITIES RECOMMENDED FOR FUNDING***Addition of Park Rangers for Shoreline Parks, Sunset Cliffs Natural Park, and Chicano Park
- \$384,000***

The FY 2016 Proposed Budget includes funding for 38 Park Ranger positions, the same number of positions as in the FY 2015 Budget. The following table provides the current allocation of park ranger staffing for each area:

Site/District	Number of Park Rangers
Balboa Park	6
Chollas Lake	1
Presidio Park and Mission Hills Park	1
Mission Bay Park	5
Open Space Parks	23
Shoreline Parks	2
TOTAL	38

A majority of the City Council budget priority memos collectively requested additional Park Rangers to support the City's Shoreline Parks (coastal system includes 65 view areas and coastal access points), Sunset Cliffs Natural Park, and Chicano Park. The Shoreline Parks (which exclude Mission Bay Regional Park) span approximately 14 miles of beachfront coastline and extend from Torrey Pines City Park South to Sunset Cliffs Natural Park. Chicano Park, a 7.9 acre park located beneath the Coronado Bridge in Barrio Logan, is listed on the National Register of Historic Places for San Diego County.

Currently, the Shoreline Parks are allocated two Park Rangers to address public information and safety needs. One Park Ranger is assigned exclusively to the Children's Pool to meet the commitments of the Coastal Development Permit for the rope barrier, with the other Park Ranger assigned to patrol Tourmaline Surf Park and Shoreline Parks northward. These positions report directly to the District Manager for the Shoreline Parks group. No Park Rangers are currently assigned to the Shoreline Parks south of the Tourmaline Surf Park. Similar to the southern Shoreline Parks, Chicano Park does not currently have a Park Ranger assigned to patrol it. Due to limited Park & Recreation Department resources, other City departments such as the Police and Fire-Rescue Departments have assisted in providing services to the public at these locations.

The FY 2015 Adopted Budget added one Park Ranger position to the Shoreline Parks group to initiate the creation of a "pool" of resources for the Shoreline Parks, similar to the resource structure used for Balboa Park. However, coverage for the Shoreline Parks south of Tourmaline Surf Park continues to lack resources. The Park & Recreation Department anticipates that the addition of 1.00 Senior Park Ranger and 2.00 Park Ranger positions would be able to provide the coverage requested within the City Council budget priority memos. These positions would allow for a dedicated Ranger position for shoreline parks from Tourmaline Surf Park southward to Sunset Cliffs, supplement additional coverage within the shoreline parks as necessary, and potentially dedicate a position to provide coverage at Sunset Cliffs and Chicano Parks. The exact division of responsibilities would need to be evaluated by the Park & Recreation Department to ensure the intended additional coverage is achieved.

Attachment G

It is projected that the addition of these positions would allow for a Park Ranger to patrol the shoreline areas seven days per week for a majority of the time as well as provide coverage to Sunset Cliffs and Chicano Parks. The addition of a Senior Park Ranger position would allow for an effective reporting structure for the rangers assigned to the Shoreline Parks group. The projected cost for these positions in FY 2016 would be \$384,000 (\$156,000 for 1.00 Senior Park Ranger and \$228,000 for 2.00 Park Rangers) which includes costs for vehicles, equipment, and other personnel and non-personnel expenses. Ongoing costs beyond FY 2016 are estimated at \$273,000 annually.

Increased Support for the Penny for the Arts Blueprint Goal - \$500,000

The FY 2016 Proposed Budget increased funding for the Penny for the Arts Five-Year Blueprint (Blueprint) by approximately \$871,000 over FY 2015, an increase in dollars spent but maintenance of the 5.7% of 1 cent of TOT allocation. The Mayor's May Revision included an additional increase of approximately \$205,000 in expenditures towards the Blueprint in order to maintain the 5.7% allocation for the program in FY 2016, due to the projected increase in TOT.

The Blueprint specifies that allocations to Arts, Culture, and Community Festivals programs should equal 8.55% of 1 cent of TOT in FY 2016. In FY 2016, TOT is projected to be approximately \$195.0 million; 8.55% of that total equals \$16.7 million, which is approximately \$5.6 million more than the \$11.1 million budget (5.7% of 1 cent of TOT) proposed in the May Revision.

A majority of Councilmembers indicated support in their budget priority memoranda for additional funding for the Blueprint ranging from \$500,000 to \$1.0 million. The table below displays the amount of Penny for the Arts funding/percent of TOT currently allocated in FY 2016, the amount of Penny for the Arts funding/percent of TOT specified in the Blueprint for FY 2016, and the percent of TOT in FY 2016 if Penny for the Arts funding is increased by \$500,000 or \$1.0 million. Our office is recommending an additional total increase over FY 2015 of approximately \$705,000.

PENNY FOR THE ARTS				
	FY 2016 May Revision	FY 2016 Penny for the Arts Blueprint Goal	Increased Support: \$500,000	Increased Support: \$1,000,000
Penny for the Arts Funding as a % of TOT	5.70%	8.55%	5.96%	6.21%
Transient Occupancy Tax Projection (10.5 cent) ¹	\$ 195,040,104	\$ 195,040,104	\$ 195,040,104	\$ 195,040,104
Penny for the Arts Funding (\$)	11,117,286	16,675,929	11,617,286	12,117,286
Variance in Funding from the Blueprint Goal (\$)	\$ (5,558,643)	\$ -	\$ (5,058,643)	\$ (4,558,643)

¹10.5 cent Transient Occupancy Tax projections as included in the FY 2016 May Revision.

Fleet Services Personnel Additions - \$453,000

A majority of Budget Priority Memos call for the addition of 14.00 FTE Fleet Technicians. Those memos show related costs of between \$906,000 and \$1.4 million in associated personnel costs. Fleet Services indicates that it is in the process of identifying both administrative and operational needs, and that the Proposed Budget takes positive steps towards addressing the

Department's needs. Additional PE and NPE funding could assist the Department in ensuring improved fleet service operations, though additional administration and physical infrastructure may be necessary to accommodate large increases in FTEs.

Fleet Services indicates that it could accommodate between 5.00 and 7.00 additional Mechanic/Technician FTEs beyond those included in the Proposed Budget and May Revise in its existing service bays, but that an increase in personnel beyond that amount may require additional changes to ensure those FTEs could be accommodated.

Should Council wish to add additional technician FTEs to Fleet Services, it would be appropriate to include the addition of 7.00 FTEs and \$453,000 in associated personnel expenditures, and to request Fleet Services report back during Council's review of the First Quarter or Mid-Year Budget Monitoring Report on whether additional FTEs beyond that amount would be desired, and how they could be accommodated.

IBA Consultant Funds - \$20,000

A majority of Council offices supported adding \$20,000 to the budget of the IBA to enable the Office to hire outside consultant expertise on an as-needed basis. This will provide the IBA with the ability to consult with independent, outside experts on particularly complex matters that come before the Council. Examples include but are not limited to: economic impacts of development projects, actuarial impacts of various compensation proposals, and analysis of lease and contractual proposals. The IBA currently does not have funds budgeted for this purpose, and in her May 14, 2015 memorandum to the City Council, the IBA indicated this funding would assist the Office in fulfilling its charge of providing clear, objective, and unbiased analysis and advice to the City Council.

Associate Personnel Analyst Positions - \$192,000

A majority of Council offices supported adding 2.00 FTE Associate Personnel Analysts and associated costs of \$192,000, given the over 500 position additions in the Proposed Budget and May Revision. One position would be involved with rolling out the NEOGOV Online Hiring Center. The second position would assist in more-timely initiation and processing of examinations. The Personnel Department has indicated that current staffing levels severely limit their ability to meet current, as well as future, demand.

ONE-TIME EXPENDITURE PRIORITY RECOMMENDED FOR FUNDING

Traffic Signal Optimization - \$1,500,000

A majority of Councilmembers requested in their memos that \$400,000 in one-time expenditures be added to the FY 2016 Budget to incorporate traffic signal optimization technology on major thoroughfares citywide and specifically on Friar's Road in Mission Valley. Councilmember memos noted that traffic signal optimization technology can reduce travel times on arterial streets and provide positive benefits to the climate by reducing the idling of cars.

Attachment G

In FY 2015, Transportation & Storm Water (TSW) completed its first Traffic Signal Communication Master Plan. The goals of the five-year Master Plan are to upgrade the City's 25 year-old signal communications system to handle new technologies and to meet the demands of our current signal system. The components of the new communication system include: cameras, enhanced traffic detection, wireless technology, changeable message signs, adaptive traffic signals, communication with connected vehicle technology, and data collection.

In the "City of San Diego Fiscal Year 2016 through Fiscal Year 2020 Consolidated Multi-Year Capital Planning Report," funding needs for implementation of the Master Plan indicates \$6.5 million annually for Fiscal Years 2016 through 2018 and \$22.0 million annually for Fiscal Years 2019 and 2020, totaling \$63.5 million. For FY 2016, there is an unidentified funding need of approximately \$4.9 million. Funding totaling \$1.6 million is identified in FY 2016 from the Regional Transportation Congestion Improvement Program and Development Impact Fees. The FY 2016 Proposed Budget includes 3.00 FTE positions to implement the Master Plan as well as seek grant funding to apply to the Master Plan implementation.

TSW staff indicates that Kearny Mesa/Clairemont Mesa is the next high-priority area to be addressed per the Master Plan. The cost to fully incorporate traffic signal optimization technology in this area is approximately \$1.5 million. The project scope includes upgrading 72 traffic signals, and would tie in with SANDAG's Bus Rapid Transit project that will be installed on Clairemont Mesa Boulevard. The corridors include: Clairemont Mesa Blvd., Convoy St., Genesee Ave., Linda Vista Rd., and Ruffin Rd.

Per TSW staff, a cost estimate is not available at this time to implement traffic signal optimization technology on Friar's Road in Mission Valley; and this area is considered a lower priority per the Master Plan. TSW has not yet presented the results of the Traffic Signal Communication Master Plan at the Infrastructure Committee. Our office recommends that this take place in the near future to apprise Council of the Master Plan priorities, time frames, funding needs, and a plan for accomplishing the Master Plan goals. The proposed allocation of \$1.5 million can be used by the Department in FY 2016 to implement Master Plan priorities and components in consultation with the Infrastructure Committee.

ADA Compliance and Tot Lot Improvements at Neighborhood Parks - \$500,000

A majority of budget priority memos requested one-time funding be allocated to incorporate Americans with Disabilities Act (ADA) standards and tot lot improvements at neighborhood parks. Councilmember memos referenced neighborhood parks including Olive Grove, Boone, Island, and Emerald Hills. The Park & Recreation Department should work with the City Council to determine the prioritization of neighborhood parks for implementing these improvements with the recommended funding.

HEALTH AND SAFETY ISSUES RECOMMENDED FOR FUNDING

This section includes items that were mentioned by less than five members of the City Council in their budget priority memos, but that our Office is recommending for funding for health and safety reasons.

Mission Beach Fly Infestation Abatement - \$40,000 (potential ongoing cost)

Several, but less than a majority, of Councilmember budget priority memos included requests for the City to address the issue of a fly infestation at Mission Beach during the summer months. Those memos recommend addressing the issue through increased street vacuuming, increased trash and recycling pick-up, or both. Our recommendation would allow for the street vacuuming component during the summer months.

Preliminary discussions indicate that there may be issues with increased trash and recycling pick-up, and that this requires additional study by the Environmental Services Department before being funded.

Replacement of Old City Hall Carpet on Multiple Floors to Prevent Trips and Falls - \$425,000 (one-time)

Our office is putting forward this request, which also was included in one Council memorandum, for one-time funding to replace 20+ year old carpet on Floors 2, 3, 5, 7, 9, 11, and 12 of the City Administration Building. (The carpet on the remaining floors has been replaced more recently.) The carpet on these floors is ripped, rippled, and deteriorated; has outworn its useful life; and is no longer in safe or clean condition. The carpet is at a point where it has become a potential safety hazard for City employees and the public who are often observed tripping on its numerous ripples and tears.

Market Street Sidewalks (Initiate Design & Environmental Study) - \$1,000,000 (one-time)

Several Councilmembers requested in their budget priority memoranda that \$4.0 million in one-time expenditures be allocated for the design and construction of concrete sidewalks along the north side of Market Street between Malcolm X Library and Pitta Street. Per TSW, the scope of this project is consistent with the Community Plan and also includes cycle tracks on the north and south side of Market Street and additional streetlights. According to TSW staff, the project will require extensive environmental studies because the location along the north side of Market Street is adjacent to a Multi-Habitat Planning Area. The estimated total project cost is approximately \$4.5 to \$5.0 million, of which approximately \$700,000 is needed to complete the design phase and \$1.0 million for the environmental study. The proposed allocation of \$1.0 million can be used by the Department in FY 2016 to begin design work on this project.

Transportation & Storm Water (TSW) intends to design and construct concrete sidewalks in FY 2016 on the south side of Market Street between Malcolm X Library and Pitta Street. The project totals \$400,000 and is fully funded. The funding sources include \$200,000 from the General Fund and \$200,000 from TransNet funding. This project is within the high priority category per the sidewalk condition assessment recently completed because it will provide a pedestrian link between the residential neighborhood at the east end of Market Street, and the Malcolm X Library and the Elementary Institute of Science.

Also identified in the Councilmember memos were a pedestrian improvement project along Martin Luther King Jr. promenade and sidewalk installation in the Paradise Hills Community. TSW in conjunction with Arts & Culture are jointly working on a pedestrian improvement

Attachment G

project along the Martin Luther King Jr. promenade in District 4. Funding totaling approximately \$200,000 has been identified for Arts & Culture to hire a consultant in FY 2016 that will assist in drafting a design of the art work. Per TSW staff, a preliminary estimate of the total project cost is approximately \$2.0 million and is currently unfunded. The scope will include widening the sidewalks, installation of the art work, and traffic-calming measures.

There are several locations in the Paradise Hills Community with missing sidewalks. TSW staff indicates that they are finalizing the sidewalk condition assessment report and it will be presented to Council in the first quarter of FY 2016. Staff intends to determine the priority areas citywide in the first half of FY 2016 and assemble a plan and budget to begin addressing the priority areas.

EXPENDITURE PRIORITIES NOT RECOMMENDED FOR FUNDING AT THIS TIME

As noted earlier, two of the priorities noted in a majority of Councilmembers' budget priority memoranda are not being recommended by our office at this time, as the necessary funding plans, cost estimates, or other information is not currently in place. These priorities are discussed in greater detail in the sections that follow.

Police Department–Community-Oriented Policing, Community Relations Officers (CROs), and Implementation of PERF Report Recommendations

A majority of Councilmembers requested in their memos that Police Department resources be realigned or augmented to focus on community-oriented policing. Specifically, the Councilmember memos called for an increase in the number of officers designated as CROs, and several also requested that funding be included in the FY 2016 Budget to enable the Police Department to fully implement the recommendations of the Police Executive Research Forum (PERF) report. Because community-oriented policing and the PERF report have been discussed as a combined policy issue by the City Council at recent meetings of the Budget Review Committee as well as the Public Safety and Livable Neighborhoods Committee, we have consolidated our discussion of these issues in this report.

Specific estimated costs have yet to be developed for implementing the PERF recommendations. While the Police Department has already implemented or begun implementing many recommendations at minimal or no additional expense, other recommendations have the potential to incur additional costs. For example, recommended upgrades to the Early Identification & Intervention System (EIIS) could potentially require significant investments in information technology. The Department has indicated that it has arranged for a subject matter expert, Timothy J. Longo, Chief of Police of Charlottesville, Virginia, to visit the San Diego Police Department in late June to evaluate the EIIS system.

The Department is expected to present an updated report on its implementation of PERF recommendations, including a discussion of potential costs, to the Public Safety and Livable Neighborhoods Committee on July 29, 2015. This report will be followed by an update to the Police Department Five-Year Plan at the November 12, 2015 Committee meeting, which will likely include further discussion of PERF-related items.

San Diego Police Department Traffic and Special Events Building

A majority of Councilmembers requested in their memos that \$700,000 in one-time expenditures be added to the FY 2016 Budget to fund the design of a permanent facility to house the Police Department Traffic Division and Special Events operations. Currently, Traffic and Special Events operates out of a temporary modular building. Councilmember memos noted that the current facility is outdated, deteriorated, and in need of replacement.

Engineering & Capital Projects has indicated that there is currently no CIP for this project, nor was it included in the condition assessments recently conducted as part of the Multi-Year Capital Plan (MYCP). The MYCP only included condition assessments of permanent facilities, not temporary ones. Engineering & Capital Projects has indicated that in order to properly design a permanent facility for Traffic and Special Events, it will need a more thorough assessment of the Police Department's operational needs at this site.

Additionally, the location of the facility adjacent to Montgomery Field presents unique challenges due to FAA restrictions on construction within flight paths that must be taken into account in any future design. Should the Council wish to designate funds for design of a permanent Traffic and Special Events facility, Engineering & Capital Projects and the Police Department should be requested to develop a plan to further assess the project and create a corresponding CIP to be discussed at a future meeting of the Infrastructure Committee and/or Public Safety and Livable Neighborhoods Committee.

IBA FINAL RECOMMENDED REVISIONS TO THE BUDGET

The table below summarizes potential revisions to the FY 2016 Proposed Budget for Council consideration, as discussed in this Report in the sections above. Resources of up to \$6.7 million are identified, as well as recommended expenditures of up to approximately \$5.0 million. Options for allocating the remaining \$1.7 million include:

- Leaving the remainder in excess equity
- Consider funding one or more of the one-time budget priorities that did not receive a majority of mentions in Council member memoranda, but did receive a significant level of support (Attachment 1)

Attachment G

<i>Description</i>	One-Time (Excess Equity)	General Fund Ongoing
<i>IBA Proposed Resources</i>		
Fund Public Liability Reserve through FY 2016 rather than FY 2018, freeing up \$5.8 million in excess equity and \$900,000 in ongoing funds. This is consistent with City policy goals and the FY 2016-FY 2020 Outlook.	\$ 5,800,000	\$ 900,000
Free up \$5.0 million of ongoing resources by utilizing excess equity to fund \$5.0 million in one-time costs for the Bayside Fire Station construction.	(5,000,000)	5,000,000
Total Available Resources	\$ 800,000	\$ 5,900,000
<i>IBA Proposed FY 2016 Budget Revisions for Council Consideration</i>		
Penny for the Arts Blueprint - Increase from 5.7% to 6% of 1 cent TOT	\$ -	\$ (500,000)
IBA consultant to support complex analyses	-	(20,000)
7.00 FTE Mechanics to help achieve Fleet vehicle maintenance and safety goals	-	(453,000)
2.00 FTE Associate Personnel Analysts to support hiring workload	-	(192,000)
3.00 FTE Park Rangers for Shoreline Parks, Sunset Cliffs Natural Park, and Chicano Park	-	(384,000)
ADA Upgrades/Tot lots in neighborhood parks (one-time cost)*	-	(500,000)
Traffic Signal Optimization Technology to address traffic congestion (one-time cost)*	-	(1,500,000)
Mission Beach street vacuuming to help mitigate fly infestation during summer months	-	(40,000)
Market Street Sidewalks - design and environmental analysis conducted in FY 2016 (one-time cost)*	(375,000)	(625,000)
Replacement of old City Hall carpet to prevent trips and falls (one-time cost)	(425,000)	-
Total Suggested Budget Revisions	\$ (800,000)	\$ (4,214,000)
Net Balance**	\$ -	\$ 1,686,000

*One-time expenditure funded with ongoing resources

** Available for excess equity or one-time unfunded Council/community priorities

OTHER SIGNIFICANT ISSUES

The following sections outline additional items for Councilmember consideration when discussing the FY 2016 Proposed Budget and Mayor's May Revision.

PROJECTED YEAR-END EXCESS EQUITY AND USES PROPOSED IN MAY REVISION

Current Excess Equity Policy Guidelines

The availability and use of excess equity first surfaced during discussions last year when a \$14.1 million surplus was projected for year-end after fully funding the City's General Fund Reserve goal of 14%. At that time the Chief Financial Officer (CFO) recommended that these funds be set aside to mitigate potential fluctuations in revenues and expenditures throughout the year and at year-end. Our office recommended that a policy be developed to address an appropriate level of funding and allowable uses of excess equity, which is considered a one-time resource. On June 24, 2014 Council adopted revisions to the General Fund Reserve Policy to provide guidelines for excess equity in the future. Key guidelines include the following:

- Excess equity will be projected in Quarterly Budget Monitoring Reports recognizing that these are estimates only and the actual amount of excess equity will not be considered final until the books are closed at year-end.
- The Mayor may propose uses during the May Revision to fund "General Fund Reserves, Risk Management Reserves, or priority one-time capital needs."¹
- The transfer of these funds would not occur until after the fiscal year closes when it is certain the 14% General Fund Reserve requirement has been met.

IBA Recommendations for Excess Equity

The Mid-Year Report presented to Council on March 2, 2015 projected year-end excess equity at \$11.3 million which the Mayor recommended remain as excess equity to be available in the event of year-end budget overages or revenue shortfalls. During discussions of the Mid-Year Report, questions remained regarding the prudent and justifiable amount of funding that should remain in excess equity, above and beyond our 14% General Fund Reserve.

In the IBA's review of the Mayor's FY 2016 Proposed Budget, our Office recommended consideration of the following addition to the Reserve Policy to provide further definition and potential consensus:

Set aside an amount of excess equity (identified as the "Equity Reserve") equal to 1% of General Fund revenues to be calculated in the same manner as the 14% General Fund Reserve requirement. (For FY 2016, 1% is projected to be \$11.6 million.) The Equity Reserve would provide a reasonable cushion for budget variances, and expenditures proposed for use of excess equity above the 1% would be restricted to one-time capital or funding other City reserves consistent with current policy.

¹ In recent discussions with the City Attorney's Office, we have confirmed that Council may approve or reject the Mayor's recommendations in the May Revision for use of excess equity in full or in part, and Council may also propose and adopt alternative uses exclusive of a Mayoral recommendation.

Attachment G

While we had preliminary discussions with the CFO and City Attorney's Office on this matter, we noted in our report that we would continue to work with these offices and have further discussions at the Budget and Government Efficiency Committee before bringing a formal proposal to Council.

Mayor's May Revision Recommendations for Use of Excess Equity

In the May Revision, the amount of excess equity is now projected to be \$20.8 million or 1.8% of General Fund Revenues, \$9.5 million more than at Mid-Year. The Mayor has recommended the following uses for the remaining excess equity:

- 1) \$5.8 million (in addition to \$900,000 from on-going resources) to advance fund the Public Liability Reserve to achieve the FY 2018 target goal of 47% of outstanding public liability claims. FY 2015 year-end actions are anticipated to fully fund the City's Fiscal Year 2016 Reserve target of 40%, consistent with the City's Reserve Policy and the Mayor's FY 2016-2020 Financial Outlook.
- 2) \$15.0 million to establish an irrevocable trust (Pension Payment Stabilization Reserve Trust) which would serve as a source of funds for future pension payments and help mitigate the risks of investment losses or other actuarial changes.

These two proposals combined would commit all remaining excess equity leaving no flexibility to address variances in expenditures and revenues at year-end. (Note: Further discussion of the first proposal, for two-year advanced funding of the Public Liability Reserve, is presented later in this report.)

Discussion of Pension Payment Stabilization Reserve Trust (PPSRT) at Budget Review Committee during the Review of the May Revision

At the Budget Review Committee on May 21, 2015, our office discussed that, similar to our proposal for a new 1% Equity Reserve, the concept of a \$15.0 million irrevocable trust committed to future pension payments warranted additional discussion. At the same time, we conveyed our strong support for preparing for potential market-driven or other actuarial factors that could increase future annual pension payments. In our review of the Mayor's Proposed Budget ("Looking Ahead to FY 2017") we identified potential changes to the discount rate assumption by the SDCERS Board as one of several risks to future budgets.

Significant financial policies and proposals are typically brought to the Budget and Government Efficiency Committee for airing, followed by additional work with appropriate offices to develop a guiding policy, before being brought to Council for approval or included in the budget. There is currently no financial policy in place that provides parameters, purposes, funding levels, or authorization for an irrevocable trust restricted to pension payments. Our current Reserve Policy specifies that uses of excess equity in the May Revision (the source of funding for the proposed trust), are intended for the General Fund Reserve, Risk Management Reserves, and one-time capital expenditures.

A plan for annual funding of the trust in future years also needs to be discussed with the Council, as noted in the May Revision report. Pros and cons of a restricted, irrevocable trust versus a more flexible equity reserve need to be discussed, including assurances that flexibility for budget fluctuations may no longer be as critical as when the excess equity policy was first developed.

While expressing support for the pension trust, the general consensus of the Budget Review Committee was to refer this to the Budget and Government Efficiency Committee to develop a policy and proposal for future Council actions.

Pension Payment Stabilization Trust/Equity Reserve Proposals Addressed in Council Memoranda

In their memoranda, all Councilmembers expressed interest in exploring the concept of a pension payment stability fund or similar mechanism to protect the General Fund from potential future variances in annual pension payments. A majority of Councilmembers also indicated support for the Budget and Government Efficiency Committee holding timely policy discussions on this matter and working with appropriate staff to develop a policy and parameters prior to returning to full Council for approval.

While several Councilmembers supported a \$15.0 million irrevocable trust, a majority of Councilmembers also supported setting aside no less than 1% or \$11.6 million during this time, which could be used for establishing this fund pending development of a pension stabilization policy. This is a \$3.4 million difference from the Mayor's current \$15.0 million proposal. Options for using these one-time funds include: having them remain in excess equity at year-end; potentially increasing funding levels for a pension stabilization reserve depending on policy decisions; advance funding the Public Liability Fund for FY 2017 once the amount of excess equity is determined; or using a small portion of it for a one-time capital item consistent with the City's Reserve Policy.

A majority of Councilmembers also expressed support for the Budget and Government Efficiency Committee working expeditiously with appropriate parties to develop a policy, parameters, and a multi-year funding plan prior to returning to full Council for action. A decision on the appropriate funding level for this trust will be a subject of the policy discussion at the Budget and Government Efficiency Committee, and will be decided by the City Council working with the Mayor's Office.

Potential funding sources for the trust include remaining excess equity, which will be determined when year-end reports are complete; FY 2016 mid-year surplus if available; and potential new funds from a higher distribution of residual property tax balances to cities in the County, due to a successful challenge of the method the County used to calculate redevelopment money used by the entities. This matter is discussed in greater detail below.

REDEVELOPMENT PROPERTY TAX TRUST FUND (RPTTF) UPDATE

On May 26, 2015, the Superior Court of California issued a ruling that will impact the process used by the San Diego County Auditor and Controller (CAC) to determine residual RPTTF payments to taxing entities in the region. Per State law, residual RPTTF payments are to be

Attachment G

apportioned to taxing entities based on the amount of property tax available in the RPTTF after deducting amounts reserved for Recognized Obligations and administrative payments.

The Court found that the CAC's calculation of residual RPTTF payments was not in compliance with state law, and effectively favored those entities that receive more pass-through payments than those that do not. Should the decision stand, preliminary estimates show that the City will receive a one-time payment of between \$18.0 million and \$25.0 million to make up for previous residual RPTTF distributions, and additional ongoing payments of several million dollars annually in RPTTF distributions.

Appeals to the decision must be filed within 60 days. To date we are unaware of any appeal, but urge caution in relying on additional RPTTF receipts until the window for appeals has closed. This is provided for information only in the context of potential future budget impacts.

PROPOSED PUBLIC LIABILITY RESERVE FUNDING

The goal for the Public Liability Reserve per the City Reserve Policy is that the overall reserve target of 50% of the outstanding actuarial liability be reached by FY 2019. Updated reserve target amounts (based on updated three-year averages of outstanding liability figures for the fund) are shown under the "Projected Reserve Balance–Updated" column in the table below.

With increased Public Liability funding in FY 2015—\$2.8 million at mid-year and \$3.4 million in the Year-End Report—the FY 2016 target of \$37.9 million is projected to be met early, at the end of FY 2015.

The additional \$6.7 million in the FY 2016 May Revision (\$5.8 million from anticipated excess equity and \$900,000 from ongoing sources) would provide funding for the FY 2017 and FY 2018 target contributions. This \$6.7 million is anticipated to bring the Reserve balance to the FY 2018 target of \$44.6 million, or 47%, during FY 2016 and two years ahead of schedule.

A majority of Councilmembers supported funding the Public Liability Reserve for FY 2016 only, as recommended in the Mayor's Proposed Budget. Achieving the FY 2016 target of \$37.9 million is consistent with the City's Reserve Policy as well as the Mayor's FY 2016-2020 Five-Year Outlook. Eliminating funds proposed for meeting FY 2017 and FY 2018 target goals would free up \$5.8 million of excess equity which could be used to fund one-time costs for the construction of the Bayside Fire Station. This action would in turn free up \$5.0 million in General Fund ongoing resources, and has been included in our proposed revisions.

Public Liability Reserve Fund Targets (\$ in millions)					
Target Date	Target Contribution		Projected Reserve Balance		Balance as % of Total Outstanding Actuarial Liability *
	Reserve Policy	Updated	Reserve Policy	Updated	
June 30, 2015	\$3.2	**	\$35.4	\$35.1	37%
June 30, 2016	\$3.2	\$2.8	\$38.6	\$37.9	40%
June 30, 2017	\$3.2	\$2.8	\$41.8	\$40.8	43%
June 30, 2018	\$3.2	\$3.8	\$45.0	\$44.6	47%
June 30, 2019	\$3.2	\$2.8	\$48.3	\$47.4	50%

*Based on the average value of the annual actuarial liability for the three fiscal years 2011 through 2013, or \$96.5 million, for the current City Reserve Policy, and for the three fiscal years 2012 through 2014, or \$94.8 million, for the Updated Target Contribution and Updated Projected Reserve Balance.

**\$3.2 million reserve contribution was prefunded in FY 2014.

\$1.7 MILLION TRANSFER TO THE ANNUAL ALLOCATION FOR GENERAL FUND FACILITIES SUCH AS PARK & RECREATION AND LIBRARY BUILDINGS

In the May Revision, one of the items included is a transfer of \$1.7 million from the Public Works General Services Department to the Facilities Capital Improvements Program (CIP) annual allocation for General Fund facilities such as Park & Recreation and Library buildings.

The list of specific facilities proposed for repair with this new funding has not yet been developed. The Public Works Department (PWD) will present the Facilities Condition Assessment Update and Proposed Service Level for City-Occupied General Fund Facilities/Buildings to the Infrastructure Committee on June 3, 2015. PWD staff has indicated that the new \$1.7 million will address repairs to facilities prioritized in this assessment, but they have not yet identified them.

The list of locations planned for repair utilizing these funds should be provided to Council prior to Councilmembers voting to adopt the FY 2016 Proposed Budget and May Revision on June 8, 2015.

CITY-WIDE VACANCIES

In FY 2015 the projected salary savings is \$15.9 million higher than the \$18.7 million budgeted vacancy savings, as noted earlier in our report. However, this additional vacancy savings is more than offset by other salary costs such as overtime, termination pay, pay in lieu of annual leave, and hourly wages. **Attachment 2** includes a comparison of budgeted vacancies to vacancies in May 2015, as well as January 2015 vacancies that were provided as a supplemental to the Mid-Year Budget Monitoring Report in March 2015.²

² The vacancy status is a snapshot in time – vacancies are constantly changing. Also the budgeted vacancies are not exact indicators for the number of positions that should remain vacant. The information regarding budgeted vacancies is provided to give a general means of comparison to current vacancies.

Attachment G

The Mayor is taking a number of steps to accelerate the hiring process for the FY 2016 proposed increase of 526 positions. Our Office recommends that the Personnel Department provide quarterly raw data on the status of all vacancies, as well as the vacancy status of new positions added in FY 2016.

LAWSUIT REGARDING THE BALLPARK REFUNDING BONDS

On May 19, 2015, the City Council and the Public Facilities Financing Authority approved the City's Ballpark Refunding Bonds that were anticipated to result in a reduction of \$1.1 million in debt payment for the General Fund in FY 2016. On May 20, 2015 the Office of the CFO released a memorandum indicating that a lawsuit had been filed challenging the validity of that action, and that as a result the refunding will likely be delayed. The memorandum notes that if the refunding is delayed significantly, the anticipated \$1.1 million in anticipated FY 2016 savings may not be realized. The CFO has indicated that any changes in debt service obligations as a result, will be addressed during the FY 2016 Mid-Year Budget Monitoring Report.

Attachments: 1. Councilmember Priorities Receiving Significant Support
 2. FY 2015 City-wide Vacancies

COUNCILMEMBER PRIORITIES RECEIVING SIGNIFICANT SUPPORT

As part of the FY 2016 budget development process, each Councilmember was requested by the Budget and Government Efficiency Chair to submit their budget priority memos to our office by May 22, 2015. Budget priorities mentioned by a majority of Councilmembers (five or more) are discussed in the body of this Report; budget priorities that were mentioned by a significant number of Councilmembers in their memoranda (four) are included in this Attachment for further Council consideration.

On-going Expenditure Suggestions

Increase Fire Safety throughout the Wildland-Urban Interface - \$1,000,000

Municipal Code Section 142.0412 requires brush management on publicly or privately owned premises that are within 100 feet of a structure and contain native or naturalized vegetation. Of the over 26,000 acres of open space managed by the Park & Recreation Department, approximately 900 acres are located within 100 feet of structures. The Park & Recreation Department has established a brush management plan to thin the entire brush management area (900 acres) every two years. The City uses a combination of non-profit contractors, City forces, and for-profit companies to achieve the goal of thinning 450 acres annually. Non-profit and City forces have a goal of thinning 150 acres annually and the City contracts with a for-profit company for the remaining 300 acres to be thinned annually.

On December 9, 2014, the City Council approved a contract with a for-profit company for brush management services. The agreement with the company contracts for a minimum of six and a maximum of 12 acres of brush per week to be thinned. With the achievement of the minimum thinning rate, the outside company will thin 312 acres per year, slightly exceeding the City's for-profit thinning goal of 300 acres per year. The agreement allows for a range of thinning rates, depending upon the availability of funding. Based upon the costs per acre established within the approved contract, the FY 2016 Proposed Budget allocates approximately \$1.9 million to fully fund the goal for the for-profit company of thinning 300 acres. For FY 2016, the average cost for the outside vendor to thin an acre of brush is approximately \$6,200.

Based upon requirements within the Municipal Code and funding allocated in the FY 2016 Proposed Budget, the Park & Recreation Department anticipates meeting the brush management requirements for FY 2016. Should additional areas or the frequency of the brush thinning be desired to be increased, the development of clear goals and additional discussion with the Park & Recreation Department, Purchasing & Contracting Department, and outside vendor is recommended.

Establishment of a Regional Film Commission - \$485,000

The FY 2016 Proposed Budget includes \$125,000 to fund a Request for Ideas (RFI) to obtain industry feedback on the necessary structure of the film office (staffing, goals, reporting requirements, etc.); establish a panel consisting of participating agencies and film industry stakeholders to evaluate the submitted ideas/recommendations; develop a Request for Proposal

Attachment G

(RFP) for an individual/entity/organization to administer the film office; develop a website and other collateral material to promote the San Diego region as a film destination; and potentially fund the initial implementation of the film office. The City anticipates that the County of San Diego will provide a matching contribution of \$125,000 to this program and is expected to consider this item in July. The San Diego Community Foundation is also seeking additional partners such as the Port of San Diego and private entities.

Additionally, the FY 2016 Proposed Budget included approximately \$141,000 for the addition of a Program Manager position within the Special Events Department to address current and ongoing capacity issues associated with the permitting and coordination of existing filming on City public property. This position will be responsible for the development and implementation of policies, procedures, and permitting to support motion picture, television, and commercial productions on City public property; and establish customer service and industry relations programs to generate increased filming in the City of San Diego. Upon the re-establishment of the film office, this position would serve as a direct liaison with the film office for the City of San Diego. Currently, the Program Manager for Citywide Special Events is also handling filming issues and cannot sustain the current level of demand required to manage special events and filming issues.

Several Councilmembers, but less than a majority, requested in their memos that an additional \$485,000 be identified to restart the San Diego Film Commission, in addition to the \$266,000 included in the FY 2016 Proposed Budget. They propose that this funding be used to hire 4.00 FTEs consisting of a PR/Marketing Director, Community Liaison/Locations Coordinator, a Permitting Coordinator, and office administrator.

Purchasing & Contracting Support - TBD

A number of Councilmembers listed additional staff for the Purchasing & Contracting Department as a priority, in order to accelerate the City's procurement and contract award process. The May Revision added 4.00 Procurement Specialist positions to the Purchasing & Contracting Department, and staff has indicated that they will work to maximize those additions to support the anticipated increase in workload in FY 2016 as a result of the proposed significant increase in FTEs and increases in the City's overall supplies and contracts budgets.

Our Office notes that Purchasing & Contracting will come to the Budget and Government Efficiency Committee in the fall of FY 2016 to present an update on streamlining efforts that went into effect earlier this year. That update will include a discussion of the Department's performance measures, and we recommend that staff specifically address a) whether or not the Department's workload has increased as anticipated (while taking into account how many of the City's new positions have been filled at that time), and b) whether additional staffing or consulting resources are needed.

Support Staff for the Office of the City Attorney - \$217,000

The Mayor released a supplement to the May Revision that added expenditures and revenue to support the addition of 1.00 Deputy City Attorney and 1.00 City Attorney Investigator for work related to code enforcement and substandard housing. This is in addition to 1.00 Deputy City

Attorney that was added in the May Revision for Charter Review Committee support, and the 6.00 Deputy City Attorneys and 1.00 City Attorney Investigator added in the FY 2016 Proposed Budget to support increased workload and expanded programs. Several Councilmember memos expressed support for additionally funding the Office of the City Attorney's outstanding request for 3.00 support positions (1.00 Legal Secretary 2, 1.00 Court Support Clerk 2, and 1.00 Paralegal). The Office of the City Attorney has indicated that the estimated total cost for these three positions is \$217,000.

One-time Expenditure Suggestions

Fire-Rescue Department–Home Avenue Temporary Station - \$900,000

The FY 2016 Proposed Budget includes \$1.9 million in DC3 bond proceeds for design and land acquisition for the Home Avenue Fire Station. This station is the highest-priority new fire station recommended by the 2011 Citygate report. Several Councilmember memos included a request to reallocate \$900,000 of this existing \$1.9 million in order to construct a temporary fire station in FY 2016. Operation of the facility would begin in FY 2017. This concept would be similar to the Skyline Temporary Fire Station.

The Real Estate Assets Department (READ) has indicated that it plans to purchase land for Home Avenue Fire Station in FY 2016, which would accelerate the land acquisition schedule by one year, ahead of the FY 2017 estimate noted in Volume 3 of the FY 2016 Proposed Budget. Assuming READ acquires a suitable site, the Fire-Rescue Department and Engineering & Capital Projects would need to report on the feasibility of constructing and operating a temporary fire station at Home Avenue. The departments would need to determine, among other things, whether the site would allow for a temporary facility to be co-located with a future permanent fire station while under construction.

Engineering & Capital Projects does not currently have cost estimates for a temporary fire station, as the \$1.9 million in DC3 funds was intended for land acquisition and design for a permanent facility. The Fire-Rescue Department has provided a preliminary project cost estimate of \$900,000, which includes \$700,000 for site preparation and design, and \$200,000 for equipment and the structure itself. This estimated cost is above and beyond the land purchase price for the site. Should a temporary fire station at Home Avenue become operational in FY 2017, ongoing personnel and non-personnel expenditures of approximately \$1.7 million to \$2.2 million would be required to support an additional crew of firefighters. Additionally, a one-time expenditure of \$850,000 would be required for the purchase of a fire engine.

Based on the timeline provided by the FY 2016-2020 Five-Year Financial Outlook, the permanent Home Avenue Fire Station is anticipated to become operational in FY 2019. Should the City Council choose to expend additional funds to construct a temporary station in FY 2016 for operation in FY 2017, the Fire-Rescue Department could potentially accelerate operations at Home Avenue by two or more years. We note that the FY 2016 Proposed CIP Budget lists \$10.0 million in unidentified funding needs for construction beyond the \$1.9 million provided by DC3 bond proceeds for land and design. To meet this gap, Home Avenue Fire Station could be a candidate for future DC4 bond funding in FY 2017.

Relocation of Electrical Boxes on Meade Avenue, CIP B14048 - \$91,000

Several Councilmembers requested in their memos that \$91,000 in one-time expenditures be used to fund the relocation of three utility boxes currently in the public right-of-way on Meade Avenue, between 43rd and Fairmont, adjacent to the new Copley-Price YMCA. Councilmember memos noted that the electrical boxes in their current location block pedestrian traffic and encourage graffiti. Pedestrian and bicycle traffic is expected to increase with the opening of the new YMCA, and relocating these utility boxes will improve pedestrian access.

The Transportation & Storm Water Department has indicated that they are funded for design, but need \$91,000 in additional funding to complete the project. The scope of work includes relocating two traffic signal controller cabinets as well as one Type III electrical service cabinet (all owned by the City). Staff expects to go to Council in the next two months to award their as-needed Traffic Engineering Consultant contract. Once the contract is in place, staff can issue a task order for the design work and expect design to be completed by late September. If funding is identified, construction is expected to begin in October or November, depending on whether City forces can be utilized for this work.

Flashing Crosswalk at Adams Avenue and Kensington Drive - \$100,000

Several Councilmembers requested in their memos that \$60,000 in one-time expenditures be added to the FY 2016 Budget to install a flashing crosswalk using in-pavement flashers and flashing signs to improve pedestrian safety at the crosswalk at Adams Avenue and Kensington Drive. Councilmember memos noted that the lack of a crosswalk has made it dangerous and challenging for pedestrians to cross Adams Avenue, particularly in the evening, and that the installation of a flashing crosswalk would improve the safety of pedestrians by warning oncoming traffic of pedestrians crossing.

Transportation & Storm Water staff has indicated that a similar flashing crosswalk installed along Oviedo Street, east of Black Mountain Road, in the Rancho Penasquitos Community cost approximately \$100,000. According to staff, the Adams Avenue and Kensington Drive project would take 12 to 18 months to go through the design, bid, and award process. Staff indicates \$100,000 is a more accurate amount if funding is identified.

Tubman Charter School Joint Use Park, CIP S-13000 - \$1,860,000

Several Councilmembers requested in their memos that \$2.7 million in one-time expenditures be added to the FY 2016 Budget to build a new neighborhood park on an approximately 1.72 acre site shared with the San Diego City School District located at 6880 Mohawk Street in the College Area community. Councilmember memos indicate the park is in a community that is severely park deficient, and a joint use park would provide play fields, other active areas, and landscaping. A General Development Plan of the park has been completed.

The cost estimate totaling \$2.7 million was prepared by the Public Works Department in February 2014. According to the Park & Recreation Department, \$840,000 in Development Impact Fees is currently allocated toward the project. Developer contribution funds to be received for this project from the Alvarado Apartments project are not expected until FY 2017

per Facilities Financing staff. Should Council choose to designate funding for park improvements at this site, \$1,860,000 in funds would need to be identified.

Attachment G

FY 2015 Citywide Vacancies

	Budgeted Vacancies	May Actuals	January Actuals
General Fund - Mayoral Departments & Offices			
City Comptroller	4.0	1.0	5.0
City Planning	2.0	5.0	9.0
City Treasurer	5.0	5.0	5.8
Communications Department	-	6.0	4.0
Debt Management	1.0	1.0	1.0
Development Services	3.0	3.0	7.0
Economic Development	2.5	3.0	5.0
Environmental Services	6.4	10.6	6.2
Financial Management	2.0	2.0	-
Fire-Rescue	81.0	65.0	69.0
General Services	5.0	11.0	15.0
Infrastructure/Public Works	-	2.0	-
Library	18.5	17.0	16.5
Office of the ACOO	-	-	1.0
Office of Homeland Security	-	2.0	1.0
Office of the Mayor	1.0	-	-
Neighborhood Services	-	-	1.0
Park & Recreation	33.5	36.8	32.8
Police	124.0	191.5	221.5
Public Works - Contracting	1.0	3.0	3.0
Purchasing & Contracting	2.0	6.0	6.0
Real Estate Assets	1.0	4.0	4.0
Transportation & Storm Water	21.0	47.0	54.0
Subtotal	313.9	421.8	467.7
General Fund - Non-Mayoral Departments			
City Attorney	14.5	24.0	23.0
City Clerk	1.0	2.0	2.0
City Council	-	15.0	15.5
Independent Budget Analyst	-	-	1.0
Personnel	1.0	-	3.0
Subtotal	16.5	41.0	44.5
Non-General Funds			
Airports Fund	-	2.0	5.0
Central Stores Fund	1.0	2.0	2.0
Concourse/Parking Garage Fund	-	-	1.0
Development Services Fund	100.5	92.5	102.8
EMS/MTS Fund	-	16.0	16.0
Energy Conservation Fund	-	1.2	3.2
Engineering & Capital Projects Fund	23.0	34.0	50.0
Facilities Financing Fund	1.0	3.0	4.0
Fleet Services Fund	-	10.0	12.0
GIS Fund	-	1.0	1.0
Golf Course Fund	2.0	6.0	3.5
Information Technology Fund	2.0	6.0	11.0
Local Enforcement Agency Fund	1.0	1.0	1.0
Maintenance Assessment District Fund	1.0	-	-
Parking Meter Operations Fund	-	3.0	4.3
Public Utilities Funds	73.0	107.5	136.8
Publishing Services Fund	-	1.0	1.0
QUALCOMM Stadium Operations Fund	2.0	3.0	3.0
Recycling Fund	5.8	8.2	5.9
Refuse Disposal Fund	8.3	13.1	16.8
SAP Support Fund	-	5.0	3.0
Risk Management Administration Fund	3.5	8.0	5.0
Transient Occupancy Fund	-	2.0	2.0
Underground Surcharge Fund	-	1.0	3.0
Wireless Communications Technology Fund	2.0	3.0	4.0
Subtotal	226.1	329.4	397.0
TOTAL - CITYWIDE	556.5	792.3	909.3

NOTES:

The vacancy status is a snapshot in time - vacancies are constantly changing. Also the budgeted vacancies are not exact indicators for the number of positions that should remain vacant. The information regarding budgeted vacancies is provided to give a general means of comparison.

*Totals may not add due to rounding.



**CITY OF SAN DIEGO
COUNCILMEMBER SHERRI S. LIGHTNER
DISTRICT ONE**

MEMORANDUM

DATE: May 22, 2015

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Sherri S. Lightner

SUBJECT: Fiscal Year 2016 Budget Priorities in response to the Mayor's May Revised Budget

Thank you to Mayor Faulconer for recognizing many of the needs and priorities of the citizens of San Diego in his proposed FY16 budget and subsequent May revised budget.

I am especially pleased to see funding for the following items included in the FY16 budget and the May revised budget:

- Critical public safety needs, including increased funding to equip new Police Department recruits, and the funding of Fire-Rescue Department FAST response squads in University City and Encanto.
- Community services, including recreation center hours extensions, restoration of the Library materials budget, and funding for citywide tree trimming.
- Infrastructure needs, including an additional \$1 million for streetlights and sidewalks.
- Operational needs, such as funding for additional staff in the Personnel Department and the Performance and Analytics Department, as well as a Deputy City Attorney to provide legal support for the Charter Review Committee.

Attachment H

The following are my priorities for additional funding in the FY16 Budget:

Priorities for Ongoing Funding:

Public Safety:

- **Police Community Relations Officers (CROs):** Reallocation of Police Department resources for more Community Relations Officers to assist with and facilitate community oriented policing, which has shown to be effective in San Diego.
- **Additional Rangers for Shoreline Parks:** Approximately \$92,000 in the first year, and \$61,800 in subsequent years, to fund a Senior Park Ranger overseeing the existing Shoreline Park Rangers, and patrolling the coastline to address quality of life issues.
- **Windansea Lifeguard:** \$138,703 to fund an additional Lifeguard II at Windansea Beach in La Jolla during peak season.

Community Services:

- **Tree Warden:** Restoration of the Tree Warden position to assist in enforcing permit landscaping provisions with an approximate cost of \$70,000.
- **Additional trash collection in Mission Beach during the peak summer months:** to address issues with flies.

Operational Needs:

- **Fleet Services:** \$905,800 for 14 additional FTE Fleet Technicians to address the understaffing issues in this department, which impact public health, safety, and resource utilization.
- **Office of the Independent Budget Analyst:** \$20,000 in funding to engage an outside consultant on an as-needed basis, to augment staff research and analysis for certain docket items such as complex leases, fiscal analyses of ballot measures, environmental matters, specific economic studies, etc.
- **Personnel Department:** \$191,602 in funding for additional staff in the Personnel Department to facilitate the filling of the more than 400 new positions that have been added in the proposed FY16 budget. Specifically, two Associate Personnel Analyst positions at \$95,801 each. The first position would be assigned to the liaison section and be primarily responsible for rolling out the NEOGOV Online Hiring Center. The second position would expedite the initiation and processing of more timely examinations.
- **Purchasing & Contracting:** Funding for an additional Procurement Specialist in the Purchasing & Contracting Department, which could accelerate the procurement and contract award process.
- **City Attorney's Office:** \$383,472 in funding for additional support staff, per the request of their office.

City Commitments:

- **Penny for the Arts:** Funding in the amount of \$1 million for Penny for the Arts. Although the Penny for the Arts funding does reflect the funding that was allocated to this program in the Outlook for FY 2016 – 2020, it still falls short of the Blueprint goal of 8.55% of 1 cent of TOT. The increase in funding still falls short, but does get the City incrementally closer to the Blueprint goal.

One Time Costs:**Infrastructure:**

- **Design and Construction of a Temporary Home Avenue Fire Station:** \$700,000 for the design and construction of the Home Avenue Fire Station. This fire station has been designated priority one in the Citygate report, and it will serve the critical needs of Districts 3, 4, 8, and 9.
- **Traffic Signal Optimization for Mission Valley:** \$400,000 for traffic signal optimization in Mission Valley to address chronic traffic congestion issues on main thoroughfares.
- **Relocation of Electrical Boxes on Meade Avenue:** \$91,000 for the engineering and design needed to relocate three utility boxes currently in the public right of way on Meade Avenue, adjacent to the Copley-Price YMCA. In their current location, the utility boxes block pedestrian traffic and encourage graffiti. Foot traffic is expected to increase with the opening of the new YMCA, and moving these utility boxes will improve heavily used sidewalks.
- **Flashing Crosswalk at Adams Avenue and Kensington Drive:** \$60,000 for the installation of a flashing crosswalk for pedestrian safety improvement. Due to the concentration of restaurants and shops, this area experiences heavy foot traffic, and it is dangerous for pedestrians to cross Adams Avenue, which is a very busy street. The flashing crosswalk would enhance pedestrian safety.
- **San Diego Police Department Traffic & Special Events Building:** \$700,000 allocated to initiate the design of the Traffic & Special Events building. The trailer in which Traffic & Special Events is housed has fallen into disrepair. It has been in use for more than 15 years, and is used by employees and volunteers in the Traffic division. A new, permanent structure for these employees would improve their working conditions significantly.
- **Tubman Charter School Joint Use Park:** \$2.7 million for a neighborhood park at 6880 Mohawk Street. It will be located on a 1.72 acre site that is shared with the San Diego Unified School District. In a community that has few parks, this park would provide activity areas, playing fields, and landscaping.
- **Market Street Sidewalk:** \$4 million for the design and construction of sidewalks along Market Street from Pitta Street to the Malcolm X Library. Currently, there are no sidewalks, and pedestrians have to walk mostly in the dirt along a busy street. Sidewalks would greatly improve pedestrian safety, and improve access to the Malcolm X Library.
- **Midway Bluff Repair Project:** \$82,000 to address the funding shortfall for this long-awaited project in the Bird Rock area of La Jolla, which was originally proposed to be fully funded from the Deferred Capital 3 bond.

Attachment H

Operational Needs:

- **Carpet Replacement:** \$425,000 to replace the carpet on multiple City Administration Building office floors. The carpet on floors 2, 3, 5, 7, 9, 11, and 12 has deteriorated and is rippled, creating a safety hazard for employees.

Potential Revenue Sources:

In order to fund the proposed projects, programs, and services recommended above, we have identified the following areas in which additional revenue can be generated in order to offset our additional budget recommendations.

- **Adjust Excess Equity.** Set aside 1% in excess equity for a total of \$11.6 million that could be used for pension stabilization, on top of the 14% reserves. This would free up \$3.4 million in one-time funds that could be used for other one-time purposes.
- **Fund the public liability reserve for FY 2016 only.** By not pre-funding the public liability reserve for 2017 and 2018, \$5.8 million in funds would be freed up for one-time expenses.
- **De-fund the \$5 million contribution from the General Fund to the Bayside Fire Station,** and fund this from Excess Equity instead in order to free up \$5 million in General Fund money that could be used for ongoing purposes.

We look forward to the collaborative work ahead to weigh the numerous competing priorities in order to deliver a balanced and responsible budget. Thank you for your consideration of these budget priorities and options for revenue generation.

SL:blm



M E M O R A N D U M

DATE: May 22, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf
SUBJECT: May Revise Budget Suggestions

Below is a list of Council District 2 priorities that I would like to see included in the upcoming budget discussions for the Fiscal Year 2016 May Revise. This list is not in a ranked order.

1. ***Addition of a Coastal Senior Park Ranger:*** Sunset Cliffs Natural Park is undergoing a major renovation that will add and improve trails and restore vegetation. In order to preserve the pristine nature of this and other coastal parks while accommodating the increasing number of visitors, it is important to have adequate staff. I am requesting \$160,000 to hire a Senior Park Ranger to help protect and preserve our coastal parkland. This figure includes base salary, fringe, and a vehicle.
2. ***Street Vacuuming in Mission Beach:*** Fly infestations plague the Mission Beach community in the summer months. Adding street vacuuming once a week from July-September would help pick up fallen trash and debris while also getting into places where flies may be breeding. I would like to request \$40,000 for street vacuuming in Mission Beach weekly from July-September.
3. ***Weekly Recycling Pickup in Mission Beach:*** In addition to the street vacuuming, I believe the addition of weekly recycling pickup in Mission Beach from July to September will significantly improve the summer fly infestation problem. The cost for weekly recycling pickup in the summer months is estimated at \$80,000.
4. ***Implementation of Penny for the Arts:*** According to the economic impact report released this week, in 2014 there were 80 arts and culture nonprofit organizations which received \$6.4 million in funding from the Commission, and stimulated the economy with over \$191 million in expenditures. While I am grateful for the increased Penny for the Arts funds in FY 2016, totaling 5.7% of the full Penny, we are still short of the benchmark. I would like to request an additional \$500,000 in Penny for the Arts spending. The case can be made that we see significant returns our investment from these funds.

Attachment H

5. ***Additional Equipment for Western Division:*** SDPD is in need of additional equipment that is necessary to help address quality of life issues in the Ocean Beach, Point Loma, and Midway areas. I am asking for a minimum of \$50,000 for various new equipment and upgrades, including: fixed HD cameras with infrared that can be positioned along the Ocean Beach Seawall, Saratoga Park, and Dog Beach; three large frame police bicycles and a Connex Secure storage box to keep them secure; four high-quality binoculars; and a mobile lighting/camera trailer to position in problematic areas.
6. ***Pension Payment Stabilization Reserve Trust Fund:*** I support the Mayor's proposal for a pension payment stabilization reserve trust funded at \$15 million, subject to guidelines, parameters, and a long-term funding plan to be established at the Budget & Government Efficiency Committee and adopted by the Council as soon as possible. This trust will be critically important to ensure regular fluctuations in the pension payment don't negatively impact the General Fund. As the Independent Budget Analyst's Review of the FY16 Proposed Budget explained, the investment returns for the City's pension fund are trending lower than the current assumed rate of return of 7.25%. This, coupled with changes to the way the pension system calculates administrative costs, could lead to a significant increase in next year's pension payment. Also concerning is a possible reduction in the discount rate from 7.25% to 7.00%, which the IBA notes could increase the Actuarially Determined Contribution (ADC) by \$15 million (Pg. 31 in the IBA's FY16 Budget Review report). Due to these potential impacts, I support the Mayor's \$15 million pension stabilization reserve trust fund proposal.
7. ***Traffic Signal Optimization:*** In order to help reduce traffic congestion in Mission Valley, I would like to request \$400,000 to incorporate traffic signal optimization in areas where traffic volume is high. Traffic signal optimization would be a great improvement especially with the upcoming improvements for the transition of Friars Road and the SR-163 freeway. This would improve the flow of traffic as well as reduce idling of cars which helps reduce greenhouse gas emissions.
8. ***Olive Grove Community Park:*** We have many communities throughout San Diego that are in need of new parks and park improvements. Olive Grove Community Park has a comfort station with limited ADA access and a tot lot in need of new equipment. In order to improve ADA access, I would like to request \$250,000 to allow an adequate path to the comfort station and to improve tot lot play structures and mats.
9. ***Increase Fire Safety throughout the Wildland-Urban Interface:*** San Diego has approximately 500 linear miles of Wildland Urban Interface (WUI). The WUI, combined with the ongoing drought and regular Santa Ana winds, has resulted in a sustained fire season. Additional contract funding is requested for brush management along the WUI to reduce fire risk and protect our neighborhoods.




**OFFICE OF COUNCILMEMBER TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: May 22, 2015

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Todd Gloria, Council District Three 

SUBJECT: Council District Three Budget Priorities and Revisions to the Fiscal Year 2016 Budget

The following items are my priorities and proposed revisions to the Fiscal Year (FY) 2016 City Budget. As Chair of the Budget and Government Efficiency Committee for the fifth consecutive year, I have prioritized increased public involvement early in the budget development process. The priorities I offer today are in response to the feedback received from community members during our budget hearings and deliberations. These priorities are also in line with my established policy priorities including neighborhood services, transportation, affordable housing and solutions to ending homelessness, infrastructure, public safety, the environment, and good governance.

This proposal reflects our growing economy and the strengthening fiscal health of the City with the continued restoration of critical services and the addition of new programs. I appreciate the Mayor including many of the Council's budget priorities in the May Revise, and am in full support of the additional funding for many projects and items for which I have advocated, including:

- **Restoration of the library materials budget;**
- **Increased Park & Recreation Center hours;**
- **Program Manager for Balboa Park and Mission Bay;**
- **Horticultural/Irrigation specialist in Park & Recreation;**
- **Information Technology Auditor;**
- **Assistant Traffic Engineer for transportation planning;**
- **Additional staffing in Personnel and Purchasing & Contracting;**
- **Additional Deputy City Attorney position;**
- **Additional support staff for the Community Parking District Program Manager; and**
- **Funding to implement the Council-approved sick leave policy (AB 1522).**

I am also pleased to see the supplement to the May Revise adding two positions to the City Attorney's Office, particularly the Deputy City Attorney position included to enforce substandard housing issues. Substandard housing and slumlord activity are major challenges facing working families, and the City must do its part to make sure that we are enforcing fair and healthy living conditions throughout San Diego.

Attachment H

Page 2

Independent Budget Analyst Andrea Tevlin
CD3 FY16 Budget Priorities and Revisions
May 22, 2015

Additionally, I appreciate the inclusion of funding for a **temporary dog park for Ward Canyon Neighborhood Park** in Normal Heights and believe this is an important step toward realizing this long awaited and significant community asset. I would like to see this interim solution completed as quickly as possible in FY 2016, and hope that we can make progress towards designing Phase I of this park in FY 2017.

FY 2016 BUDGET REVISIONS

- **Public Safety:** Public safety must always be the City's top priority. Now that we have implemented a plan to stabilize the Police Department and retain officers with a new contract, it is my hope that we can focus more efforts on community oriented policing to ensure that our law enforcement is building ties and working closely with our citizens and neighborhood groups. While I understand and appreciate the approach that all officers should be community-oriented in how they conduct business, I have seen the dramatic impact of Community Relations Officers (CRO) in District Three through the added value of continuity, accessibility and strong community relationships. I request that the department develop and present a community-policing restoration plan for the current year. Accountability must equally be a priority for the department, and I would like to see department reforms this year to include enhanced oversight and mandatory reporting guidelines. I further ask to include all funds necessary to ensure the complete and timely implementation of the recommendations made by the Police Executive Research Forum (PERF).

Finally, I have been very vocal about my concerns related to data privacy and surveillance technologies, particularly with respect to the Police Department. I continue to advocate for a citywide privacy policy, and believe the addition of an IT Auditor position to examine risk within the City's IT functions is a step in the right direction.

- **Ending Homelessness:** I am glad to see that this budget proposal maintains the same level of General Funds for homeless programs and services. As Chair of the Regional Continuum of Care Council, I will continue to advocate for a coordinated system of outcomes-driven homeless programs and services to move people off the streets as efficiently as possible into permanent housing. The Council has paved the way for systems change this fiscal year by approving my plan to reallocate the City's limited homeless services funds to results-oriented programs and transitioning the City's interim housing facility from a 16-week winter tent to a year-round permanent program. In FY 2016, the City should continue to monitor and report on the efficacy of these programs and continue to build relationships between service providers, government, businesses, philanthropists, and the public to leverage additional resources to achieve our goal of ending homelessness in San Diego.
- **Library:** I am pleased to see that the Mayor responded to the requests of the community and the Council and restored the materials budget for the Library Department. I continue to be a strong advocate for our library system and am concerned that we are still not committing the required 6.0% of General Funds to the library as outlined in the City's Library Ordinance.
- **Arts & Culture Commission:** The percentage of TOT dedicated to Arts and Culture has remained systematically flat for the past few years. I recognize we are unable to fund the full blueprint amount, but I would like to see an upward trajectory in the spirit of the Penny for the Arts Blueprint.

- **Film Commission:** I support funding to re-establish the San Diego Film Commission, and was encouraged to see funding in the proposed budget. This effort has the potential to bring \$100 million in local spending by film and television companies each year and will create thousands of good paying jobs annually for the San Diego economy. Coupled with these benefits, San Diego would be eligible for the related 5% tax credit authorized by the state legislature last year. I'd like to see the City increase its total investment to \$750,000, an increase of \$483,731 over the current proposal. This amount would fund \$250,000 in start-up costs for the newly re-established commission and five positions including an Executive Director/CEO/Commissioner, a PR/Marketing Director, a Community Liaison/Locations Coordinator, a Permitting Coordinator and a Secretary/Office Administrator. Additionally, I am happy to see that we are working with the County and the San Diego Foundation to identify matching funds, and encourage the Mayor's Office to pursue matching funds from the Tourism Marketing District.
- **Fleet Mechanics:** I appreciate the inclusion of nine additional mechanics in the Fleet Division and am encouraged by the work of our new management team to repair this division. However, the alarming number of vehicles down combined with extremely overworked employees paints a clear picture of the failure of this managed competition. I urge management to continue to evaluate the number of mechanics necessary to support services levels and encourage funding to be considered for 14 additional Fleet Technicians (Job 20000420) for a total cost of \$1,368,416 annually (\$97,744 average salary and fringe per technician).
- **Personnel:** I continue to have concerns about the City's ability to hire more than 500 new positions and worry that our Personnel Department is being set up for failure. We must provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core City services, and request that additional positions be included to support new hires in FY 2016. I request funding for two Associate Personnel Analysts to provide more timely review of applications and assistance to the hiring departments at a total cost of \$191,602 annually.
- **Mission Beach Fly Infestations:** I was alarmed by the concerns of residents and business owners in Mission Beach regarding fly infestations in the summer months, and encourage management to look for a creative solution to this problem.
- **Comprehensive Infrastructure Investment Strategy:** The lack of a comprehensive long-term solution to our multi-billion dollar infrastructure problem is the biggest long-term challenge facing our City. To remain economically competitive, we must work together to develop a sustainable plan for how we will pay for the Citywide infrastructure upgrades. With 870 miles of roads paved in the last five years, the Mayor's 1,000 miles proposal is not much more than status quo. Steps must be taken to identify a robust revenue plan and pursue potential bond options on the ballot.
- **Independent Budget Analyst:** I request an additional \$20,000 for you to hire outside consultants on an as-needed basis throughout the course of the fiscal year on particularly complex matters. This will ensure that your office can continue to provide clear, objective and unbiased analysis and advice to the City Council.

FY 2016 ADDITIONAL REVENUE SOURCES AND BUDGET MODIFICATIONS

- The **Huron Competitive Initiatives Analysis Report**, which was funded at my request as part of my plan to reorganize City government when serving as Interim Mayor, identified 24 strategy, process and employee relations options to improve the managed competition program in order to ensure cost savings and efficiencies are realized through this process. Additionally, I will be requesting a status update at the Budget & Government Efficiency Committee on the implementation of recommendations laid out in the Huron report to streamline ongoing operations and achieve cost savings in Fleet, Real Estate Assets, and Purchasing and Contracting.
- **Encourage Corporate Sponsorships and Public-Private Partnerships:** The City should continue to explore innovative ways and revisit existing codes and policies in order to encourage the private industry to partner with the City. These partnerships are sure to benefit our taxpayers and strengthen our General Fund.
- **Real Estate Assets Vacant City Inventory:** In the first quarter of FY 2016, I will request a review and status update of vacant City assets at the Budget & Government Efficiency Committee to examine opportunities for new revenues from the sale or lease of facilities that are no longer of value to the City.
- **\$1.8 Million Elections Fund:** It is my understanding that the Charter Review Committee intends to bring forward a package of Charter revisions to the voters in 2016, and it is my hope that this package will include additional reforms to the referendum process and elections timeline. However, with the City Council's rescission of the One Paseo project, the full \$1.8 million set aside for additional elections-related costs may not be necessary and could be freed up for alternative one-time uses.
- **Bayside Fire Station:** I recommend utilizing \$5 million in one-time excess equity to fund the Bayside Fire Station instead of tying up ongoing resources. This one-time expenditure could be funded in lieu of prefunding the Public Liability Reserve to our full FY 2018 target of 47% and creating the Pension Reserve Trust prior to a robust policy discussion. Remaining excess equity will still enable us to meet our FY 2017 reserve target of 43%.
- **Pension Payment Stabilization Reserve Trust:** The City has taken drastic steps to reform and stabilize our pension system, and this fiscal year will be the eleventh consecutive year that the City pays its pension bill on time and in full. With unpredictable market activity and the fluctuations in actuarial assumptions, I recognize the potential need to put away funding so that public services are not impacted in the future. The City Council must immediately weigh in on policies and procedures related to establishing this trust fund, and consider the size of this fund with respect to our needs and risk potential. I am committed to docketing this discussion at the Budget & Government Efficiency Committee in June. In the meantime, I support your recommendation to keep a set aside of Excess Equity equal to 1% of the General Fund revenues calculated in the same manner as the 14% reserve requirement, equal to \$11.6 million.

Thank you for your guidance in consolidating our priorities, which will help to ensure an effective and informed budget development process. I look forward to working with you, the Council, the Mayor and our citizens to deliver a balanced and responsible budget for FY 2016.

RECOMMENDED FY 2016 BUDGET ADJUSTMENTS			
RESOURCES		EXPENDITURES	
Bayside Fire Station Adjustment	\$ 5,000,000	Film Commission	\$ 358,731
		2.0 Associate Personnel Analysts	\$ 191,602
		14.0 Fleet Technicians	\$ 1,368,416
		IBA Outside Consultant	\$ 20,000
Sub-Total Additional Ongoing Resources	\$ 5,000,000	Sub-Total Additional Expenditures Using Ongoing Resources	\$ 1,938,749
Prefund Public Liability Reserve	\$ 1,725,000	Bayside Fire Station Adjustment	\$ 5,000,000
Pension Reserve Trust	\$ 15,000,000	Film Commission	\$ 125,000
		1% Excess Equity Reserve	\$ 11,600,000
Sub-Total Additional One Time Resources	\$ 16,725,000	Sub-Total Additional Expenditures Using One Time Resources	\$ 16,725,000
Total Additional Resources	\$ 21,725,000	Total Additional Expenditures	\$ 18,663,749

TG:jl



CITY OF SAN DIEGO

COUNCILMEMBER MYRTLE COLE, DISTRICT FOUR

COUNCILMEMBER DAVID ALVAREZ, DISTRICT EIGHT

COUNCIL PRESIDENT PRO TEM MARTI EMERALD, DISTRICT NINE

JOINT BUDGET MEMORANDUM

DATE: May 22, 2015

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Myrtle Cole *Myrtle Cole*
Councilmember David Alvarez *David Alvarez*
Council President Pro Tem Marti Emerald *Marti Emerald*

SUBJECT: Budget Priorities and Revisions to the Fiscal Year 2016 Budget

While the proposed Fiscal Year 2016 budget and subsequent May Revision recognizes many of the needs and priorities of the citizens of San Diego, we continue to collaborate on a joint budget proposal to prioritize the needs of neighborhoods South of Interstate 8, which have historically been underserved. We believe that investment into these neighborhoods will ensure that every community is on a level playing field and has the essential resources such as adequate fire-rescue, community-oriented policing services, and safe streets and sidewalks. We also advocate for additional resources to ensure that City departments have the appropriate resources to fulfill essential operations and provide optimal customer service. Our priorities continue to focus on building a San Diego of which we can all be proud.

The following are our priorities for additional funding and revenue in the FY16 Budget:

Public Safety

- Implementation of the Police Executive Research Forum (PERF) Report Recommendations and Community Oriented Policing: The U.S. Department of Justice's

recent completion of an assessment of the San Diego Police Department's policies and practices for preventing, detecting and investigating misconduct identified a number of deficiencies in recruiting practices, supervision and training of officers, accountability systems, mechanisms for reviewing citizen complaints and leadership. The assessment recommended a comprehensive approach to all aspects of policing that can help prevent misconduct. The Department must have adequate resources to fully implement the approximately forty recommendations which includes the training and supervision of officers, the recruitment and selection of new officers, accountability mechanisms, internal investigations and disciplinary practices.

In San Diego, Community Oriented Policing efforts have proven to be effective. Community Policing is not only a philosophy, it is also a program which requires staffing and resources to implement. The Department must establish clear goals, assign resources, create the infrastructure, and measure and track deliverables of its Community Oriented Policing Program. It is imperative that we invest resources to expand the program to continue to build the trust and relationship between our residents and police officers. We continue to request that additional Community Relations Officers and/or Community Service Officers be identified as the Police Department continues to rebuild and as staffing levels stabilize.

Additionally, we strongly support the expanded academies, and ask that funding be specifically set aside funding for community-led officer trainings. This funding could be used for current community collaborations, such as the Compassion Project, which are now done on a volunteer-basis and should be formalized with ongoing funding.

- Implementation of PD Five Year Plan: Civilian Positions and Equipment Replacement: The City must continue to implement the Police Department's Five-Year Plan. There is cost benefit in restoring civilian positions. The elimination of these critical positions over the years has resulted in slower police non-emergency response times, additional overtime costs, decreased revenues from permit and fee collections, case backlogs and other impacts. The restoration of civilian staff will allow existing sworn officers to return to patrol duties. We ask that the filling of vacancies within the Communications/Dispatch Division be prioritized. We are extremely concerned that the low staffing levels have resulted in a third consecutive year of mandatory overtime for public safety dispatchers. The City must ensure that the Communication/Dispatch Division is an attractive place to work and is competitive with other law enforcement agencies in the region.

Additionally, according to the Plan, the existing trailer that houses Traffic/Special Events, adjacent to Eastern Division, must be replaced with a new 20,000 square foot trailer. The existing trailer has been at the current site for approximately fifteen years, is in severe disrepair, and affects working conditions and staff morale. The trailer houses over 300 men and women of the Police Department and includes Traffic Investigation, Motors, Parking Enforcement, Special Events, Traffic Controllers and RSVP volunteers. The approximate cost is \$700,000.

Attachment H

- Temporary Home Avenue Fire Station: The City must prioritize the identification and acquisition of land for a much-needed fire station on Home Avenue. In addition, the design of this fire station must be completed in FY16. We request that the \$900,000 budgeted for this phase of the project be spent to allow for the operation of a temporary station in FY17 (\$700,000 from preparation and design and \$200,000 for equipment/temporary structure).
- Provide Adequate Staffing Levels for Fleet Services: The City's Fleet Services division is critical to the public health and safety of the city. Currently, the operation performs maintenance for more than 4,000 vehicles used in City operations, including police, fire, trash collection utility service and repair, park maintenance, and general services. In order to ensure the safety and reliability of our workforce and the services they provide, the Division must have adequate staffing. We request that \$905,800 be identified for 14.00 additional Fleet Technicians at an annual value of \$64,700 per FTE.
- Neighborhood Code Compliance/City Attorney Support: The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal laws relating to land use, zoning, housing, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. For too long, the staffing levels in the Division have been dismal and enforcement priorities have been adjusted downward to keep pace.

We note the supplement to the May Revision adding City Attorney and Investigator support to the Code Enforcement Unit, specifically for Substandard Housing Enforcement. This is critical to the success of the new proactive code enforcement program. Council District 8, the Office of the Mayor, and the Office of the City Attorney have held preliminary discussions for how to structure this program to best address problem properties.

- Regional Park Ranger: We appreciate the funding in the May Revision for a Regional Parks Park Ranger split between Balboa Park and Mission Bay Park. The same or greater need exists for another regional park, Chicano Park. To meet this need and join with other identified requests for a ranger in Sunset Cliffs, the same time-split position should be added to the budget for a Chicano Park/Sunset Cliffs Park Ranger (1 FTE, \$70,000). Although a valued and historic part of the community, Chicano Park requires a Park Ranger to assist with issues including indicting drug use, graffiti, and transients.

Infrastructure

The City must make infrastructure improvements and maintenance a higher priority going forward, particularly in areas of the city which have historically been underserved. We seek to achieve equity for the neighborhoods we represent, which means targeted infrastructure investments are needed to address the substandard conditions which have presented roadblocks to true economic and social opportunities. The following focused investments into

many of our low-income urban neighborhoods will not only address the visual conditions, they will create jobs, promote economic growth, foster environmental sustainability and meaningfully address pressing community needs.

- Annual Allocations: Prior to the adoption of the FY16 budget, we request that specific locations and projects be identified for the following Annual Allocations:
 - Installation of City Owned Street Lights/AIH00001 (\$1,000,000)
 - Sidewalk Repair and Reconstruction/AIK00003 (\$3,600,000)
 - Sidewalk Replacement 1601 (\$1,200,000 – Council Districts: 4,8,9)
 - Sidewalk Replacement 1602 (\$1,200,000 – Council Districts: 2,3,7)
 - Sidewalk Replacement 1603 (\$1,200,000 – Council Districts: 1,5,6)

The April 30, 2015 Memo from Financial Management titled *Fiscal Year 2016 Proposed CIP Budget: Anticipated Projects Funded by Annual Allocations* did not specify a project list for these two very important Annual Allocations.

We request that installation priorities include areas with high pedestrian activity, including parks, community centers, schools, business corridors, and transit stations. Street lighting can be an important tool in combating crime, as well as increasing safety for motorists, cyclists, and pedestrians. Specific to streetlights, considerable savings in reducing the backlog can be achieved by locating new lighting fixtures on existing poles, where available.

- Council District Four Sidewalks/Market Street Sidewalks: We request a minimum of \$4 million to address critical pedestrian/public safety needs in Council District Four. A CIP must be established to allow for the installation of sidewalks on Market Street between Pitta Street and the Malcolm X library. The current condition puts children as well as their parents at risk. Citizens should not have to walk in the street or on dirt to access a public facility. Additionally, funding is needed to complete the long-awaited Martin Luther King Jr. Promenade pedestrian improvements and to install missing sidewalks throughout the Paradise Hills Community as recommended by its official Community Planning Group.
- Tubman Charter School Joint Use Park, CIP S-13000: We request \$2.7 million to build a new neighborhood park on an approximately 1.72 acre site shared with the San Diego City School District at 6880 Mohawk Street in the College Area community. This park is in a community that is severely park deficient. The park would potentially provide play fields, and other active areas, and landscaping. A General Development Plan of the park has been completed.
- San Ysidro Library: We request \$2.0 million to complete funding for the new library to replace the current branch library in San Ysidro. The current facility is one of the oldest (built in 1931), smallest (3,000 square feet) and outdated library facilities in the entire city. The construction of the new library has been long delayed. We request funding allocation to complete the existing funding gap.

Attachment H

- Pedestrian and Cycling Safety Upgrades: We renew our request to fund \$3.8 million, as based on the 2013 Pedestrian Master Plan and 2013 Bicycle Master Plan in biking and walking safety improvements in several key corridors identified by SANDAG. Specifically:
 - Market Street from 31st Street to I-805 including at least \$915,000 to support curb extensions, high visibility crosswalks, countdown signals, EVPE, road and lane diets, and cycle tracks;
 - Euclid Avenue from Hilltop to Imperial including at least \$1.1 million to support curb extensions, high visibility crosswalks, countdown signals, road and lane diets, and cycle tracks, ADA compliant curb ramps, and Class II bike lanes; and
 - El Cajon Boulevard from 35th Street to 43rd Street including at least \$1.7 million for curb extensions, high visibility crosswalks, countdown signals, pedestrian refuge, and restricted right turn on reds.
 - Curb ramp installation projects surrounding undergrounding activities are also critically needed (including sidewalk and streetscape resurfacing) along 24th Street (G to Imperial) and K Street (19th to 30th Streets)

Community Services and Operational Needs

While Public Safety and Infrastructure needs remain the twin areas of focus for our districts, there are significant citywide operational needs that should be accounted for in the FY16 budget to ensure that City departments have the appropriate resources to fulfill essential operations and provide optimal community and customer services.

- Distribution of Recreation Center hours: We deeply appreciate the additional positions and funding in the May Revision to allow 20 Recreation Centers to increase hours from 45 to 60 per week. This is critically needed across the City, but especially in the districts we represent. As we noted, recreation centers make communities desirable places to live, work, play, and visit, thereby contributing to the ongoing economic vitality of communities throughout our country. The programming promotes healthy lifestyles, deters crime, and helps our youth develop into contributing members of our communities.

While we strongly support the additional 20 Centers that will receive increased hours, there are additional centers in our districts that serve at-risk youth and where the community relies heavily on the access to technology and services these smaller centers provide. Specifically, we support funding for additional hours (from 45 to 60) at the Stockton and Skyline Hills Recreation Centers. Additional Assistant Recreation Center Directors or Recreation Leader 1 positions are approximately \$56,000. These additional hours could also be accomplished by sharing positions at existing recreation centers at little to no cost.

- Penny for the Arts: We recommend returning to our City's promise of funding arts at the levels described in the Penny for the Arts Five-Year Blueprint. The Blueprint was

adopted by the Council in 2012 with the goal of restoring Arts, Culture, and Community Festivals allocations within the annual Special Promotional Programs budget to FY02 funding levels. Unfortunately, the Penny for the Arts funding in the FY16 Proposed Budget falls short of the FY 2016 Blueprint goal of 8.55% of 1 cent of Transient Occupancy Tax (TOT) revenue.

While it may not be possible to reach that Blueprint goal in FY16, we should be making a significant increase. Allocating an additional \$1 million will allow the arts program to reach additional residents and get the City back on track to implementing the Blueprint.

- Literacy Program: We request \$125,000 to support the San Diego Unified School District's Summer-Readers-Future Leaders (SRFL) program for second and third graders in Southeastern San Diego, particularly at Chollas-Mead, Johnson, and Horton Elementary Schools. SRFL is a literacy program linked to the arts. The program engages students in learning experiences designed to reduce summer reading loss, fuel motivation to read, enhance physical and social-emotional growth, and increases exposure to inquiry-based science activities.
- Establish a San Diego Film Office: We request that an additional \$484,731 be identified to restart the San Diego Film Commission. This is in addition to the \$266,269 already budgeted for a Film Commission Program Manager and startup funds, for a total of \$750,000. The additional funding would allow for the hiring of 4.00 FTEs, consisting of personnel common in a film office/commission: PR/Marketing Director, Community Liaison/Locations, Permitting Coordinator and a Secretary/Office administrator. In addition, this request includes non-personnel costs.
- Library Department: We request that the former Librarian II Step E position (1.00 FTE, \$60,300) in San Ysidro be restored. The position at San Ysidro is not currently open. San Ysidro once had a Children/Youth Services Librarians but that position has not existed for the past few years. This library position is critical to add now, as it would be responsible for needed outreach as the new San Ysidro library moves forward.
- IBA Consultant Contract: We request that \$20,000 be allocated to allow the Office of the IBA to engage consultant expertise on an as-needed basis throughout the year, in order to augment staff research and analysis, for certain docket items e.g. complex leases, fiscal analyses of ballot measures, environmental matters, specific economic studies.
- City Attorney Support Staff: We concur with the Office of the City Attorney that additional support staff are needed to assist the positions added in the May Revision.
- Personnel Department: We request \$191,602 in funding for additional staff in the Personnel Department to facilitate and expedite the hiring of over 500 new positions that are proposed in the FY16 Budget. We specifically request that 2.00 FTE Associate

Attachment H

Personnel Analysts (\$95,801 each) be funded to implement the NEOGOV Online Hiring Center and to expedite the initiation and processing of more examinations.

- Purchasing and Contracting: We request that additional staff be allocated to evaluate SAP and the citywide audit-related findings in the Purchasing and Contracting Department, which could accelerate the procurement and contract award process.
- Increase CIP Website Transparency: We request that as part of the City's Open Data Policy implementation, that attention and resources be provided to improve the transparency and data available on the CIP Website. Currently, the website is out of date and difficult to navigate.

Revenue Opportunities

In order to fund the proposed projects, programs, and services recommended above, we have identified the following areas in which additional revenue can be generated in order to offset our additional budget recommendations.

- Public Liability Fund Reserve: Per Council Policy 100-20: Reserve Policy, the City is on target to reach the 50% reserve level by FY19 without additional pre-funded contributions in FY16. (Additional funding: \$5,800,000 one-time)
- 1% Equity Reserve: As recommended by your office, the City should establish an Excess Equity Reserve equal to 1% of the General Fund. This Equity Reserve is in addition to the General Fund Reserve of 14% and may be used for pension stabilization or one-time capital improvements. We look forward to a future policy discussion regarding the establishment of a Pension Payment Stabilization Reserve Irrevocable Trust. (Additional funding: \$3,400,000 one-time)
- Use of Excess Centre City Bond Proceeds or Excess Equity for the Bayside Fire Station: We request that the one-time need to construct the Bayside Fire Station be funded either via excess Centre City Bond Proceeds or Excess Equity. (Additional funding: \$5,000,000 one-time)
- Timing of New Hires: The proposed FY16 budget adds more than 500 FTE positions across departments. We note our confidence in the Personnel Department to move smoothly through the hiring process. However, it is unrealistic to assume that all 500 new hires will be in place in this calendar year. The hiring process simply cannot move that quickly, and some positions are not needed until other work has been completed. Thus, we recommend 5-10% of the positions be funded at 50% levels (mid-year funding). (Additional funding: \$2,100,000 - \$4,200,00 one-time)

This memo reflects our top priorities and will serve as the basis for our support of the final FY16 Budget. The developments and operations we have laid out above are critical to providing

equity in a budget process that has too often neglected our communities. In addition to the South of Interstate-8 combined priorities listed above, we have also included district-specific projects, which we all support, as Attachment A to this memorandum. As we enter a strong period of growth for our city, we are hopeful that we have the resources to bring each of these projects to fruition.

We look forward to the collaborative work ahead to weigh the numerous competing priorities in order to deliver a balanced and responsible budget. Thank you for your consideration of our budget priorities and options for revenue generation.

Attachment H

Attachment A

The following projects are district-specific investments which are critically important to the health and well-being of our residents. Many of these projects are eligible for additional or alternative funding streams such as General Fund, Regional Park Improvement Funds, TransNet, DIF, CDBG, ADA/Capital Outlay or grant funding.

District 4:

- Paradise Hills Multi-Purpose Field: We request staff attention and/or the advice of subject-matter experts to explore the remediation and reuse of former landfills for recreational uses, particularly for the former landfill at Paradise Valley Road and Potomac Street. There is growing interest in the community to remediate the former landfills to expand recreational and renewable energy opportunities—soccer, baseball fields, solar farms, etc.)
- Rolando Joint Use Facility: (no new fiscal impact) expedite the design and construction of a much-anticipated joint-use facility at Rolando Elementary School.
- Bay Terraces Community Park: identify \$200,000 to reinitiate design and construction of the Community/Senior Center.
- Valencia Park (La Paz Mini-Park): (no new fiscal impact) \$734,000 has been identified. We request timely completion of the design and permitting of this new mini-park so that grant funding for construction can be sought.
- Tot Lot enhancements and ADA upgrades at the following neighborhood parks: (costs TBD)
 - Boone Neighborhood Park
 - Emerald Hills Neighborhood Park

District 8:

- Island Park: \$200,000 to bring the park into ADA compliance, as well as leveling the ground in preparation for a tot lot.
- Clay Park: \$100,000 for a pocket park in a residential area to provide benches, barbecue grills, night lighting, synthetic grass and playground equipment.
- Sherman Heights Community Center: \$70,000 to provide playground equipment for the only community center in the northern part of District 8. The Center once had playground equipment but the pieces are missing, have been removed, or lack repairs.
- San Ysidro Skate Park: \$100,000 toward initiation of planning and design for a skate park at the City-owned property on the southwest corner of the intersection of Beyer Blvd and Beyer way adjacent to 325 Mesa Ave, San Ysidro 92173. The City's Public Works

department should begin planning and design to determine the funding and time needed to construct a skateboard park on this property.

- Beyer Park: \$500,000 to revise and update the General Development Plan (GDP) and begin environmental analysis for Beyer park development (CIP S00752). Beyer Park Development would create a 12.6 acre community park from about 43 total acres acquired by the City in 2002. This park would serve both the San Ysidro and Otay Mesa communities. A GDP was created but never approved in 2002, and the costs of construction haven't been estimated since. Public works should update the GDP and begin the environmental work needed to estimate the current construction cost and timeline for the park.


District 9:

- Grounds Maintenance Worker 2: \$70,600 (annually) for City Heights area parks.
- Park at Chollas Parkway: \$250,000 for a General Development Plan to design a community park and open space network that utilizes the existing Chollas Parkway right-of-way from 54th Street on the west to University Avenue on the east. The little used parkway would be closed and vacated, allowing for a new (approximately 11-acre) neighborhood recreation and open space park located in its place. Opportunities exist for a mixture of active and passive park uses. The open space lands would be part of a habitat restoration effort consistent with the goals of the Chollas Creek Enhancement Program. The area is currently undergoing a Community Plan Amendment and environmental review. Phased construction could potentially be funded from Development Impact Fees and other sources beginning in FY17.
- Relocation of Electrical Boxes on Meade Avenue, CIP B14048: \$91,000 to complete the design and engineering and relocate three utility boxes (with traffic signal controls) in the public Right-of-Way on Meade Avenue, between 43rd and Fairmont, adjacent to the new Copley-Price YMCA. The new YMCA is expected to generate additional pedestrian and bicycle traffic in this community where a large percentage of the population, including children, the elderly, and the disabled, do not have access to private transportation. The sidewalk improvements generated by the YMCA project should be completed by moving these city-owned utility boxes from the middle of the sidewalk, where they could block pedestrian access and attract graffiti.
- Flashing Crosswalk at Adams Avenue and Kensington Drive: \$60,000 to install a flashing crosswalk using in-pavement flashers and flashing signs to improve pedestrian safety. There is a thriving business community at this location that attracts customers and visitors from and outside the neighborhood. The lack of a crosswalk has made it dangerous and challenging for pedestrians to cross Adams. Ave., particularly at night. The installation of a flashing crosswalk would improve the safety of pedestrians by warning oncoming traffic of people crossing.



City of San Diego
MARK KERSEY
CITY COUNCILMAN, FIFTH DISTRICT

MEMORANDUM

DATE: May 22, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilman Mark Kersey 
RE: Fiscal Year 2016 Budget Revisions

This is in response to Budget and Government Efficiency Committee Chair Todd Gloria's May 12, 2015 memorandum requesting Councilmember priorities, budget amendments, service/program restorations and other goals for inclusion in the Fiscal Year 2016 Budget.

I support the proposed General Fund allocation of \$15 million for a **Pension Payment Stabilization Reserve Trust** and look forward to crafting a policy to establish this critical safety net in the coming Fiscal Year.

I applaud Mayor Kevin Faulconer for proposing a budget and May Revision that prioritizes restoring services to neighborhoods, addressing our infrastructure backlog, maintaining and expanding sound fiscal practices, and increasing government openness and transparency. To those ends, the following items should be considered for funding as we continue to monitor the budget and identify additional revenue.

Rebuild San Diego through Neighborhood Investment. The City of San Diego faces over \$2 billion in deferred maintenance. While the Council is making progress through historic monetary investment and the development of the City's first-ever Multi-Year Capital Improvement Plan, it will take the continued diligence of the Council to make our neighborhoods whole.

- **Improve Traffic Signal Optimization.** Traffic congestion is an issue that affects all districts. Every day, San Diegans are frustrated with traffic that results in less time with their families, and high gas consumption. To help residents and gain efficiency in commutes, I recommend the City invest in advancing traffic signal optimizations along main corridors, particularly roads that connect to freeway ramps and those with the highest volume of traffic.

- Restore Transportation in the San Pasqual Valley.** The San Pasqual Valley is home to the City's last remaining dairy farm, a highly-used hiking trail system, and the San Diego Zoo Safari Park. Ysabel Creek Road is the main thoroughfare between Bandy Canyon Road, where farmers package their products, to San Pasqual Valley Road, where the Zoo Safari Park and the Archaeological Society are located. However, severe storms have moved much of the asphalt off the path, leaving the road dangerous and inconsistent with the City's Street Design Manual. In order to avoid road hazards, people have been observed driving off the loosely-defined path onto the watershed property, potentially affecting water quality. Additionally, insufficient access is detrimental for local farmers who lease property in the valley. I request funding for an engineering analysis to determine options for restoring Ysabel Creek Road, and development of a CIP to begin restoring transportation access to the community.
- Expedite Cast Iron Water Main Replacement.** Some of our water mains have been in service for nearly a century. These older cast iron water mains are less than 10% of our system but account for 60-80% of water main breaks.

Preventing water main breaks is not only a quality of life issue in our neighborhoods but a water conservation issue. Often when a main breaks, the surrounding residents and businesses are left without running water, property is damaged, and gallons of precious water run down the drain. Approximately 12.2 million gallons of potable water were lost due to main breaks in 2014. The City is already outpacing the state's requirement for replacing cast iron pipes, but to the extent feasible, this schedule should be expedited even further.

- ADA Compliance at Neighborhood Parks.** Community parks are a core piece of neighborhood infrastructure. In order to continue to provide a safe play environment for our children, parks must be brought up to current Americans with Disabilities Act (ADA) standards, and aging play structures and surfaces must be maintained or replaced.


Improve Fire-Rescue Response Times. The rural community of San Pasqual would greatly benefit from a Fast Response Squad of a dedicated ambulance. A majority of calls are medical aids at the San Diego Zoo Safari Park and minor car accidents that do not require a full engine company. With the community left without medical mutual aid from neighboring Escondido, responders are called from Fire Station 33 in Rancho Bernardo. On a good day with no traffic, Engine 33 can get to the Zoo Safari Park in 15 minutes, far exceeding the national response time standards. While Engine 33 is out on a 30-minute minimum call to the San Pasqual Valley, Rancho Bernardo residents are left waiting for life-saving services from Carmel Mountain Ranch or Rancho Peñasquitos. Placing a Fast Response Squad or dedicated ambulance unit at the Zoo Safari Park can relieve the stress on the first responder system in northeastern San Diego and keep residents and visiting tourists safe while visiting the world-famous destination.

Increase Fire Safety throughout the Wildland-Urban Interface. San Diego has approximately 500 linear miles of Wildland Urban Interface (WUI). The WUI, combined with the ongoing drought and regular Santa Ana winds, has resulted in a sustained fire season. Additional contract funding is requested for brush management along the WUI to reduce fire risk and protect our neighborhoods.



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

M E M O R A N D U M

DATE: May 22, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Chris Cate 
SUBJECT: Budget Priorities and Revisions to the Fiscal Year 2016 Budget

It is my pleasure to offer my budget priorities and revisions to the Fiscal Year 2016 budget.

I look forward to reviewing a policy that will establish a Pension Payment Stabilization Reserve Fund. As we have seen in the past, the City's pension fund is susceptible to poor returns due to unpredictable market activity and assumption changes that result increased contributions. This fund will protect the City's financial health and ensure the continuation of increased investments in core neighborhood services. It is imperative to set aside a significant amount of the total Fiscal Year 2015 excess equity until a new reserve fund is discussed.

Should new revenues continue until the close of Fiscal Year 2015, I recommend the following projects be considered for funding.

Olive Grove Community Park (\$250,000)

Enhancing community parks for the enjoyment of local residents is a core neighborhood service. Olive Grove Community Park is in vital need of ADA improvements in order to improve the path of travel and access to the comfort station. This project would also enhance the tot lot with new play structures and safety mats. In alignment with the City's cash management policy, I request that \$250,000 be allocated from ABE0001 to S15028, in addition to any new potential revenues to successfully fully fund this project.

Fund the Major Events Revolving Fund (\$750,000)

As the City looks forward to hosting Major League Baseball's All-Star Game in 2016, it is imperative to ensure San Diego taxpayer dollars are protected. The City Council has authorized the waiving of up to \$1.5 million in fees for General Fund department services, including, but not limited to Police, Fire-Rescue, Park and Recreation, and Special Events Departments. Given this event provides the City a unique platform to showcase San Diego

to an international audience and new tourism markets, the Major Events Revolving Fund should fully reimburse the City's General Fund expenditures. This reimbursement can be accomplished by prefunding over Fiscal Years 2016 and 2017.

Mira Mesa Community Plan Update

Community plans are the guiding documents that protect neighborhood identity and character. As one of the largest communities in the City of San Diego, the Mira Mesa Community Plan was last updated in 1994. It is imperative that funding be identified to initiate a comprehensive update process that reflects the current needs and priorities of the community, ensuring that Mira Mesa continues to be a vibrant San Diego neighborhood.

Increase Fire Safety throughout the Wildland-Urban Interface

San Diego's current drought situation, coupled with dry conditions, has created a very arid environment that is susceptible to serious wildfires. Funding for additional brush management contracts is crucial, particularly throughout the 500 linear miles of Wildland Urban Interface. It is imperative that the City of San Diego continues taking steps to protect local residents and businesses from the hazards of fire season.

Design and Construction for SDPD Traffic/Special Events Building (\$700,000)

The existing trailer that houses Traffic/Special Events is in severe disrepair and no longer meets the needs of the department. A new building is needed to house 350 full and part time Traffic Division employees and volunteers who serve on a citywide basis. I request funding in the amount of \$700,000 to design and begin constructing a new Traffic/Special Events Building.

Traffic Signal Optimization (\$400,000)

Traffic signal optimization technology is a proven method to reduce travel time on heavily used arterials and transit corridors. Results have shown improvements by as much as 22% in some areas. As the City continues to target strategies to accommodate regional population growth, it is imperative that funding for traffic signal optimization be allocated to reduce travel time in key congestion areas.

Addition of a Senior Park Ranger (\$160,000)

Sunset Cliffs Natural Park is an invaluable environmental resource to the entire San Diego community. In light of current restoration initiatives to the Park's natural landscape, it is critical to ensure these improvements are protected for the enjoyment of future generations. A Senior Park Ranger is paramount to protect the health of not only the natural environment but the safety of residents and visitors who frequent this asset.

CC:ic



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: May 22, 2015
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: Recommended FY 2016 Budget Revisions

The following are my budget priorities for additional funding in the FY16 Budget.

Pension Payment Stabilization Reserve Trust

Setting aside \$15 million for the Pension Payment Stabilization Reserve Trust is common sense financial planning. The IBA noted in its review of the FY 2016 budget that there is a good chance the Actuarially Determined Contribution (ADC) to the pension fund may rise by \$15 million dollars if the SDCERS' Board were to lower the discount rate to 7.00%. Setting aside savings to help pay for potential issues such as these in the future is prudent financial planning and should be encouraged. Please support the retention of this money for this purpose.

Traffic Signal Optimization (\$400,000)

The City should work to incorporate traffic signal optimization technology into our streets with the highest volume of traffic and major thoroughfares such as Friars Road in Mission Valley. Traffic signal optimization has been found to improve efficiency by up to 20%. In addition, the State recently recognized this technology as having positive climate benefits because it reduces the idling of cars.

Hex Building in Tierrasanta (\$340,000)

The Hex Building in Tierrasanta has been a community asset for decades. Unfortunately, over the last 30 years the facility has not been maintained and will sit unoccupied until it is updated. An assessment was done on the building in May 2014 which identified the total cost of repair as \$340,000. The community has made the improvements to this building a

priority. By updating this facility, the City would be able to provide needed meeting space in Tierrasanta.

Continued Support for the San Carlos Branch Library

The old San Carlos Branch Library has been a staple of the community staple for the last 40 years. Initially planned as the flagship branch for the surrounding neighborhoods, the new San Carlos Library has been in planning stages for almost 20 years. In January 2014, the San Carlos Library kicked off its year-long 40th Anniversary Celebration. The recent infrastructure bond identified \$1 million in FY 2015 to finalize the design documents for the new San Carlos Library which will complete the last steps in preparation for construction. After the design phase is completed, I request that the Mayor and City Council continue to help prioritize funding for the San Carlos Library.

Independent Budget Analyst Outside Consultant (\$20,000)

The Independent Budget Analyst office provides Council with essential reports that are used to help make financial decisions for the City. The IBA has requested funding for as-needed outside experts to consult on complex matters that the IBA has limited expertise in. Consultation with outside experts on complex issues on a case by case basis will ensure a clear and unbiased analysis is presented to the Council.

Increase Fire Safety throughout the Wildland-Urban Interface

San Diego has approximately 500 linear miles of Wildland Urban Interface (WUI). As seen last May, San Diego is extremely susceptible to fires during this sustained drought. The annual allocation for brush management was increased in last year's budget, but that only covered the increased cost of service. Additional funding is needed for enhanced brush management along the WUI to reduce fire risk and protect our neighborhoods.

Olive Grove Community Park (\$250,000)

Olive Grove Community Park is in vital need of ADA improvements in order to improve the path of travel and access to the comfort station. Ensuring safety and access for residents is an important aspect of parks. In addition, this CIP will enhance the tot lot with new play structures and safety mats.

Street Vacuuming in Mission Beach (\$40,000)

Fly infestations have continually been a major issue in Mission Beach during the summer months. One solution to help prevent this is adding street vacuuming once a week from July-September. This would help pick up litter and debris while also getting into places where flies may be breeding.

cc: Honorable Mayor Kevin Faulconer

RESOLUTION NUMBER R- 309779

DATE OF FINAL PASSAGE JUN 10 2015

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2016 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2016 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL.

WHEREAS, pursuant to San Diego Charter section 290(b), prior to June 15 of each year and after holding a minimum of two public hearings, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 14, 2015, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 21, 2015, the Mayor's May revision (May Revision) to the Proposed Budget, dated May 19, 2015, was presented to the City Council; and

WHEREAS, on May 21, 2015, a Supplement to the May Revision (Supplement) was released to the City Council and the public; and

WHEREAS, on June 3, 2015, the Independent Budget Analyst issued her Review of the Fiscal Year 2016 May Revise and Recommended Revisions to the Mayor's Fiscal Year 2016 Budget, IBA Report No. 15-22 (IBA FY 2016 Budget Report); and

WHEREAS, between May 4 and May 19, 2015, the City Council held more than two public hearings to consider the City's Fiscal Year 2016 budget in accordance with San Diego Charter sections 290(b) and 71; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2016 Budget, including the Mayor's Proposed Budget, as modified by the May Revision and the Supplement, including certain recommendations contained in the IBA FY 2016 Budget Report, and with other changes approved by the City Council as set forth below; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision and the Supplement, is hereby approved including the recommendations contained in the IBA FY 2016 Budget Report as modified by the City Council as follows:

- a. Increase total on-going additional expenditures in the IBA FY 2016 Report to \$5,898,000 from \$4,214,000 by:
 - decreasing ADA Upgrades/Tot lots in neighborhood parks by \$500,000;
 - decreasing Traffic Signal Optimization Technology to address traffic congestion by \$1,500,000;
 - increasing the Library Department budget for additional hours in 23 branches and the Central Library by \$2,300,000;
 - increasing the Penny for the Arts Blueprint by \$500,000;
 - increasing the Fire-Rescue/Lifeguard Services budget for 1 Lifeguard III FTE for Windansea/Boating Safety Unit by \$131,000;
 - increasing the Fire-Rescue/Lifeguard Services budget for 2 Lifeguard III FTEs for Pacific Beach by \$262,000;

Attachment I

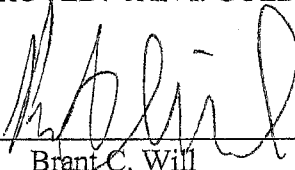
- increasing the Special Events Department Budget for 1 FTE in the Film Office by \$100,000;
 - increasing funding for the Beyer Park General Development Plan by \$200,000;
 - increasing funding for Electrical Boxes on Meade Avenue by \$91,000; and
 - increasing funding for Flashing Crosswalks at Adams Avenue and Kensington Drive by \$100,000;
- b. Adjust total one-time additional expenditures in the IBA FY 2016 Report by:
- decreasing one-time expenditure to replace City Hall carpet from \$425,000 to \$363,000; and
 - increasing one-time expenditures in the Police Department for Western Division Police Equipment by \$62,000.

BE IT FURTHER RESOLVED, that this action does not include approval of the \$25 million Industrial Medicine Contract under the Risk Management Department included in the May Revision, which shall be brought for City Council consideration at a later date.

BE IT FURTHER RESOLVED, that the Mayor is directed to present to the City Council the Fiscal Year 2016 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five Year Financial Outlook, no later than November 30, 2015.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

APPROVED: JAN I. GOLDSMITH, City Attorney

By 
Brant C. Will
Deputy City Attorney

BCW:jdf:sc
05/27/15
06/08/15 REV.
Or.Dept:IBA
Doc. No.: 1031012_4

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 08 2015.

ELIZABETH S. MALAND City Clerk

By 
Deputy City Clerk

Approved: 6/10/15
(date)


KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

Attachment I

Passed by the Council of The City of San Diego on JUN 08 2015, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 10 2015

(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By *City Clerk*, Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- **309779**

RESOLUTION NUMBER R- 309813

DATE OF FINAL PASSAGE JUL 16 2015

RESOLUTION OF THE COUNCIL OF THE CITY OF
SAN DIEGO ADOPTING THE STATEMENT OF
BUDGETARY PRINCIPLES WITH RESPECT TO
ADMINISTRATION BY THE MAYOR OF THE FISCAL
YEAR 2016 BUDGET

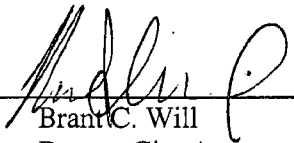
WHEREAS, in accordance with San Diego Charter sections 71 and 290, on July 21, 2014, the City Council is expected to adopt the Appropriation Ordinance to provide for the appropriation and expenditure of funds for the Fiscal Year 2016; and

WHEREAS, the Mayor and the City Council desire to provide for the effective administration of the Fiscal Year 2016 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles, on file with the City Clerk as Document No. RR- 309813, which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City, and the City Council as sole legislative and lawmaking body of the City; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego, that the City Council hereby adopts the Statement of Budgetary Principles.

APPROVED: JAN I. GOLDSMITH, City Attorney

By  _____
Brant C. Will
Deputy City Attorney

BCW:jdf
6/12/15
Or.Dept:IBA
Doc. No.: 1043197

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 29 2015

ELIZABETH S. MALAND
City Clerk

By Stacy Brady
Deputy City Clerk

Approved: 7/16/15
(date)

Kevin L. Faulconer
KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

Passed by the Council of The City of San Diego on JUN 29 2015, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUL 16 2015

(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By Sty Brady, Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- **309813**

ORDINANCE NUMBER O- 20543 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 21 2015

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2016 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

WHEREAS, San Diego City Charter (Charter) section 71 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter section 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on April 21, 2015 Ordinance No. O-20484, the Salary Ordinance, was approved by the City Council in accordance with Charter section 290; and

WHEREAS, on June 10, 2015, the Mayor approved R-309779 (Budget Resolution), adopting the Fiscal Year 2016 Budget; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2015, and ending June 30, 2016 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for said Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvements Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Charter or City Council Policy approved programs:
 - Business and Industry Incentive Program (Council Policy 900-12)
 - Small Business Enhancement Program (Council Policy 900-15)
 - Storefront Improvement Program (Council Policy 900-17), and
 - Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved Community Parking District Policy (Council Policy 100-18).
The CFO is authorized to transfer funds from Community Parking District Funds to the General Fund, and to appropriate and expend those funds for the purpose of implementing City Council approved Community Parking

District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).

6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
7. City Council Community Projects, Programs and Services
 - (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other General Fund departments, Non General Funds, and/or existing capital improvement projects to implement the project, program, or service identified by the Councilmember.
 - (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.
8. Upon written direction from the City Councilmember, the CFO is authorized to transfer funds from EDCO Community Fund (Fund No. 700042) to the General Fund and to appropriate and expend those funds

for the purpose that fund was created which is to enhance community activities (Park and Recreation and Library) in neighborhoods near the EDCO Transfer Station.

9. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year 2016 Budget for Civic San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)

The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, *see* Attachment II, for the entities set forth below:

Horton Plaza Theatres Foundation	B-1, B-2, and B-4
CONNECT2Careers Program	B-I, B-2, B-3 and B-4

2. The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 2016. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

3. Public Art Fund (Fund No. 200002)
 - (a) The CFO is authorized to transfer, appropriate, and expend Arts, Culture, & Community Festivals funds between the Transient Occupancy Tax (TOT) Fund and the Public Art Fund, in accordance with the budget.
 - (b) The CFO is authorized to appropriate and expend unbudgeted revenues or fund balance in the Public Art Fund to support public art and civic enhancement-related programs, projects, administration costs and activities in accordance with San Diego Municipal Code section 26.0701.

4. Environmental Growth Funds (Funds Nos. 200110, 200111, 200109)
 - (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in the San Diego Municipal Code Section 63.30 as amended by Ordinance No. O-19159 dated March 17, 2003, are hereby waived.
 - (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional

monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

5. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which said Fund(s) was created.
- (c) The CFO is authorized to transfer Capital Improvements Program (CIP) appropriations and any remaining fund balances from the MAD Capital Projects Funds to the appropriate MAD Funds, where the reallocation does not change the CIP project budget nor the funding source, and close the MAD Capital Projects Funds.

MAD	CIP Fund No.	MAD Fund No.
Camino Santa Fe	200624	200081
Carmel Valley	200620	200033
El Cajon Boulevard	200050	200095
First SD River Improvement Project	200054	200053
Genesee/No. Torrey Pines Road	200623	200068
North Park	200064	200063
Penasquitos East	200628	200039
Rancho Bernardo	200622	200038
Talmadge	200077	200076

6. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

7. Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

8. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306)

The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306) at the end of the fiscal year based on actual revenues received and/or available fund balance.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the underfunded projects (Attachment III) in priority order, contingent upon eligibility for the funding source and up to the maximum amount listed, or to the appropriate reserve, or to Fund Balance.
3. Once an asset has been put into service (Technically Completed "TECO"), the CFO is authorized to transfer unexpended balances not required to close the project to the underfunded projects (Attachment III) in priority order, contingent upon eligibility for the funding source and up to a maximum amount listed, or to fund balance.
4. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Annual Allocations, earned interest or Unappropriated Fund Balances to CIP projects to support remaining project costs in excess of approved appropriations in order to complete and/or close the project.
5. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation.

In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

6. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
7. Facilities Benefit Assessment Funds and Development Impact Fee Funds (Fund Nos. 400080-400095, 400111-400137, 400097-400110, 400849, 400855-400858).
 - (a) The CFO is authorized to modify individual project appropriations and/or add new projects to the CIP in accordance with City Council-approved Community Public Facilities Financing Plans provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee Funds (DIF) funded appropriations between City Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the Facilities Benefit Assessment Funds (FBA) and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.

8. Mission Bay Improvements Fund (Fund No. 200386) and Regional Park Improvements Fund (Fund No. 200391)

- (a) Capital Improvements in San Diego Regional Parks, as recommended and prioritized by the San Diego Regional Park Improvement Fund Oversight Committee, pursuant to Charter section 55.2, are hereby approved as set forth below.

CIP Project	Amount
Junipero Serra Museum ADA Improvements / S15034	\$500,000
Mohnike Adobe and Barn Restoration / S13008	\$500,000
Resource-Based Open Space Parks / AGE00001 La Jolla Pkwy/Mt Soledad Open Space Eros / B10089	\$500,000
Sunset Cliffs Park Drainage Improvements / L14005	\$1,000,000

- (b) The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the fiscal year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.
9. The CFO is authorized to appropriate and expend the remaining fund balances and/or interest earnings from Park Service District funds up to \$15,000 as listed in Attachment IV – CIP Park Service District Funds. Park Service District funds shall be used solely for the purpose that the funds were intended and for Council-approved projects. The CFO is further directed to close Park Service District Funds where funds have been fully expended.

10. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
11. The CFO is authorized to transfer unexpended capital bond fund appropriations from completed and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy.
3. Water Funds (Fund Nos. 700010, 700011, 700012) and Sewer Funds (Fund Nos. 700000, 700001, 700002, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance

for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

- (b) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Fiscal years 2011 and prior Memorandums of Understanding for Bid to Goal Public Contract Operations Agreements.
- (c) The CFO is authorized to transfer CIP appropriations and associated fund balances from the Water and Sewer operating funds (Fund Nos. 700000, 700001, 700002, 700011, 700012) into Water and Sewer CIP funds (Fund Nos. 700010, 700008, 700009) where the reallocation does not change the CIP project budget nor the funding source.

E. INTERNAL SERVICE FUNDS

- 1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds.
- 2. Fleet Services Operating Fund (Fund No. 720000) and Fleet Services Replacement Funds
The CFO is hereby authorized to redistribute contributions among the Fleet Services Operating and Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Fleet Services Operating Fund (Fund No. 720000), Fleet Services Replacement Funds (Fund No. 720001-720038, 720056), Risk Management Administration Fund (Fund No. 720048), and Engineering and Capital Projects Fund (Fund No 720057)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations in Non General Funds for the purpose of reimbursing the Public Liability Operating Fund (Fund No. 720045) for Non General Fund claims incurred in the course of complying with Council Policy on Claims Against the City (Council Policy 000-09).

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2015, shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.
- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3: The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' forfeited monies within the flexible spending accounts to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus monies between flexible benefit plan funds.

Section 8. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 9. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 10. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 11. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue may be transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$3,275,073,254, a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 12. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2016 Tax Rate Ordinance as approved by Council.

Section 13. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 14. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 15. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

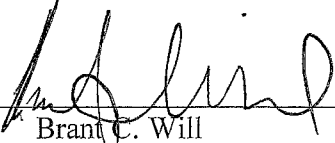
Section 16. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 17. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 18. This ordinance is declared to take effect and be in force immediately upon its passage after two public hearings pursuant to the authority contained in Charter sections 71, 275, and 295.

Section 19. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED: JAN I. GOLDSMITH, City Attorney

By  _____
Brant C. Will
Deputy City Attorney

BCW:jdf
7/7/2015
Or.Dept: FM
Doc. No.: 1058420

Attachment K

Passed by the Council of The City of San Diego on JUL 21 2015, by the following vote:

Council Members	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUL 21 2015

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By [Signature], Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUL 21 2015, said ordinance being of the kind and character authorized for passage on its introduction by Section 16 of the Charter.

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By [Signature], Deputy

Office of the City Clerk, San Diego, California

Ordinance Number O- **20543**

ATTACHMENT I

Fiscal Year 2016 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2016 Appropriation
General Fund			
City Attorney	\$26,490,866	\$20,218,822	\$46,709,688
City Auditor	\$1,993,590	\$1,724,070	\$3,717,660
City Clerk	\$2,379,565	\$3,016,571	\$5,396,136
City Comptroller	\$5,891,033	\$5,220,905	\$11,111,938
City Treasurer	\$6,142,399	\$10,116,833	\$16,259,232
Citywide Program Expenditures	-	\$89,609,808	\$89,609,808
Communications	\$2,004,821	\$1,558,231	\$3,563,052
Council Administration	\$1,097,536	\$961,630	\$2,059,166
Council District 1	\$487,589	\$578,252	\$1,065,841
Council District 1 - CPPS	-	\$78,653	\$78,653
Council District 2	\$526,340	\$570,628	\$1,096,968
Council District 2 - CPPS	-	\$90,149	\$90,149
Council District 3	\$630,577	\$595,858	\$1,226,435
Council District 3 - CPPS	-	\$76,851	\$76,851
Council District 4	\$568,424	\$497,352	\$1,065,776
Council District 4 - CPPS	-	\$63,581	\$63,581
Council District 5	\$658,103	\$407,525	\$1,065,628
Council District 5 - CPPS	-	\$202,276	\$202,276
Council District 6	\$691,792	\$373,969	\$1,065,761
Council District 6 - CPPS	-	\$196,954	\$196,954
Council District 7	\$724,245	\$406,952	\$1,131,197
Council District 7 - CPPS	-	\$90,725	\$90,725
Council District 8	\$660,072	\$457,545	\$1,117,617
Council District 8 - CPPS	-	\$67,391	\$67,391
Council District 9	\$551,074	\$514,700	\$1,065,774
Council District 9 - CPPS	-	\$108,720	\$108,720
Debt Management	\$1,515,483	\$1,243,345	\$2,758,828
Department of Information Technology	-	\$500,000	\$500,000
Development Services	\$4,005,886	\$2,985,173	\$6,991,059
Economic Development	\$3,414,687	\$10,408,994	\$13,823,681
Environmental Services	\$7,864,567	\$28,763,264	\$36,627,831
Ethics Commission	\$507,586	\$540,191	\$1,047,777
Financial Management	\$2,465,347	\$1,929,219	\$4,394,566
Fire-Rescue	\$117,805,837	\$111,452,828	\$229,258,665

Attachment K

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2016 Appropriation
General Fund (continued)			
Human Resources	\$1,739,735	\$1,528,537	\$3,268,272
Infrastructure/Public Works	\$489,194	\$616,702	\$1,105,896
Internal Operations	\$219,230	\$177,131	\$396,361
Library	\$20,052,606	\$29,262,767	\$49,315,373
Neighborhood Services	\$579,751	\$277,273	\$857,024
Office of Homeland Security	\$1,272,959	\$1,060,449	\$2,333,408
Office of the Assistant COO	\$990,295	\$815,184	\$1,805,479
Office of the Chief Financial Officer	\$274,778	\$306,061	\$580,839
Office of the Chief Operating Officer	\$587,444	\$455,719	\$1,043,163
Office of the IBA	\$1,067,537	\$765,639	\$1,833,176
Office of the Mayor	\$2,317,195	\$1,988,454	\$4,305,649
Park & Recreation	\$35,648,705	\$69,951,005	\$105,599,710
Performance & Analytics	\$1,052,583	\$915,511	\$1,968,094
Personnel	\$4,165,473	\$3,268,663	\$7,434,136
Planning	\$4,840,965	\$5,482,153	\$10,323,118
Police	\$213,205,394	\$222,295,745	\$435,501,139
Public Utilities	-	\$2,549,736	\$2,549,736
Public Works - Contracts	\$1,232,680	\$926,142	\$2,158,822
Public Works - General Services	\$7,639,683	\$18,868,100	\$26,507,783
Purchasing & Contracting	\$3,486,722	\$4,125,813	\$7,612,535
Real Estate Assets	\$2,465,906	\$3,715,693	\$6,181,599
Transportation & Storm Water	\$30,004,733	\$100,647,600	\$130,652,333
General Fund Total	\$522,410,987	\$765,628,042	\$1,288,039,029
Capital Project Funds			
TransNet Extension Administration & Debt Fund	-	\$320,070	\$320,070
TransNet Extension Congestion Relief Fund	-	\$3,351,330	\$3,351,330
TransNet Extension Maintenance Fund	-	\$9,506,079	\$9,506,079
Capital Project Funds Total	-	\$13,177,479	\$13,177,479
Enterprise Funds			
Airports Fund	\$1,011,262	\$4,290,645	\$5,301,907
Development Services Fund	\$26,812,536	\$28,496,531	\$55,309,067
Golf Course Fund	\$4,330,633	\$12,471,806	\$16,802,439
Recycling Fund	\$5,714,421	\$17,160,357	\$22,874,778
Refuse Disposal Fund	\$8,291,901	\$23,955,411	\$32,247,312
Sewer Funds	\$52,340,783	\$315,608,456	\$367,949,239
Water Utility Operating Fund	\$44,780,613	\$461,705,197	\$506,485,810
Enterprise Funds Total	\$143,282,149	\$863,688,403	\$1,006,970,552

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2016 Appropriation
Internal Service Funds			
Central Stores Fund	\$825,279	\$12,481,877	\$13,307,156
Energy Conservation Program Fund	\$899,856	\$1,723,127	\$2,622,983
Engineering & Capital Projects Fund	\$40,472,754	\$35,262,132	\$75,734,886
Fleet Services Operating Fund	\$11,595,663	\$40,312,583	\$51,908,246
Fleet Services Replacement Fund	-	\$31,059,920	\$31,059,920
Publishing Services Fund	\$480,488	\$3,186,008	\$3,666,496
Risk Management Administration Fund	\$4,933,396	\$5,625,482	\$10,558,878
Internal Service Funds Total	\$59,207,436	\$129,651,129	\$188,858,565
Special Revenue Funds			
Automated Refuse Container Fund	-	\$800,000	\$800,000
Concourse and Parking Garages Operating Fund	\$118,809	\$4,320,208	\$4,439,017
Convention Center Expansion Funds	-	\$13,803,450	\$13,803,450
Environmental Growth 1/3 Fund	-	\$3,942,458	\$3,942,458
Environmental Growth 2/3 Fund	-	\$10,456,488	\$10,456,488
Facilities Financing Fund	\$1,150,645	\$1,034,595	\$2,185,240
Fire and Lifeguard Facilities Fund	-	\$1,426,582	\$1,426,582
Fire/Emergency Medical Services Transport Program Fund	\$2,876,534	\$8,944,529	\$11,821,063
Gas Tax Fund	-	\$27,466,639	\$27,466,639
GIS Fund	\$110,697	\$1,951,877	\$2,062,574
Information Technology Fund	\$3,912,816	\$9,451,081	\$13,363,897
Junior Lifeguard Program Fund	\$71,760	\$523,831	\$595,591
Local Enforcement Agency Fund	\$336,445	\$429,868	\$766,313
Los Penasquitos Canyon Preserve Fund	\$112,236	\$114,610	\$226,846
Maintenance Assessment District (MAD) Funds	\$1,544,072	\$34,437,632	\$35,981,704
Mission Bay/Balboa Park Improvement Fund	-	\$2,128,526	\$2,128,526
New Convention Facility Fund	-	\$3,405,000	\$3,405,000
OneSD Support Fund	\$1,637,558	\$23,803,516	\$25,441,074
Parking Meter Operations Fund	\$764,626	\$9,433,226	\$10,197,852
PETCO Park Fund	\$114,998	\$16,238,471	\$16,353,469
Police Decentralization Fund	-	\$2,003,262	\$2,003,262
Prop 42 Replacement - Transportation Relief Fund	-	\$6,233,477	\$6,233,477
Public Art Fund	-	\$154,643	\$154,643
Public Safety Services & Debt Service Fund	-	\$9,159,111	\$9,159,111
QUALCOMM Stadium Operations Fund	\$2,154,303	\$17,193,615	\$19,347,918
Seized Assets - California Fund	-	\$11,919	\$11,919
Seized Assets - Federal DOJ Fund	-	\$1,678,565	\$1,678,565
Seized Assets - Federal Treasury Fund	-	\$119,187	\$119,187

Attachment K

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non-Personnel	FY 2016 Appropriation
Special Revenue Funds (continued)			
State COPS	-	\$2,125,446	\$2,125,446
Storm Drain Fund	-	\$5,700,000	\$5,700,000
Transient Occupancy Tax Fund	\$963,601	\$96,625,352	\$97,588,953
Trolley Extension Reserve Fund	-	\$1,089,225	\$1,089,225
Underground Surcharge Fund	\$576,710	\$57,811,831	\$58,388,541
Wireless Communications Technology Fund	\$2,963,216	\$5,186,248	\$8,149,464
Zoological Exhibits Maintenance Fund	-	\$11,777,761	\$11,777,761
Special Revenue Funds Total	\$19,409,026	\$390,982,229	\$410,391,255
TOTAL OPERATING APPROPRIATIONS	\$744,309,598	\$2,163,127,282	\$2,907,436,880

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS			FY 2016 Appropriation
Environmental Services			
S15000	CNG Fueling Station for Refuse & Recycling		\$900,000
	Environmental Services Total		\$900,000
Fire-Rescue			
S13011	Fire Station No. 15 - Ocean Beach Expansion		\$100,000
S13021	Fire Station No. 50 - North University City		\$5,000,000
S15012	Fire-Rescue Air Operations Facility		\$1,023,081
S15042	Fire Station No. 02 – Bayside		\$20,000,000
S16015	College Area Fire Station		\$270,000
	Fire-Rescue Total		\$26,393,081
Library			
S00795	Kensington/Normal Heights Library		\$75,000
S00800	San Carlos Branch Library		\$140,000
S00802	San Ysidro Branch Library		\$3,876,000
S13022	Mission Hills-Hillcrest Library		\$70,000
S15011	Tierrasanta Library Expansion		\$170,000
	Library Total		\$4,331,000
Park & Recreation			
AEA00002	Balboa Park Golf Course		\$175,000
AGE00001	Resource-Based Open Space Parks		\$1,353,152
AGF00004	Mission Bay Improvements		\$6,296,250
L12001	Talmadge Historic Gates		\$15,000
L14005	Sunset Cliffs Park Drainage Improvements		\$1,000,000
S00667	Mira Mesa CP - Exp & Aquatic Complex		\$7,590,638

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY 2016 Appropriation
Park & Recreation (continued)		
S00752	Beyer Park Development	\$200,000
S00760	West Maple Canyon MP	\$292,630
S00826	El Cajon Blvd Streetscape Improvements	\$50,000
S01083	Fairbrook Neighborhood Park Development	\$41,004
S10037	Camino Santa Fe Median Improvements	\$30,000
S10040	North Park/Main St Sidewalk Improvements	\$10,000
S10054	Switzer Canyon Bridge Enhancement Prog	\$5,000
S11051	Silver Wing NP Sports Field/Lighting	\$27,843
S11103	Valencia Park Acquisition & Development	\$8,449
S12004	Canyonside Community Park Improvements	\$1,008
S13004	Larsen Field ADA Improvements Phase II	\$2,543
S13008	Mohnike Adobe and Barn Restoration	\$1,950,000
S13014	Los Penasquitos Canyon Preserve South Tr	\$981,098
S15004	Rancho Mission Neighborhood Park Play Area Upgrade	\$983
S15008	Linda Vista Skate Park	\$1,999
S15034	Junipero Serra Museum ADA Improvements	\$500,000
S15035	EB Scripps Pk Comfort Station Replacement	\$35,379
S15037	Doyle Park Community Park ADA Upgrades	\$20,402
S15038	Skyline Hills Community Park ADA Improve	\$257,624
S15040	Golf Course Drive Improvements	\$9,023
S16012	East Village Green Phase 1	\$14,300,000
S16013	Children's Park Improvements	\$600,000
S16014	East Village Green General Development Plan	\$100,000
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	\$150,000
S16017	Encanto Comm Pk Security Lighting Upgrades	\$151,678
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	\$150,000
S16019	Lomita Neighborhood Park Playground ADA Upgrades	\$450,000
S16020	Memorial Comm Pk Playground ADA Upgrades	\$450,000
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	\$150,000
Park & Recreation Total		\$37,356,703
Police		
S13100	CAD System Replacement Project	\$5,145,132
Police Total		\$5,145,132

Attachment K

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY 2016 Appropriation
Public Utilities		
ABI00001	Water Treatment Plants	\$615,940
ABJ00001	Water Pump Station Restoration	\$3,125,040
ABK00001	Dams and Reservoirs	\$5,500,000
ABL00001	Standpipe and Reservoir Rehabilitations	\$2,088,248
ABO00001	Metro Treatment Plants	\$4,000,000
ABP00001	Pump Station Restorations	\$1,900,000
AJA00001	Sewer Main Replacements	\$42,000,000
AJA00002	Pipeline Rehabilitation	\$47,745,627
AJA00003	Unscheduled Projects	\$2,600,000
AKA00002	Pressure Reduction Facility Upgrades	\$250,000
AKA00003	Large Diameter Water Transmission PPL	\$10,404,555
AKB00003	Water Main Replacements	\$45,966,097
AKB00007	Instrumentation and Control	\$500,000
ALA00001	PURE Water Program	\$18,693,478
S00044	Lower Otay Reservoir Emer Outlet Improve	\$300,000
S00050	Water Department Security Upgrades	\$500,000
S00309	NCWRP Sludge Pump Station Upgrade	\$250,000
S00312	PS2 Power Reliability & Surge Protection	\$9,140,000
S00315	Point Loma Grit Processing Improvements	\$1,000,000
S00323	MBC Odor Control Facility Upgrades	\$415,612
S11021	University Ave Pipeline Replacement	\$9,858,396
S11022	Upas St Pipeline Replacement	\$3,000,000
S11024	Miramar Clearwell Improvements	\$2,192,000
S12008	Catalina 12inch Cast Iron Mains	\$867,184
S12009	La Jolla Scenic Drive 16inch Main	\$3,927,505
S12012	Cielo & Woodman Pump Station	\$932,000
S12013	Alvarado 2nd PL Exten & Morena Blvd CI	\$203,986
S12014	Recycled Water Tank Modifications	\$408,016
S12015	Pacific Beach Pipeline South (W)	\$4,093,000
S12016	Otay 1st/2nd PPL West of Highland Avenue	\$1,250,000
S12040	Tierrasanta (Via Dominique) Pump Station	\$7,050,000
S13015	Water & Sewer Group Job 816 (W)	\$3,608,375
S14000	EAM ERP Implementation	\$7,077,531
S15019	Alvarado Trunk Sewer Phase IV	\$330,000
S15020	Tecolote Canyon Trunk Sewer Improvement	\$30,000
S15027	La Jolla View Reservoir	\$150,000
Public Utilities Total		\$241,972,590

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY 2016 Appropriation
Public Works - General Services		
ABE00001	Americans with Disabilities Improvements	\$1,461,900
ABT00001	City Facilities Improvements	\$5,264,086
Public Works - General Services Total		\$6,725,986
Transportation & Storm Water		
ACA00001	Drainage Projects	\$1,675,000
ACC00001	Watershed CIP	\$4,380,361
AID00001	Utilities Undergrounding Program	\$5,000,000
AID00006	Concrete Streets	\$5,000,000
AID00007	Bus Stop Improvements	\$60,000
AIE00001	Bridge Rehabilitation	\$1,500,000
AIH00001	Installation of City Owned Street Lights	\$1,000,000
AIH00002	Street Light Circuit Upgrades	\$2,700,000
AIK00003	Sidewalk Repair and Reconstruction	\$3,600,000
AIL00001	Traffic Calming	\$100,000
AIL00002	Install T/S Interconnect Systems	\$1,349,521
AIL00004	Traffic Signals - Citywide	\$220,000
AIL00005	Traffic Signals Modification	\$101,000
S00851	SR 163/Friars Road	\$12,450,000
S00944	Bayshore Bikeway	\$30,000
S11048	Pacific Beach Curb Ramp Barrier Removal	\$196,000
S11060	Otay Mesa Truck Route Phase 4	\$4,450,000
S16022	Market St-Euclid to Pitta-Improvements	\$1,000,000
Transportation & Storm Water Total		\$44,811,882
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		\$367,636,374
TOTAL COMBINED APPROPRIATIONS		\$3,275,073,254

Attachment K

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2016 Appropriation
200023	Maintenance Assessment District (MAD) Management Fund	\$1,544,072	\$2,571,810	\$4,115,882
200025	Street Light District #1 MAD Fund	-	\$618,661	\$618,661
200028	Scripps/Miramar Ranch MAD Fund	-	\$2,258,910	\$2,258,910
200030	Tierrasanta MAD Fund	-	\$1,806,331	\$1,806,331
200031	Campus Point MAD Fund	-	\$66,671	\$66,671
200032	Mission Boulevard MAD Fund	-	\$155,425	\$155,425
200033	Carmel Valley MAD Fund	-	\$3,088,915	\$3,088,915
200035	Sabre Springs MAD Fund	-	\$353,062	\$353,062
200037	Mira Mesa MAD Fund	-	\$1,430,225	\$1,430,225
200038	Rancho Bernardo MAD Fund	-	\$958,607	\$958,607
200039	Penasquitos East MAD Fund	-	\$612,825	\$612,825
200040	Coronado View MAD Fund	-	\$42,550	\$42,550
200042	Park Village MAD Fund	-	\$576,103	\$576,103
200044	Eastgate Technology Park MAD Fund	-	\$273,448	\$273,448
200045	Calle Cristobal MAD Fund	-	\$353,444	\$353,444
200046	Gateway Center East MAD Fund	-	\$313,975	\$313,975
200047	Miramar Ranch North MAD Fund	-	\$1,674,153	\$1,674,153
200048	Carmel Mountain Ranch MAD Fund	-	\$619,407	\$619,407
200052	La Jolla Village Drive MAD Fund	-	\$99,031	\$99,031
200053	First SD River Imp. Project MAD Fund	-	\$414,908	\$414,908
200055	Newport Avenue MAD Fund	-	\$76,234	\$76,234
200056	Linda Vista Community MAD Fund	-	\$282,583	\$282,583
200057	Washington Street MAD Fund	-	\$139,201	\$139,201
200058	Otay International Center MAD Fund	-	\$636,891	\$636,891
200059	Del Mar Terrace MAD Fund	-	\$155,651	\$155,651
200061	Adams Avenue MAD Fund	-	\$63,194	\$63,194
200062	Carmel Valley NBHD #10 MAD Fund	-	\$421,245	\$421,245
200063	North Park MAD Fund	-	\$710,248	\$710,248
200065	Kings Row MAD Fund	-	\$17,605	\$17,605
200066	Webster-Federal Boulevard MAD Fund	-	\$45,650	\$45,650
200067	Stonecrest Village MAD Fund	-	\$939,664	\$939,664
200068	Genesee/North Torrey Pines Road MAD Fund	-	\$394,246	\$394,246
200070	Torrey Hills MAD Fund	-	\$1,655,368	\$1,655,368
200071	Coral Gate MAD Fund	-	\$218,716	\$218,716

Attachment K

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2016 Appropriation
200074	Torrey Highlands MAD Fund	-	\$802,338	\$802,338
200076	Talmadge MAD Fund	-	\$252,610	\$252,610
200078	Central Commercial MAD Fund	-	\$454,885	\$454,885
200079	Little Italy MAD Fund	-	\$1,249,559	\$1,249,559
200080	Liberty Station/NTC MAD Fund	-	\$235,983	\$235,983
200081	Camino Santa Fe MAD Fund	-	\$238,451	\$238,451
200083	Black Mountain Ranch South MAD Fund	-	\$987,729	\$987,729
200084	College Heights Enhanced MAD Fund	-	\$575,643	\$575,643
200086	C&ED MAD Management Fund	-	\$225,000	\$225,000
200087	City Heights MAD Fund	-	\$434,685	\$434,685
200089	Black Mountain Ranch North MAD Fund	-	\$657,016	\$657,016
200091	Bay Terraces - Parkside MAD Fund	-	\$50,710	\$50,710
200092	Bay Terraces - Honey Drive MAD Fund	-	\$34,464	\$34,464
200093	University Heights MAD Fund	-	\$117,444	\$117,444
200094	Hillcrest MAD Fund	-	\$38,812	\$38,812
200095	El Cajon Boulevard MAD Fund	-	\$556,072	\$556,072
200096	Ocean View Hills MAD Fund	-	\$926,100	\$926,100
200097	Robinhood Ridge MAD Fund	-	\$151,744	\$151,744
200098	Remington Hills MAD Fund	-	\$59,057	\$59,057
200099	Pacific Highlands Ranch MAD Fund	-	\$578,058	\$578,058
200101	Rancho Encantada MAD Fund	-	\$208,051	\$208,051
200103	Bird Rock MAD Fund	-	\$307,389	\$307,389
200105	Hillcrest Commercial Core MAD Fund	-	\$138,182	\$138,182
200106	Greater Golden Hill MAD Fund	-	\$0	\$0
200614	Mission Hills Special Lighting MAD Fund	-	\$124,588	\$124,588
200707	Barrio Logan Community Benefit MAD Fund	-	\$636,431	\$636,431
200714	Civita MAD Fund	-	\$216,592	\$216,592
200717	Kensington Heights MAD	-	\$46,933	\$46,933
200718	Kensington Manor MAD	-	\$33,051	\$33,051
200719	Kensington Park North MAD	-	\$22,604	\$22,604
200720	Talmadge Park North MAD	-	\$12,397	\$12,397
200721	Talmadge Park South MAD	-	\$20,097	\$20,097
MAINTENANCE ASSESSMENT DISTRICT TOTAL		\$1,544,072	\$34,437,632	\$35,981,704

Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.
 - c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to

the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

FY 2016 Underfunded CIP Projects (Waterfall List)

	Project	Amount
1	Midway Street Bluff Repair / S12005	\$ 92,000
2	Tierasanta Library Expansion / S15001	295,000
3	Valencia Park Acquisition & Development / S11103	344,000
4	Pacific Breezes (Ocean View Hills) CP / S00649	350,000
5	California Tower Seismic Retrofit / L12003	500,000
6	Keiller Neighborhood Park ADA Improvements / S15030	654,000
7	Mission Bay Athletic Area Comfort Station Mod / S10021	820,000
8	Scripps Miramar Ranch Library / S00811	1,090,400
9	Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,116,010
10	El Cajon Blvd Streetscape Improvements / S00826	1,269,800
11	Sixth Avenue Playground Improvements / S00616	1,880,000
12	Kensington/Normal Heights Library / S00795	2,246,530
13	El Camino Real to ViaDeLaValle (1/2) / S00856	3,200,000
14	Rancho Bernardo Library / S00812	3,467,682
15	Police Range Refurbishment / S10118	6,999,593
16	Ocean Beach Lifeguard Station / S10121	600,000
17	Fire Station No. 54 - Paradise Hills / S00785	800,000
18	Americans with Disabilities Improvements / ABE00001	5,000,000
19	Resurfacing of City Streets / AID00005	5,000,000
20	New Walkways / AIK00001	3,000,000
21	Concrete Streets / AID00006	2,000,000

CIP Park Service District Funds

Fund #	Fund Name
400022	CARMEL MT EAST-MAJOR DISTRICT
400027	MIRA MESA WEST-MAJOR DISTRICT
400028	MIRA MESA EAST-MAJOR DISTRICT
400031	TIERRASANTA(ELLIOTT WEST)MAJ D
400032	SAN CARLOS - MAJOR DISTRICT
400034	ALLIED GARDENS-MAJOR DISTRICT
400036	LINDA VISTA-MAJOR DISTRICT
400038	CLAIREMONT -MAJOR DISTRICT
400039	KEARNY MESA - MAJOR DISTRICT
400041	NORTH CLAIREMONT - MAJOR DIST
400042	CADMAN - MAJOR DISTRICT
400044	UNIV CITY CENTRAL-MAJOR DIST
400048	MISSION BAY - MAJOR DISTRICT
400049	SANTA CLARA - MAJOR DISTRICT
400050	OCEAN BEACH - MAJOR DISTRICT
400051	POINT LOMA - MAJOR DISTRICT
400052	LOMA PORTAL - MAJOR DISTRICT
400053	PRESIDIO - MAJOR DISTRICT
400056	NORMAL HGTS/KENSINGTON MAJ DIS
400058	CHOLLAS - MAJOR DISTRICT
400060	GOLDEN HILL - MAJOR DISTRICT
400061	MEMORIAL(SOUTHEAST SD)MAJ DIST
400062	SOUTHCREST - MAJOR DISTRICT
400064	ENCANTO - MAJOR DISTRICT
400065	VALENCIA PARK - MAJOR DISTRICT
400066	SKYLINE HILLS - MAJOR DISTRICT
400067	BAY TERRACES - MAJOR DISTRICT
400068	PARADISE HILLS-MAJOR DISTRICT
400070	SOUTH BAY - MAJOR DISTRICT
400071	SAN YSIDRO - MAJOR DISTRICT
400075	PK/REC BLDG PERMIT FEE DIST C



Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET

Kevin L. Faulconer
Mayor

Sherri Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

FY: 2016

VOLUME 2 Department Detail



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2014

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

**Excellence
Fiscal Year 2014-2015**

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budgeting Excellence Award.

February 8, 2015



Pamela Arends-King

**Pamela Arends-King
CSMFO President**

Michael Gomez

**Michael Gomez, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2016 Adopted Budget**. The Adopted Budget continues to put neighborhoods first by prioritizing investment in important neighborhood services and infrastructure while maintaining a strong commitment to responsible financial management.

The Adopted Budget works to build "One San Diego" where residents in every community have the opportunity to succeed. There is a renewed emphasis in infrastructure repair, rebuilding the San Diego Police Department, enhancing Parks and Recreation center hours, increasing afterschool programs and broadband access in City libraries, providing additional support and housing opportunities for the homeless, expanding of youth summer employment opportunities and continuing my administration's commitment to transparency and open data initiatives. This Adopted Budget supports the goals of the City of San Diego Strategic Plan: Provide high quality public service, work in partnership with all of our communities to achieve safe and livable neighborhoods, and create and sustain a resilient and economically prosperous city.

Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. I have committed to repairing 1,000 miles of streets over the next five years, a plan that doubles street repair work throughout San Diego and equals roughly one-third of the City's entire street network. Funding comes from a multitude of sources, including bond proceeds, Proposition 42 replacement funds, and TransNet funds. Key infrastructure investments funded by the General Fund include park improvements, streetlights, fire stations, storm drain maintenance and facilities maintenance.

The Adopted Budget also includes the City's planned capital bond program to assist in the long-term financing of vital infrastructure projects. \$120 million deferred capital bonds were delayed one year due to litigation but were recently issued after the City prevailed in court. The bonds include funding for street paving, sidewalks, fire stations and libraries throughout San Diego.

Safe and Livable Neighborhoods

Every San Diegan deserves to feel safe in his or her neighborhood. The Adopted Budget prioritizes services that reduce and prevent crime through timely and effective response in all communities.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department has been a large focus over the past year. On March 23, 2015, the City Council



Mayor's Budget Message

approved a tentative agreement reached between my administration and the San Diego Police Officers Association. The agreement establishes a pay increase of approximately 6.6 percent over five years and complies with Comprehensive Pension Reform's (Proposition B, approved June 2012) freeze on pensionable pay. The Adopted Budget provides funding to implement the first year of this agreement as well as increases for additional police civilian positions, additional police academy attendees, body cameras, and an upgrade to the police computer-aided dispatch system.

Safe communities require well staffed and equipped fire crews and emergency first responders. The Adopted Budget includes increased funding for two additional fire academies to help alleviate expected retirements in Fiscal Year 2016. It incorporates staffing and operational needs for the temporary fire station in Skyline and the permanent station at Eastside Mission Valley. It also allocates funding for two Fast Response Programs as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are significant attractions to residents and visitors each year, with unique public safety challenges. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Adopted Budget provides for an advanced lifeguard academy, additional lifeguard positions and a lifeguard vessel replacement funding mechanism.

An Economically Prosperous City with Opportunity in Every Community

No matter where you live in our great city, everyone deserves equal access to opportunities. The Adopted Budget emphasizes programs that create dynamic, connected and sustainable neighborhoods. Quality neighborhood services are integral to building stronger, more resilient communities.

The Adopted Budget significantly increases hours for the 36 recreation centers throughout San Diego and provides additional funding to expand the successful "Do Your Homework @ the Library" program into the summer months to better serve San Diego students and families. This budget also adds hours at 23 library branches and the Central Library, increases bandwidth speeds at all branch libraries and adds staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year. Funds for much-needed park facility repairs to aging playgrounds and recreation centers are included. Funding has also been allocated to the San Diego Workforce Partnership's "Connect2Careers" program to increase employment opportunities for San Diego youth to build a strong, 21st Century workforce that diversifies and grows the local economy.

The Adopted Budget funds community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and help neighborhoods flourish with better transportation options and improved access to services and commerce.

Mayor's Budget Message

The Adopted Budget also reflects a commitment to helping homeless veterans and individuals with a renewed focus on permanent solutions to ending homelessness. In total, approximately \$2 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Excellent Customer Service and Open Government

Increasing government transparency using technology continues to be a priority in the Fiscal Year 2016 Adopted Budget. Increased funding has been included to add positions to implement the City's new open data policy, which will result in more helpful information on the City website.

To better serve taxpayers and provide a high quality of customer service, the Adopted Budget includes funding for a resident satisfaction survey that will be used to help make City operations more efficient and effective. Collecting meaningful feedback promotes a customer-focused culture that values accessible, consistent and predictable delivery of services.

Strong Financial Management and Commitment to Operational Efficiencies

The City's fiscal health is the result of strong financial management policies, well established long-term financial planning, and a comprehensive plan to address both pension and retiree health care costs. Fitch Ratings has cited the City's solid financial operations resulting from ongoing commitment to conservative fiscal management policies, general fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform as some of the key drivers to the City's favorable credit ratings. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five-year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key drivers to our favorable rating. This commitment to fiscal stability and good financial management continues to support a healthy financial future. The Fiscal Year 2016 Adopted Budget protects General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements effective Fiscal Year 2014 entered into with six recognized employee organizations, the Fiscal Year 2016 Adopted Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty to the cost of labor, which is important for future budgets and resource allocation. The Adopted Budget also includes efficiency savings and cost reductions accrued from previous managed competitions for City functions.

In August 2014 the City launched San Diego Works, a new efficiency program to complement competitive bidding for City services. Working with labor organizations, this program challenges City employees to develop proposals that enhance service levels while also delivering budgetary savings. Successful proposals, and the corresponding budget reductions, were incorporated into the Fiscal Year 2016 Adopted Budget. In addition, I have asked all City

Mayor's Budget Message

departments to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

Conclusion

The Fiscal Year 2016 Adopted Budget continues to create opportunities for San Diegans in every neighborhood. It prioritizes services and programs that will continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our city government is open, effective and efficient. The Adopted Budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and customer service initiatives, and maintains sound financial practices that have resulted in improved credit ratings.

I want to acknowledge the City Council for its collaboration during the budget adoption process. I thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



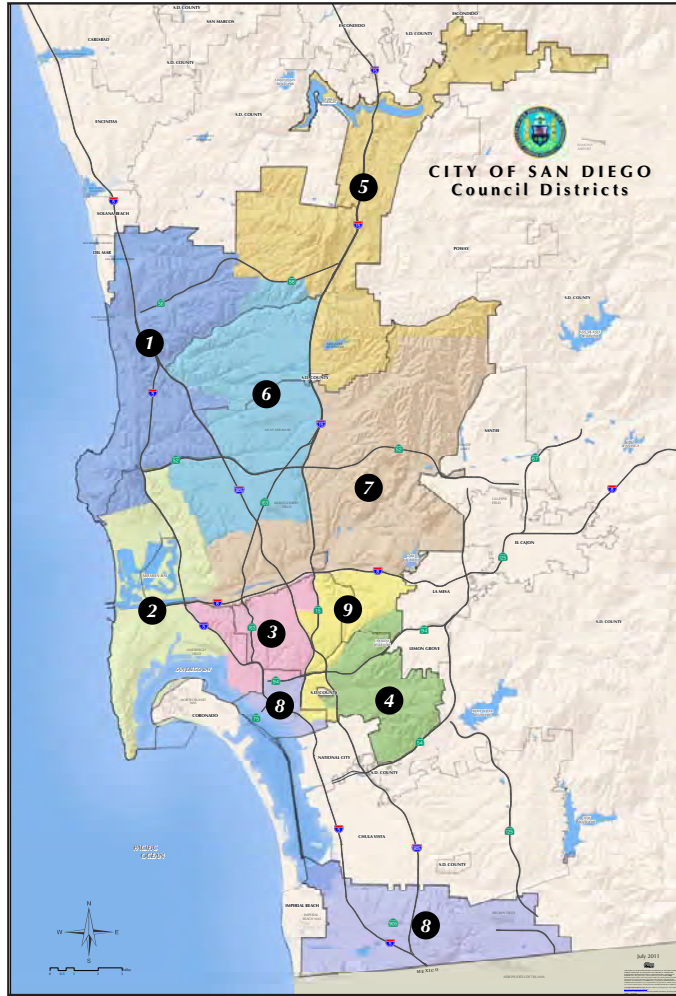
Sherri Lightner
Council President
District 1



Lorie Zapf
Councilmember
District 2



Todd Gloria
Councilmember
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer



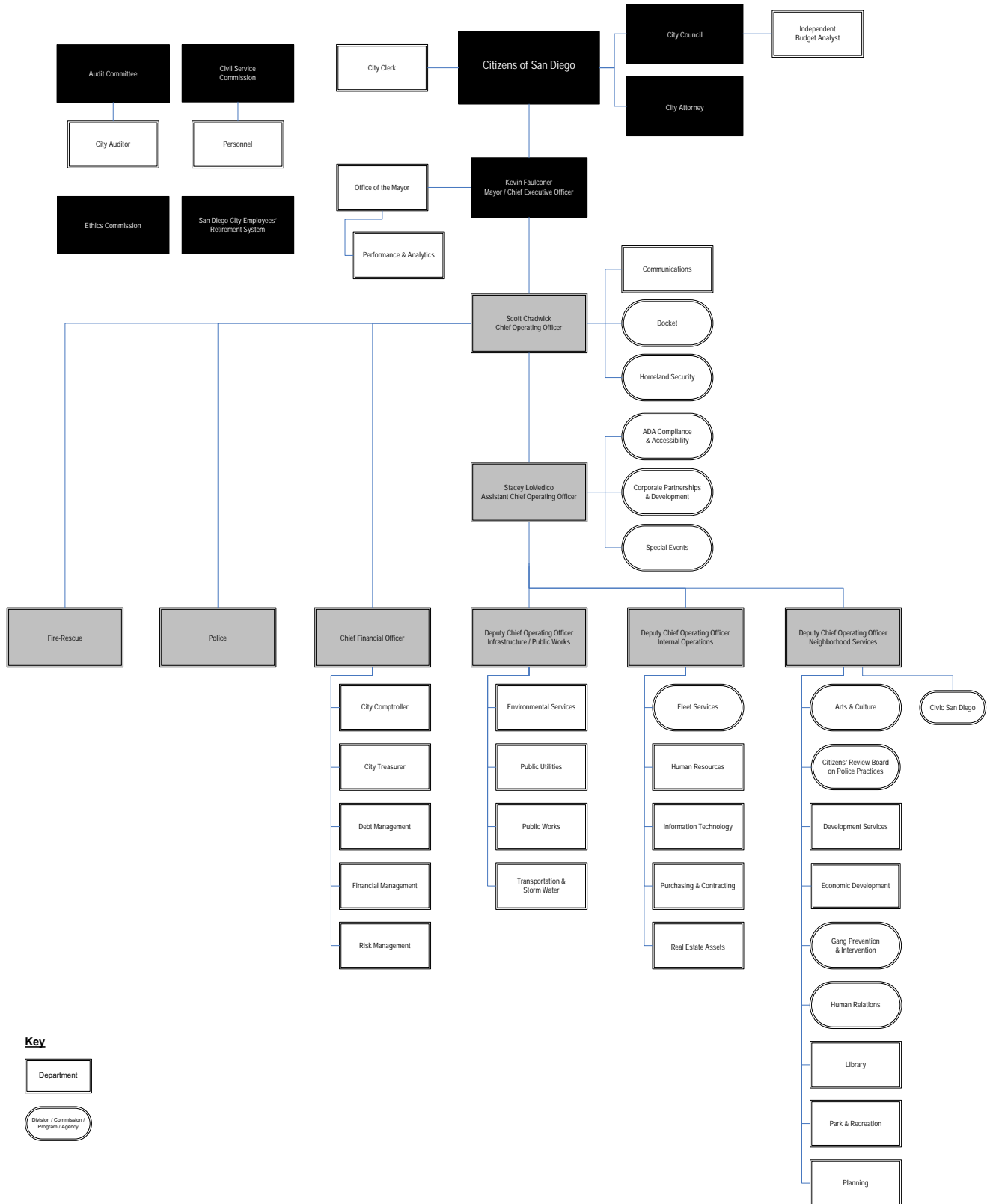
Jan Goldsmith
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Key



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City

Guide to the Budget

Volume II

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Service Efforts and Accomplishments
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes the department's purpose, mission statement, history, and services provided. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments. Actual figures for Fiscal Year 2014, target and actual figures for Fiscal Year 2015, as well as target figures for Fiscal Year 2016 have been included for each performance indicator.

Service Efforts and Accomplishments

This section describes major efforts and achievements of a department. This areas is used to describe milestones met, services provided, accomplishments, challenges faces, as well as awards and special recognition a department has recieved.

Guide to the Budget

Volume II

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	103.26	105.76	115.00	9.24
Personnel Expenditures	\$ 11,974,973	\$ 13,310,719	\$ 13,674,195	\$ 363,476
Non-Personnel Expenditures	28,404,433	28,723,500	35,842,814	7,119,314
Total Department Expenditures	\$ 40,379,406	\$ 42,034,219	\$ 49,517,009	\$ 7,482,790
Total Department Revenue	\$ 39,507,917	\$ 37,829,157	\$ 47,615,093	\$ 9,785,936

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Enterprise IT Sourcing Operations	\$ 1,995,495	\$ 2,181,400	\$ 3,073,388	\$ 891,988
Financial & Support Services	2,452,058	2,552,157	3,597,852	1,045,695
Information Technology	4,899,459	5,755,011	6,532,989	777,978
Project Management Office	-	-	159,668	159,668
Total	\$ 9,347,012	\$ 10,488,568	\$ 13,363,897	\$ 2,875,329

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Enterprise IT Sourcing Operations	6.00	9.00	10.00	1.00
Financial & Support Services	10.00	10.00	7.00	(3.00)
Information Technology	23.00	23.00	26.00	3.00
Project Management Office	0.00	0.00	1.00	1.00
Total	39.00	42.00	44.00	2.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the FY2015 Budget column by revenue and expenditure category may not match the Fiscal Year 2015 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Volume II

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 5,815,951	\$ -
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	316,417	-

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ 50,890	\$ 118,102	\$ 110,697	\$ (7,405)
Fringe Benefits	48,084	95,249	70,087	(25,162)
PERSONNEL SUBTOTAL	98,974	213,351	180,784	(32,567)
NON-PERSONNEL				
Contracts	\$ 494,477	\$ 687,717	\$ 630,300	\$ (57,417)
Information Technology	713,365	1,004,431	1,251,490	247,059
NON-PERSONNEL SUBTOTAL	1,207,842	1,692,148	1,881,790	189,642
Total	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574	\$ 157,075

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Charges for Services	\$ -	\$ -	\$ 1,548,341	\$ 1,548,341
Rev from Money and Prop	198	-	-	-
Rev from Other Agencies	84,660	195,303	195,303	-
Transfers In	1,271,792	1,605,758	-	(1,605,758)
Total	\$ 1,356,650	\$ 1,801,061	\$ 1,743,644	\$ (57,417)

Guide to the Budget

Volume II

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	3.00	3.00	3.00	\$59,467 - \$71,864	\$ 215,592
20001246	Business Systems Analyst 3	2.00	1.00	1.00	65,416 - 79,061	79,061
90000541	Clerical Assistant 2 - Hourly	0.50	0.00	0.00	29,931 - 36,067	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20001261	Information Systems Administrator	3.00	4.00	4.00	73,466 - 88,982	324,896
20001234	Program Coordinator	0.00	0.00	7.00	23,005 - 137,904	740,454
20001222	Program Manager	8.00	8.00	7.00	46,966 - 172,744	847,468
	Budgeted Vacancy Savings					(695,334)
	Sick Leave - Hourly					421
FTE, Salaries, and Wages Subtotal		17.50	17.00	23.00		\$ 1,637,558
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 24,230	\$ 30,174	\$ 21,051	\$ (9,123)	
	Flexible Benefits	176,598	190,786	258,447	67,661	
	Long-Term Disability	13,299	6,105	7,367	1,262	
	Medicare	24,052	25,737	32,754	7,017	
	Other Post-Employment Benefits	103,103	103,122	129,492	26,370	
	Retiree Medical Trust	1,816	1,580	3,893	2,313	
	Retirement 401 Plan	6,240	6,321	5,076	(1,245)	
	Retirement ADC	543,944	584,854	391,691	(193,163)	
	Risk Management Administration	15,341	16,099	23,100	7,001	
	Supplemental Pension Savings Plan	60,242	58,791	135,719	76,928	
	Unemployment Insurance	4,553	3,497	4,224	727	
	Workers' Compensation	32,531	3,221	28,081	24,860	
Fringe Benefits Subtotal		\$ 1,005,948	\$ 1,030,287	\$ 1,040,895	\$ 10,608	
Total Personnel Expenditures					\$ 2,678,453	

Guide to the Budget

Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 518,935	\$ 569,727	\$ 491,350
TOTAL BALANCE AND RESERVES	\$ 518,935	\$ 569,727	\$ 491,350
REVENUE			
Charges for Current Services	\$ -	\$ -	\$ 1,548,341
Revenue from Other Agencies	84,660	195,303	195,303
Revenue from Use of Money and Property	198	-	-
Transfers In	1,271,792	1,605,758	-
TOTAL REVENUE	\$ 1,356,650	\$ 1,801,061	\$ 1,743,644
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,875,584	\$ 2,370,788	\$ 2,234,994
OPERATING EXPENSE			
Personnel Expenses	\$ 50,890	\$ 118,102	\$ 110,697
Fringe Benefits	48,084	95,249	70,087
Contracts	494,477	687,717	630,300
Information Technology	713,365	1,004,431	1,251,490
TOTAL OPERATING EXPENSE	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574
TOTAL EXPENSE	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574
BALANCE	\$ 568,768	\$ 465,289	\$ 172,420
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,875,584	\$ 2,370,788	\$ 2,234,994

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Volume II - Department Detail

Table of Contents

Airports	1
Capital Outlay Fund	13
City Attorney	19
City Auditor	31
City Clerk	41
City Comptroller	51
City Council	61
Revenues by Category	92
City Treasurer	93
Citywide Program Expenditures	109
Commission for Arts & Culture	117
Communications	127
Convention Center	137
Debt Management	145
Department of Information Technology	155
Development Services	179
Economic Development	203
Environmental Services	215
Ethics Commission	251
Financial Management	261
Fire-Rescue	271
Gas Tax Fund	295
Human Resources	305
Infrastructure/Public Works	317
Internal Operations	325
Library	339
Mission Bay/Balboa Park Improvement Fund	353
Mission Bay Improvements Fund	359
Neighborhood Services	365
Office of Homeland Security	375
Office of the Assistant COO	385
Office of the Chief Financial Officer	395
Office of the Chief Operating Officer	401
Office of the IBA	409
Office of the Mayor	415

Volume II - Department Detail

Table of Contents

Park & Recreation	423
Performance & Analytics	453
Personnel	465
PETCO Park	475
Planning	485
Police	503
Public Safety Services & Debt Service Fund	525
Public Utilities	531
Public Works	575
Purchasing & Contracting	613
QUALCOMM Stadium	627
Real Estate Assets	637
Regional Park Improvements Fund	651
Risk Management	657
Special Events	669
Special Promotional Programs	679
Storm Drain Fund	693
TransNet	699
Transportation & Storm Water	707
Trolley Extension Reserve Fund	731
Zoological Exhibits Maintenance Fund	737

Airports



Page Intentionally Left Blank



Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field (MYF) and Brown Field (SDM), within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations. They accommodate a variety of general aviation aircraft and provide the longest public use runway in the region. Aviation lessees at the Airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue Department helicopter operations, the San Diego Police Department Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business park, restaurants, Fire Station 43, City Field Engineering, United States Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

To operate, maintain, and develop Montgomery and Brown Field airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

Airports

minimum level of safety is an eligibility requirement for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require airport operators to spend revenues on the maintenance and upkeep of their airports. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the region's aviation needs and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically-viable enterprise
- Provide for the needs of general aviation
- Provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, California Department of Transportation (Caltrans) Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so that they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to resident complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Key Performance Indicators

Performance Indicator	Target FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0
3. Average number of working days to respond to a noise complaint	1	1	1	1
4. Percent of total revenue derived from aviation-related activities	33%	41%	41%	41%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2015:

Montgomery Field (MYF)

- Completed asbestos removal of the airport terminal lobby and upgraded to LED lighting
- Completed Runway 5/23 and Taxiway G Pre-Bid Inspection and Walkthrough
- Completed the Siemens Vehicle Gate Access Control System Project
- Accepted and signed an FAA grant agreement in the amount of \$2.4 million for Runway 5/23 and Taxiway G
- Upgraded the A/C Ventilation System in the Airport Operations Building
- Created and implemented a San Diego Fire Department (SDFD) after-hours emergency access checklist

Brown Field (SDM)

- Repaired Runway 26R lighting and Runway End Identifier Light
- Purchased a rotary mower attachment to assist with landscape management of airport grounds
- Installed four new gate operators to replace failing units
- Addressed flooding problem at the terminal building entrance
- Installed new power washer for maintenance of lights, signs, vehicles, and terminal entrance areas
- Installed a new Wi-Fi router and modem in pilot's briefing room



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	18.00	19.00	19.00	0.00
Personnel Expenditures	\$ 1,554,540	\$ 1,713,233	\$ 1,569,452	\$ (143,781)
Non-Personnel Expenditures	1,554,806	3,514,562	3,732,455	217,893
Total Department Expenditures	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907	\$ 74,112
Total Department Revenue	\$ 4,821,531	\$ 4,778,882	\$ 4,881,882	\$ 103,000

Airports Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Airports	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907	\$ 74,112
Total	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907	\$ 74,112

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Airports	18.00	19.00	19.00	0.00
Total	18.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Customs and Border Patrol Facility Addition of non-personnel expenditures to acquire a modular building for the Customs and Border Patrol facility at Brown Field.	0.00	\$ 650,000	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	70,311	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	47,284	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	298	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(143,781)	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(550,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Revised Revenue	0.00	-	103,000
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.00	\$ 74,112	\$ 103,000

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 938,698	\$ 1,045,919	\$ 1,011,262	\$ (34,657)
Fringe Benefits	615,843	667,314	558,190	(109,124)
PERSONNEL SUBTOTAL	1,554,540	1,713,233	1,569,452	(143,781)
NON-PERSONNEL				
Supplies	\$ 78,147	\$ 163,620	\$ 163,694	\$ 74
Contracts	1,117,786	3,009,015	3,130,699	121,684
Information Technology	115,219	121,667	191,978	70,311
Energy and Utilities	179,038	184,909	223,747	38,838
Other	4,848	900	5,160	4,260
Transfers Out	14,778	18,118	844	(17,274)
Capital Expenditures	44,990	15,577	15,577	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	1,554,806	3,514,562	3,732,455	217,893
Total	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907	\$ 74,112

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 682,419	\$ 575,596	\$ 580,096	\$ 4,500
Other Revenue	45,057	-	-	-
Rev from Money and Prop	4,094,055	4,203,286	4,301,786	98,500
Total	\$ 4,821,531	\$ 4,778,882	\$ 4,881,882	\$ 103,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 43,865
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	117,346
20000034	Airport Noise Abatement Officer	1.00	0.00	0.00	54,059 - 65,333	-
20000035	Airport Operations Assistant	3.00	3.00	3.00	34,944 - 41,642	118,228
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	34,940
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	109,855

Airports

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000768	Property Agent	0.00	1.00	1.00	59,363 - 71,760	59,363
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	84,178
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	36,067
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	76,846
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	79,332
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	36,591
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(34,944)
	Overtime Budgeted					26,380
FTE, Salaries, and Wages Subtotal		18.00	19.00	19.00		\$ 1,011,262
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,273	\$ 4,900	\$ 1,410	\$ (3,490)	
	Flexible Benefits	122,801	153,159	157,864	4,705	
	Long-Term Disability	7,490	3,497	3,202	(295)	
	Medicare	11,565	13,113	14,280	1,167	
	Other Post-Employment Benefits	113,448	121,320	105,948	(15,372)	
	Retiree Medical Trust	467	483	1,414	931	
	Retirement 401 Plan	1,340	1,551	1,117	(434)	
	Retirement ADC	248,157	265,253	164,447	(100,806)	
	Retirement DROP	8,879	8,782	3,390	(5,392)	
	Retirement Offset Contribution	18	-	-	-	
	Risk Management Administration	16,875	18,941	18,900	(41)	
	Supplemental Pension Savings Plan	44,956	48,251	66,239	17,988	
	Unemployment Insurance	2,568	2,004	1,835	(169)	
	Workers' Compensation	35,007	26,060	18,144	(7,916)	
Fringe Benefits Subtotal		\$ 615,843	\$ 667,314	\$ 558,190	\$ (109,124)	
Total Personnel Expenditures					\$ 1,569,452	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,128,888	\$ 6,126,225	\$ 7,951,994
Continuing Appropriation - CIP	7,586,375	9,640,773	9,034,558
TOTAL BALANCE AND RESERVES	\$ 14,715,263	\$ 15,766,998	\$ 16,986,552
REVENUE			
Charges for Current Services	\$ 682,419	\$ 575,596	\$ 580,096
Other Revenue	45,057	–	–
Revenue from Use of Money and Property	4,094,055	4,203,286	4,301,786
<i>Interest on Pooled Investment</i>	68,966	110,000	110,000
<i>City E&D Lease - MYF</i>	235,250	235,250	235,250
<i>City Fire #43 Lease BF</i>	53,719	53,718	53,718
<i>Aviation Leasing</i>	1,399,968	1,380,460	1,464,460
<i>Commercial Leasing</i>	1,832,950	1,914,423	1,926,423
<i>Lease Penalties</i>	5,165	5,000	5,000
<i>City Police Lease - MYF</i>	498,037	504,435	506,935
TOTAL REVENUE	\$ 4,821,531	\$ 4,778,882	\$ 4,881,882
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,536,794	\$ 20,545,880	\$ 21,868,434
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 345,601	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 345,601	\$ –	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 938,698	\$ 1,045,919	\$ 1,011,262
Fringe Benefits	615,843	667,314	558,190
Supplies	78,147	163,620	163,694
Contracts	1,117,786	3,009,015	3,130,699
Information Technology	115,219	121,667	191,978
Energy and Utilities	179,038	184,909	223,747
Other Expenses	4,848	900	5,160
Transfers Out	14,778	18,118	844
Capital Expenditures	44,990	15,577	15,577
Debt Expenses	–	756	756
TOTAL OPERATING EXPENSE	\$ 3,109,347	\$ 5,227,795	\$ 5,301,907
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 2,400,000	\$ 1,800,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 2,400,000	\$ 1,800,000
TOTAL EXPENSE	\$ 3,454,948	\$ 7,627,795	\$ 7,101,907

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 9,640,773	\$ 7,240,773	\$ 7,234,558
TOTAL RESERVES	\$ 9,640,773	\$ 7,240,773	\$ 7,234,558
BALANCE	\$ 6,441,072	\$ 5,677,312	\$ 7,531,969
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,536,794	\$ 20,545,880	\$ 21,868,434

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Capital Outlay Fund



Page Intentionally Left Blank



Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for “the acquisition, construction, and completion of permanent public improvements.” Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



Page Intentionally Left Blank

Capital Outlay Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	3,210,000	2,046,419	-	(2,046,419)
Total Department Expenditures	\$ 3,210,000	\$ 2,046,419	\$ -	\$ (2,046,419)
Total Department Revenue	\$ 900,106	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Capital Outlay Fund	\$ 3,210,000	\$ 2,046,419	\$ -	\$ (2,046,419)
Total	\$ 3,210,000	\$ 2,046,419	\$ -	\$ (2,046,419)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (2,046,419)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (2,046,419)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Transfers Out	\$ 3,210,000	\$ 2,046,419	\$ -	\$ (2,046,419)
NON-PERSONNEL SUBTOTAL	3,210,000	2,046,419	-	(2,046,419)
Total	\$ 3,210,000	\$ 2,046,419	\$ -	\$ (2,046,419)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Other Revenue	\$ 900,106	\$ -	\$ -	\$ -
Total	\$ 900,106	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

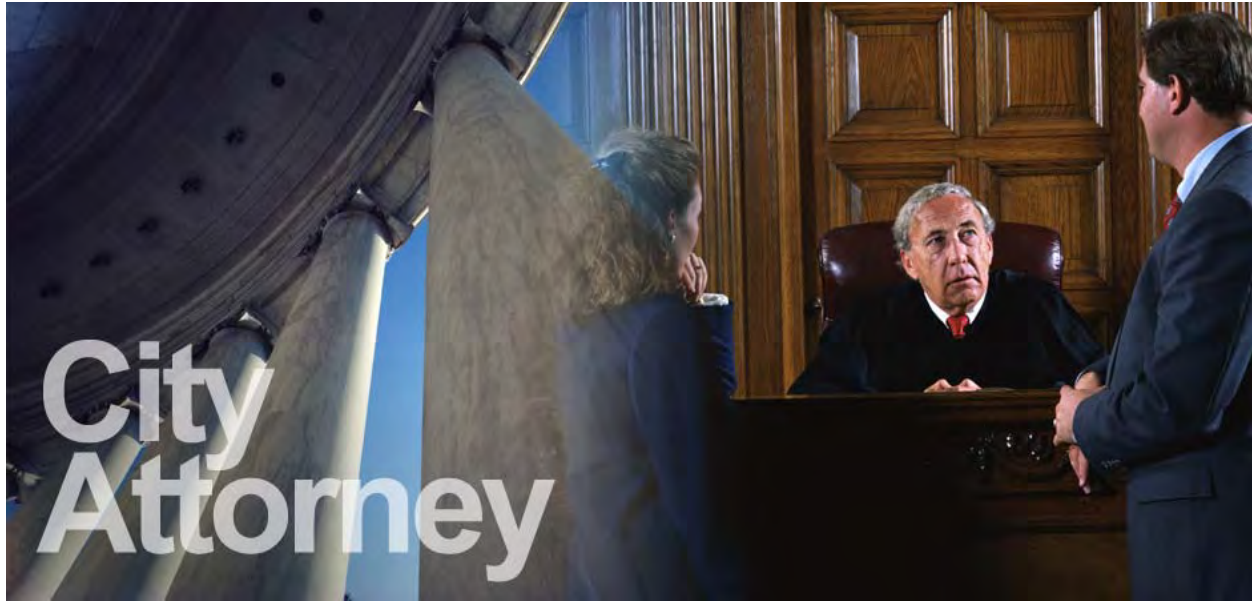
Capital Outlay Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,877,349)	\$ (3,488,242)	\$ (3,483,920)
Continuing Appropriation - CIP	12,674,903	11,713,664	10,209,342
Reserve for Future Bond Payments	5,256,419	2,046,419	–
TOTAL BALANCE AND RESERVES	\$ 15,053,973	\$ 10,271,841	\$ 6,725,422
REVENUE			
Other Revenue	\$ 900,106	\$ –	\$ –
<i>Property Sales</i>	900,106	–	–
TOTAL REVENUE	\$ 900,106	\$ –	\$ –
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,954,079	\$ 10,271,841	\$ 6,725,422
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,511,000	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 1,511,000	\$ –	\$ –
OPERATING EXPENSE			
Transfers Out	\$ 3,210,000	\$ 2,046,419	\$ –
<i>Bond Principal Payments - Deferred Capital</i>	3,210,000	2,046,419	–
TOTAL OPERATING EXPENSE	\$ 3,210,000	\$ 2,046,419	\$ –
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 961,239	\$ 3,297,390	\$ 3,500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 961,239	\$ 3,297,390	\$ 3,500,000
TOTAL EXPENSE	\$ 5,682,239	\$ 5,343,809	\$ 3,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 11,713,664	\$ 8,416,274	\$ 6,709,342
Reserve for Future Bond Payments	2,046,419	–	–
TOTAL RESERVES	\$ 13,760,083	\$ 8,416,274	\$ 6,709,342
BALANCE	\$ (3,488,243)	\$ (3,488,242)	\$ (3,483,920)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,954,079	\$ 10,271,841	\$ 6,725,422

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

City Attorney



Page Intentionally Left Blank



Office Description

The Office of the City Attorney is among the region's largest law firms that handles a diverse caseload. The Office of the City Attorney advises the Mayor, City Council, and all City departments, as well as prosecutes and defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials. During his final years as a superior court judge, he was assigned to an independent civil calendar.

Executive Assistant City Attorney Paul Cooper began his career in the City Attorney's Office in 1993 as a prosecutor in the Criminal Division. In 1996, he was asked to head the Office's nationally recognized Domestic Violence and Child Abuse Unit. In 1997, he transferred to the Office's Civil Division and became supervisor of the unit that advises the San Diego Police Department. In 2003, Mr. Cooper became the Special Advisor and Assistant to former Police Chief William Lansdowne. He returned to the City Attorney's Office in 2012 and worked as a Deputy City Attorney in the Public Safety and Employment Unit.

The San Diego City Attorney's Office is divided into four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into units and sections which allow the attorneys to specialize in areas of practice:

- **Civil Advisory Division:** The Civil Advisory Division advises the City and each of its departments, including the City Council and Mayor. The Civil Advisory Division is divided into six sections: Economic Development, Government Affairs & Finance, Public Works, Public Services, Public Safety & Employment Services, and Real Property & Land Use. This division is under the direction of Assistant City Attorney Mary Nuesca who has over 27 years of experience. She has served as a criminal prosecutor, appellate lawyer, and legal advisor to the San Diego Police Department. Ms. Nuesca has worked on a variety of special projects in the Civil Advisory Division.
- **Civil Litigation Division:** The Civil Litigation Division prosecutes and defends civil lawsuits to which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers'

City Attorney

Compensation, Land Use Litigation, General Litigation, and Special Litigation. Assistant City Attorney Dan Bamberg heads this division. He started his legal career as a Criminal Prosecutor for the City in 1974. While in private practice, Mr. Bamberg prosecuted plaintiffs' civil actions at trial and on appeal.

- **Criminal Division:** The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. The Criminal Division is divided into five units: Case Issuance, General Trial, Appellate, Neighborhood Prosecution, and Domestic Violence. This division is under the direction of Assistant City Attorney Marlea Dell'Anno. Ms. Dell'Anno has more than 18 years of experience in criminal prosecution and leadership roles.
- **Community Justice Division:** The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, ensure fair business dealings, and promote justice. The Community Justice Division is divided into two units: Code Enforcement and Consumer & Environmental Protection. This division is also under the direction of Assistant City Attorney Marlea Dell'Anno.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The four division leaders, along with City Attorney Jan Goldsmith, have more than 155 years of combined experience.

The Office's mission is:

Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.

Goals and Objectives

In reviewing strategic business plans and goals and objectives for next fiscal year, it is important to recognize that market and economic trends are changing. These changes have a direct impact on the City Attorney's practice areas and its attorney staffing needs. The Office is facing difficulties with an increased workload and the need to be competitive to address its hiring needs and retain experienced lawyers.

Due to the passage of Proposition 47 in November, the Office anticipates an increase of misdemeanor cases of approximately 15%. This increase is due to the cases that had previously been charged by the District Attorney's Office as felonies, now being reduced to misdemeanors to be issued by the Office. Additionally, the Civil and Criminal divisions must now review all police body-worn camera footage, which could range from minutes to hours, between multiple officers. This will become part of the discovery process, as well as to appropriately assess and work-up on a case with the footage for trial. The Civil Advisory and Civil Litigation Unit's workload will also increase.

Objectives moving forward are to hire for attrition and secure the best talent by being competitive in our compensation packages. By dedicating experienced lawyers to its most challenging cases, the Office can expect to achieve strong results and stiffer sentences.

As the Community Court program evolves, the Office anticipates that additional providers will come on board, expanding the resources available to participants. The Office hopes to see Community Impact Panels created in each City Council district.

City Attorney

In the Criminal Division, additional goals include providing trial deputies and prosecution teams with the specialized expertise in handling DUI drug cases. Their objectives will be to recognize signs of drugged driving, anticipate defense tactics, and deploy the latest advances in drug toxicology to keep dangerous motorists off the streets.

The Code Enforcement Unit will continue to close down all illegal marijuana dispensaries that do not obtain proper permits and conform to zoning regulations.

Service Efforts and Accomplishments

The City Attorney's Office was awarded a state DUI Prosecution grant. The \$263,000 grant from the California Office of Traffic Safety will fund an Alcohol and Drug Impaired Driving (ADID) vertical prosecution team that will work DUI cases from arrest through sentencing. Funding will aid the City Attorney's Office in handling cases throughout each step of the criminal process, prosecuting both alcohol and drug-impaired driving cases. Prosecution team members will work with the State's Traffic Safety Resource Prosecutor program to expand knowledge and resources in the Office by obtaining specialized training, including training in the emerging problem of drug-impaired driving.

The Consumer & Environmental Protection Unit (CEPU) prosecutes violations of law that arise from consumer transactions or actions that damage the environment. In a recent consumer protection case, *People v. CSK Auto, Inc.* (O'Reilly Auto Parts) was a civil case brought by the City Attorney, along with the District Attorney offices in San Bernardino, Santa Clara, and Santa Cruz counties. CSK Auto, Inc. agreed to pay \$1.6 million in civil penalties, investigation costs, and restitution for alleged scanner price and injunction violations. O'Reilly has agreed, and is required, to maintain a "\$5 off or Get It Free Program" to protect consumers against overcharges. Any customer who discovers an overcharge can obtain \$5.00 off the price of the item or, if the item price is less than \$5.00, O'Reilly has agreed to give the item to the customer for free.

In a recent environmental protection case, CEPU joined California District Attorney and City Attorney offices in civil cases against Lowe's Home Centers, LLC; TJX Companies, Inc., and Albertsons in law enforcement actions against the companies. The actions claim that stores throughout the State unlawfully handled and disposed of various hazardous wastes and materials. The companies were ordered to pay civil penalties totaling \$23.9 million.

San Diego Community Court, a post-plea diversion program for people who commit low-level misdemeanors, is off to a successful start. It allows defendants to get their case dismissed if they pay their debt to society by completing conditions that include two days of community service. Community Court provides swift consequences for individuals who commit lesser crimes, but without the lasting stain of a criminal conviction. It has the potential to redirect lives, by putting offenders in contact with the social service agencies and allowing them to pay their debts through community service and restorative-justice programs. The Program was developed by the San Diego City Attorney's office in close cooperation with the Sheriff's Department, the Public Defender's Office, the Alpha Project, and Urban Corps of San Diego County. This program eliminates the public costs of pre-trial motions, trials, and appeals. Those resources can now be directed to more serious crimes and other public benefits.

The City Attorney's Code Enforcement Unit continued to aggressively shut down illegal marijuana dispensaries operating in violation of the City's zoning laws. In the past four years, more than 200 unpermitted marijuana dispensaries have been shut down as a result of CEU obtaining civil injunctions against property owners and dispensary operators. The dispensary cases prosecuted by CEU typically had crime occurring at the property due to the large amounts of cash at the dispensary and large amounts of high grade marijuana (with values from \$3,000 to \$4,000 per pound). Many of the cases had incidents of violent crimes such as assaults, robberies, and burglaries.

The City Attorney's Office negotiated with 16 insurance carriers to cover the City's \$15.0 million share of a San Diego bay cleanup program in a lawsuit settlement that protects taxpayers, as well as the environment. The Office, with assistance from an "insurance archaeologist", sifted through 70 years of City records and determined levels of

City Attorney

coverage responsibility on behalf of the insurance carriers. This achievement saves millions of dollars for City programs and infrastructure.

The Government Affairs Finance section provided legal advice and support to the Mayor's staff during negotiations for the City's bid to host the 2021 United States Open Championship at the Torrey Pines Golf Course, resulting in a Council-approved agreement between the City and the United States Golf Association (USGA) for that event. The Section also provided legal support to staff and drafted the Council's resolution supporting the Port District's bid for the 2017 America's Cup, and the Council's resolution providing critical financial and political support to the San Diego Padres' successful bid to host the 2016 Major League Baseball All-Star Game and related events.

The City is in the initial stages of implementing Pure Water San Diego, a program which will offload the Point Loma Wastewater Treatment Plant by diverting wastewater and treating it to create 83 million gallons per day of potable water. The Public Works Section assisted the Public Utilities Department in drafting and negotiating a cooperative agreement with local environmental groups to support the City in obtaining legislative and regulatory approval for the Program. If the Program proceeds as planned, the cooperative agreement will be the blueprint for implementing Pure Water San Diego through the year 2035.

Working with staff from the offices of Councilmembers Emerald and Kersey, the Public Safety Unit drafted an ordinance to amend the Municipal Code to regulate the retail sale of electronic cigarettes. The sale of electronic cigarettes is now restricted in the same manner that sales of tobacco products are. Sellers of electronic cigarettes are now required to obtain a police permit.

The Public Services Unit settled a living wage ordinance complaint against Jani-King resulting in recovery of more than \$20,000 in back pay by affected employees.

The Land Use Litigation Unit was successful in *American Tower Corporation v. City of San Diego*. This federal matter involved seven consolidated cases challenging the City's application of its telecommunications regulations. The case arose out of the City's denial of use permits for large cell towers throughout the City that violated the regulations in effect at that time. The federal District Court and Ninth Circuit Court of Appeals found in favor of the City and upheld the City's right to place reasonable restrictions on the height and aesthetic appearance of cell phone towers. This was a groundbreaking case with nationwide significance.

The Civil Prosecution Unit required a City vendor, who had been accused of violating the City Living Wage Ordinance, to properly pay its employees. As a result of the hard work on this case, the vendor agreed to pay the workers \$23,420.61 in back wages.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	345.86	347.85	355.58	7.73
Personnel Expenditures	\$ 42,003,726	\$ 42,700,900	\$ 43,438,874	\$ 737,974
Non-Personnel Expenditures	2,758,480	3,201,155	3,270,814	69,659
Total Department Expenditures	\$ 44,762,207	\$ 45,902,055	\$ 46,709,688	\$ 807,633
Total Department Revenue	\$ 3,461,289	\$ 3,256,169	\$ 4,056,165	\$ 799,996

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 5,089,689	\$ 5,376,278	\$ 5,329,585	\$ (46,693)
Civil Advisory	12,407,759	12,414,077	13,392,495	978,418
Civil Litigation	11,427,490	11,520,897	11,180,827	(340,070)
Community Justice	3,806,547	3,834,622	4,533,235	698,613
Criminal Litigation	12,030,721	12,756,181	12,273,546	(482,635)
Total	\$ 44,762,207	\$ 45,902,055	\$ 46,709,688	\$ 807,633

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	27.36	26.00	27.36	1.36
Civil Advisory	75.18	78.53	82.29	3.76
Civil Litigation	82.00	81.00	76.34	(4.66)
Community Justice	39.95	35.86	38.76	2.90
Criminal Litigation	121.37	126.46	130.83	4.37
Total	345.86	347.85	355.58	7.73

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Criminal Litigation Adjustments Addition of 4.00 Deputy City Attorneys and non-personnel expenditures as a result of the passage of Proposition 47 and the Police Body Worn Cameras Program.	4.00	\$ 353,690	\$ -
Alcohol and Drug Impaired Driver Vertical Prosecution Program Addition of 1.00 Deputy City Attorney, 1.00 City Attorney Investigator, non-personnel expenditures, and associated revenue for the Alcohol and Drug Impaired Driver Vertical Prosecution Program.	2.00	200,905	200,905
Code Enforcement Unit Addition of 1.00 Deputy City Attorney, 1.00 City Attorney Investigator, and associated revenue to provide additional support to the Code Enforcement Unit.	2.00	180,669	180,669

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	136,204	-
Consumer Environmental Protection Unit Addition of 1.00 Deputy City Attorney, non-personnel expenditures, and associated revenue to provide additional support for Consumer Environmental Protection Unit (CEPU) cases.	1.00	88,422	88,422
Charter Review Committee Addition of 1.00 Deputy City Attorney to provide legal support for the Charter Review Committee.	1.00	84,422	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	40,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	38,939	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	15,640	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	12,112	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.27)	(24,581)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(47,249)	-
Criminal Litigation and Civil Advisory Reductions Reduction of 1.00 Public Information Clerk in the Criminal Litigation Division and 1.00 Assistant City Attorney in the Civil Advisory Division.	(2.00)	(271,540)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	330,000
Total	7.73	\$ 807,633	\$ 799,996

City Attorney

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 24,778,947	\$ 25,738,836	\$ 26,490,866	\$ 752,030
Fringe Benefits	17,224,779	16,962,064	16,948,008	(14,056)
PERSONNEL SUBTOTAL	42,003,726	42,700,900	43,438,874	737,974
NON-PERSONNEL				
Supplies	\$ 262,240	\$ 306,316	\$ 328,793	\$ 22,477
Contracts	1,220,749	1,394,965	1,492,646	97,681
Information Technology	1,126,113	1,354,196	1,306,947	(47,249)
Energy and Utilities	38,702	61,254	58,004	(3,250)
Other	85,456	84,424	84,424	-
Transfers Out	13,490	-	-	-
Capital Expenditures	11,731	-	-	-
NON-PERSONNEL SUBTOTAL	2,758,480	3,201,155	3,270,814	69,659
Total	\$ 44,762,207	\$ 45,902,055	\$ 46,709,688	\$ 807,633

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 2,873,490	\$ 2,418,292	\$ 3,218,288	\$ 799,996
Fines Forfeitures and Penalties	60,444	250,000	250,000	-
Licenses and Permits	2,968	3,500	3,500	-
Other Revenue	1,008	-	-	-
Rev from Other Agencies	523,380	584,377	584,377	-
Total	\$ 3,461,289	\$ 3,256,169	\$ 4,056,165	\$ 799,996

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,980
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	89,066
20001076	Assistant City Attorney	6.00	6.00	5.00	73,008 - 291,595	838,992
21000179	Assistant Dispute Resolution Officer	1.00	1.00	1.00	44,470 - 54,059	54,059
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	115,687
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	60,877
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	21.00	21.00	23.00	58,219 - 70,429	1,593,750
90000610	City Attorney Investigator - Hourly	0.40	1.35	1.25	58,219 - 70,429	72,774
20000539	Clerical Assistant 2	23.00	22.00	21.00	29,931 - 36,067	719,098
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	95,000
20000351	Court Support Clerk 1	19.00	20.00	17.00	31,491 - 37,918	629,299
20000353	Court Support Clerk 2	13.00	14.00	18.00	32,968 - 39,811	712,021
90000353	Court Support Clerk 2 - Hourly	0.10	0.10	0.09	32,968 - 39,811	2,967
20001117	Deputy City Attorney	135.75	136.75	144.75	17,805 - 204,214	14,949,337
90001117	Deputy City Attorney - Hourly	0.80	1.84	1.68	17,805 - 204,214	186,497

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20001258	Deputy City Attorney - Unrepresented	6.00	5.00	5.00	17,805 - 204,214	635,838
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	130,000
20000392	Dispute Resolution Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	102,668
90001128	Legal Intern - Hourly	1.00	1.00	1.00	39,000 - 47,424	39,000
20000587	Legal Secretary 2	35.25	35.25	35.25	43,555 - 52,666	1,807,497
90000587	Legal Secretary 2 - Hourly	0.10	0.10	0.10	43,555 - 52,666	4,356
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	64,752
20000614	Paralegal	20.00	20.00	20.00	52,374 - 63,190	1,232,597
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	80,797
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	113,006
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	43,555
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	60,736
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	181,251
20000783	Public Information Clerk	1.00	1.00	0.00	31,491 - 37,918	-
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	366,111
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
90000933	Senior City Attorney Investigator - Hourly	0.10	0.10	0.10	63,794 - 77,314	6,379
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	337,619
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	342,152
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,684
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	320,423
90001146	Student Intern - Hourly	0.36	0.36	0.36	18,616 - 22,318	6,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	170,561
20000756	Word Processing Operator	5.00	4.00	4.00	31,491 - 37,918	135,705
	Bilingual - Regular					27,664
	Budgeted Vacancy Savings					(772,927)
	Master Library Degree					3,355
	Overtime Budgeted					10,512
	Sick Leave - Hourly					12,112
	Termination Pay Annual Leave					28,867
FTE, Salaries, and Wages Subtotal		345.86	347.85	355.58		\$ 26,490,866

City Attorney

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 383,844	\$ 425,106	\$ 380,552	\$ (44,554)
Flexible Benefits	2,268,778	2,636,881	3,126,165	489,284
Long-Term Disability	199,642	88,341	86,114	(2,227)
Medicare	351,687	363,323	374,460	11,137
Other Post-Employment Benefits	2,063,836	1,994,198	1,958,567	(35,631)
Retiree Medical Trust	12,031	10,945	18,043	7,098
Retirement 401 Plan	30,299	31,387	35,057	3,670
Retirement ADC	9,702,341	9,347,260	8,844,865	(502,395)
Retirement DROP	55,870	55,764	58,126	2,362
Retirement Offset Contribution	408	-	-	-
Risk Management Administration	306,695	311,328	349,388	38,060
Supplemental Pension Savings Plan	1,186,278	1,350,340	1,396,503	46,163
Unemployment Insurance	68,439	50,602	49,375	(1,227)
Workers' Compensation	594,630	296,589	270,793	(25,796)
Fringe Benefits Subtotal	\$ 17,224,779	\$ 16,962,064	\$ 16,948,008	\$ (14,056)
Total Personnel Expenditures			\$ 43,438,874	



Page Intentionally Left Blank

City Auditor



Page Intentionally Left Blank



Office Description

The Office of the City Auditor is an independent office that reports, and is accountable, to the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual

City Auditor

citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of audit recommendations management agrees to implement	100%	90%	100%	95%
2. Percent of audit workplan completed during the fiscal year	73% ¹	90%	87%	90%
3. Percent of hotline investigation recommendations management agrees to implement	100%	90%	100%	90%

1. The percentage of the audit workplan completed for Fiscal Year 2014 was below 90% due in part to the complexity of findings encountered for various audits such as the Community Facilities Districts, Graffiti Abatement, Fire Rescue overtime, and Personnel Department recruiting, which required additional time to complete these projects. In addition, staffing absences of approximately 1.3 FTE during the fiscal year also impacted the Office's ability to reach 90% completion.

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

City Auditor

Additionally, the City Auditor will test internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office, including producing an annual report and information on management's implementation of audit recommendations.

The Office of the City Auditor has established a national reputation, earning five Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key elements such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.

Last fiscal year, the Office completed 15 performance audits, one agreed-upon procedures review, issued two confidential reports, and performed three hotline investigations. These reports contained 67 recommendations to improve the economy, efficiency, and effectiveness of City operations. The Administration agreed with 100 percent of the Office's recommendations. The Office issued two recommendation follow-up reports to track and validate implementation.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	21.00	21.00	22.00	1.00
Personnel Expenditures	\$ 2,705,686	\$ 2,735,557	\$ 2,990,277	\$ 254,720
Non-Personnel Expenditures	809,545	839,645	727,383	(112,262)
Total Department Expenditures	\$ 3,515,231	\$ 3,575,202	\$ 3,717,660	\$ 142,458
Total Department Revenue	\$ 298	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
City Auditor	\$ 3,515,231	\$ 3,575,202	\$ 3,717,660	\$ 142,458
Total	\$ 3,515,231	\$ 3,575,202	\$ 3,717,660	\$ 142,458

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
City Auditor	21.00	21.00	22.00	1.00
Total	21.00	21.00	22.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 128,711	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	22,126	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	10,044	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	535	-
Addition of Performance Auditor Addition of 1.00 Performance Auditor to perform information technology audits, offset by a reduction in contractual expenditures.	1.00	-	-

City Auditor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Contractual Expenditures	0.00	(18,958)	-
Reduction of non-personnel expenditures associated with contracts.			
Total	1.00	\$ 142,458	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,766,399	\$ 1,857,934	\$ 1,993,590	\$ 135,656
Fringe Benefits	939,287	877,623	996,687	119,064
PERSONNEL SUBTOTAL	2,705,686	2,735,557	2,990,277	254,720
NON-PERSONNEL				
Supplies	\$ 14,085	\$ 23,437	\$ 23,107	\$ (330)
Contracts	703,059	732,219	610,717	(121,502)
Information Technology	84,468	74,962	85,006	10,044
Energy and Utilities	871	807	333	(474)
Other	6,318	8,220	8,220	-
Transfers Out	744	-	-	-
NON-PERSONNEL SUBTOTAL	809,545	839,645	727,383	(112,262)
Total	\$ 3,515,231	\$ 3,575,202	\$ 3,717,660	\$ 142,458

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ 298	\$ -	\$ -	\$ -
Total	\$ 298	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 154,500
20001233	Assistant to the Director	2.00	2.00	2.00	46,966 - 172,744	106,706
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	180,000
21000001	Performance Audit Manager	0.00	3.00	3.00	46,966 - 172,744	320,347
20001135	Performance Auditor	17.00	14.00	15.00	19,323 - 151,840	1,231,502
	Sick Leave - Hourly					535
FTE, Salaries, and Wages Subtotal		21.00	21.00	22.00		\$ 1,993,590

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 20,393	\$ 20,382	\$ 20,970	\$ 588
Flexible Benefits	168,140	187,364	231,404	44,040
Insurance	323	-	-	-
Long-Term Disability	14,338	6,390	6,497	107
Medicare	26,029	26,941	28,899	1,958
Other Post-Employment Benefits	130,392	127,386	129,492	2,106

City Auditor

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Retiree Medical Trust	2,545	2,800	3,089	289
Retirement 401 Plan	8,098	9,225	6,195	(3,030)
Retirement ADC	462,847	415,680	428,614	12,934
Risk Management Administration	19,371	19,887	23,100	3,213
Supplemental Pension Savings Plan	53,049	53,314	92,635	39,321
Unemployment Insurance	4,915	3,659	3,731	72
Workers' Compensation	28,846	4,595	22,061	17,466
Fringe Benefits Subtotal	\$ 939,287	\$ 877,623	\$ 996,687	\$ 119,064
Total Personnel Expenditures			\$ 2,990,277	



Page Intentionally Left Blank

City Clerk



Page Intentionally Left Blank



Office Description

From the City of San Diego's earliest days of government, the City Clerk has played a role. The 1931 Charter outlined the duties of the Clerk and many of the core functions of the Office stand which include the following: supporting the legislative body, coordinating municipal elections, and managing the City's records management program.

Today, the Office of the City Clerk has built upon these core services to strengthen its role of providing public access infrastructure to the residents of San Diego. The Office is a vital access point to local government. The City's legislative documents are available online and include the City's Charter and Municipal Code which incorporate online historical information to track amendments and updates. City Council agendas are available both in the office and online with all supporting, or exhibit, material for ease of access. The Summary Sheet, Results, and Minutes that capture the actions of the legislative body are also available online and organized by Council meeting.

In addition, campaign finance disclosures, lobbyist reports, and statements of economic interests are retained and available for public inspection. The Clerk is the filing officer for the City and provides reminders, training and documentation regarding disclosure deadlines and State and local legal requirements. Hand-in-hand with the duties as filing official, the Clerk also acts as the elections official for the City, coordinating municipal elections and acting as the contact point for citizen initiative processes, including Charter Amendments, Referenda, and Recall efforts.

As the official record keeper, the Clerk maintains custody of City records and coordinates with department directors to keep their records disposition schedules up-to-date and viable. The Clerk works with the City's Office of Homeland Security to ensure that the City's vital records are properly stored off-site for use in the event of an emergency.

In recent years, the Clerk has sought out additional ways to serve the City's customers. A Passport Acceptance Facility has proven to be a success. With its location in the lobby of the City Administration Building, it is a valuable resource that is easily accessible and centrally located. An Archives Access and Preservation Program has allowed the Clerk to preserve and digitize much of the City's valuable historical material, making it accessible in ways that were never possible prior to the implementation of this valuable program.

The creative use of social media like Twitter and Facebook has allowed the Office of the City Clerk to reach more of its customers in a timely fashion. Tweets from Council Chambers provide immediate information about the

City Clerk

disposition of an item. Revisions to the docket, upcoming deadlines, and even interesting historical trivia are all available to those who follow the Clerk.

The Office of the City Clerk acts as a centralized resource for those interested in local government. In addition to the various duties and responsibilities outlined above, the Clerk also ensures that important City business is properly noticed, supported, processed, and disseminated to City departments, other agencies, and the public.

The Office's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego

Every division within the Office of the City Clerk strives to support the Mayor and City Council as they serve the residents of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Distribute docket materials in a timely, efficient, and streamlined manner with an emphasis on electronic access initiatives that increase information availability while reducing cost
- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections and the appointment process for board and commission members
- Serve as filing officer by processing the City's campaign finance disclosure reports, statements of economic interests, and lobbyist registrations and reports

Goal 3: Provide access to the City's official record and legislative documents in as many different media as possible in order to reach the broadest possible customer base

The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Office is dedicated to seeking out and incorporating best practices with regard to information storage and retrieval. Over the next one to two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, and leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online
- Utilize social media outlets and open data to provide timely updates on Council actions and improve access to City-related information

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Office will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records disposition schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Preserve and make accessible the extremely fragile and priceless historical records of San Diego
- Provide records management training to departments, Records Coordinators, Council and Mayoral staff on best practices to facilitate legislative and regulatory compliance of City records

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Level of public outreach achieved	95%	95%	96%	95%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	99%	95%	99%	95%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	99%	100%	100%	98%
4. Number of hours of training provided to City staff within the fiscal year ¹	306	273	274	300

1. Training hours are driven, in part, by external/occasional circumstances such as special elections, conflict of interest code updates, etc.

Service Efforts and Accomplishments

With an emphasis on customer service, the Legislative Services Division continues to work toward a long-standing Office goal of increasing electronic access to information availability to its customers. Improvements have been made to the service delivery of a variety of legislative documents, including the City Council docket. As of December 2014, late-arriving (Senate Bill 343) docket materials were added to the searchable docket exhibit material available online, and access to historical docket information will be at the most transparent and complete level of accessibility in the City's history. In Fiscal Year 2016, it is anticipated that the City will contract for a new electronic workflow and docket management system that will further streamline the Council docket and enhance accessibility to docketed materials. In keeping with an emphasis on transparency, there has been a significant reduction in the time it takes to post the results of City Council actions online and to docket the minutes for Council approval.

During Fiscal Year 2015, in addition to the coordination and support of the November general election, the Elections & Information Services Division reviewed, accepted as filed, administered the verification of signatures for, and certified a referendary petition. Following several presentations by the Clerk to the Economic Development & Intergovernmental Relations Committee and the City Council, multiple sections of Chapter 2, Article 7, Division 27 of the San Diego Municipal Code relating to the recall process were amended to clarify procedures and make specific changes regarding the time in which an elected official is subject to recall, the supplemental petition, the circulation period, and proponent requirements. Code sections related to recall petition formatting requirements were removed from the Municipal Code for inclusion in the City Clerk Administrative Guidelines. Division staff began a review of recommendations regarding the redistricting process outlined in the City Charter and the Municipal Code.

City Clerk

Echoing the Office goal of enhanced access, training was provided to City staff serving as department, agency, and board or commission liaisons for the annual filing of statements of economic interests. Additionally, staff assisted with docketing 33 revised conflict of interest codes. With an emphasis on public access, campaign disclosure statements, as well as lobbyist registrations and reports were posted online. Additionally, the Clerk continued work with its e-filing system vendor to augment the electronic searchability of lobbyist documents. Over 2,000 requests for information and assistance came to the Office from a variety of sources and helped focus core services and resource allocation.

Providing accurate information and greater access to municipal government has its foundation in a viable Records Management program which helps to facilitate the efficient administration of City records. In support of this tenet, the administrative regulation that outlines the responsibility of the City Clerk and all City departments for the systematic identification and preservation of the City's vital records was updated and approved for distribution in early Fiscal Year 2015. Vital records are those records necessary for the City to function and must be identified, filmed, and stored offsite to remain viable in the event of an emergency. In addition, the Records Division has embarked upon a transition from the current Office-specific records disposition schedules to building a more streamlined Master Records Retention Schedule (MRS). The first draft of the MRS was completed in Fiscal Year 2015. The next step will involve additional review and feedback from department directors so that the MRS can be finalized in Fiscal Year 2016.

Records training is a vital part of ensuring that City staff and department Records Coordinators are informed about new records technologies and best practices so that staff can effectively manage City records to ensure compliance with local, State, and federal laws and regulations. With the goal of enhancing training availability, the use of webinars was expanded in Fiscal Year 2015 since they have proven to be an effective method for reducing cost, leveraging limited staff, and reaching a wider audience citywide. In Fiscal Year 2016, new webinars will continue to be produced for widescale availability. In addition, in the spring of Fiscal Year 2015, the Records Division webpage was updated and expanded with additional content in the form of videos, pre-recorded webinars, FAQ's and informational articles to advance the objective of assisting City staff in the administration of City records. Further improvements include an Employee Learning and Development Training module which streamlined the registration process and helped track hours related to annual Records Management trainings.

In addition to the day-to-day business of the Records Division, the City Clerk's Archives Access and Preservation Project digitized fifty of San Diego's foundational books in the spring of 2015 that were placed online for public access. This progress will continue in Fiscal Year 2016, with an additional fifty books to be placed online. The new online Digital Archives will be unveiled in the spring of 2015. Citizens will be able to research numerous browsable collections of interest and non-circulated historical documents.

Further, the Office completed the second year of its partnership with the United States Department of State as a Passport Acceptance Facility on June 30, 2015. Passport agents on the Clerk's staff process applications for passport books and cards and provide passport photo services as needed, by appointment, and to walk-in customers at a convenient downtown location. During Fiscal Year 2015, the Facility relocated into its current space in the lobby of the City Administration Building. The Clerk also holds monthly Passport Fairs in conjunction with the naturalization ceremonies locally administered by the United States Department of Homeland Security. Currently, on average, over 160 passport applicants utilize the Clerk's services each month.

Finally, the City Clerk continues to look for creative and cost-effective ways of improving service. The Office has a robust volunteer program, benefitting from almost 6,000 hours of volunteer service each year. In addition, the Department's use of social media outlets like Twitter and Facebook has continued to provide additional ways for the City's customers to access information related to upcoming deadlines, items of interest, and the availability of legislative documents.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	45.28	45.28	45.32	0.04
Personnel Expenditures	\$ 3,896,183	\$ 4,085,591	\$ 4,150,809	\$ 65,218
Non-Personnel Expenditures	1,023,541	1,255,665	1,245,327	(10,338)
Total Department Expenditures	\$ 4,919,724	\$ 5,341,256	\$ 5,396,136	\$ 54,880
Total Department Revenue	\$ 76,795	\$ 42,404	\$ 69,575	\$ 27,171

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
City Clerk	\$ 1,597,439	\$ 1,761,601	\$ 1,805,544	\$ 43,943
Elections & Information Services	867,128	896,438	835,531	(60,907)
Legislative Services	1,467,220	1,664,386	1,733,892	69,506
Records Management	987,936	1,018,831	1,021,169	2,338
Total	\$ 4,919,724	\$ 5,341,256	\$ 5,396,136	\$ 54,880

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
City Clerk	4.28	5.78	5.82	0.04
Elections & Information Services	12.00	10.50	10.50	0.00
Legislative Services	19.00	19.00	19.00	0.00
Records Management	10.00	10.00	10.00	0.00
Total	45.28	45.28	45.32	0.04

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 101,669	\$ -
Vacation Pay in Lieu Addition of personnel expenditures for vacation pay in lieu.	0.00	32,496	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	27,989	-
Americans with Disability Act (ADA) Compliance Addition of non-personnel expenditures for ADA compliance for access to Council meetings by the public or dignitaries.	0.00	5,000	-

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.04	4,286	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	447	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(117,007)	-
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	27,171
Total	0.04	\$ 54,880	\$ 27,171

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,127,342	\$ 2,280,506	\$ 2,379,565	\$ 99,059
Fringe Benefits	1,768,840	1,805,085	1,771,244	(33,841)
PERSONNEL SUBTOTAL	3,896,183	4,085,591	4,150,809	65,218
NON-PERSONNEL				
Supplies	\$ 46,906	\$ 109,841	\$ 109,915	\$ 74
Contracts	285,454	308,805	387,136	78,331
Information Technology	587,457	713,529	596,522	(117,007)
Energy and Utilities	95,143	118,729	146,993	28,264
Other	4,594	4,761	4,761	-
Transfers Out	3,987	-	-	-
NON-PERSONNEL SUBTOTAL	1,023,541	1,255,665	1,245,327	(10,338)
Total	\$ 4,919,724	\$ 5,341,256	\$ 5,396,136	\$ 54,880

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 71,728	\$ 37,203	\$ 63,467	\$ 26,264
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	4,985	4,201	5,108	907
Other Revenue	82	-	-	-
Total	\$ 76,795	\$ 42,404	\$ 69,575	\$ 27,171

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000012	Administrative Aide 1	1.00	0.00	0.00	\$36,962 - \$44,533	\$ -

City Clerk

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
2000024	Administrative Aide 2	3.00	4.00	5.00	42,578 - 51,334	227,511
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	384,080
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	150,000
90000539	Clerical Assistant 2 - Hourly	0.00	0.12	0.15	29,931 - 36,067	5,410
20000370	Deputy City Clerk 1	18.00	18.00	17.00	32,968 - 39,811	622,951
90000370	Deputy City Clerk 1 - Hourly	0.28	0.00	0.00	32,968 - 39,811	-
20000371	Deputy City Clerk 2	2.00	2.00	3.00	37,835 - 45,781	131,289
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	360,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	5.00	5.00	4.00	43,618 - 52,770	202,674
90000347	Legislative Recorder 2 - Hourly	0.00	0.16	0.17	43,618 - 52,770	8,971
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000950	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	33,038
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	38,878
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					11,648
	Budgeted Vacancy Savings					(32,968)
	Overtime Budgeted					10,116
	Sick Leave - Hourly					447
	Vacation Pay In Lieu					32,496
FTE, Salaries, and Wages Subtotal		45.28	45.28	45.32		\$ 2,379,565
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 25,443	\$ 27,664	\$ 25,713	\$ (1,951)	
	Flexible Benefits	292,308	338,023	396,226	58,203	
	Insurance	265	-	-	-	
	Long-Term Disability	17,144	7,757	7,583	(174)	
	Medicare	29,424	31,442	33,111	1,669	
	Other Post-Employment Benefits	262,353	266,904	258,984	(7,920)	
	Retiree Medical Trust	365	174	1,073	899	
	Retirement 401 Plan	373	375	407	32	
	Retirement ADC	916,675	907,302	810,469	(96,833)	
	Retirement DROP	8,410	8,381	8,521	140	
	Retirement Offset Contribution	100	-	-	-	
	Risk Management Administration	38,914	41,668	46,200	4,532	
	Supplemental Pension Savings Plan	110,868	113,890	136,687	22,797	
	Unemployment Insurance	5,880	4,440	4,346	(94)	
	Workers' Compensation	60,318	57,065	41,924	(15,141)	
Fringe Benefits Subtotal		\$ 1,768,840	\$ 1,805,085	\$ 1,771,244	\$ (33,841)	
Total Personnel Expenditures					\$ 4,150,809	



Page Intentionally Left Blank

City Comptroller



Page Intentionally Left Blank



Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 10,600 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting and assisting departments in the implementation and monitoring of controls over operations.

The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data.

The Office's mission is:

To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Provide high-quality financial information in a timely manner

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Develop and maintain a set of standard financial reports for broad citywide use
- Maximize the accessibility and ease of use of financial data generated by SAP

City Comptroller

- Employ technology to enhance transparency and accountability over City finances
- Automate accounting and reporting functions allowing for an increased focus on financial data analysis
- Communicate effectively with key departments and related entities to ensure disclosures are complete, accurate, and consistent

Goal 2: Provide high-quality financial reports in a timely manner

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Develop and implement a consistent process documentation strategy for all material accounting and financial reporting processes
- Assess risks for each documented accounting and financial reporting process and implement controls to mitigate such risks
- Develop automated and manual testing routines of key controls within the SAP Governance, Risk, and Compliance module (GRC) and test material key internal control elements
- Conduct an annual review of documented processes and update as necessary
- Provide best practice guidance to departments in developing and implementing internal controls over operations

Goal 3: Promote employee development

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Goal 4: Provide high quality customer service

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Develop strong working relationships with customer departments through active and continuous engagement
- Work with employees and labor groups to quickly and effectively address employee payroll needs
- Monitor on-time vendor invoice payments and report timeliness of invoice payments to City management

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percentage of invoices paid on time citywide according to the terms established with each vendor ¹	71%	82%	76%	80%
2. Number of SAP reports developed in Business Objects	2	N/A ²	7	9
3. Number of SAP report developed in Spinifex	23	N/A ²	26	15
4. Total number of documented processes ³	310	N/A ²	451	510
5. Percent of employees compliant with Comptroller's training policy	47% ⁴	N/A ²	100%	56%
6. Number of months needed to issue the CAFR ⁵	6	N/A ²	6	6
7. Receive unmodified CAFR opinion with zero material weaknesses identified	Yes	N/A ²	Yes	Yes

1. This is an average for all City departments. Comptroller's provides an invoice payment statistical report to all City departments on a monthly basis and works directly with departments assisting them to meet the overall stated target goal.
2. New key performance indicators developed during the Fiscal Year 2016 Proposed Budget process; therefore, no targets were set for Fiscal Year 2015. Even though these are new indicators developed in Fiscal Year 2016, historical data (Fiscal Year 2014 actuals) is available.
3. Total number of process narratives and process flow diagrams fluctuates annually as departments identify new processes or delete/modify existing ones.
4. During Fiscal Year 2014, Comptroller's experienced high staff turnover and training was inconsistently monitored. Comptroller management has refocused its efforts on training and established a training plan for Fiscal Year 2015 to ensure the Office remains in compliance.
5. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears (i.e. Fiscal Year 2014's CAFR was completed in Fiscal Year 2015).

Service Efforts and Accomplishments

In Fiscal Year 2015, the Comptroller continued to perform core accounting and reporting functions which provided accountability and transparency on the use of City resources. The financial position and activity of the City is summarized in the Comprehensive Annual Financial Report (CAFR) which includes all City funds and component units. The Comptroller completed and issued the Fiscal Year 2014 CAFR on December 5, 2014 and received an unmodified opinion from the City's independent auditors. The Comptroller also provided accounting and reporting services to customer departments and complied with reporting requirements such as the Schedule of Expenditures of Federal Awards, the monthly Charter 39 reports, and the Annual State Controller's report.

The Financial Reporting section was established in Fiscal Year 2015 to develop stronger and more efficient financial reports for citywide internal use. Partnering with the Department of Information Technology, the Comptroller is developing a set of standard reports that will increase access, facilitate financial analysis, and allow the City to take advantage of the ample information currently stored in its financial system. There will also be a strong focus on training for departments for each new report published. A Citywide Financial Reporting Focus Group was established in order to promote collaboration and cooperation amongst City departments to address reporting needs. During Fiscal Year 2015, several reports were designed, tested, and implemented for general use, some of which include:

- The Project-to-Date Financial Report provides cumulative budget and expenditure information for capital improvement projects.

City Comptroller

- The Labor Detail Report provides salary and fringe expenditure detail information.
- The Accounts Payable Vendor Transactions Report provides detail information on vendor payment transactions including information on vendor names, invoices, source of funding, and related accounting information.
- The General Ledger Transaction Report provides General Ledger balances with drilldown capability for transaction detail.
- The Budget versus Actual Report compares revenue and expenditure budget to actual results for the period.

The Payment Services Division continues to provide timely customer service in the areas of vendor and employee payments, responses to public information requests; and problem-solving and issue resolution. Between Fiscal Year 2014 and Fiscal Year 2015, the Payroll Section worked closely with SDCERS in the implementation of their new retirement system, IRIS, ensuring the reconciliation of employee accounts between SAP and IRIS. In Fiscal Year 2015, Payroll engaged with Local 145 to address payroll issues prioritizing their concern on their ability to properly ready and interpret their bi-weekly pay stub. A new form has been introduced to Local 145 that is under review with target production in Fiscal Year 2016.

Improvements on internal controls over financial reporting continued in Fiscal Year 2015. The Comptroller focused on developing and implementing a consistent process documentation strategy for all material accounting and financial reporting processes. Through training on internal controls and process documentation, the Comptroller was able to expand internal control work to all professional Comptroller staff, accelerating the documentation of key processes. New automated and manual internal control tests were developed and implemented through the SAP Governance, Risk, and Compliance (GRC) module to measure if specific internal controls are operating as designed. New process design assessments were developed and pushed out to each process owner to determine the continued effectiveness of the City's financial operational processes.

The Comptroller continued to develop key metric reports which were distributed to City management on a monthly basis. These reports featured key performance metrics as executive management set target achievement goals for all City departments.

Some of the day-to-day activity the Comptroller performs throughout the year includes the following processes (Fiscal Year 2014 totals are summarized below):

- 304,500 employee payroll payments were processed
- 105,784 accounts payable payments were processed
- 856 Comptroller's certificates were issued
- 43 public requests for information were processed

City Comptroller

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	82.75	82.75	84.75	2.00
Personnel Expenditures	\$ 9,938,052	\$ 9,808,532	\$ 10,236,967	\$ 428,435
Non-Personnel Expenditures	779,631	926,748	874,971	(51,777)
Total Department Expenditures	\$ 10,717,684	\$ 10,735,280	\$ 11,111,938	\$ 376,658
Total Department Revenue	\$ 2,441,946	\$ 2,468,547	\$ 2,772,259	\$ 303,712

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
City Comptroller	\$ 10,717,684	\$ 10,735,280	\$ 11,111,938	\$ 376,658
Total	\$ 10,717,684	\$ 10,735,280	\$ 11,111,938	\$ 376,658

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
City Comptroller	82.75	82.75	84.75	2.00
Total	82.75	82.75	84.75	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 264,613	\$ -
Internal Controls Addition of 2.00 Accountant 2s for citywide internal controls.	2.00	163,615	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	75,365	-
Addition of Training Expenditures Addition of non-personnel expenditures for training.	0.00	50,560	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	39,298	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	207	-

City Comptroller

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(217,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Enterprise Asset Management Revenue	0.00	-	303,712
Addition of anticipated reimbursable revenue associated with the implementation of the new SAP Enterprise Asset Management (EAM) System.			
Total	2.00	\$ 376,658	\$ 303,712

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 5,577,555	\$ 5,668,309	\$ 5,891,033	\$ 222,724
Fringe Benefits	4,360,498	4,140,223	4,345,934	205,711
PERSONNEL SUBTOTAL	9,938,052	9,808,532	10,236,967	428,435
NON-PERSONNEL				
Supplies	\$ 58,662	\$ 101,792	\$ 101,866	\$ 74
Contracts	361,160	503,113	362,803	(140,310)
Information Technology	300,355	250,007	325,372	75,365
Energy and Utilities	52,166	58,905	71,999	13,094
Other	3,227	10,931	10,931	-
Transfers Out	4,062	-	-	-
Capital Expenditures	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	779,631	926,748	874,971	(51,777)
Total	\$ 10,717,684	\$ 10,735,280	\$ 11,111,938	\$ 376,658

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 2,243,816	\$ 2,373,547	\$ 2,677,259	\$ 303,712
Other Revenue	198,130	95,000	95,000	-
Total	\$ 2,441,946	\$ 2,468,547	\$ 2,772,259	\$ 303,712

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000010	Account Audit Clerk	7.00	7.00	7.00	\$33,114 - \$39,832	\$ 274,720
20000866	Accountant 2	21.00	22.00	24.00	54,059 - 65,333	1,428,449
20000007	Accountant 3	15.00	16.00	16.00	59,363 - 71,760	1,102,358
20000102	Accountant 4	12.75	11.75	11.75	66,768 - 88,982	1,020,211
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	189,363
20000119	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	159,000
20001168	Deputy Director	0.00	0.00	3.00	46,966 - 172,744	416,706
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,863

City Comptroller

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20001172	Financial Operations Manager	4.00	4.00	0.00	25,376 - 148,200	-
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	237,095
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	55,921
20001182	Principal Accountant	8.00	8.00	9.00	19,323 - 151,840	980,000
20000054	Senior Account Audit Clerk	3.00	2.00	1.00	37,877 - 45,677	45,677
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 - 71,760	69,248
	Budgeted Vacancy Savings					(172,785)
	Overtime Budgeted					35,000
	Sick Leave - Hourly					207
FTE, Salaries, and Wages Subtotal		82.75	82.75	84.75		\$ 5,891,033
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 91,208	\$ 97,391	\$ 93,897	\$ (3,494)	
	Flexible Benefits	607,417	663,364	796,236	132,872	
	Insurance	188	-	-	-	
	Long-Term Disability	44,232	19,370	19,096	(274)	
	Medicare	80,232	81,687	84,362	2,675	
	Other Post-Employment Benefits	498,091	477,698	482,652	4,954	
	Retiree Medical Trust	1,278	1,080	2,317	1,237	
	Retirement 401 Plan	1,909	1,694	2,390	696	
	Retirement ADC	2,521,065	2,361,842	2,353,762	(8,080)	
	Retirement DROP	7,166	7,302	8,728	1,426	
	Retirement Offset Contribution	180	-	-	-	
	Risk Management Administration	74,282	74,577	86,100	11,523	
	Supplemental Pension Savings Plan	309,796	322,327	351,669	29,342	
	Unemployment Insurance	15,166	11,093	10,944	(149)	
	Workers' Compensation	108,289	20,798	53,781	32,983	
Fringe Benefits Subtotal		\$ 4,360,498	\$ 4,140,223	\$ 4,345,934	\$ 205,711	
Total Personnel Expenditures					\$ 10,236,967	



Page Intentionally Left Blank

City Council



Page Intentionally Left Blank



Department Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Charter Review; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; and Smart Growth & Land Use.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	102.30	105.13	106.12	0.99
Personnel Expenditures	\$ 8,887,531	\$ 10,346,661	\$ 10,461,983	\$ 115,322
Non-Personnel Expenditures	1,890,632	3,306,843	2,473,480	(833,363)
Total Department Expenditures	\$ 10,778,163	\$ 13,653,504	\$ 12,935,463	\$ (718,041)
Total Department Revenue	\$ 464	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Council District 1	\$ 904,899	\$ 992,681	\$ 1,065,841	\$ 73,160
Council District 1 - CPPS	65,995	122,527	78,653	(43,874)
Council District 2	900,739	1,194,251	1,096,968	(97,283)
Council District 2 - CPPS	54,584	249,704	90,149	(159,555)
Council District 3	889,689	1,264,259	1,226,435	(37,824)
Council District 3 - CPPS	68,094	233,180	76,851	(156,329)
Council District 4	1,095,700	1,032,409	1,065,776	33,367
Council District 4 - CPPS	142,078	3,680	63,581	59,901
Council District 5	761,732	1,034,295	1,065,628	31,333
Council District 5 - CPPS	174,553	360,026	202,276	(157,750)
Council District 6	908,100	1,056,158	1,065,761	9,603
Council District 6 - CPPS	117,294	170,309	196,954	26,645
Council District 7	998,165	1,112,712	1,131,197	18,485
Council District 7 - CPPS	79,114	105,737	90,725	(15,012)
Council District 8	961,465	1,109,450	1,117,617	8,167
Council District 8 - CPPS	63,744	183,687	67,391	(116,296)
Council District 9	860,174	1,063,375	1,065,774	2,399
Council District 9 - CPPS	96,662	242,152	108,720	(133,432)
Council Administration	1,635,380	2,122,912	2,059,166	(63,746)
Total	\$ 10,778,163	\$ 13,653,504	\$ 12,935,463	\$ (718,041)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	9.00	9.00	10.00	1.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	13.30	16.13	16.12	(0.01)
Total	102.30	105.13	106.12	0.99

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 231,713	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Hourly Sick Leave	0.00	1,419	-
Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,647)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(11,062)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(145,263)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.			
Total	0.00	\$ 73,160	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 481,730	\$ 416,900	\$ 487,589	\$ 70,689
Fringe Benefits	359,609	423,755	440,935	17,180
PERSONNEL SUBTOTAL	841,339	840,655	928,524	87,869
NON-PERSONNEL				
Supplies	\$ 4,733	\$ 12,897	\$ 15,897	\$ 3,000
Contracts	27,027	73,583	67,424	(6,159)
Information Technology	27,585	48,284	37,222	(11,062)
Energy and Utilities	1,300	1,262	774	(488)
Other	2,445	15,000	15,000	-
Transfers Out	470	-	-	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	63,560	152,026	137,317	(14,709)
Total	\$ 904,899	\$ 992,681	\$ 1,065,841	\$ 73,160

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 90,002
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	284,565
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	181,480
	Adjust Budget To Approved Levels					(145,263)
	Sick Leave - Hourly					1,419
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 487,589
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,061	\$ 10,329	\$ 10,212		\$ (117)
	Flexible Benefits	68,559	92,206	107,871		15,665
	Long-Term Disability	3,836	2,079	2,059		(20)
	Medicare	6,918	8,762	9,157		395
	Other Post-Employment Benefits	50,256	60,660	58,860		(1,800)
	Retiree Medical Trust	458	650	728		78
	Retirement 401 Plan	1,642	2,050	570		(1,480)
	Retirement ADC	184,572	210,960	193,994		(16,966)
	Risk Management Administration	7,478	9,470	10,500		1,030
	Supplemental Pension Savings Plan	16,880	23,345	42,123		18,778
	Unemployment Insurance	1,315	1,189	1,181		(8)
	Workers' Compensation	9,635	2,055	3,680		1,625
Fringe Benefits Subtotal		\$ 359,609	\$ 423,755	\$ 440,935		\$ 17,180
Total Personnel Expenditures					\$ 928,524	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 78,653	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(122,527)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (43,874)	\$ -

City Council

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 30,795	\$ 122,527	\$ 78,653	\$ (43,874)
Transfers Out	35,200	-	-	-
NON-PERSONNEL SUBTOTAL	65,995	122,527	78,653	(43,874)
Total	\$ 65,995	\$ 122,527	\$ 78,653	\$ (43,874)

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 31,853	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Hourly Sick Leave	0.00	478	-
Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,755)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(16,962)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(108,897)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.			
Total	0.00	\$ (97,283)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 485,107	\$ 511,340	\$ 526,340	\$ 15,000
Fringe Benefits	339,859	484,388	392,822	(91,566)
PERSONNEL SUBTOTAL	824,966	995,728	919,162	(76,566)
NON-PERSONNEL				
Supplies	\$ 2,746	\$ 12,406	\$ 12,406	\$ -
Contracts	38,183	114,313	110,715	(3,598)
Information Technology	26,119	50,692	33,730	(16,962)
Energy and Utilities	3,784	3,112	2,955	(157)
Other	4,464	15,000	15,000	-
Transfers Out	477	-	-	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	75,773	198,523	177,806	(20,717)
Total	\$ 900,739	\$ 1,194,251	\$ 1,096,968	\$ (97,283)

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 95,014
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	4.00	4.00	16,640 - 104,832	200,594
20001166	Council Representative 2A	2.00	4.00	4.00	16,640 - 104,832	263,765
	Adjust Budget To Approved Levels					(108,897)
	Sick Leave - Hourly					478
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 526,340
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,698	\$ 12,078	\$ 7,152	\$ (4,926)	
	Flexible Benefits	54,007	78,786	113,283	34,497	
	Insurance	100	-	-	-	
	Long-Term Disability	3,925	2,345	2,069	(276)	
	Medicare	7,278	9,885	9,205	(680)	
	Other Post-Employment Benefits	45,613	60,660	58,860	(1,800)	
	Retiree Medical Trust	329	448	992	544	
	Retirement 401 Plan	994	1,400	2,400	1,000	
	Retirement ADC	179,092	280,688	158,014	(122,674)	
	Risk Management Administration	6,753	9,470	10,500	1,030	
	Supplemental Pension Savings Plan	21,993	25,218	25,901	683	
	Unemployment Insurance	1,346	1,345	1,188	(157)	
	Workers' Compensation	9,730	2,065	3,258	1,193	
Fringe Benefits Subtotal		\$ 339,859	\$ 484,388	\$ 392,822	\$ (91,566)	
Total Personnel Expenditures					\$ 919,162	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 90,149	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(249,704)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (159,555)	\$ -

City Council

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Contracts	\$ 33,589	\$ 249,704	\$ 90,149	\$ (159,555)
Energy and Utilities	(5)	-	-	-
Transfers Out	21,000	-	-	-
NON-PERSONNEL SUBTOTAL	54,584	249,704	90,149	(159,555)
Total	\$ 54,584	\$ 249,704	\$ 90,149	\$ (159,555)

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 22,506	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Hourly Sick Leave	0.00	43	-
Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Non-Discretionary Adjustment	0.00	(3,238)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(14,657)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(42,478)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.			
Total	0.00	\$ (37,824)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 430,727	\$ 615,577	\$ 630,577	\$ 15,000
Fringe Benefits	379,677	528,706	493,777	(34,929)
PERSONNEL SUBTOTAL	810,404	1,144,283	1,124,354	(19,929)
NON-PERSONNEL				
Supplies	\$ 2,319	\$ 8,162	\$ 8,162	\$ -
Contracts	32,588	44,706	41,414	(3,292)
Information Technology	27,164	49,926	35,269	(14,657)
Energy and Utilities	8,241	3,182	3,236	54
Other	8,483	13,000	13,000	-
Transfers Out	492	-	-	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	79,286	119,976	102,081	(17,895)
Total	\$ 889,689	\$ 1,264,259	\$ 1,226,435	\$ (37,824)

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,011
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	264,368
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	223,247
	Adjust Budget To Approved Levels					(42,478)
	Sick Leave - Hourly					43
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 630,577
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 11,049	\$ 17,374	\$ 13,821		\$ (3,553)
	Flexible Benefits	47,371	81,414	99,504		18,090
	Insurance	145	-	-		-
	Long-Term Disability	3,389	2,323	2,195		(128)
	Medicare	6,495	9,799	9,759		(40)
	Other Post-Employment Benefits	42,608	60,660	58,860		(1,800)
	Retiree Medical Trust	123	242	532		290
	Retirement ADC	228,301	306,351	249,390		(56,961)
	Risk Management Administration	6,299	9,470	10,500		1,030
	Supplemental Pension Savings Plan	24,252	36,655	43,783		7,128
	Unemployment Insurance	1,163	1,333	1,259		(74)
	Workers' Compensation	8,481	3,085	4,174		1,089
Fringe Benefits Subtotal		\$ 379,677	\$ 528,706	\$ 493,777		\$ (34,929)
Total Personnel Expenditures					\$ 1,124,354	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 76,851	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(233,180)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (156,329)	\$ -

City Council

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 68,094	\$ 233,180	\$ 76,851	\$ (156,329)
NON-PERSONNEL SUBTOTAL	68,094	233,180	76,851	(156,329)
Total	\$ 68,094	\$ 233,180	\$ 76,851	\$ (156,329)

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 161,355	\$ -
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,399	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,334)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,989)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.	0.00	(110,064)	-
Total	0.00	\$ 33,367	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 589,710	\$ 435,998	\$ 568,424	\$ 132,426
Fringe Benefits	398,517	462,007	382,271	(79,736)
PERSONNEL SUBTOTAL	988,227	898,005	950,695	52,690
NON-PERSONNEL				
Supplies	\$ 8,975	\$ 4,160	\$ 6,860	\$ 2,700
Contracts	39,143	59,691	53,982	(5,709)
Information Technology	30,241	49,777	33,788	(15,989)
Energy and Utilities	2,908	4,776	4,451	(325)
Other	25,676	15,000	15,000	-
Transfers Out	530	-	-	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	107,473	134,404	115,081	(19,323)
Total	\$ 1,095,700	\$ 1,032,409	\$ 1,065,776	\$ 33,367

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,008
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	7.00	7.00	16,640 - 104,832	428,959
20001166	Council Representative 2A	2.00	1.00	1.00	16,640 - 104,832	60,736
	Adjust Budget To Approved Levels					(110,064)
	Sick Leave - Hourly					1,399
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 568,424
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,540	\$ 11,186	\$ 5,592	\$ (5,594)	
	Flexible Benefits	63,463	86,007	98,471	12,464	
	Long-Term Disability	4,730	2,388	2,209	(179)	
	Medicare	8,855	10,070	9,819	(251)	
	Other Post-Employment Benefits	52,280	60,660	58,860	(1,800)	
	Retiree Medical Trust	369	404	828	424	
	Retirement 401 Plan	338	515	1,106	591	
	Retirement ADC	201,348	235,644	145,445	(90,199)	
	Retirement DROP	2,312	3,416	3,416	-	
	Risk Management Administration	7,764	9,470	10,500	1,030	
	Supplemental Pension Savings Plan	35,233	38,721	41,202	2,481	
	Unemployment Insurance	1,623	1,368	1,267	(101)	
	Workers' Compensation	11,663	2,158	3,556	1,398	
Fringe Benefits Subtotal		\$ 398,517	\$ 462,007	\$ 382,271	\$ (79,736)	
Total Personnel Expenditures					\$ 950,695	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 63,581	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(3,680)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ 59,901	\$ -

City Council

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 102,144	\$ 3,680	\$ 63,581	\$ 59,901
Transfers Out	39,934	-	-	-
NON-PERSONNEL SUBTOTAL	142,078	3,680	63,581	59,901
Total	\$ 142,078	\$ 3,680	\$ 63,581	\$ 59,901

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.	0.00	\$ 87,974	\$ -
Addition of Council Representative 1 Addition of 1.00 Council Representative 1 to meet the operational needs of the district's constituents and to be in alignment with the other Council Offices.	1.00	-	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,408	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,684)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,384)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(38,981)	-
Total	1.00	\$ 31,333	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 508,175	\$ 588,328	\$ 658,103	\$ 69,775
Fringe Benefits	176,596	251,713	232,339	(19,374)
PERSONNEL SUBTOTAL	684,770	840,041	890,442	50,401
NON-PERSONNEL				
Supplies	\$ 6,559	\$ 14,500	\$ 14,700	\$ 200
Contracts	35,391	112,469	108,837	(3,632)
Information Technology	25,044	47,654	32,270	(15,384)
Energy and Utilities	5,301	2,131	1,879	(252)
Other	4,149	15,000	15,000	-
Transfers Out	518	-	-	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	76,962	194,254	175,186	(19,068)
Total	\$ 761,732	\$ 1,034,295	\$ 1,065,628	\$ 31,333

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 114,005
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	8.00	16,640 - 104,832	379,330
20001166	Council Representative 2A	1.00	1.00	0.00	16,640 - 104,832	-
	Adjust Budget To Approved Levels					87,974
	Sick Leave - Hourly					1,408
FTE, Salaries, and Wages Subtotal		9.00	9.00	10.00		\$ 658,103
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 3,644	\$ -	\$ (3,644)	
	Flexible Benefits	52,775	68,961	95,270	26,309	
	Long-Term Disability	4,154	1,983	1,855	(128)	
	Medicare	7,657	8,364	8,246	(118)	
	Other Post-Employment Benefits	48,657	54,594	58,860	4,266	
	Retiree Medical Trust	976	950	1,232	282	
	Retirement 401 Plan	1,625	1,580	500	(1,080)	
	Retirement ADC	12,437	68,897	4,080	(64,817)	
	Risk Management Administration	7,210	8,523	10,500	1,977	
	Supplemental Pension Savings Plan	29,637	31,059	47,722	16,663	
	Unemployment Insurance	1,426	1,138	1,065	(73)	
	Workers' Compensation	10,042	2,020	3,009	989	
Fringe Benefits Subtotal		\$ 176,596	\$ 251,713	\$ 232,339	\$ (19,374)	
Total Personnel Expenditures					\$ 890,442	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 202,276	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(360,026)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (157,750)	\$ -

City Council

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 58,520	\$ 360,026	\$ 202,276	\$ (157,750)
Transfers Out	116,033	-	-	-
NON-PERSONNEL SUBTOTAL	174,553	360,026	202,276	(157,750)
Total	\$ 174,553	\$ 360,026	\$ 202,276	\$ (157,750)

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.	0.00	\$ 109,608	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,462)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(13,404)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(83,139)	-
Total	0.00	\$ 9,603	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 550,283	\$ 627,708	\$ 691,792	\$ 64,084
Fringe Benefits	280,395	335,672	298,057	(37,615)
PERSONNEL SUBTOTAL	830,678	963,380	989,849	26,469
NON-PERSONNEL				
Supplies	\$ 4,347	\$ 1,800	\$ 1,877	\$ 77
Contracts	31,889	31,884	28,566	(3,318)
Information Technology	25,642	46,801	33,397	(13,404)
Energy and Utilities	4,503	2,293	2,072	(221)
Other	10,592	10,000	10,000	-
Transfers Out	450	-	-	-
NON-PERSONNEL SUBTOTAL	77,422	92,778	75,912	(16,866)
Total	\$ 908,100	\$ 1,056,158	\$ 1,065,761	\$ 9,603

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 80,018
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	426,780

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						109,608
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 691,792
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
Employee Offset Savings		\$ 3,286	\$ 7,005	\$ 2,262		\$ (4,743)
Flexible Benefits		85,818	95,969	84,275		(11,694)
Insurance		145	-	-		-
Long-Term Disability		4,408	2,113	1,899		(214)
Medicare		8,188	8,903	8,442		(461)
Other Post-Employment Benefits		58,014	60,660	58,860		(1,800)
Retiree Medical Trust		895	764	1,267		503
Retirement 401 Plan		3,102	2,650	1,230		(1,420)
Retirement ADC		84,020	129,574	87,956		(41,618)
Risk Management Administration		8,616	9,470	10,500		1,030
Supplemental Pension Savings Plan		11,276	15,308	37,571		22,263
Unemployment Insurance		1,510	1,212	1,090		(122)
Workers' Compensation		11,120	2,044	2,705		661
Fringe Benefits Subtotal		\$ 280,395	\$ 335,672	\$ 298,057		\$ (37,615)
Total Personnel Expenditures					\$ 989,849	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 196,954	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(170,309)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ 26,645	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 76,294	\$ 170,309	\$ 196,954	\$ 26,645
Transfers Out	41,000	-	-	-
NON-PERSONNEL SUBTOTAL	117,294	170,309	196,954	26,645
Total	\$ 117,294	\$ 170,309	\$ 196,954	\$ 26,645

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.	0.00	\$ 97,251	\$ -
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	761	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,518)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(17,225)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(57,784)	-
Total	0.00	\$ 18,485	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 606,477	\$ 709,245	\$ 724,245	\$ 15,000
Fringe Benefits	265,991	222,324	247,552	25,228
PERSONNEL SUBTOTAL	872,469	931,569	971,797	40,228
NON-PERSONNEL				
Supplies	\$ 28,291	\$ 54,310	\$ 41,810	\$ (12,500)
Contracts	61,209	57,014	65,506	8,492
Information Technology	28,586	52,356	35,131	(17,225)
Energy and Utilities	1,988	2,463	1,953	(510)
Other	5,145	15,000	15,000	-
Transfers Out	477	-	-	-
NON-PERSONNEL SUBTOTAL	125,697	181,143	159,400	(21,743)
Total	\$ 998,165	\$ 1,112,712	\$ 1,131,197	\$ 18,485

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 105,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	8.00	8.00	16,640 - 104,832	445,828
20001166	Council Representative 2A	1.00	0.00	0.00	16,640 - 104,832	-
	Adjust Budget To Approved Levels					97,251
	Sick Leave - Hourly					761
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 724,245
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Flexible Benefits	\$ 81,864	\$ 89,005	\$ 103,894	\$ 14,889	
	Long-Term Disability	4,859	1,905	2,041	136	
	Medicare	8,984	8,025	9,081	1,056	
	Other Post-Employment Benefits	64,291	60,660	58,860	(1,800)	
	Retiree Medical Trust	1,084	1,196	1,378	182	
	Retirement 401 Plan	2,187	2,420	1,950	(470)	
	Retirement ADC	51,263	17,937	15,915	(2,022)	
	Risk Management Administration	9,575	9,470	10,500	1,030	
	Supplemental Pension Savings Plan	28,317	28,654	39,671	11,017	
	Unemployment Insurance	1,666	1,091	1,171	80	
	Workers' Compensation	11,901	1,961	3,091	1,130	
Fringe Benefits Subtotal		\$ 265,991	\$ 222,324	\$ 247,552	\$ 25,228	
Total Personnel Expenditures					\$ 971,797	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 90,725	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(105,737)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (15,012)	\$ -

City Council

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Contracts	\$ 15,279	\$ 105,737	\$ 90,725	\$ (15,012)
Transfers Out	63,835	-	-	-
NON-PERSONNEL SUBTOTAL	79,114	105,737	90,725	(15,012)
Total	\$ 79,114	\$ 105,737	\$ 90,725	\$ (15,012)

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.	0.00	\$ 105,232	\$ -
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,325	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,583)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(16,107)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(78,700)	-
Total	0.00	\$ 8,167	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 534,322	\$ 645,072	\$ 660,072	\$ 15,000
Fringe Benefits	341,105	335,965	348,822	12,857
PERSONNEL SUBTOTAL	875,427	981,037	1,008,894	27,857
NON-PERSONNEL				
Supplies	\$ 8,967	\$ 8,843	\$ 8,843	\$ -
Contracts	40,099	46,348	43,096	(3,252)
Information Technology	29,710	52,540	36,433	(16,107)
Energy and Utilities	925	682	351	(331)
Other	5,868	15,000	15,000	-
Transfers Out	469	-	-	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	86,038	128,413	108,723	(19,690)
Total	\$ 961,465	\$ 1,109,450	\$ 1,117,617	\$ 8,167

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 108,680
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	369,449
	Adjust Budget To Approved Levels					105,232
	Sick Leave - Hourly					1,325
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 660,072
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Flexible Benefits	\$ 81,847	\$ 93,598	\$ 108,487	\$ 14,889	
	Insurance	145	-	-	-	
	Long-Term Disability	4,323	1,909	1,804	(105)	
	Medicare	7,845	8,050	8,027	(23)	
	Other Post-Employment Benefits	62,080	60,660	58,860	(1,800)	
	Retiree Medical Trust	819	952	923	(29)	
	Retirement 401 Plan	3,187	3,808	3,383	(425)	
	Retirement ADC	148,945	143,921	138,892	(5,029)	
	Risk Management Administration	9,221	9,470	10,500	1,030	
	Supplemental Pension Savings Plan	10,560	10,538	14,003	3,465	
	Unemployment Insurance	1,481	1,094	1,034	(60)	
	Workers' Compensation	10,650	1,965	2,909	944	
Fringe Benefits Subtotal		\$ 341,105	\$ 335,965	\$ 348,822	\$ 12,857	
Total Personnel Expenditures					\$ 1,008,894	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 67,391	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(183,687)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (116,296)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 43,749	\$ 183,687	\$ 67,391	\$ (116,296)

City Council

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Transfers Out	19,995	-	-	-
NON-PERSONNEL SUBTOTAL	63,744	183,687	67,391	(116,296)
Total	\$ 63,744	\$ 183,687	\$ 67,391	\$ (116,296)

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 108,960	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,601	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(18,321)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Adopted Budgets at the approved levels.	0.00	(90,841)	-
Total	0.00	\$ 2,399	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 457,873	\$ 503,894	\$ 551,074	\$ 47,180
Fringe Benefits	316,610	396,334	367,273	(29,061)
PERSONNEL SUBTOTAL	774,483	900,228	918,347	18,119
NON-PERSONNEL				
Supplies	\$ 4,733	\$ 12,150	\$ 12,150	\$ -
Contracts	39,561	78,882	81,823	2,941
Information Technology	29,102	51,804	33,483	(18,321)
Energy and Utilities	1,802	2,311	1,971	(340)
Other	10,492	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	85,691	163,147	147,427	(15,720)
Total	\$ 860,174	\$ 1,063,375	\$ 1,065,774	\$ 2,399

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 105,019
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	7.00	16,640 - 104,832	396,510
20001166	Council Representative 2A	0.00	0.00	1.00	16,640 - 104,832	65,000

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						(90,841)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 551,074
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 5,871	\$ 9,462	\$ 6,162		\$ (3,300)
	Flexible Benefits	63,518	84,412	102,502		18,090
	Insurance	145	-	-		-
	Long-Term Disability	3,727	1,981	2,093		112
	Medicare	6,899	8,352	9,308		956
	Other Post-Employment Benefits	51,616	60,660	58,860		(1,800)
	Retiree Medical Trust	658	652	1,093		441
	Retirement 401 Plan	1,337	1,335	1,650		315
	Retirement ADC	143,360	192,065	135,399		(56,666)
	Risk Management Administration	7,662	9,470	10,500		1,030
	Supplemental Pension Savings Plan	21,228	24,824	35,107		10,283
	Unemployment Insurance	1,278	1,136	1,202		66
	Workers' Compensation	9,309	1,985	3,397		1,412
Fringe Benefits Subtotal		\$ 316,610	\$ 396,334	\$ 367,273		\$ (29,061)
Total Personnel Expenditures					\$ 918,347	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 108,720	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Year-End Budget Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(242,152)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ (133,432)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 44,637	\$ 242,152	\$ 108,720	\$ (133,432)
Transfers Out	52,025	-	-	-
NON-PERSONNEL SUBTOTAL	96,662	242,152	108,720	(133,432)
Total	\$ 96,662	\$ 242,152	\$ 108,720	\$ (133,432)

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Charter Review Committee Addition of 1.00 Council Committee Consultant and associated non-personnel expenditures to support the new Charter Review Committee.	1.00	\$ 111,755	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	20,303	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	531	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,233)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.01)	(31,679)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(162,423)	-
Total	(0.01)	\$ (63,746)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 801,756	\$ 1,077,806	\$ 1,097,536	\$ 19,730
Fringe Benefits	583,012	773,929	662,383	(111,546)
PERSONNEL SUBTOTAL	1,384,768	1,851,735	1,759,919	(91,816)
NON-PERSONNEL				
Supplies	\$ 26,112	\$ 22,868	\$ 32,412	\$ 9,544
Contracts	106,997	113,046	115,200	2,154
Information Technology	37,882	57,638	55,405	(2,233)
Energy and Utilities	57,898	71,025	89,630	18,605
Other	4,746	4,100	4,100	-
Transfers Out	334	-	-	-
Capital Expenditures	16,644	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	250,613	271,177	299,247	28,070
Total	\$ 1,635,380	\$ 2,122,912	\$ 2,059,166	\$ (63,746)

City Council

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Other Revenue	\$ 464	\$ 464	\$ -	\$ (464)
Total	\$ 464	\$ 464	\$ -	\$ (464)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
---------------	-------------------	------------------	------------------	-------------------	--------------	-------

FTE, Salaries, and Wages

90000544	Clerical Assistant 2 - Hourly	0.30	1.13	0.00	\$29,931 - \$36,067	-
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	0.12	29,931 - 36,067	3,956
20001203	Committee Consultants Secretary	1.00	1.00	1.00	16,640 - 104,832	55,536
20001164	Council Committee Consultant	7.00	7.00	8.00	19,323 - 151,840	560,486
20001165	Council Representative 1	2.00	3.00	4.00	16,640 - 104,832	224,515
20001166	Council Representative 2A	2.00	2.00	1.00	16,640 - 104,832	83,013
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	97,739
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	71,760
	Sick Leave - Hourly					531

FTE, Salaries, and Wages Subtotal	13.30	16.13	16.12	\$ 1,097,536
--	--------------	--------------	--------------	---------------------

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 15,515	\$ 26,345	\$ 13,036	\$ (13,309)
Flexible Benefits	89,127	125,726	165,454	39,728
Long-Term Disability	6,438	3,708	3,578	(130)
Medicare	11,987	15,628	15,907	279
Other Post-Employment Benefits	71,229	90,990	94,176	3,186
Retiree Medical Trust	507	262	1,494	1,232
Retirement 401 Plan	823	-	2,168	2,168
Retirement ADC	317,581	442,064	264,938	(177,126)
Risk Management Administration	10,566	14,205	16,800	2,595
Supplemental Pension Savings Plan	41,234	50,667	60,830	10,163
Unemployment Insurance	2,205	2,126	2,053	(73)
Workers' Compensation	15,799	2,208	21,949	19,741

Fringe Benefits Subtotal	\$ 583,012	\$ 773,929	\$ 662,383	\$ (111,546)
---------------------------------	-------------------	-------------------	-------------------	---------------------

Total Personnel Expenditures	\$ 1,759,919		
-------------------------------------	---------------------	--	--

City Treasurer



Page Intentionally Left Blank

City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$2.0 billion as of December 30, 2014. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and is a Trustee for the SPSP/401(k) plans.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City agencies, and joint power authorities. The Division also provides citywide cash management services, including maintenance of banking relationships, review of new banking legislation, and implementation of new payment and collection systems to include electronic banking services, e-commerce systems, and third-party payment processing services.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration Program handles parking citation payments and appeals, customer service functions, and issues oversized vehicle and residential parking permits. The Parking Meter Operations Program collects parking meter coin, as well as installs, maintains, and enforces the City's parking meters.

Treasury Operations

The Treasury Operations Division encompasses four major programs. The Accounting Program is responsible for administration of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment and management of the City's deposit and bank reconciliation processes. The Program also provides citywide cash

City Treasurer

handling training and records investment activity for the City of San Diego Funds Commission. The Business Tax and Rental Unit Business Tax Program collects tax assessments, Business Improvement District fees, enforces compliance, administers the collection of Police-regulated permitting data and maintains the regulatory clearance review data for businesses operating within the City of San Diego. The Accounts Receivable (AR) Program manages the AR module, including interfaces, processes invoice payments and returns, manages exception items on customer accounts, and maintains AR master data. The Revenue Audit Program conducts audits of TOT and TMD assessment operators, City lessees and franchisees, and administers appeal hearings.

Treasury Systems

The Treasury Systems Division administers and supports 34 business applications that manage approximately 818,000 customer accounts. This effort includes integration of these systems with other City applications for collection and reporting of revenue and ensuring that confidential customer data is safeguarded. The Treasury Systems Division oversees all Information Technology (IT) contracts, provides project management support for IT initiatives and special projects, develops and generates reports in support of Treasury and Debt Management business areas, oversees end user administration and support for approximately 800 system users, develops interim and long-term goals and objectives for Department IT initiatives that support business functions, and maintains the City's Investor Information and Office of the City Treasurer websites.

The Office's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Safeguard all City monies through the use of strong internal controls

The Office will focus on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Office will focus on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

The Office will focus on the following objectives:

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

City Treasurer

Goal 4: Provide world-class customer service to both internal and external customers

The Office will focus on the following objectives:

- Assist the public in understanding the services that the Office provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Office will focus on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Office will focus on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Office will focus on the following objectives:

- Fully comply with the City Treasurer's Investment Policy and all applicable California Government Code regulations
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%	100%
2. Percentage of satisfied customers from Treasury lobby surveys	95%	92%	98%	94%
3. Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1–3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3–6 month Treasury Bill Index)	Core: 1.9 bps Liquidity: 26.2 bps	Outperform Benchmarks	Core: -2.07 bps Liquidity: 18.8 bps	Outperform Benchmarks
4. Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	96%	95%	96%	96%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	93%	96%	100%	93%
6. Percentage of delinquent account referrals collected	89%	80%	81%	80%

City Treasurer

Service Efforts and Accomplishments

Investments

In Fiscal Year 2015, the Investments Division invested an average of \$2.06 billion in operating and capital improvement funds, reinvested an average of \$22.2 million in construction fund debt proceeds, and realized approximately \$11.5 million in interest earnings on the City Treasurer's Pooled Investment Fund that yielded approximately 0.56 percent. The Investments Division continues to work with the Debt Management Department to provide timely investment services for the City's ongoing maintenance of existing bond issue reserve funds and Trustee-held construction fund balances.

The Investments Division assisted several departments in implementing online payment solutions in an effort to streamline payment processing. In addition, and in an effort to safeguard payment card information, the Investments Division finalized a Payment Card Industry (PCI) Compliance Policy that will strengthen controls citywide.

In Fiscal Year 2015, the City Treasurer's Investment Policy was updated and accepted by the City Council.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 82 percent on delinquent receivables which far exceeds industry standard. In Fiscal Year 2015, the Program collected \$23.1 million in past due receivables, assisted 5,662 lobby customers, and responded to 109,147 telephone calls.

The Parking Meter Operations Program operates 5,700 on-street metered parking spaces. In Fiscal Year 2014, the Program began a pilot of the Parking Meter Utilization Plan in the Downtown area called the Hospitality Zone. Within the Hospitality Zone, enforcement hours have been adjusted with the goal of increased utilization, changing the hours from 8:00 a.m.-6:00 p.m. to 10:00 a.m.-8:00 p.m. The pilot remains in effect due to a 25% increase in utilization bringing overall utilization to 80%. In Fiscal Year 2015, the Program upgraded all single-space parking meters. The new technology meters bring greater payment options to customers and provide efficiencies in coin collection and maintenance. In Fiscal Year 2015, the Program collected \$9.6 million in parking meter revenue.

The Parking Administration Program processes parking citations for over 20 City and non-City enforcement agencies. In Fiscal Year 2015, the Program processed 480,280 parking citations totaling \$28.3 million. The Program also reviewed and processed 35,821 parking citation appeals and assisted 68,404 parking customers on the telephone.

Treasury Operations

In Fiscal Year 2015, the Accounting Program increased TOT compliance, registering approximately 600 new TOT Operators. The Program processed over \$215.0 million in TOT/TMD payments and posted over 19,000 deposit documents totaling over \$1.0 billion.

In Fiscal Year 2015, the AR Program created over 7,700 customer accounts, processed approximately \$343.0 million in payments and 2,500 returned items. In addition, the AR Program oversaw the processing of approximately \$1.1 billion in federal payments.

In Fiscal Year 2015, the Revenue Audit Program completed 115 revenue audits of TOT and TMD assessment operators, lessees, business taxes, and franchisees resulting in deficiencies of \$1.8 million. In Fiscal Year 2016, the Program expects to complete 130 field audits resulting in estimated deficiencies of \$1.9 million.

In Fiscal Year 2016, the Business Tax Program expects to process 13,000 Business Tax applications and 176,000 Business Tax renewals totaling \$14.8 million, while assisting 66,000 customers over the telephone and 8,500 customers in the Treasury lobby.

City Treasurer

In Fiscal Year 2015, the Office of the City Treasurer implemented the first phase of the Business Taxation and Regulatory Consolidation Project. This project allows for a one-stop-shop for Police-regulated business owners to conduct their permitting and taxation needs within the Office of the City Treasurer lobby. These initiatives will improve the overall service delivery for any regulated businesses operating in the City of San Diego.

Treasury Systems

The Treasury Systems Division led the effort to enhance the Treasurer Tax Collection System (TTCS) to include the Police Permitting Regulatory process. This project was implemented on July 1, 2015 and multiple efficiencies have been realized, including online self-service options for Police permitting customers, automated renewals, and a consolidated billing statement.

In Fiscal Year 2015, the Treasury Systems Division partnered with the Parking Administration Program to initiate a Request for Proposal for a comprehensive Parking Citation Processing System. Implementation of the selected system is planned for Fiscal Year 2016.

In Fiscal Year 2015, the Division partnered with the Revenue Audit Program to research and select a new audit scheduling and tracking system. Implementation of this system will include tools to automate the creation and monitoring of the annual audit plan.

Also, in Fiscal Year 2015, the Division implemented several major enhancements which included automation of general ledger posting for daily investment transactions, automated generation of the Transient Occupancy Tax (TOT) Certificate, as well as implementation of electronic billing for Business Tax customers and the "DMV Referral Fee Project". All of these enhancements resulted in process efficiencies for staff and/or additional customer self-service options.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	119.63	121.73	124.73	3.00
Personnel Expenditures	\$ 10,782,633	\$ 11,294,833	\$ 11,702,120	\$ 407,287
Non-Personnel Expenditures	8,661,870	13,272,398	14,754,964	1,482,566
Total Department Expenditures	\$ 19,444,503	\$ 24,567,231	\$ 26,457,084	\$ 1,889,853
Total Department Revenue	\$ 28,271,743	\$ 27,407,686	\$ 29,494,956	\$ 2,087,270

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Administration	\$ 2,879,179	\$ 3,060,780	\$ 3,683,883	\$ 623,103
Revenue Collections	11,430,746	6,159,891	6,244,906	85,015
Treasury Operations	5,134,578	6,235,025	6,330,443	95,418
Total	\$ 19,444,503	\$ 15,455,696	\$ 16,259,232	\$ 803,536

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Administration	14.63	13.68	14.00	0.32
Revenue Collections	63.00	50.00	50.00	0.00
Treasury Operations	42.00	43.05	45.73	2.68
Total	119.63	106.73	109.73	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 285,598	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	276,712	-
Transient Occupancy Tax/Tourism Marketing District Audit Addition of 1.00 Accountant 2, 1.00 Administrative Aide 2, non-personnel expenditures, and associated revenue to conduct TOT/TMD compliance audits and research.	2.00	160,653	160,653
Payment Card Industry Compliance Program Addition of 1.00 Senior Management Analyst and associated non-personnel expenditures to support the Payment Card Industry Compliance Program.	1.00	93,933	-

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	83,801	-
Janitorial Services Addition of non-personnel expenditures for janitorial services associated with the Parking Administration move to Plaza Hall.	0.00	4,500	-
Training Expenditures Addition of training expenditures to meet training requirements for staff and management.	0.00	2,500	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	2,289	-
Addition of Membership Expenditures Addition of non-personnel expenditures for membership fees.	0.00	2,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	700	-
Departmental Efficiencies Reduction of non-personnel expenditures as a result of department efficiencies.	0.00	(34,150)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(35,000)	-
Banking Contract Reduction of non-personnel expenditures as a result of savings from a new banking contract.	0.00	(40,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	775,800
Enterprise Asset Management Revenue Addition of anticipated reimbursable revenue associated with the implementation of the new SAP Enterprise Asset Management (EAM) System.	0.00	-	51,039
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	13,461
Total	3.00	\$ 803,536	\$ 1,000,953

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 6,017,896	\$ 5,789,869	\$ 6,142,399	\$ 352,530

City Treasurer

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits	4,764,737	4,039,589	4,215,232	175,643
PERSONNEL SUBTOTAL	10,782,633	9,829,458	10,357,631	528,173
NON-PERSONNEL				
Supplies	\$ 342,215	\$ 378,448	\$ 361,583	\$ (16,865)
Contracts	2,074,774	2,043,382	2,250,292	206,910
Information Technology	2,368,221	3,163,592	3,247,393	83,801
Energy and Utilities	28,509	24,560	26,077	1,517
Other	8,705	10,006	10,006	-
Transfers Out	3,839,447	-	-	-
Capital Expenditures	-	6,250	6,250	-
NON-PERSONNEL SUBTOTAL	8,661,870	5,626,238	5,901,601	275,363
Total	\$ 19,444,503	\$ 15,455,696	\$ 16,259,232	\$ 803,536

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 867,196	\$ 849,402	\$ 1,088,404	\$ 239,002
Fines Forfeitures and Penalties	3,030,401	2,521,000	3,196,800	675,800
Licenses and Permits	24,370,977	14,925,749	15,011,900	86,151
Other Revenue	3,170	-	-	-
Total	\$ 28,271,743	\$ 18,296,151	\$ 19,297,104	\$ 1,000,953

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	4.00	4.00	\$31,491 - \$37,918	\$ 145,584
20000866	Accountant 2	4.00	4.00	5.00	54,059 - 65,333	289,085
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	267,054
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	66,768
20000024	Administrative Aide 2	5.00	7.00	9.00	42,578 - 51,334	429,714
90000024	Administrative Aide 2 - Hourly	0.00	0.70	0.70	42,578 - 51,334	33,921
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	205,000
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	113,610
20000266	Cashier	2.00	2.00	0.00	31,491 - 37,918	-
20000539	Clerical Assistant 2	7.00	7.00	7.00	29,931 - 36,067	250,585
20000267	Collections Investigator 1	16.00	16.00	16.00	40,186 - 48,526	736,221
20000268	Collections Investigator 1	1.00	1.00	1.00	40,186 - 48,526	47,798
20000269	Collections Investigator 2	4.00	4.00	4.00	45,198 - 54,558	215,191
20000270	Collections Investigator 3	5.00	5.00	5.00	49,712 - 60,070	297,347
20000287	Collections Manager	0.00	1.00	1.00	66,768 - 80,891	66,768
20001168	Deputy Director	2.00	1.75	1.75	46,966 - 172,744	249,997
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001172	Financial Operations Manager	2.00	2.00	2.00	25,376 - 148,200	268,000
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	68,286
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	77,147

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	140,001
90001073	Management Intern - Hourly	0.63	0.68	0.68	24,274 - 29,203	19,858
20000678	Parking Meter Supervisor	2.00	0.00	0.00	47,341 - 56,597	-
20000674	Parking Meter Technician	11.00	0.00	0.00	41,330 - 49,400	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	34,611
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	306,001
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	4.00	3.50	3.50	46,966 - 172,744	365,010
20000783	Public Information Clerk	18.00	17.75	19.75	31,491 - 37,918	701,750
90000783	Public Information Clerk - Hourly	0.00	0.35	0.35	31,491 - 37,918	13,271
20000869	Senior Account Clerk	3.00	3.00	3.00	36,067 - 43,514	125,843
20000927	Senior Clerk/Typist	4.00	4.00	3.00	36,067 - 43,514	129,019
20000015	Senior Management Analyst	2.00	1.00	2.00	59,363 - 71,760	134,581
20000827	Senior Parking Meter Technician	1.00	0.00	0.00	43,472 - 51,792	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	165,000
	Bilingual - Regular					30,576
	Budgeted Vacancy Savings					(173,722)
	Overtime Budgeted					77,461
	Sick Leave - Hourly					2,289
	Termination Pay Annual Leave					6,007
FTE, Salaries, and Wages Subtotal		119.63	106.73	109.73		\$ 6,142,399
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 71,336	\$ 72,874	\$ 66,671		\$ (6,203)
	Flexible Benefits	792,750	779,412	952,390		172,978
	Insurance	298	-	-		-
	Long-Term Disability	48,940	19,548	19,655		107
	Medicare	84,485	78,108	83,723		5,615
	Other Post-Employment Benefits	701,256	606,588	618,035		11,447
	Retiree Medical Trust	2,618	2,698	3,990		1,292
	Retirement 401 Plan	5,135	5,467	4,742		(725)
	Retirement ADC	2,377,007	1,926,560	1,884,138		(42,422)
	Retirement DROP	18,621	16,807	22,462		5,655
	Retirement Offset Contribution	181	-	-		-
	Risk Management Administration	104,179	94,688	110,242		15,554
	Supplemental Pension Savings Plan	312,566	301,343	347,033		45,690
	Unemployment Insurance	16,784	11,207	11,264		57
	Workers' Compensation	228,580	124,289	90,887		(33,402)
Fringe Benefits Subtotal		\$ 4,764,737	\$ 4,039,589	\$ 4,215,232		\$ 175,643
Total Personnel Expenditures						\$ 10,357,631

Parking Meter Operations Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Revenue Collections	\$ -	\$ 9,111,535	\$ 10,197,852	\$ 1,086,317
Total	\$ -	\$ 9,111,535	\$ 10,197,852	\$ 1,086,317

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Revenue Collections	0.00	15.00	15.00	0.00
Total	0.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Expenditures for Smart Parking Meters Addition of increased operational and maintenance expenditures and associated revenue for the newly installed smart parking meters.	0.00	\$ 1,362,740	\$ 1,362,740
Addition of Security Services Addition of contractual expenditures for security services.	0.00	4,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,785	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(120,886)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(161,322)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(276,423)
Total	0.00	\$ 1,086,317	\$ 1,086,317

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 799,245	\$ 764,626	\$ (34,619)
Fringe Benefits	-	666,130	579,863	(86,267)
PERSONNEL SUBTOTAL	-	1,465,375	1,344,489	(120,886)

City Treasurer

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 123,504	\$ 123,541	\$ 37
Contracts	-	1,329,265	2,544,399	1,215,134
Information Technology	-	14,856	16,641	1,785
Energy and Utilities	-	25,881	16,128	(9,753)
Transfers Out	-	6,152,154	6,152,154	-
Capital Expenditures	-	500	500	-
NON-PERSONNEL SUBTOTAL	-	7,646,160	8,853,363	1,207,203
Total	\$ -	\$ 9,111,535	\$ 10,197,852	\$ 1,086,317

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fines Forfeitures and Penalties	\$ -	\$ 115,800	\$ -	\$ (115,800)
Licenses and Permits	-	8,995,735	10,197,852	1,202,117
Total	\$ -	\$ 9,111,535	\$ 10,197,852	\$ 1,086,317

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.25	0.25	\$46,966 - \$172,744	\$ 35,003
20000678	Parking Meter Supervisor	0.00	2.00	2.00	47,341 - 56,597	109,756
20000674	Parking Meter Technician	0.00	11.00	11.00	41,330 - 49,400	499,012
20001222	Program Manager	0.00	0.50	0.50	46,966 - 172,744	49,000
20000783	Public Information Clerk	0.00	0.25	0.25	31,491 - 37,918	7,873
20000827	Senior Parking Meter Technician	0.00	1.00	1.00	43,472 - 51,792	51,792
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(41,330)
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		0.00	15.00	15.00		\$ 764,626
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 3,522	\$ 3,621		\$ 99
	Flexible Benefits	-	112,818	117,069		4,251
	Long-Term Disability	-	2,567	2,319		(248)
	Medicare	-	10,855	10,352		(503)
	Other Post-Employment Benefits	-	91,002	82,399		(8,603)
	Retiree Medical Trust	-	90	425		335
	Retirement ADC	-	335,512	271,990		(63,522)
	Risk Management Administration	-	14,217	14,708		491
	Supplemental Pension Savings Plan	-	37,705	44,915		7,210
	Unemployment Insurance	-	1,460	1,326		(134)
	Workers' Compensation	-	56,382	30,739		(25,643)
Fringe Benefits Subtotal		\$ -	\$ 666,130	\$ 579,863		\$ (86,267)
Total Personnel Expenditures					\$ 1,344,489	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 66,255
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 66,255
REVENUE			
Fines Forfeitures and Penalties	\$ -	\$ 115,800	\$ -
<i>Parking Citations</i>	-	115,800	-
Licenses and Permits	-	8,995,735	10,197,852
<i>Parking Meter Collections</i>	-	8,395,735	9,597,852
<i>Parking Meter Alternative Program</i>	-	600,000	600,000
TOTAL REVENUE	\$ -	\$ 9,111,535	\$ 10,197,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 9,111,535	\$ 10,264,107
OPERATING EXPENSE			
Personnel Expenses	\$ -	\$ 799,245	\$ 764,626
Fringe Benefits	-	666,130	579,863
Supplies	-	123,504	123,541
Contracts	-	1,329,265	2,544,399
<i>Parking Meter Operations</i>	-	1,099,265	2,314,399
<i>Community Parking Districts Administration</i>	-	230,000	230,000
Information Technology	-	14,856	16,641
Energy and Utilities	-	25,881	16,128
Transfers Out	-	6,152,154	6,152,154
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ -	\$ 9,111,535	\$ 10,197,852
TOTAL EXPENSE	\$ -	\$ 9,111,535	\$ 10,197,852
BALANCE	\$ -	\$ -	\$ 66,255
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 9,111,535	\$ 10,264,107

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Citywide Program Expenditures



Page Intentionally Left Blank

Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department and also the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



Page Intentionally Left Blank

Citywide Program Expenditures

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	90,931,471	87,094,071	89,609,808	2,515,737
Total Department Expenditures	\$ 90,931,471	\$ 87,094,071	\$ 89,609,808	\$ 2,515,737
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Animal Services	\$ -	\$ -	\$ 8,956,214	\$ 8,956,214
Assessments to Public Property	608,806	567,800	732,096	164,296
Business Cooperation Program	246,324	350,000	-	(350,000)
Citywide Elections	8,690,925	1,800,000	4,173,583	2,373,583
Corporate Master Lease Rent	8,882,739	7,196,638	10,440,662	3,244,024
Deferred Capital Debt Service	10,723,545	14,509,106	20,970,026	6,460,920
Employee Personal Property Claims	-	5,000	-	(5,000)
Engineering & Capital Projects	-	2,246,367	250,000	(1,996,367)
Insurance	1,668,276	2,206,891	2,382,769	175,878
McGuigan Settlement	8,007,674	8,007,674	-	(8,007,674)
Memberships	732,315	730,000	735,000	5,000
Preservation of Benefits	1,283,209	1,700,000	1,500,000	(200,000)
Property Tax Administration	3,851,304	3,823,303	4,209,630	386,327
Public Liab. Claims Transfer-Claims Fund	28,106,208	14,506,208	18,600,000	4,093,792
Public Liab. Claims Transfer-Reserves	3,301,700	12,800,000	-	(12,800,000)
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	1,395,112	2,970,000	3,385,000	415,000
Successor Agency	2,329,040	-	-	-
Supplemental COLA Benefit	1,400,858	1,588,350	1,710,782	122,432
TRANS Interest Expense-Transfer Fund	1,750	-	-	-
Transfer to Capital Improvements Program	700,000	-	865,000	865,000
Transfer to Park Improvement Funds	6,760,441	10,045,411	8,657,723	(1,387,688)
Transportation Subsidy	659,102	459,179	459,179	-
Total	\$ 90,931,471	\$ 87,094,071	\$ 89,609,808	\$ 2,515,737

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Animal Services Contract	0.00	\$ 8,956,214	\$ -
Transfer of the administration of the animal services contract with the County of San Diego from the Police Department to the Citywide Program Expenditures Department. Adjustment includes addition of non-personnel expenditures for increased contractual costs for animal services.			
Addition for Deferred Capital Projects	0.00	6,898,467	-
Addition of non-personnel expenditures related to the \$120 million Capital Improvement Projects bond debt service.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Public Liability Fund Transfer Addition of non-personnel expenditures for the transfer to the Public Liability Fund from the General Fund.	0.00	4,093,792	-
Addition for City Elections Addition of contractual expenditures for scheduled citywide elections.	0.00	2,373,583	-
Americans with Disabilities Act Improvements Addition of non-personnel expenditures for the transfer to the Americans with Disabilities Act (ADA) Capital Improvements Program projects.	0.00	865,000	-
Addition to Property Tax Administration Fees Addition of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	386,327	-
Kinder Morgan Litigation Addition of one-time non-personnel expenditures for legal services related to the Kinder Morgan litigation.	0.00	365,000	-
Stadium Planning Consulting Services Addition of non-personnel expenditures for professional consulting services for stadium planning.	0.00	250,000	-
Addition to Assessments to Public Property Addition of expenditures related to assessments to public property.	0.00	164,296	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	122,432	-
Traffic Stop Study Addition of contractual expenditures to perform a study on traffic stops conducted by the Police Department.	0.00	50,000	-
Business Cooperation Program Transfer of non-personnel expenditures for the Business Cooperation Program from the Citywide Program Expenditures Department to the Economic Development Department.	0.00	(350,000)	-
Adjustment to Mission Bay and Regional Park Improvements Funds Adjustment to the expenditure transfer to the improvements funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.	0.00	(1,387,688)	-
Engineering Services Reduction of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	(1,750,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,525,319)	-

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(15,996,367)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Total	0.00	\$ 2,515,737	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 56,319,436	\$ 35,938,208	\$ 53,583,060	\$ 17,644,852
Energy and Utilities	7,026	5,378	8,977	3,599
Other	3,532,942	4,206,150	3,942,878	(263,272)
Transfers Out	31,072,066	46,944,335	32,074,893	(14,869,442)
NON-PERSONNEL SUBTOTAL	90,931,471	87,094,071	89,609,808	2,515,737
Total	\$ 90,931,471	\$ 87,094,071	\$ 89,609,808	\$ 2,515,737



Page Intentionally Left Blank

Commission for Arts & Culture



Page Intentionally Left Blank

Commission for Arts & Culture



Department Description

The City of San Diego Commission for Arts & Culture (Commission) was established in 1988 to serve in an advisory capacity to the Mayor and City Council in promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination.

The Commission is composed of 15 volunteers nominated by the Mayor and confirmed by the City Council. A staff of seven, headed by an Executive Director, implements the programs and services of the Commission under the supervision of the Mayor and Deputy Chief Operating Officer for Neighborhood Services. The duties and functions of the Commissioners and Commission staff are set forth in the San Diego Municipal Code and include developing, implementing, evaluating, and/or recommending changes to public policy, legislation, programs, services, and advocacy strategies; overseeing funding allocations in support of non-profit arts and culture organizations, artists, neighborhood arts programs, festivals, and artworks in public development; ensuring the inclusion of art in private development; managing artworks owned and controlled by the City; supporting cultural tourism and innovative arts and culture programming; and undertaking other initiatives that contribute to the quality of life, economic vitality, and vibrancy of San Diego.

The Commission annually recommends to the Mayor and City Council the award of funding for general organizational support and project-specific support for San Diego's non-profit arts and culture organizations. These funds are awarded through two competitive application processes: Organizational Support Program (OSP) and Creative Communities San Diego Program (CCSD). The source of this funding is Transient Occupancy Tax (TOT), a tax levied on individuals who stay overnight in hotels, motels, and other lodging establishments. Council Policy 100-03 governs the use of these taxes to promote the City, including support for San Diego's arts and culture programs and services.

The Public Art Program administered by the Commission addresses three primary areas: 1) managing the art owned by the City, 2) integrating art into capital improvement projects, and 3) ensuring the inclusion of art or space for cultural use in private development projects. Some of the other initiatives implemented through the Public Art Program include training for artists, the development of public policy related to art in public places, and advocacy for public art programming throughout the San Diego region. The Public Art Program is guided, in part, by Council Policy 900-11 and the principles and recommendations contained in the 2004 Public Art Master Plan.

Commission for Arts & Culture

The Commission is supported in part by the National Endowment for the Arts and the California Arts Council. The Commission is officially designated as a California Arts Council State/Local Partner.

The Commission's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Achieve the results outlined in the Penny for the Arts Five-Year Blueprint, adopted by City Council on October 22, 2012 (Resolution No. R-307760)

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Request funding levels outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2016 during the budget development process
- Provide data to use in communicating with the Mayor and City Council about achieving the results outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2016
- Propose updates to the spending plan in the *Penny for the Arts Five-Year Blueprint*

Goal 2: Achieve the results outlined in Council Policy 100-03, Transient Occupancy Tax

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct a fair and transparent process for evaluating application for TOT funding from local arts and culture non-profits organizations
- Recommend to the Mayor and City Council Fiscal Year 2016 funding allocations for arts and culture contracts for services
- Collaborate with the San Diego Tourism Authority to implement promotions that attract tourists to San Diego's arts and culture offerings

Goal 3: Achieve the results outlined in the 2004 Public Art Master Plan and Council Policy 900-11, Inclusion of Public Art in Selected Capital Improvements Program and Redevelopment Agency Projects

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Fill 1.0 FTE vacancy for the position of Arts Management Associate
- Implement a process to distribute Civic Enhancement Allocations
- Conduct workshops to help local artists understand and better participate in the City's public art procurement process
- Conserve and/or repair City-owned artworks in the public realm

Commission for Arts & Culture

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Amount of time to deliver fully executed contracts to 90% of the arts and culture non-profits that receive funding awards from the City	8 months	6 months	9 months ¹	6 months
2. Number of training sessions or workshops conducted to help local arts and culture non-profits and individual artists better understand and participate in the City's funding and procurement processes	5	4	5	6
3. Percentage of Civic Enhancement Allocations distributed	0	N/A ²	0	50%

1. Leadership and staffing changes resulted in slower response times.
2. Indicator was established for Fiscal Year 2016.

Service Efforts and Accomplishments

The Commission for Arts & Culture's services for Fiscal Year 2015 focused on funding allocations for arts and culture non-profit organizations, public art conservation, and implementing the *Penny for the Arts Five-Year Blueprint*.

In Fiscal Year 2015, following the Commission's rigorous public review process and recommendations to the Mayor and City Council, the City awarded over \$6.7 million to 85 non-profit organizations through its Organizational Support Program and more than \$900,000 to 43 non-profits through its Creative Communities San Diego program. The money distributed to these non-profits results in performances, exhibits, parades, festivals, public art, and classes for San Diego's residents and visitors.

In Fiscal Year 2015, the Commission, through its Public Art Program, administered several high-profile public art projects. These included restoration of the prominent Mexican mural on Harbor Drive at the entrance to the Convention Center, conservation of the 110-year-old Horton Plaza fountain and the replication of its original sculptural cap, anticipated to be installed in the newly-refurbished park during the summer of 2015. The Commission also administered the conservation of numerous City-owned public artworks in Balboa Park, in preparation for the centennial celebration. The Commission completed a major, multi-year public art conservation project funded by a Community Development Block Grant (CDBG). Historically designated paintings, furnishings, and objects saved from the demolition of the Barrio Logan-based Aztec Brewery Rathskeller in the early 1990s, were kept in storage as a preservation measure until City Council allocated CDBG funds for the conservation, restoration, and public exhibition of the items. Conservation and restoration of the objects were completed and the artifacts were installed in the Logan Heights Public Library in December 2014. This exhibition of the Aztec Brewery artifacts marks the first time the public has had access to this collection in over 20 years.

The Commission's Executive Director position was filled in August 2014 and recruitments for three vacancies in the Department are underway. In October 2014, the Commission's Executive Director represented San Diego in a seven-member delegation to China to advance international cultural exchange goals supported by the Governor of the State of California and the Ministry of Culture of The People's Republic of China.

The Commission partnered with the Jacobs Center for Neighborhood Innovation to submit a grant application to the National Endowment for the Arts requesting funding for the creation of public art for the neighborhoods of Valencia Park, Emerald Hills, and Encanto. The Commission received a 2015 grant for operational support from the California Arts Council and has submitted an application for 2016 funding.

Commission for Arts & Culture

The Commission continued efforts to grow TOT funds through cultural tourism promotions in partnership with the San Diego Tourism Authority. One example of such promotions, unveiled in November 2014, was the production of a series of short video blogs focusing on the arts and culture in nine distinct San Diego neighborhoods. The videos were aired through broadcast and online platforms targeted to tourists. In further support of tourism, the Commission contributed to the sponsorship of “Smart World Cities,” a National Geographic documentary showcasing San Diego and selected other locations in the evolving global economy.

The Commission participated in policy discussions with the Cultural Data Project to improve the quality and functionality of the collection, management, and presentation of arts and culture data nationwide. Furthermore, the Commission improved the use and functionality of its online funding application system. This system has resulted in simplifying and clarifying the Commission's funding application procedures, while making the process more efficient and accessible for both applicants and evaluators. The online application system was put into practice in December 2013 and feedback from applicants about the online system continues to be enthusiastic.

Finally, as part of implementing the *Penny for the Arts Five-Year Blueprint*, the Commission continued supporting improvements to the cultural assets in Balboa Park during the centennial year and initiated a fresh dialogue about the role of the City in local arts education. A new, ad hoc committee of the Commission, the Arts Education Advisory Committee, was chartered to advise on the role and value of arts education in K-12 schools and to encourage cooperation between City-funded arts and culture non-profits and schools.

Commission for Arts & Culture

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	6.00	7.00	7.00	0.00
Personnel Expenditures	\$ 642,630	\$ 811,485	\$ 807,205	\$ (4,280)
Non-Personnel Expenditures	338,346	351,985	403,987	52,002
Total Department Expenditures	\$ 980,976	\$ 1,163,470	\$ 1,211,192	\$ 47,722
Total Department Revenue	\$ 465,028	\$ 108,709	\$ 154,643	\$ 45,934

Public Art Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Public Art	\$ 104,725	\$ 108,709	\$ 154,643	\$ 45,934
Total	\$ 104,725	\$ 108,709	\$ 154,643	\$ 45,934

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation	0.00	\$ 45,934	\$ 45,934
Addition of non-personnel expenditures and associated revenue to support artwork repair, conservation, installation, and other professional art collections management practices.			
Total	0.00	\$ 45,934	\$ 45,934

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Supplies	\$ 5,778	\$ -	\$ -	\$ -
Contracts	98,946	108,709	154,643	45,934
NON-PERSONNEL SUBTOTAL	104,725	108,709	154,643	45,934
Total	\$ 104,725	\$ 108,709	\$ 154,643	\$ 45,934

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Charges for Services	\$ 2,700	\$ -	\$ -	\$ -
Other Revenue	461,992	-	-	-
Transfers In	-	108,709	154,643	45,934
Total	\$ 464,692	\$ 108,709	\$ 154,643	\$ 45,934

Commission for Arts & Culture

Transient Occupancy Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Commission for Arts & Culture	\$ 863,620	\$ 935,971	\$ 964,321	\$ 28,350
Public Art	12,631	118,790	92,228	(26,562)
Total	\$ 876,251	\$ 1,054,761	\$ 1,056,549	\$ 1,788

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Commission for Arts & Culture	5.00	6.00	6.00	0.00
Public Art	1.00	1.00	1.00	0.00
Total	6.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	\$ 65,437	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(4,280)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(11,757)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(47,612)	-
Total	0.00	\$ 1,788	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ 356,884	\$ 465,921	\$ 483,394	\$ 17,473
Fringe Benefits	285,745	345,564	323,811	(21,753)
PERSONNEL SUBTOTAL	642,630	811,485	807,205	(4,280)

Commission for Arts & Culture

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 5,466	\$ 5,579	\$ 5,616	\$ 37
Contracts	198,729	188,154	140,715	(47,439)
Information Technology	27,630	45,680	33,923	(11,757)
Energy and Utilities	1,420	1,863	1,653	(210)
Other	121	2,000	2,000	-
Transfers Out	256	-	65,437	65,437
NON-PERSONNEL SUBTOTAL	233,621	243,276	249,344	6,068
Total	\$ 876,251	\$ 1,054,761	\$ 1,056,549	\$ 1,788

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ 335	\$ -	\$ -	\$ -
Total	\$ 335	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
---------------	-------------------	------------------	------------------	-------------------	--------------	-------

FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000132	Associate Management Analyst	1.00	1.00	2.00	54,059 - 65,333	117,105
20000119	Associate Management Analyst	0.00	1.00	0.00	54,059 - 65,333	-
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	117,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,296
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	147,659
FTE, Salaries, and Wages Subtotal		6.00	7.00	7.00		\$ 483,394

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 6,713	\$ 9,107	\$ 7,103	\$ (2,004)
Flexible Benefits	33,367	50,676	61,103	10,427
Long-Term Disability	2,928	1,604	1,576	(28)
Medicare	5,329	6,756	7,009	253
Other Post-Employment Benefits	33,137	42,462	41,202	(1,260)
Retiree Medical Trust	26	-	302	302
Retirement ADC	167,890	196,505	157,027	(39,478)
Retirement DROP	1,087	1,606	1,606	-
Retirement Offset Contribution	12	-	-	-
Risk Management Administration	4,923	6,629	7,350	721
Supplemental Pension Savings Plan	21,666	24,564	33,052	8,488
Unemployment Insurance	1,002	917	904	(13)
Workers' Compensation	7,663	4,738	5,577	839
Fringe Benefits Subtotal	\$ 285,745	\$ 345,564	\$ 323,811	\$ (21,753)
Total Personnel Expenditures			\$ 807,205	

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 346,004	\$ 705,411	\$ 1,146,017
TOTAL BALANCE AND RESERVES	\$ 346,004	\$ 705,411	\$ 1,146,017
REVENUE			
Charges for Current Services	\$ 2,700	\$ -	\$ -
<i>Reimbursement for Public Art Change Order</i>	2,700	-	-
Other Revenue	461,992	-	-
<i>Civic Enhancement Fund</i>	447,839	-	-
<i>Sale of Deaccessioned Art</i>	5,451	-	-
<i>Sale of Auctioned Art</i>	8,703	-	-
Transfers In	-	108,709	154,643
<i>Transfer of Transient Occupancy Tax Funds</i>	-	108,709	154,643
TOTAL REVENUE	\$ 464,692	\$ 108,709	\$ 154,643
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 810,696	\$ 814,120	\$ 1,300,660
OPERATING EXPENSE			
Supplies	\$ 5,778	\$ -	\$ -
<i>Office Supplies</i>	174	-	-
<i>Periodicals (Art Journals)</i>	92	-	-
<i>Interoffice Mail</i>	173	-	-
<i>Purchase of Artwork for City Collections</i>	5,340	-	-
Contracts	98,946	108,709	154,643
<i>Miscellaneous Professional Services (Art Collections Management)</i>	90,486	108,709	154,643
<i>Print Shop Services</i>	1,748	-	-
<i>Professional Art Photography</i>	150	-	-
<i>Civic Art Fees - City Services Service Level Agreement</i>	6,428	-	-
<i>Other Contractual Expense</i>	135	-	-
TOTAL OPERATING EXPENSE	\$ 104,725	\$ 108,709	\$ 154,643
TOTAL EXPENSE	\$ 104,725	\$ 108,709	\$ 154,643
BALANCE	\$ 705,971	\$ 705,411	\$ 1,146,017
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 810,696	\$ 814,120	\$ 1,300,660

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Communications



Page Intentionally Left Blank



Department Description

The Communications Department (CommD) provides strategic public relation campaigns and creative services to client departments and, in the process, improves the City's image and reputation by delivering the City's messages and stories to the public.

CommD, with responsibility and authority over all City external and internal communications, helps ensure consistent and effective management of information; improves the ability of the Mayor and Council to reach the public and the workforce; places focus on how the City communicates internally and externally; and uses limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project- and department-specific communications. Fiscal Year 2106 is the first year that the Department is functioning as a centralized discipline.

CommD consists of the following divisions Client Services and Creative Services.

Client Services

The Client Services Division provides the following services:

Departmental Account Services

- Manages sensitive and high-profile public information programs in the City
- Manages specific programs and represent the City as part of State and national forums
- Serves as liaisons with local, State, and national media and responds to the most difficult and sensitive inquiries and complaints from the public
- Advises departmental clients on strategic communications
- Serves departments which have not traditionally had Public Information Officer (PIO) support
- Coordinates with Public Safety and Homeland Security in disaster scenarios
- Builds communication bridges between City departments
- Leverages digital platforms to deliver messaging as well as encourages employee and citizen real-time engagement
- Places and negotiate advertising buys on behalf of client departments

Communications

- Develops internal communications vehicles that are outside of Human Resources Department
- Manages communications and messaging for type-specific issues citywide

Media Relations

- Responds to media inquiries in a timely manner
- Anticipates and prepares for potential media inquiries
- Co-produces interviews and stories with media

News Bureau

- Produces and distributes news and stories of the City through all media channels
- Runs the City news hub for all media channels
- Allows the City to get in front of issues before they become media firestorms

Creative Services

The Creative Services Division provides the following:

City TV

- Provides the City of San Diego's government access channel on Cox 24, Time Warner 24, and AT&T 99
- Provides gavel-to-gavel coverage of City Council proceedings and other public meetings important to creating a greater awareness of local government

Cable Office

- Provides cable television regulation and enforcement for all cable service customers
- Oversees the Public, Education, and Government (PEG) fees ensuring state-of-the-art technologies are deployed to provide the public's continued access to the airways

Graphic Design

- Provides graphic design services for client-specific projects and campaigns

Multimedia Services

- Provides production assistance to City departments for public outreach via cable television and the Internet, including public services announcements, documentaries, public event coverage, and electronic media support for ground-breakings, ribbon cuttings, and news conferences
- Provides video production services to aid City departments in training their skilled, professional workforce conveniently and efficiently across multiple platforms

Goals and Objectives

During Fiscal Year 2016, the Communications Department will work with the Performance and Analytics Department to develop a tactical plan to include goals and objectives. Until that process is completed, the Department is focused on the following goals:

- Establish a highly-functioning Communications Department focused on strategic communications
- Preempt media by shifting from reactive to active media, defining what is news in the City, and showcasing positive and negative stories of the City
- Clarify and hone messages and the messaging process
- Provide public relations support to all City departments
- Strategically align the many City brands
- Position the City on a global stage

Communications

- Establish communications bridges between all City departments
- Establish and encourage employee and citizen engagement
- Establish robust internal communications
- Providing media training to potential media interviewees

Key Performance Indicators

During Fiscal Year 2016, there are plans to overhaul department-wide indicators. During the Department's tactical planning process, key performance indicators will be determined. Meanwhile, the following table lists performance indicators for the former Multimedia Services Division:

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percentage of public meetings covered that requested live coverage	100%	100%	100%	100%
2. Percentage of non-live meetings covered that requested coverage	100%	75%	80%	75%
3. Percentage of news conferences covered that requested coverage	80%	75%	90%	75%
4. Percentage of departmental videos produced that requested City TV services	100%	75%	80%	75%

Service Efforts and Accomplishments

The Communications Department serves as a centralized office for the dissemination of citywide communications. A diverse group of professionals were merged into one cohesive group to serve the information needs of San Diego's citizens, elected officials, and visitors.

Some specific service efforts and accomplishments include:

- Completed the establishment and set up of the Communications Department in February 2015
- Developed an electronic database filing system that allows access to documents across department networks
- Instituted a citywide media relations policy that includes the newly-implemented Communications Department phone number and email address for one-stop service
- Cross-trained PIOs that would continue to specialize in their assigned departments, but be knowledgeable about other City functions and programs
- Developed electronic database tools that also allows the Department to process and track requests in a timely manner
- Utilized social media tools such as Facebook, Twitter, and NextDoor.com to reach a broader audience in real time
- Utilized the high profile area of the Community Concourse to spotlight banners for the Share the Road Bike Program
- Worked with various departments to coordinate a communication response and collateral materials for the Governor's 16 percent water reduction mandate
- Researched industry trends to aid in the development of campaign materials
- Installed a fiber optic camera system in Balboa Park to support the 2015 celebration
- Broadcasted inaugural "live streaming" from Balboa Park during the December Nights annual event

Communications

- Introduced the CommD business model, structure, processes and procedures, central access systems, and services through presentations at the May 2015 monthly Directors' meeting, June 2015 quarterly unclassified staff meeting, and the June 2015 IROC sub-committee meeting; CommD has offered to meet with City departments to learn more about department needs that can be supported by CommD

Communications

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	5.00	30.00	32.16	2.16
Personnel Expenditures	\$ 576,473	\$ 3,219,282	\$ 3,320,403	\$ 101,121
Non-Personnel Expenditures	45,735	225,261	242,649	17,388
Total Department Expenditures	\$ 622,209	\$ 3,444,543	\$ 3,563,052	\$ 118,509
Total Department Revenue	\$ 163,282	\$ 1,565,333	\$ 1,565,333	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Communications	\$ 622,209	\$ 3,444,543	\$ 3,563,052	\$ 118,509
Total	\$ 622,209	\$ 3,444,543	\$ 3,563,052	\$ 118,509

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Communications	5.00	30.00	32.16	2.16
Total	5.00	30.00	32.16	2.16

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Deputy Director Addition of Deputy Director to oversee department operations.	1.00	\$ 161,931	\$ -
Transfer of Word Processing Operator Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.	1.00	72,796	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	48,074	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.16	13,241	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	324	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(30,686)	-

Communications

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(147,171)	-
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	2.16	\$ 118,509	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 328,345	\$ 1,848,523	\$ 2,004,821	\$ 156,298
Fringe Benefits	248,128	1,370,759	1,315,582	(55,177)
PERSONNEL SUBTOTAL	576,473	3,219,282	3,320,403	101,121
NON-PERSONNEL				
Supplies	\$ 5,975	\$ 43,708	\$ 43,782	\$ 74
Contracts	20,602	85,115	132,986	47,871
Information Technology	17,752	87,743	57,057	(30,686)
Energy and Utilities	1,404	5,095	5,224	129
Other	2	3,600	3,600	-
NON-PERSONNEL SUBTOTAL	45,735	225,261	242,649	17,388
Total	\$ 622,209	\$ 3,444,543	\$ 3,563,052	\$ 118,509

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 163,282	\$ 1,565,333	\$ 1,565,333	\$ -
Total	\$ 163,282	\$ 1,565,333	\$ 1,565,333	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	58,157 - 69,742	69,742
20001101	Department Director	0.00	1.00	1.00	59,155 - 224,099	141,627
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	130,000
20000487	Graphic Designer	0.00	2.00	2.00	43,264 - 51,979	95,243
90001073	Management Intern - Hourly	0.00	1.00	1.16	24,274 - 29,203	28,157
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	48,901 - 59,197	177,591
20000165	Multimedia Production Specialist	0.00	1.00	1.00	43,264 - 51,979	51,979
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	99,000
20000784	Public Information Officer	0.00	5.00	5.00	43,514 - 52,707	242,016
20000916	Senior Public Information Officer	0.00	10.00	10.00	54,059 - 65,333	615,876
20001021	Supervising Public Information Officer	0.00	5.00	5.00	59,363 - 71,760	357,365
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	36,067

Communications

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(54,059)
	Overtime Budgeted					9,525
	Sick Leave - Hourly					324
FTE, Salaries, and Wages Subtotal		5.00	30.00	32.16		\$ 2,004,821
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,069	\$ 20,572	\$ 14,086	\$ (6,486)	
	Flexible Benefits	29,092	214,140	259,369	45,229	
	Long-Term Disability	2,528	6,318	6,491	173	
	Medicare	4,773	25,945	28,173	2,228	
	Other Post-Employment Benefits	28,411	175,936	176,580	644	
	Retiree Medical Trust	55	255	1,717	1,462	
	Retirement 401 Plan	-	1,019	1,179	160	
	Retirement ADC	151,766	793,112	650,165	(142,947)	
	Retirement DROP	-	1,620	-	(1,620)	
	Retirement Offset Contribution	9	-	-	-	
	Risk Management Administration	4,227	27,463	31,500	4,037	
	Supplemental Pension Savings Plan	16,106	81,678	121,616	39,938	
	Unemployment Insurance	869	3,617	3,721	104	
	Workers' Compensation	6,225	19,084	20,985	1,901	
Fringe Benefits Subtotal		\$ 248,128	\$ 1,370,759	\$ 1,315,582	\$ (55,177)	
Total Personnel Expenditures					\$ 3,320,403	



Page Intentionally Left Blank

Convention Center



Page Intentionally Left Blank

Convention Center



Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.



Page Intentionally Left Blank

Convention Center

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	16,970,779	17,385,650	17,208,450	(177,200)
Total Department Expenditures	\$ 16,970,779	\$ 17,385,650	\$ 17,208,450	\$ (177,200)
Total Department Revenue	\$ 17,296,866	\$ 17,160,993	\$ 16,612,993	\$ (548,000)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Convention Center Expansion Administration Fund	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450	\$ (177,200)
Total	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450	\$ (177,200)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,800	\$ -
Reduction in Insurance Cost Reduction of non-personnel expenditures due to the removal of earthquake and flood insurance no longer required per the Fiscal Year 2012 Lease Revenue Bond refunding.	0.00	(180,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(553,000)
Total	0.00	\$ (177,200)	\$ (553,000)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 1,008,329	\$ 1,420,000	\$ 1,240,000	\$ (180,000)
Transfers Out	12,557,450	12,560,650	12,563,450	2,800
NON-PERSONNEL SUBTOTAL	13,565,779	13,980,650	13,803,450	(177,200)
Total	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450	\$ (177,200)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ 15,018	\$ -	\$ -	\$ -
Rev from Other Agencies	4,500,000	-	-	-
Transfers In	9,500,000	13,760,993	13,207,993	(553,000)
Total	\$ 14,015,018	\$ 13,760,993	\$ 13,207,993	\$ (553,000)

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 5,000
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.00	\$ -	\$ 5,000

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Contracts	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -
NON-PERSONNEL SUBTOTAL	3,405,000	3,405,000	3,405,000	-
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Rev from Money and Prop	\$ 1,847	\$ -	\$ -	\$ -
Transfers In	3,280,000	3,400,000	3,405,000	5,000
Total	\$ 3,281,847	\$ 3,400,000	\$ 3,405,000	\$ 5,000

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 693,427	\$ 1,144,385	\$ 1,104,728
TOTAL BALANCE AND RESERVES	\$ 693,427	\$ 1,144,385	\$ 1,104,728
REVENUE			
Revenue from Other Agencies	\$ 4,500,000	\$ -	\$ -
<i>Port of San Diego Debt Service Contribution</i>	<i>4,500,000</i>	<i>-</i>	<i>-</i>
Revenue from Use of Money and Property	15,018	-	-
<i>Interest on Pooled Investments</i>	<i>15,018</i>	<i>-</i>	<i>-</i>
Transfers In	9,500,000	13,760,993	13,207,993
<i>Transfer from Transient Occupancy Tax Fund</i>	<i>9,500,000</i>	<i>13,760,993</i>	<i>13,207,993</i>
TOTAL REVENUE	\$ 14,015,018	\$ 13,760,993	\$ 13,207,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,708,445	\$ 14,905,378	\$ 14,312,721
OPERATING EXPENSE			
Contracts	\$ 1,008,329	\$ 1,420,000	\$ 1,240,000
<i>Administrative Expense</i>	<i>700</i>	<i>20,000</i>	<i>20,000</i>
<i>De-Watering Expense</i>	<i>995,465</i>	<i>1,200,000</i>	<i>1,200,000</i>
<i>Insurance Expense</i>	<i>12,164</i>	<i>200,000</i>	<i>20,000</i>
Transfers Out	12,557,450	12,560,650	12,563,450
<i>Debt Service Lease Payment</i>	<i>12,557,450</i>	<i>12,560,650</i>	<i>12,563,450</i>
TOTAL OPERATING EXPENSE	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450
TOTAL EXPENSE	\$ 13,565,779	\$ 13,980,650	\$ 13,803,450
BALANCE	\$ 1,142,666	\$ 924,728	\$ 509,271
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,708,445	\$ 14,905,378	\$ 14,312,721

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 136,685	\$ 13,642	\$ 8,642
TOTAL BALANCE AND RESERVES	\$ 136,685	\$ 13,642	\$ 8,642
REVENUE			
Revenue from Use of Money and Property	\$ 1,847	\$ -	\$ -
<i>Interest on Pooled Investments</i>	1,847	-	-
Transfers In	3,280,000	3,400,000	3,405,000
<i>Transfer from Transient Occupancy Tax Fund</i>	3,280,000	3,400,000	3,405,000
TOTAL REVENUE	\$ 3,281,847	\$ 3,400,000	\$ 3,405,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,418,532	\$ 3,413,642	\$ 3,413,642
OPERATING EXPENSE			
Contracts	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
<i>City Expense in Support of Facility</i>	50,000	50,000	50,000
<i>Convention Center Corporation Allocation</i>	3,355,000	3,355,000	3,355,000
TOTAL OPERATING EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
TOTAL EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
BALANCE	\$ 13,532	\$ 8,642	\$ 8,642
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,418,532	\$ 3,413,642	\$ 3,413,642

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Debt Management



Page Intentionally Left Blank



Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure. The Department monitors outstanding bond issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. The Department also maintains the City's Investor Information webpage to provide outreach to current and prospective investors on bond disclosures, credit ratings, and the calendar of upcoming bond issuances.

Debt Management is organized into the following functional areas:

General Fund Financings and Post-Issuance Administration

General Fund Financings and Post-Issuance Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund and performs, or coordinates, various post-bond issuance administrative functions. This also includes the coordination and post-issuance administration of financings supported by special dedicated revenues sources such as certain former Redevelopment Agency debt, Qualified Energy Conservation Bonds (QECCBs), and Tobacco Settlement Revenue Bonds.

Enterprise Fund Financing and Post-Issuance Administration

Enterprise Fund Financing and Post-Issuance Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates various post-bond issuance administrative functions.

Investor Outreach and Credit Matters

Investor Outreach and Credit Matters coordinates the City's efforts to provide transparent and timely information to the City's current and prospective bond investors and the rating agencies that evaluate the City's credits. This outreach is conducted through the City's Investor Information Webpage, the Electronic Municipal Market Access (EMMA) provided by the Municipal Securities Rulemaking Board (MSRB), periodic financial updates, and the coordination of the credit review process in conjunction with new debt issuances.

Debt Management

Equipment and Vehicle Financing Program (EVFP)

EVFP Administration coordinates the City's lease purchase of essential vehicles and equipment typically over a 3- to 10-year term based on the useful life expectancy of the equipment. Examples include the following: fire trucks, refuse packers, service trucks, fire and police helicopters, and the Enterprise Resource Planning system. Various post-issuance administrative functions are performed related to the vehicle lease purchase program.

The Department's mission is:

To provide effective and innovative debt management to support citywide financing priorities

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create and implement sound capital financing plans

Creating and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department accomplishes this goal by focusing on the following objectives:

- Implement and execute financings with sound structuring consistent with the City's Debt Policy
- Implement financings in a cost-effective manner

Goal 2: Actively manage post-bond issuance requirements

Post-bond issuance requirements are important processes necessary for maintaining the tax exemption of interest on outstanding bond issues and in ensuring the City's compliance with federal securities laws. The Department accomplishes this goal by focusing on the following objectives:

- Actively manage covenant compliance monitoring for all outstanding bond issuances
- Optimize returns from various bond funds conforming to various bond covenants and requirements
- Perform timely reporting to bondholders

Goal 3: Adhere to best practices in debt administration

Adhering to best practices is vital to improving and maintaining effective debt management administration, including strong disclosure practices and providing timely and accurate financial reporting. The Department accomplishes this goal by focusing on the following objectives:

- Ensure active investor outreach through the City's Investor Information webpage
- Implement and execute financings and post-issuance disclosures that follow the City's model disclosure practices
- Conduct regular review of the City's Debt Policy to continue to meet current industry standards

Goal 4: Develop a skilled professional workforce and promote highest ethical standards

The Department accomplishes this goal by focusing on the following objectives:

- Promote and develop excellence through financial training in model bond issuance practices and expand skills through cross-training
- Facilitate the review of standards and ethical practices on a regular basis

Debt Management

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of debt payments made to bond trustees on time	100%	100%	100%	100%
2. Percent of bond offering disclosures reviewed by the City's Disclosure Practices Working Group (DPWG)	100%	100%	100%	100%
3. Percent of professional development goals met by the Department to maintain a skilled workforce	100%	97%	100%	100%
4. Percent of all disclosures for outstanding bonds filed in a timely manner consistent with continuing disclosure agreements	100%	100%	100%	100%
5. Percent of City bond issues incorporated into the City's Formal Centralized Monitoring Program framework for bond compliance	100%	100%	100%	100%
6. Percent of City public bond offerings priced within reasonable margins of comparable credits in the primary or secondary markets	100%	100%	100%	100%

Service Efforts and Accomplishments

Upon receiving a favorable court ruling in April 2015, Debt Management conducted the Capital Improvement Projects Lease Revenue Bonds, Series 2015A and Series 2015B, funding \$120.0 million of bond proceeds for capital improvement projects for streets, sidewalks, facilities (including libraries and fire stations), ADA improvements, and storm drain improvements. Since 2009, the Department has managed the lease revenue bonds issuance process totaling approximately \$333.0 million, funding various General Fund Capital Improvement Projects.

Debt Management continually monitors the municipal bond market to identify refunding candidates among its outstanding bond issuances. The Department performed activities to advance refund the 2007A Public Facilities Financing Authority Ballpark Lease Revenue Refunding Bonds. The Ballpark Bonds refunding was expected to be executed in the summer of 2015; however, a lawsuit has delayed the planned issuance. Once the lawsuit is resolved favorably to the City, and depending on market conditions at that time, the City would execute the issuance to produce debt service savings for the City's General Fund. Debt Management also expects to conduct a partial advance refunding in the fall of 2015 of the Public Facilities Financing Authority Senior Sewer Revenue Bonds Series 2009A, 2009B, and 2010A to generate debt service savings for the Sewer Utility Fund.

In addition, in June 2015, Debt Management facilitated the issuance of the City's Community Facilities District No. 2 (Santaluz) Improvement Area No. 3 and Improvement Area No. 4 Special Tax Refunding Bonds Series 2015 to refund bonds previously issued to finance various public facilities within, or serving, the district. With respective par issue sizes of \$3.4 million and \$6.2 million, the refundings generated 14.1% and 12.0% in net present value savings, or approximately \$0.7 million and \$1.4 million in gross cumulative cash flow savings, benefiting the property owners in Improvement Area No. 3 and Improvement Area No. 4 of the District.

Debt Management also facilitated the funding of a Fire-Rescue boat, Marine 3, utilizing the City's Equipment and Vehicle Financing Program. The new, state-of-the-art, 43-foot vessel can assist in fighting fires and will help protect the area's beaches.

In March 2014, the SEC announced the Municipalities Continuing Disclosure Cooperation (MCDC) Initiative which was designed to encourage all municipal issuers and underwriters of municipal securities to self-report any violations of the federal securities laws pertaining to materially inaccurate statements in final official statements regarding the

Debt Management

issuer's prior compliance with its continuing disclosure obligations over the past five years. The City, particularly Debt Management, undertook a comprehensive review of City issuances and was able to confirm by the SEC's due date with external verification by all of the City's underwriters, the City was compliant in all material disclosures concerning its prior compliance with continuing disclosure agreements over the reporting period.

In Fiscal Year 2015, Debt Management played an integral role in analyzing the key elements of the new criteria instituted by Moody's Investor Service (Moody's) for rating the creditworthiness of United States Local Governments, as well as coordinating resources from the Office of the City Comptroller and Financial Management Department to present the requisite information and financial results to Moody's. On November 12, 2014, following its review of the City under the new criteria, Moody's raised the City's issuer credit rating to Aa2 from Aa3. The City's General Fund lease revenue bonds credit rating was also raised to A1 from A2 and Moody's confirmed a stable outlook for the City.

Debt Management

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	19.00	19.00	19.00	0.00
Personnel Expenditures	\$ 2,200,170	\$ 2,202,407	\$ 2,420,131	\$ 217,724
Non-Personnel Expenditures	141,118	245,807	338,697	92,890
Total Department Expenditures	\$ 2,341,288	\$ 2,448,214	\$ 2,758,828	\$ 310,614
Total Department Revenue	\$ 896,162	\$ 683,645	\$ 711,645	\$ 28,000

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Debt Management	\$ 2,341,288	\$ 2,448,214	\$ 2,758,828	\$ 310,614
Total	\$ 2,341,288	\$ 2,448,214	\$ 2,758,828	\$ 310,614

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Debt Management	19.00	19.00	19.00	0.00
Total	19.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 217,678	\$ -
Enhanced Infrastructure Financing District Addition of non-personnel expenditures for legal and financial consultants to conduct a feasibility study on forming an Enhanced Infrastructure Financing District.	0.00	100,000	-
Addition of Contractual Expenditures Addition of one-time non-personnel expenditures for as-needed financial advisory services related to non-bond transaction needs.	0.00	52,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,143	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	46	-

Debt Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,253)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(52,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	28,000
Total	0.00	\$ 310,614	\$ 28,000

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,347,255	\$ 1,397,014	\$ 1,515,483	\$ 118,469
Fringe Benefits	852,915	805,393	904,648	99,255
PERSONNEL SUBTOTAL	2,200,170	2,202,407	2,420,131	217,724
NON-PERSONNEL				
Supplies	\$ 11,007	\$ 23,755	\$ 23,292	\$ (463)
Contracts	58,786	142,358	240,442	98,084
Information Technology	50,646	56,044	46,791	(9,253)
Energy and Utilities	15,730	17,601	22,123	4,522
Other	4,267	5,049	5,049	-
Transfers Out	681	-	-	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	141,118	245,807	338,697	92,890
Total	\$ 2,341,288	\$ 2,448,214	\$ 2,758,828	\$ 310,614

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 896,151	\$ 683,645	\$ 711,645	\$ 28,000
Other Revenue	11	-	-	-
Total	\$ 896,162	\$ 683,645	\$ 711,645	\$ 28,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	3.00	\$54,059 - \$65,333	\$ 176,823
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	97,959
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	35,526
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	165,000
20001234	Program Coordinator	7.00	7.00	7.00	23,005 - 137,904	619,924
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	234,998
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520

Debt Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Overtime Budgeted					3,769
	Sick Leave - Hourly					46
FTE, Salaries, and Wages Subtotal		19.00	19.00	19.00		\$ 1,515,483
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 18,676	\$ 20,780	\$ 19,213	\$ (1,567)	
	Flexible Benefits	135,673	143,771	190,075	46,304	
	Insurance	288	-	-	-	
	Long-Term Disability	10,829	4,732	4,929	197	
	Medicare	17,003	17,333	19,311	1,978	
	Other Post-Employment Benefits	116,273	109,188	111,834	2,646	
	Retiree Medical Trust	987	962	1,337	375	
	Retirement 401 Plan	2,559	2,883	3,278	395	
	Retirement ADC	429,505	403,207	424,946	21,739	
	Retirement DROP	5,511	5,490	5,490	-	
	Retirement Offset Contribution	15	-	-	-	
	Risk Management Administration	17,265	17,046	19,950	2,904	
	Supplemental Pension Savings Plan	68,763	66,792	78,571	11,779	
	Unemployment Insurance	3,716	2,709	2,826	117	
	Workers' Compensation	25,854	10,500	22,888	12,388	
Fringe Benefits Subtotal		\$ 852,915	\$ 805,393	\$ 904,648	\$ 99,255	
Total Personnel Expenditures					\$ 2,420,131	



Page Intentionally Left Blank

Department of Information Technology



Page Intentionally Left Blank

Department of Information Technology



Department Description

The Department of Information Technology is responsible for providing strategic technology direction; supporting citywide technologies and applications; coordinating citywide infrastructure activities, including IT customer relationship management, IT procurement, and the citywide IT budget; developing and implementing IT operational policies and standards; managing contracts for IT services with various service providers; and managing and implementing IT governance processes. The Department also supports the cross-departmental IT Business Leadership Group (ITBLG).

Some key areas of the Department include:

IT Contracts Management

The Contracts Management Group (CMG) manages the contract lifecycle of City IT contracts. This includes contributing to Public Sector Request for Qualifications, Request for Proposals, Invitation to Bids, driving contract negotiations, and ensuring compliance with all City procurement requirements. The CMG manages the negotiation and administration of multi-tiered IT contracts, including product/service agreements, non-disclosure agreements, statements of work, and legal documents ensuring contractual compliance with relevant terms and conditions.

IT Services Delivery Management

The Service Delivery Management Group manages technical oversight for the delivery of IT services through contract service level agreements. The group governs all areas of Information Technology Service Management (ITSM) including Incident and Problem Management, Root Cause Analysis (RCA) Management, Enterprise Change and Configuration Management, Release Management, and Customer Satisfaction Management.

Citywide IT Project Management

The Project Management Office (PMO) manages citywide IT projects through a comprehensive approach that considers stakeholders including City staff, vendors who are managing projects, and potential internal or external customers. The PMO establishes a foundation and framework for consistent project management throughout the City using industry best practices and provide active guidance on key IT projects to drive projects to successful completion.

Department of Information Technology

IT Governance

The Governance Group supports initiatives identified by departments or policy makers by guiding the development through the City's governance process. The City's governance process is driven by the multi-departmental ITBLG and is key to creating value and managing risk throughout City operations. Governance allows departments to align IT strategy with overall City goals and creates synergy throughout multiple City departments.

Cyber Security Compliance and Risk Management

The Cyber Security Team (CST) provides the development, implementation, and management of all citywide information security policies, standards, procedures, and internal controls. The CST is responsible for the definition and coordination of the City's enterprise security awareness program, business continuity, and disaster recovery plans; overseeing, evaluating, and supporting all information compliance issues which may include managing and monitoring cyber security standards and internal controls compliance.

Enterprise Applications

The Enterprise Applications Group provides citywide information technology services and strengthens the City's technology foundation through common standards, processes, and integrated technologies. Major areas of service include the following:

- Management of a common Enterprise Geographical Information System (GIS) environment and applications
- Management and support of the City's Enterprise Resource Planning System of record, SAP
- Support of enterprise content management environments that support web access to official City documents and special event processing
- Management of the enterprise web environments including sandiego.gov, Citynet, and SharePoint

Wireless Technology Services

The Wireless Technology Services (WTS) Group manages the service delivery for public safety wireless communications technologies. The WTS Group engineers, installs, operates, and maintains secure, regional and metropolitan-wide, wireless voice and data communications systems and equipment, and administers contracts for commercially-provided communication/network services.

The Department's mission is:

To provide innovative and reliable delivery of information technology and communications services to the City in order to support a fiscally sound and effective government

The Department's vision is to provide value through innovation to City departments and regional stakeholders.

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology and wireless services

Delivering and supporting core technology services is vital to every organization as it provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions, where applicable, to deliver core infrastructure services efficiently

Department of Information Technology

- Facilitate the deployment and support of a common technology infrastructure that meets the organization's business needs
- Forecast and budget the delivery of central information technology services required to support City processes

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction

The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or that result in redundancy and a lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement, facilitate, and maintain effective IT governance processes
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards
- Collaborate in the implementation of the City's Open Data initiative

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher-performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees
- Recruit and retain skilled technical and functional staff

Goal 4: Provide high-quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet customer expectations in the delivery of core communications and central citywide technology services
- Provide an accurate and timely response to user requests
- Enforce service level agreements for all managed technology services

Goal 5: Create and maintain a sustainable, business-focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of IT initiatives and process improvements
- Partner with departments and City IT Sourcing vendors to develop and manage a strategic technology roadmap

Department of Information Technology

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Customer satisfaction with Helpdesk/Service Desk service (scale 0–5)	4.40 ¹	4.50	4.60	4.50
2. Percent of Service Desk calls resolved on first call	75% ²	80%	75% ²	80%
3. Percent of Service Desk calls answered in ≤30 seconds	89%	90%	89%	90%
4. Monthly user base (10,000+ users) to security incident ratio (for reporting purposes only)	1.2%	<1.0%	1.2% ³	<1.0% ³
5. Percent of mission-critical managed IT Sourcing Service Level Agreement measures that are achieved	95%	95%	95%	95%
6. Percent of vendor-supported application development milestones completed on schedule	96%	96%	96%	96%
7. Percent of time that critical wireless infrastructure is available	99.999%	99.999%	99.999%	99.999%
8. Average number of busy seconds for voice radio access (per month)	≤92.09	≤200	≤5.3 ⁴	≤90.00
9. Monthly availability of SAP systems	N/A ⁵	N/A ⁶	99.9%	99.0%

1. Actual number is based upon the last nine months of Fiscal Year 2014 due to the completion of the Service Desk transition in September 2013.
2. The contractual service metric with ATOS IT Solutions & Services, Inc. is 65 percent.
3. The Department is currently in the process of upgrading the City cyber security portfolio.
4. Deviation from target is due to recent software/hardware upgrades to the system and network.
5. Measure was established for Fiscal Year 2015. Prior year data is not available.
6. Measure was established for Fiscal Year 2015, therefore, no target for Fiscal Year 2015 was set.

Service Efforts and Accomplishments

During Fiscal Year 2015, the Department of Information Technology implemented citywide technology initiatives and focused efforts on increasing quality, reducing the total cost of ownership, and modernizing technology infrastructure in the City. The IT sourcing strategy drives innovation and creates efficiencies using limited resources, leverages volume discounts and economies of scale to reduce overall costs, increases collaboration among City departments, other agencies, and service providers, and implements new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives during Fiscal Year 2015 include the following:

- Complete a modernization of City IT infrastructure in the local data sites to replace legacy equipment and provide high availability of City applications
- Implement and support the San Diego Police Department body-worn video camera project
- Begin the redesign of the City of San Diego website to provide easier and more user-friendly access to City services, departments, resources, and data
- Complete a project plan to move from Microsoft Office 2007 to Office 2013 on City desktops
- Complete the upgrade of Microsoft Outlook 2007 to Outlook 2013 on City desktops for email
- Deploy the Network Flow sensor project to increase cyber security of network infrastructure
- Implement desktop encryption for City laptops and desktops to improve security of City data
- Update the strategic plan for IT sourcing contracts to take advantage of opportunities for innovation and cost savings
- Complete a wireless network access controller project to protect City's growing wireless infrastructure

Department of Information Technology

- Begin the citywide anti-virus project which will combine the four versions of anti-virus presently in use into one solution for better protection and maintenance
- Complete a deployment of SANs Cyber Awareness training for all City employees to improve overall cyber security education and awareness
- Complete Part 1 of a joint Cyber Security risk assessment project between the Department of IT and the Office of Homeland Security resulting in a risk assessment portfolio of the City's networks and data sources
- Begin a citywide Payment Card Industry Data Security Standards policy that will result in the City being certified by PCI DSS version 3.0 to accept credit card payments for multiple citywide projects
- Complete the SAP Nakisa project to publish all City organization charts
- Implement expanded SAP training with additional instructor-led training, online training, video training, and an updated web portal for SAP help and information

Major projects and initiatives during Fiscal Year 2016 include the following:

- Collaborate on the City's Open Data initiative to promote civic engagement, improve service delivery, allow for more effective communication with the public, and increase opportunities for economic development
- Complete a Microsoft Office 365 integration to provide the City with a single email archive and eDiscovery solution
- Implement architecture to support digital signatures to streamline City document processes
- Upgrade City desktops to Microsoft Office 2013 for more secure and efficient desktop applications
- Implement an SAP document storage solution to provide more efficient access to SAP documents
- Complete an upgrade to the SAP Public Budget Formulation (PBF) system for improved efficiency in managing budget data and maintenance of current technology and security standards
- Begin implementation for SAP Purchasing and Contracting enhancements for greater procurement efficiency and oversight
- Implement the SAP GRC10 module providing governance and automation of roles and permissions in the City's SAP landscape
- Complete Part 2 of a joint Cyber Security risk assessment project between the Department of IT and the Office of Homeland Security resulting in a risk assessment portfolio of the City's networks and data sources
- Complete the citywide anti-virus project which will combine the four versions of anti-virus presently in use into one solution for better protection and maintenance
- Complete the City website redesign project to provide easier and more user-friendly access to City services, departments, resources, and data
- Implement a replacement for the SIRE software to manage the City docket process
- Implement the real-time cyber security monitoring of the City's networks to enhance security of the City's data
- Implement the ISO 27001 cyber risk assessment of City information security program to ensure best practices in IT security management
- Complete a remote access token project for the San Diego Police Department to provide updated and secure access for police personnel
- Upgrade the Aspect Call Management System used by multiple City departments to maintain current technology and security standards
- Continue the P25 public safety land mobile radio system upgrade project to comply with FCC mandates and provide interoperable public safety communications throughout the region
- Implement a citywide Payment Card Industry Data Security Standards policy that will result in the City being certified by PCI DSS version 3.0 to accept credit card payments for multiple citywide projects
- Implement the SAP Success Factors Learning Solution to consolidate City training processes
- Collaborate with City departments on the expansion of SAP reports to provide report data more efficiently



Page Intentionally Left Blank

Department of Information Technology

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	103.26	105.76	115.00	9.24
Personnel Expenditures	\$ 11,974,973	\$ 13,310,719	\$ 13,674,195	\$ 363,476
Non-Personnel Expenditures	28,404,433	28,723,500	35,842,814	7,119,314
Total Department Expenditures	\$ 40,379,406	\$ 42,034,219	\$ 49,517,009	\$ 7,482,790
Total Department Revenue	\$ 39,507,917	\$ 37,829,157	\$ 47,615,093	\$ 9,785,936

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Financial & Support Services	\$ 2,343,639	\$ 500,000	\$ 500,000	\$ -
Total	\$ 2,343,639	\$ 500,000	\$ 500,000	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Information Technology	\$ 2,343,639	\$ 500,000	\$ 500,000	\$ -
NON-PERSONNEL SUBTOTAL	2,343,639	500,000	500,000	-
Total	\$ 2,343,639	\$ 500,000	\$ 500,000	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Other Revenue	\$ 28,354	\$ -	\$ -	\$ -
Total	\$ 28,354	\$ -	\$ -	\$ -

GIS Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Information Technology	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574	\$ 157,075
Total	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574	\$ 157,075

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 247,059	\$ -
Position Reallocations Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.	0.00	83,399	-
Departmental Efficiencies Reduction of non-personnel expenditures and revenue as a result of department efficiencies.	0.00	(57,417)	(57,417)
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(115,966)	-
Total	0.00	\$ 157,075	\$ (57,417)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 50,890	\$ 118,102	\$ 110,697	\$ (7,405)
Fringe Benefits	48,084	95,249	70,087	(25,162)
PERSONNEL SUBTOTAL	98,974	213,351	180,784	(32,567)
NON-PERSONNEL				
Contracts	\$ 494,477	\$ 687,717	\$ 630,300	\$ (57,417)
Information Technology	713,365	1,004,431	1,251,490	247,059
NON-PERSONNEL SUBTOTAL	1,207,842	1,692,148	1,881,790	189,642
Total	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574	\$ 157,075

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ -	\$ -	\$ 1,548,341	\$ 1,548,341
Rev from Money and Prop	198	-	-	-
Rev from Other Agencies	84,660	195,303	195,303	-
Transfers In	1,271,792	1,605,758	-	(1,605,758)
Total	\$ 1,356,650	\$ 1,801,061	\$ 1,743,644	\$ (57,417)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	1.00	0.00	\$66,768 - \$80,891	\$ -
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal						\$ 110,697

Department of Information Technology

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 515	\$ 2,516	\$ 513	\$ (2,003)
Flexible Benefits	6,886	15,454	18,583	3,129
Long-Term Disability	422	407	361	(46)
Medicare	748	1,712	1,605	(107)
Other Post-Employment Benefits	6,506	12,132	11,772	(360)
Retiree Medical Trust	-	-	148	148
Retirement ADC	27,781	55,602	25,626	(29,976)
Retirement Offset Contribution	4	-	-	-
Risk Management Administration	966	1,894	2,100	206
Supplemental Pension Savings Plan	3,080	5,142	8,567	3,425
Unemployment Insurance	145	233	207	(26)
Workers' Compensation	1,031	157	605	448
Fringe Benefits Subtotal	\$ 48,084	\$ 95,249	\$ 70,087	\$ (25,162)
Total Personnel Expenditures			\$ 180,784	

Information Technology Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Enterprise IT Sourcing Operations	\$ 1,995,495	\$ 2,181,400	\$ 3,073,388	\$ 891,988
Financial & Support Services	2,452,058	2,552,157	3,597,852	1,045,695
Information Technology	4,899,459	5,755,011	6,532,989	777,978
Project Management Office	-	-	159,668	159,668
Total	\$ 9,347,012	\$ 10,488,568	\$ 13,363,897	\$ 2,875,329

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Enterprise IT Sourcing Operations	6.00	9.00	10.00	1.00
Financial & Support Services	10.00	10.00	7.00	(3.00)
Information Technology	23.00	23.00	26.00	3.00
Project Management Office	0.00	0.00	1.00	1.00
Total	39.00	42.00	44.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 2,291,933	\$ -
IT Roadmap Services Program Manager Addition of 1.00 Program Manager position and associated non-personnel expenditures for Enterprise IT Roadmap Services to assist with introducing new and emerging technology.	1.00	159,668	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Program Manager for Enterprise Project Management Addition of 1.00 Program Manager and associated non-personnel expenditures to support citywide Information Technology (IT) projects.	1.00	159,668	-
Information Technology Security Program Manager Addition of 1.00 Program Manager position and associated non-personnel expenditures to support the department's security team.	1.00	159,668	-
Addition of Program Manager Addition of 1.00 Program Manager to support department operations.	1.00	157,868	-
IT Training and Certification Expenditures Addition of non-personnel expenditures for annual training to maintain Continuing Professional Education (CPE) and Professional Development Units (PDU) designations.	0.00	150,000	-
Information Systems Analyst 3 for Customer Care and Services Module Addition of 1.00 Information Systems Analyst 3 position and associated non-personnel expenditures to provide security support for the SAP Customer Care and Services (CCS) module.	1.00	91,880	-
Associate Management Analyst Addition Addition of 1.00 Associate Management Analyst and associated non-personnel expenditures to provide support for the citywide IT budget processes.	1.00	83,904	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	34,564	-
IT Infrastructure Library Training Addition of non-personnel expenditures for training in the IT Infrastructure Library, a set of industry recognized best practices for IT Service Management.	0.00	27,000	-
Contract Management Training Addition of non-personnel expenditures training to help minimize contract cost and ensure that the City is able to manage and negotiate fair contracts.	0.00	4,200	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,931)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(5,100)	-
Departmental Efficiencies Reduction in non-personnel expenditures as a result of department efficiencies.	0.00	(41,932)	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Information Systems Administrator Reduction Reduction of 1.00 Information Systems Administrator.	(1.00)	(99,777)	-
Position Reallocations Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.	(3.00)	(295,284)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	4,050,190
Total	2.00	\$ 2,875,329	\$ 4,050,190

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 3,088,740	\$ 3,485,720	\$ 3,912,816	\$ 427,096
Fringe Benefits	1,808,612	1,917,390	1,933,453	16,063
PERSONNEL SUBTOTAL	4,897,352	5,403,110	5,846,269	443,159
NON-PERSONNEL				
Supplies	\$ 11,438	\$ 29,093	\$ 18,696	\$ (10,397)
Contracts	632,411	1,414,420	1,598,657	184,237
Information Technology	2,831,672	2,892,859	5,184,792	2,291,933
Energy and Utilities	227,848	9,607	10,665	1,058
Other	6,328	11,700	8,000	(3,700)
Transfers Out	30,959	30,960	-	(30,960)
Capital Expenditures	12,187	-	-	-
Debt	696,818	696,819	696,818	(1)
NON-PERSONNEL SUBTOTAL	4,449,660	5,085,458	7,517,628	2,432,170
Total	\$ 9,347,012	\$ 10,488,568	\$ 13,363,897	\$ 2,875,329

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 30,614	\$ -	\$ 12,723,508	\$ 12,723,508
Other Revenue	4,485	-	-	-
Rev from Money and Prop	2,902	-	-	-
Rev from Other Agencies	100	-	-	-
Transfers In	9,576,461	8,673,318	-	(8,673,318)
Total	\$ 9,614,562	\$ 8,673,318	\$ 12,723,508	\$ 4,050,190

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	1.00	\$31,491 - \$37,918	\$ 31,491
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	59,363
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	145,000
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	109,855

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000487	Graphic Designer	1.00	0.00	0.00	43,264 - 51,979	-
20000290	Information Systems Analyst 2	3.00	1.00	1.00	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	6.00	9.00	9.00	59,363 - 71,760	610,286
20000998	Information Systems Analyst 4	3.00	3.00	4.00	66,768 - 80,891	301,995
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,951
20001222	Program Manager	15.00	18.00	21.00	46,966 - 172,744	2,374,520
20000927	Senior Clerk/Typist	1.00	1.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	2.00	2.00	1.00	59,363 - 71,760	69,966
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	77,147
	Budgeted Vacancy Savings					(126,131)
	Overtime Budgeted					4,091
FTE, Salaries, and Wages Subtotal		39.00	42.00	44.00		\$ 3,912,816
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 36,726	\$ 47,391	\$ 36,859		\$ (10,532)
	Flexible Benefits	307,176	360,183	457,264		97,081
	Insurance	183	-	-		-
	Long-Term Disability	24,491	11,976	12,748		772
	Medicare	43,722	49,496	55,638		6,142
	Other Post-Employment Benefits	228,578	242,640	247,212		4,572
	Retiree Medical Trust	3,703	3,910	5,975		2,065
	Retirement 401 Plan	6,371	7,125	4,781		(2,344)
	Retirement ADC	897,135	959,538	762,548		(196,990)
	Retirement DROP	222	-	2,189		2,189
	Retirement Offset Contribution	29	-	-		-
	Risk Management Administration	33,975	37,880	44,100		6,220
	Supplemental Pension Savings Plan	154,962	170,448	256,532		86,084
	Unemployment Insurance	8,401	6,857	7,309		452
	Workers' Compensation	62,939	19,946	40,298		20,352
Fringe Benefits Subtotal		\$ 1,808,612	\$ 1,917,390	\$ 1,933,453		\$ 16,063
Total Personnel Expenditures					\$ 5,846,269	

OneSD Support Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Enterprise Resource Planning	\$ 19,438,201	\$ 20,728,100	\$ 25,440,653	\$ 4,712,553
Wireless Technology Services	-	-	421	421
Total	\$ 19,438,201	\$ 20,728,100	\$ 25,441,074	\$ 4,712,974

Department of Information Technology

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Enterprise Resource Planning	17.50	17.00	23.00	6.00
Total	17.50	17.00	23.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 5,415,951	\$ -
Financial Report Development Addition of non-personnel expenditures to develop basic citywide financial reports.	0.00	400,000	-
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	316,417	-
SAP EAM Plant Management Module Support Addition of 1.00 Program Coordinator and associated revenue for SAP Enterprise Asset Management (EAM) Plant Management module support.	1.00	140,960	140,960
SAP EAM Basis Support Addition of 1.00 Program Coordinator and associated revenue for SAP EAM Basis support.	1.00	140,960	140,960
SAP EAM Development Support Addition of 1.00 Program Coordinator and associated revenue for SAP EAM Development support.	1.00	140,960	140,960
SAP EAM Device Management Module Support Addition of 1.00 Program Coordinator and associated revenue for SAP EAM Device Management module support.	1.00	140,960	140,960
SAP FICA Module Support Addition of 1.00 Program Manager to support the SAP FICA module in-house.	1.00	140,960	-
SAP PBF Module Support Addition of 1.00 Program Coordinator to support the SAP Public Budget Formulation (PBF) module.	1.00	140,960	-
SAP Training Adjustment to reflect the addition of one-time non-personnel expenditures for SAP training to increase staff knowledge of emerging SAP technology and functionality.	0.00	30,000	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	421	-
Departmental Efficiencies Reduction in non-personnel expenditures as a result of department efficiencies.	0.00	(25,400)	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(351,059)	-
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Personnel Expenditures Adjustment for EAM	0.00	(621,868)	-
Adjustment to personnel expenditures due to staff being wholly or partially dedicated to the SAP EAM project.			
Non-Discretionary Adjustment	0.00	(1,297,248)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	6,043,784
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	6.00	\$ 4,712,974	\$ 6,607,624

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,700,193	\$ 1,774,912	\$ 1,637,558	\$ (137,354)
Fringe Benefits	1,005,948	1,030,287	1,040,895	10,608
PERSONNEL SUBTOTAL	2,706,141	2,805,199	2,678,453	(126,746)
NON-PERSONNEL				
Supplies	\$ 7,130	\$ 20,479	\$ 17,516	\$ (2,963)
Contracts	443,996	531,690	146,737	(384,953)
Information Technology	10,230,946	11,564,185	17,380,136	5,815,951
Energy and Utilities	10,165	14,400	8,000	(6,400)
Other	678	4,000	1,000	(3,000)
Transfers Out	-	-	316,417	316,417
Capital Expenditures	-	60,000	50,000	(10,000)
Debt	6,039,146	5,728,147	4,842,815	(885,332)
NON-PERSONNEL SUBTOTAL	16,732,060	17,922,901	22,762,621	4,839,720
Total	\$ 19,438,201	\$ 20,728,100	\$ 25,441,074	\$ 4,712,974

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ -	\$ -	\$ 26,525,692	\$ 26,525,692
Other Revenue	2,435	-	-	-
Rev from Money and Prop	25,157	-	-	-
Rev from Other Agencies	46,553	-	-	-
Transfers In	21,060,607	19,918,068	-	(19,918,068)
Total	\$ 21,134,752	\$ 19,918,068	\$ 26,525,692	\$ 6,607,624

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	3.00	3.00	3.00	\$59,467 - \$71,864	\$ 215,592
20001246	Business Systems Analyst 3	2.00	1.00	1.00	65,416 - 79,061	79,061
90000541	Clerical Assistant 2 - Hourly	0.50	0.00	0.00	29,931 - 36,067	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	125,000
20001261	Information Systems Administrator	3.00	4.00	4.00	73,466 - 88,982	324,896
20001234	Program Coordinator	0.00	0.00	7.00	23,005 - 137,904	740,454
20001222	Program Manager	8.00	8.00	7.00	46,966 - 172,744	847,468
	Budgeted Vacancy Savings					(695,334)
	Sick Leave - Hourly					421
FTE, Salaries, and Wages Subtotal		17.50	17.00	23.00		\$ 1,637,558
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 24,230	\$ 30,174	\$ 21,051	\$ (9,123)	
	Flexible Benefits	176,598	190,786	258,447	67,661	
	Long-Term Disability	13,299	6,105	7,367	1,262	
	Medicare	24,052	25,737	32,754	7,017	
	Other Post-Employment Benefits	103,103	103,122	129,492	26,370	
	Retiree Medical Trust	1,816	1,580	3,893	2,313	
	Retirement 401 Plan	6,240	6,321	5,076	(1,245)	
	Retirement ADC	543,944	584,854	391,691	(193,163)	
	Risk Management Administration	15,341	16,099	23,100	7,001	
	Supplemental Pension Savings Plan	60,242	58,791	135,719	76,928	
	Unemployment Insurance	4,553	3,497	4,224	727	
	Workers' Compensation	32,531	3,221	28,081	24,860	
Fringe Benefits Subtotal		\$ 1,005,948	\$ 1,030,287	\$ 1,040,895	\$ 10,608	
Total Personnel Expenditures					\$ 2,678,453	

Wireless Communications Technology Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Financial & Support Services	\$ -	\$ 44,900	\$ -	\$ (44,900)
Wireless Technology Services	7,943,738	8,367,152	8,149,464	(217,688)
Total	\$ 7,943,738	\$ 8,412,052	\$ 8,149,464	\$ (262,588)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Wireless Technology Services	44.76	44.76	46.00	1.24
Total	44.76	44.76	46.00	1.24

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Radio Upgrades Addition of one-time non-personnel expenditures for radio upgrades in order to comply with a Federal Communications Commission (FCC) mandate for public safety radio systems nationwide.	0.00	\$ 500,000	\$ -
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	242,919	100,592
Position Reallocations Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.	3.00	211,885	-
P25 Radio System Financing Adjustment to reflect the addition of expenditures for sales tax associated with financing of the P25 radio system.	0.00	192,000	-
Associate Communications Engineer Addition Addition of 1.00 Associate Communications Engineer for department support.	1.00	101,673	-
Sublease with North County Transit District Addition of non-personnel expenditures and revenue associated with a sublease with the North County Transit District (NCTD) for land that the City leases from the Navy.	0.00	12,000	24,000
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(45,538)	-
Senior Clerk Typist Reduction Reduction of 1.00 Senior Clerk Typist as a result of department efficiencies.	(1.00)	(57,117)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.76)	(84,286)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(139,290)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(284,900)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(911,934)	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(939,053)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	1.24	\$ (262,588)	\$ (814,461)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,457,347	\$ 2,875,327	\$ 2,963,216	\$ 87,889
Fringe Benefits	1,815,160	2,013,732	2,005,473	(8,259)
PERSONNEL SUBTOTAL	4,272,507	4,889,059	4,968,689	79,630
NON-PERSONNEL				
Supplies	\$ 282,931	\$ 286,016	\$ 941,427	\$ 655,411
Contracts	1,153,264	1,444,890	1,273,429	(171,461)
Information Technology	138,515	142,303	96,765	(45,538)
Energy and Utilities	245,346	123,934	146,125	22,191
Other	233	161,400	193,400	32,000
Transfers Out	75,546	50,513	-	(50,513)
Capital Expenditures	73,515	38,752	38,752	-
Debt	1,701,882	1,275,185	490,877	(784,308)
NON-PERSONNEL SUBTOTAL	3,671,232	3,522,993	3,180,775	(342,218)
Total	\$ 7,943,738	\$ 8,412,052	\$ 8,149,464	\$ (262,588)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 41,816	\$ 456,312	\$ 6,574,249	\$ 6,117,937
Other Revenue	9,926	-	-	-
Rev from Money and Prop	7,409	-	48,000	48,000
Rev from Other Agencies	238,872	-	-	-
Transfers In	7,075,576	6,980,398	-	(6,980,398)
Total	\$ 7,373,599	\$ 7,436,710	\$ 6,622,249	\$ (814,461)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	0.00	0.00	2.00	\$31,491 - \$37,918	\$ 68,840
20000251	Apprentice 1-Communications Technician	0.00	1.00	4.00	39,978 - 53,290	198,189
20000139	Associate Communications Engineer	4.00	4.00	5.00	66,622 - 80,454	384,393
20000403	Communications Technician	20.00	19.00	16.00	58,157 - 69,742	1,097,663
20000405	Communications Technician Supervisor	2.00	2.00	2.00	66,685 - 80,600	161,200
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	118,000
20000419	Equipment Technician 1	5.00	5.00	6.00	36,005 - 43,139	241,285
20000418	Equipment Technician 1	1.00	1.00	0.00	36,005 - 43,139	-

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
90000419	Equipment Technician 1 - Hourly	1.76	1.76	0.00	36,005 - 43,139	-
20000425	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000178	Information Systems Administrator	1.00	1.00	0.00	73,466 - 88,982	-
20000288	Senior Communications Engineer	1.00	1.00	1.00	76,794 - 92,851	91,745
20000897	Senior Communications Technician	4.00	4.00	4.00	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	76,710 - 92,602	76,710
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	70,684
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	41,517
	Budgeted Vacancy Savings					(112,715)
	Overtime Budgeted					70,768
	Reg Pay For Engineers					47,891
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		44.76	44.76	46.00		\$ 2,963,216
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,397	\$ 12,345	\$ 9,191	\$ (3,154)	
	Flexible Benefits	234,145	303,126	361,034	57,908	
	Long-Term Disability	18,830	9,545	9,203	(342)	
	Medicare	34,151	38,700	40,311	1,611	
	Other Post-Employment Benefits	226,273	248,706	258,984	10,278	
	Retiree Medical Trust	368	202	1,466	1,264	
	Retirement 401 Plan	1,182	806	1,526	720	
	Retirement ADC	1,070,943	1,160,553	1,075,822	(84,731)	
	Retirement DROP	6,412	7,076	4,949	(2,127)	
	Retirement Offset Contribution	32	-	-	-	
	Risk Management Administration	33,587	38,827	46,200	7,373	
	Supplemental Pension Savings Plan	128,038	145,345	168,915	23,570	
	Unemployment Insurance	6,448	5,461	5,279	(182)	
	Workers' Compensation	46,356	43,040	22,593	(20,447)	
Fringe Benefits Subtotal		\$ 1,815,160	\$ 2,013,732	\$ 2,005,473	\$ (8,259)	
Total Personnel Expenditures					\$ 4,968,689	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 518,935	\$ 569,727	\$ 491,350
TOTAL BALANCE AND RESERVES	\$ 518,935	\$ 569,727	\$ 491,350
REVENUE			
Charges for Current Services	\$ -	\$ -	\$ 1,548,341
Revenue from Other Agencies	84,660	195,303	195,303
Revenue from Use of Money and Property	198	-	-
Transfers In	1,271,792	1,605,758	-
TOTAL REVENUE	\$ 1,356,650	\$ 1,801,061	\$ 1,743,644
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,875,584	\$ 2,370,788	\$ 2,234,994
OPERATING EXPENSE			
Personnel Expenses	\$ 50,890	\$ 118,102	\$ 110,697
Fringe Benefits	48,084	95,249	70,087
Contracts	494,477	687,717	630,300
Information Technology	713,365	1,004,431	1,251,490
TOTAL OPERATING EXPENSE	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574
TOTAL EXPENSE	\$ 1,306,816	\$ 1,905,499	\$ 2,062,574
BALANCE	\$ 568,768	\$ 465,289	\$ 172,420
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,875,584	\$ 2,370,788	\$ 2,234,994

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,410,889	\$ 2,686,667	\$ 2,189,245
TOTAL BALANCE AND RESERVES	\$ 2,410,889	\$ 2,686,667	\$ 2,189,245
REVENUE			
Charges for Current Services	\$ 30,614	\$ -	\$ 12,723,508
Other Revenue	4,485	-	-
Revenue from Other Agencies	100	-	-
Revenue from Use of Money and Property	2,902	-	-
Transfers In	9,576,461	8,673,318	-
TOTAL REVENUE	\$ 9,614,562	\$ 8,673,318	\$ 12,723,508
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,025,451	\$ 11,359,985	\$ 14,912,753
OPERATING EXPENSE			
Personnel Expenses	\$ 3,088,740	\$ 3,485,720	\$ 3,912,816
Fringe Benefits	1,808,612	1,917,390	1,933,453
Supplies	11,438	29,093	18,696
Contracts	632,411	1,414,420	1,598,657
Information Technology	2,831,672	2,892,859	5,184,792
Energy and Utilities	227,848	9,607	10,665
Other Expenses	6,328	11,700	8,000
Transfers Out	30,959	30,960	-
Capital Expenditures	12,187	-	-
Debt Expenses	696,818	696,819	696,818
TOTAL OPERATING EXPENSE	\$ 9,347,012	\$ 10,488,568	\$ 13,363,897
TOTAL EXPENSE	\$ 9,347,012	\$ 10,488,568	\$ 13,363,897
BALANCE	\$ 2,678,439	\$ 871,417	\$ 1,548,856
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,025,451	\$ 11,359,985	\$ 14,912,753

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,380,265	\$ 3,085,182	\$ 4,032,182
Continuing Appropriation - CIP	1,100,000	1,100,000	1,100,000
TOTAL BALANCE AND RESERVES	\$ 2,480,265	\$ 4,185,182	\$ 5,132,182
REVENUE			
Charges for Current Services	\$ -	\$ -	\$ 26,525,692
Other Revenue	2,435	-	-
Revenue from Other Agencies	46,553	-	-
Revenue from Use of Money and Property	25,157	-	-
Transfers In	21,060,607	19,918,068	-
TOTAL REVENUE	\$ 21,134,752	\$ 19,918,068	\$ 26,525,692
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,615,017	\$ 24,103,250	\$ 31,657,874
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	\$ 5,116,800
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 5,116,800
OPERATING EXPENSE			
Personnel Expenses	\$ 1,700,193	\$ 1,774,912	\$ 1,637,558
Fringe Benefits	1,005,948	1,030,287	1,040,895
Supplies	7,130	20,479	17,516
Contracts	443,996	531,690	146,737
Information Technology	10,230,946	11,564,185	17,380,136
Energy and Utilities	10,165	14,400	8,000
Other Expenses	678	4,000	1,000
Transfers Out	-	-	316,417
Capital Expenditures	-	60,000	50,000
Debt Expenses	6,039,146	5,728,147	4,842,815
TOTAL OPERATING EXPENSE	\$ 19,438,201	\$ 20,728,100	\$ 25,441,074
TOTAL EXPENSE	\$ 19,438,201	\$ 20,728,100	\$ 30,557,874
RESERVES			
Continuing Appropriation - CIP	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
TOTAL RESERVES	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
BALANCE	\$ 3,076,816	\$ 2,275,150	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,615,017	\$ 24,103,250	\$ 31,657,874

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,137,923	\$ 1,568,607	\$ 1,679,815
TOTAL BALANCE AND RESERVES	\$ 2,137,923	\$ 1,568,607	\$ 1,679,815
REVENUE			
Charges for Current Services	\$ 41,816	\$ 456,312	\$ 6,574,249
Other Revenue	9,926	–	–
Revenue from Other Agencies	238,872	–	–
Revenue from Use of Money and Property	7,409	–	48,000
Transfers In	7,075,576	6,980,398	–
TOTAL REVENUE	\$ 7,373,599	\$ 7,436,710	\$ 6,622,249
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,511,522	\$ 9,005,317	\$ 8,302,064
OPERATING EXPENSE			
Personnel Expenses	\$ 2,457,347	\$ 2,875,327	\$ 2,963,216
Fringe Benefits	1,815,160	2,013,732	2,005,473
Supplies	282,931	286,016	941,427
Contracts	1,153,264	1,444,890	1,273,429
Information Technology	138,515	142,303	96,765
Energy and Utilities	245,346	123,934	146,125
Other Expenses	233	161,400	193,400
Transfers Out	75,546	50,513	–
Capital Expenditures	73,515	38,752	38,752
Debt Expenses	1,701,882	1,275,185	490,877
TOTAL OPERATING EXPENSE	\$ 7,943,738	\$ 8,412,052	\$ 8,149,464
TOTAL EXPENSE	\$ 7,943,738	\$ 8,412,052	\$ 8,149,464
BALANCE	\$ 1,567,784	\$ 593,265	\$ 152,600
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,511,522	\$ 9,005,317	\$ 8,302,064

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Development Services



Page Intentionally Left Blank

Development Services



Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction & Safety, Engineering Mapping, Current Planning, and Code Enforcement, which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

To provide healthy, safe, and livable neighborhoods and enhance San Diegans' quality of life through superior development, timely and effective management of development and enforcement processes, and quality customer service

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare

The purpose of any development regulation is to protect the health, safety, and welfare of the public. To that end, the Department will focus on the following objectives to:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

Development Services

Goal 2: Provide quality services at a reasonable cost

In order to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs, the Department will:

- Continually review services to ensure that they are in line with expectations
- Train staff to deliver outstanding service
- Utilize efficient and effective processes in service delivery
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Serve the City by balancing the diverse desires and needs of its stakeholder groups

The City's development policies and regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. The Department will:

- Meet with stakeholders
- Share information with stakeholders
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Continually update regulations and processes to align with the City's overall goals

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of plan reviews completed in two cycles or less	88%	80%	87%	85%
2. Percent of plan reviews achieved within stakeholder group-established turnaround times	87%	80%	87%	85%
3. Percent of development inspections completed within next working day of request	93%	90%	92%	90%
4. Percent of code enforcement cases meeting required code enforcement action deadlines	77%	90%	76% ¹	85%

1. Ongoing specialized enforcement and associated complex cases continue to impact the Division's ability to meet performance targets. The Department anticipates that the addition of nine (9) Code Enforcement positions for the Fiscal Year 2016 budget, as well as organizational and procedural changes, ensure that the Fiscal Year 2016 target will be met.

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

Since its inception in August 2003, the Affordable/In-Fill Housing and Sustainable Buildings Expedite Program has over 350 affordable and/or sustainable building projects, proposing a total of over 2,650 affordable housing units and 2,700 sustainable housing units. Discretionary permits are processed twice as fast as the Department's standard permit process.

OpenDSD via the Internet

This year, DSD implemented OpenDSD which is a true open data initiative that provides over 13 years of permit data and three years of code enforcement data to any interested party. This service includes programming hooks for third party application developers, schools, and data junkies to pore through the DSD data. For the community, it includes

Development Services

easy-to-browse maps showing location, scope, and status of current construction, as well as status on code enforcement cases. DSD customers can use the new function to review and pay DSD invoices online. DSD customers can also schedule inspections online. This is a popular service that has appeared in the local media and has garnered over one million Internet page views in the first three months.

Storm Water Pollution Prevention

The Department continues to work with all identified stakeholders to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit using the Department's Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This also simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements of the Regional Water Quality Control Board more efficient.

Public Improvements

The Department works with asset-owning departments, the City Engineer, other public agencies, and industry groups to establish and enforce standards for public improvements to assure that new development provides the necessary infrastructure to support that development while protecting public safety, complying with storm water and Americans with Disabilities Act (ADA) standards, and minimizing the operation and maintenance costs to City departments.

Enterprise Fund

Other than the Code Enforcement Division, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. The Department has been balancing its revenues and expenditures since the implementation of its 2009 fee study. The Department is going through a comprehensive fee study which also includes conversion of deposit accounts for engineering, subdivision, and entitlement processes to flat fee.

Solar Photovoltaic Installation

In an effort to respond to increased demand on permitting solar photovoltaic (PV) installations, the Department prepared a PV plan template to assist installers with the plan review and inspection process. The Department has also implemented several customer enhancements for solar industry to reduce permit processing time to two working days.

Professional Certification Programs

To improve customer service, the Department implemented two professional certification programs which has saved customers time and money in the permitting process for solar PV and Completeness Check for Discretionary Review. DSD successfully hosted three free seminars allowing 54 Solar PV contractors to obtain permits for PV installations without going through plan review and two free seminars training over 50 pre-qualified design professionals to submit discretionary development projects (for distribution to reviewers) without an intermediary staff inspection at the submittal counter.

Extended Hours Service

To improve customer service, DSD now offers evening plan check and Saturday inspection services.

Code Enforcement

The addition of two Program Manager positions in Fiscal Year 2015 budget provided an important management component to the Code Enforcement Division. Field staff have been restructured into interdisciplinary teams assigned to areas more closely aligned with Council District boundaries along with increased supervision of senior level staff has increased the Division's ability to manage case assignments, provide enhanced staff training, and monitor and meet performance measure targets.

Development Services

During Fiscal Year 2015, Code Enforcement reinitiated enforcement efforts against unpermitted marijuana dispensaries. Between July 2014 and June 2015, Code Enforcement opened 95 new cases related to marijuana dispensaries. Seventy-six (76) of those cases have been referred to the City Attorney's Office's Code Enforcement Unit (CEU) for prosecution. Code Enforcement staff are continuing their efforts to bring the remainder of the cases into compliance, as well as investigate new illegal dispensaries.

The addition of a Zoning Investigator in the Fiscal Year 2015 budget has been assigned to citywide nuisance residential rental properties and has increased efforts to address violations of the Residential High Occupancy Permit (RHOP) regulations. During the period from July 1, 2014 through June 30, 2015, 120 cases were opened and 75 of those cases were closed with efforts continuing to bring the remainder of the cases into compliance.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, three composting sites, and two transfer/processing facilities. Two limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand continuous oversight when development is planned on, or adjacent to, these old landfills. Proper maintenance of environmental controls at closed sites mitigates potential environmental risks such as landfill gas migration. LEA inspectors conduct over 1,220 inspections, administer four State-funded grant programs, and actively participate in State-wide solid waste policy committees. The LEA will process the permit for the proposed expansion of the Sycamore landfill. Over 550 tire-related businesses are inspected in San Diego and four other jurisdictions under the Regional Waste Tire Enforcement Program which is funded by State grants from CalRecycle.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately 15 Public Records Act (PRA) or subpoena requests every week. One in every three PRA requests that comes to the City is forwarded to DSD.

Development Services

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	559.85	493.75	525.15	31.40
Personnel Expenditures	\$ 49,481,567	\$ 44,285,374	\$ 49,272,432	\$ 4,987,058
Non-Personnel Expenditures	12,975,451	13,282,758	13,794,007	511,249
Total Department Expenditures	\$ 62,457,018	\$ 57,568,132	\$ 63,066,439	\$ 5,498,307
Total Department Revenue	\$ 54,979,339	\$ 49,807,593	\$ 53,446,067	\$ 3,638,474

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
City Planning	\$ 6,700,993	\$ -	\$ -	\$ -
Code Enforcement	6,301,975	7,011,989	6,991,059	(20,930)
Total	\$ 13,002,969	\$ 7,011,989	\$ 6,991,059	\$ (20,930)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
City Planning	50.75	0.00	0.00	0.00
Code Enforcement	57.00	63.00	70.00	7.00
Total	107.75	63.00	70.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Substandard Housing Code Enforcement Addition of 1.00 Zoning Investigator 2 and 3.00 Combination Inspector 2s for proactive substandard code enforcement.	4.00	\$ 333,411	\$ -
Medical Marijuana Enforcement Addition of 2.00 Zoning Investigator 2s and 1.00 Combination Inspector 2 for medical marijuana enforcement.	3.00	220,817	-
Code Compliance Support Addition of 1.00 Senior Combination Inspector and 1.00 Zoning Investigator 2 to support code compliance efforts.	2.00	185,288	-
Overtime Expenditures Addition of overtime expenditures for code enforcement compliance.	0.00	100,000	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,328	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,364)	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(4,500)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,682)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(126,990)	-
Reduction of Senior Civil Engineer Reduction of 1.00 Senior Civil Engineer from the Code Enforcement Division.	(1.00)	(188,496)	-
Transfer of Code Compliance Officer Transfer of 1.00 Code Compliance Officer and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.	(1.00)	(521,742)	-
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	23,929
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	18,000
Transfer of Noise and Newsrack Permits Reduction of revenue for noise and newsrack permits due to the transfer of the function to the Development Services Department Enterprise Fund.	0.00	-	(75,484)
Total	7.00	\$ (20,930)	\$ (33,555)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 6,329,798	\$ 3,545,044	\$ 4,005,886	\$ 460,842
Fringe Benefits	4,635,429	2,420,081	2,396,322	(23,759)
PERSONNEL SUBTOTAL	10,965,228	5,965,125	6,402,208	437,083
NON-PERSONNEL				
Supplies	\$ 71,993	\$ 49,088	\$ 52,375	\$ 3,287
Contracts	1,436,796	714,096	249,373	(464,723)
Information Technology	320,939	156,050	140,368	(15,682)
Energy and Utilities	89,488	37,430	36,535	(895)
Other	105,911	90,200	110,200	20,000
Transfers Out	4,872	-	-	-
Capital Expenditures	7,741	-	-	-
NON-PERSONNEL SUBTOTAL	2,037,741	1,046,864	588,851	(458,013)

Development Services

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Total	\$ 13,002,969	\$ 7,011,989	\$ 6,991,059	\$ (20,930)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 1,435,738	\$ 391,633	\$ 411,769	\$ 20,136
Fines Forfeitures and Penalties	94,845	89,000	86,500	(2,500)
Licenses and Permits	3,076,205	147,191	96,000	(51,191)
Other Revenue	10,721	2,000	2,000	-
Total	\$ 4,617,509	\$ 629,824	\$ 596,269	\$ (33,555)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	89,066
20000024	Administrative Aide 2	1.00	0.00	0.00	42,578 - 51,334	-
20001202	Assistant Deputy Director	1.00	0.00	0.00	23,005 - 137,904	-
90001155	Assistant to the Planning Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	4.00	0.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	3.00	1.00	1.00	54,059 - 65,333	65,333
20000162	Associate Planner	5.00	0.00	0.00	56,722 - 68,536	-
20000306	Code Compliance Officer	6.00	6.00	5.00	37,232 - 44,803	215,681
20000214	Combination Inspector 2	14.00	14.00	18.00	55,141 - 66,581	1,105,713
20000303	Community Development Specialist 4	2.00	0.00	0.00	66,768 - 80,891	-
20001168	Deputy Director	2.00	1.00	1.00	46,966 - 172,744	120,000
20000105	Development Project Manager 3	1.00	0.00	0.00	76,794 - 92,851	-
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20000487	Graphic Designer	1.00	0.00	0.00	43,264 - 51,979	-
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000998	Information Systems Analyst 4	1.00	0.00	0.00	66,768 - 80,891	-
90001073	Management Intern - Hourly	0.66	0.00	0.00	24,274 - 29,203	-
20000669	Park Designer	2.00	0.00	0.00	66,664 - 80,496	-
20000172	Payroll Specialist 1	1.00	1.00	0.00	33,093 - 39,832	-
20000680	Payroll Specialist 2	1.00	0.00	1.00	34,611 - 41,787	35,526
90001145	Planning Intern - Hourly	2.64	0.00	0.00	24,274 - 29,203	-
20000743	Principal Engineering Aide	2.00	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	3.00	2.00	2.00	46,966 - 172,744	210,000
90000763	Project Officer 2 - Hourly	0.35	0.00	0.00	76,794 - 92,851	-
20000783	Public Information Clerk	3.00	3.00	3.00	31,491 - 37,918	112,616
20000885	Senior Civil Engineer	1.00	1.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	2.00	1.00	1.00	36,067 - 43,514	42,861

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000873	Senior Combination Inspector	2.00	2.00	3.00	63,315 - 76,461	229,383
20000918	Senior Planner	13.75	0.00	0.00	65,354 - 79,019	-
20000919	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	73,455
20000926	Senior Traffic Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000928	Senior Zoning Investigator	6.00	5.00	5.00	55,182 - 66,851	319,577
20000970	Supervising Management Analyst	1.00	0.00	0.00	66,768 - 80,891	-
20000756	Word Processing Operator	3.00	5.00	5.00	31,491 - 37,918	170,534
20001069	Zoning Investigator 2	15.00	17.00	21.00	50,232 - 60,757	1,179,662
	Bilingual - Regular					14,560
	Budgeted Vacancy Savings					(155,355)
	ICBO Certification					6,381
	Overtime Budgeted					113,420
	Sick Leave - Hourly					1,328
	Termination Pay Annual Leave					18,227
FTE, Salaries, and Wages Subtotal		107.75	63.00	70.00		\$ 4,005,886
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 57,405	\$ 29,043	\$ 25,999	\$ (3,044)	
	Flexible Benefits	677,144	447,457	565,848	118,391	
	Insurance	35	-	-	-	
	Long-Term Disability	50,741	11,970	12,555	585	
	Medicare	82,057	42,237	48,389	6,152	
	Other	3,418	-	-	-	
	Other Post-Employment Benefits	614,141	363,960	388,476	24,516	
	Retiree Medical Trust	2,093	1,300	3,579	2,279	
	Retirement 401 Plan	6,399	4,598	5,047	449	
	Retirement ADC	2,541,308	1,203,860	981,433	(222,427)	
	Retirement DROP	23,551	16,004	17,343	1,339	
	Retirement Offset Contribution	317	-	-	-	
	Risk Management Administration	91,208	56,820	69,300	12,480	
	Supplemental Pension Savings Plan	313,784	171,701	226,398	54,697	
	Unemployment Insurance	17,394	6,858	7,206	348	
	Workers' Compensation	154,433	64,273	44,749	(19,524)	
Fringe Benefits Subtotal		\$ 4,635,429	\$ 2,420,081	\$ 2,396,322	\$ (23,759)	
Total Personnel Expenditures					\$ 6,402,208	

Development Services

Development Services Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Administration & Support Services	\$ 20,883,279	\$ 18,219,786	\$ 15,859,107	\$ (2,360,679)
Building & Safety	18,032,807	19,087,497	22,305,808	3,218,311
Land Development Review	7,978,989	12,493,907	10,312,041	(2,181,866)
Project Submittal & Management	-	-	6,832,111	6,832,111
Total	\$ 46,895,076	\$ 49,801,190	\$ 55,309,067	\$ 5,507,877

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Administration & Support Services	119.50	119.50	61.20	(58.30)
Building & Safety	185.75	181.75	203.40	21.65
Land Development Review	125.50	123.50	94.20	(29.30)
Project Submittal & Management	0.00	0.00	90.35	90.35
Total	430.75	424.75	449.15	24.40

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 2,342,507	\$ -
Project Tracking System Addition of non-personnel expenditures associated with finance payments for the Project Tracking System.	0.00	696,537	-
Addition of Program Managers Addition of 4.00 Program Managers to manage and improve operational functions in the Information Technology, Transportation Review and Traffic Safety, Land Development Review and Building Inspection sections.	4.00	545,243	-
Positions for Civil Engineering Reviews Addition of 2.00 Associate Engineers - Civil and 3.00 Assistant Engineers - Civil and associated revenue to improve Civil Engineering reviews.	5.00	422,123	422,123
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	397,684	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	6.40	397,452	-
Positions for Photovoltaic Reviews Addition of 1.00 Senior Mechanical Engineer and 2.00 Junior Engineers - Electrical and associated revenue to improve reviews of solar photovoltaic installations.	3.00	257,533	257,533

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Positions for Ministerial Reviews Addition of 2.00 Development Project Manager 1s and 1.00 Development Project Manager 2 and associated revenue to improve ministerial section reviews.	3.00	250,879	250,879
Addition of Plan Review Specialists Addition of 3.00 Plan Review Specialist 3s and associated revenue to improve customer service for plan intake reviews.	3.00	216,462	216,462
Operating Reserve Addition of expenditures to meet the Development Services operating reserve target.	0.00	100,000	-
Addition of Development Project Manager Addition of 1.00 Development Project Manager 2 and associated revenue to improve submittal section reviews.	1.00	89,917	89,917
Stormwater Inspection Addition of 1.00 Senior Combination Inspector and associated revenue to improve inspections for Stormwater permits.	1.00	86,860	86,860
Sprinkler Code Inspections Addition of 1.00 Mechanical Inspector 2 and associated revenue to improve inspections for new fire sprinkler code requirements.	1.00	78,856	78,856
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	12,468	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	3,076	-
Department Efficiencies Reduction of 1.00 Cashier, 1.00 Senior Cashier, 1.00 Senior Drafting Aide and associated revenue due to the transition of accepting online payments.	(3.00)	(172,602)	286,625
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(217,118)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,907,290
Transfer of Noise and Newsrack Permits Addition of revenue for noise and newsrack permits due to the transfer of the function to the Development Services Department Enterprise Fund.	0.00	-	75,484
Total	24.40	\$ 5,507,877	\$ 3,672,029

Development Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 22,050,037	\$ 23,406,473	\$ 26,812,536	\$ 3,406,063
Fringe Benefits	14,322,343	14,352,344	15,473,979	1,121,635
PERSONNEL SUBTOTAL	36,372,380	37,758,817	42,286,515	4,527,698
NON-PERSONNEL				
Supplies	\$ 438,655	\$ 392,314	\$ 390,415	\$ (1,899)
Contracts	7,194,877	7,607,500	8,361,981	754,481
Information Technology	1,676,846	2,071,095	1,853,977	(217,118)
Energy and Utilities	439,184	543,110	634,711	91,601
Other	463,536	409,698	508,931	99,233
Reserves	-	500,000	600,000	100,000
Transfers Out	309,597	416,603	672,537	255,934
Capital Expenditures	-	102,053	-	(102,053)
NON-PERSONNEL SUBTOTAL	10,522,695	12,042,373	13,022,552	980,179
Total	\$ 46,895,076	\$ 49,801,190	\$ 55,309,067	\$ 5,507,877

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 10,935,588	\$ 15,173,831	\$ 10,782,173	\$ (4,391,658)
Fines Forfeitures and Penalties	(1,989,352)	650,000	-	(650,000)
Licenses and Permits	37,603,679	31,574,334	39,955,113	8,380,779
Other Revenue	1,160,401	866,115	1,216,023	349,908
Rev from Money and Prop	110,674	127,072	110,072	(17,000)
Total	\$ 47,820,989	\$ 48,391,352	\$ 52,063,381	\$ 3,672,029

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 113,185
90000011	Account Clerk - Hourly	0.00	0.00	0.35	31,491 - 37,918	13,271
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	194,562
20000249	Apprentice 1-Electrician (4 Yr)	0.00	1.00	1.00	32,427 - 43,243	32,427
20001202	Assistant Deputy Director	5.00	5.00	6.00	23,005 - 137,904	620,905
20001075	Assistant Development Services Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000070	Assistant Engineer-Civil	24.00	24.00	22.00	57,866 - 69,722	1,411,113
20000071	Assistant Engineer-Civil	0.00	0.00	3.00	57,866 - 69,722	173,597
20000074	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	138,398
20000077	Assistant Engineer-Electrical	2.00	2.00	2.00	57,866 - 69,722	135,233
20000116	Assistant Engineer-Traffic	8.00	8.00	8.00	57,866 - 69,722	506,368
20000148	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	66,622
20000143	Associate Engineer-Civil	9.00	9.00	11.00	66,622 - 80,454	833,463
20000150	Associate Engineer-Electrical	3.00	3.00	3.00	66,622 - 80,454	237,398

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
90000150	Associate Engineer-Electrical - Hourly	0.00	0.00	0.35	66,622 - 80,454	28,159
20000154	Associate Engineer-Mechanical	6.00	7.00	7.00	66,622 - 80,454	519,672
20000167	Associate Engineer-Traffic	6.00	6.00	6.00	66,622 - 80,454	477,092
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	260,075
20000162	Associate Planner	38.00	29.00	29.00	56,722 - 68,536	1,860,494
20000110	Auto Messenger 2	1.00	0.00	0.00	29,931 - 36,067	-
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	72,790
20000266	Cashier	3.00	3.00	2.00	31,491 - 37,918	75,267
20000539	Clerical Assistant 2	23.00	12.00	11.00	29,931 - 36,067	358,298
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	0.35	29,931 - 36,067	12,624
20000214	Combination Inspector 2	33.00	31.00	31.00	55,141 - 66,581	1,880,688
90000214	Combination Inspector 2 - Hourly	0.00	0.00	0.70	55,141 - 66,581	46,606
20001168	Deputy Director	3.00	6.00	5.00	46,966 - 172,744	620,000
20000103	Development Project Manager 1	9.00	9.00	11.00	57,866 - 69,722	661,190
20000104	Development Project Manager 2	13.50	15.50	18.50	66,622 - 80,454	1,434,718
20000105	Development Project Manager 3	9.00	9.00	9.00	76,794 - 92,851	761,031
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	175,000
20000082	Electrical Inspector 2	9.00	9.00	9.00	55,141 - 66,581	577,421
90000082	Electrical Inspector 2 - Hourly	0.00	0.00	0.35	55,141 - 66,581	23,303
20000408	Electrician	1.00	0.00	0.00	47,091 - 56,534	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,258
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	1.00	2.00	2.00	54,059 - 65,333	130,666
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000555	Junior Engineer-Electrical	0.00	0.00	2.00	50,003 - 60,549	100,006
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	38,688
20001018	Land Surveying Assistant	8.00	7.00	7.00	57,866 - 69,722	482,140
20001019	Land Surveying Associate	1.00	1.00	2.00	66,622 - 80,454	145,869
20000346	Legislative Recorder 1	1.00	2.00	2.00	41,558 - 50,232	98,523
90001073	Management Intern - Hourly	0.00	0.00	0.50	24,274 - 29,203	14,602
20000093	Mechanical Inspector 2	9.00	9.00	10.00	55,141 - 66,581	614,088
90000093	Mechanical Inspector 2 - Hourly	0.00	0.00	0.35	55,141 - 66,581	23,303
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	80,496
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	147,076
20000692	Plan Review Specialist 3	33.75	33.75	36.75	50,294 - 60,694	2,025,520
20000693	Plan Review Specialist 4	6.00	5.00	5.00	55,162 - 66,456	317,995
20000743	Principal Engineering Aide	1.00	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	2.00	2.00	6.00	46,966 - 172,744	638,359
20000783	Public Information Clerk	22.00	33.00	34.00	31,491 - 37,918	1,223,200
90000783	Public Information Clerk - Hourly	0.00	0.00	0.70	31,491 - 37,918	26,542
20000864	Senior Cashier	1.00	1.00	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	5.00	5.00	5.00	76,794 - 92,851	442,590

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000927	Senior Clerk/Typist	7.00	7.00	7.00	36,067 - 43,514	275,696
20000873	Senior Combination Inspector	6.00	5.00	6.00	63,315 - 76,461	419,328
20000400	Senior Drafting Aide	5.00	5.00	4.00	44,429 - 53,706	177,716
90000400	Senior Drafting Aide - Hourly	0.00	0.00	0.35	44,429 - 53,706	18,797
20000904	Senior Electrical Engineer	0.00	0.00	1.00	76,794 - 92,851	76,794
20000083	Senior Electrical Inspector	2.00	2.00	2.00	63,315 - 76,461	152,126
20000453	Senior Engineer-Fire Protection	1.00	2.00	2.00	76,794 - 92,851	168,252
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	44,429
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	76,794
20001014	Senior Land Surveyor	1.00	1.00	1.00	76,794 - 92,851	90,387
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000856	Senior Mechanical Engineer	1.00	1.00	2.00	76,794 - 92,851	169,645
20000094	Senior Mechanical Inspector	1.00	2.00	2.00	63,315 - 76,461	149,786
20000918	Senior Planner	15.00	15.00	15.00	65,354 - 79,019	1,164,723
90000918	Senior Planner - Hourly	0.00	0.00	0.35	65,354 - 79,019	27,657
20000916	Senior Public Information Officer	1.00	0.00	0.00	54,059 - 65,333	-
20000099	Senior Structural Inspector	2.00	3.00	3.00	63,315 - 76,461	215,090
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	182,512
20000166	Structural Engineering Associate	17.00	18.00	18.00	66,622 - 80,454	1,399,060
90000166	Structural Engineering Associate - Hourly	0.00	0.00	1.05	66,622 - 80,454	84,477
20000923	Structural Engineering Senior	7.00	7.00	7.00	76,794 - 92,851	632,403
20000098	Structural Inspector 2	12.00	12.00	12.00	55,141 - 66,581	742,889
90000964	Student Engineer - Hourly	0.00	0.00	1.00	26,707 - 32,011	29,932
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	9.00	9.00	8.00	60,653 - 73,112	564,597
20001021	Supervising Public Information Officer	1.00	0.00	0.00	59,363 - 71,760	-
20000756	Word Processing Operator	13.50	13.50	13.50	31,491 - 37,918	448,304
	Bilingual - Regular					52,416
	Budgeted Vacancy Savings					(4,067,601)
	Engineering Geologist Pay					20,916
	ICBO Certification					55,814
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,241,558
	Reg Pay For Engineers					715,250
	Sick Leave - Hourly					12,468
	Structural Registration					8,046
	Termination Pay Annual Leave					60,397
FTE, Salaries, and Wages Subtotal		430.75	424.75	449.15		\$ 26,812,536

Development Services

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 160,764	\$ 181,559	\$ 164,910	\$ (16,649)
Flexible Benefits	2,102,103	2,442,525	3,193,926	751,401
Insurance	116	-	-	-
Long-Term Disability	163,787	73,741	80,305	6,564
Medicare	296,629	299,537	350,242	50,705
Other Post-Employment Benefits	1,928,723	1,971,450	2,160,162	188,712
Retiree Medical Trust	10,819	10,134	21,097	10,963
Retirement 401 Plan	16,593	17,798	16,265	(1,533)
Retirement ADC	7,528,276	7,391,800	7,066,250	(325,550)
Retirement DROP	78,372	80,516	88,619	8,103
Retirement Offset Contribution	926	-	-	-
Risk Management Administration	286,848	307,775	385,350	77,575
Supplemental Pension Savings Plan	1,219,071	1,295,637	1,633,282	337,645
Unemployment Insurance	56,190	42,243	46,060	3,817
Workers' Compensation	473,126	237,629	267,511	29,882
Fringe Benefits Subtotal	\$ 14,322,343	\$ 14,352,344	\$ 15,473,979	\$ 1,121,635
Total Personnel Expenditures			\$ 42,286,515	

Facilities Financing Fund¹

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Facilities Financing Program	\$ 1,813,697	\$ -	\$ -	\$ -
Total	\$ 1,813,697	\$ -	\$ -	\$ -

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Facilities Financing Program	15.35	0.00	0.00	0.00
Total	15.35	0.00	0.00	0.00

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 875,791	\$ -	\$ -	\$ -
Fringe Benefits	642,753	-	-	-
PERSONNEL SUBTOTAL	1,518,544	-	-	-

1. The Facilities Financing Fund is displayed in the Planning Department in the Fiscal Year 2015 and prior year publications.

Development Services

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 3,322	\$ -	\$ -	-
Contracts	221,394	-	-	-
Information Technology	54,196	-	-	-
Energy and Utilities	566	-	-	-
Other	199	-	-	-
Transfers Out	15,477	-	-	-
NON-PERSONNEL SUBTOTAL	295,153	-	-	-
Total	\$ 1,813,697	\$ -	\$ -	-

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 1,780,130	\$ -	\$ -	-
Licenses and Permits	37,500	-	-	-
Other Revenue	327	-	-	-
Rev from Money and Prop	(204)	-	-	-
Total	\$ 1,817,753	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	0.00	0.00	\$42,578 - \$51,334	\$ -
20000119	Associate Management Analyst	2.00	0.00	0.00	54,059 - 65,333	-
20001168	Deputy Director	1.00	0.00	0.00	46,966 - 172,744	-
20000743	Principal Engineering Aide	2.00	0.00	0.00	50,003 - 60,549	-
20000015	Senior Management Analyst	6.00	0.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	2.00	0.00	0.00	66,768 - 80,891	-
90000970	Supervising Management Analyst - Hourly	0.35	0.00	0.00	66,768 - 80,891	-
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		15.35	0.00	0.00		\$ -

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 9,135	\$ -	\$ -	-
Flexible Benefits	94,152	-	-	-
Long-Term Disability	7,175	-	-	-
Medicare	9,939	-	-	-
Other	1,367	-	-	-
Other Post-Employment Benefits	78,776	-	-	-
Retiree Medical Trust	(18)	-	-	-
Retirement 401 Plan	(70)	-	-	-
Retirement ADC	352,787	-	-	-
Retirement DROP	5,852	-	-	-
Retirement Offset Contribution	42	-	-	-
Risk Management Administration	11,862	-	-	-

Development Services

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Supplemental Pension Savings Plan	50,806	-	-	-
Unemployment Insurance	2,455	-	-	-
Workers' Compensation	18,491	-	-	-
Fringe Benefits Subtotal	\$ 642,753	\$ -	\$ -	\$ -
Total Personnel Expenditures		\$ -	\$ -	

Local Enforcement Agency Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Solid Waste Local Enforcement Agency	\$ 745,276	\$ 754,953	\$ 766,313	\$ 11,360
Total	\$ 745,276	\$ 754,953	\$ 766,313	\$ 11,360

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 21,970	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,686	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	307	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,603)	-
Total	0.00	\$ 11,360	\$ -

Development Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 353,753	\$ 331,700	\$ 336,445	\$ 4,745
Fringe Benefits	271,663	229,732	247,264	17,532
PERSONNEL SUBTOTAL	625,415	561,432	583,709	22,277
NON-PERSONNEL				
Supplies	\$ 3,591	\$ 6,000	\$ 6,000	\$ -
Contracts	78,724	151,479	161,257	9,778
Information Technology	14,936	20,408	4,805	(15,603)
Energy and Utilities	3,400	2,718	3,968	1,250
Other	2,032	6,574	6,574	-
Transfers Out	6,538	6,342	-	(6,342)
Capital Expenditures	10,640	-	-	-
NON-PERSONNEL SUBTOTAL	119,861	193,521	182,604	(10,917)
Total	\$ 745,276	\$ 754,953	\$ 766,313	\$ 11,360

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 177,562	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	541,956	501,830	501,830	-
Other Revenue	140	-	-	-
Rev from Money and Prop	3,656	10,724	10,724	-
Transient Occupancy Tax	(226)	-	-	-
Total	\$ 723,088	\$ 786,417	\$ 786,417	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 36,067
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	55,078 - 66,768	46,603
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	60,674
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	147,014
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,998
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(60,674)
	Sick Leave - Hourly					307
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 336,445

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,925	\$ 4,601	\$ 4,620	\$ 19
Flexible Benefits	36,433	40,717	47,246	6,529
Long-Term Disability	2,896	1,136	1,092	(44)
Medicare	5,184	4,809	4,874	65
Other Post-Employment Benefits	33,511	30,330	29,430	(900)
Retiree Medical Trust	73	114	117	3

Development Services

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Retirement ADC	151,700	117,717	126,532	8,815
Retirement DROP	1,105	1,100	1,100	-
Retirement Offset Contribution	13	-	-	-
Risk Management Administration	5,001	4,735	5,250	515
Supplemental Pension Savings Plan	21,860	21,503	21,803	300
Unemployment Insurance	994	651	624	(27)
Workers' Compensation	7,967	2,319	4,576	2,257
Fringe Benefits Subtotal	\$ 271,663	\$ 229,732	\$ 247,264	\$ 17,532
Total Personnel Expenditures			\$ 583,709	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,768,819	\$ 9,740,698	\$ 11,421,017
Continuing Appropriation - CIP	5	—	—
TOTAL BALANCE AND RESERVES	\$ 8,768,824	\$ 9,740,698	\$ 11,421,017
REVENUE			
Charges for Current Services	\$ 10,935,588	\$ 15,173,831	\$ 10,782,173
<i>Reimbursement between Funds/Depts</i>	9,302,761	13,238,408	9,200,002
<i>Subdivision Surcharge</i>	472,035	435,000	435,000
<i>Misc Fees</i>	1,160,792	1,500,423	1,147,171
Fines Forfeitures and Penalties	(1,989,352)	650,000	—
<i>Delinquent Payment Fee -Bonds</i>	(1,989,352)	650,000	—
Licenses and Permits	37,603,679	31,574,334	39,955,113
<i>Plan Check Fees</i>	14,645,128	10,431,839	8,167,982
<i>Miscellaneous Permit Fees</i>	22,839,830	21,047,495	31,692,131
<i>Street Address Change</i>	118,721	95,000	95,000
Other Revenue	1,160,401	866,115	1,216,023
<i>Sales of Publications</i>	1,017,998	866,115	1,216,023
<i>Miscellaneous Revenue</i>	142,403	—	—
Revenue from Use of Money and Property	110,674	127,072	110,072
<i>Interest Earnings</i>	110,674	127,072	110,072
TOTAL REVENUE	\$ 47,820,989	\$ 48,391,352	\$ 52,063,381
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 56,589,813	\$ 58,132,050	\$ 63,484,398
OPERATING EXPENSE			
Personnel Expenses	\$ 22,050,037	\$ 23,406,473	\$ 26,812,536
<i>Personnel</i>	22,050,037	23,406,473	26,812,536
Fringe Benefits	14,322,343	14,352,344	15,473,979
Supplies	438,655	392,314	390,415
Contracts	7,194,877	7,607,500	8,361,981
<i>General Government Service Billing</i>	2,317,332	2,507,721	3,030,017
<i>Rent</i>	660,346	660,346	660,346
<i>City Services Billed</i>	1,387,630	1,115,188	1,115,188
<i>Miscellaneous Contracts</i>	2,829,569	3,324,245	3,556,430
Information Technology	1,676,846	2,071,095	1,853,977
Energy and Utilities	439,184	543,110	634,711
<i>Electric and Gas Services</i>	384,194	487,774	575,468
<i>Cell Phones</i>	53,053	55,072	41,372
<i>Wireless Communications</i>	—	—	17,390
<i>Fleet Fuel</i>	1,937	264	481
Other Expenses	463,536	409,698	508,931
<i>Transportation Allowance</i>	382,854	406,543	386,543
<i>Other Miscellaneous Expenses</i>	80,682	3,155	122,388

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
Transfers Out	309,597	416,603	672,537
<i>Transfer Cash Bond Interest</i>	21,118	10,759	—
<i>Transfer Cash Bond Principal</i>	269,606	279,967	—
<i>Transfer Out</i>	18,873	125,877	672,537
Capital Expenditures	—	102,053	—
<i>Cap-Exp Equipment</i>	—	102,053	—
Reserves	—	500,000	600,000
<i>DSD Appropriated Reserve</i>	—	500,000	600,000
TOTAL OPERATING EXPENSE	\$ 46,895,076	\$ 49,801,190	\$ 55,309,067
TOTAL EXPENSE	\$ 46,895,076	\$ 49,801,190	\$ 55,309,067
BALANCE	\$ 9,694,738	\$ 8,330,860	\$ 8,175,331
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 56,589,813	\$ 58,132,050	\$ 63,484,398

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 916,583	\$ 895,584	\$ 855,927
TOTAL BALANCE AND RESERVES	\$ 916,583	\$ 895,584	\$ 855,927
REVENUE			
Charges for Current Services	\$ 177,562	\$ 273,863	\$ 273,863
Licenses and Permits	541,956	501,830	501,830
Other Revenue	140 ¹	–	–
Revenue from Use of Money and Property	3,656	10,724	10,724
Transient Occupancy Taxes	(226)	–	–
TOTAL REVENUE	\$ 723,088	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,639,671	\$ 1,682,001	\$ 1,642,344
OPERATING EXPENSE			
Personnel Expenses	\$ 353,753	\$ 331,700	\$ 336,445
Fringe Benefits	271,663	229,732	247,264
Supplies	3,591	6,000	6,000
Contracts	78,724	151,479	161,257
<i>Rent Expense</i>	35,259	32,639	38,607
<i>Contracts-Misc</i>	26,378	60,642	65,952
<i>City Services Billed</i>	17,087	58,198	56,698
Information Technology	14,936	20,408	4,805
Energy and Utilities	3,400	2,718	3,968
<i>Cellular Phone</i>	1,018	144	1,644
<i>Fleet Fuel (ND)</i>	1,153	1,632	1,614
<i>Wireless Communication</i>	1,229	942	710
Other Expenses	2,032	6,574	6,574
<i>Transportation Allowance</i>	2,029	6,574	6,574
<i>Other Expenses-Misc</i>	3	–	–
Transfers Out	6,538	6,342	–
<i>Transfer Cash Bond-Interest</i>	461	–	–
<i>Transfer Cash Bond-Principal</i>	5,880	235	–
<i>Transfers to Other</i>	197	6,107	–
Capital Expenditures	10,640	–	–
TOTAL OPERATING EXPENSE	\$ 745,276	\$ 754,953	\$ 766,313
TOTAL EXPENSE	\$ 745,276	\$ 754,953	\$ 766,313
BALANCE	\$ 894,395	\$ 927,048	\$ 876,031
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,639,671	\$ 1,682,001	\$ 1,642,344

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹Occasional Citywide P-Card Rebate



Page Intentionally Left Blank

Economic Development



Page Intentionally Left Blank



Department Description

The Economic Development Department is organized into three divisions consisting of the Office of Economic Growth Services (EGS), the Office of Small Business (OSB), and the Housing and Urban Development (HUD) Programs Administration (HPA) Unit.

The Office of Economic Growth Services (EGS) implements various economic development and business incentive programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of four focused work units: the Business Expansion, Attraction, and Retention Team, the Government Incentives Team, the Business Finance Team, and the Successor Agency Transition Team.

These teams work directly with businesses, business and trade organizations, stakeholders, and City departments to facilitate new investment opportunities and to create a business-friendly environment and a stable economy. Economic growth and revenue enhancement are accomplished by attracting new companies, retaining and/or expanding existing companies, and making San Diego competitive in emerging markets.

The Successor Agency was formed to implement the wind-down of the former Redevelopment Agency as a result of the dissolution of the former Redevelopment Agency on February 1, 2012. In addition, Civic San Diego was formed in the summer of 2012 to serve as a contractor to the City, replacing Centre City Development Corporation (CCDC) and the Southeastern Economic Development Corporation (SEDC). Civic San Diego performs the wind-down of contracts, pays enforceable obligations, administers the Centre City Planned District Ordinance, and completes projects on behalf of the former Redevelopment Agency. The Successor Agency Transition Team within the Economic Development Department administers the contract with Civic San Diego and assists with the transition process. The Successor Agency Transition Team also works with City departments, Civic San Diego, community stakeholders to complete projects and enforceable obligations. It also looks to identify and pursue other revenue sources and monitor legislation that may provide a replacement to the former redevelopment program.

The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention and revitalization of older business communities to create a more healthy economy and stable neighborhoods.

The HUD Programs Administration Unit oversees federally-funded grant programs, including Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), HOME Investment Partnerships Program,

Economic Development

and Housing Opportunities for Persons with AIDS (HOPWA), as well as oversees the contracts for the City's Homeless Services and Program.

The Department's mission is:

To improve the quality of life in core urban neighborhoods, create economic opportunities for unemployed or underemployed residents, provide community development services to those areas in greatest need, and to generate new revenues to fund essential municipal services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Promote Economic Base Growth by attracting, retaining, and expanding businesses in the City's four economic base sectors (manufacturing & innovation, international trade & logistics, military, and tourism)

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number of manufactures in San Diego with a taxable point-of-sale
- Increase the utilization of the 10th Avenue Marine Terminal
- Aggressively market the Foreign Trade Zone Program to all potential new users
- Increase the overall economic activity of the tourism industry
- Maximize the return on investment on Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) funds deployed in the community
- Increase the procurement of locally-produced goods and services by the military at San Diego businesses
- Increase the number of ships, aircraft, and personnel at each of the City's military installations

Goal 2: Increase the number of middle-income jobs, especially in economic base sectors

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number of manufacturing sector jobs in San Diego
- Increase the number of middle-income jobs linked to the local innovation economy and research and development operations
- Increase the number of distribution jobs in San Diego
- Increase in the employment of local residents by local businesses

Goal 3: Increase the amount of neighborhood business activity, especially in underserved neighborhoods

It is essential to support local businesses which contribute to the economic stability and well-being of San Diego's communities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number of locally-owned small businesses in San Diego
- Target city investment in older business districts and adjacent neighborhoods
- Maximize the effectiveness of the City's neighborhood and small business programs
- Increase employment among startup tech companies, especially downtown and in other commercial districts

Economic Development

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of jobs retained or created from projects assisted via Council Policy 900-12 ¹	3,065 ²	2,000	1,885	2,000
2. Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12	\$1.0M	\$500,000	\$707,132 ³	\$1.0M
3. Number of business projects assisted via Council Policy 900-12	16 ⁴	18	37 ⁵	30
4. Private capital invested as a result of economic development programs via Council Policy 900-12	\$328.0M	\$200.0M	\$168.0M	\$200.0M
5. Private sector dollars leveraged for capital improvements through Community Development programs ³	\$1.1M	\$1.1M	\$1.1M ⁶	\$1.1M
6. Number of Storefront Improvement Program projects designed	40 ⁷	30	36	45
7. Number of program participants in existing Community Development Block Grant Programs	9,511 ⁸	4,000	11,500 ⁸	6,603
8. Number of homeless persons assisted through CDBG and Economic Growth Services programs	4,795	4,000	3,753	4,000
9. Number of existing or aspiring small businesses assisted via office walk-in, phone call, or email by the Office of Small Business staff and Small Business Ambassador	6,325	6,100	5,970	6,150
10. Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	108	125	106	110

1. Council Policy 900-12 is entitled the “Business and Industry Incentive Program”. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.
2. Typical output on jobs is likely to be in the range of 1,000 to 1,500, but it can easily spike by 1,000 jobs or more if a corporate headquarters or very large research and development (R&D) lab is constructed. In most instances, these large projects cannot be predicted more than a few months in advance. The same is true for related indicators such as capital investment and tax revenue—the latter being heavily influenced by the former.
3. Revenues exceeded expectations due to stronger than expected sales tax generated in the biotech and beer industries.
4. Various anticipated business projects did not materialize in Fiscal Year 2015.
5. Number of projects assisted exceeded expectations due to stronger than expected growth in the biotech and beer industries.
6. This amount is an estimate due to the fact that actual numbers are not provided by sub-recipients until 30 days after the end of the fiscal year.
7. Staff worked diligently to reach out to more businesses via increased participation at meetings and events and through targeted mailings and communications.
8. Deviations from the targets to actuals are based on a number of factors, including final scopes, budgets, and the number of contracts awarded.

Service Efforts and Accomplishments

Office of Economic Growth Services

In Fiscal Year 2015, the Office of EGS worked with 33 manufacturing, retail, and service sector businesses contemplating expansion or relocation to the City of San Diego. EGS will continue to organize and collaborate with other City departments, community organizations, and vested regional stakeholders to implement the City's Economic Development Strategy (EDS).

Economic Development

EGS was lead work unit in the preparation of the City's 2014-2016 Economic Development Strategy. The EDS was prepared in accordance with Council Policy 900-01, Economic Development, and the City General Plan Policy EP-L.1. The EDS sets forth a mission, strategic objectives, tactical objectives, actions, and metrics for the City as a whole; outlines methods through which the City can expand its economic and tax bases; and focuses on the creation of middle-income job opportunities. It was adopted by the Council in June 2014, and EGS is leading the implementation of the EDS in Fiscal Year 2015.

Office of Small Business

The Office of Small Business (OSB) staff assist many individual businesses and implement programs which enhance commercial neighborhood revitalization. The Small Business Ambassador and other OSB staff provide information and referrals to thousands of aspiring and existing entrepreneurs who call, email, visit City offices, or attend meetings and outreach events citywide.

OSB staff, along with the recently added BID Advocate position, provide project and contract management services and technical assistance to over 50 non-profit organizations and other outside vendors through 100+ agreements for the promotion of tourism, development of economic opportunities, and for clean and safe programs which benefit more than 15,000 businesses and 14,666 property owners in 20+ neighborhoods.

The Small Business Development Program assists small businesses in developing competencies to increase City contracting participation. In Fiscal Year 2014, 106 vendors (Goods and Service Providers) participated in the ten month-long program. City contracts in the amount of \$352,980 were awarded to program participants and 19 businesses became certified in the City's Small Local Business Enterprise Program. In Fiscal Year 2015, 85 participants started the Program in the third quarter.

More than forty applications from small businesses, or property owners with small business tenants, were accepted for the Storefront Improvement Program to receive design assistance and incentive payments for eligible improvements to encourage commercial revitalization of storefronts throughout San Diego's commercial neighborhoods.

The Community Parking District (CPD) program facilitates development of local solutions to mitigate parking-related impacts. Staff provided project and contract management services through five agreements with non-profits in four of the designated CPD's. Since Fiscal Year 2015, staff has issued approximately 40 work orders to Street Division for changes to on-street parking which vary between reducing excessive red curb, installing yellow/blue/green/white parking zones, changing enforcement hours on meters and parking signs to enhance parking utilization, and implementing angled parking where feasible. Staff is currently working on more angle parking conversions in the Mid-City/University Heights area where there is an opportunity to gain an additional 120 parking stalls.

OSB also managed the Tourism Marketing District (TMD) which was renewed effective January 2013 for 39.5 years. The TMD raises more than \$30.0 million annually to increase lodging business room night stays in the City of San Diego through promotion, sales initiatives, and support of special events.

HUD Programs Administration

The HUD Programs Administration (HPA) Unit is responsible for grant compliance and the overall administration of the City's HUD Entitlement Programs. Funding priorities and strategies for utilizing HUD funds are outlined in the City's Fiscal Year 2015-2019 Consolidated Plan for HUD Programs and annual action plans, both of which are subject to City Council, as well as HUD review and approval. For Fiscal Year 2016, HUD Programs entitlement amounts are as follows: CDBG \$11,026,482; HOME \$3,963,370; ESG \$978,583; and HOPWA \$2,826,474 for a total of \$18,794,909.

The HPA Unit also oversees the Memorandum of Understanding (MOU) with the San Diego Housing Commission (SDHC) to administer the City's Homeless Programs and Services. General Funds in the amount of \$2.0 million are currently part of the Department's baseline budget for Fiscal Year 2016 to fund various homeless programs.

Economic Development

The HPA Unit also oversees the remaining funds for the City's Neighborhood Stabilization Program (NSP) which was a onetime stimulus allocation to fund the acquisition and rehabilitation of foreclosed homes for subsequent resale to eligible low-, moderate-, and middle-income, first-time homebuyers.

The HPA unit administers the City's Fair Housing program by continuing to address reports of discrimination from members of the community and supporting programs that educate the public about the right to equal housing opportunities. In Fiscal Year 2016, \$210,000 in CDBG funds have been committed to fair housing services.



Page Intentionally Left Blank

Economic Development

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	46.00	50.70	51.35	0.65
Personnel Expenditures	\$ 4,943,983	\$ 5,568,744	\$ 5,505,554	\$ (63,190)
Non-Personnel Expenditures	6,573,845	8,519,974	8,318,127	(201,847)
Total Department Expenditures	\$ 11,517,827	\$ 14,088,718	\$ 13,823,681	\$ (265,037)
Total Department Revenue	\$ 6,466,602	\$ 8,566,363	\$ 7,470,912	\$ (1,095,451)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
BID & Commercial MAD	\$ -	\$ 15,463	\$ 15,539	\$ 76
Economic Development	6,452,353	7,651,776	7,171,292	(480,484)
Economic Growth Services	1,423,864	1,645,175	1,926,909	281,734
HUD Programs	1,704,762	2,200,754	2,002,410	(198,344)
Small Business & Neighborhoods	1,936,849	2,575,550	2,707,531	131,981
Total	\$ 11,517,827	\$ 14,088,718	\$ 13,823,681	\$ (265,037)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
BID & Commercial MAD	0.00	0.50	0.50	0.00
Economic Development	3.00	5.00	5.00	0.00
Economic Growth Services	12.38	12.35	12.00	(0.35)
HUD Programs	20.50	21.85	21.85	0.00
Small Business & Neighborhoods	10.12	11.00	12.00	1.00
Total	46.00	50.70	51.35	0.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Homelessness Solutions Addition of non-personnel expenditures for the continuation of funding for homelessness solutions.	0.00	\$ 550,000	\$ -
Business Cooperation Program Transfer of non-personnel expenditures for the Business Cooperation Program from the Citywide Program Expenditures Department to the Economic Development Department.	0.00	350,000	-
Serial Inebriate Program Expansion Transfer of non-personnel expenditures from the Police Department to the Economic Development Department to enhance the Homeless Outreach Team Program.	0.00	160,000	-
Transfer to Civic San Diego Adjustment to reflect one-time non-personnel expenditures for the formation of a Public-Private Partnership Transit Oriented Development Fund.	0.00	125,000	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Section 108 Naval Training Center Loan Payments Addition of non-personnel expenditures for Section 108 Naval Training Center (NTC) Loan Payments due to Recognized Obligation Payment Schedule (ROPS) denial and depleted fund balance.	0.00	101,903	-
CONNECT2Careers Addition of non-personnel expenditures for the CONNECT2Careers youth summer employment program.	0.00	100,000	-
Community Parking District Program Addition of 1.00 Assistant Engineer-Traffic and associated revenue to assist with the implementation of projects for the Community Parking District program.	1.00	80,193	80,193
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,490	-
Capital Expenditures Reduction Reduction of capital expenditure budget due to operational efficiencies.	0.00	(628)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(10,118)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(11,927)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(29,621)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(134,755)	-
Civic San Diego Reduction in non-personnel expenditures and revenue associated with the transfer to Civic San Diego to align with historical actuals.	0.00	(761,574)	(761,574)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(785,000)	(100,000)
Enterprise Zone Program Reduction in revenue as a result of the dissolution of the Enterprise Zone Program.	0.00	-	(450,000)

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	135,930
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.65	\$ (265,037)	\$ (1,095,451)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,941,420	\$ 3,353,510	\$ 3,414,687	\$ 61,177
Fringe Benefits	2,002,562	2,215,234	2,090,867	(124,367)
PERSONNEL SUBTOTAL	4,943,983	5,568,744	5,505,554	(63,190)
NON-PERSONNEL				
Supplies	\$ 24,794	\$ 63,356	\$ 64,430	\$ 1,074
Contracts	6,144,583	5,599,605	7,284,272	1,684,667
Information Technology	26,908	165,826	136,205	(29,621)
Energy and Utilities	3,297	5,917	2,675	(3,242)
Other	8,122	9,642	359,642	350,000
Transfers Out	366,141	2,675,000	369,000	(2,306,000)
Capital Expenditures	-	628	-	(628)
Debt	-	-	101,903	101,903
NON-PERSONNEL SUBTOTAL	6,573,845	8,519,974	8,318,127	(201,847)
Total	\$ 11,517,827	\$ 14,088,718	\$ 13,823,681	\$ (265,037)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 3,624,670	\$ 4,413,038	\$ 4,179,161	\$ (233,877)
Other Revenue	100	-	-	-
Rev from Other Agencies	2,841,832	4,053,325	3,291,751	(761,574)
Transfers In	-	100,000	-	(100,000)
Total	\$ 6,466,602	\$ 8,566,363	\$ 7,470,912	\$ (1,095,451)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	2.00	\$31,491 - \$37,918	\$ 73,985
20000866	Accountant 2	1.00	1.00	0.00	54,059 - 65,333	-
20000102	Accountant 4	1.00	0.00	0.00	66,768 - 88,982	-
20000012	Administrative Aide 1	2.00	3.00	3.00	36,962 - 44,533	125,069
20000024	Administrative Aide 2	4.00	3.00	3.00	42,578 - 51,334	145,593
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	105,000
20000116	Assistant Engineer-Traffic	0.00	0.00	1.00	57,866 - 69,722	57,866
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	59,974
90000539	Clerical Assistant 2 - Hourly	0.38	0.00	0.00	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.00	0.70	0.35	29,931 - 36,067	10,476
20000295	Community Development Coordinator	4.00	5.00	5.00	76,731 - 92,893	432,141

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000300	Community Development Specialist 2	11.00	11.00	11.00	54,059 - 65,333	656,178
20000301	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	72,640
20000303	Community Development Specialist 4	8.00	8.00	8.00	66,768 - 80,891	647,128
20001101	Department Director	0.00	1.00	1.00	59,155 - 224,099	141,627
20000104	Development Project Manager 2	1.00	1.00	1.00	66,622 - 80,454	79,247
90001073	Management Intern - Hourly	4.12	4.00	4.00	24,274 - 29,203	116,813
20001222	Program Manager	3.00	5.00	5.00	46,966 - 172,744	461,746
20000015	Senior Management Analyst	1.00	1.00	2.00	59,363 - 71,760	139,896
20000918	Senior Planner	1.00	0.00	0.00	65,354 - 79,019	-
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	91,458
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.50	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(108,118)
	Overtime Budgeted					3,835
	Reg Pay For Engineers					13,928
	Sick Leave - Hourly					1,490
FTE, Salaries, and Wages Subtotal		46.00	50.70	51.35		\$ 3,414,687
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 44,654	\$ 58,428	\$ 42,484	\$ (15,944)	
	Flexible Benefits	290,756	360,339	439,757	79,418	
	Insurance	297	-	-	-	
	Long-Term Disability	23,730	11,454	11,053	(401)	
	Medicare	40,720	46,482	47,170	688	
	Other Post-Employment Benefits	237,043	266,904	264,870	(2,034)	
	Retiree Medical Trust	1,413	993	2,821	1,828	
	Retirement 401 Plan	1,052	959	2,556	1,597	
	Retirement ADC	1,086,383	1,228,453	988,702	(239,751)	
	Retirement DROP	6,857	6,975	6,975	-	
	Retirement Offset Contribution	66	-	-	-	
	Risk Management Administration	35,659	41,668	47,250	5,582	
	Supplemental Pension Savings Plan	164,669	167,367	198,944	31,577	
	Unemployment Insurance	8,146	6,558	6,334	(224)	
	Workers' Compensation	61,117	18,654	31,951	13,297	
Fringe Benefits Subtotal		\$ 2,002,562	\$ 2,215,234	\$ 2,090,867	\$ (124,367)	
Total Personnel Expenditures					\$ 5,505,554	

Environmental Services



Page Intentionally Left Blank

Environmental Services



Department Description

The Environmental Services Department (ESD) ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs; explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, biweekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division implements the City's energy conservation and renewable energy programs; implements sustainability initiatives; develops and manages the City's energy budget; ensures the regulatory compliance of the City's underground fuel storage tanks; trains and provides technical assistance to City staff regarding hazardous materials to ensure regulatory compliance; assists low-income families in achieving safe and healthy homes; and provides household hazardous waste education, outreach, and collection services. The Division accomplishes much of this work through highly successful grant programs and resource management efforts.

The Waste Reduction and Disposal Division provides waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners. The Division is responsible for zero waste planning; enforcing solid waste and recycling codes; conducting illegal dump abatements and community cleanups; operating a full-service landfill and organic recycling facility for public use; enforcing hazardous substance regulations at the Miramar Landfill; and maintaining eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support; community outreach and education; franchise and fiscal management; facility maintenance; human resources and training, information system management; customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

To provide reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar Landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the communities in which they live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage environmental education and outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization by providing training and support to employees, encouraging process improvements, and creating an environment that upholds accountability

Environmental Services

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Collection Services complaint rate (per 10,000 stops)	7.2	7.0	8.9	7.0
2. Diversion rate of recycled materials from disposal	67%	68%	67%	67%
3. Number of State Minimum Standard Notice of Violations (NOVs) received	7	7	8 ¹	0
4. Tons of household hazardous waste diverted from the Miramar Landfill ²	283	270	282	280
5. Average number of training hours per employee ³	17.5	14.0	10.7	15.0
6. Satisfaction rate of environmental education and outreach survey	100%	100%	100%	100%

1. Six violations were received for various landfill gas issues and have all been corrected. One ongoing notice will be corrected as part of a major grading project at South Chollas which is scheduled to be completed in Fiscal Year 2016. One violation was received from the Local Enforcement Agency for non-compliance with sanitary facilities due to lack of hand washing stations at the Miramar Landfill and has been corrected.
2. The reduction in household waste tonnage is due to the implementation of the PaintCare Program that began in October 2012. Residents can now bring leftover paint to over 40 retail locations in San Diego County for recycling.
3. The increase in training hours in Fiscal Year 2014 is due to being the first year the biennial online sexual harassment training. Also, the citywide trainings coordinated outside the Department are now included in the training logs.

Managed Competition Performance Measures - Landfill

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Airspace utilization factor ¹	.70	.50/.70	.80	.50/.70
2. Tons of waste disposed	864,787	909,484	872,802	909,484
3. Tons of material processed ²	94,599	103,203	93,182 ³	103,203
4. Total commodity sales	\$667,025	\$450,071	\$851,926 ⁴	\$450,071
5. Number of operational violations received ⁵	4	<1	6 ⁶	<1
6. Number of State Minimum Standard Notice of Violations (NOVs) received ⁷	N/A	N/A	N/A	N/A
7. Tons of hazardous waste diverted from the Miramar Landfill	22.0	19.1	17.1 ⁸	19.1
8. Number of solid waste inspections conducted	9,530	6,600	6,768	6,600
9. Number of customers served at the fee booth ⁹	331,921	350,305	344,182	350,305
10. Number of customers served per fee booth employee	36,880	21,894	38,242 ¹⁰	21,894
11. Total revenue collected (fee booth) ¹¹	\$30.3M	\$31.0M	\$33.4M	\$31.0M
12. Percent of extraction wells sampled annually ⁵	N/A	N/A	N/A	N/A

Environmental Services

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
13. Percent of surface water sampling and reporting for National Pollutant Discharge Elimination System (NPDES) permits complete ⁵	N/A	N/A	N/A	N/A
14. Percent of landfill gas emission and monitoring performed quarterly ⁵	N/A	N/A	N/A	N/A
15. Percent of groundwater well sampling and reporting completed as required under Regional Water Quality Control Board (RWQCB) Order 97-11 ⁵	N/A	N/A	N/A	N/A

1. Target of .50 and .70 to define target for base bid and additive alternative. It was determined in the Landfill Labor Management Committee that .50 was the only standard approved by Council, but the .70 level came with additional funds and positions as a part of the additive alternative section of the bid.
2. Represents tons of material received at the Miramar Greenery for processing into recycled landscape products such as mulch, compost, and wood chips.
3. The slight variation from the 103,203 tons are due to reasons outside of the Department's control. The Department will be updating this workload indicator target to reflect more accurate projections of green, wood, and other organic waste the Department expects to process moving forward.
4. The increase in the commodity sales can be attributed to pricing increases for various products implemented since the target of \$450,071 was established in the Fiscal Year 2010. In addition, due to enhanced marketing efforts, the Miramar Greenery has attracted more customers buying greenery products in bulk.
5. This data represents the number operational violations received at the Miramar Landfill. The data is also included in Key Performance Indicator #3 which represents the number of operational violations, as well as violations received at the City's closed landfills and burnsites.
6. Five notices were received for various landfill gas issues at West Miramar Landfill and all have been corrected. One notice was received from the Local Enforcement Agency for non-compliance with sanitary facilities due to lack of hand washing stations at the Miramar Landfill and has also been corrected.
7. These measures were used to monitor the performance of the Landfill Maintenance and Monitoring (LM&M) Section which was originally included in the Landfill Operations and Maintenance Managed Competition effort. In a memo dated September 12, 2013, Interim Mayor Todd Gloria removed LM&M from the scope of Managed Competition as the Section did not impact overall savings. As a result, these measures will no longer be monitored as Managed Competition performance measures.
8. The slight decrease from the 19.1 ton target demonstrates the effectiveness of the Department's outreach and education efforts on proper hazardous waste disposal. In addition, the PaintCare Program has drastically reduced the amount of paint that is pulled out of the Landfill. The Department will be updating this workload indicator target to reflect more accurate projections moving forward.
9. Number of customers served equals number of transactions.
10. The increase in the number of customers served at the landfill is due to reasons outside of the Department's control. The Department will be updating this workload indicator to reflect more accurate projections moving forward.
11. Represents all cash, check, and deferred payment account revenue processed. Revenues also include special fees collected including the AB 939 and Refuse Collectors Business Tax.

Service Efforts and Accomplishments

The Environmental Services Department has developed the City's first Zero Waste Plan. The Plan includes funding mechanisms, existing programs, and new programs to get the City towards 75 percent reduction by 2020 and zero waste by 2040. As part of the process in developing the Zero Waste Plan, ESD conducted a series of stakeholder meetings to engage residents, businesses, the solid waste industry, non-profits, and others.

The Collection Services Division expanded yard waste collection to 1,400 homes in Carmel Valley, 1,650 homes in University Heights, and 1,550 homes in City Heights. In addition, 5,900 homes in University City were added to the automated yard waste pilot program which studies the benefits and challenges of automated yard waste collection.

Environmental Services

This conversion (from manual to automated collection) increased the amount of yard waste collected in University City by 30 percent.

The Request for Proposal (RFP) to award a design-build contract for a Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station was issued in the spring of 2015. The facility allows the Collection Services Division to convert refuse packers from low sulfur diesel to cleaner burning natural gas.

The Energy, Sustainability, and Environmental Protection Division received \$4.2 million in grant funding from State and federal agencies to enhance citywide lead abatement, healthy homes, and used oil recycling programs. The Division partnered with the Facilities Division and Street Divisions to implement the “Light the Park” Project which included energy efficient LED lighting upgrades throughout Balboa Park, reducing energy use by 60 percent. The Division completed 34 energy audits of City facilities identifying energy efficiency improvements. The Division also partnered with Facilities to complete seven building energy efficiency HVAC retrofits. The Division coordinated Solar Assessments of 135 municipal facilities, while the Division's Green Business Network continued to provide much needed waste reduction, energy efficiency, and water conservation education and outreach to the small business community. The Division's Household Hazardous Waste Program hosted 13 community recycling events to dispose of used motor oil, household batteries, and fluorescent lights. The Hazardous Materials Management Program provided technical and regulatory compliance assistance and training to over 1,000 City staff. The Tank Engineering and Environmental Management Program provided comprehensive compliance services and support for 32 underground storage tank facilities. The Lead Safety and Healthy Homes Program inspected and remediated hazards in 17 households using 2014 grant funding. The Healthy Homes Program also eliminated lead hazards in 91 residential units. The Asbestos Lead Management Program performed asbestos, lead, and mold inspection for over 50,000 square feet of City facilities.

The Waste Reduction and Disposal Division achieved a 67 percent diversion rate of recycled materials from disposal and continues to implement innovative programs focused on increasing the City's diversion rate. These programs, which are currently being defined in the development of the City's Zero Waste Plan, will ensure the City reaches its goal of 75 percent diversion by 2020, and therefore supports one of the primary goals in the City's Climate Action Plan. The Landfill Operations and Maintenance Most Efficient Government Organization continues to meet required performance standards defined in the Quality Assurance Surveillance Plan. The Division's Field Operation and Code Enforcement sections continue to collaboratively respond to, and complete, service requests related to illegal dump, transient camp, and litter abatements within 5 days of receipt, over 95 percent of the time.

The Office of the Director Division staff completed a five year-long Chollas Creek Restoration Project in partnership with the State of California's Habitat Conservation grant funding by mitigating this City-owned habitat preserve area, eliminating transient camp populations, implementing a proposed exotic plant eradication program, and adding signage along project boundaries to educate visitors about the creeks' native flora and fauna.



Page Intentionally Left Blank

Environmental Services

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	406.64	404.87	406.38	1.51
Personnel Expenditures	\$ 38,905,669	\$ 38,657,136	\$ 39,357,865	\$ 700,729
Non-Personnel Expenditures	51,047,849	53,649,270	55,815,039	2,165,769
Total Department Expenditures	\$ 89,953,518	\$ 92,306,406	\$ 95,172,904	\$ 2,866,498
Total Department Revenue	\$ 52,961,602	\$ 52,312,683	\$ 57,964,921	\$ 5,652,238

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Collection Services	\$ 31,965,712	\$ 31,327,180	\$ 32,064,482	\$ 737,302
Energy Sustain. & Environ. Protection	1,973,951	2,103,844	1,963,795	(140,049)
Office of the Director	1,704,668	1,733,915	2,598,975	865,060
Waste Reduction & Disposal	-	-	579	579
Total	\$ 35,644,330	\$ 35,164,939	\$ 36,627,831	\$ 1,462,892

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Collection Services	105.92	105.79	105.79	0.00
Energy Sustain. & Environ. Protection	16.75	16.75	16.65	(0.10)
Office of the Director	15.02	14.55	15.11	0.56
Total	137.69	137.09	137.55	0.46

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Compressed Natural Gas Fueling Station Addition of non-personnel expenditures and revenue to support the implementation of a new Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station.	0.00	\$ 900,000	\$ 900,000
Code Enforcement Addition of non-personnel expenditures to support the enforcement and abatement of illegal dumping citywide.	0.00	807,434	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	372,282	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	168,166	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Sanitation Driver 2 Addition Addition of 2.00 Sanitation Driver 2s to maintain current service levels and to cover employees on leave.	2.00	133,279	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the Refuse Disposal Fund for General Fund use of the Ridgehaven Facility.	0.00	60,764	-
Addition of Hazardous Materials Inspector 2 Addition of 0.50 Hazardous Materials Inspector 2 and associated revenue to maintain current service levels.	0.50	39,263	19,293
Addition of Payroll Specialist 1 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.	0.56	39,119	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	34,216	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	2,790	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(210)	-
Ridgehaven Facility Repairs Reduction to non-personnel expenditures associated with repairs at Ridgehaven facility.	0.00	(21,063)	-
San Diego Works Proposal Reduction of non-personnel expenditures associated with San Diego Works Proposal to reduce the spare vehicles ratio of rear loaders by reducing one rear loader in the General Fund and two rear loaders in the Recycling Fund.	0.00	(33,361)	-
Port-A-Potties and Portland Loos Transfer Transfer of non-personnel expenditures from the Environmental Services Department to the Park & Recreation Department to maintain Port-A-Potties and downtown public restrooms (Portland Loos) in the downtown area.	0.00	(50,000)	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	(0.60)	(134,489)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
San Diego Works Proposal	(2.00)	(182,984)	-
Reduction of 2.00 vacant Sanitation Driver Is and expenditures associated with San Diego Works Proposal to improve productivity and efficiency on the Environmental Services Department Collection Services Division's refuse routes by eliminating two refuse routes each day without impacting service levels.			
Non-Discretionary Adjustment	0.00	(702,314)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Fleet Services Rental Compensation	0.00	-	128,639
Addition of annual rent revenue associated with Fleet Services' use of the Environmental Services Operations Station facility.			
Revised Revenue	0.00	-	(700)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.46	\$ 1,462,892	\$ 1,047,232

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 7,659,835	\$ 7,680,528	\$ 7,864,567	\$ 184,039
Fringe Benefits	6,053,350	5,618,877	5,754,824	135,947
PERSONNEL SUBTOTAL	13,713,185	13,299,405	13,619,391	319,986
NON-PERSONNEL				
Supplies	\$ 118,686	\$ 270,790	\$ 268,983	\$ (1,807)
Contracts	18,898,367	18,542,133	17,872,618	(669,515)
Information Technology	553,892	607,887	776,053	168,166
Energy and Utilities	2,345,586	2,425,025	2,277,065	(147,960)
Other	8,959	15,122	104,332	89,210
Transfers Out	5,655	2,622	1,707,434	1,704,812
Capital Expenditures	-	1,955	1,955	-
NON-PERSONNEL SUBTOTAL	21,931,145	21,865,534	23,008,440	1,142,906
Total	\$ 35,644,330	\$ 35,164,939	\$ 36,627,831	\$ 1,462,892

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 998,441	\$ 874,714	\$ 1,021,946	\$ 147,232
Fines Forfeitures and Penalties	7,623	10,000	10,000	-
Licenses and Permits	121,706	110,000	110,000	-
Other Local Taxes	126,655	125,000	125,000	-
Other Revenue	92,427	75,000	75,000	-
Transfers In	-	-	900,000	900,000
Total	\$ 1,346,852	\$ 1,194,714	\$ 2,241,946	\$ 1,047,232

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	1.23	\$31,491 - \$37,918	45,314
20000012	Administrative Aide 1	0.60	0.60	0.80	36,962 - 44,533	33,249
20000024	Administrative Aide 2	0.00	0.00	0.23	42,578 - 51,334	10,248
20000860	Area Refuse Collection Supervisor	4.63	4.00	4.00	50,835 - 60,694	242,776
90000860	Area Refuse Collection Supervisor - Hourly	0.37	0.35	0.35	50,835 - 60,694	21,243
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	88,546
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	329,166
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	47,951
20000119	Associate Management Analyst	2.05	3.06	3.16	54,059 - 65,333	205,224
20000302	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	75,275
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	10,934
20001168	Deputy Director	1.58	1.58	1.33	46,966 - 172,744	158,699
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	59,654 - 71,448	85,731
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	56,005
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	17,283
20000521	Hazardous Materials Inspector 2	3.00	3.00	3.50	55,078 - 66,768	212,335
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000178	Information Systems Administrator	0.38	0.38	0.38	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.52	1.14	1.14	54,059 - 65,333	74,490
20000293	Information Systems Analyst 3	0.38	0.38	0.38	59,363 - 71,760	27,270
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	61,486
20000172	Payroll Specialist 1	0.00	0.00	0.56	33,093 - 39,832	20,209
20000680	Payroll Specialist 2	0.96	0.96	0.96	34,611 - 41,787	39,182
20001222	Program Manager	0.40	0.90	0.50	46,966 - 172,744	51,000
20000783	Public Information Clerk	5.04	5.04	5.04	31,491 - 37,918	182,340
20000784	Public Information Officer	0.70	0.00	0.00	43,514 - 52,707	-
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,343
90000776	Public Works Dispatcher - Hourly	0.56	0.00	0.00	35,755 - 43,098	-
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,477
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	21,358
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	12.00	12.00	10.00	36,920 - 44,158	426,725
20000857	Sanitation Driver 2	72.00	72.00	74.00	45,261 - 53,331	3,896,411
90000857	Sanitation Driver 2 - Hourly	0.74	0.69	0.69	45,261 - 53,331	36,799
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	486,720

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000869	Senior Account Clerk	0.23	0.23	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.60	0.60	0.85	36,067 - 43,514	30,644
20000015	Senior Management Analyst	0.35	0.35	0.35	59,363 - 71,760	25,116
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	0.50	66,685 - 80,870	39,828
20000970	Supervising Management Analyst	1.05	1.28	1.43	66,768 - 80,891	114,360
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,666
20000756	Word Processing Operator	1.10	1.10	0.95	31,491 - 37,918	32,161
	Bilingual - Regular					3,225
	Budgeted Vacancy Savings					(159,905)
	Overtime Budgeted					391,183
	Reg Pay For Engineers					13,928
	Sick Leave - Hourly					2,790
	Termination Pay Annual Leave					22,118
FTE, Salaries, and Wages Subtotal		137.69	137.09	137.55		\$ 7,864,567
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 26,735	\$ 30,434	\$ 28,698		\$ (1,736)
	Flexible Benefits	885,639	960,491	1,123,922		163,431
	Insurance	96	-	-		-
	Long-Term Disability	58,581	24,953	24,215		(738)
	Medicare	99,735	98,346	99,963		1,617
	Other Post-Employment Benefits	845,216	786,597	782,047		(4,550)
	Retiree Medical Trust	1,793	1,693	2,748		1,055
	Retirement 401 Plan	4,841	5,542	5,617		75
	Retirement ADC	3,208,491	2,828,967	2,818,181		(10,786)
	Retirement DROP	19,813	19,278	22,563		3,285
	Retirement Offset Contribution	91	-	-		-
	Risk Management Administration	125,563	122,830	139,491		16,661
	Supplemental Pension Savings Plan	417,976	406,762	431,940		25,178
	Unemployment Insurance	20,068	14,375	13,991		(384)
	Workers' Compensation	338,710	318,609	261,448		(57,161)
Fringe Benefits Subtotal		\$ 6,053,350	\$ 5,618,877	\$ 5,754,824		\$ 135,947
Total Personnel Expenditures						\$ 13,619,391

Automated Refuse Container Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Collection Services	\$ 643,712	\$ 800,000	\$ 800,000	\$ -
Total	\$ 643,712	\$ 800,000	\$ 800,000	\$ -

Environmental Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 534,542	\$ 710,000	\$ 710,000	\$ -
Contracts	103,296	90,000	90,000	-
Other	5,874	-	-	-
NON-PERSONNEL SUBTOTAL	643,712	800,000	800,000	-
Total	\$ 643,712	\$ 800,000	\$ 800,000	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 751,013	\$ 700,000	\$ 700,000	\$ -
Rev from Money and Prop	6,393	-	-	-
Total	\$ 757,405	\$ 700,000	\$ 700,000	\$ -

Energy Conservation Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Energy Sustain. & Environ. Protection	\$ 2,007,656	\$ 2,645,182	\$ 2,622,920	\$ (22,262)
Waste Reduction & Disposal	-	-	63	63
Total	\$ 2,007,656	\$ 2,645,182	\$ 2,622,983	\$ (22,199)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Energy Sustain. & Environ. Protection	12.60	12.60	13.25	0.65
Total	12.60	12.60	13.25	0.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Alternative Energy Options Addition of non-personnel expenditures for consultant costs to assess alternative energy sources and supply options.	0.00	\$ 150,000	\$ -
Regional Energy Network Formation Addition of non-personnel expenditures for consultant costs to support the formation of a Regional Energy Network (REN).	0.00	100,000	-
Strategic Energy Initiatives Addition of non-personnel expenditures for contractual services related to strategic energy initiatives.	0.00	100,000	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	0.65	88,660	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	44,059	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	414	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	172	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(19,078)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(36,426)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(450,000)	(34,701)
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	33,692
Total	0.65	\$ (22,199)	\$ (1,009)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 827,021	\$ 852,204	\$ 899,856	\$ 47,652
Fringe Benefits	566,557	541,689	564,205	22,516
PERSONNEL SUBTOTAL	1,393,577	1,393,893	1,464,061	70,168
NON-PERSONNEL				
Supplies	\$ 12,117	\$ 15,545	\$ 15,029	\$ (516)
Contracts	464,512	1,003,977	880,384	(123,593)
Information Technology	106,619	169,914	213,973	44,059
Energy and Utilities	11,989	13,671	14,236	565
Other	3,449	5,300	5,300	-
Transfers Out	15,394	12,882	-	(12,882)
Capital Expenditures	-	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	614,079	1,251,289	1,158,922	(92,367)
Total	\$ 2,007,656	\$ 2,645,182	\$ 2,622,983	\$ (22,199)

Environmental Services

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 477,061	\$ 364,701	\$ 2,252,875	\$ 1,888,174
Other Revenue	185,295	-	-	-
Rev from Money and Prop	17,431	-	-	-
Transfers In	1,753,903	1,889,183	-	(1,889,183)
Total	\$ 2,433,690	\$ 2,253,884	\$ 2,252,875	\$ (1,009)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.40	0.40	0.20	\$36,962 - \$44,533	\$ 8,326
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	42,529
20000119	Associate Management Analyst	3.20	3.20	2.20	54,059 - 65,333	132,461
20001168	Deputy Director	0.35	0.35	0.50	46,966 - 172,744	62,976
90001168	Deputy Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.00	1.35	1.35	24,274 - 29,203	32,769
20001222	Program Manager	1.50	0.50	1.00	46,966 - 172,744	100,000
20000761	Project Officer 1	2.00	2.00	2.00	66,622 - 80,454	147,076
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.15	0.15	0.15	36,067 - 43,514	5,423
20000015	Senior Management Analyst	0.90	0.90	0.90	59,363 - 71,760	64,584
20000918	Senior Planner	0.00	0.00	1.00	65,354 - 79,019	76,545
20000970	Supervising Management Analyst	1.60	1.60	1.55	66,768 - 80,891	125,386
20000756	Word Processing Operator	0.15	0.15	0.40	31,491 - 37,918	12,601
	Budgeted Vacancy Savings					(18,013)
	Reg Pay For Engineers					13,928
	Sick Leave - Hourly					414
FTE, Salaries, and Wages Subtotal		12.60	12.60	13.25		\$ 899,856

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,829	\$ 8,673	\$ 10,159	\$ 1,486
Flexible Benefits	77,896	88,654	104,060	15,406
Long-Term Disability	6,559	2,898	2,898	-
Medicare	11,963	12,356	13,051	695
Other Post-Employment Benefits	65,660	68,253	66,798	(1,455)
Retiree Medical Trust	89	109	469	360
Retirement ADC	313,701	286,490	282,181	(4,309)
Retirement DROP	5,125	5,154	3,653	(1,501)
Retirement Offset Contribution	30	-	-	-
Risk Management Administration	9,802	10,657	11,893	1,236
Supplemental Pension Savings Plan	46,792	46,790	58,143	11,353
Unemployment Insurance	2,248	1,650	1,636	(14)
Workers' Compensation	17,864	10,005	9,264	(741)
Fringe Benefits Subtotal	\$ 566,557	\$ 541,689	\$ 564,205	\$ 22,516
Total Personnel Expenditures			\$ 1,464,061	

Environmental Services

Recycling Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Collection Services	\$ 15,893,634	\$ 15,999,955	\$ 16,515,952	\$ 515,997
Energy Sustain. & Environ. Protection	1,090,697	1,812,485	1,760,212	(52,273)
Office of the Director	2,082,217	2,815,042	2,795,323	(19,719)
Waste Reduction & Disposal	1,682,231	1,933,710	1,803,291	(130,419)
Total	\$ 20,748,779	\$ 22,561,192	\$ 22,874,778	\$ 313,586

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Collection Services	82.65	83.04	83.05	0.01
Energy Sustain. & Environ. Protection	5.38	5.35	5.30	(0.05)
Office of the Director	10.37	10.06	10.47	0.41
Waste Reduction & Disposal	8.93	9.53	7.78	(1.75)
Total	107.33	107.98	106.60	(1.38)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Yard Waste Containers Addition of non-personnel expenditures to purchase automated yard waste containers.	0.00	\$ 250,000	\$ -
Compressed Natural Gas Recycling Packers Addition of non-personnel expenditures for recycling packers scheduled to be replaced with Compressed Natural Gas (CNG) fueled vehicles.	0.00	240,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	85,249	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	75,800	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	54,360	-
Addition of Payroll Specialist 1 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.	0.41	32,790	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	29,309	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	3,994	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	1,829	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,211	-
San Diego Works Proposal Reduction in non-personnel expenditures associated with San Diego Works Proposal to generate savings by conducting the compost voucher program online rather than by mail.	0.00	(1,328)	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	(0.80)	(37,566)	-
Transfer of Custodian 2 Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.	(1.00)	(47,262)	-
San Diego Works Proposal Reduction of non-personnel expenditures associated with San Diego Works Proposal to reduce the spare vehicles ratio of rear loaders by reducing one rear loader in the General Fund and two rear loaders in the Recycling Fund.	0.00	(124,800)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(250,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,280,000
Sycamore Canyon Facility Franchise Fee Transfer of the Sycamore Canyon Facility Franchise Fee revenue from the General Fund to the Recycling Fund.	0.00	-	580,000
Beverage Container Recycling and Litter Abatement Addition of revenue to implement and support beverage container recycling and litter abatement projects.	0.00	-	350,000
Total	(1.38)	\$ 313,586	\$ 2,210,000

Environmental Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 5,196,382	\$ 5,689,391	\$ 5,714,421	\$ 25,030
Fringe Benefits	4,077,865	4,291,248	4,305,252	14,004
PERSONNEL SUBTOTAL	9,274,247	9,980,639	10,019,673	39,034
NON-PERSONNEL				
Supplies	\$ 1,586,023	\$ 1,278,693	\$ 1,276,059	\$ (2,634)
Contracts	7,974,506	8,537,221	8,541,865	4,644
Information Technology	421,697	401,815	477,615	75,800
Energy and Utilities	1,364,544	1,455,778	1,466,269	10,491
Other	36,008	5,682	60,903	55,221
Reserves	-	480,000	480,000	-
Transfers Out	91,755	108,970	-	(108,970)
Capital Expenditures	-	312,394	552,394	240,000
NON-PERSONNEL SUBTOTAL	11,474,532	12,580,553	12,855,105	274,552
Total	\$ 20,748,779	\$ 22,561,192	\$ 22,874,778	\$ 313,586

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 16,760,170	\$ 17,058,631	\$ 18,346,551	\$ 1,287,920
Fines Forfeitures and Penalties	1,373,629	1,000,000	1,000,000	-
Other Local Taxes	-	-	580,000	580,000
Other Revenue	209,108	37,920	30,000	(7,920)
Rev from Money and Prop	348,583	331,100	331,100	-
Rev from Other Agencies	894,715	-	350,000	350,000
Transfers In	535,698	-	-	-
Total	\$ 20,121,903	\$ 18,427,651	\$ 20,637,651	\$ 2,210,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.71	1.31	1.31	\$31,491 - \$37,918	\$ 49,677
20000012	Administrative Aide 1	0.00	0.00	0.23	36,962 - 44,533	10,248
20000024	Administrative Aide 2	1.00	1.00	1.31	42,578 - 51,334	63,595
20000860	Area Refuse Collection Supervisor	3.16	3.00	3.00	50,835 - 60,694	182,082
90000860	Area Refuse Collection Supervisor - Hourly	0.37	0.35	0.35	50,835 - 60,694	21,243
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	42,467
20000143	Associate Engineer-Civil	0.00	0.45	0.45	66,622 - 80,454	36,202
20000119	Associate Management Analyst	1.66	1.85	1.75	54,059 - 65,333	113,441
90000119	Associate Management Analyst - Hourly	0.39	0.35	0.35	54,059 - 65,333	22,866
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	37,918
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	9,686

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20001168	Deputy Director	0.99	0.99	1.09	46,966 - 172,744	130,140
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	59,654 - 71,448	57,165
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	49,597
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	15,310
90000548	Hazardous Material Inspector 3 - Hourly	0.38	0.35	0.35	60,674 - 73,507	25,728
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	73,679
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000502	Heavy Truck Driver 1	0.00	1.00	1.00	36,234 - 43,160	40,858
20000501	Heavy Truck Driver 2	1.00	0.00	0.00	37,565 - 45,302	-
20000178	Information Systems Administrator	0.28	0.28	0.28	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	1.12	0.84	0.84	54,059 - 65,333	54,870
20000293	Information Systems Analyst 3	0.28	0.28	0.28	59,363 - 71,760	20,094
20000998	Information Systems Analyst 4	0.56	0.56	0.56	66,768 - 80,891	45,288
90001073	Management Intern - Hourly	2.26	2.26	2.26	24,274 - 29,203	57,270
20000172	Payroll Specialist 1	0.00	0.00	0.41	33,093 - 39,832	14,796
20000680	Payroll Specialist 2	0.72	0.72	0.72	34,611 - 41,787	29,509
20001222	Program Manager	0.10	0.60	0.50	46,966 - 172,744	51,000
20000783	Public Information Clerk	1.28	1.28	1.28	31,491 - 37,918	46,322
20000784	Public Information Officer	0.62	0.00	0.00	43,514 - 52,707	-
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,945
20001032	Public Works Supervisor	1.00	1.00	0.25	49,525 - 59,966	14,989
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	2.96	2.96	2.96	54,059 - 65,333	190,933
20000565	Recycling Specialist 3	0.23	0.23	0.23	59,363 - 71,760	16,166
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,674
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	18,922
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	504,072
20000857	Sanitation Driver 2	52.00	52.00	52.00	45,261 - 53,331	2,692,825
90000857	Sanitation Driver 2 - Hourly	0.74	0.69	0.70	45,261 - 53,331	37,332
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	271,336
20000869	Senior Account Clerk	0.31	0.31	0.00	36,067 - 43,514	-
20000927	Senior Clerk/Typist	1.48	1.48	1.00	36,067 - 43,514	43,514
20000015	Senior Management Analyst	0.41	0.66	0.66	59,363 - 71,760	47,364
20000947	Supervising Hazardous Materials Inspector	0.00	0.00	0.50	66,685 - 80,870	39,829
20000970	Supervising Management Analyst	1.01	1.32	1.22	66,768 - 80,891	97,523
20001051	Utility Worker 1	1.00	1.00	0.00	30,534 - 36,296	-
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	134,418
20000756	Word Processing Operator Bilingual - Regular	0.86	0.41	0.31	31,491 - 37,918	11,759 7,320

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
	Budgeted Vacancy Savings					(224,210)
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
	Sick Leave - Hourly					3,994
	Termination Pay Annual Leave					5,333
FTE, Salaries, and Wages Subtotal		107.33	107.98	106.60		\$ 5,714,421
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 21,008	\$ 25,029	\$ 23,678	\$	(1,351)
	Flexible Benefits	603,633	747,289	835,719		88,430
	Insurance	86	-	-		-
	Long-Term Disability	39,953	18,673	17,771		(902)
	Medicare	70,465	74,728	74,338		(390)
	Other Post-Employment Benefits	594,248	601,798	579,856		(21,942)
	Retiree Medical Trust	1,432	1,072	2,031		959
	Retirement 401 Plan	4,492	4,124	4,704		580
	Retirement ADC	2,109,178	2,150,289	2,103,468		(46,821)
	Retirement DROP	12,041	10,223	10,170		(53)
	Retirement Offset Contribution	68	-	-		-
	Risk Management Administration	88,233	93,949	103,450		9,501
	Supplemental Pension Savings Plan	264,351	283,367	301,375		18,008
	Unemployment Insurance	13,689	10,719	10,247		(472)
	Workers' Compensation	254,989	269,988	238,445		(31,543)
Fringe Benefits Subtotal		\$ 4,077,865	\$ 4,291,248	\$ 4,305,252	\$	14,004
Total Personnel Expenditures						\$ 10,019,673

Refuse Disposal Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Collection Services	\$ 839,355	\$ 901,707	\$ 1,348,667	\$ 446,960
Energy Sustain. & Environ. Protection	(334)	-	-	-
Office of the Director	3,532,338	4,424,000	4,698,862	274,862
Waste Reduction & Disposal	26,537,680	25,809,386	26,199,783	390,397
Total	\$ 30,909,040	\$ 31,135,093	\$ 32,247,312	\$ 1,112,219

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Collection Services	6.10	6.10	7.10	1.00
Office of the Director	13.96	14.74	14.77	0.03
Waste Reduction & Disposal	128.96	126.36	127.11	0.75
Total	149.02	147.20	148.98	1.78

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 298,556	\$ -
Property and Business Improvement District Coverage Addition of 1.00 Utility Worker 2 and associated non-personnel expenditures for Property and Business Improvement District (PBID) coverage.	1.00	290,775	-
Miramar Landfill Camera System Addition of non-personnel expenditures for a camera system at the Miramar Landfill complex.	0.00	267,000	-
Recycling Containers Addition of non-personnel expenditures for the procurement and maintenance of recycling containers in the public right of way.	0.00	120,206	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	99,497	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	0.75	83,395	-
Equipment Operator 2 Addition of 1.00 Equipment Operator 2 to support the efforts associated with the Landfill Operations and Maintenance managed competition.	1.00	66,698	-
Disposal Site Representative Addition of 1.00 Disposal Site Representative to support the Fee Booth section of the Landfill Operations and Maintenance managed competition.	1.00	52,717	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	42,959	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	32,130	-
Addition of Payroll Specialist 1 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.	0.03	16,758	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,076	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	434	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	197	-
San Diego Works Proposal Reduction of non-personnel expenditures associated with San Diego Works Proposal to save water, labor, and fuel costs by implementing a polymer tablet designed for use in soil erosion and dust control at the Miramar Landfill.	0.00	(20,373)	-
San Diego Works Proposal Net reduction of non-personnel expenditures associated with San Diego Works Proposal to extend the replacement cycle for tarp use at the Miramar Landfill with a new repair method.	0.00	(20,691)	-
San Diego Works Proposal Reduction of 1.00 vacant Public Works Supervisor and 1.00 vacant Equipment Operator 2 and expenditures associated with San Diego Works Proposal related to Field Operations efficiencies.	(2.00)	(210,489)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	2,230,000
Fleet Services Rental Compensation Addition of annual rent revenue associated with Fleet Services' use of the Environmental Services Operations Station facility.	0.00	-	105,251
Rental Compensation Addition of revenue for rental compensation to the Refuse Disposal Fund for General Fund use of Ridgehaven Facility.	0.00	-	60,764
Total	1.78	\$ 1,120,845	\$ 2,396,015

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 8,196,045	\$ 8,066,191	\$ 8,291,901	\$ 225,710
Fringe Benefits	6,328,615	5,917,008	5,962,839	45,831
PERSONNEL SUBTOTAL	14,524,659	13,983,199	14,254,740	271,541

Environmental Services

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 710,981	\$ 785,318	\$ 903,230	\$ 117,912
Contracts	10,974,374	11,441,053	11,641,853	200,800
Information Technology	723,491	1,120,421	1,219,918	99,497
Energy and Utilities	1,567,049	1,429,396	1,398,087	(31,309)
Other	39,012	16,276	111,758	95,482
Reserves	-	920,000	920,000	-
Transfers Out	1,685,582	1,138,264	1,000,000	(138,264)
Capital Expenditures	683,891	284,910	781,470	496,560
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	16,384,381	17,151,894	17,992,572	840,678
Total	\$ 30,909,040	\$ 31,135,093	\$ 32,247,312	\$ 1,112,219

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 25,336,361	\$ 26,506,500	\$ 28,841,751	\$ 2,335,251
Fines Forfeitures and Penalties	22,242	32,500	32,500	-
Other Revenue	717,501	690,000	690,000	-
Rev from Money and Prop	995,522	200,000	260,764	60,764
Transfers In	5,554	807,434	807,434	-
Total	\$ 27,077,179	\$ 28,236,434	\$ 30,632,449	\$ 2,396,015

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.06	1.46	1.46	\$31,491 - \$37,918	\$ 55,365
20000012	Administrative Aide 1	1.00	1.00	1.77	36,962 - 44,533	78,829
20000024	Administrative Aide 2	1.00	1.00	1.46	42,578 - 51,334	71,819
20000860	Area Refuse Collection Supervisor	1.21	1.00	1.00	50,835 - 60,694	60,694
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	116,749
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	46,582
90001092	Assistant Environmental Services Director - Hourly	0.35	0.35	0.35	31,741 - 173,971	36,000
20000143	Associate Engineer-Civil	3.00	3.55	3.55	66,622 - 80,454	284,407
20000119	Associate Management Analyst	2.09	1.89	1.89	54,059 - 65,333	111,112
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	16.00	16.00	37,232 - 44,803	689,927
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	49,517
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	10,622
20001168	Deputy Director	1.08	1.08	1.08	46,966 - 172,744	127,357
20000389	Disposal Site Representative	5.00	5.00	6.00	32,968 - 39,811	232,023
20000390	Disposal Site Supervisor	2.00	2.00	2.00	52,104 - 62,982	125,964
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	54,398

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000426	Equipment Operator 1	1.00	0.00	0.00	37,690 - 45,115	-
20000430	Equipment Operator 2	7.00	7.00	7.00	41,350 - 49,462	333,033
20000418	Equipment Technician 1	1.00	1.00	1.00	36,005 - 43,139	39,076
20000423	Equipment Technician 2	1.00	1.00	1.00	39,499 - 47,091	44,558
20000431	Equipment Technician 3	0.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	16,790
20000420	Fleet Technician	1.00	0.00	0.00	44,366 - 53,206	-
20001049	General Utility Supervisor	3.00	3.00	3.00	59,342 - 71,760	214,322
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	55,078 - 66,768	267,072
20000502	Heavy Truck Driver 1	0.00	2.00	2.00	36,234 - 43,160	86,320
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	134,320
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	1.36	1.02	1.02	54,059 - 65,333	66,642
20000293	Information Systems Analyst 3	0.34	0.34	0.34	59,363 - 71,760	24,396
20000998	Information Systems Analyst 4	0.68	0.68	0.68	66,768 - 80,891	55,008
20000589	Laborer	12.00	12.00	12.00	29,182 - 34,757	407,737
20001018	Land Surveying Assistant	1.00	1.00	1.00	57,866 - 69,722	69,722
20000580	Landfill Equipment Operator	18.00	18.00	18.00	47,528 - 56,846	1,018,699
90001073	Management Intern - Hourly	1.63	1.63	1.63	24,274 - 29,203	41,978
20000439	Master Fleet Technician	1.00	1.00	1.00	47,715 - 57,158	57,158
20000172	Payroll Specialist 1	0.00	0.00	0.03	33,093 - 39,832	1,083
20000680	Payroll Specialist 2	1.32	1.32	1.32	34,611 - 41,787	54,581
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	202,000
20000783	Public Information Clerk	1.68	1.68	1.68	31,491 - 37,918	60,782
20000784	Public Information Officer	0.68	0.00	0.00	43,514 - 52,707	-
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,284
20001032	Public Works Supervisor	2.00	2.00	1.75	49,525 - 59,966	101,630
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	354,646
20000565	Recycling Specialist 3	2.77	2.77	2.77	59,363 - 71,760	197,679
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,779
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	20,747
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.46	0.46	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	89,601
20000927	Senior Clerk/Typist	0.77	0.77	0.00	36,067 - 43,514	-
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	47,174 - 56,618	56,618
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	87,089
20000015	Senior Management Analyst	0.34	1.09	1.09	59,363 - 71,760	78,216
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	79,019

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	39,686 - 47,965	87,651
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	1.34	0.80	0.80	66,768 - 80,891	63,443
20001051	Utility Worker 1	9.00	9.00	8.00	30,534 - 36,296	267,526
20001053	Utility Worker 2	11.00	10.00	12.00	33,322 - 39,666	466,567
20000756	Word Processing Operator	1.89	1.34	1.34	31,491 - 37,918	50,806
	Bilingual - Regular					6,927
	Budgeted Vacancy Savings					(324,624)
	Confined Space Pay					15,633
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					741,678
	Reg Pay For Engineers					38,314
	Sick Leave - Hourly					434
	Termination Pay Annual Leave					21,528
FTE, Salaries, and Wages Subtotal		149.02	147.20	148.98		\$ 8,291,901
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 52,371	\$ 51,558	\$ 48,566		\$ (2,992)
	Flexible Benefits	923,226	1,032,532	1,204,055		171,523
	Insurance	94	-	-		-
	Long-Term Disability	58,605	25,322	24,320		(1,002)
	Medicare	109,844	100,057	102,458		2,401
	Other Post-Employment Benefits	866,764	836,440	828,594		(7,846)
	Retiree Medical Trust	1,362	1,295	2,439		1,144
	Retirement 401 Plan	2,031	1,730	2,610		880
	Retirement ADC	3,349,535	3,007,044	2,892,896		(114,148)
	Retirement DROP	15,978	15,141	22,566		7,425
	Retirement Offset Contribution	136	-	-		-
	Risk Management Administration	128,726	130,638	147,885		17,247
	Supplemental Pension Savings Plan	459,865	427,329	446,191		18,862
	Unemployment Insurance	20,094	14,466	13,900		(566)
	Workers' Compensation	339,984	273,456	226,359		(47,097)
Fringe Benefits Subtotal		\$ 6,328,615	\$ 5,917,008	\$ 5,962,839		\$ 45,831
Total Personnel Expenditures						\$ 14,254,740

Environmental Services

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ 207,052	\$ 500,000	\$ 500,000	\$ -
Transfers In	1,017,521	1,000,000	1,000,000	-
Total	\$ 1,224,573	\$ 1,500,000	\$ 1,500,000	\$ -

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,262,371	\$ 1,378,240	\$ 1,534,536
TOTAL BALANCE AND RESERVES	\$ 1,262,371	\$ 1,378,240	\$ 1,534,536
REVENUE			
Charges for Current Services	\$ 751,013	\$ 700,000	\$ 700,000
<i>Automated Refuse Container Sales</i>	751,013	700,000	700,000
Revenue from Use of Money and Property	6,393	–	–
<i>Interest Earnings</i>	6,393	–	–
TOTAL REVENUE	\$ 757,405	\$ 700,000	\$ 700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,019,776	\$ 2,078,240	\$ 2,234,536
OPERATING EXPENSE			
Supplies	\$ 534,542	\$ 710,000	\$ 710,000
<i>Automated Refuse Container Purchases</i>	534,542	710,000	710,000
Contracts	103,296	90,000	90,000
<i>Automated Refuse Container Program</i>	103,296	90,000	90,000
Other Expenses	5,874	–	–
<i>Automated Refuse Container Purchases</i>	5,874	–	–
TOTAL OPERATING EXPENSE	\$ 643,712	\$ 800,000	\$ 800,000
TOTAL EXPENSE	\$ 643,712	\$ 800,000	\$ 800,000
BALANCE	\$ 1,376,064	\$ 1,278,240	\$ 1,434,536
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,019,776	\$ 2,078,240	\$ 2,234,536

^{*} At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,945,035	\$ 2,176,676	\$ 894,373
Continuing Appropriation - CIP	2,114,277	1,804,266	2,597,964
TOTAL BALANCE AND RESERVES	\$ 4,059,312	\$ 3,980,943	\$ 3,492,337
REVENUE			
Charges for Current Services	\$ 477,061	\$ 364,701	\$ 2,252,875
Other Revenue	185,295	–	–
Revenue from Use of Money and Property	17,431	–	–
Transfers In	1,753,903	1,889,183	–
TOTAL REVENUE	\$ 2,433,690	\$ 2,253,884	\$ 2,252,875
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,493,002	\$ 6,234,827	\$ 5,745,212
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 200,000	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 200,000	\$ –	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 827,021	\$ 852,204	\$ 899,856
Fringe Benefits	566,557	541,689	564,205
Supplies	12,117	15,545	15,029
Contracts	464,512	1,003,977	880,384
Information Technology	106,619	169,914	213,973
Energy and Utilities	11,989	13,671	14,236
Other Expenses	3,449	5,300	5,300
Transfers Out	15,394	12,882	–
Capital Expenditures	–	30,000	30,000
TOTAL OPERATING EXPENSE	\$ 2,007,657	\$ 2,645,182	\$ 2,622,983
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 310,011	\$ 354,266	\$ 1,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 310,011	\$ 354,266	\$ 1,000,000
TOTAL EXPENSE	\$ 2,517,668	\$ 2,999,448	\$ 3,622,983
RESERVES			
Continuing Appropriation - CIP	\$ 1,804,266	\$ 1,804,266	\$ 1,597,964
TOTAL RESERVES	\$ 1,804,266	\$ 1,804,266	\$ 1,597,964
BALANCE	\$ 2,171,068	\$ 1,431,113	\$ 524,265
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,493,002	\$ 6,234,827	\$ 5,745,212

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 17,236,473	\$ 16,655,839	\$ 15,849,549
Continuing Appropriation - CIP	3	—	1,129,649
TOTAL BALANCE AND RESERVES	\$ 17,236,476	\$ 16,655,839	\$ 16,979,198
REVENUE			
Charges for Current Services	\$ 16,760,170	\$ 17,058,631	\$ 18,346,551
<i>Curbside Recycling</i>	3,927,149	4,000,000	4,000,000
<i>Reimbursements from Other Funds/Depts</i>	946,005	968,631	976,551
<i>Exempt Tons Subsidy</i>	—	590,000	590,000
<i>AB939</i>	11,826,043	11,500,000	12,780,000
<i>Other</i>	60,973	—	—
Fines Forfeitures and Penalties	1,373,629	1,000,000	1,000,000
<i>Misc Fines (Includes Construction & Demolition Forfeitures)</i>	1,373,629	1,000,000	1,000,000
Other Local Taxes	—	—	580,000
<i>Other Franchise</i>	—	—	580,000
Other Revenue	209,108	37,920	30,000
<i>Misc Refunds</i>	19,009	7,920	—
<i>Sale of Inventory</i>	33,969	30,000	30,000
<i>Revenue Otherwise Unclassified</i>	156,130	—	—
Revenue from Other Agencies	894,715	—	350,000
<i>State CRV Revenue</i>	894,715	—	350,000
Revenue from Use of Money and Property	348,583	331,100	331,100
<i>Interest</i>	128,908	120,000	120,000
<i>Rent Buyback Center</i>	219,675	211,100	211,100
Transfers In	535,698	—	—
<i>Transfers from Other Funds (Exempt Tax Subsidy)</i>	535,698	—	—
TOTAL REVENUE	\$ 20,121,903	\$ 18,427,651	\$ 20,637,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 37,358,379	\$ 35,083,490	\$ 37,616,849
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ —	\$ 1,200,000	\$ —
TOTAL CIP EXPENSE	\$ —	\$ 1,200,000	\$ —
OPERATING EXPENSE			
Personnel Expenses	\$ 5,196,382	\$ 5,689,391	\$ 5,714,421
<i>Collections Services Division</i>	3,855,322	4,230,907	4,307,698
<i>Energy, Sustainability, and Environmental Protection Division</i>	302,795	337,448	315,299
<i>Office of the Director</i>	576,285	599,165	634,199
<i>Waste Reduction and Disposal Division</i>	461,980	521,871	457,225
Fringe Benefits	4,077,865	4,291,248	4,305,252
<i>Collections Services Division</i>	3,072,473	3,266,164	3,335,239

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
<i>Energy, Sustainability, and Environmental Protection Division</i>	206,300	227,498	218,232
<i>Office of the Director</i>	452,603	438,140	469,647
<i>Waste Reduction and Disposal Division</i>	346,489	359,446	282,134
Supplies	1,586,023	1,278,693	1,276,059
<i>Collections Services Division</i>	1,242,880	1,082,181	1,082,181
<i>Energy, Sustainability, and Environmental Protection Division</i>	47,632	145,583	145,354
<i>Office of the Director</i>	8,656	24,941	24,540
<i>Waste Reduction and Disposal Division</i>	286,855	25,988	23,984
Contracts	7,974,506	8,537,221	8,541,865
<i>Collections Services Division</i>	6,152,735	5,802,254	5,772,356
<i>Energy, Sustainability, and Environmental Protection Division</i>	492,652	1,037,365	1,041,049
<i>Office of the Director</i>	174,722	296,921	298,405
<i>General Government Services Billing - Office of the Director</i>	659,904	721,025	745,084
<i>Waste Reduction and Disposal Division</i>	494,493	679,656	684,971
Information Technology	421,697	401,815	477,615
<i>Collections Services Division (Includes ARTS upgrade)</i>	241,523	211,082	338,270
<i>Energy, Sustainability, and Environmental Protection Division</i>	33,502	60,241	35,744
<i>Office of the Director</i>	92,677	99,932	64,401
<i>Waste Reduction and Disposal Division</i>	53,995	30,560	39,200
Energy and Utilities	1,364,544	1,455,778	1,466,269
<i>Collections Services Division (Fleet Fuel)</i>	1,298,522	1,388,036	1,388,676
<i>Energy, Sustainability, and Environmental Protection Division</i>	5,500	562	668
<i>Office of the Director</i>	25,594	53,659	64,334
<i>Waste Reduction and Disposal Division</i>	34,928	13,521	12,591
Other Expenses	36,008	5,682	60,903
<i>Collections Services Division</i>	27,495	–	49,883
<i>Energy, Sustainability, and Environmental Protection Division</i>	1,935	1,000	2,121
<i>Office of the Director</i>	3,950	3,682	5,713
<i>Waste Reduction and Disposal Division</i>	2,628	1,000	3,186
Transfers Out	91,755	108,970	–
<i>Collections Services Division</i>	2,684	17,682	–
<i>Energy, Sustainability, and Environmental Protection Division</i>	380	1,043	–
<i>Office of the Director</i>	87,826	88,577	–
<i>Waste Reduction and Disposal Division</i>	865	1,668	–
Capital Expenditures	–	312,394	552,394
<i>Collections Services Division</i>	–	1,649	241,649

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
<i>Energy, Sustainability, and Environmental Protection Division</i>	–	1,745	1,745
<i>Office of the Director</i>	–	9,000	9,000
<i>Waste Reduction and Disposal Division (Big Belly Cans)</i>	–	300,000	300,000
Reserves	–	480,000	480,000
<i>Operating Reserve</i>	–	480,000	480,000
TOTAL OPERATING EXPENSE	\$ 20,748,779	\$ 22,561,192	\$ 22,874,778
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ –	\$ 500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ –	\$ 500,000
TOTAL EXPENSE	\$ 20,748,779	\$ 23,761,192	\$ 23,374,778
RESERVES			
Continuing Appropriation - CIP	\$ –	\$ –	\$ 629,649
TOTAL RESERVES	\$ –	\$ –	\$ 629,649
BALANCE	\$ 16,609,600	\$ 11,322,298	\$ 13,612,422
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 37,358,379	\$ 35,083,490	\$ 37,616,849

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,336,474 ¹	\$ 9,024,691 ²	\$ 16,710,473
Continuing Appropriation - CIP	26,419,114	25,533,308	18,838,767
TOTAL BALANCE AND RESERVES	\$ 39,755,588	\$ 34,557,999	\$ 35,549,240
REVENUE			
Charges for Current Services	\$ 25,336,361	\$ 26,506,500	\$ 28,841,751
<i>Refuse Disposal Fees</i>	22,367,815	23,610,000	25,840,000
<i>Greens Disposal Fees</i>	2,228,814	2,030,000	2,030,000
<i>Reimbursements between Funds/Depts</i>	712,392	850,000	955,251
<i>Litter Control - Reinspection Fees</i>	22,803	15,000	15,000
<i>Other Revenue and Misc. Charges</i>	4,537	1,500	1,500
Fines Forfeitures and Penalties	22,242	32,500	32,500
<i>Solid Waste Administration Citations</i>	22,242	32,500	32,500
Other Revenue	717,501	690,000	690,000
<i>Commodity Sales and Other Revenue</i>	717,501	690,000	690,000
Revenue from Use of Money and Property	995,522	200,000	260,764
<i>Interest Earnings</i>	185,507	200,000	200,000
<i>Lease Revenue</i>	810,015	-	60,764
Transfers In	5,554	807,434	807,434
TOTAL REVENUE	\$ 27,077,179	\$ 28,236,434	\$ 30,632,449
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 66,832,767	\$ 62,794,433	\$ 66,181,689
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 538,730	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 538,730	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 8,196,045	\$ 8,066,191	\$ 8,291,901
Fringe Benefits	6,328,615	5,917,008	5,962,839
Supplies	710,981	785,318	903,230
Contracts	10,974,374	11,441,053	11,641,853
Information Technology	723,491	1,120,421	1,219,918
Energy and Utilities	1,567,049	1,429,396	1,398,087
Other Expenses	39,012	16,276	111,758
Transfers Out	1,685,582	1,138,264	1,000,000
Capital Expenditures	683,891	284,910	781,470
Debt Expenses	-	16,256	16,256
Reserves	-	920,000	920,000
TOTAL OPERATING EXPENSE	\$ 30,909,039	\$ 31,135,093	\$ 32,247,312
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 885,806	\$ 2,000,000	\$ 2,327,359
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 885,806	\$ 2,000,000	\$ 2,327,359

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
TOTAL EXPENSE	\$ 32,333,575	\$ 33,135,093	\$ 34,574,671
RESERVES			
Continuing Appropriation - CIP	\$ 25,533,308	\$ 23,533,308	\$ 16,511,408
TOTAL RESERVES	\$ 25,533,308	\$ 23,533,308	\$ 16,511,408
BALANCE	\$ 8,965,884	\$ 6,126,032	\$ 15,095,610
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 66,832,767	\$ 62,794,433	\$ 66,181,689

^{*} At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹Excludes the City's estimated cost for the closure of the Miramar Landfill of \$23.0 million while a total of \$45.8 million had been reserved as Fiscal Year 2014 (per the State's landfill closure/post closure financial assurance requirement) in the Refuse Disposal Fund - Miramar Closure Fund.

²Excludes the City's estimated cost of the closure of the Miramar Landfill of \$23.3M while a total of \$47.1 million has been reserved as of Fiscal Year 2015 (per the State's landfill closure/post closure financial assurance requirement) in the Refuse Disposal Fund - Miramar Closure Fund.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund ¹	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 45,831,624	\$ 47,128,900	\$ 47,858,485
TOTAL BALANCE AND RESERVES	\$ 45,831,624	\$ 47,128,900	\$ 47,858,485
REVENUE			
Revenue from Use of Money and Property	\$ 207,052	\$ 500,000	\$ 500,000
<i>Interest Earnings</i>	207,052	500,000	500,000
Transfers In	1,017,521	1,000,000	1,000,000
<i>Contribution from the Refuse Disposal Fund</i>	1,017,521	1,000,000	1,000,000
TOTAL REVENUE	\$ 1,224,573	\$ 1,500,000	\$ 1,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,056,198	\$ 48,628,900	\$ 49,358,485
TOTAL EXPENSE			
BALANCE	\$ 47,056,198	\$ 48,628,900	\$ 49,358,485
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,056,198	\$ 48,628,900	\$ 49,358,485

^{*}At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹Entire fund is considered restricted reserve.



Page Intentionally Left Blank

Ethics Commission



Page Intentionally Left Blank



Commission Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and e-mail
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws

Ethics Commission

- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of City Officials receiving ethics training within 90 days of assuming office or two year anniversary ¹	92%	N/A ²	96%	100%
2. Percent of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) answered within 24 hours	100%	N/A	100%	100%
3. Percent of formal advisory opinions issued within 30 days of request	100%	N/A	100%	100%
4. Percent of educational materials updated within 30 days of legislative changes (both State and local)	100%	N/A	100%	100%
5. Percent of complaints reviewed within 30 calendar days	100%	N/A	100%	100%
6. Percent of investigations completed within 180 calendar days	89%	N/A	90%	100%
7. Percent of investigations completed within 360 calendar days	97%	N/A	100%	100%
8. Percent of audits completed ³	52%	N/A	38%	50%

1. Pursuant to Council Policy 000-04, City officials (approximately 1,100 unclassified employees, agency employees, board members, and consultants) must receive an initial ethics training within 90 days of assuming office, and on a biennial basis thereafter.
2. Measures were established for Fiscal Year 2016; therefore, prior target data was not available at the time the Fiscal Year 2015 Adopted Budget was published.
3. All city candidate and ballot measure committees are subject to compliance audits every two years. The selection is done through a random drawing conducted in September of odd-numbered (e.g. 2013, 2015, 2017). Therefore, the annual target will always be 50% of pending audits each fiscal year.

Service Efforts and Accomplishments

The Ethics Commission received a total of 56 complaints during Calendar Year 2014 and approved 31 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 26 stipulated settlement agreements involving fines totaling \$25,650. With respect to its audit program, the Commission completed the audits of nine candidate committees and one ballot measure committees from the 2012 election cycle.

During Fiscal Year 2015, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials and candidates; responded to hundreds of requests for informal advice; and updated various educational materials, including fact sheets and manuals for candidates, political committees, and lobbyists.

Ethics Commission

The Commission's legislative activities included proposed amendments to the City's campaign laws to address the duplication of candidate materials in connection with “independent” expenditures and the dissemination of campaign advertisements on credit resulting in the avoidance of laws that require the disclosure of major donors. The City Council approved the amendments proposed by the Commission on October 21, 2014, and the new laws went into effect on January 1, 2015.



Page Intentionally Left Blank

Ethics Commission

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 765,033	\$ 727,659	\$ 776,024	\$ 48,365
Non-Personnel Expenditures	156,540	264,203	271,753	7,550
Total Department Expenditures	\$ 921,572	\$ 991,862	\$ 1,047,777	\$ 55,915
Total Department Revenue	\$ 98,036	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Ethics Commission	\$ 921,572	\$ 991,862	\$ 1,047,777	\$ 55,915
Total	\$ 921,572	\$ 991,862	\$ 1,047,777	\$ 55,915

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Positions Addition of 1.00 Program Coordinator and 2.00 Program Managers based on department operational needs.	3.00	\$ 334,023	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	43,233	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	7,366	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	184	-
Reduction of Positions Reduction of 1.00 Accountant 2, 1.00 Administrative Aide 2, and 1.00 Senior City Attorney Investigator.	(3.00)	(328,891)	-
Total	0.00	\$ 55,915	\$ -

Ethics Commission

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ 430,725	\$ 427,585	\$ 507,586	\$ 80,001
Fringe Benefits	334,308	300,074	268,438	(31,636)
PERSONNEL SUBTOTAL	765,033	727,659	776,024	48,365
NON-PERSONNEL				
Supplies	\$ 6,387	\$ 7,779	\$ 8,316	\$ 537
Contracts	127,626	240,851	240,689	(162)
Information Technology	18,320	9,445	16,811	7,366
Energy and Utilities	180	191	-	(191)
Other	3,867	5,000	5,000	-
Transfers Out	160	-	-	-
Capital Expenditures	-	937	937	-
NON-PERSONNEL SUBTOTAL	156,540	264,203	271,753	7,550
Total	\$ 921,572	\$ 991,862	\$ 1,047,777	\$ 55,915

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Fines Forfeitures and Penalties	\$ 98,036	\$ -	\$ -	\$ -
Total	\$ 98,036	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000867	Accountant 2	1.00	1.00	0.00	\$54,059 - \$65,333	\$ -
20000024	Administrative Aide 2	1.00	1.00	0.00	42,578 - 51,334	-
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	135,000
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	51,334
20001222	Program Manager	1.00	1.00	3.00	46,966 - 172,744	264,671
20000933	Senior City Attorney Investigator	1.00	1.00	0.00	63,794 - 77,314	-
	Adjust Budget To Approved Levels					56,581
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 507,586

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,511	\$ 8,575	\$ 7,501	\$ (1,074)
Flexible Benefits	38,551	40,988	52,565	11,577
Insurance	242	-	-	-
Long-Term Disability	3,465	1,471	1,469	(2)
Medicare	6,208	6,200	6,540	340
Other Post-Employment Benefits	32,525	30,330	29,430	(900)
Retiree Medical Trust	117	117	502	385
Retirement 401 Plan	460	466	-	(466)
Retirement ADC	208,370	182,808	124,812	(57,996)
Retirement Offset Contribution	9	-	-	-
Risk Management Administration	4,828	4,735	5,250	515

Ethics Commission

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Supplemental Pension Savings Plan	20,866	21,054	33,618	12,564
Unemployment Insurance	1,188	842	843	1
Workers' Compensation	8,968	2,488	5,908	3,420
Fringe Benefits Subtotal	\$ 334,308	\$ 300,074	\$ 268,438	\$ (31,636)
Total Personnel Expenditures			\$ 776,024	



Page Intentionally Left Blank

Financial Management



Page Intentionally Left Blank



Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. Staff works to streamline the year-long budget process by maintaining and improving the City's budgeting system which includes enhancements to the budgeting application, Public Budget Formulation; working with City departments; seeking expenditure savings; and implementing mayoral objectives.

Financial Planning and Analysis

The Financial Planning and Analysis staff develops and updates the Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current-year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures in accordance with the City's Budget Policies (Council Policy 000-02). The quarterly reports also include a status of reserve levels for the General Fund and other risk management and enterprise funds.

Financial Management

At the close of the fiscal year, Budget Monitoring staff reviews activity citywide and makes adjustments necessary to close the fiscal year with departments and funds in balance, maintaining compliance with the City Charter and Municipal Code.

Funds Management Module

Financial Management staff serves the City as the Business Process Coordinator of the Funds Management module of SAP. The Funds Management module is the City's budgetary reporting, monitoring, and control system. This system provides up-to-the-minute reporting of activity and controls spending to be within budgetary limits as approved by City Council. Financial Management staff is responsible for maintaining the system and ensuring data accuracy.

Capital Budget Development and Monitoring

The Capital Budget Development and Monitoring staff develops and monitors the City's Capital Improvements Program (CIP) Budget which supports construction projects such as street resurfacing, installation of traffic signals and street lights, the replacement of sewer and water pipelines, and the construction and remodeling of City facilities. In addition, staff also supports the development of the City's Consolidated Multi-Year Capital Planning Report.

The Department's mission is:

To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a structurally balanced annual budget

Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Ensure recurring revenues equal or exceed recurring expenditures
- Ensure one-time revenues pay for one-time expenditures
- Always maintain General Fund reserve target of 14%
- Publish the City's Proposed and Adopted Budgets

Goal 2: Provide long-range fiscal planning

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments
- Forecast departmental revenues in collaboration with City departments
- Monitor and update the five-year forecast on a quarterly basis

Goal 3: Monitor spending citywide

Budget monitoring is an essential business practice to identify variances in the spending plan to ensure budgetary control. The Department will accomplish this goal by focusing on the following objectives:

Financial Management

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures
- Provide City Council an update of the expenditure forecast at mid-year and year-end to assist in budget decisions

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Mayoral and Council actions
- Provide monthly and quarterly financial reports to management to assist them in making informed budgetary decisions

Goal 5: Build a sustainable organization through learning and improvement

A key part of building a sustainable organization is to develop a trained workforce and high-performing teams. The Department will accomplish this goal by focusing on the following objectives:

- Support professional growth and development
- Support internal mentoring and coaching programs

Goal 6: Promote the highest ethical standards

Adherence to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent variance between actual General Fund expenditures and the revised budget at year-end	<2.0%	<3.0%	2.5% ¹	<3.0%
2. Percent variance between actual General Fund revenue and the revised budget at year-end	<2.5%	<3.0%	0.3% ¹	<3.0%
3. General Fund reserves (as a percent of total General Fund revenues) compared to goal	14.0%	15.0%	14.0% ¹	14.0%

1. Based on Fiscal Year 2015 unaudited actuals.

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2015, Financial Management developed a balanced budget of \$3.70 billion. In addition, Financial Management issued the Fiscal Years 2016-2020 Five-Year Financial Outlook which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures.

Financial Management

Budget Monitoring

The Department monitors the City's annual operating budget throughout the fiscal year. Quarterly reports are produced and presented to the Budget and Government Efficiency Committee and City Council to forecast year-end results and aid in adjusting the budget throughout the year to address changes in revenues and expenditures. In Fiscal Year 2014, through Financial Management projections of revenue and expenditures, the Mayor was able to provide funding mid-year to purchase on-body cameras for over 100 police officers, extend the May 2014 academy by nine police recruit positions, and pre-fund risk management fund reserves, as well as other priorities.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department has prepared the Five-Year Financial Outlook prior to the start of the budget cycle. Eight new editions have been issued with the latest edition released in November 2014, covering Fiscal Years 2016-2020. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public. A master schedule for all General Fund user fees is posted online for the public.

As required by the Citywide User Fee Policy, the Financial Management Department is leading a comprehensive analysis of the City's General Fund user fees during Fiscal Year 2015. This analysis will review the cost of providing services to ensure fees are accurate and compliant with Proposition 26. Fee adjustments as a result of the comprehensive analysis will be implemented on July 1, 2015 with commencement of Fiscal Year 2016. Additionally, any user fee revenue adjustments associated with the comprehensive analysis will be incorporated in the Fiscal Year 2016 Adopted Budget.

Capital Budget

For Fiscal Year 2015, Financial Management, in conjunction with the Public Works and all asset-owning departments, developed a CIP Budget adding an additional \$310.0 million to the City's \$6.27 billion CIP Program.

Financial Management

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	30.00	30.00	32.00	2.00
Personnel Expenditures	\$ 3,591,903	\$ 3,721,386	\$ 3,999,213	\$ 277,827
Non-Personnel Expenditures	284,306	388,009	395,353	7,344
Total Department Expenditures	\$ 3,876,208	\$ 4,109,395	\$ 4,394,566	\$ 285,171
Total Department Revenue	\$ (583)	\$ 5,000	\$ -	\$ (5,000)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Financial Management	\$ 3,876,208	\$ 4,109,395	\$ 4,394,566	\$ 285,171
Total	\$ 3,876,208	\$ 4,109,395	\$ 4,394,566	\$ 285,171

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Financial Management	30.00	30.00	32.00	2.00
Total	30.00	30.00	32.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Budget Coordinator Addition of 1.00 Budget Coordinator for the Public Budget Formulation (PBF) upgrade and improvements to the Funds Management (FM) module.	1.00	\$ 132,187	\$ -
Addition of Senior Budget Development Analyst Addition of 1.00 Senior Budget Development Analyst as a result of the Capital Improvements Project (CIP) Growth/ Streets initiative.	1.00	106,970	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	45,438	-
Addition of Training Expenditures Addition of non-personnel expenditures to meet required training standards and for ongoing staff improvement.	0.00	30,000	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	200	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(1,968)	-

Financial Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hard Copy Budget Publication Reduction Reduction of non-personnel expenditures as a result of eliminating hard copies of budget publication.	0.00	(7,722)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,080)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(10,854)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(5,000)
Total	2.00	\$ 285,171	\$ (5,000)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,082,621	\$ 2,273,952	\$ 2,465,347	\$ 191,395
Fringe Benefits	1,509,281	1,447,434	1,533,866	86,432
PERSONNEL SUBTOTAL	3,591,903	3,721,386	3,999,213	277,827
NON-PERSONNEL				
Supplies	\$ 31,350	\$ 10,754	\$ 20,791	\$ 10,037
Contracts	153,698	150,971	150,077	(894)
Information Technology	73,097	196,178	185,324	(10,854)
Energy and Utilities	20,798	25,306	31,272	5,966
Other	3,002	4,800	7,889	3,089
Transfers Out	2,360	-	-	-
NON-PERSONNEL SUBTOTAL	284,306	388,009	395,353	7,344
Total	\$ 3,876,208	\$ 4,109,395	\$ 4,394,566	\$ 285,171

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ (700)	\$ 5,000	\$ -	\$ (5,000)
Other Revenue	117	-	-	-
Total	\$ (583)	\$ 5,000	\$ -	\$ (5,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 81,149
20001035	Associate Budget Development Analyst	10.00	11.00	10.00	59,467 - 71,864	\$ 546,229
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	\$ 170,000
20001168	Deputy Director	2.00	2.00	1.00	46,966 - 172,744	\$ 146,000

Financial Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
90001073	Management Intern - Hourly	1.00	1.00	1.00	24,274 - 29,203	24,274
20001234	Program Coordinator	0.00	4.00	6.00	23,005 - 137,904	630,000
20001036	Senior Budget Development Analyst	10.00	9.00	11.00	65,291 - 78,936	843,086
20001037	Supervising Budget Development Analyst	4.00	0.00	0.00	73,445 - 88,982	-
	Budgeted Vacancy Savings					(59,467)
	Overtime Budgeted					65,000
	Sick Leave - Hourly					200
FTE, Salaries, and Wages Subtotal		30.00	30.00	32.00		\$ 2,465,347
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 29,863	\$ 34,899	\$ 30,494		\$ (4,405)
	Flexible Benefits	199,670	209,883	274,676		64,793
	Insurance	226	-	-		-
	Long-Term Disability	16,646	7,599	7,822		223
	Medicare	30,690	32,030	34,807		2,777
	Other Post-Employment Benefits	166,904	163,782	176,580		12,798
	Retiree Medical Trust	1,105	977	2,022		1,045
	Retirement 401 Plan	2,664	1,895	3,249		1,354
	Retirement ADC	891,335	860,591	814,218		(46,373)
	Retirement Offset Contribution	64	-	-		-
	Risk Management Administration	24,793	25,569	31,500		5,931
	Supplemental Pension Savings Plan	99,712	97,667	129,001		31,334
	Unemployment Insurance	5,710	4,354	4,490		136
	Workers' Compensation	39,900	8,188	25,007		16,819
Fringe Benefits Subtotal		\$ 1,509,281	\$ 1,447,434	\$ 1,533,866		\$ 86,432
Total Personnel Expenditures					\$ 3,999,213	



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank



Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue operates 47 fire stations, an air operations base, two 911 communications center, a training facility, 9 permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education ensuring the protection of life, property, and the environment

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Delivery of emergency service is conditioned on the need for rapid response. To measure this, performance indicators have been developed to identify emergency incident response time goals to keep fires contained, render effective medical assistance, and ensure fire and other emergency prevention measures are met. The Department will accomplish this goal by focusing on the following:

- Quickly and safely respond to all requests for emergency service
- Put the resources in place to save lives, property, and preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Fire-Rescue

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

In order to provide effective emergency service delivery, resources necessary to provide that service have to be identified, procured, maintained, and replaced. This requires monitoring of service demand levels and an ongoing program needs assessment. Through this, the development of budgetary priorities and fiscally sound practices can be provided to the Fire Chief and leadership team. The Department will accomplish this goal by focusing on the following:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

The primary mission of the Fire-Rescue Department is to deliver exceptional emergency and non-emergency services to the community. In order to meet service expectations, service levels need be identified, programs developed to meet these needs, and monitoring of performance be conducted. The Department will accomplish this goal by focusing on the following:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect
- Effectively manage the City's Emergency Medical Services contract

Goal 4: Develop and maintain a skilled fire-rescue workforce

The Department's success relies upon the development of a skilled and dedicated workforce. To accurately identify the needs of, and provide exceptional service to, all segments of the community, the Department must reflect the makeup of the community. The Department will accomplish this goal by focusing on the following:

- Provide a comprehensive training program for employees in order to reduce the incidence of occupational injury and illness, reduce cost, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Cost/Loss Index (budget per capita + fire loss per capita)	<\$190	<\$190	183	<\$190
2. Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires	70% ¹	90%	73% ¹	90%
3. Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wild land fires to under 3 acres when noticed promptly, and treat up to 5 medical patients at once	70% ¹	90%	69% ¹	90%
4. Percent of time the First Responder (SDFD only) meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in ≤8 minutes, 90% of the time)	86%	90%	83%	90%
5. Percent of structure fires confined to area/room of origin	81%	90%	83%	80%
6. Percent of vegetation fire confined to three acres or less	N/A ²	N/A ²	N/A ³	90%
7. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:24M	0:24M	0:25M	0:24M
8. Firefighters per 1,000 population	0.65	0.71	0.65	0.71
9. Lifeguards per 1,000 population	0.11	0.11	0.12	0.11
10. Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (to arrive in ≤12 minutes, 90% of the time)	98%	≥90%	N/A ⁴	90%
11. Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (to arrive in ≤15 minutes, 90% of the time) ⁵	97%	≥90%	N/A	90%
12. Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (to arrive in ≤30 minutes, 90% of the time)	100%	≥90%	N/A	90%
13. Percent of privately-owned parcels subject to brush management regulation inspected for compliance annually	38%	38%	35%	36%

1. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance.
2. New measurement for Fiscal Year 2016. Prior year data is not available.
3. Tracking mechanism was not established in Fiscal Year 2015, but is on target to be in place for Fiscal Year 2016 second quarter.
4. Due to time stamp issues, this data could not reliably be provided. However, this issue has been resolved for Fiscal Year 2016.
5. Agreement does not break out Level 3 and Level 4 response time measures for compliance or penalty purposes. These are reported for informational purposes only.

Fire-Rescue

Service Efforts and Accomplishments

From July 1, 2014, through June 30, 2015, Fire-Rescue resources responded to 142,288 emergency incidents. Emergency incident types include fires, medical aids and transports, helicopter rescues, explosive device calls, hazardous materials investigations and mitigations, extrications, high-angle rescues, confined-space rescues, cliff rescues, and boat and water rescues.

In Fiscal Year 2015, the Fire-Rescue Department continued to make progress with the Five-Year Implementation Plan adopted by Council to address the findings and recommendations of the Citygate Standards of Response Coverage Deployment Study. Progress includes the following: Fast Response Squad pilot program was implemented; Temporary Skyline Fire Station 51 will be placed in service in early Fiscal Year 2016; new station alerting system was installed in all fire stations; and Fire Station 45 will be completed in Mission Valley in early Fiscal Year 2016. The Department will continue to work with City management to complete the Implementation Plan.

The Department received Deferred Capital Bond 3 (DC3) which will fund numerous new construction and infrastructure repair projects. Additional projects continue to move forward: Skyline temporary station (Station 51); Mission Valley (Station 45); Bayside station (Station 2); La Jolla Cove Lifeguard Tower; Children's Pool, and South Mission Beach Lifeguard Tower.

The San Diego Fire-Rescue Department managed a grant portfolio of approximately \$4.1 million in Fiscal Year 2015. This included an award of \$1.2 million from FEMA to fund the Urban Search and Rescue team and funding for one lifeguard sergeant to fill a Regional Maritime Planner position. The Fire-Rescue Communications Division continued to provide contract dispatch services to five municipalities. The state-of-the-art Fire Station Alerting project was completed in all fire stations and now provides a reliable method to alert all responders to emergencies.

The State's 911 office approved a geo-diverse, hosted 911 phone system between the Fire, Police, and Lifeguard communication centers which was installed in the spring of 2015. This system brings the latest technologies into the dispatch center and prepares the department for multimedia platforms of the future. As of May 31, 2015, over 22 million people visited City beaches. Lifeguards performed 5,700 water rescues, 4,130 medical aids, over 264,000 preventative actions, and 56 cliff rescues, as well as responded to 411 boating-related incidents.

The Lifeguard Division's new multi-purpose rescue vessel (Fire Boat) has been constructed and was delivered to the City in June 2015. Additionally, Pierce Manufacturing has completed construction on a new lifeguard cliff rescue vehicle in which was delivered to the City in February 2015. The City is in the fourth year of its partnership with Toyota, who provides 34 emergency vehicles in exchange for certain specified marketing rights and benefits. The partnership is valued at approximately \$1.0 million over a four year period. The Lifeguard Division Five Year Needs Assessment was presented to City Council in February 2014. Issues identified in this assessment address staffing and equipment needs to strengthen emergency operations, administrative support, special operations, and lifeguard training. Three elements of the Needs Assessment were addressed in the Fiscal Year 2015 budget. The conversion of the Carpenter Shed into a locker room and sleep quarters funding for the addition of one daily Lifeguard III 24-hour shift at the BSU and funding for one Lifeguard III at Wind-n-Sea in the summer months and at the BSU in the non-summer months.

The Junior Lifeguard/Outreach Section reached over 5,000 youth with the "Waterproofing San Diego" initiative, Learn-to-Swim-for-Free, and Bridge to the Beach/Pool Programs. Examples of this success include a Bridge to the Beach event in June 2014, serving over 500 students from King-Chavez and Hage elementary schools.

Training opportunities continue to be provided to all Fire Prevention personnel. Over the last two and a half years, a total of 243 trainings have been provided with 55 being provided in the first half of Fiscal Year 2015. This is a marked increase from previous years.

The Night Inspection Detail Program resumed in Fiscal Year 2015. Night detail inspections primarily occur on weekends and at night and involve monitoring bar and nightclub overcrowding conditions citywide.

Fire-Rescue

The Fire Company Inspection Program (FCIP) has completed 99 percent of assigned inspections in Fiscal Year 2015. CEDMAT completed 4,159 inspections in Fiscal Year 2014 with 13 inspectors. There has been a 47% increase in inspections and a 36% increase in revenue.

The City negotiated a one-year EMS contract with Rural Metro Ambulance through June 30, 2015. As a result of legal challenges and delays at the state level with a new RFP process, the City has negotiated another contract extension for up to five years commencing on July 1, 2015 with the option to buy out years four and five of the agreement in order to conduct an RFP.

A comprehensive unit activity and incident response study was completed evaluating the impact of deploying Mobile Operation Detail (MOD) units in the Gaslamp area of downtown during peak times. San Diego Project Heartbeat (SDPHB) deployed approximately 420 new Automatic External Defibrillators (AEDs) in public locations/buildings, provided CPR familiarization training for approximately 450 citizens, and certified nearly 540 people in CPR. All AEDs were geo-located and an agreement entered into with PulsePoint to immediately send CPR call information, along with the nearest AED location, to citizens with the app on their mobile device.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	1,197.52	1,203.97	1,207.21	3.24
Personnel Expenditures	\$ 197,772,936	\$ 190,090,804	\$ 196,650,722	\$ 6,559,918
Non-Personnel Expenditures	40,685,027	43,166,744	46,451,179	3,284,435
Total Department Expenditures	\$ 238,457,963	\$ 233,257,548	\$ 243,101,901	\$ 9,844,353
Total Department Revenue	\$ 43,327,760	\$ 40,562,433	\$ 40,320,533	\$ (241,900)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administrative Operations	\$ 7,585,227	\$ 6,900,851	\$ 6,660,468	\$ (240,383)
Communications	11,080,025	11,656,045	13,441,028	1,784,983
Emergency Medical Services-Fire	506,959	612,697	735,047	122,350
Emergency Operations	173,427,159	164,608,400	170,840,920	6,232,520
Fire Prevention	7,123,986	5,815,944	7,131,742	1,315,798
Lifeguard Services	20,360,855	19,710,925	21,332,258	1,621,333
Logistics	2,935,211	3,126,274	3,241,351	115,077
Special Operations	2,042,103	6,102,265	5,875,851	(226,414)
Total	\$ 225,061,525	\$ 218,533,401	\$ 229,258,665	\$ 10,725,264

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administrative Operations	36.00	35.00	36.00	1.00
Communications	52.00	57.33	57.33	0.00
Emergency Medical Services-Fire	3.00	3.00	3.00	0.00
Emergency Operations	842.00	827.00	829.00	2.00
Fire Prevention	49.00	49.00	49.00	0.00
Lifeguard Services	161.52	161.64	167.88	6.24
Logistics	11.00	11.00	11.00	0.00
Special Operations	11.00	27.00	23.00	(4.00)
Total	1,165.52	1,170.97	1,176.21	5.24

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bayside Fire Station Adjustment to reflect the transfer to the Bayside Fire Station CIP project.	0.00	\$ 5,000,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	3,403,155	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Eastside Mission Valley Fire Station Addition of overtime and non-personnel expenditures associated with the opening of the permanent Fire Station 45 in Eastside Mission Valley.	0.00	1,711,410	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,237,764	-
Fast Response Squad Program Addition of overtime and non-personnel expenditures for the continuation of the Fast Response Squad in Encanto and for an additional Fast Response Squad in University City subject to meet and confer with City's impacted labor organizations.	0.00	1,209,683	-
Addition of Two Fire Academies Addition of overtime and non-personnel expenditures for two additional Fire Academies in Fiscal Year 2016.	0.00	1,064,413	-
Skyline Temporary Fire Station Annualization of overtime expenditures to support the operation of the Skyline Temporary Fire Station for a full year in Fiscal Year 2016.	0.00	773,205	-
Personal Protective Equipment Addition of non-personnel expenditures for the replacement of aging personal protective equipment for current fire suppression personnel.	0.00	632,200	-
Lifeguard Vessel Replacement Plan Addition of non-personnel expenditures for the replacement of Lifeguard Division's vessels.	0.00	436,661	-
Rescue Tools and Safety Equipment Addition of non-personnel expenditures for the replacement of aging rescue tools and safety equipment on fire apparatus.	0.00	233,060	-
Advanced Lifeguard Academy Addition of 2.88 Lifeguard 1s and associated non-personnel expenditures for an advanced lifeguard academy.	2.88	232,434	-
Pacific Beach Lifeguards Addition of 2.00 Lifeguard 3s at Pacific Beach.	2.00	200,119	-
Mobile Operations Detail Team Addition of overtime expenditures for the Mobile Operations Detail (MOD) team to address the increase in emergency incidents and need to provide rapid emergency medical response in the Gaslamp area.	0.00	112,087	-
Windansea Beach Lifeguard Addition of 1.00 Lifeguard 3 and associated non-personnel expenditures to provide services at Windansea Beach in La Jolla during peak season.	1.00	100,060	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	81,094	-

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Exhaust Extraction Systems Addition of non-personnel expenditures for the repair or replacement of exhaust extraction systems at Fire-Rescue facilities.	0.00	50,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.36	49,166	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Reduction of Storekeeper 1 Reduction of 1.00 Storekeeper 1 as a result of department efficiencies.	(1.00)	(57,687)	-
Addition of Helicopter Mechanics Addition of 2.00 Helicopter Mechanic positions and a reduction in non-personnel expenditures to provide maintenance and repair services for the Fire-Rescue Department's aircraft.	2.00	(200,274)	-
Reduction of Fire Helicopter Pilots Reduction of 2.00 vacant Fire Helicopter Pilots with no impact on Fire Helicopter service levels.	(2.00)	(235,172)	-
Fire Apparatus Vehicles Reduction of non-personnel expenditures as a result of the end of the fire apparatus lease.	0.00	(892,951)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,481,649)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,963,514)	(2,083,665)
Services to the Port of San Diego Addition of revenue for fire and medical services provided to the San Diego Unified Port District.	0.00	-	584,571
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	381,092
Urban Area Security Initiative Grant Revenue Addition of revenue due to anticipated Urban Area Security Initiative Grant reimbursement for labor costs.	0.00	-	311,300
Ambulance Fuel Reimbursement Addition of revenue associated with ambulance fuel reimbursement as result of increased usage.	0.00	-	306,918

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Safety Sales Tax Revenue Addition of revenue associated with an increase in Safety Sales Tax revenue.	0.00	-	251,975
One-Time Revenue Adjustment Addition of revenue associated with paramedic rotations on ambulance apparatus.	0.00	-	201,048
Fire Dispatch Service Addition of revenue associated with Fire Dispatch service to other cities.	0.00	-	46,751
Air Operations and Rescue Services Addition of revenue associated with contractual Air Operations/Rescue services provided to the County of San Diego.	0.00	-	40,000
Emergency Medical Services Revenue Transfer Reduction of revenue due to the transfer of Emergency Medical Services Fund balance from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	-	(282,353)
Total	5.24	\$ 10,725,264	\$ (242,363)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 112,137,421	\$ 111,989,387	\$ 117,805,837	\$ 5,816,450
Fringe Benefits	80,074,187	73,112,647	74,286,246	1,173,599
PERSONNEL SUBTOTAL	192,211,608	185,102,034	192,092,083	6,990,049
NON-PERSONNEL				
Supplies	\$ 3,442,107	\$ 3,350,383	\$ 3,862,790	\$ 512,407
Contracts	16,428,136	17,032,866	15,048,466	(1,984,400)
Information Technology	2,863,624	3,495,778	4,733,542	1,237,764
Energy and Utilities	6,035,699	6,307,363	6,035,800	(271,563)
Other	138,717	154,660	154,660	-
Transfers Out	2,524,960	1,312,261	5,630,306	4,318,045
Capital Expenditures	334,457	499,121	524,778	25,657
Debt	1,082,217	1,278,935	1,176,240	(102,695)
NON-PERSONNEL SUBTOTAL	32,849,916	33,431,367	37,166,582	3,735,215
Total	\$ 225,061,525	\$ 218,533,401	\$ 229,258,665	\$ 10,725,264

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 20,328,334	\$ 16,413,921	\$ 15,674,636	\$ (739,285)
Licenses and Permits	934,300	411,000	430,000	19,000
Other Revenue	2,182,205	646,000	1,006,000	360,000
Property Tax Revenue	685	-	-	-
Rev from Federal Agencies	-	500,000	500,000	-
Rev from Other Agencies	817,896	163,000	311,300	148,300
Transfers In	7,135,586	8,900,656	8,870,278	(30,378)
Total	\$ 31,399,006	\$ 27,034,577	\$ 26,792,214	\$ (242,363)

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$31,491 - \$37,918	-
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	41,193
20000024	Administrative Aide 2	6.00	7.00	7.00	42,578 - 51,334	340,210
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000061	Aircraft Mechanic	0.00	0.00	2.00	48,818 - 58,531	97,635
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	303,430
20000075	Assistant Fire Marshal	1.00	0.00	0.00	82,722 - 100,110	-
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	114,113
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	127,587
20000119	Associate Management Analyst	3.00	3.00	3.00	54,059 - 65,333	195,999
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	61,859
20000224	Building Service Technician	1.00	1.00	1.00	33,322 - 39,666	36,804
20000539	Clerical Assistant 2	13.00	13.00	13.00	29,931 - 36,067	461,024
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	311,381
20000617	Construction Estimator	2.00	2.00	1.00	53,706 - 64,958	62,629
20001189	Deputy Fire Chief	8.00	8.00	8.00	46,966 - 172,744	1,061,434
90000386	Dispatcher 2 - Hourly	0.00	2.33	2.33	37,440 - 45,178	87,235
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000446	Fire Battalion Chief	26.00	26.00	26.00	82,722 - 100,110	2,602,881
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000449	Fire Captain	209.00	209.00	209.00	70,970 - 85,904	17,890,349
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	164,998
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	6.00	47,424 - 57,262	339,078
20000460	Fire Dispatcher	35.00	35.00	35.00	41,246 - 49,795	1,681,941
20000454	Fire Engineer	198.00	198.00	198.00	61,589 - 74,464	14,318,835
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	223,389
20000457	Fire Fighter 2	339.00	339.00	305.00	52,520 - 63,378	18,187,534
20001245	Fire Fighter 3	66.00	66.00	100.00	55,141 - 66,539	6,631,104
20000066	Fire Helicopter Pilot	6.00	6.00	4.00	70,970 - 85,904	343,616
20000475	Fire Prevention Inspector 2	16.00	18.00	19.00	61,589 - 74,464	1,397,846
20000476	Fire Prevention Inspector 2-Civilian	11.00	10.00	9.00	61,589 - 74,464	666,825
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	70,970 - 85,904	156,874
20000478	Fire Prevention Supervisor-Civilian	3.00	3.00	3.00	70,970 - 85,904	256,443
20000290	Information Systems Analyst 2	4.00	6.00	6.00	54,059 - 65,333	346,902
20000292	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	2.00	3.00	3.00	59,363 - 71,760	190,486
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000536	Intermediate Stenographer	1.00	1.00	1.00	32,094 - 38,813	38,231
90000603	Lifeguard 1 - Hourly	59.52	54.64	57.88	33,758 - 40,560	2,140,543
20000606	Lifeguard 2	59.00	59.00	59.00	49,150 - 59,488	3,430,731
20000619	Lifeguard 3	13.00	18.00	21.00	54,184 - 65,541	1,342,290
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	120,461
20000604	Lifeguard Sergeant	19.00	19.00	19.00	59,363 - 71,739	1,358,595
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000599	Marine Safety Captain	1.00	1.00	1.00	86,133 - 103,958	103,958
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	342,490
20000445	Motive Service Technician	1.00	1.00	1.00	34,195 - 40,976	40,976
20000680	Payroll Specialist 2	3.00	3.00	4.00	34,611 - 41,787	149,417
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	46,428
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	197,581
20000760	Project Assistant	0.00	0.00	1.00	57,866 - 69,722	69,722
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000784	Public Information Officer	1.00	1.00	0.00	43,514 - 52,707	-
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	41,917
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	86,158
20000400	Senior Drafting Aide	0.00	1.00	1.00	44,429 - 53,706	49,170
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000955	Storekeeper 1	1.00	1.00	0.00	34,611 - 41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	147,659
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	71,854
	'D' Div Pay					48,108
	Air Operations Pay					89,155
	Airport Transfer					52,194
	Annual Pump Testing					88,077
	Battalion Medical Off					84,360
	Bilingual - Dispatcher					10,192
	Bilingual - Regular					23,296
	Bilingual Pay Fire					159,888
	Breathing Apparatus Rep					39,528
	Budgeted Vacancy Savings					(4,684,562)
	Cliff Rescue Inst Pay					39,063
	Dispatch Cert Pay					4,362
	Dispatcher Training					8,106
	Dive Team Pay					95,142
	EMS Speciality Pay					77,833

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
	Emergency Medical Tech					5,517,549
	Explosive Ord Sqd					89,812
	Fire Admin Assign					739,629
	Hazardous Mat. Squad					203,469
	Hose Repair					94,232
	K-9 Handler Fire					8,018
	Ladder Repair					92,347
	Metro Arson Strike Team					24,054
	Night Shift Pay					69,931
	Overtime Budgeted					29,942,071
	Paramedic Pay					2,172,856
	Paramedic Splty Pay					493,579
	Sick Leave - Hourly					81,094
	Small Eq Repair					43,024
	Split Shift Pay					4,362
	Star Team Paramedic					62,342
	Termination Pay Annual Leave					1,434,578
	Urban Search & Rescue					235,355
	Vacation Pay In Lieu					700,000
FTE, Salaries, and Wages Subtotal		1,165.52	1,170.97	1,176.21		\$ 117,805,837
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 1,582,786	\$ 1,602,134	\$ 1,328,236		\$ (273,898)
	Flexible Benefits	8,517,053	9,510,186	11,326,381		1,816,195
	Insurance	317	-	-		-
	Long-Term Disability	608,719	251,190	244,515		(6,675)
	Medicare	1,421,435	1,085,951	1,130,999		45,048
	Other Post-Employment Benefits	6,568,173	6,266,178	6,103,782		(162,396)
	Retiree Medical Trust	1,556	1,106	3,570		2,464
	Retirement 401 Plan	3,401	2,967	3,662		695
	Retirement ADC	51,960,094	46,119,278	45,497,232		(622,046)
	Retirement DROP	456,519	451,019	452,562		1,543
	Retirement Offset Contribution	2,006	-	-		-
	Risk Management Administration	974,428	978,251	1,088,850		110,599
	Supplemental Pension Savings Plan	1,454,071	1,546,704	1,775,153		228,449
	Unemployment Insurance	201,018	143,808	140,253		(3,555)
	Unused Sick Leave	(50)	-	-		-
	Workers' Compensation	6,322,661	5,153,875	5,191,051		37,176
Fringe Benefits Subtotal		\$ 80,074,187	\$ 73,112,647	\$ 74,286,246		\$ 1,173,599
Total Personnel Expenditures						\$ 192,092,083

Fire-Rescue

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fire and Lifeguard Facilities Fund	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582	\$ 651
Total	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582	\$ 651

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 651	\$ -
Revised Revenue Addition of revenue to reflect Fiscal Year 2016 projections for Safety Sales Tax.	0.00	-	651
Total	0.00	\$ 651	\$ 651

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 21,507	\$ 46,212	\$ 46,212	\$ -
Transfers Out	1,378,211	1,379,719	1,380,370	651
NON-PERSONNEL SUBTOTAL	1,399,719	1,425,931	1,426,582	651
Total	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582	\$ 651

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Transfers In	\$ 1,380,219	\$ 1,379,719	\$ 1,380,370	\$ 651
Rev from Money and Prop	823	-	-	-
Total	\$ 1,381,042	\$ 1,379,719	\$ 1,380,370	\$ 651

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fire/Emergency Medical Services Transport Program Fund	\$ 11,421,097	\$ 12,702,437	\$ 11,821,063	\$ (881,374)
Total	\$ 11,421,097	\$ 12,702,437	\$ 11,821,063	\$ (881,374)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Emergency Medical Services	31.00	32.00	30.00	(2.00)
Total	31.00	32.00	30.00	(2.00)

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Quality Management Coordinator Addition of 1.00 Quality Management Coordinator to review medical aid response performance.	1.00	\$ 107,654	\$ -
Training Equipment Addition of non-personnel expenditures to purchase training manikins, trauma bags, airway bags and other Emergency Medical Services training equipment.	0.00	55,000	-
FirstWatch Utility System Addition of non-personnel expenditures to purchase FirstWatch on-line compliance utility services in order to measure 9-1-1 service delivery and monitor the City's EMS 9-1-1 ambulance response time compliance.	0.00	20,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(75,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(77,544)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(86,602)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(152,263)	-
Emergency Medical Services Revenue Transfer Reduction of expenditures due to the transfer of Emergency Medical Services Fund balance from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	(282,353)	-
Reduction of Fire Captains Reduction of 3.00 Fire Captains associated with the Emergency Medical Services Rotation Program.	(3.00)	(390,266)	-
Total	(2.00)	\$ (881,374)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 3,122,443	\$ 3,221,220	\$ 2,876,534	\$ (344,686)
Fringe Benefits	2,345,569	1,641,092	1,550,903	(90,189)
PERSONNEL SUBTOTAL	5,468,013	4,862,312	4,427,437	(434,875)

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 175,048	\$ 100,627	\$ 209,127	\$ 108,500
Contracts	1,554,532	2,008,893	1,880,533	(128,360)
Information Technology	52,789	143,639	66,095	(77,544)
Energy and Utilities	3,489	29,873	30,954	1,081
Other	47,094	42,710	42,710	-
Transfers Out	4,087,897	5,281,083	4,980,907	(300,176)
Capital Expenditures	32,235	233,300	183,300	(50,000)
NON-PERSONNEL SUBTOTAL	5,953,084	7,840,125	7,393,626	(446,499)
Total	\$ 11,421,097	\$ 12,702,437	\$ 11,821,063	\$ (881,374)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 9,909,314	\$ 11,552,358	\$ 11,552,358	\$ -
Other Revenue	1,057	-	-	-
Transfers In	15,000	-	-	-
Rev from Money and Prop	15,506	-	-	-
Total	\$ 9,940,877	\$ 11,552,358	\$ 11,552,358	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 46,274
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	140,300
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	26,437
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	4.00	1.00	70,970 - 85,904	85,904
20000457	Fire Fighter 2	14.00	14.00	14.00	52,520 - 63,378	746,138
20000496	Paramedic 2	5.00	5.00	5.00	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	0.00	1.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	85,000
20001126	Quality Management Coordinator	2.00	2.00	3.00	23,005 - 137,904	306,666
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Bilingual - Regular					1,456
	Emergency Medical Tech					102,300
	Fire Admin Assign					53,696
	Overtime Budgeted					519,816
	Paramedic Pay					33,258
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		31.00	32.00	30.00		\$ 2,876,534

Fire-Rescue

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 46,548	\$ 30,685	\$ 24,535	\$ (6,150)
Flexible Benefits	237,614	369,108	387,061	17,953
Long-Term Disability	16,153	7,703	6,418	(1,285)
Medicare	34,627	30,158	29,536	(622)
Other	281,023	-	-	-
Other Post-Employment Benefits	178,748	194,112	176,580	(17,532)
Retiree Medical Trust	46	-	649	649
Retirement ADC	1,275,907	605,712	552,633	(53,079)
Retirement DROP	16,512	14,818	6,834	(7,984)
Retirement Offset Contribution	12	-	-	-
Risk Management Administration	26,899	30,304	31,500	1,196
Supplemental Pension Savings Plan	45,985	132,455	136,647	4,192
Unemployment Insurance	5,537	4,411	3,683	(728)
Unused Sick Leave	1	-	-	-
Workers' Compensation	179,960	221,626	194,827	(26,799)
Fringe Benefits Subtotal	\$ 2,345,569	\$ 1,641,092	\$ 1,550,903	\$ (90,189)
Total Personnel Expenditures			\$ 4,427,437	

Junior Lifeguard Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Administrative Operations	\$ -	\$ -	\$ 1,017	\$ 1,017
Lifeguard Services	575,623	595,779	594,574	(1,205)
Total	\$ 575,623	\$ 595,779	\$ 595,591	\$ (188)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 4,744	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	979	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Expenditures	0.00	(5,911)	-
Reduction of non-personnel expenditures associated with the Junior Lifeguard Program.			
Revised Revenue	0.00	-	(188)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.00	\$ (188)	\$ (188)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 50,054	\$ 71,760	\$ 71,760	\$ -
Fringe Benefits	43,261	54,698	59,442	4,744
PERSONNEL SUBTOTAL	93,315	126,458	131,202	4,744
NON-PERSONNEL				
Supplies	\$ 33,166	\$ 22,043	\$ 26,400	\$ 4,357
Contracts	445,479	447,168	432,806	(14,362)
Information Technology	3,663	-	-	-
Energy and Utilities	-	110	183	73
Capital Expenditures	-	-	5,000	5,000
NON-PERSONNEL SUBTOTAL	482,308	469,321	464,389	(4,932)
Total	\$ 575,623	\$ 595,779	\$ 595,591	\$ (188)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 602,835	\$ 595,779	\$ 595,591	\$ (188)
Transfers In	4,000	-	-	-
Total	\$ 606,835	\$ 595,779	\$ 595,591	\$ (188)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
---------------	-------------------	------------------	------------------	-------------------	--------------	-------

FTE, Salaries, and Wages

20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
----------	---	------	------	------	---------------------	-----------

FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 71,760
--	--	-------------	-------------	-------------	--	------------------

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 1,516	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	5,424	8,079	10,028	1,949
Long-Term Disability	408	247	234	(13)
Medicare	775	1,041	1,041	-
Other Post-Employment Benefits	4,574	6,066	5,886	(180)
Retirement ADC	27,514	33,785	35,823	2,038
Risk Management Administration	675	947	1,050	103
Supplemental Pension Savings Plan	1,213	2,153	2,153	-
Unemployment Insurance	140	141	134	(7)

Fire-Rescue

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Workers' Compensation	1,022	86	940	854
Fringe Benefits Subtotal	\$ 43,261	\$ 54,698	\$ 59,442	\$ 4,744
Total Personnel Expenditures			\$ 131,202	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 244,155	\$ 225,841	\$ 219,715
TOTAL BALANCE AND RESERVES	\$ 244,155	\$ 225,841	\$ 219,715
REVENUE			
Revenue from Use of Money and Property	\$ 823	\$ -	\$ -
Transfers In	1,380,219	1,379,719	1,380,370
<i>Transfer in of Safety Sales Tax Revenue</i>	<i>1,380,219</i>	<i>1,379,719</i>	<i>1,380,370</i>
TOTAL REVENUE	\$ 1,381,042	\$ 1,379,719	\$ 1,380,370
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,625,197	\$ 1,605,560	\$ 1,600,085
OPERATING EXPENSE			
Contracts	\$ 21,507	\$ 46,212	\$ 46,212
<i>Miscellaneous Professional/ Technical Services</i>	<i>2,063</i>	<i>2,000</i>	<i>2,000</i>
<i>City Services Billed</i>	<i>19,445</i>	<i>42,712</i>	<i>42,712</i>
<i>Miscellaneous Fees and Charges</i>	<i>-</i>	<i>1,500</i>	<i>1,500</i>
Transfers Out	1,378,211	1,379,719	1,380,370
<i>Public Safety Services and Debt Service Principal Payment</i>	<i>685,000</i>	<i>700,000</i>	<i>720,000</i>
<i>Public Safety Services and Debt Service Interest Payment</i>	<i>693,211</i>	<i>679,719</i>	<i>660,370</i>
TOTAL OPERATING EXPENSE	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582
TOTAL EXPENSE	\$ 1,399,719	\$ 1,425,931	\$ 1,426,582
BALANCE	\$ 225,479	\$ 179,629	\$ 173,503
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,625,197	\$ 1,605,560	\$ 1,600,085

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,028,768	\$ 602,662	\$ 281,633
Continuing Appropriation - CIP	400,000	400,000	—
TOTAL BALANCE AND RESERVES	\$ 2,428,768	\$ 1,002,662	\$ 281,633
REVENUE			
Charges for Current Services	\$ 9,909,314	\$ 11,552,358	\$ 11,552,358
<i>EMS Revenue</i>	9,375,508	10,801,358	10,801,358
<i>EMS SD Airport Agreement</i>	528,643	751,000	751,000
<i>Reimbursements Between Funds</i>	5,163	—	—
Other Revenue	1,057	—	—
<i>P-Card Rebate</i>	1,057	—	—
Revenue from Use of Money and Property	15,506	—	—
<i>Interest on Pooled Investments</i>	15,506	—	—
Transfers In	15,000	—	—
TOTAL REVENUE	\$ 9,940,877	\$ 11,552,358	\$ 11,552,358
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,369,645	\$ 12,555,020	\$ 11,833,991
OPERATING EXPENSE			
Personnel Expenses	\$ 3,122,443	\$ 3,221,220	\$ 2,876,534
Fringe Benefits	2,345,569	1,641,092	1,550,903
Supplies	175,048	100,627	209,127
Contracts	1,554,532	2,008,893	1,880,533
<i>San Diego Airport Agreement</i>	748,165	751,000	751,000
<i>EMS Medical Director Contract</i>	—	250,021	250,021
<i>Contract Expenses for EMS Transportation Program</i>	806,367	1,007,872	879,512
Information Technology	52,789	143,639	66,095
Energy and Utilities	3,489	29,873	30,954
Other Expenses	47,094	42,710	42,710
Transfers Out	4,087,897	5,281,083	4,980,907
Capital Expenditures	32,235	233,300	183,300
TOTAL OPERATING EXPENSE	\$ 11,421,097	\$ 12,702,437	\$ 11,821,063
TOTAL EXPENSE	\$ 11,421,097	\$ 12,702,437	\$ 11,821,063
RESERVES			
Continuing Appropriation - CIP	\$ 400,000	\$ 400,000	\$ —
TOTAL RESERVES	\$ 400,000	\$ 400,000	\$ —
BALANCE	\$ 548,548	\$ (547,417)	\$ 12,928
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,369,645	\$ 12,555,020	\$ 11,833,991

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 836,219	\$ 867,431	\$ 843,432
TOTAL BALANCE AND RESERVES	\$ 836,219	\$ 867,431	\$ 843,432
REVENUE			
Charges for Current Services	\$ 602,835	\$ 595,779	\$ 595,591
<i>Junior Lifeguard Program Tuition</i>	602,835	595,779	595,591
Transfers In	4,000	–	–
<i>City Council Community Projects, Programs and Services</i>	4,000	–	–
TOTAL REVENUE	\$ 606,835	\$ 595,779	\$ 595,591
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,443,054	\$ 1,463,210	\$ 1,439,023
OPERATING EXPENSE			
Personnel Expenses	\$ 50,054	\$ 71,760	\$ 71,760
Fringe Benefits	43,261	54,698	59,442
Supplies	33,166	22,043	26,400
<i>Low Value Assets</i>	3,413	–	5,000
<i>Maintenance and Repair Materials</i>	3,388	–	3,600
<i>Safety and Medical Supplies</i>	22,600	–	9,700
<i>Other Miscellaneous Supplies and Materials</i>	3,765	22,043	8,100
Contracts	445,479	447,168	432,806
<i>City Services Rendered</i>	428,620	434,217	409,089
<i>Education and Training</i>	1,695	–	1,900
<i>Equipment Rental</i>	11,530	12,951	11,300
<i>Membership and Permit Fees</i>	1,166	–	1,000
<i>Other Miscellaneous Contractual Services</i>	2,468	–	9,517
Information Technology	3,663	–	–
Energy and Utilities	–	110	183
Capital Expenditures	–	–	5,000
TOTAL OPERATING EXPENSE	\$ 575,623	\$ 595,779	\$ 595,591
TOTAL EXPENSE	\$ 575,623	\$ 595,779	\$ 595,591
BALANCE	\$ 867,431	\$ 867,431	\$ 843,432
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,443,054	\$ 1,463,210	\$ 1,439,023

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Gas Tax Fund



Page Intentionally Left Blank



Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The Proposition 42 Replacement Fund collects revenue from new motor vehicle fuel excise tax. The current State variable Excise Tax is 12 cents per gallon, bringing the total gas tax to 30 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2016, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.



Page Intentionally Left Blank

Gas Tax Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	24,141,432	32,556,675	33,700,116	1,143,441
Total Department Expenditures	\$ 24,141,432	\$ 32,556,675	\$ 33,700,116	\$ 1,143,441
Total Department Revenue	\$ 42,655,813	\$ 34,464,395	\$ 29,038,455	\$ (5,425,940)

Gas Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Gas Tax Fund	\$ 20,728,271	\$ 20,078,259	\$ 27,466,639	\$ 7,388,380
Total	\$ 20,728,271	\$ 20,078,259	\$ 27,466,639	\$ 7,388,380

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ 7,115,776	\$ 2,726,719
Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2016 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.			
Non-Discretionary Adjustment	0.00	272,604	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 7,388,380	\$ 2,726,719

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Contracts	\$ 365,262	\$ 5,084,928	\$ 6,767,459	\$ 1,682,531
Transfers Out	20,090,203	14,993,331	20,426,576	5,433,245
Energy and Utilities	253,763	-	272,604	272,604
Other	19,042	-	-	-
NON-PERSONNEL SUBTOTAL	20,728,271	20,078,259	27,466,639	7,388,380
Total	\$ 20,728,271	\$ 20,078,259	\$ 27,466,639	\$ 7,388,380

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Rev from Money and Prop	\$ 53,628	\$ 173,520	\$ 114,902	\$ (58,618)
Other Local Taxes	23,854,399	19,904,739	22,690,076	2,785,337
Other Revenue	110,540	-	-	-
Total	\$ 23,965,807	\$ 20,078,259	\$ 22,804,978	\$ 2,726,719

Gas Tax Fund

Prop 42 Replacement - Transportation Relief Fund¹

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Street	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477	\$ (6,244,939)
Total	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477	\$ (6,244,939)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prop 42 Replacement Transportation Relief Fund	0.00	\$ (6,244,939)	\$ (8,152,659)
Reduction of non-personnel expenditures and associated revenue.			
Total	0.00	\$ (6,244,939)	\$ (8,152,659)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477	\$ (6,244,939)
NON-PERSONNEL SUBTOTAL	3,413,161	12,478,416	6,233,477	(6,244,939)
Total	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477	\$ (6,244,939)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Local Taxes	\$ 18,581,612	\$ 14,386,136	\$ 6,233,477	\$ (8,152,659)
Rev from Money and Prop	108,394			
Total	\$ 18,690,006	\$ 14,386,136	\$ 6,233,477	\$ (8,152,659)

¹The Prop 42 Replacement - Transportation Relief Fund is displayed under the Transportation & Storm Water Department for the Fiscal Year 2015 and prior year budget publications.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,644,606	\$ 4,891,859	\$ 9,661,661
Continuing Appropriation - CIP	2,721,307	1,809,090	1,809,090
TOTAL BALANCE AND RESERVES	\$ 4,365,913	\$ 6,700,949	\$ 11,470,751
REVENUE			
Other Local Taxes	\$ 23,854,399	\$ 19,904,739	\$ 22,690,076
<i>Gas Tax - Section 2105</i>	9,186,673	6,611,304	7,862,395
<i>Gas Tax - Section 2106</i>	4,829,490	5,149,923	4,058,334
<i>Gas Tax - Section 2107</i>	9,818,236	8,123,512	10,749,347
<i>Gas Tax - Section 2107.5</i>	20,000	20,000	20,000
Other Revenue	868	—	—
Revenue from Use of Money and Property	110,540	173,520	114,902
<i>Interest Earnings - Gas Tax</i>	20,638	25,000	25,000
<i>Lease Revenue - Gas Tax</i>	32,990	28,450	32,990
<i>Other Land/Building Leases</i>	56,912	120,070	56,912
TOTAL REVENUE	\$ 23,965,807	\$ 20,078,259	\$ 22,804,978
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 28,331,720	\$ 26,779,208	\$ 34,275,729
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ —	\$ —	\$ 5,000,000
TOTAL CIP EXPENSE	\$ —	\$ —	\$ 5,000,000
OPERATING EXPENSE			
Contracts	\$ 365,262	\$ 5,084,928	\$ 6,767,459
<i>Park & Recreation - Street Median Maintenance Program</i>	342,066	930,382	930,382
<i>Administration - Comptroller</i>	23,196	95,000	95,000
<i>Transportation & Storm Water - Transp. Eng. Operations Division</i>	—	4,059,546	5,742,077
Energy and Utilities	253,763	—	272,604
<i>Park & Recreation - Street Median Maintenance Program</i>	253,763	—	272,604
Other Expenses	19,042	—	—
<i>Park & Recreation - Street Median Maintenance Program</i>	19,042	—	—
Transfers Out	20,090,203	14,993,331	20,426,576
<i>Transportation & Storm Water - Street Division</i>	14,707,245	13,815,507	14,595,821
<i>Transportation & Storm Water - Transp. Eng. Operations Division</i>	4,155,194	—	—
Park & Recreation - MADs	1,076,957	1,148,863	1,192,882
Park & Recreation - Street Median Maintenance Program	125,846	—	—
Street Resurfacing	—	—	4,607,454
Economic Development - MADs	24,961	28,961	30,419
TOTAL OPERATING EXPENSE	\$ 20,728,270	\$ 20,078,259	\$ 27,466,639

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 912,217	\$ —	\$ 1,809,090
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 912,217	\$ —	\$ 1,809,090
TOTAL EXPENSE	\$ 21,640,487	\$ 20,078,259	\$ 34,275,729
RESERVES			
Continuing Appropriation - CIP	\$ 1,809,090	\$ 1,809,090	\$ —
TOTAL RESERVES	\$ 1,809,090	\$ 1,809,090	\$ —
BALANCE	\$ 4,882,143	\$ 4,891,859	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 28,331,720	\$ 26,779,208	\$ 34,275,729

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund ¹	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,165	\$ 407,969	\$ -
Continuing Appropriation - CIP	211,142	6,418,556	15,112,542
Continuing Appropriation - Operating	17,886,436	25,959,242	21,649,792
TOTAL BALANCE AND RESERVES	\$ 18,108,743	\$ 32,785,768	\$ 36,762,334
REVENUE			
Other Local Taxes	\$ 18,581,612	\$ 14,386,136	\$ 6,233,477
<i>Gas Tax - Section 2103</i>	<i>18,581,612</i>	<i>14,386,136</i>	<i>6,233,477</i>
Revenue from Use of Money and Property	108,394	-	-
<i>Interest Earnings</i>	<i>108,394</i>	<i>-</i>	<i>-</i>
TOTAL REVENUE	\$ 18,690,006	\$ 14,386,136	\$ 6,233,477
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 36,798,749	\$ 47,171,904	\$ 42,995,811
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 643,411	\$ 1,907,720	\$ -
TOTAL CIP EXPENSE	\$ 643,411	\$ 1,907,720	\$ -
OPERATING EXPENSE			
Contracts	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477
<i>Maintenance, Building and Roads, Equipment</i>	<i>3,413,161</i>	<i>12,478,416</i>	<i>6,233,477</i>
TOTAL OPERATING EXPENSE	\$ 3,413,161	\$ 12,478,416	\$ 6,233,477
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 5,000,000	\$ 15,112,542
Operating Expenditures	-	6,419,517	21,649,792
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 11,419,517	\$ 36,762,334
TOTAL EXPENSE	\$ 4,056,571	\$ 25,805,653	\$ 42,995,811
RESERVES			
Continuing Appropriation - CIP	\$ 6,418,556	\$ 1,418,556	\$ -
Continuing Appropriation - Operating	25,959,242	19,539,725	-
TOTAL RESERVES	\$ 32,377,799	\$ 20,958,282	\$ -
BALANCE	\$ 364,378	\$ 407,969	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 36,798,749	\$ 47,171,904	\$ 42,995,811

^{*}At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹The Prop 42 Replacement - Transportation Relief Fund is displayed under the Transportation & Storm Water Department for the Fiscal Year 2015 and prior year budget publications.



Page Intentionally Left Blank

Human Resources



Page Intentionally Left Blank



Department Description

The Human Resources Department is composed of various independent programs and activities that include Human Resources and Labor Relations, Employee Learning & Development, Reasonable Accommodations, Public Records Act Requests, Citizens' Assistance Program, Youth Development & Volunteer Program, and Succession Planning. Each independent program serves a purpose to help ensure that the goals of the Department's mission statement are met in an efficient and exceptional manner.

Labor Relations provides guidance and policy advice to the Mayor and management on labor and employment issues, conducts and/or provides guidance on contract negotiations, meet-and-confers with recognized employee organizations, grievance hearings and resolutions, disciplinary actions and appeals, leave provisions, federal and State labor laws, rewards and recognition programs, Labor Management Committees, and other human resources-related matters. Labor Relations serves as the primary point of contact for the City's six recognized employee organizations and negotiates on behalf of the City regarding wages, hours, and terms and conditions of employment. The Human Resources Department handles all unclassified position recruitments, prepares the annual Salary Ordinance, and develops and presents training for employment-related matters, diversity awareness, and other various employee relations issues.

The Employee Learning & Development (ELD) Section of the Department delivers relevant training to enhance overall organizational and employee excellence. Courses facilitated by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, Sexual Harassment Prevention, and IT Security. ELD is also the administrator for the Learning Solutions Module which will be replaced with SuccessFactors Learning, which manages and tracks all employee training activities citywide. ELD is also the primary lead for City Management Academies and the City of San Diego/National University Professional Development Scholarship Program.

The Public Records Act (PRA) Request Program Coordinator assigns incoming PRA requests from constituents and the media. It is the function of the PRA Request Coordinator to receive these requests, analyze each one to determine where in the city the requested records could be located, assign the request to the relative department(s), and coordinate the receipt and disclosure of documents on behalf of the Mayor's Office. The PRA Request Coordinator has daily interaction with the media, the public, and City department PRA liaisons to ensure that PRA requests are processed efficiently and expeditiously in compliance with the California Public Records Act.

Human Resources

The Reasonable Accommodation Manager acts as a citywide resource to assist departments with their employees' disability accommodations processes, provides mandatory training to management on the interactive process and reasonable accommodations, attends departments' individual interactive process meetings, and ensures that the City continues to meet its obligations under the Americans with Disabilities Act (ADA), California Fair Employment and Housing Act (FEHA), the City's Administrative Regulation 96.21, and other related laws and regulations.

The City's Volunteer and Youth Development Programs involve numerous opportunities for volunteers and youth spanning several City departments. These opportunities support a variety of community projects in order to better serve the City and special populations. The Human Resources Department's oversight of these programs allows for greater outreach and communication efforts citywide. This oversight also ensures efficient information delivery to community partners and training for City staff. The Youth Development Program supports, guides, and connects youth by bridging academics to real work experience and providing workforce readiness skills and awareness opportunities with public service. The youth-focused program engages City departments in matching youth to the appropriate programs and opportunities.

The Citizens' Assistance Program maintains an Internet information resource database, schedules use of City Administration Building lobby for displays, administers the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and performs as-needed ombudsman services for residents and visitors.

The Department's mission is:

To provide a connection between management and employees in an effort to enhance morale, productivity, and high employee retention by supporting a workforce that efficiently delivers fiscally sound, high-quality services to the community and positively reflects on the City of San Diego

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all employee relations matters while establishing and promoting collaborative and effective labor-management relationships

The Department is accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools and resources to each City department to assist in managing employee relations matters
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively coordinate and conduct the meet-and-confer process citywide on various labor and employment matters
- Maintain awareness of, and changes to, trends in, labor and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between recognized employee organizations and management
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors
- Support diversity and inclusion

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service

Human Resources

- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Maximize the appropriate use of volunteers and youth throughout the City through effective public outreach and staff training efforts

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and update the City's Volunteer Manual for City departments
- Provide annual trainings for departmental volunteer supervisors
- Provide timely and effective coordination of volunteer interests and opportunities
- Develop positive partnerships with local volunteer organizations
- Coordinate with departments to partner management interns and youth volunteers
- Provide mentoring opportunities for youth with City employees to expand knowledge of public service and to gain workforce experience

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Frequency of Labor Management Committee meetings held annually ¹	6:1	5:1	6:1	6:1
2. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	100%	100%	100%	100%
3. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%	100%
4. Number of hours in which training was conducted	1,000	1,200	943 ²	1,200
5. Percent of unclassified recruitments Department responsibilities completed within 45 days	100%	100%	100%	100%
6. Number of volunteers	27,583	28,000	31,702 ³	25,500
7. Percent of Public Record Act requests completed within mandated timeline ⁴	84%	100%	85%	100%

1. Ratio refers to number of meetings per fiscal year per Labor Management Committee.
2. The Human Resources Trainer position was vacant for five months in Fiscal Year 2015, resulting in the reduction in number of trainings conducted.
3. The number of volunteers exceeded expectations.
4. This number reflects the citywide response rate.

Service Efforts and Accomplishments

In Fiscal Year 2015, the Human Resources' programs and activities facilitated meetings between City management and employees, provided employee trainings, and performed community outreach as highlighted below.

Human Resources/Labor Relations Office

- Successfully processed 75 unclassified recruitments and appointments citywide
- Successfully led and completed numerous meet-and-confer negotiation sessions citywide

Human Resources

- Resolved 66 industrial injury cases and 51 non-industrial cases through the Reasonable Accommodations interactive process
- Presented nine Reasonable Accommodations trainings at Supervisor's Academy and five Reasonable Accommodations trainings citywide
- Provided trainings to departments on meet-and-confer responsibilities and contracting out protocols review and approval process
- Successfully completed meet-and-confer negotiation sessions on numerous administrative regulations

Employee Learning & Development

- Completed nine seven-day Supervisors Academies, training over 268 City supervisors on critical skills such as communication, conflict management, teamwork, and leadership
- Delivered classroom training on Sexual Harassment Prevention to 1,140 City employees
- Delivered multiple courses on a variety of topics available to employees from all City departments, including Reasonable Accommodations, New Hire Orientation, customer service, Supervisors Academies, and performance and conduct management
- Completed two, eight-day City Management Academies
- Partnered with the City Volunteer and Youth Programs to deliver youth-focused work readiness training to community members and high school students
- Continued to provide training coordination and data entry support for over 25 City departments that do not have dedicated training staff

City Volunteer Program

- Maintained the Citywide Volunteer website to provide the public with information regarding available volunteer opportunities citywide and outreach for departments
- Established a Citywide Volunteer Committee to maintain and develop an ongoing volunteer recognition program to recognize the service of citywide volunteers
- Maintained an online volunteer inquiry process which vetted 1,400 community inquiries including individuals, students, and groups to available department volunteer opportunities
- Assisted with project development, coordination, and supervision of large group community service volunteer events in the Fire Rescue and Park & Recreation departments
- Served as liaison to local community colleges, universities, and high schools regarding volunteer work readiness and community service programs within City departments
- Assisted departments with vetting new and ongoing volunteer opportunities in the Library, Transportation & Storm Water, Park & Recreation, Public Utilities, Public Works departments, and Office of Homeland Security
- Developed and implemented a youth-focused mentoring and job shadow program
- Created and presented 26 youth-focused, workforce-readiness workshops including resume writing, interview skills, and dress for success to public and charter high schools and non-profit community groups over five Council Districts
- Presented youth-focused program information to over 700 youths and young adults at 31 San Diego non-profits, high schools, and universities
- Hosted career-focused panel discussions represented by City employees at community meetings to share their career paths while providing an awareness of public service opportunities to youth
- Developed and implemented a successful eight-week Summer Mentoring Program within City departments
- Coordinated and centralized processes for the City's Internship Program

Citizen's Assistance Office

- Answered 24,801 phone calls
- Coordinated and scheduled requests for 86 lobby displays in the City Administration Building lobby

Human Resources

- Opened 392 route slips; closed 216
- Performed citizen route slip searches for the City Attorney's Office

Public Records Act Requests (Human Resources Department Only)

- Served as Lead Public Records Act (PRA) Request Coordinator for over 225 PRA requests
- Maintained 100% compliance with the PRA response time
- Assisted the media and constituents in clarifying PRA requests to ensure timely and efficient response turnaround time
- Collaborated with other city departments to determine ways to enhance the efficiencies of the PRA response process given the significant increase in PRA requests received by the City
- Began providing PRA request training to City department staff



Page Intentionally Left Blank

Human Resources

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	18.00	19.75	20.84	1.09
Personnel Expenditures	\$ 2,684,754	\$ 2,770,492	\$ 2,846,633	\$ 76,141
Non-Personnel Expenditures	287,556	358,532	421,639	63,107
Total Department Expenditures	\$ 2,972,310	\$ 3,129,024	\$ 3,268,272	\$ 139,248
Total Department Revenue	\$ 334	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Human Resources	\$ 2,972,310	\$ 3,129,024	\$ 3,268,272	\$ 139,248
Total	\$ 2,972,310	\$ 3,129,024	\$ 3,268,272	\$ 139,248

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Human Resources	18.00	19.75	20.84	1.09
Total	18.00	19.75	20.84	1.09

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Manager Addition of 1.00 Program Manager to improve the City's succession planning efforts.	1.00	\$ 129,687	\$ -
Citywide Compensation Survey Addition of non-personnel expenditures to conduct a Citywide Compensation Survey.	0.00	80,000	-
Volunteer and Youth Programs Addition of non-personnel expenditures to support the Citywide Volunteer and Youth programs.	0.00	10,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,939	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,168	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,629	-

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.09	(1,494)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(40,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(53,681)	-
Total	1.09	\$ 139,248	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,570,082	\$ 1,646,562	\$ 1,739,735	\$ 93,173
Fringe Benefits	1,114,672	1,123,930	1,106,898	(17,032)
PERSONNEL SUBTOTAL	2,684,754	2,770,492	2,846,633	76,141
NON-PERSONNEL				
Supplies	\$ 48,778	\$ 35,511	\$ 46,466	\$ 10,955
Contracts	153,496	237,094	280,141	43,047
Information Technology	62,340	50,478	59,417	8,939
Energy and Utilities	8,330	20,636	20,802	166
Other	13,842	14,813	14,813	-
Transfers Out	771	-	-	-
NON-PERSONNEL SUBTOTAL	287,556	358,532	421,639	63,107
Total	\$ 2,972,310	\$ 3,129,024	\$ 3,268,272	\$ 139,248

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ 151	\$ -	\$ -	\$ -
Property Tax Revenue	183	-	-	-
Total	\$ 334	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	63,046
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	1.00	2.00	1.00	46,966 - 172,744	122,000
20001220	Executive Director	1.00	0.00	0.00	46,966 - 172,744	-

Human Resources

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20001221	Labor Relations Manager	0.00	0.00	1.00	46,966 - 172,744	115,000
90001073	Management Intern - Hourly	0.00	0.75	0.84	24,274 - 29,203	20,390
20000627	Organization Effectiveness Specialist 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	66,768 - 80,891	80,891
20001234	Program Coordinator	4.00	3.00	2.00	23,005 - 137,904	159,500
20001222	Program Manager	6.00	6.00	8.00	46,966 - 172,744	739,500
20000779	Public Information Specialist	0.00	2.00	2.00	32,968 - 39,811	74,485
20001253	Secretary to Labor Relations	1.00	1.00	1.00	16,827 - 105,518	65,000
20000312	Senior Department Human Resources Analyst	1.00	0.00	0.00	59,363 - 71,760	-
21000177	Trainer	1.00	1.00	0.00	54,059 - 65,333	-
	Overtime Budgeted					797
	Sick Leave - Hourly					1,629
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		18.00	19.75	20.84		\$ 1,739,735
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 32,343	\$ 37,163	\$ 28,426	\$ (8,737)	
	Flexible Benefits	131,807	156,245	203,132	46,887	
	Long-Term Disability	12,416	5,572	5,576	4	
	Medicare	20,326	21,157	22,483	1,326	
	Other Post-Employment Benefits	106,828	115,254	117,720	2,466	
	Retiree Medical Trust	402	475	1,137	662	
	Retirement 401 Plan	1,049	900	2,595	1,695	
	Retirement ADC	674,370	671,270	591,196	(80,074)	
	Retirement DROP	3,307	-	2,958	2,958	
	Retirement Offset Contribution	9	-	-	-	
	Risk Management Administration	15,866	17,993	21,000	3,007	
	Supplemental Pension Savings Plan	82,083	85,976	87,808	1,832	
	Unemployment Insurance	4,262	3,188	3,197	9	
	Workers' Compensation	29,607	8,737	19,670	10,933	
Fringe Benefits Subtotal		\$ 1,114,672	\$ 1,123,930	\$ 1,106,898	\$ (17,032)	
Total Personnel Expenditures					\$ 2,846,633	



Page Intentionally Left Blank

Infrastructure/Public Works



Page Intentionally Left Blank

Infrastructure/Public Works



Branch Description

The Infrastructure/Public Works includes 1.00 FTE Deputy Chief Operating Officer, 1.00 FTE Program Manager for Enterprise Asset Management (EAM), and 1.00 FTE Executive Secretary.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch that includes the following:

- Environmental Services Department
- Public Utilities Department
- Public Works Department
- Transportation & Storm Water Department
- Enterprise Asset Management (EAM) Program

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Public Utilities Department manages the City's water and wastewater infrastructure system and ensures reliable delivery of related services and compliance with all applicable regulatory requirements. Department functions are funded primarily through the Water and Wastewater Enterprise Funds and include the following branches: Business Support, Water Quality, Distribution and Collection, and Strategic Programs.

Public Works consists of Public Works Contracts, Engineering & Capital Projects (E&CP), Facilities, and Publishing Services. Public Works Contracts is responsible for the Capital Improvement Program (CIP) procurement, construction, and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. E&CP provides a full range of engineering services for the City's infrastructure capital investments. Facilities Division provides a wide range of building maintenance services for City-owned buildings. Publishing Services operates the print shop and manages the convenience copier contract.

Infrastructure/Public Works

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leading efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performing traffic and transportation system engineering; managing the Utilities Undergrounding Program; and planning and coordinating work in the public right-of-way.

The EAM Program is responsible for implementing citywide infrastructure asset management business practices, including coordinating various department asset management efforts and implementation of Council Policy 800-16. The EAM Program Manager also provides leadership and direction for the EAM project, a citywide strategic initiative to implement a unified SAP EAM system that integrates data and business processes to facilitate the effective and efficient management of the City's infrastructure assets.

The Infrastructure/Public Works Branch's mission is:

To provide the City of San Diego with oversight of the City's public works services which protect public safety and enhance the quality of life for all

Infrastructure/Public Works

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	4.37	7.35	5.00	(2.35)
Personnel Expenditures	\$ 372,688	\$ 1,081,479	\$ 747,617	\$ (333,862)
Non-Personnel Expenditures	53,168	462,275	358,279	(103,996)
Total Department Expenditures	\$ 425,857	\$ 1,543,754	\$ 1,105,896	\$ (437,858)
Total Department Revenue	\$ 15,613	\$ 123,135	\$ 209,997	\$ 86,862

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Infrastructure/Public Works	\$ 425,857	\$ 970,208	\$ 1,105,896	\$ 135,688
Office of ADA Compliance & Accessibility	-	573,546	-	(573,546)
Total	\$ 425,857	\$ 1,543,754	\$ 1,105,896	\$ (437,858)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Infrastructure/Public Works	4.37	3.00	5.00	2.00
Office of ADA Compliance & Accessibility	0.00	4.35	0.00	(4.35)
Total	4.37	7.35	5.00	(2.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Enterprise Asset Management Addition of 1.00 Program Coordinator, 1.00 Associate Management Analyst, non-personnel expenditures, and associated revenue to support the Enterprise Asset Management (EAM) project.	2.00	\$ 509,025	\$ 106,862
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	21,709	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	362	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,403)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(17,299)	-

Infrastructure/Public Works

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(371,160)	(20,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Office of ADA Compliance & Accessibility Transfer	(4.00)	(576,092)	-
Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.			
Total	(2.35)	\$ (437,858)	\$ 86,862

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 229,537	\$ 658,614	\$ 489,194	\$ (169,420)
Fringe Benefits	143,152	422,865	258,423	(164,442)
PERSONNEL SUBTOTAL	372,688	1,081,479	747,617	(333,862)
NON-PERSONNEL				
Supplies	\$ 2,019	\$ 377,465	\$ 2,220	\$ (375,245)
Contracts	24,649	43,701	334,267	290,566
Information Technology	18,273	14,103	14,465	362
Energy and Utilities	2,792	8,106	4,327	(3,779)
Other	5,258	17,900	3,000	(14,900)
Transfers Out	177	-	-	-
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	53,168	462,275	358,279	(103,996)
Total	\$ 425,857	\$ 1,543,754	\$ 1,105,896	\$ (437,858)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 15,479	\$ 123,135	\$ 209,997	\$ 86,862
Other Revenue	133	-	-	-
Total	\$ 15,613	\$ 123,135	\$ 209,997	\$ 86,862

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1 - Hourly	0.37	0.35	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	1.00	1.00	0.00	42,578 - 51,334	-
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20001118	Deputy Chief Operating Officer	0.00	1.00	1.00	59,155 - 224,099	195,000
20001220	Executive Director	1.00	1.00	0.00	46,966 - 172,744	-
20000924	Executive Secretary	0.00	1.00	1.00	43,555 - 52,666	46,681
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	113,000
20000760	Project Assistant	1.00	1.00	0.00	57,866 - 69,722	-

Infrastructure/Public Works

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000763	Project Officer 2	1.00	1.00	0.00	76,794 - 92,851	-
FTE, Salaries, and Wages Subtotal		4.37	7.35	5.00		\$ 489,194
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 1,319	\$ 13,002	\$ 6,334	\$ (6,668)	
	Flexible Benefits	23,086	50,956	46,418	(4,538)	
	Long-Term Disability	1,868	2,261	1,594	(667)	
	Medicare	3,972	9,550	7,094	(2,456)	
	Other Post-Employment Benefits	19,522	42,462	29,430	(13,032)	
	Retiree Medical Trust	-	-	618	618	
	Retirement 401 Plan	-	-	1,130	1,130	
	Retirement ADC	70,494	259,023	130,713	(128,310)	
	Retirement DROP	2,571	2,832	-	(2,832)	
	Retirement Offset Contribution	15	-	-	-	
	Risk Management Administration	2,898	6,629	5,250	(1,379)	
	Supplemental Pension Savings Plan	11,265	28,652	25,573	(3,079)	
	Unemployment Insurance	640	1,294	914	(380)	
	Workers' Compensation	5,501	6,204	3,355	(2,849)	
Fringe Benefits Subtotal		\$ 143,152	\$ 422,865	\$ 258,423	\$ (164,442)	
Total Personnel Expenditures					\$	747,617



Page Intentionally Left Blank

Internal Operations



Page Intentionally Left Blank

Internal Operations



Branch Description

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch that includes the following functions:

- Fleet Services
- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

Fleet Services provides City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

The Human Resources Department supports all Mayoral departments with a focus on labor law compliance and aiding departments in understanding and implementing applicable collective bargaining agreements. Working in coordination with the City Attorney's Office, the Human Resources Department conducts meet-and-confer sessions and negotiates with all labor bargaining organizations. The Department also provides services regarding Employee Learning & Development and the City's Volunteer Program.

The Department of Information Technology (DoIT) provides strategic technology direction; develops and implements IT operational policies and standards; manages multi-million dollar contracts for IT services which includes two prime service providers; provides daily operational and development support for citywide technologies and applications. DoIT directs IT governance in coordination with the cross-departmental IT Business Leadership Group (ITBLG) for departmental and citywide IT solutions. The Department also provides IT customer relationship management, IT procurement, and manages the citywide IT budget.

Internal Operations

The Purchasing & Contracting Department administers approximately \$38.0 million of the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department also monitors and enforces City, State, and federal requirements for the Equal Opportunity Contracting Program, the Living Wage Program, and the Prevailing Wage Program.

The Real Estate Assets Department manages, negotiates, markets, and appraises the City's real estate portfolio. The City portfolio includes 3,800 properties comprising approximately 120,000 acres and over 500 leases generating over \$77.0 million annually. The Department additionally directs the operations of the City Concourse and parking garages, QUALCOMM Stadium, and PETCO Park, as well as operates the City's Brown Field and Montgomery Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Internal Operations Branch's mission is:

To provide efficient and effective services that support the mission-critical services of City departments

Service Efforts and Accomplishments

Fleet Services

The Fleet Services Division implemented the Most Efficient Government Organization (MEGO) employees' winning proposal in January 2015. The MEGO proposal will result in savings of approximately \$4.0 million per year over the five-year term. In Fiscal Year 2015, all labor negotiations items were completed, a vehicle parts provider contract was established, work location assignments were finalized, additional approved service contracts were established, and an assessment was completed on the Fleet Focus software identifying additional system requirements. A new business model was established for the acquisition and distribution of vehicle maintenance parts and supplies.

The Vehicle Acquisition Program procured approximately 395 replacement and 24 additional vehicles in Fiscal Year 2015, resulting in significantly reduction of over-age and over-mileage vehicles, particularly in the Police and Fire-Rescue departments. Fleet Services is also acquiring a new cliff rescue vehicle for the Fire-Rescue Department.

Managed Competition Performance Measures - Fleet

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Completion of scheduled preventive maintenance on time	N/A ¹	N/A ¹	N/A ²	9.0 days
2. Maintain availability of Priority 1 vehicles ³	N/A ¹	N/A ¹	N/A ²	90.0%
3. Completion of maintenance needs within one day	N/A ¹	N/A ¹	N/A ²	90.0%

1. Since the MEGO was not implemented until January 2015, performance data is unavailable.
2. The fleet management software used to track all vehicles and maintenance activities is currently being upgraded. The upgrade is expected to be completed in December 2015. At that time, accurate data will be available.
3. As defined by each City department's fleet inventory based on critical operational needs.

Internal Operations

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	169.50	179.00	203.00	24.00
Personnel Expenditures	\$ 19,761,619	\$ 17,871,532	\$ 20,054,669	\$ 2,183,137
Non-Personnel Expenditures	49,695,474	54,017,912	63,309,858	9,291,946
Total Department Expenditures	\$ 69,457,092	\$ 71,889,444	\$ 83,364,527	\$ 11,475,083
Total Department Revenue	\$ 82,216,104	\$ 77,525,786	\$ 73,492,639	\$ (4,033,147)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Internal Operations	\$ -	\$ 388,217	\$ 396,361	\$ 8,144
Total	\$ -	\$ 388,217	\$ 396,361	\$ 8,144

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Internal Operations	0.00	1.50	1.50	0.00
Total	0.00	1.50	1.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 4,307	\$ -
Transportation Allowance Addition of non-personnel expenditures for transportation allowance.	0.00	2,800	-
Wireless Stipend Addition of non-personnel expenditures for cellular phone usage.	0.00	612	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	425	-
Total	0.00	\$ 8,144	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 226,333	\$ 219,230	\$ (7,103)

Internal Operations

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits	-	149,117	160,527	11,410
PERSONNEL SUBTOTAL	-	375,450	379,757	4,307
NON-PERSONNEL				
Supplies	\$ -	\$ 1,250	\$ 1,250	\$ -
Contracts	-	7,441	8,554	1,113
Energy and Utilities	-	1,076	1,000	(76)
Other	-	3,000	5,800	2,800
NON-PERSONNEL SUBTOTAL	-	12,767	16,604	3,837
Total	\$ -	\$ 388,217	\$ 396,361	\$ 8,144

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	1.00	1.00	\$59,155 - \$224,099	\$ 195,000
20000924	Executive Secretary	0.00	0.50	0.50	43,555 - 52,666	24,230
FTE, Salaries, and Wages Subtotal		0.00	1.50	1.50		\$ 219,230

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,263	\$ 6,092	\$ (171)
Flexible Benefits	-	11,906	16,730	4,824
Long-Term Disability	-	779	717	(62)
Medicare	-	3,282	351	(2,931)
Other Post-Employment Benefits	-	9,099	8,829	(270)
Retirement ADC	-	106,557	109,438	2,881
Risk Management Administration	-	1,421	1,576	155
Supplemental Pension Savings Plan	-	6,903	16,091	9,188
Unemployment Insurance	-	446	410	(36)
Workers' Compensation	-	2,461	293	(2,168)
Fringe Benefits Subtotal	\$ -	\$ 149,117	\$ 160,527	\$ 11,410
Total Personnel Expenditures			\$ 379,757	

Fleet Services Operating Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fleet Services	\$ 49,248,811	\$ 50,837,774	\$ 51,908,246	\$ 1,070,472
Total	\$ 49,248,811	\$ 50,837,774	\$ 51,908,246	\$ 1,070,472

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fleet Services	169.50	177.50	201.50	24.00
Total	169.50	177.50	201.50	24.00

Internal Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fleet Technicians Addition Addition of 2.00 Master Fleet Technicians, 8.00 Fleet Technicians, 3.00 Assistant Fleet Technicians and associated non-personnel expenditures to meet increased service levels.	13.00	\$ 880,290	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	517,900	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	299,153	-
Fleet Services Operations Administrative Support Addition of 1.00 Program Manager, 1.00 Information Systems Analyst 3, and associated non-personnel expenditures for administrative support.	2.00	220,813	-
Fleet Services Managed Competition Inflation Addition of non-personnel expenditures to reflect the approved Fiscal Year 2016 bid level for the Fleet Services Managed Competition.	0.00	220,620	-
Fleet Services Operations Transfer Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division, and transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works General Services due to a reorganization of the administration support unit.	1.00	216,241	-
Apprenticeship Program Addition of 2.00 Apprentice 2-Fleet Technicians and associated non-personnel expenditures for the Apprenticeship Program.	2.00	126,653	-
Heavy Tire Maintenance Addition of 2.00 Motive Service Technicians and associated non-personnel expenditures for heavy tire maintenance.	2.00	123,391	-
Fleet Services Division Administration Addition of 1.00 Account Clerk and 1.00 Storekeeper for department support.	2.00	108,658	-
Training Supervisor Addition of 1.00 Training Supervisor to provide driver training to all operators citywide.	1.00	82,407	-
Fleet Parts Buyer Addition of 1.00 Fleet Parts Buyer to support fleet repairs.	1.00	71,027	-
Welding Services Support Addition of 1.00 Welder and associated revenue to meet increased customer demand for non-vehicle welding services.	1.00	70,304	70,304

Internal Operations

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Car Wash Debris Hauling Addition of 1.00 Equipment Operator and associated non-personnel expenditures to provide debris hauling services.	1.00	63,123	-
Downtown Automated Rental Pool Addition of 1.00 Fleet Attendant and associated non-personnel expenditures for the downtown automated rental pool.	1.00	52,384	-
Fleet Repair Supervisors Addition of 3.00 Fleet Supervisors to provide night shift supervision at the Miramar, Chollas, and Rose Canyon repair facilities.	3.00	257,915	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(50,978)	-
Supervising Management Analyst Reduction Reduction of 1.00 Supervising Management Analyst as a result of Fleet Division's operational needs.	(1.00)	(148,205)	-
Vehicle and Fuel Clerk Reductions Reduction of 2.00 Vehicle and Fuel Clerks as a result of Fleet Division's operational needs.	(2.00)	(154,926)	-
Master Fleet Technicians and Team Leader Reduction Reduction of 2.00 Master Fleet Technicians and 1.00 Fleet Team Leader.	(3.00)	(256,308)	-
Fuel Adjustments Reduction of non-personnel expenditures and associated revenue for gasoline and other motor fuels.	0.00	(737,039)	(737,039)
Fire Apparatus Vehicles Reduction of non-personnel expenditures and associated revenue as a result of the end of the fire apparatus lease.	0.00	(892,951)	(892,951)
Revised Revenue Adjustment to reflect Fiscal Year 2016 Revenue Projections.	0.00	-	1,758,633
Total	24.00	\$ 1,070,472	\$ 198,947

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 11,447,094	\$ 10,009,494	\$ 11,595,663	\$ 1,586,169
Fringe Benefits	8,314,525	7,486,588	8,079,249	592,661
PERSONNEL SUBTOTAL	19,761,619	17,496,082	19,674,912	2,178,830
NON-PERSONNEL				
Supplies	\$ 8,463,997	\$ 8,408,951	\$ 8,666,510	\$ 257,559
Contracts	5,016,804	8,607,024	7,610,593	(996,431)
Information Technology	382,170	768,771	1,067,924	299,153
Energy and Utilities	15,221,700	15,005,127	14,515,394	(489,733)
Other	7,512	-	-	-

Internal Operations

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Transfers Out	182,263	175,274	-	(175,274)
Capital Expenditures	80,916	107,620	107,620	-
Debt	131,830	268,925	265,293	(3,632)
NON-PERSONNEL SUBTOTAL	29,487,192	33,341,692	32,233,334	(1,108,358)
Total	\$ 49,248,811	\$ 50,837,774	\$ 51,908,246	\$ 1,070,472

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 52,463,624	\$ 49,041,283	\$ 50,133,181	\$ 1,091,898
Other Revenue	350,602	295,000	295,000	-
Rev from Money and Prop	15,802	-	-	-
Transfers In	1,092,951	892,951	-	(892,951)
Total	\$ 53,922,979	\$ 50,229,234	\$ 50,428,181	\$ 198,947

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	3.00	\$31,491 - \$37,918	\$ 94,473
20000254	Apprentice 2-Fleet Technician	0.00	0.00	2.00	38,085 - 48,235	76,170
20000088	Assistant Engineer-Mechanical	1.00	1.00	1.00	57,866 - 69,722	69,722
20000443	Assistant Fleet Technician	24.00	24.00	27.00	36,587 - 43,618	1,146,257
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	1.50	1.50	0.50	54,059 - 65,333	27,030
20000193	Body and Fender Mechanic	5.00	5.00	5.00	44,366 - 53,206	266,030
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	118,000
20000426	Equipment Operator 1	0.00	0.00	1.00	37,690 - 45,115	37,690
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	106,412
20000433	Equipment Trainer	1.00	1.00	1.00	47,570 - 57,533	56,382
21000191	Fleet Attendant	0.00	1.00	2.00	30,534 - 36,296	61,068
20000774	Fleet Manager	3.00	3.00	3.00	76,773 - 93,018	279,054
20000183	Fleet Parts Buyer	1.00	2.00	3.00	44,637 - 54,059	152,755
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	51,355 - 62,442	62,442
20000062	Fleet Repair Supervisor	7.00	7.00	10.00	62,421 - 75,525	715,937
21000195	Fleet Team Leader	8.00	10.00	9.00	50,003 - 61,402	551,178
20000420	Fleet Technician	70.00	70.00	78.00	44,366 - 53,206	4,061,672
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	59,363
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	80,891
20000618	Machinist	1.00	1.00	1.00	46,134 - 55,266	46,134
20000439	Master Fleet Technician	12.00	17.00	17.00	47,715 - 57,158	962,243
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	54,309 - 65,666	130,347
20000445	Motive Service Technician	0.00	0.00	2.00	34,195 - 40,976	68,390
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	100,000
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930

Internal Operations

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
2000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000950	Stock Clerk	7.00	0.00	0.00	30,056 - 36,275	-
20000951	Stock Clerk	0.00	7.00	7.00	30,056 - 36,275	241,487
20000955	Storekeeper 1	3.00	3.00	4.00	34,611 - 41,517	145,350
20001041	Training Supervisor	0.00	0.00	1.00	59,363 - 71,760	59,363
20001051	Utility Worker 1	2.00	1.00	1.00	30,534 - 36,296	36,296
20001056	Vehicle and Fuel Clerk	2.00	2.00	0.00	31,491 - 37,918	-
20001058	Welder	9.00	9.00	10.00	44,366 - 53,206	523,220
	ASE Cert					52,832
	ASE Damage Estimate					936
	ASE Master Cert					210,899
	Class B					69,680
	Collison Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					150,597
	Overtime Budgeted					400,000
	Plant/Tank Vol Cert Pay					22,656
	Termination Pay Annual Leave					64,144
	Welding Certification					17,992
FTE, Salaries, and Wages Subtotal		169.50	177.50	201.50		\$ 11,595,663
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 19,964	\$ 16,694	\$ 15,315		\$ (1,379)
	Flexible Benefits	1,239,032	1,331,279	1,717,135		385,856
	Long-Term Disability	78,635	31,480	34,506		3,026
	Medicare	148,337	127,016	148,760		21,744
	Other Post-Employment Benefits	1,174,379	1,079,748	1,188,972		109,224
	Retiree Medical Trust	2,399	1,517	6,550		5,033
	Retirement 401 Plan	8,954	6,071	8,985		2,914
	Retirement ADC	4,218,560	3,674,685	3,513,151		(161,534)
	Retirement DROP	45,665	39,339	49,425		10,086
	Retirement Offset Contribution	134	-	-		-
	Risk Management Administration	174,582	168,566	212,100		43,534
	Supplemental Pension Savings Plan	592,300	490,813	665,934		175,121
	Unemployment Insurance	26,949	18,033	19,790		1,757
	Workers' Compensation	584,636	501,347	498,626		(2,721)
Fringe Benefits Subtotal		\$ 8,314,525	\$ 7,486,588	\$ 8,079,249		\$ 592,661
Total Personnel Expenditures						\$ 19,674,912

Internal Operations

Fleet Services Replacement Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Fleet Services	\$ 20,208,281	\$ 20,663,453	\$ 31,059,920	\$ 10,396,467
Total	\$ 20,208,281	\$ 20,663,453	\$ 31,059,920	\$ 10,396,467

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Purchases Addition of non-personnel expenditures to reflect vehicle cash replacement funding estimates.	0.00	\$ 11,210,427	\$ -
San Diego Works Proposal Net reduction of non-personnel expenditures associated with San Diego Works Proposal to save on interest expenditures by utilizing fund balance to cash purchase vehicles rather than financing.	0.00	(30,687)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(783,273)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(4,232,094)
Total	0.00	\$ 10,396,467	\$ (4,232,094)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Supplies	\$ 541,756	\$ -	\$ -	\$ -
Contracts	742,397	-	-	-
Other	670,666	-	12,275	12,275
Capital Expenditures	10,972,549	11,827,455	22,994,920	11,167,465
Debt	7,280,913	8,835,998	8,052,725	(783,273)
NON-PERSONNEL SUBTOTAL	20,208,281	20,663,453	31,059,920	10,396,467
Total	\$ 20,208,281	\$ 20,663,453	\$ 31,059,920	\$ 10,396,467

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Charges for Services	\$ 21,789,177	\$ 22,177,062	\$ 17,944,968	\$ (4,232,094)
Other Revenue	1,335,580	2,000,000	2,000,000	-
Transfers In	5,168,369	3,119,490	3,119,490	-
Total	\$ 28,293,126	\$ 27,296,552	\$ 23,064,458	\$ (4,232,094)

Internal Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,821,560	\$ 6,830,732	\$ 2,151,872
Continuing Appropriation - CIP	982,695	713,000	2,274,121
TOTAL BALANCE AND RESERVES	\$ 2,804,255	\$ 7,543,732	\$ 4,425,993
REVENUE			
Charges for Current Services	\$ 52,463,624	\$ 49,041,283	\$ 50,133,181
<i>Fleet Operations Usage Charges</i>	35,739,512	32,357,645	34,116,278
<i>Fleet Operations Special Shop Services</i>	22,653	500,000	500,000
<i>Fleet Operations Equipment Damage Repair</i>	–	315,000	385,304
<i>Fleet Operations Pool Rental</i>	1,640,622	1,200,000	1,200,000
<i>Fleet Operations Fittings/Modifications</i>	–	180,000	180,000
<i>Gasoline Surcharge</i>	13,597,214	14,408,638	13,671,599
<i>Reimbursements Between Funds/Dept</i>	1,463,623	80,000	80,000
Other Revenue	350,602	295,000	295,000
<i>Warranty Repair Reimbursements</i>	46,528	75,000	75,000
<i>Expenditure Refund of Prior Year</i>	7,539	140,000	140,000
<i>Individual Comp Insurance</i>	–	30,000	30,000
<i>Sale of Discarded Materials</i>	16,770	50,000	50,000
<i>Misc Revenues</i>	1,000	–	–
<i>Refunds SPSP Forfeitures Terminations</i>	40,466	–	–
<i>Vehicle/Accident Cost Recoveries</i>	238,299	–	–
Revenue from Use of Money and Property	15,802	–	–
Transfers In	1,092,951	892,951	–
TOTAL REVENUE	\$ 53,922,979	\$ 50,229,234	\$ 50,428,181
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 56,727,234	\$ 57,772,966	\$ 54,854,174
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ 1,654,028	\$ –
TOTAL CIP EXPENSE	\$ –	\$ 1,654,028	\$ –
OPERATING EXPENSE			
Personnel Expenses	\$ 11,447,094	\$ 10,009,494	\$ 11,595,663
Fringe Benefits	8,314,525	7,486,588	8,079,249
Supplies	8,463,997	8,408,951	8,666,510
Contracts	5,016,804	8,607,024	7,610,593
Information Technology	382,170	768,771	1,067,924
Energy and Utilities	15,221,700	15,005,127	14,515,394
Other Expenses	7,512	–	–
Transfers Out	182,263	175,274	–
Capital Expenditures	80,916	107,620	107,620
Debt Expenses	131,830	268,925	265,293
TOTAL OPERATING EXPENSE	\$ 49,248,811	\$ 50,837,774	\$ 51,908,246

Internal Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 713,000	\$ 1,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 713,000	\$ 1,000,000
TOTAL EXPENSE	\$ 49,248,811	\$ 53,204,802	\$ 52,908,246
RESERVES			
Continuing Appropriation - CIP	\$ 713,000	\$ -	\$ 1,274,121
TOTAL RESERVES	\$ 713,000	\$ -	\$ 1,274,121
BALANCE	\$ 6,765,423	\$ 4,568,164	\$ 671,807
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 56,727,234	\$ 57,772,966	\$ 54,854,174

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Internal Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,290,032	\$ 10,910,406	\$ 20,380,664
Continuing Appropriation - Operating	33,623,056	35,956,055	25,956,055
TOTAL BALANCE AND RESERVES	\$ 46,913,088	\$ 46,866,461	\$ 46,336,719
REVENUE			
Charges for Current Services	\$ 21,789,177	\$ 22,177,062	\$ 17,944,968
<i>Fleet Operations Assignment Charge</i>	21,789,177	22,177,062	17,944,968
Other Revenue	1,335,580	2,000,000	2,000,000
<i>Sale of Equipment/Material Fuel</i>	1,334,307	2,000,000	2,000,000
<i>Other</i>	1,273	—	—
Transfers In	5,168,369	3,119,490	3,119,490
<i>Transfers in from Other Governmental Funds</i>	3,837,641	2,474,167	3,119,490
<i>Transfers in from Other Funds</i>	1,330,728	645,323	—
TOTAL REVENUE	\$ 28,293,126	\$ 27,296,552	\$ 23,064,458
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 75,206,214	\$ 74,163,013	\$ 69,401,177
OPERATING EXPENSE			
Supplies	\$ 541,756	\$ —	\$ —
Contracts	742,397	—	—
Other Expenses	670,666	—	12,275
Capital Expenditures	10,972,549	11,827,455	22,994,920
<i>Capital Expenditures - Vehicles</i>	10,972,549	—	22,994,920
<i>Acquisition and Fitting</i>	—	11,827,455	—
Debt Expenses	7,280,913	8,835,998	8,052,725
<i>Capital Lease Payments - Interest</i>	599,016	—	676,378
<i>Capital Lease Payments - Principal</i>	6,681,897	—	7,376,347
<i>Equipment Vehicle Financing Program</i>	—	8,835,998	—
TOTAL OPERATING EXPENSE	\$ 20,208,281	\$ 20,663,453	\$ 31,059,920
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ —	\$ —	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ —	\$ 10,000,000
TOTAL EXPENSE	\$ 20,208,281	\$ 20,663,453	\$ 41,059,920
RESERVES			
Continuing Appropriation - Operating	\$ 33,623,056	\$ 35,956,055	\$ 15,956,055
TOTAL RESERVES	\$ 33,623,056	\$ 35,956,055	\$ 15,956,055
BALANCE	\$ 21,374,876	\$ 17,543,505	\$ 12,385,202
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 75,206,214	\$ 74,163,013	\$ 69,401,177

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Library



Page Intentionally Left Blank



Department Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audiovisual materials, 3,138 periodical subscriptions, 1.6 million government documents, and over 265,295 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. SDPL serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. SDPL consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create welcoming environments that encourage discovery and are a source of civic pride

Have accessible, comfortable, and beautiful facilities that create a welcoming environment for all members of the community is a priority for SDPL. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately sized library system
- Improve library facilities and their accessibility

Goal 2: Provide free and open access to materials and resources that meet the needs of San Diego's communities

Maintain a well-managed library collection is necessary for providing patrons with access to a readily available and diverse range of materials. The Department will move towards accomplishing this goal by focusing on the following objectives:

Library

- Assure the collection meets the needs of customers
- Improve access to library materials

Goal 3: Engage the community through innovative and inspiring library programs and services

Providing quality programs and services is vital in meeting the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs/interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system

Maintain necessary funding and resources is necessary for the SDPL to support the eighth largest city in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Foster an organizational culture that supports teamwork, creativity, and innovation

Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources it needs, SDLP will create a higher-performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization department structure
- Encourage career development/advancement

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Annual circulation per capita	5.11	5.11	5.06	5.12
2. Annual attendance at adult programs	182,010	195,000	214,607 ¹	195,000
3. Annual attendance at juvenile programs	267,078	275,000	291,506	275,000
4. Number of patrons signed up to use the Internet on a Library computer	2,128,537	2,128,537	1,622,629 ²	2,214,000
5. Percent of satisfaction with staff customer service delivery	89%	92%	91%	92%
6. Number of annual operating hours	79,614	92,209	94,426	92,209
7. Annual Library circulation per 1,000 residents	6,878	6,878	6,925	6,895
8. Total Library hours per week:				
• Central Library	49	54	541	54
• Branch libraries	1,564	1,770	1,770	1,770

1. Better access at the new Central Library location has allowed for more adult and juvenile programming than in the past.
2. In January 2015, the Department implemented a new computer reservation system which now allocates two hours of computer use a day to library patrons. This new system allows for a more accurate reflection of the sign-up count over the estimation used previously. This caused a variance between the target and actual internet sign-up numbers for Fiscal Year 2015.

Service Efforts and Accomplishments

SDPL is a popular destination, offering a variety of innovative and stimulating programs and services. It serves the multiple needs of the community and provides access to cultural resources that enrich people's lives. Annually, SDPL loans out nearly 7 million items, has over 6 million visitors, and exceeds 10 million virtual visits through the Library's website. Service hours continue to expand at all libraries locations which include expanded library service on weekends in the upcoming fiscal year.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program (READ/SD) is transforming the lives of adult learners, giving them the skills and love of reading to serve them for a lifetime. READ/SD works with nearly 350 volunteers who serve over 400 adult learners, their families and children, and students in the Diamond Excellence in Education Partnership (DEEP) Summer Readers Future Leaders program at Chollas Meade Elementary. READ/SD also provides books to Families for Literacy (FFL) families at outreach events and story times in various communities, as well as participants in the DEEP Summer Readers Future Leaders program.

Adult Programming and Services

Over 300 authors and co-authors participated in the Local Author Exhibit, furnishing over 270 book titles reflecting San Diego's diverse population and scope of interests. Other high-profile exhibits included Lincoln: The Constitution

Library

and the Civil War, Civil War 150: Exploring the Civil War and Its Meaning through the Words of Those Who Lived It, and Veteran Art on the experience of war by American soldiers and coming home from war.

SDPL partnered with KPBS on the One Book, One San Diego community reading campaign which encourages residents to join others in the shared experience of reading the same book. New this year, and in accordance with the Mayor's bi-national initiative with the Mexican border region, the Program will be expanding to Tijuana: "One Book sin Fronteras," comprised of the Association of Librarians of Baja California, the Regional Libraries of Tijuana, and several universities and schools. To inaugurate the new partnership, a book originally written in Spanish, the international best-seller, *The Shadow of the Wind*, by Carlos Ruiz Zafón, was chosen as the 2015 One Book selection. Other adult programming included Book-To-Action funded through the California State Library (CSL) and the California Center for the Book; SmartInvesting@yourLibrary funded for a second time through a grant from the American Library Association (ALA) and the Financial Industry Regulatory Authority (FINRA) Foundation; and War Comes Home: What It Is Like to Go to War funded by Cal Humanities.

SDPL began a partnership with the Metropolitan Transit System to offer the Read and Ride e-book Club that allows riders of area trolleys and buses to download digital materials from SDPL. SDPL now has two Veterans Resource Centers (VRC) funded by the CSL, one at Point Loma/Hervey Branch Library (a state pilot location) and the other at the Central Library. The goal is to connect veterans to their benefits, including health care, education, homeless, and employment resources. Over 10,000 library patrons have accessed the 3D Printing Lab during the past year, with over 2,000 hours of printing. With a grant from the Kaiser Foundation, the Central Library opened a Health and Wellness Center. Programs have included a fitness challenge, free health screenings, and drop-in services to apply for Medi-Cal, CalFresh, and Covered California. The Central Library Concert Series brought in over 3,500 people in attendance this year.

Children's Programming and Services

The Do Your Homework @ the Library Program provides one-to-one assistance to targeted K-8 students from area schools with school-assigned homework, as well as opportunities for skill development and reinforcement. The Program provides resources that support child development and academic success.

Over the long history of this popular service, the Summer Reading Program has encouraged more than one million children and teens to discover and cultivate reading as a recreational activity and prepare youth for reading readiness for the next school year.

In collaboration with the San Diego Unified School District (SDUSD), the California Summer Meal Coalition, and California Library Association, SDPL offered "Lunch at the Library" summer meals and programming designed to keep California's kids healthy, fed, and engaged during the summer break.

Through a Library Services and Technology Act (LSTA) grant, the Innovation & Digital Expression Activity Lab (IDEA) was created at the Central Library. This multimedia lab promotes 21st century career readiness, exposing students to the latest tools and technologies.

With support from the CVS Caremark Charitable Trust, the Binford I CAN Too! Center will meet the needs of children with disabilities by providing touch screens, text-to-speech software, text magnifying software, and other assistive equipment.

Other available children's programming included MobileStories: Raising a Reader (in partnership with SDUSD); and Target Parent Learning Nights and Days @the Library (funded by Target Stores); STEM @ Library (funded by McCarthy Foundation); and STeP: Life Skills for Teen Parents (funded by LSTA grant).

Library Facility Projects

The Skyline Hills Branch Library project is anticipated to begin in 2015 with completion in Fiscal Year 2017. The project cost is \$13.2 million. It will be a single-story, 15,000-square-foot library consisting of reading areas, a community room, computer rooms, and public art.

Library

The Mission Hills-Hillcrest Branch Library project is anticipated to begin in the summer of 2016. The project cost is \$17.8 million. The project is currently in the design phase with construction completion planned for Fiscal Year 2018 pending full funding.

The new San Ysidro Branch Library project is in the land acquisition phase.

Additionally, the current 8,200-square-foot San Carlos Branch Library is slated to be replaced by a new 25,000-square-foot facility. The project cost is \$20.5 million.

Bi-National Library Conference

SDPL hosted a bi-national library conference funded by a grant written in collaboration with the Serra Cooperative Library System. At the conference, organizations from across California, Baja California, and other parts of Mexico gather to collaborate and exchange ideas about different library public service approaches. Other partners involved have included LIBROS, Reforma, San Diego State University, San Diego County Library, Imperial Valley Library, and ABIBAC (Baja California Library Association). For more information, see <http://creandoenlaces.org/>.

Technology

SDPL has 1,100 public access workstations located at the Central Library and branch library locations. Additionally, there are roughly 250 mobile devices at the Central Library available for onsite public use. Annually, more than two million customers sign up to use the Internet and over four million database searches are conducted using the Library's databases.

Available to library patrons is the San Diego Circuit, allowing library users to borrow books from other participating San Diego Circuit libraries, including both academic and public libraries. Annually, SDPL loans out and borrows approximately 15,500 and 5,250 items, respectively.

PC Reservation is now available at all library locations. This automated system gives patrons the flexibility and freedom to sign up for a computer when and where they want to use it.

Volunteers

Volunteers are vital to library operations serving as literacy tutors, computer lab assistants, story-time readers, homework assistants, and more. Annually, over 4,000 library volunteers donate 160,000 hours of service valued at \$3.5 million.

Community

The community recognizes the great value of their libraries and the staff. Annually, customer service delivery satisfaction is approximately 90 percent. SDPL continues to look for innovative and cost-effective ways to offer quality services to the San Diego community.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	410.93	434.52	463.21	28.69
Personnel Expenditures	\$ 30,239,204	\$ 31,661,189	\$ 34,603,706	\$ 2,942,517
Non-Personnel Expenditures	13,495,310	13,837,259	14,711,667	874,408
Total Department Expenditures	\$ 43,734,514	\$ 45,498,448	\$ 49,315,373	\$ 3,816,925
Total Department Revenue	\$ 3,750,841	\$ 4,125,753	\$ 4,175,753	\$ 50,000

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Branch Libraries	\$ 21,622,526	\$ 27,825,796	\$ 29,354,463	\$ 1,528,667
Central Library	18,655,835	14,308,214	16,256,145	1,947,931
Library Administration	3,456,154	3,364,438	3,704,765	340,327
Total	\$ 43,734,514	\$ 45,498,448	\$ 49,315,373	\$ 3,816,925

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Branch Libraries	279.56	289.75	295.14	5.39
Central Library	117.37	130.27	152.07	21.80
Library Administration	14.00	14.50	16.00	1.50
Total	410.93	434.52	463.21	28.69

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Library Service Hours Expansion Addition of a net 22.53 FTE positions to support expanded weekend service hours at 23 branch locations and Central Library.	22.53	\$ 2,338,188	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	631,709	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	373,348	-
Library Materials Addition of non-personnel expenditures for library materials.	0.00	209,500	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	176,962	-

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Program Manager Addition of 1.00 Program Manager to serve on the Library Executive Committee, support the director in maintaining the department, and provide financial support.	1.00	129,687	-
After-School Program Addition of 2.60 FTE non-standard hour positions to support the Do Your Homework @ the Library after-school program.	2.60	125,755	-
Public Internet at Branch Libraries Addition of non-personnel expenses to support the increased internet bandwidth at all branch libraries.	0.00	98,400	-
Addition of Custodian Staff Addition of 1.50 Custodian 2s to staff weekends and special events at the Central Library.	1.50	68,739	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	59,731	-
Pacific Beach Library Sunday Hours Addition of 1.06 FTE positions to provide Sunday hours at the Pacific Beach Library.	1.06	39,906	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	3,549	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(209,500)	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	(259,049)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	44,258
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	5,742
Total	28.69	\$ 3,816,925	\$ 50,000

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 17,059,532	\$ 18,379,822	\$ 20,052,606	\$ 1,672,784

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits	13,179,672	13,281,367	14,551,100	1,269,733
PERSONNEL SUBTOTAL	30,239,204	31,661,189	34,603,706	2,942,517
NON-PERSONNEL				
Supplies	\$ 3,572,429	\$ 2,608,322	\$ 2,608,359	\$ 37
Contracts	4,374,495	5,472,324	5,390,191	(82,133)
Information Technology	1,795,175	1,267,403	1,640,751	373,348
Energy and Utilities	2,482,007	2,902,384	3,485,540	583,156
Other	99,694	112,750	112,750	-
Transfers Out	1,149,073	1,320,000	1,320,000	-
Capital Expenditures	22,437	-	-	-
Debt	-	154,076	154,076	-
NON-PERSONNEL SUBTOTAL	13,495,310	13,837,259	14,711,667	874,408
Total	\$ 43,734,514	\$ 45,498,448	\$ 49,315,373	\$ 3,816,925

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 1,252,644	\$ 1,127,753	\$ 1,456,300	\$ 328,547
Fines Forfeitures and Penalties	2,874	3,000	3,000	-
Other Revenue	2,154,932	2,075,000	2,067,000	(8,000)
Rev from Money and Prop	182,807	620,000	414,453	(205,547)
Rev from Other Agencies	157,584	300,000	235,000	(65,000)
Total	\$ 3,750,841	\$ 4,125,753	\$ 4,175,753	\$ 50,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 113,754
20000012	Administrative Aide 1	0.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	4.00	5.00	5.00	42,578 - 51,334	250,892
20000048	Assistant Management Analyst	4.00	4.00	3.00	44,470 - 54,059	162,177
90000048	Assistant Management Analyst - Hourly	0.00	4.90	7.50	44,470 - 54,059	333,528
20000132	Associate Management Analyst	2.00	1.00	1.00	54,059 - 65,333	54,059
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	57,910
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	71,400
20000205	Building Service Supervisor	1.00	0.00	0.00	45,718 - 55,286	-
20000224	Building Service Technician	3.00	4.00	4.00	33,322 - 39,666	154,351
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	132,000
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	32,995
20000354	Custodian 2	2.00	6.00	7.50	26,250 - 31,242	208,379
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	224,858
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,192
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	77,147

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000377	Information Systems Technician	2.00	2.00	3.00	42,578 - 51,334	149,557
20000594	Librarian 2	44.50	49.50	53.50	49,899 - 60,091	3,039,232
90000594	Librarian 2 - Hourly	9.41	10.14	11.57	49,899 - 60,091	632,822
20000910	Librarian 3	24.00	24.00	24.00	55,266 - 67,101	1,559,738
20000596	Librarian 4	26.00	26.00	26.00	60,736 - 73,757	1,899,268
20000600	Library Aide	35.00	32.50	32.50	20,925 - 25,106	801,132
90000600	Library Aide - Hourly	61.95	63.25	68.34	20,925 - 25,106	1,430,001
20000597	Library Assistant	30.00	35.50	52.50	40,851 - 49,254	2,489,142
90000597	Library Assistant - Hourly	9.37	9.37	8.63	40,851 - 49,254	352,953
20000602	Library Clerk	95.50	99.50	110.50	32,094 - 38,834	4,148,131
90000602	Library Clerk - Hourly	21.20	21.86	7.67	32,094 - 38,834	260,946
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	318,488
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	82,037
20000741	Principal Clerk	1.00	0.00	0.00	43,555 - 52,666	-
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	200,006
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	87,028
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000916	Senior Public Information Officer	1.00	0.00	0.00	54,059 - 65,333	-
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	421,081
	Bilingual - Regular					43,680
	Budgeted Vacancy Savings					(672,721)
	Master Library Degree					361,419
	Sick Leave - Hourly					59,731
	Termination Pay Annual Leave					3,883
FTE, Salaries, and Wages Subtotal		410.93	434.52	463.21		\$ 20,052,606

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 123,908	\$ 133,220	\$ 118,097	\$ (15,123)
Flexible Benefits	2,322,273	2,746,654	3,705,053	958,399
Insurance	281	-	-	-
Long-Term Disability	134,017	62,021	63,877	1,856
Medicare	242,318	255,557	281,355	25,798
Other Post-Employment Benefits	2,182,769	2,244,420	2,539,809	295,389
Retiree Medical Trust	4,695	4,108	11,080	6,972
Retirement 401 Plan	13,898	13,289	15,240	1,951
Retirement ADC	6,451,573	6,105,326	5,933,606	(171,720)
Retirement DROP	25,236	23,948	28,809	4,861
Retirement Offset Contribution	659	-	-	-
Risk Management Administration	323,697	350,390	453,075	102,685
Supplemental Pension Savings Plan	790,680	875,401	1,109,809	234,408

Library

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Unemployment Insurance	45,950	35,513	36,656	1,143
Workers' Compensation	517,715	431,520	254,634	(176,886)
Fringe Benefits Subtotal	\$ 13,179,672	\$ 13,281,367	\$ 14,551,100	\$ 1,269,733
Total Personnel Expenditures			\$ 34,603,706	



Page Intentionally Left Blank

Mission Bay/Balboa Park Improvement Fund



Page Intentionally Left Blank

Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



Page Intentionally Left Blank

Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,900,403	1,955,700	2,128,526	172,826
Total Department Expenditures	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526	\$ 172,826
Total Department Revenue	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000	\$ 165,000

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526	\$ 172,826
Total	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526	\$ 172,826

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Balboa Park Trams Addition of non-personnel expenditures to support operating costs related to the Balboa Park trams.	0.00	\$ 175,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,174)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	165,000
Total	0.00	\$ 172,826	\$ 165,000

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 322,796	\$ 280,000	\$ 455,000	\$ 175,000
Energy and Utilities	16,984	-	-	-
Transfers Out	1,560,623	1,675,700	1,673,526	(2,174)
NON-PERSONNEL SUBTOTAL	1,900,403	1,955,700	2,128,526	172,826
Total	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526	\$ 172,826

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Transfers In	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000	\$ 165,000
Total	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000	\$ 165,000

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 116,736	\$ 276,333	\$ 105,633
TOTAL BALANCE AND RESERVES	\$ 116,736	\$ 276,333	\$ 105,633
REVENUE			
Transfers In	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000
<i>Transfer from Transient Occupancy Tax Fund</i>	<i>2,060,000</i>	<i>1,960,000</i>	<i>2,125,000</i>
TOTAL REVENUE	\$ 2,060,000	\$ 1,960,000	\$ 2,125,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,176,736	\$ 2,236,333	\$ 2,230,633
OPERATING EXPENSE			
Contracts	\$ 322,796	\$ 280,000	\$ 455,000
<i>Balboa Park Tram</i>	<i>319,036</i>	<i>250,000</i>	<i>425,000</i>
<i>Operating Expense</i>	<i>3,760</i>	<i>30,000</i>	<i>30,000</i>
Energy and Utilities	16,984	–	–
<i>Fuel</i>	<i>16,984</i>	–	–
Transfers Out	1,560,623	1,675,700	1,673,526
<i>Debt Service Expense</i>	<i>1,560,623</i>	<i>1,675,700</i>	<i>1,673,526</i>
TOTAL OPERATING EXPENSE	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526
TOTAL EXPENSE	\$ 1,900,403	\$ 1,955,700	\$ 2,128,526
BALANCE	\$ 276,333	\$ 280,633	\$ 102,107
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,176,736	\$ 2,236,333	\$ 2,230,633

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Mission Bay Improvements Fund



Page Intentionally Left Blank

Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



Page Intentionally Left Blank

Mission Bay Improvements Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 4,302,753	\$ 7,534,058	\$ 6,157,723	\$ (1,376,335)

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	\$ -	\$ (1,376,335)
Total	0.00	\$ -	\$ (1,376,335)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Rev from Money and Prop	\$ 42,312	\$ -	\$ -	\$ -
Transfers In	4,260,441	7,534,058	6,157,723	(1,376,335)
Total	\$ 4,302,753	\$ 7,534,058	\$ 6,157,723	\$ (1,376,335)

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,204,056	\$ 3,260,670	\$ 6,306,969
Continuing Appropriation - CIP	4,184,104	9,372,680	12,482,631
TOTAL BALANCE AND RESERVES	\$ 8,388,160	\$ 12,633,350	\$ 18,789,600
REVENUE			
Revenue from Use of Money and Property	\$ 42,312	\$ -	\$ -
<i>Interest Earnings</i>	42,312	-	-
Transfers In	4,260,441	7,534,058	6,157,723
<i>Transfer from General Fund - Mission Bay Park Rents</i>	4,260,441	7,534,058	6,157,723
TOTAL REVENUE	\$ 4,302,753	\$ 7,534,058	\$ 6,157,723
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,690,913	\$ 20,167,408	\$ 24,947,323
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 68,282	\$ 3,249,951	\$ 6,296,250
TOTAL CIP EXPENSE	\$ 68,282	\$ 3,249,951	\$ 6,296,250
TOTAL EXPENSE	\$ 68,282	\$ 3,249,951	\$ 6,296,250
RESERVES			
Continuing Appropriation - CIP	\$ 9,372,680	\$ 9,372,680	\$ 12,482,631
TOTAL RESERVES	\$ 9,372,680	\$ 9,372,680	\$ 12,482,631
BALANCE	\$ 3,249,951	\$ 7,544,777	\$ 6,168,442
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,690,913	\$ 20,167,408	\$ 24,947,323

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Neighborhood Services



Page Intentionally Left Blank

Neighborhood Services



Branch Description

The Neighborhood Services Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park & Recreation
- Planning

The Citizens' Review Board on Police Practices (CRB) provides for civilian oversight through review and evaluation of complaints brought by members of the public against officers of the San Diego Police Department, including officer-involved shootings and in-custody deaths, and evaluation of discipline arising from such events. The CRB recommends improvements in policies, procedures, or training of officers to promote fair and humane policing.

The Commission for Arts & Culture is responsible for making all recommendations for City funding pertaining to arts and culture through its two competitive application programs. In addition, the Commission provides and/or supports professional development opportunities to the non-profit arts and culture sector in such areas as grant writing, non-profit management, marketing, and arts education. The Commission also administers the Public Art Program which oversees the commission of new artworks in capital improvement projects, the installation of art in private development projects, and the management of the City's art collection. Working with local, regional, and national partners, the Commission also strives to market San Diego as a preferred destination for cultural tourists.

Neighborhood Services

The City's Commission on Gang Prevention & Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Development Services Department (DSD) provides review, permit, inspection, current planning, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction and Safety, Current Planning, and Neighborhood Code Enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Economic Development Department (EDD) administers an array of programs that support local businesses and invest in neighborhoods. It is organized into three divisions consisting of the Office of Economic Growth Services (EGS), the Office of Small Business (OSB), and the Housing and Urban Development (HUD) Programs Administration (HPA) unit. EGS focuses on business expansion, attraction, and retention efforts. The OSB administers several programs for small business development with a focus on revitalizing older business communities. HPA oversees federally-funded grant programs.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual understanding and increases diversity, equity, and inclusion for all. The HRC works to eliminate prejudice, intolerance, and discrimination against any individual or group. Community collaborations, community education, and advice to the Mayor and City Council are at the core of the HRC's work to create a safe and respectful environment in San Diego.

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,313 periodical subscriptions, 1.6 million government documents, and over 269,282 books in 25 languages other than English.

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

The Planning Department is charged with conducting long-range planning of San Diego's communities and neighborhoods. The Department is organized into two main divisions: Long-Range Planning (including the Civic & Urban Initiatives) and Facilities Financing.

The Neighborhood Services Branch's mission is:

Making San Diego's neighborhoods a better place to live, work, and play

Goals and Objectives

The following goals and objectives represent the action plan for the Branch:

Goal 1: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community) who are working toward mutual understanding and elimination of prejudice
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor, City Council, City government, and the community

Neighborhood Services

- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Goal 2: Effectively review and evaluate serious complaints made against the San Diego Police Department

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely, thorough, and fair reviews of officer-related citizen complaints and officer-involved shootings
- Make recommendations to the Mayor and Chief of Police regarding improvements in policy, procedures, or training to promote fair and humane policing
- Raise visibility and awareness of the Citizens' Review Board on Police Practices with the public, City officials, and community organizations

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	42% ¹	55%	43% ²	65%
2. Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commissions hosted or was actively involved in	125	140	140	130

- An increase in the number of complaints received and a delay in bringing on new board members resulted in the Board not being able to review some cases within the 60 day timeframe.
- The amount of time it takes to review case files has increased due to the addition of the Police Department-issued body cameras.

Service Efforts and Accomplishments

Human Relations Commission

- Led the effort in educating affected businesses and the community regarding the State law requiring certain businesses to post hotline number for victims of human trafficking
- Co-sponsored several community events, screenings, and discussions focusing on race relations, eliminating hate-motivated behavior, and eliminating human trafficking in the region
- Hosted the annual recognition ceremony to acknowledge and honor individuals and/or groups demonstrating the values of equality, inclusion, and diversity
- Received, reviewed, and investigated discrimination complaints; provided referral resources as needed
- Participated in State-wide training and planned coordinated efforts on human relations issues

Citizens' Review Board on Police Practices

- Performed outreach, screening, and provided extensive orientation to prepare a new class of members
- Held open session meetings in community rooms around the City to encourage public participation
- Recommended implementation of new policy regarding expansion of the collection and storage of video tapes made in the intake area (Sally Port) of police headquarters
- Hosted training for the board and community members on new policy and procedure for body-worn cameras
- Updated, published the by-laws for the CRB, and posted on the website

Neighborhood Services

- Published four quarterly reports, including case statistics and action items

Neighborhood Services

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	5.50	5.50	0.00
Personnel Expenditures	\$ -	\$ 911,096	\$ 781,663	\$ (129,433)
Non-Personnel Expenditures	-	59,802	75,361	15,559
Total Department Expenditures	\$ -	\$ 970,898	\$ 857,024	\$ (113,874)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Neighborhood Services	\$ -	\$ 970,898	\$ 857,024	\$ (113,874)
Total	\$ -	\$ 970,898	\$ 857,024	\$ (113,874)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Neighborhood Services	0.00	5.50	5.50	0.00
Total	0.00	5.50	5.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Diversity Training Transfer of non-personnel expenditures from the Office of the Assistant COO to the Neighborhood Services Department for diversity training.	0.00	\$ 10,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,071	-
Transportation Allowance Addition of non-personnel expenditures for transportation allowance.	0.00	2,800	-
Parking Stamps Addition of non-personnel expenditures for parking stamps for the Human Relations Commission and the Citizens' Review Board.	0.00	1,600	-
Cell Phone Operating Costs Addition of non-personnel expenditures for wireless stipend and cell phone operating costs.	0.00	1,272	-
Membership Expenditures Addition of non-personnel expenditures for membership fees.	0.00	500	-

Neighborhood Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,684)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(129,433)	-
Total	0.00	\$ (113,874)	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 584,999	\$ 579,751	\$ (5,248)
Fringe Benefits	-	326,097	201,912	(124,185)
PERSONNEL SUBTOTAL	-	911,096	781,663	(129,433)
NON-PERSONNEL				
Supplies	\$ -	\$ 6,931	\$ 6,087	\$ (844)
Contracts	-	32,418	50,202	17,784
Information Technology	-	11,496	6,812	(4,684)
Energy and Utilities	-	2,657	3,160	503
Other	-	6,300	9,100	2,800
NON-PERSONNEL SUBTOTAL	-	59,802	75,361	15,559
Total	\$ -	\$ 970,898	\$ 857,024	\$ (113,874)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
---------------	-------------------	------------------	------------------	-------------------	--------------	-------

FTE, Salaries, and Wages

20001118	Deputy Chief Operating Officer	0.00	1.00	1.00	\$59,155 - \$224,099	\$ 195,000
20001220	Executive Director	0.00	3.00	3.00	46,966 - 172,744	307,855
20000924	Executive Secretary	0.00	1.50	1.50	43,555 - 52,666	76,896
FTE, Salaries, and Wages Subtotal		0.00	5.50	5.50		\$ 579,751

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ -	\$ 10,030	\$ 770	\$ (9,260)
Flexible Benefits	-	49,361	58,368	9,007
Long-Term Disability	-	2,014	1,888	(126)
Medicare	-	8,483	8,408	(75)
Other Post-Employment Benefits	-	33,363	32,373	(990)
Retiree Medical Trust	-	-	763	763
Retirement 401 Plan	-	-	1,950	1,950
Retirement ADC	-	182,198	54,300	(127,898)
Retirement DROP	-	6,039	6,039	-
Risk Management Administration	-	5,209	5,774	565

Neighborhood Services

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Supplemental Pension Savings Plan	-	24,283	25,659	1,376
Unemployment Insurance	-	1,153	1,085	(68)
Workers' Compensation	-	3,964	4,535	571
Fringe Benefits Subtotal	\$ -	\$ 326,097	\$ 201,912	\$ (124,185)
Total Personnel Expenditures			\$ 781,663	



Page Intentionally Left Blank

Office of Homeland Security



Page Intentionally Left Blank

Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) formed in 2003, oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program. The collective purpose of these four programs and the mission of SD-OHS is to promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from threats and hazards that pose the greatest risk. These risks include natural hazards such as wildfires, earthquakes, floods, and tsunamis; human-caused threats such as terrorist attacks and cyber attacks; and technological hazards such as power outages and utility interruptions.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region. The Program's major plans and activities include the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program (i.e. the California Common Operating Picture (Cal COP)).

Within the Mitigation and Finance Program, SD-OHS is responsible for managing federal Homeland Security grant funds for the entire San Diego region through the Federal Emergency Management Agency (FEMA) Urban Areas Security Initiative (UASI). The UASI grants are intended to address the needs of high-threat, high-density urban areas, and assist them in building an enhanced and sustainable capacity to prevent, protect against, mitigate, respond to, and recover from acts of terrorism. The UASI grants focus on enhancing preparedness through regional collaboration and the development of integrated regional capabilities. SD-OHS also manages and administers other FEMA grant programs that are awarded or allocated directly to the City to improve its emergency preparedness capabilities. These other federal grant sources include the State Homeland Security Program and the Emergency Management Performance Grants Program. Also, under the Mitigation and Finance Program, SD-OHS coordinates citywide hazard mitigation planning, and oversees updates to the City's portion of the San Diego Multi-Jurisdictional Hazard Mitigation Plan. SD-OHS also facilitates the City's recovery from major disasters by managing and coordinating the City's participation in State and federal financial assistance programs such as the FEMA Public Assistance program and the California Disaster Assistance Act program.

Office of Homeland Security

The Response and Recovery Program enhances and supports the City's preparedness for major emergencies and disasters. This program leads the development and review of City-level emergency plans; facilitates the integration of the City's emergency plans both internally and externally; coordinates and collaborates with the County, State, and federal jurisdictions and agencies; manages and supports the City's readiness and utilization of the regional Community Emergency Notification System (i.e., Alert San Diego); facilitates the provision of information to the public and the business community to assist in emergency preparations and response; and coordinates and oversees relevant citywide emergency training and exercises. During major emergencies and disasters, the City's Emergency Operations Center may be activated to support and coordinate the City's overall, multi-department emergency response and recovery operations. Under the Response and Recovery Program, SD-OHS maintains the operational readiness of the City's primary Emergency Operations Center (EOC) and alternate EOC. This program develops and updates EOC protocols and processes; manages the assignment, training, and readiness of EOC staff members; maintains and enhances EOC facilities, equipment, and information management systems; and develops and updates protocols and resources to support the SD-OHS Duty Officer. The SD-OHS Duty Officer is a rotating, two-week, 24/7 assignment that serves as an emergency point-of-contact and resource for City officials and regional partners.

The Regional Training Program administers and coordinates UASI-funded and FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders. This program is supported by a Multi-Year Training and Exercise Plan, and a multi-jurisdictional/multi-discipline Regional Training Committee.

The mission of the City's Office of Homeland Security is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

Goals and Objectives

The following goals and objectives represent the action plan of the Office:

Goal 1: Build a sustainable organization

To build an effective and sustainable organization, a trained and skilled workforce focused on the Office's mission and goals is required. The Office will:

- Develop a trained and skilled workforce
- Promote process improvement and innovation
- Maintain an environment that recognizes and rewards high-performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response capability

A comprehensive emergency preparedness program requires plans that are trained to, and exercised, on a regular basis. Effective plans require a collaborative and coordinated approach with regional stakeholders and key City departments. The Office will:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

The success of any emergency preparedness program depends upon effective and collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Office will:

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and Memoranda of Understanding

Office of Homeland Security

- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The Office must ensure the integrity of its grant programs and General Fund budget through the development and implementation of internal controls, the certification of staff in grant management principles, and the development of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Office will:

- Effectively manage and administer grant programs
- Effectively manage and administer the SD-OHS General Fund budget

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of City-level Response and Recovery plans and protocols reviewed and updated per established cycle	N/A ¹	N/A ¹	100%	90%
2. Percent of City-level and regional Prevention and Protection plans and protocols reviewed and updated per established cycle	N/A ¹	N/A ¹	100%	90%
3. Percent of City-level and regional Prevention and Protection plans and protocols reviewed and updated per established cycle	N/A ¹	N/A ¹	100%	90%
4. Percent of City-level emergency training events and exercises conducted per OHS training plan	N/A ¹	N/A ¹	100%	90%
5. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	85%	90%	82%	90%
6. Percent of regional training events and exercises conducted per the San Diego Urban Area Multi-Year Training and Exercise Plan	N/A ¹	N/A ¹	100%	90%
7. Percent of fiscal audits conducted on OHS that result in no findings (including General Fund, Disaster Cost Recovery, and Homeland Security Grant Program audits)	N/A ¹	N/A ¹	100%	90%
8. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	90%	90%

1. New measure for Fiscal Year 2016; prior year data not available.

Service Efforts and Accomplishments

Under the Prevention and Protection Program, SD-OHS developed, and submitted to FEMA, the region's annual Threat and Hazard Identification and Risk Assessment; initiated the biannual update to the regional Homeland Security Strategy, and initiated a collaborative effort with the Department of Information Technology for a cybersecurity analysis and risk validation assessment for City information technology networks, servers, and worksite locations. Also, SD-OHS is in the process of developing a Threat and Hazard Profile and Mitigation Guide for each of the nine City Council districts.

Under the Mitigation and Finance Program, SD-OHS updated the City's portion of the Multi-Jurisdictional Hazard Mitigation Plan which is pending final submission from the County of San Diego to FEMA. Also, this program currently manages and administers \$32.4 million under active FEMA grants for the City and the San Diego region,

Office of Homeland Security

and will manage an additional \$14.2 million (projected) upon allocation of the (federal) Fiscal Year 2015 UASI grant funds to be released in fall of 2015. Additionally, SD-OHS manages \$121.9 million in inactive FEMA grant programs which are subject to ongoing monitoring and audit. This program also currently manages \$5.6 million in projects obligated under State and federal public assistance programs, and continues to work with the California Governor's Office of Emergency Services (CalOES) and FEMA on disaster recovery efforts for prior disasters. These projects and efforts include the following:

- The 2010 December Winter Storm disaster (DR 1952). The Storm began on December 18, 2010 and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration was issued on January 26, 2011. To date, the City of San Diego has recovered \$5.3 million in funding from CalOES and FEMA for eligible project costs and administrative efforts.
- The May 2014 Wildfires (CDAA 2014-01). The fires occurred from May 13, 2014 to May 22, 2014. The City's estimated costs to date total \$325,973 and the costs for CAL FIRE services are yet to be determined and claimed. No reimbursements have been received to date under the California Disaster Assistance Act.

The Response and Recovery Program coordinated several emergency training and exercise events for the City's EOC staff, senior City officials, and local partner agencies/organizations, including a Crisis Leadership Seminar for Senior Officials; an EOC functional exercise; and emergency operations briefs and instruction to all City Council members and their staff. SD-OHS also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS). Additionally, SD-OHS staff initiated the review and alignment of the City's Emergency Operations Plan to the recently updated Operational Area (i.e. County) Emergency Plan; continued development of an updated Memorandum of Understanding between the City of San Diego and the American Red Cross; drafted an update to the City's Municipal Code related to emergency operations; completed development of an Emergency Shelter Field Operations Guide to be exercised in February 2015; facilitated ongoing implementation of a regional Access and Functional Needs risk analysis software application; and expanded Disaster Service Worker training and resources for City employees, and risk management training for City and regional public safety and emergency management personnel. Additionally, SD-OHS is overseeing a routine review of all emergency plans and protocols to ensure they address the considerations of people with disabilities and others with Access and Functional Needs.

Also, under the Response and Recovery Program, SD-OHS completed development of a dedicated and permanently-established alternate EOC facility with the same capability as the City's primary EOC (previously, the alternate EOC had to be set up within an auditorium when needed). The new, dedicated alternate EOC facility was fully operational in August 2014. SD-OHS staff also continues to update the City's WebEOC application (a web-based emergency management program) greatly improving the application's user interface and overall functionality.

The Regional Training Program continues to coordinate and deliver over 80 separate emergency training events and classes to over 2,000 regional first responder, public safety, and emergency management stakeholders per year.

Office of Homeland Security

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	13.40	13.60	16.40	2.80
Personnel Expenditures	\$ 1,548,212	\$ 1,530,122	\$ 1,878,934	\$ 348,812
Non-Personnel Expenditures	271,263	488,633	454,474	(34,159)
Total Department Expenditures	\$ 1,819,475	\$ 2,018,755	\$ 2,333,408	\$ 314,653
Total Department Revenue	\$ 851,986	\$ 930,957	\$ 1,280,029	\$ 349,072

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Office of Homeland Security	\$ 1,819,475	\$ 2,018,755	\$ 2,333,408	\$ 314,653
Total	\$ 1,819,475	\$ 2,018,755	\$ 2,333,408	\$ 314,653

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Office of Homeland Security	13.40	13.60	16.40	2.80
Total	13.40	13.60	16.40	2.80

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Supervising Homeland Security Coordinators Addition of 2.00 Supervising Homeland Security Coordinators and associated revenue to support department operations.	2.00	\$ 216,294	\$ 162,607
Addition of Program Manager Addition of 1.00 Program Manager to support department operations.	1.00	140,960	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.80	79,876	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	60,595	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	3,885	-

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(14,902)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(19,257)	-
Reduction of Supervising Homeland Security Coordinator Reduction of 1.00 Supervising Homeland Security Coordinator.	(1.00)	(152,798)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	186,465
Total	2.80	\$ 314,653	\$ 349,072

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 965,255	\$ 988,997	\$ 1,272,959	\$ 283,962
Fringe Benefits	582,957	541,125	605,975	64,850
PERSONNEL SUBTOTAL	1,548,212	1,530,122	1,878,934	348,812
NON-PERSONNEL				
Supplies	\$ 9,072	\$ 21,040	\$ 21,077	\$ 37
Contracts	121,510	163,412	158,969	(4,443)
Information Technology	110,662	172,125	152,868	(19,257)
Energy and Utilities	23,249	127,056	116,560	(10,496)
Other	6,142	5,000	5,000	-
Transfers Out	628	-	-	-
NON-PERSONNEL SUBTOTAL	271,263	488,633	454,474	(34,159)
Total	\$ 1,819,475	\$ 2,018,755	\$ 2,333,408	\$ 314,653

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 851,614	\$ 930,957	\$ 1,093,564	\$ 162,607
Other Revenue	372	-	-	-
Rev from Other Agencies	-	-	186,465	186,465
Total	\$ 851,986	\$ 930,957	\$ 1,280,029	\$ 349,072

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$42,578 - \$51,334	\$ 95,585
90000024	Administrative Aide 2 - Hourly	0.35	0.35	0.35	42,578 - 51,334	17,967
90001119	Assistant Fire Chief - Hourly	0.00	0.00	0.45	31,741 - 173,971	46,285

Office of Homeland Security

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	128,706
90001232	Lifeguard Chief - Hourly	0.35	0.45	0.45	46,966 - 172,744	49,435
90000718	Police Lieutenant - Hourly	0.00	0.35	0.35	97,594 - 116,813	40,884
90000721	Police Officer 2 - Hourly	0.00	0.00	0.35	62,837 - 75,941	26,579
90000724	Police Sergeant - Hourly	0.35	0.00	0.00	76,274 - 92,206	-
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	211,402
90001222	Program Manager - Hourly	0.35	0.45	0.45	46,966 - 172,744	49,435
20000023	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	285,964
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,684
20000970	Supervising Management Analyst	0.00	0.00	2.00	66,768 - 80,891	161,782
20000986	Supervising Management Analyst	2.00	2.00	1.00	66,768 - 80,891	80,891
	Advanced Post Certificate					3,475
	Sick Leave - Hourly					3,885
FTE, Salaries, and Wages Subtotal		13.40	13.60	16.40		\$ 1,272,959
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 9,283	\$ 9,276	\$ 6,997		\$ (2,279)
	Flexible Benefits	81,986	88,943	120,733		31,790
	Long-Term Disability	7,529	3,392	4,128		736
	Medicare	14,966	14,343	18,403		4,060
	Other Post-Employment Benefits	75,431	72,792	82,404		9,612
	Retiree Medical Trust	695	661	1,356		695
	Retirement 401 Plan	1,762	1,527	1,527		-
	Retirement ADC	312,145	276,293	260,489		(15,804)
	Retirement Offset Contribution	28	-	-		-
	Risk Management Administration	11,316	11,364	14,700		3,336
	Supplemental Pension Savings Plan	43,269	48,449	71,668		23,219
	Unemployment Insurance	2,585	1,939	2,364		425
	Workers' Compensation	21,964	12,146	21,206		9,060
Fringe Benefits Subtotal		\$ 582,957	\$ 541,125	\$ 605,975		\$ 64,850
Total Personnel Expenditures					\$	1,878,934



Page Intentionally Left Blank

Office of the Assistant COO



Page Intentionally Left Blank

Office of the Assistant COO



Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the Assistant Chief Operating Officer, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program, the Office of ADA Compliance & Accessibility, and the Office of Special Events.

The Office of the Assistant Chief Operating Officer consists of the Assistant Chief Operating Officer, who reports directly to the Chief Operating Officer, and 1.00 FTE Executive Secretary.

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch. This branch includes the following functions:

- Enterprise Asset Management (EAM) Program
- Environmental Services
- Office of ADA Compliance & Accessibility
- Public Utilities
- Public Works
- Transportation & Storm Water

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch. This branch includes the following departments and division:

- Department of Information Technology
- Fleet Services Division
- Human Resources
- Purchasing & Contracting (including Equal Opportunity Contracting)
- Real Estate Assets

Office of the Assistant COO

The Neighborhood Services Branch includes the Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This group includes the following departments and programs:

- Citizens' Review Board on Police Practices
- Civic San Diego
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park and Recreation
- Planning

The Corporate Partnerships & Development Program (CPD), created in 1999, develops mutually beneficial business arrangements and seeks philanthropic support between the City and organizations to generate non-tax revenue or new resources for the City and provide marketing benefits and/or recognition to the partners. The Program seeks to boost business and philanthropic activity and revenue through these mutually beneficial programs. The Program is also tasked with identifying, coordinating, and assisting with citywide or multi-agency grant and donation opportunities.

The Office of ADA Compliance & Accessibility (Office) seeks to ensure that every City-operated or funded facility, program, service, and activity is accessible to, and usable by, people with disabilities in accordance with all federal, State, and local codes and laws, including the Americans with Disabilities Act (ADA). As required under Title II of ADA, this office administers the ADA transition plan to improve accessibility in the city, as well as manages accessibility complaints filed by people with disabilities.

The Office of Special Events is responsible for the overall management of events on public property that require multi-disciplinary coordination. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride. The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

For more information on the functions listed under the Infrastructure/Public Works, Internal Operations, and Neighborhood Services branches, as well as the Office of Special Events, please refer to their respective narratives also found in Volume II of the Fiscal Year 2016 Adopted Budget.

The Office of the Assistant Chief Operating Officer's mission is:

To support the City's mission to provide a fiscally-sound city government that provides effective services to our residents and visitors

Office of the Assistant COO

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Total value of corporate partnership and development <ul style="list-style-type: none"> • Direct revenue • In-Kind/Pass-Through/Grants 	\$789,000 \$325,000 \$464,000	\$1,000,000 \$450,000 \$550,000	\$607,640 \$244,000 \$362,875	\$1,200,000 ¹ \$300,000 \$900,000
2. Dollar amount of public/private partnerships	\$5.0M	\$3.0M	\$3.0M	\$3.0M
3. Number of corporate and public/private partnerships	10	12	11	12
4. Number of citywide grants/donations proposals	3	6	6	6
5. Percent of annual ADA project list completed	20%	20%	33%	37%
6. Number of ADA complaints received	135	135	172	150
7. Percent of ADA complaints completed	52%	52%	54%	54%
8. Number of instances where technical assistance was provided on ADA	161	161	213	160

1. Total value of corporate partnership equals the total of 'Direct Revenue' and 'In-Kind Pass-Through/Grants'. Based on the current budget of \$450,000, the Department is projected to receive approximately \$221,000 of 'Other Revenue' by year-end, resulting in a deficit of \$230,000 in 'Other Revenue'. The deficit in 'Other Revenue' will be mitigated by 'In-Kind Pass-Through/Grants' which is estimated at approximately \$770,000. By year-end, 'Other Revenue' plus 'In-Kind Pass-Through/Grants' are projected to bring in approximately \$991,000 total, exceeding the current budget by \$541,000. Value of partnerships should be viewed holistically and revenue goals should not be viewed as failing to meet the target if total revenue/value to the City exceeds the target goal.

Service Efforts and Accomplishments

Office of ADA Compliance & Accessibility

The Office of ADA Compliance & Accessibility provides oversight on ADA projects to ensure access to City facilities and public right-of-way that have both short- and long-term benefits for people of all ages with disabilities. The Office offers ongoing assistance with ADA requirements and disability issues through trainings, onsite accessibility surveys, policy recommendations, and guidance regarding alternate communication and emergency preparedness. The Office intakes and manages all disability-related complaints from the public regarding access to City facilities, public right-of-way, programs, services, and activities.

In Fiscal Year 2015, the Office of ADA Compliance & Accessibility completed eight (8) comprehensive ADA facility improvement projects for barrier removal including:

- Civic Theater Exterior Restroom (Council District 2)
- Casa De Balboa (Council District 3)
- Morley Field Tennis Registration (Council District 3)
- Timken Art Gallery (Council District 3)
- Oak Park Library (Council District 4)
- N. Clairemont Recreation Center (Council District 6)
- Allied Gardens Pool (Council District 7)
- East San Diego Adult Center (Council District 9)

Office of the Assistant COO

Corporate Partnerships & Development Program

The Corporate Partnerships & Development Program's recent accomplishments include the launch of the DecoBike Bike Share public/private partnership which will ultimately have 180 stations throughout the City of San Diego. This partnership not only supports the City's overall mobility program and efforts, but also the City's draft Climate Action Plan. Additionally, the City collaborated with the County of San Diego on a successful grant application to the Center for Disease Control (CDC) of which the City's portion of the grant will fund \$1.2 million toward health and wellness initiatives for employees and residents over a four year period. The City has also entered into a partnership with National University to encourage continuing education and professional development among city government staff, including three fully funded scholarships for city employees.

Office of the Assistant COO

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	8.00	6.00	11.00	5.00
Personnel Expenditures	\$ 1,204,431	\$ 950,308	\$ 1,560,377	\$ 610,069
Non-Personnel Expenditures	365,583	166,658	245,102	78,444
Total Department Expenditures	\$ 1,570,014	\$ 1,116,966	\$ 1,805,479	\$ 688,513
Total Department Revenue	\$ -	\$ 450,000	\$ 370,000	\$ (80,000)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Office of the Assistant COO	\$ 1,570,014	\$ 1,116,966	\$ 1,805,479	\$ 688,513
Total	\$ 1,570,014	\$ 1,116,966	\$ 1,805,479	\$ 688,513

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Office of the Assistant COO	8.00	6.00	11.00	5.00
Total	8.00	6.00	11.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of ADA Compliance & Accessibility Transfer Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.	4.00	\$ 576,092	\$ -
Support for ADA Grievance/Complaint Process Addition of 1.00 Clerical Assistant 2 to support the operations of the Americans with Disabilities Act (ADA) grievance/complaint process.	1.00	49,737	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	40,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	37,772	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	483	-

Office of the Assistant COO

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(190)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,381)	-
Diversity Training Transfer of non-personnel expenditures from the Office of the Assistant COO to the Neighborhood Services Department for diversity training.	0.00	(10,000)	-
Community Development Block Grant Revenue Adjustment to reflect an anticipated increase in Community Development Block Grant (CDBG) revenue due to the Service Level Agreement between the Economic Development Department and the Office of ADA Compliance & Accessibility.	0.00	-	20,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(100,000)
Total	5.00	\$ 688,513	\$ (80,000)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 695,146	\$ 635,703	\$ 990,295	\$ 354,592
Fringe Benefits	509,286	314,605	570,082	255,477
PERSONNEL SUBTOTAL	1,204,431	950,308	1,560,377	610,069
NON-PERSONNEL				
Supplies	\$ 8,102	\$ 11,671	\$ 15,588	\$ 3,917
Contracts	318,344	86,871	146,161	59,290
Information Technology	20,739	39,810	39,620	(190)
Energy and Utilities	12,506	19,706	15,233	(4,473)
Other	5,702	8,600	27,500	18,900
Transfers Out	190	-	-	-
Capital Expenditures	-	-	1,000	1,000
NON-PERSONNEL SUBTOTAL	365,583	166,658	245,102	78,444
Total	\$ 1,570,014	\$ 1,116,966	\$ 1,805,479	\$ 688,513

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ -	\$ -	\$ 20,000	\$ 20,000
Other Revenue	-	450,000	350,000	(100,000)
Total	\$ -	\$ 450,000	\$ 370,000	\$ (80,000)

Office of the Assistant COO

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$42,578 - \$51,334	\$ 51,334
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	73,008 - 291,595	215,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	0.00	0.00	1.00	29,931 - 36,067	29,931
20001220	Executive Director	0.00	1.00	2.00	46,966 - 172,744	216,000
20000924	Executive Secretary	0.00	1.00	1.00	43,555 - 52,666	47,376
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	92,000
20001222	Program Manager	2.00	0.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	0.00	0.00	1.00	57,866 - 69,722	68,676
20000763	Project Officer 2	0.00	0.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	2.00	0.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	1.00	0.00	0.00	66,768 - 80,891	-
	Bilingual - Regular					1,456
	Sick Leave - Hourly					483
FTE, Salaries, and Wages Subtotal		8.00	6.00	11.00		\$ 990,295
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 15,400	\$ 7,567	\$ 11,674	\$ 4,107	
	Flexible Benefits	48,363	49,018	107,455	58,437	
	Insurance	405	-	-	-	
	Long-Term Disability	5,576	2,188	3,222	1,034	
	Medicare	10,236	9,217	14,351	5,134	
	Other Post-Employment Benefits	45,458	36,396	64,746	28,350	
	Retiree Medical Trust	236	773	880	107	
	Retirement 401 Plan	283	2,170	1,200	(970)	
	Retirement ADC	322,846	169,892	282,825	112,933	
	Retirement DROP	-	-	2,832	2,832	
	Retirement Offset Contribution	5	-	-	-	
	Risk Management Administration	6,722	5,682	11,550	5,868	
	Supplemental Pension Savings Plan	40,164	25,499	57,914	32,415	
	Unemployment Insurance	1,919	1,252	1,848	596	
	Workers' Compensation	11,673	4,951	9,585	4,634	
Fringe Benefits Subtotal		\$ 509,286	\$ 314,605	\$ 570,082	\$ 255,477	
Total Personnel Expenditures					\$ 1,560,377	



Page Intentionally Left Blank

Office of the Chief Financial Officer



Page Intentionally Left Blank

Office of the Chief Financial Officer



Office Description

The Office of the Chief Financial Officer (CFO) includes the Chief Financial Officer and 1.00 Executive Secretary. The CFO oversees the Finance Branch which includes 330 employees in the departments of the City Comptroller, City Treasurer, Debt Management, Risk Management, and Financial Management. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and for establishing internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. In addition, the Department is responsible for payment services, including payroll for the City's approximately 11,000 budgeted employees and centralized processing of all City vendor payments. The Internal Controls group resides in the Office of the City Comptroller and is responsible for developing the internal control framework over financial reporting and safeguarding of City assets.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$2.4 billion (unaudited) as of June 30, 2015.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments for a variety of projects, agreements, and economic analyses. Financial Management prepares the proposed and annual operating and capital budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, issues quarterly budget monitoring reports, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral

Office of the Chief Financial Officer

Actions for both the operating budget and the Capital Improvements Program (CIP). Annually, the Department develops and updates the Mayor's Five-Year Financial Outlook.

The Risk Management Department manages the City's self-insured Workers' Compensation Program and the Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Office of the Chief Financial Officer's mission is:

To provide the City of San Diego with the highest quality financial services to achieve accountability and transparency in the use of public resources

Office of the Chief Financial Officer

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	5.00	2.00	2.00	0.00
Personnel Expenditures	\$ 751,823	\$ 450,305	\$ 452,944	\$ 2,639
Non-Personnel Expenditures	49,906	115,856	127,895	12,039
Total Department Expenditures	\$ 801,729	\$ 566,161	\$ 580,839	\$ 14,678
Total Department Revenue	\$ 320,064	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Office of the Chief Financial Officer	\$ 801,729	\$ 566,161	\$ 580,839	\$ 14,678
Total	\$ 801,729	\$ 566,161	\$ 580,839	\$ 14,678

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Office of the Chief Financial Officer	5.00	2.00	2.00	0.00
Total	5.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 12,114	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	2,639	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(75)	-
Total	0.00	\$ 14,678	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 485,086	\$ 267,555	\$ 274,778	\$ 7,223
Fringe Benefits	266,737	182,750	178,166	(4,584)
PERSONNEL SUBTOTAL	751,823	450,305	452,944	2,639

Office of the Chief Financial Officer

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 6,356	\$ 5,341	\$ 5,341	\$ -
Contracts	17,376	98,372	98,166	(206)
Information Technology	14,022	850	12,964	12,114
Energy and Utilities	2,877	3,293	3,424	131
Other	9,221	8,000	8,000	-
Transfers Out	53	-	-	-
NON-PERSONNEL SUBTOTAL	49,906	115,856	127,895	12,039
Total	\$ 801,729	\$ 566,161	\$ 580,839	\$ 14,678

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ 320,064	\$ -	\$ -	\$ -
Total	\$ 320,064	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
---------------	-------------------	------------------	------------------	-------------------	--------------	-------

FTE, Salaries, and Wages

20000119	Associate Management Analyst	1.00	0.00	0.00	\$54,059 - \$65,333	\$ -
20001099	Chief Financial Officer	1.00	1.00	1.00	59,155 - 224,099	224,000
20001220	Executive Director	1.00	0.00	0.00	46,966 - 172,744	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,778
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-

FTE, Salaries, and Wages Subtotal		5.00	2.00	2.00		\$ 274,778
--	--	-------------	-------------	-------------	--	-------------------

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 6,846	\$ 7,156	\$ 6,720	\$ (436)
Flexible Benefits	27,265	12,393	21,581	9,188
Insurance	146	-	-	-
Long-Term Disability	3,850	921	896	(25)
Medicare	7,301	3,880	3,984	104
Other Post-Employment Benefits	26,991	12,132	11,772	(360)
Retiree Medical Trust	513	-	127	127
Retirement 401 Plan	1,175	-	-	-
Retirement ADC	157,164	125,965	111,821	(14,144)
Retirement Offset Contribution	6	-	-	-
Risk Management Administration	3,987	1,894	2,100	206
Supplemental Pension Savings Plan	22,677	14,880	18,224	3,344
Unemployment Insurance	1,324	527	514	(13)
Workers' Compensation	7,492	3,002	427	(2,575)

Fringe Benefits Subtotal	\$ 266,737	\$ 182,750	\$ 178,166	\$ (4,584)
---------------------------------	-------------------	-------------------	-------------------	-------------------

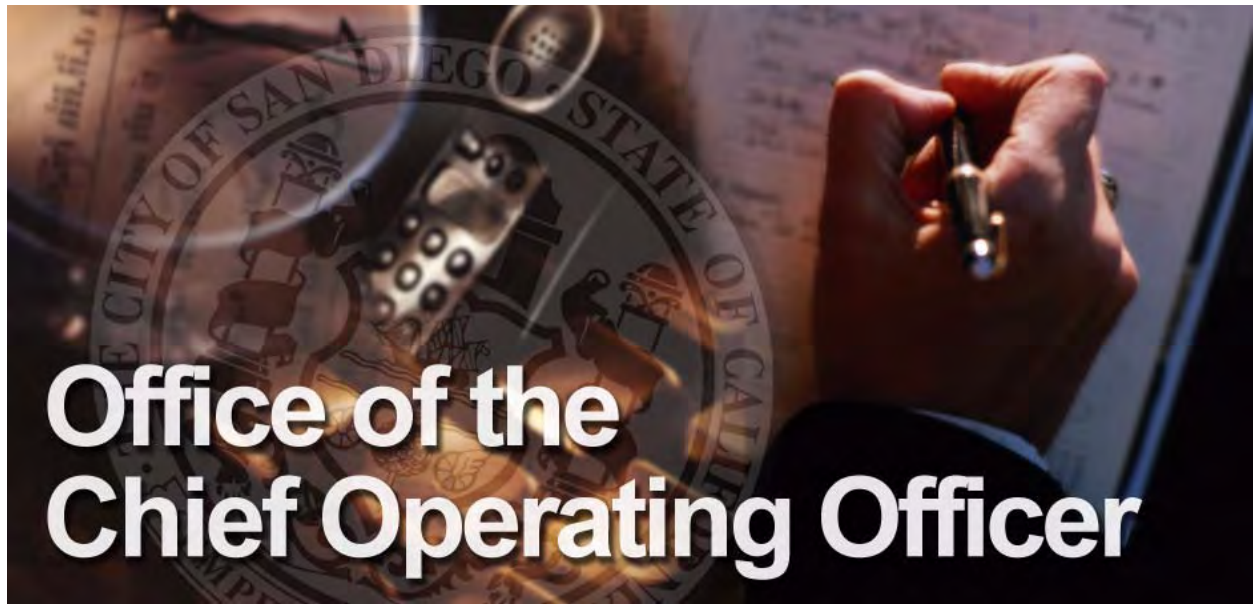
Total Personnel Expenditures			\$ 452,944	
-------------------------------------	--	--	-------------------	--

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Docket Office, the Fire-Rescue Department, the Police Department, and the Office of Homeland Security.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Confidential Secretary, 1.00 FTE Docket Liaison, 1.00 FTE Docket Coordinator, and 1.00 FTE Senior Management Analyst.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development and Grants Program, the Office of ADA Compliance & Accessibility, and the Office of Special Events.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, the Debt Management Department, the Financial Management Department, and the Risk Management Department.

The Communications Department consolidates all of the City of San Diego's communications-related functions into one department. These functions include the following: the Cable Office, CityTV, Internal Communications, Multimedia Services, and Public Information.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives

Office of the Chief Operating Officer

disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Office of Homeland Security promotes a secure and resilient City with the capabilities required to prevent, protect against, mitigate, respond to, and recover from threats and hazards that pose the greatest risk to the San Diego community. The Office of Homeland Security oversees the City's emergency Prevention and Protection Program, the Mitigation and Finance Program, the Response and Recovery Program, and the Regional Training Program.

The Department's mission is:

To effectively serve and support our communities

Office of the Chief Operating Officer

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	2.00	4.35	5.35	1.00
Personnel Expenditures	\$ 1,211,314	\$ 841,872	\$ 948,115	\$ 106,243
Non-Personnel Expenditures	53,548	82,440	95,048	12,608
Total Department Expenditures	\$ 1,264,862	\$ 924,312	\$ 1,043,163	\$ 118,851
Total Department Revenue	\$ 39	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Docket Office	\$ -	\$ 347,031	\$ 347,005	\$ (26)
Office of the Chief Operating Officer	1,264,862	577,281	696,158	118,877
Total	\$ 1,264,862	\$ 924,312	\$ 1,043,163	\$ 118,851

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Docket Office	0.00	2.35	2.35	0.00
Office of the Chief Operating Officer	2.00	2.00	3.00	1.00
Total	2.00	4.35	5.35	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Senior Management Analyst Addition of 1.00 Senior Management Analyst to support Mayoral Actions for Capital Improvements Program (CIP) streamlining and provide support to Deputy Chief Operating Officer (DCOO) departments.	1.00	\$ 82,223	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	21,131	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,546	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	3,486	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	3,391	-

Office of the Chief Operating Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave	0.00	1,074	-
Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Total	1.00	\$ 118,851	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 744,594	\$ 525,827	\$ 587,444	\$ 61,617
Fringe Benefits	466,720	316,045	360,671	44,626
PERSONNEL SUBTOTAL	1,211,314	841,872	948,115	106,243
NON-PERSONNEL				
Supplies	\$ 3,582	\$ 4,720	\$ 4,720	\$ -
Contracts	14,180	47,287	52,537	5,250
Information Technology	4,130	6,366	9,757	3,391
Energy and Utilities	12,274	13,085	18,434	5,349
Other	19,271	10,982	9,600	(1,382)
Transfers Out	110	-	-	-
NON-PERSONNEL SUBTOTAL	53,548	82,440	95,048	12,608
Total	\$ 1,264,862	\$ 924,312	\$ 1,043,163	\$ 118,851

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ 39	\$ -	\$ -	\$ -
Total	\$ 39	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	65,000
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	107,675
90001222	Program Manager - Hourly	0.00	0.35	0.35	46,966 - 172,744	41,300
20000895	Senior Legislative Recorder	0.00	1.00	1.00	48,090 - 58,032	58,032
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	59,363
	Sick Leave - Hourly					1,074
FTE, Salaries, and Wages Subtotal		2.00	4.35	5.35		\$ 587,444
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	

Fringe Benefits

Employee Offset Savings	\$ 15,108	\$ 11,460	\$ 11,460	\$ -
Flexible Benefits	35,173	32,032	50,192	18,160
Insurance	885	-	-	-

Office of the Chief Operating Officer

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Long-Term Disability	5,597	1,803	1,912	109
Medicare	9,634	7,600	8,502	902
Other Post-Employment Benefits	31,788	24,264	29,430	5,166
Retiree Medical Trust	397	162	310	148
Retirement 401 Plan	158	-	-	-
Retirement ADC	309,507	198,068	210,017	11,949
Retirement DROP	371	-	-	-
Risk Management Administration	4,637	3,788	5,250	1,462
Supplemental Pension Savings Plan	43,438	32,875	38,443	5,568
Unemployment Insurance	1,936	1,032	1,096	64
Workers' Compensation	8,092	2,961	4,059	1,098
Fringe Benefits Subtotal	\$ 466,720	\$ 316,045	\$ 360,671	\$ 44,626
Total Personnel Expenditures			\$ 948,115	

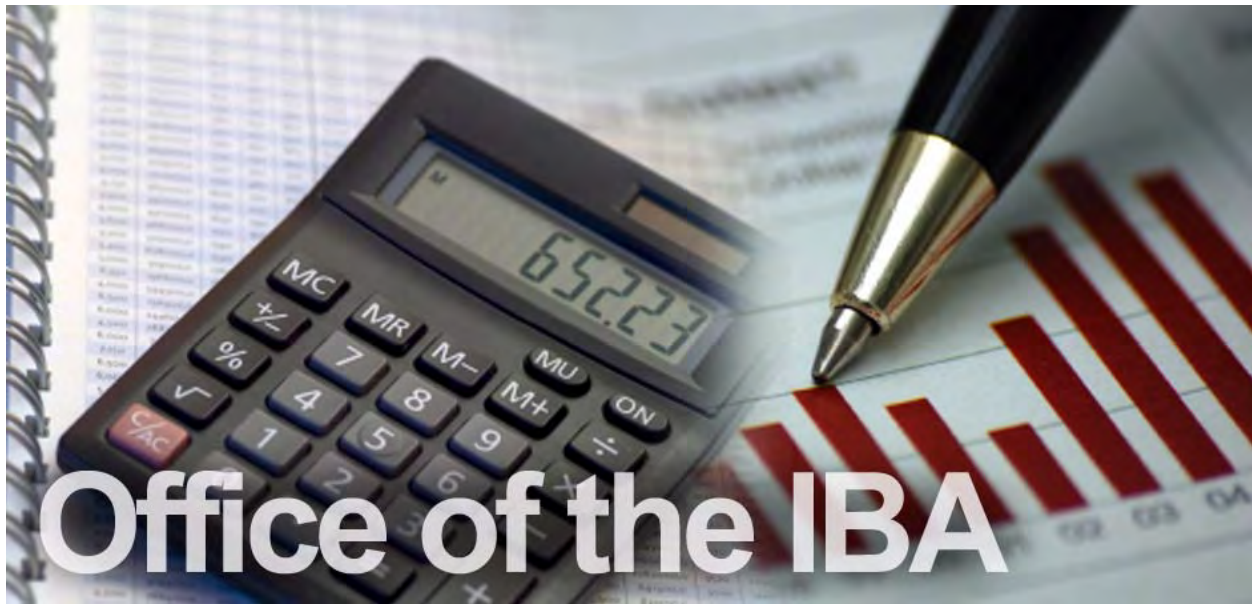


Page Intentionally Left Blank

Office of the IBA



Page Intentionally Left Blank



Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance. The Office of the IBA was established January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states “the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council,” and San Diego Municipal Code Section 22.2301 which states “there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions.”

The Department's mission is:

To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping

Office of the IBA

important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Total number of City Council docket items reviewed	733	733	678	642
2. Total number of IBA reports	54	60	52	50
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2	2
4. Percent of City Council who find the financial trainings useful and informative	100%	100%	90%	90%

Service Efforts and Accomplishments

In its tenth year, the Office of the Independent Budget Analyst continues to provide information, analyses, and recommendations throughout the annual budget process, as well as for all financial and policy items submitted throughout the year for City Council, Council Committee, and Housing Authority consideration.

Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook, issuing reports that provide analysis and recommendations for City Council consideration. The Office supports the City Council's eight standing committees, ad-hoc committees, and numerous working groups. The IBA also participates on behalf of the City Council in the labor negotiation process and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA coordinates the City Council financial training program and has been integral to the City's ongoing reform in other areas such as Managed Competition, equal opportunity contracting, Community Development Block Grants, pension and health care benefits reform, capital improvement program financing and streamlining, and the Redevelopment Agency dissolution.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,669,282	\$ 1,641,086	\$ 1,720,921	\$ 79,835
Non-Personnel Expenditures	76,715	92,613	112,255	19,642
Total Department Expenditures	\$ 1,745,997	\$ 1,733,699	\$ 1,833,176	\$ 99,477
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Office of the IBA	\$ 1,745,997	\$ 1,733,699	\$ 1,833,176	\$ 99,477
Total	\$ 1,745,997	\$ 1,733,699	\$ 1,833,176	\$ 99,477

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 79,835	\$ -
Consulting Services Addition of non-personnel expenditures for consulting services to support complex analysis and proposals requiring independent outside expertise.	0.00	20,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	688	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,046)	-
Total	0.00	\$ 99,477	\$ -

Office of the IBA

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,007,122	\$ 1,062,960	\$ 1,067,537	\$ 4,577
Fringe Benefits	662,160	578,126	653,384	75,258
PERSONNEL SUBTOTAL	1,669,282	1,641,086	1,720,921	79,835
NON-PERSONNEL				
Supplies	\$ 6,833	\$ 6,100	\$ 6,100	\$ -
Contracts	37,732	54,340	74,995	20,655
Information Technology	23,409	24,288	23,242	(1,046)
Energy and Utilities	2,774	1,985	2,018	33
Other	5,704	5,900	5,900	-
Transfers Out	263	-	-	-
NON-PERSONNEL SUBTOTAL	76,715	92,613	112,255	19,642
Total	\$ 1,745,997	\$ 1,733,699	\$ 1,833,176	\$ 99,477

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 647,418
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	72,093
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,008
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	210,018
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,067,537

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,176	\$ 21,127	\$ 21,127	\$ -
Flexible Benefits	80,395	76,236	106,319	30,083
Insurance	403	-	-	-
Long-Term Disability	8,092	3,310	3,480	170
Medicare	14,882	13,948	15,479	1,531
Other Post-Employment Benefits	61,578	54,594	58,860	4,266
Retiree Medical Trust	720	644	908	264
Retirement 401 Plan	1,652	1,666	-	(1,666)
Retirement ADC	393,645	343,890	351,547	7,657
Risk Management Administration	9,129	8,523	10,500	1,977
Supplemental Pension Savings Plan	49,923	48,793	73,834	25,041
Unemployment Insurance	2,777	1,896	1,996	100
Workers' Compensation	17,789	3,499	9,334	5,835
Fringe Benefits Subtotal	\$ 662,160	\$ 578,126	\$ 653,384	\$ 75,258
Total Personnel Expenditures			\$ 1,720,921	

Office of the Mayor



Page Intentionally Left Blank



Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Communications, and Community Engagement.

The Policy team is comprised of policy advisors and staff managing Council Affairs, Intergovernmental Relations and Binational Affairs. This team implements the Mayor's policy priorities for the benefit of the City and its residents. It assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, it interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other stakeholders.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Intergovernmental Relations staff manages the City's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. Staff also directs the City's lobbying teams and collaborates with other local government entities. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, as well as responds to media inquiries. The Team establishes citywide communication policies and strategies, and provides oversight of public information efforts.

The Community Engagement team, which includes Boards and Commissions and Protocol staff, creates and strengthens relationships between the Mayor and citizens. Staff attends functions on the Mayor's behalf, represents

Office of the Mayor

the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government. Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Staff handling boards and commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Protocol staff manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and other notable figures. The Staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the annual State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	26.16	29.00	29.00	0.00
Personnel Expenditures	\$ 2,731,412	\$ 3,427,649	\$ 3,528,525	\$ 100,876
Non-Personnel Expenditures	634,923	837,558	777,124	(60,434)
Total Department Expenditures	\$ 3,366,336	\$ 4,265,207	\$ 4,305,649	\$ 40,442
Total Department Revenue	\$ 180,035	\$ 308,400	\$ 328,245	\$ 19,845

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
CityTV	\$ 192	\$ -	\$ -	\$ -
Economic Growth Services	(5,326)	-	-	-
Intergovernmental Relations	30,284	-	783,415	783,415
Mayor/Community & Legislative Services	3,341,185	4,265,207	3,522,234	(742,973)
Total	\$ 3,366,336	\$ 4,265,207	\$ 4,305,649	\$ 40,442

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Intergovernmental Relations	0.00	0.00	3.00	3.00
Mayor/Community & Legislative Services	26.16	29.00	26.00	(3.00)
Total	26.16	29.00	29.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 100,772	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	104	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,486)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(46,948)	-

Office of the Mayor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	19,845
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.00	\$ 40,442	\$ 19,845

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,813,007	\$ 2,237,465	\$ 2,317,195	\$ 79,730
Fringe Benefits	918,406	1,190,184	1,211,330	21,146
PERSONNEL SUBTOTAL	2,731,412	3,427,649	3,528,525	100,876
NON-PERSONNEL				
Supplies	\$ 49,166	\$ 51,801	\$ 54,443	\$ 2,642
Contracts	401,430	537,609	508,954	(28,655)
Information Technology	97,547	156,049	109,101	(46,948)
Energy and Utilities	69,717	70,310	85,442	15,132
Other	16,246	16,579	16,579	-
Transfers Out	817	-	-	-
Capital Expenditures	-	5,210	2,605	(2,605)
NON-PERSONNEL SUBTOTAL	634,923	837,558	777,124	(60,434)
Total	\$ 3,366,336	\$ 4,265,207	\$ 4,305,649	\$ 40,442

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 180,000	\$ 308,400	\$ 328,245	\$ 19,845
Other Revenue	34	-	-	-
Total	\$ 180,035	\$ 308,400	\$ 328,245	\$ 19,845

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	0.00	1.00	1.00	\$59,155 - \$224,099	\$ 137,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	86,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	158,000
90001074	Management Intern-Mayor/ Council - Hourly	1.16	1.00	1.00	24,274 - 29,203	29,203
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	22.00	24.00	24.00	19,323 - 151,840	1,805,072 1,456
FTE, Salaries, and Wages Subtotal		26.16	29.00	29.00		\$ 2,317,195
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change

Fringe Benefits

Employee Offset Savings	\$ 21,055	\$ 39,008	\$ 32,744	\$ (6,264)
-------------------------	-----------	-----------	-----------	------------

Office of the Mayor

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Flexible Benefits	162,205	230,939	295,806	64,867
Insurance	194	-	-	-
Long-Term Disability	14,109	7,692	7,549	(143)
Medicare	27,080	31,140	33,600	2,460
Other Post-Employment Benefits	144,255	163,782	164,808	1,026
Retiree Medical Trust	2,586	2,462	2,954	492
Retirement 401 Plan	4,471	6,130	3,840	(2,290)
Retirement ADC	393,975	574,506	488,830	(85,676)
Retirement DROP	1,541	-	2,745	2,745
Risk Management Administration	21,403	25,569	29,400	3,831
Supplemental Pension Savings Plan	88,898	98,815	135,265	36,450
Unemployment Insurance	4,846	4,405	4,329	(76)
Workers' Compensation	31,787	5,736	9,460	3,724
Fringe Benefits Subtotal	\$ 918,406	\$ 1,190,184	\$ 1,211,330	\$ 21,146
Total Personnel Expenditures			\$ 3,528,525	



Page Intentionally Left Blank

Park & Recreation



Page Intentionally Left Blank



Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, which includes 26,000 acres of open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew the mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect San Diego's rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. These areas include over 23,000 acres of open space lands that are managed as part of the Multiple Species Conservation Program, a 1996 watershed agreement between the City of San Diego, the County of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Program is designed to preserve and join significantly large and continuous tracts of open space that span from the United States-Mexico border to Orange County, significantly contributing to the quality of life of the region's residents, and the value of the San Diego region as one of the world's most valuable hotspots of biological diversity.

The Park & Recreation Department administers 55 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing

Park & Recreation

lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds.

The Department operates Mount Hope Cemetery, a 110-acre expanse built in 1869 that contains monuments to some of San Diego's most notable and historic citizens, including Alonzo Horton, widely regarded as the father of modern San Diego. The Community Parks II Division manages and maintains the entire cemetery, providing perpetual care to all burial sites. In addition, the Department preserves El Campo Santo, a small historic cemetery located in Old Town that dates back to 1849. Burials were last conducted at this site in 1880.

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

The community is where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services the Department provides is paramount. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youth, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

The Department strives to take part in environmentally-sensitive practices that promote protection and preservation of the environment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City parks through scheduled maintenance and repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair
- Work to ensure that the public is safe in parks

Park & Recreation

Goal 4: Provide high quality services

The Department is committed to enhancing the quality of the services it provides and will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse city, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for an efficient and effective organization by focusing on its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Results of customer satisfaction survey on Park & Recreation program activities	92.4%	92.8%	93.0%	93.6% ¹
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	95.0%	94.2%	92.0%	94.1% ¹
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	90%	90%	95%	90%
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	1	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	41,439	41,656	41,721	47,731
6. Number of aquatic users	296,000	310,000	311,788	320,000
7. Number of hours of operation of recreation centers	131,765	128,492	135,877	154,440
8. Number of acres of parks and open spaces per 1,000 population ²	31.84	32.00	32.05	32.06

1. Five-year average

2. SANDAG population estimate of 1,301,617 used

Park & Recreation

Service Efforts and Accomplishments

This summer, the Department hosted the second annual Parks Fit San Diego, a program designed to keep park users physically fit and encourage the community to visit parks. This program allows participants to enroll at any recreation center or pool for a challenge to walk 30 miles or swim 20 miles in 30 days. Each participant received a Parks Fit San Diego bracelet; those who completed the challenge received a commemorative “I Got Fit in my Park in 30 Days” T-Shirt. Last summer, 1,700 residents participated in the Program.

The Department completed implementation of online class registration for recreation and aquatics classes offered at recreation centers and pools throughout the City. Participants can now register for classes via the Internet. There are approximately 12,000 classes, day camps, and after-school programs open to the public.

Therapeutic Recreation and Senior Citizen Services provides a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants annually. Senior Citizen Services provides a popular senior lounge in Balboa Park with over 2,000 visitors monthly. Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at recreation centers located in urban, low-income communities throughout the City. The Program served 108,705 meals last year, including lunch and snacks during summer, fall, and spring break.

The 5th annual “Teen Night” completed another successful youth program in August 2014. Several years ago, City Council initially allocated \$40,000 to the Community Parks II Division in order to offer the Friday Night Teen Program at five centers. In Fiscal Year 2016, another \$39,500 was budgeted to expand the program to five additional recreation centers to include Linda Vista, South Bay, Paradise Hills, Golden Hill, and San Ysidro. This popular Friday night program provides a safe haven for inner city teens to socialize with friends, enjoy sports, music, food, field trips, arts and crafts, video game tournaments, and dance classes under the supervision of local recreational professionals.

On February 5, 2015, Mayor Kevin Faulconer and Councilmembers Mark Kersey and Chris Cate broke ground on the Los Peñasquitos Canyon Preserve Black Mountain Ranger Station project. The 1,100 square foot, ranch style, public facility will provide offices for park rangers; a reception area; an information kiosk; an interpretive panel; a horse hitching post; and a bike rack.

The Department collaborated with the County of San Diego and several other cities to present Movies in the Park. There were 38 presentations held at 29 different parks with over 12,000 people in attendance. This represents a 43 percent increase in attendance over the prior year. Many families enjoyed these movies outdoors, under the stars, and participated in many special activities provided by staff.

The City of San Diego is celebrating the 100th anniversary of the 1915 Panama-California Exposition throughout 2015. In collaboration with organizations with strong ties to Balboa Park, the City has created the Balboa Park Centennial to Elevate, Celebrate and Promote the Park for 2015 and beyond. Balboa Park has undergone enhancements that include new decorative lighting which showcases park building architecture and the reopening of the California Tower. Additional amenities were added to the Plaza de Panama including café tables with umbrellas, chairs, benches and planter boxes. The additional features have increased the amount of pedestrian activity and have created a unique space for park users.

Balboa Park staff has worked with a wide variety of volunteers and organizations to implement over 25 Adopt-A-Plot's in Balboa Park. The program not only enhanced the gardens and landscapes for the Centennial and beyond, but has made Balboa Park more water-wise and efficient.

The Civic Dance Arts program, founded in 1942, has expanded enrollment at twenty-four locations, offering 200 classes with 2,800 students annually. Civic Dance was recognized by the California Parks and Recreation Society

Park & Recreation

with a “Creating Community Award of Excellence.” This award recognizes outstanding initiatives by agencies in their efforts to deliver the highest level of recreation and leisure programs and services.

Twilight Concerts in the Park, celebrating its 35th year in Balboa Park, is providing enhanced and varied programming highlighting the Centennial Celebration with music of the era, dance lessons, and period cars with staff support and leadership.

The Mission Bay Support Crew reconstructed, repaired, or ordered new decks at Mission Point, East Bonita, and Ski Beach. Staff also restriped the following parking lots: North and South Tecolote; Playa I; Playa II; Playa III; North and South De Anza; Mission Point; Venture; and, Bahia. In addition, all red curbs in the 45 parking lots in Mission Bay were painted. Repairs were made to the failing boat dock bumpers at South De Anza, Rose Marie Shores, South Shores and Hospitality Point.

Mission Bay Grounds Maintenance enhanced the slope at Crown Point with drought tolerant-plant material. Concrete work was completed on sidewalks around Mission Bay with sections being milled and grinded. Mission Bay staff enhanced signage, arrows, and delineators on Fiesta Island roads. Streets Division, along with Mission Bay staff, upgraded ADA spots, ramps, and sidewalks near the former Visitor Information Center.

Mission Bay Park Rangers managed four Least Tern nesting sites: Mariner's Point; Ocean Beach Dog Beach; and, two locations in Fiesta Island. There have been over 100 chicks born this year. The Rangers also continue to work with the various agencies for the preservation of Famosa Slough, Kendall Frost, Northern Wildlife Preserve, and the San Diego Flood Control Channel.

The Beach Mechanized Crew continues to provide support to Lifeguard Services and keep beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park and providing support on the urban runoff water quality project at La Jolla Shores. Crews addressed the Briar Field Cove silting issue by dredging the area, returning it to its historical condition.

The implementation of a park maintenance service request system has increased efficiency in responding to, and tracking, service requests such as playground repair, pesticide application requests, and irrigation repair. Over time, tracking park assets and service requests with software (and internet-based) technology will provide valuable data and statistics for the Department in course of maintenance, repairs, parts, and labor.



Page Intentionally Left Blank

Park & Recreation

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	882.84	896.78	960.13	63.35
Personnel Expenditures	\$ 63,929,608	\$ 63,098,871	\$ 67,825,391	\$ 4,726,520
Non-Personnel Expenditures	56,043,379	65,163,932	69,202,550	4,038,618
Total Department Expenditures	\$ 119,972,987	\$ 128,262,803	\$ 137,027,941	\$ 8,765,138
Total Department Revenue	\$ 66,877,585	\$ 63,807,569	\$ 70,136,183	\$ 6,328,614

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administrative Services	\$ 2,498,642	\$ 3,021,428	\$ 3,119,919	\$ 98,491
Community Parks I	22,464,127	23,486,626	26,036,434	2,549,808
Community Parks II	23,155,036	24,464,226	25,233,092	768,866
Developed Regional Parks	35,715,291	35,339,393	38,809,336	3,469,943
Open Space	8,573,121	11,658,475	12,400,929	742,454
Total	\$ 92,406,218	\$ 97,970,148	\$ 105,599,710	\$ 7,629,562

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administrative Services	15.53	17.50	19.50	2.00
Community Parks I	162.43	165.14	192.27	27.13
Community Parks II	230.76	233.42	256.39	22.97
Developed Regional Parks	313.87	316.65	325.65	9.00
Open Space	60.25	65.07	66.32	1.25
Total	782.84	797.78	860.13	62.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Expansion of Hours for Recreation Centers Addition of 36.00 Assistant Recreation Center Directors, 9.00 Recreation Leader 1s, associated non-personnel expenditures and revenue to increase operating hours at 36 recreation centers from 45 to 60 hours per week.	45.00	\$ 2,192,617	\$ 1,500
Funding for Park Improvement Projects Addition of non-personnel expenditures to Park Improvement Projects related to security lighting systems, upgrades to playgrounds, and court repairs.	0.00	2,000,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,230,955	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,178,034	-
Citywide Maintenance Addition of 2.00 Tree Trimmers and associated non-personnel expenditures to support the expansion, maintenance, and operations of the park system.	2.00	433,955	-
Old Mission Dam Dredging Addition of non-personnel expenditures to complete the dredging of the Old Mission Dam.	0.00	400,000	-
Addition of Park Rangers Addition of 1.00 Senior Park Ranger and 2.00 Park Rangers to patrol the shoreline parks, and provide coverage to Sunset Cliffs Natural Park and Chicano Park.	3.00	354,047	-
Playground Repairs Addition of non-personnel expenditures for the repair of playground rubberized surfacing and playground equipment.	0.00	300,000	-
Park Assets Condition/Needs Assessment Addition of non-personnel expenditures to support the condition/needs assessment of park assets.	0.00	300,000	-
Park de la Cruz Community Center Addition of 3.40 FTE hourly positions and non-personnel expenditures and associated revenue to support the maintenance and operations of Park de la Cruz Community Center.	3.40	253,982	75,000
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	210,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.07	169,790	-
Beyer Park General Development Plan Addition of one-time expenditures for the Beyer Park General Development Plan.	0.00	200,000	-
Support for Brush Management Addition of non-personnel expenditures to support increased contractual costs for brush management.	0.00	167,600	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	151,990	-
Addition of Program Manager Addition of 1.00 Program Manager to oversee the infrastructure needs in Balboa Park and Mission Bay Park.	1.00	129,687	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Charles Lewis III Neighborhood Park Addition of 0.80 Ground Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of Charles Lewis III Neighborhood Park.	0.80	116,450	-
Wegeforth Elementary Joint Use Park Addition of 0.76 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of Wegeforth Elementary Joint Use Park.	0.76	103,218	-
Ward Canyon Park Transfer of non-personnel expenditures to the Capital Improvements Program (CIP) for Ward Canyon Park.	0.00	100,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	93,486	-
Mandatory General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	92,300	-
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst and non-personnel expenditures to support the department's Capital Improvements Program (CIP) projects and manage the contracts for the downtown parks.	1.00	89,723	-
Biologist 3 for Brush Management Addition of 1.00 Biologist 3 to support the brush management program.	1.00	85,130	-
Multiple Species Conservation Program Addition of non-personnel expenditures for the Multiple Species Conservation Program.	0.00	79,000	-
Addition of Horticulturalist Addition of 1.00 Horticulturalist for direct oversight of the Water Conservation Program and to provide training and outreach as it relates to irrigation infrastructure.	1.00	74,767	-
Sales Tax for Vulcan Replacement Addition of non-personnel expenditures for sales tax related to the replacement of the Vulcan Barge.	0.00	60,000	-
Addition of Grounds Maintenance Worker 2 Addition of 1.00 Grounds Maintenance Worker 2 to maintain park facilities.	1.00	58,431	-
Port-A-Potties and Portland Loos Expenditures Transfer Transfer of non-personnel expenditures from the Environmental Services Department to the Park & Recreation Department to maintain Port-A-Potties and downtown public restrooms (Portland Loos) in the downtown area.	0.00	50,000	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Coastal Marine Life Management Plan Addition of non-personnel expenditures for consulting services associated with the mitigation of increasing marine life in the coastal areas within the City.	0.00	50,000	-
Montgomery Academy Joint Use Park Addition of 0.24 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Montgomery Academy Joint Use Park.	0.24	45,035	-
Otay Valley Brush Management Addition of non-personnel expenditures to conduct brush management in Otay Valley Regional Park.	0.00	44,250	-
Citywide Natural Resource Management Plans Addition of non-personnel expenditures for the citywide Natural Resource Management Plans.	0.00	41,726	-
Extended Teen Nights Program Addition of 0.23 FTE positions and non-personnel expenditures to expand the Teen Nights Program to five additional recreation centers.	0.23	39,550	-
University Village Neighborhood Park Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the children's playground at the University Village Neighborhood Park.	1.00	61,080	-
Position Reallocation Transfer of 0.25 Payroll Specialist 2 from the Maintenance Assessment District Management Fund to the General Fund.	0.25	20,346	-
West Maple Canyon Mini Park Addition of 0.10 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of Maple Canyon Mini Park.	0.10	19,705	-
Creepside Park Addition of non-personnel expenditures to support the maintenance and operations of the Creekside Park.	0.00	14,279	-
San Diego Works Proposal Net reduction in expenditures associated with San Diego Works Proposal to save on overtime expenses by adjusting shift schedules for aquatics technicians.	0.00	(19,963)	-
Reduction of Balboa Park Centennial Positions Reduction of 0.50 Program Manager, 0.50 District Manager, and 0.50 Clerical Assistant 2 and associated non-personnel expenditures and revenue due to the completion of the Balboa Park Centennial Celebration 2015.	(1.50)	(154,621)	(300)
Re-engineering of Maintenance Assessment Districts Reduction of non-personnel expenditures associated with the general benefits to Maintenance Assessment Districts based on revised costs provided by the Assessment Engineer.	0.00	(700,000)	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,506,987)	(400,000)
Increase in Transient Occupancy Tax Transfer Increase in reimbursements for tourism-related expenditures from Transient Occupancy Tax (TOT) revenue as a result of higher TOT receipts in Fiscal Year 2015.	0.00	-	1,538,866
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,393,968
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	166,505
Antenna Lease Fund Transfer One-time transfer of revenue from the Antenna Lease Fund.	0.00	-	20,000
Total	62.35	\$ 7,629,562	\$ 2,795,539

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 32,523,191	\$ 32,532,770	\$ 35,648,705	\$ 3,115,935
Fringe Benefits	23,990,366	23,080,093	24,592,954	1,512,861
PERSONNEL SUBTOTAL	56,513,558	55,612,863	60,241,659	4,628,796
NON-PERSONNEL				
Supplies	\$ 4,499,014	\$ 4,258,806	\$ 4,771,423	\$ 512,617
Contracts	14,092,107	16,706,687	19,178,557	2,471,870
Information Technology	1,158,663	1,171,819	1,265,305	93,486
Energy and Utilities	13,871,475	14,672,178	16,242,893	1,570,715
Other	131,977	110,130	119,090	8,960
Transfers Out	1,584,887	4,473,115	2,392,181	(2,080,934)
Capital Expenditures	478,684	690,513	1,114,511	423,998
Debt	75,853	274,037	274,091	54
NON-PERSONNEL SUBTOTAL	35,892,660	42,357,285	45,358,051	3,000,766
Total	\$ 92,406,218	\$ 97,970,148	\$ 105,599,710	\$ 7,629,562

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 21,199,001	\$ 30,256,213	\$ 32,671,898	\$ 2,415,685
Fines Forfeitures and Penalties	59,106	84,395	84,395	-
Licenses and Permits	982,744	765,813	140,929	(624,884)
Other Revenue	180,471	-	13,304	13,304
Rev from Money and Prop	411,659	449,195	491,661	42,466
Rev from Other Agencies	397,065	-	-	-
Transfers In	10,125,717	1,153,000	2,101,968	948,968
Total	\$ 33,355,763	\$ 32,708,616	\$ 35,504,155	\$ 2,795,539

Park & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	147,673
20000012	Administrative Aide 1	2.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	4.00	5.00	5.00	42,578 - 51,334	253,521
20000753	Aquatics Technician 1	2.00	3.00	3.00	39,499 - 47,091	131,082
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,163
20000040	Area Manager 2	21.00	22.00	23.00	52,749 - 63,918	1,434,986
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	1.00	1.00	36.00	30,056 - 36,317	1,189,094
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	78,845
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	258,719
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	67,165
20000648	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	62,005
20000649	Biologist 3	3.00	3.00	3.00	62,005 - 75,067	217,365
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	50,275
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000237	Cemetery Manager	1.00	0.00	0.00	54,246 - 65,520	-
20000539	Clerical Assistant 2	7.00	7.00	5.50	29,931 - 36,067	188,341
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.94	2.94	2.93	24,045 - 28,725	74,596
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	372,284
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	457,482
20000395	District Manager	15.00	15.00	14.50	62,358 - 75,234	1,068,169
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	466,565
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	441,429
20000418	Equipment Technician 1	9.00	9.00	8.00	36,005 - 43,139	337,978
20000423	Equipment Technician 2	5.00	5.00	5.00	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	43,368
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	8.00	9.00	10.00	51,459 - 62,358	602,275
20000472	Grounds Maintenance Supervisor	8.00	8.00	8.00	37,814 - 45,490	345,120
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	297,858
90000467	Grounds Maintenance Worker 1 - Hourly	15.82	15.50	15.73	28,683 - 33,987	486,951
20000468	Grounds Maintenance Worker 2	246.00	249.00	254.75	31,762 - 37,773	9,428,438
90000468	Grounds Maintenance Worker 2 - Hourly	0.55	1.62	0.00	31,762 - 37,773	-
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	251,520
20000503	Horticulturist	3.00	3.00	4.00	53,061 - 64,147	245,502
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	54,059

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	68,024
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	9.00	10.00	10.00	29,182 - 34,757	324,941
20000608	Light Equipment Operator	12.00	12.00	12.00	34,694 - 41,350	482,306
90001073	Management Intern - Hourly	0.78	3.07	3.32	24,274 - 29,203	80,590
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	188,816
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	45,490
20000669	Park Designer	1.00	2.00	2.00	66,664 - 80,496	147,160
20000666	Park Ranger	26.00	29.00	31.00	41,059 - 49,878	1,455,013
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.50	4.50	4.75	34,611 - 41,787	194,481
20000676	Pesticide Applicator	8.00	8.00	8.00	39,458 - 47,050	355,297
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	47,184
90001015	Pool Guard 2 - Hourly	32.24	36.21	36.21	27,394 - 32,968	1,085,313
20000740	Principal Drafting Aide	1.00	1.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	2.00	2.00	2.50	46,966 - 172,744	252,502
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	184,309
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.60	4.53	4.53	18,616 - 22,318	85,524
20000921	Recreation Center Director 1	9.00	9.50	10.50	36,962 - 44,533	450,200
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	659,082
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,618,335
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	77.24	75.90	87.80	24,918 - 30,035	2,435,500
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
90000530	Recreation Leader 2 - Hourly	8.56	8.56	8.62	28,725 - 34,632	265,232
90000534	Recreation Leader 2 - Hourly	4.60	4.08	3.88	28,725 - 34,632	132,071
90000533	Recreation Leader 2 - Hourly	4.08	4.09	4.33	28,725 - 34,632	133,114
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000811	Recreation Specialist	1.00	1.00	2.00	42,640 - 51,293	93,933
20000817	Recreation Specialist	0.50	0.00	0.00	42,640 - 51,293	-
20000806	Recreation Specialist	4.00	4.00	5.00	42,640 - 51,293	240,727
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	83,764
20000015	Senior Management Analyst	3.00	3.00	4.00	59,363 - 71,760	272,131
20000844	Senior Park Ranger	7.00	7.00	8.00	51,459 - 62,358	485,211
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,525
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	57,138
20000194	Seven-Gang Mower Operator	8.00	8.00	8.00	37,690 - 45,115	359,248
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	234,903
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	111,745

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
90000959	Swimming Pool Manager 1 - Hourly	5.13	4.98	4.98	31,450 - 37,835	167,651
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	261,519
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	341,573
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	43,071
20001039	Tree Trimmer	0.00	1.00	3.00	34,965 - 41,621	104,895
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	205,111
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	245,879
20001051	Utility Worker 1	8.00	8.00	8.00	30,534 - 36,296	286,289
20001053	Utility Worker 2	4.00	2.00	2.00	33,322 - 39,666	78,737
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	111,858
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 20,488	10,244
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	60,757
	Bilingual - Regular					36,400
	Budgeted Vacancy Savings					(1,007,337)
	Geographic Info Cert Pay					2,500
	Landscape Architect Lic					12,074
	Night Shift Pay					5,739
	Overtime Budgeted					318,322
	Reg Pay For Engineers					25,996
	Sick Leave - Hourly					151,990
	Termination Pay Annual Leave					3,630
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		782.84	797.78	860.13		\$ 35,648,705
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 118,489	\$ 126,974	\$ 121,202		\$ (5,772)
	Flexible Benefits	3,821,867	4,409,480	5,511,263		1,101,783
	Insurance	122	-	-		-
	Long-Term Disability	256,718	108,578	112,705		4,127
	Medicare	437,601	426,662	474,879		48,217
	Other Post-Employment Benefits	3,792,101	3,677,513	3,912,855		235,342
	Retiree Medical Trust	8,564	8,017	18,418		10,401
	Retirement 401 Plan	25,211	26,153	28,077		1,924
	Retirement ADC	11,737,793	10,803,287	10,709,176		(94,111)
	Retirement DROP	41,941	40,933	43,859		2,926
	Retirement Offset Contribution	560	-	-		-
	Risk Management Administration	562,724	574,117	698,014		123,897
	Supplemental Pension Savings Plan	1,544,778	1,608,236	1,929,601		321,365
	Unemployment Insurance	87,981	62,118	64,730		2,612
	Workers' Compensation	1,553,918	1,208,025	968,175		(239,850)
Fringe Benefits Subtotal		\$ 23,990,366	\$ 23,080,093	\$ 24,592,954		\$ 1,512,861
Total Personnel Expenditures						\$ 60,241,659

Park & Recreation

Environmental Growth 1/3 Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Environmental Growth 1/3	\$ 3,657,350	\$ 4,547,305	\$ 3,942,458	\$ (604,847)
Total	\$ 3,657,350	\$ 4,547,305	\$ 3,942,458	\$ (604,847)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	\$ 2,094	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,785)	-
Transfer to General Fund Adjustment to reflect a reduction in the transfer to the General Fund to support Open Space maintenance activities.	0.00	(254,975)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(343,181)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	937,691
Total	0.00	\$ (604,847)	\$ 937,691

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Supplies	\$ 87	\$ 78,123	\$ 78,123	\$ -
Contracts	44,812	213,226	211,160	(2,066)
Information Technology	446	41,358	32,573	(8,785)
Energy and Utilities	2,347,578	2,904,033	2,562,918	(341,115)
Transfers Out	1,264,427	1,310,565	1,057,684	(252,881)
NON-PERSONNEL SUBTOTAL	3,657,350	4,547,305	3,942,458	(604,847)
Total	\$ 3,657,350	\$ 4,547,305	\$ 3,942,458	\$ (604,847)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Other Local Taxes	\$ 4,427,840	\$ 4,446,069	\$ 5,383,760	\$ 937,691
Rev from Money and Prop	3,266	9,000	9,000	-
Total	\$ 4,431,107	\$ 4,455,069	\$ 5,392,760	\$ 937,691

Park & Recreation

Environmental Growth 2/3 Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Environmental Growth 2/3	\$ 8,232,393	\$ 8,869,966	\$ 10,456,488	\$ 1,586,522
Total	\$ 8,232,393	\$ 8,869,966	\$ 10,456,488	\$ 1,586,522

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund Adjustment to reflect an increase in the transfer to the General Fund to support Open Space maintenance activities.	0.00	\$ 1,583,943	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,579	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,875,384
Total	0.00	\$ 1,586,522	\$ 1,875,384

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Energy and Utilities	\$ 2,427	\$ -	\$ 2,579	\$ 2,579
Transfers Out	8,229,966	8,869,966	10,453,909	1,583,943
NON-PERSONNEL SUBTOTAL	8,232,393	8,869,966	10,456,488	1,586,522
Total	\$ 8,232,393	\$ 8,869,966	\$ 10,456,488	\$ 1,586,522

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Other Local Taxes	\$ 8,803,119	\$ 8,892,137	\$ 10,767,521	\$ 1,875,384
Rev from Money and Prop	17,120	25,000	25,000	-
Total	\$ 8,820,239	\$ 8,917,137	\$ 10,792,521	\$ 1,875,384

Golf Course Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Golf Operations	\$ 15,455,418	\$ 16,653,723	\$ 16,802,439	\$ 148,716
Total	\$ 15,455,418	\$ 16,653,723	\$ 16,802,439	\$ 148,716

Park & Recreation

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Golf Operations	98.00	97.00	98.00	1.00
Total	98.00	97.00	98.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of 1.00 Horticulturist Addition of 1.00 Horticulturist to develop and implement a water conservation program for the three City-operated golf facilities.	1.00	\$ 74,767	\$ -
Play, Laugh and Appreciate Youth Golf Program Addition of non-personnel expenditures for the Play, Laugh, and Appreciate Youth (P.L.A.Y.) Golf Program to introduce the youth of San Diego to the sport of golf.	0.00	50,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	24,563	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	20,387	-
Automated Ball Dispenser/Washer Addition of non-personnel expenditures for an automated driving range golf ball dispenser/washer at the Mission Bay Golf Course.	0.00	17,000	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	4,089	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	595	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(10,915)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(31,770)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	-	1,608,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	742,000

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Torrey Pines North Golf Course Renovation	0.00	-	(1,630,000)
Reduction of revenue due to a three-month closure of the Torrey Pines North Course due to course renovations.			
Total	1.00	\$ 148,716	\$ 720,000

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 4,074,025	\$ 4,235,418	\$ 4,330,633	\$ 95,215
Fringe Benefits	3,129,985	3,046,342	3,043,631	(2,711)
PERSONNEL SUBTOTAL	7,204,010	7,281,760	7,374,264	92,504
NON-PERSONNEL				
Supplies	\$ 1,119,913	\$ 1,236,498	\$ 1,269,209	\$ 32,711
Contracts	4,827,198	5,460,361	5,358,704	(101,657)
Information Technology	170,086	196,258	216,645	20,387
Energy and Utilities	1,897,273	1,983,529	2,122,602	139,073
Other	38,239	20,590	41,106	20,516
Transfers Out	53,544	82,077	10,259	(71,818)
Capital Expenditures	145,156	392,650	409,650	17,000
NON-PERSONNEL SUBTOTAL	8,251,408	9,371,963	9,428,175	56,212
Total	\$ 15,455,418	\$ 16,653,723	\$ 16,802,439	\$ 148,716

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 18,419,206	\$ 16,298,647	\$ 16,951,647	\$ 653,000
Other Revenue	27,195	-	-	-
Rev from Money and Prop	1,503,499	1,242,100	1,309,100	67,000
Total	\$ 19,949,901	\$ 17,540,747	\$ 18,260,747	\$ 720,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,160
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	53,248
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	3.00	37,690 - 45,115	134,476
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,262
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	141,273
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	43,368
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	189,310
20000479	Golf Starter	14.00	14.00	14.00	29,931 - 36,067	501,877
90000479	Golf Starter - Hourly	6.00	6.00	6.00	29,931 - 36,067	199,220

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	396,061
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	225,973
20000467	Grounds Maintenance Worker 1	26.00	26.00	26.00	28,683 - 33,987	860,908
20000503	Horticulturist	0.00	0.00	1.00	53,061 - 64,147	53,061
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	134,838
20000608	Light Equipment Operator	3.00	3.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	88,935
20000818	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	203,120
20000916	Senior Public Information Officer	1.00	0.00	0.00	54,059 - 65,333	-
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(88,265)
	Grds/Greenskpr Eq Op					31,638
	Overtime Budgeted					246,523
	Sick Leave - Hourly					4,089
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		98.00	97.00	98.00		\$ 4,330,633
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 10,970	\$ 10,938	\$ 8,267		\$ (2,671)
	Flexible Benefits	607,523	694,865	796,385		101,520
	Long-Term Disability	30,909	13,412	13,008		(404)
	Medicare	57,141	54,078	55,373		1,295
	Other Post-Employment Benefits	606,006	582,336	565,056		(17,280)
	Retiree Medical Trust	2,983	2,689	3,464		775
	Retirement 401 Plan	8,226	7,817	7,876		59
	Retirement ADC	1,369,070	1,267,411	1,189,430		(77,981)
	Retirement DROP	3,230	3,217	5,684		2,467
	Retirement Offset Contribution	58	-	-		-
	Risk Management Administration	89,953	90,912	100,800		9,888
	Supplemental Pension Savings Plan	184,151	183,074	200,181		17,107
	Unemployment Insurance	10,596	7,695	7,469		(226)
	Workers' Compensation	149,170	127,898	90,638		(37,260)
Fringe Benefits Subtotal		\$ 3,129,985	\$ 3,046,342	\$ 3,043,631		\$ (2,711)
Total Personnel Expenditures						\$ 7,374,264

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Los Penasquitos Reserve	\$ 221,607	\$ 221,661	\$ 226,846	\$ 5,185
Total	\$ 221,607	\$ 221,661	\$ 226,846	\$ 5,185

Park & Recreation

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 5,220	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(35)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 5,185	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ 111,519	\$ 110,989	\$ 112,236	\$ 1,247
Fringe Benefits	100,522	93,259	97,232	3,973
PERSONNEL SUBTOTAL	212,040	204,248	209,468	5,220
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,786	11,000	13,253	2,253
Energy and Utilities	-	76	-	(76)
Transfers Out	2,221	2,212	-	(2,212)
NON-PERSONNEL SUBTOTAL	9,567	17,413	17,378	(35)
Total	\$ 221,607	\$ 221,661	\$ 226,846	\$ 5,185

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Other Revenue	\$ 108,500	\$ -	\$ -	\$ -
Rev from Money and Prop	39,804	36,000	36,000	-
Transfers In	172,271	150,000	150,000	-
Total	\$ 320,575	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	62,358
FTE, Salaries, and Wages Subtotal						\$ 112,236

Park & Recreation

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,126	\$ 1,123	\$ 1,123	\$ -
Flexible Benefits	13,772	14,750	17,110	2,360
Long-Term Disability	917	382	366	(16)
Medicare	1,469	1,609	1,627	18
Other Post-Employment Benefits	13,005	12,132	11,772	(360)
Retirement ADC	60,776	52,841	56,028	3,187
Retirement Offset Contribution	6	-	-	-
Risk Management Administration	1,930	1,894	2,100	206
Supplemental Pension Savings Plan	4,351	4,850	4,888	38
Unemployment Insurance	314	218	210	(8)
Workers' Compensation	2,854	3,460	2,008	(1,452)
Fringe Benefits Subtotal	\$ 100,522	\$ 93,259	\$ 97,232	\$ 3,973
Total Personnel Expenditures			\$ 209,468	

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 795,623	\$ 1,193,510	\$ 2,735,128
Continuing Appropriation - CIP	363,960	681,383	451,170
TOTAL BALANCE AND RESERVES	\$ 1,159,583	\$ 1,874,893	\$ 3,186,298
REVENUE			
Other Local Taxes	\$ 4,427,840	\$ 4,446,069	\$ 5,383,760
<i>SDG&E Franchise Fees</i>	4,427,840	4,446,069	5,383,760
Revenue from Use of Money and Property	3,266	9,000	9,000
<i>Interest Earnings</i>	3,266	9,000	9,000
TOTAL REVENUE	\$ 4,431,107	\$ 4,455,069	\$ 5,392,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,590,690	\$ 6,329,962	\$ 8,579,058
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 61,569	\$ -	\$ 1,834,250
TOTAL CIP EXPENSE	\$ 61,569	\$ -	\$ 1,834,250
OPERATING EXPENSE			
Supplies	\$ 87	\$ 78,123	\$ 78,123
<i>Open Space Direct Costs</i>	87	2,000	2,000
<i>Balboa Park Direct Costs</i>	-	76,123	76,123
Contracts	44,812	213,226	211,160
<i>Open Space Direct Costs</i>	44,812	101,225	99,159
<i>Balboa Park Direct Costs</i>	-	110,247	110,247
<i>Shoreline Parks Direct Costs</i>	-	1,754	1,754
Information Technology	446	41,358	32,573
<i>Open Space Direct Costs</i>	446	41,358	32,573
Energy and Utilities	2,347,578	2,904,033	2,562,918
<i>Open Space Direct Costs</i>	255,969	121,940	195,477
<i>Balboa Park Direct Costs</i>	1,670,939	2,519,743	1,955,992
<i>Shoreline Parks Direct Costs</i>	420,670	262,350	411,449
Transfers Out	1,264,427	1,310,565	1,057,684
<i>Transfer to Maintenance Assessment Districts</i>	266,961	313,195	315,289
<i>Reimbursement of Eligible Developed Regional Parks Expenses</i>	274,370	274,370	64,406
<i>Reimbursement of Eligible Open Space Parks Expenses</i>	688,000	688,000	642,989
<i>Transfer to Los Penasquitos</i>	35,000	35,000	35,000
<i>Transfers for Information Technology</i>	96	-	-
TOTAL OPERATING EXPENSE	\$ 3,657,350	\$ 4,547,305	\$ 3,942,458
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 100,000	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 100,000	\$ -
TOTAL EXPENSE	\$ 3,718,920	\$ 4,647,305	\$ 5,776,708

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 681,383	\$ 581,383	\$ 451,170
TOTAL RESERVES	\$ 681,383	\$ 581,383	\$ 451,170
BALANCE	\$ 1,190,387	\$ 1,101,274	\$ 2,351,180
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,590,690	\$ 6,329,962	\$ 8,579,058

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 759,753	\$ 1,360,602	\$ 2,431,287
Continuing Appropriation - CIP	1,253,543	968,602	1,268,260
TOTAL BALANCE AND RESERVES	\$ 2,013,296	\$ 2,329,204	\$ 3,699,547
REVENUE			
Other Local Taxes	\$ 8,803,119	\$ 8,892,137	\$ 10,767,521
<i>SDG&E Franchise Fee</i>	8,803,119	8,892,137	10,767,521
Revenue from Use of Money and Property	17,120	25,000	25,000
<i>Interest on Pooled Investments</i>	17,120	25,000	25,000
TOTAL REVENUE	\$ 8,820,239	\$ 8,917,137	\$ 10,792,521
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,833,535	\$ 11,246,341	\$ 14,492,068
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	\$ 1,450,000
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 1,450,000
OPERATING EXPENSE			
Energy and Utilities	\$ 2,427	\$ -	\$ 2,579
<i>Water</i>	2,427	-	2,579
Transfers Out	8,229,966	8,869,966	10,453,909
<i>Developed Regional Park Transfers</i>	7,879,966	8,519,966	8,519,966
<i>Open Space Transfers</i>	350,000	350,000	1,933,943
TOTAL OPERATING EXPENSE	\$ 8,232,393	\$ 8,869,966	\$ 10,456,488
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 284,942	\$ 287,000	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 284,942	\$ 287,000	\$ -
TOTAL EXPENSE	\$ 8,517,335	\$ 9,156,966	\$ 11,906,488
RESERVES			
Continuing Appropriation - CIP	\$ 968,602	\$ 681,602	\$ 1,268,260
TOTAL RESERVES	\$ 968,602	\$ 681,602	\$ 1,268,260
BALANCE	\$ 1,347,598	\$ 1,407,773	\$ 1,317,320
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,833,535	\$ 11,246,341	\$ 14,492,068

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 21,969,780	\$ 13,734,319	\$ 10,854,157
Continuing Appropriation - CIP	4,765,984	17,008,025	21,996,478
TOTAL BALANCE AND RESERVES¹	\$ 26,735,764	\$ 30,742,344	\$ 32,850,635
REVENUE			
Charges for Current Services	\$ 18,419,206	\$ 16,298,647	\$ 16,951,647
<i>Golf Cart Rental</i>	143,472	129,000	148,000
<i>Golf Driving Range</i>	424,319	442,000	403,000
<i>Golf Fees</i>	17,851,415	15,727,647	16,400,647
Other Revenue	27,195	—	—
Revenue from Use of Money and Property	1,503,499	1,242,100	1,309,100
<i>Interest Earnings</i>	141,360	132,000	143,000
<i>Concessions</i>	1,362,139	1,110,100	1,166,100
TOTAL REVENUE	\$ 19,949,901	\$ 17,540,747²	\$ 18,260,747
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 46,685,665	\$ 48,283,091	\$ 51,111,382
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 536,776	\$ 5,225,000	\$ 175,000
TOTAL CIP EXPENSE	\$ 536,776	\$ 5,225,000	\$ 175,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,074,025	\$ 4,235,418	\$ 4,330,633
Fringe Benefits	3,129,985	3,046,342	3,043,631
Supplies	1,119,913	1,236,498	1,269,209
Contracts	4,827,198	5,460,361	5,358,704
<i>Land Use Payment</i>	2,378,725	2,556,547	2,492,822
<i>Other Contractual Services</i>	2,448,473	2,903,814	2,865,882
Information Technology	170,086	196,258	216,645
Energy and Utilities	1,897,273	1,983,529	2,122,602
Other Expenses	38,239	20,590	41,106
Transfers Out	53,544	82,077	10,259
Capital Expenditures	145,156	392,650	409,650
TOTAL OPERATING EXPENSE³	\$ 15,455,418	\$ 16,653,723	\$ 16,802,439
TOTAL EXPENSE	\$ 15,992,194	\$ 21,878,723	\$ 16,977,439

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 17,008,025	\$ 17,008,025	\$ 21,996,478
TOTAL RESERVES	\$ 17,008,025	\$ 17,008,025	\$ 21,996,478
BALANCE	\$ 13,685,445	\$ 9,396,343	\$ 12,137,465
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 46,685,665	\$ 48,283,091	\$ 51,111,382

^{*} At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹ Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

² The Fiscal Year 2015 revenue budget decrease is due to the planned renovation and closure of the Torrey Pines North Course, which was deferred to Fiscal Year 2016.

³ Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 91,620	\$ 190,588	\$ 154,134
TOTAL BALANCE AND RESERVES	\$ 91,620	\$ 190,588	\$ 154,134
REVENUE			
Other Revenue	\$ 108,500	\$ -	\$ -
Revenue from Use of Money and Property	39,804	36,000	36,000
Transfers In	172,271	150,000	150,000
<i>Transfer from the Environmental Growth Fund</i>	35,000	35,000	35,000
<i>Transfer from other funds</i>	137,271	115,000	115,000
TOTAL REVENUE	\$ 320,575	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 412,196	\$ 376,588	\$ 340,134
OPERATING EXPENSE			
Personnel Expenses	\$ 111,519	\$ 110,989	\$ 112,236
Fringe Benefits	100,522	93,259	97,232
Supplies	1,560	4,125	4,125
Contracts	5,786	11,000	13,253
Energy and Utilities	-	76	-
Transfers Out	2,221	2,212	-
TOTAL OPERATING EXPENSE	\$ 221,607	\$ 221,661	\$ 226,846
TOTAL EXPENSE	\$ 221,607	\$ 221,661	\$ 226,846
BALANCE	\$ 190,588	\$ 154,927	\$ 113,288
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 412,196	\$ 376,588	\$ 340,134

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Performance & Analytics



Page Intentionally Left Blank



Department Description

The Performance & Analytics Department, a new department created in Fiscal Year 2015, is charged with improving the efficiency and effectiveness of the City's service delivery practices and management structures. The Department improves City operations through programs and initiatives such as Open Data, Efficiency and Operational Excellence, Managed Competition, and Performance Management.

Open Data

The City is committed to the principles of open, accessible, efficient, and transparent government and the use of technology to help put those principles into practice.

The purpose of the Open Data Program is to make City operations more transparent and accountable while allowing the public to identify, create, and develop solutions for improving government services.

Empowerment, efficiency, and economic development are the main pillars of the Open Data Program:

- Taxpayers will benefit from a more efficient government that is capable of providing high quality public services most economically and efficiently through the use of data-driven decisions.
- Residents, business, and visitors who use applications will be empowered and connected to their City because government information will be readily available.
- City employees will become more efficient with immediate access to data across the City.
- Application engineers will be able to start businesses and help City customers by creating useful tools that contribute to the local economy.

Government data belongs to the taxpayer. By releasing information in consumable and reusable formats, the amount of time to respond to public requests for data can be streamlined to the benefit of the public and City employees alike.

Efficiency and Operational Excellence

The City of San Diego is committed to providing high-quality public services to taxpayers, residents, businesses, and visitors in the most economical and efficient manner. This goal may be achieved via benchmarking, employee incentive programs, insourcing, outsourcing, and managed competition. The Performance & Analytics Department

Performance & Analytics

oversees implementation of initiatives that drive the City's success in fulfilling this goal such as the managed competition process, the San Diego Works program, and other operational excellence efforts.

San Diego Works. In Fiscal Year 2015, Mayor Faulconer announced the new San Diego Works program to challenge employees, labor organizations, and management to collaborate and submit cost-saving and operational streamlining ideas that will result in additional funding for neighborhood reinvestment. San Diego Works is a new chapter in the City's recent history of government reforms. The initiative proposes to spur innovative ideas that reduce operational costs or improve customer service by offering City employees rewards and recognition for outstanding proposals that save money or allow for enhanced services to taxpayers with an emphasis on incorporating the improvements into the Fiscal Year 2016 budget.

Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring efforts with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-based decision-making.

The use of performance management is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the branch and department levels.

Performance Indicators. To measure the City's progress in meeting goals and objectives, the City uses performance indicators that show both workload and performance against expectations. For Fiscal Year 2016, the City has a new set of citywide performance indicators that measure how well it is doing in achieving its goals and objectives. They can be found in the 'Performance Management' section of Volume I.

The Department's mission is:

To empower City employees and elected officials to serve the public through increased transparency, efficiency, and accountability

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Facilitate a culture of continuous improvement

To achieve this goal, the Department focuses on the following objectives:

- Encourage strategic and tactical planning
- Stimulate collaborative, creative problem-solving
- Advance the knowledge of performance management tools
- Improve citywide efficiency and effectiveness

Goal 2: Promote data-driven accountability

To achieve this goal, the Department focuses on the following objectives:

- Develop a citywide structure of accountability
- Champion the importance of collecting, managing, and using data

Performance & Analytics

Goal 3: Increase transparency through open data

To achieve this goal, the Department focuses on the following objectives:

- Champion the sharing and publishing of data with the public and within the organization
- Release data to the public via a strategic and predictable process

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Amount of annual cost savings attributed to Managed Competition	\$9.0M ¹	\$9.0M ¹	\$9.0M ²	\$9.0M ²
2. Percentage of departments preparing for publication of high-value data sets to the web portal	N/A ³	N/A ³	N/A ⁴	20%

1. The \$9.0 million in cost savings reflects budgetary reductions taken during the first fiscal year after which the winning proposal was announced. The budgetary reductions for the competitions are as follows: Publishing Services: \$1.0 million; Street Sweeping: \$0.5 million; Landfill Services: \$3.5 million; and Fleet Services: \$4.0 million.
2. For various reasons, including legally required meet-and-confer, not all competitions were implemented at the time the winning proposal was announced. Fleet Services was considered fully implemented as of January 2015; as such, the amount of cost savings attributable to Managed Competitions may change in the future. Performance & Analytics will continue to review new data regarding cost savings as it becomes available.
3. The Open Data Policy was adopted in December 2014. As such, there are no Fiscal Year 2014 actuals to report.
4. Between January and June 2015, all departments (both mayoral and non-mayoral) were involved in compiling the City's first data inventory. Preparing for publishing high value data sets to the web portal is an activity that will be initiated in Fiscal Year 2016. Therefore, there are no actuals to report for Fiscal Year 2015.

Service Efforts and Accomplishments

Open Data. On January 2, 2014, the City Council approved Resolution No. R-308684 in support of creating an open data policy to allow for making City data available online using open standards. The Open Data Policy was developed and presented to the Economic Development & Intergovernmental Relations Committee on July 2, 2014 where it was unanimously approved.

On December 16, 2014, shortly after Mayor Faulconer appointed the City's first Chief Data Officer, the City Council passed the Open Data Policy marking a significant milestone in the City's open government efforts.

Since January 1, 2015, the Open Data Program has accomplished the following:

- Consistent with the policy timeline, the inventory guidelines were issued on March 9 (days before the March 31, 2015 deadline).
- By creating the City's first ever data inventory, Performance & Analytics was able to help the City:
 - o Collect base level attributes about its data
 - o Create a base knowledge of information at the City's disposal
 - o Establish a group of information coordinators across the departments
 - o Identify individuals currently working with specific sets of data
 - o Begin to establish a common body of knowledge about what data is
 - o Understand which software systems are authoritative for various pieces of information

Performance & Analytics

- Performance & Analytics is enhancing the City's engagement with the civic hacking community and other interested stakeholders. For example, the City participated in the National Day of Civic Hacking by co-hosting three events on June 5th-6th, 2015.

In Fiscal Year 2016, the City will publish technical guidelines for data management and engage with stakeholders to identify high value data sets to include in the City's open data portal set for launch by July 1, 2016. The City will also dedicate resources towards developing visualizations and tools for the public to navigate various City data.

San Diego Works. Employees responded enthusiastically to the new San Diego Works program with over 550 employees involved in submitting over 250 San Diego Works proposals by the November 15, 2014 deadline. Initial evaluation results of proposals to be implemented in Fiscal Year 2016 and beyond were compiled and presented in May 2015 to the Budget & Government Efficiency Committee. The initial batch of 100 approved proposals represents a total of about \$1.3 million in average annual net savings over the period from Fiscal Year 2016 through Fiscal Year 2021. The budgetary reductions included in the May Revision to the Fiscal Year 2016 budget total \$476,000. In Fiscal Year 2016, Performance & Analytics will evaluate the remaining proposals and monitor implementation.

Operational Excellence. In December 2014, Performance & Analytics sponsored a Lean Six Sigma Green Belt training class which introduced continuous process improvement principles to a cohort of 32 City employees representing 17 City departments. In Fiscal Year 2016, Performance & Analytics will continue to collaborate with this cohort to disseminate continuous process improvement throughout the City. In addition, by the end of Fiscal Year 2016, seven Performance & Analytics Department employees will have obtained Lean Six Sigma Black Belt certification.

In Fiscal Year 2016, Performance & Analytics will also be reviewing the City's overarching policies and procedures. It is anticipated that staff will coordinate with internal stakeholders to formulate a streamlined set of governing documents to guide City employees in the conduct of their daily duties. Having an up-to-date and simplified set of processes, procedures, and work instructions will ease employee training and understanding of their duties in addition to providing a stable base against which to measure performance and implement future improvement initiatives.

Performance Management. A new City Strategic Plan was created for Fiscal Years 2016-2020. With a five year lifecycle, it is designed to be evaluated annually and updated as necessary in order to respond to new challenges, demands of City residents, and unexpected changes (e.g., economic, physical) to the environment. Since the City has not focused on comprehensive strategic planning or performance management in the past, Mayor Faulconer formed a special team whose purpose was to develop a new City Strategic Plan.

The team was comprised of the entire Executive Management Team and the Mayor's Office. Support for this effort was provided by the Performance & Analytics Department. The meetings were facilitated by Dr. Kenneth Blanchard and his associate, Matthew Booker. Dr. Blanchard is considered to be one of the most influential leadership experts in the world and is respected for his expertise in the fields of leadership and management.

From September to December 2014, the team spent over 200 hours developing the City Strategic Plan. At every stage of development, team members shared the content with key personnel from their respective departments. In addition, recognized employee organizations were provided with opportunities to review and comment on the content. The result, the Fiscal Year 2016-2020 City Strategic Plan, can be found in the 'Performance Management' section of Volume I.

In Fiscal Year 2015, the City's strategic planning process has expanded to include tactical plans for the City's operational branches: Finance, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Fire-Rescue, and Police. Branch tactical plans are strategic plans at the business center (or 'branch' level) and are intended to govern groups of departments. Branch tactical planning was scheduled to conclude by the end of July 2015.¹

1. The Deputy Chief Operating Officer for the Infrastructure/Public Works Branch was filled in July 2015. As such, the tactical plan for this branch will be completed by January 2016.

Performance & Analytics

In Fiscal Year 2016, all mayoral departments will develop their own tactical plans. Each department will form a team devoted to producing a plan by January 2016. Additionally, the Performance & Analytics Department is conducting a citywide review of existing department indicators which may result in new or modified indicators in the Fiscal Year 2017 Proposed Budget.



Page Intentionally Left Blank

Performance & Analytics

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	8.00	11.00	3.00
Personnel Expenditures	\$ -	\$ 1,246,461	\$ 1,558,900	\$ 312,439
Non-Personnel Expenditures	-	190,745	409,194	218,449
Total Department Expenditures	\$ -	\$ 1,437,206	\$ 1,968,094	\$ 530,888
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Performance & Analytics	\$ -	\$ 1,437,206	\$ 1,968,094	\$ 530,888
Total	\$ -	\$ 1,437,206	\$ 1,968,094	\$ 530,888

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Performance & Analytics	0.00	8.00	11.00	3.00
Total	0.00	8.00	11.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures to assist the Chief Data Officer and support the City's open data efforts.	1.00	\$ 174,915	\$ -
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures to implement a user-focused customer service delivery model.	1.00	174,915	-
Performance Dashboard/Open Budget Tool Addition of contractual expenditures for the creation and support of an online performance dashboard and online open budget tool to further the City's transparency initiatives and open data efforts.	0.00	100,000	-
Resident Satisfaction Survey Addition of non-personnel expenditures for a resident satisfaction survey in support of the City's Strategic Plan and other performance management efforts.	0.00	80,000	-
Addition of Word Processing Operator Addition of 1.00 Word Processing Operator and associated non-personnel expenditures to provide support for performance management and open data efforts, and the City's operational excellence initiatives.	1.00	52,629	-

Performance & Analytics

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	18,974	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,525	-
Addition of Training Expenditures Addition of non-personnel expenditures for annual training for staff.	0.00	5,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(84,070)	-
Total	3.00	\$ 530,888	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 738,803	\$ 1,052,583	\$ 313,780
Fringe Benefits	-	507,658	506,317	(1,341)
PERSONNEL SUBTOTAL	-	1,246,461	1,558,900	312,439
NON-PERSONNEL				
Supplies	\$ -	\$ 1,650	\$ 4,300	\$ 2,650
Contracts	-	185,437	372,816	187,379
Information Technology	-	619	19,593	18,974
Energy and Utilities	-	3,039	12,485	9,446
NON-PERSONNEL SUBTOTAL	-	190,745	409,194	218,449
Total	\$ -	\$ 1,437,206	\$ 1,968,094	\$ 530,888

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	1.00	1.00	\$59,155 - \$224,099	\$ 130,000
20001234	Program Coordinator	0.00	0.00	2.00	23,005 - 137,904	275,808
20001222	Program Manager	0.00	3.00	3.00	46,966 - 172,744	319,750
20000015	Senior Management Analyst	0.00	3.00	3.00	59,363 - 71,760	214,643
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	31,491
FTE, Salaries, and Wages Subtotal		0.00	8.00	11.00		\$ 1,052,583

Performance & Analytics

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 17,334	\$ 9,856	\$ (7,478)
Flexible Benefits	-	56,678	91,612	34,934
Long-Term Disability	-	2,540	3,433	893
Medicare	-	10,711	15,264	4,553
Other Post-Employment Benefits	-	48,528	64,746	16,218
Retiree Medical Trust	-	169	1,572	1,403
Retirement 401 Plan	-	-	1,300	1,300
Retirement ADC	-	316,609	222,350	(94,259)
Risk Management Administration	-	7,576	11,550	3,974
Supplemental Pension Savings Plan	-	39,332	71,517	32,185
Unemployment Insurance	-	1,455	1,967	512
Workers' Compensation	-	6,726	11,150	4,424
Fringe Benefits Subtotal	\$ -	\$ 507,658	\$ 506,317	\$ (1,341)
Total Personnel Expenditures			\$ 1,558,900	

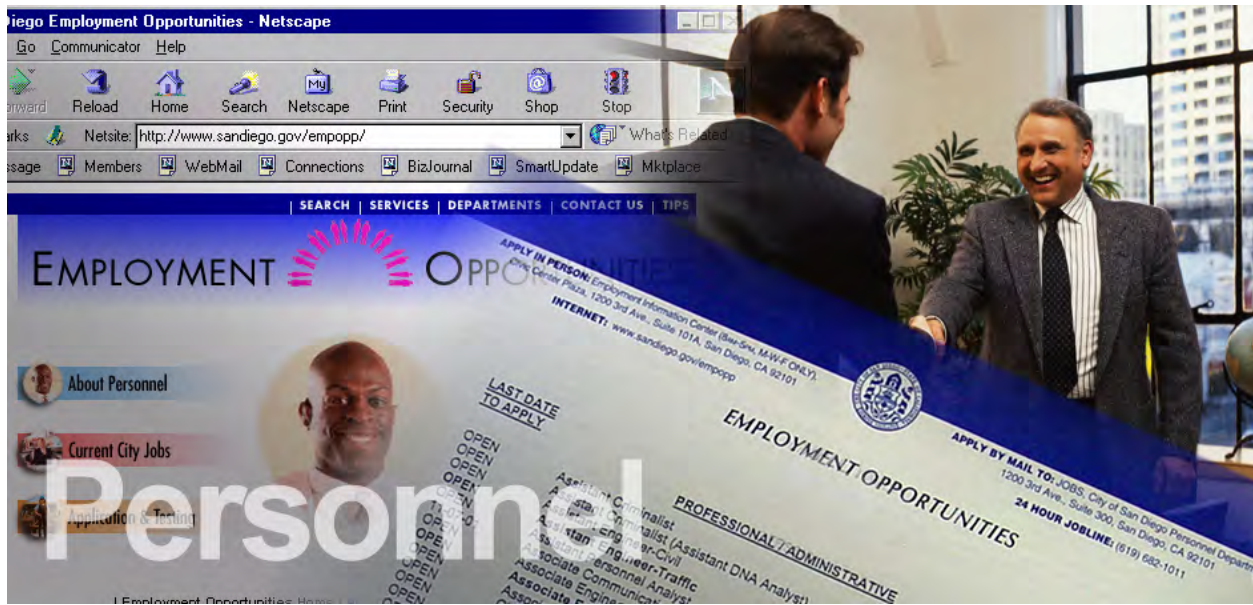


Page Intentionally Left Blank

Personnel



Page Intentionally Left Blank



Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, as well as to maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce. The Personnel Department is committed to uphold a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission policies.

Personnel

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of days to issue certification to hiring departments (without recruitment)	5.3	14.0	10.0 ¹	14.0
2. Number of days to issue certification to hiring departments when recruitment is required	57.5	65.0	59.0 ¹	65.0
3. Number of Employee Performance Evaluation Trainings	11	12	26 ²	12
4. Number of Appointing Authority Interview Trainings	11	12	26 ²	12
5. Number of days classification and compensation studies conducted and completed by Classification Section	17	22	17 ¹	22

1. The Personnel Department has exceeded its target by proactively working with City departments to identify their needs for Fiscal Year 2016.
2. The Personnel Department exceeded its target by accommodating City departments' special requests for additional training courses.

Service Efforts and Accomplishments

Liaison Section

The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memoranda of Understanding, Attorney's opinions, and applicable federal and State law. This section also administers the pre-employment medical clearance process citywide, as well as the random drug testing program for safety classifications. During Fiscal Year 2016, the Liaison Section administered 437 Department of Motor Vehicle medical examinations; administered pre-employment medical processes for 1,431 employees to ensure that all mandated requirements are met before candidates are cleared to begin work; and performed 1,729 random drug testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees. It also administers the fingerprint program to ensure compliance with City, State and federal regulations, as well as reviews and evaluates criminal records in relation to job duties. Personnel Department staff fingerprinted and evaluated the background records of 2,586 new and current employees and 570 volunteers during Fiscal Year 2016.

Certification and Records/Payroll Sections

The Certification and Records/Payroll Sections processed the citywide payroll for 10,933 full-time, 3/4 time, 1/2 time, and hourly employees, while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 11,489 employee performance evaluations to monitor compliance with employee performance evaluation regulations.

Services Section

The Services Section provides budget and administrative support services to all other divisions in the Department and coordinates the Civil Service Commission's monthly meetings. During Fiscal Year 2016, the Services Section responded to 15,878 contacts from the public, City employees, and managers who called or visited the Department for a variety of inquiries including job opportunities, Civil Service Commission meetings and hearings, and general personnel information.

Classification Section

Personnel

The Classification Section conducts classification and maintenance studies requested by City departments, employees, unions, and initiated by staff pursuant to Civil Service Rules and policies. This section also performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section conducted over 322 classification and compensation studies and completed 150 surveys.

Exam Management and Recruiting Section

The Exam Management and Recruiting Section promotes employment opportunities for the City of San Diego through the Personnel Department's website; advertisements in periodicals and external websites; distribution to community groups including veterans' agencies, as well as attendance at job fairs, community forums, and events sponsored by educational institutions. In addition, the Exam Management and Recruiting Section issues regular reports on the status of the City's Equal Opportunity Employment Program, as well as responses complies with Federal CEOC EEO-4 reporting requirements. During Fiscal Year 2015, a new Physical Ability Test site was designed, constructed, validated, and opened at the Naval Training Center (NTC) to test police officer candidates. A new portable scanner was purchased to score police officer written tests on site. A new examination site was added to test more dispatcher candidates. The Exam Management and Recruiting Section tested 4,788 police officer candidates, 1,172 fire fighter candidates, and 1,344 dispatcher candidates. Recruiters met with 944 potential applicants at job fairs. The Employment Opportunities website received 1,106,044 hits on job postings. In addition, there were 308 recruitment processes initiated which resulted in 48,970 applications received and evaluated.

Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants, and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 31 internal and 15 external discrimination complaints filed with federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/HCM manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module and also reviews and processes requests to add, delete, and move positions and organizational units within the City's SAP system. The Personnel Administration (PA) Section maintains the central repository for all employee master data and assists the Records/Payroll section in evaluating and processing requests for personnel actions. These sections work closely with departments citywide to ensure the integrity of positions and employee data used in preparing the City's Proposed and Adopted Budgets, as well as the Salary Ordinance.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	60.36	63.31	67.99	4.68
Personnel Expenditures	\$ 6,276,804	\$ 6,306,957	\$ 6,504,959	\$ 198,002
Non-Personnel Expenditures	907,008	799,871	929,177	129,306
Total Department Expenditures	\$ 7,183,812	\$ 7,106,828	\$ 7,434,136	\$ 327,308
Total Department Revenue	\$ 15,083	\$ 6,000	\$ 1,000	\$ (5,000)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Classification & Liaison	\$ 2,680,121	\$ 2,519,434	\$ 2,800,789	\$ 281,355
Personnel	2,642,133	2,685,286	2,403,843	(281,443)
Recruiting & Exam Management	1,861,558	1,902,108	2,229,504	327,396
Total	\$ 7,183,812	\$ 7,106,828	\$ 7,434,136	\$ 327,308

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Classification & Liaison	20.00	22.00	25.00	3.00
Personnel	20.50	20.00	19.00	(1.00)
Recruiting & Exam Management	19.86	21.31	23.99	2.68
Total	60.36	63.31	67.99	4.68

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinators Addition of 4.00 Program Coordinators to support department operations.	4.00	\$ 496,204	\$ -
New Employee Examination and Testing Addition of non-personnel expenditures related to the increased contractual costs for employment medical examinations, drug testing, and medical services.	0.00	100,000	-
Addition of Associate Personnel Analysts Addition of 2.00 Associate Personnel Analysts to assist with pre-employment medical and background checks.	2.00	169,664	-
NEOGOV Online Hiring Center Support Addition of 1.00 Associate Personnel Analyst and 1.00 Payroll Audit Specialist 2 to support the NEOGOV Online Hiring Center and reduce the number of days to issue certifications to hiring departments.	2.00	152,318	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.68	25,728	-

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	22,229	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	6,321	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,477	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(1,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(215,453)	-
Reduction of Supervising Personnel Analysts Reduction of 4.00 Supervising Personnel Analysts.	(4.00)	(431,180)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(5,000)
Total	4.68	\$ 327,308	\$ (5,000)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 3,771,495	\$ 3,830,309	\$ 4,165,473	\$ 335,164
Fringe Benefits	2,505,309	2,476,648	2,339,486	(137,162)
PERSONNEL SUBTOTAL	6,276,804	6,306,957	6,504,959	198,002
NON-PERSONNEL				
Supplies	\$ 43,637	\$ 49,004	\$ 53,678	\$ 4,674
Contracts	672,976	536,958	639,307	102,349
Information Technology	165,615	192,011	214,240	22,229
Energy and Utilities	7,523	10,117	10,171	54
Other	14,392	11,781	11,781	-
Transfers Out	2,864	-	-	-
NON-PERSONNEL SUBTOTAL	907,008	799,871	929,177	129,306
Total	\$ 7,183,812	\$ 7,106,828	\$ 7,434,136	\$ 327,308

Personnel

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 14,944	\$ 6,000	\$ 1,000	\$ (5,000)
Other Revenue	139	-	-	-
Total	\$ 15,083	\$ 6,000	\$ 1,000	\$ (5,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 144,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	90,000
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000158	Associate Personnel Analyst	13.00	15.00	18.00	53,893 - 65,104	1,014,618
90000544	Clerical Assistant 2 - Hourly	2.36	0.00	0.00	29,931 - 36,067	-
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	245,000
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	118,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	48,716
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	46,738
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
20000665	Offset Press Operator	0.50	0.00	0.00	33,405 - 39,770	-
20000681	Payroll Audit Specialist 2	8.00	8.00	9.00	39,686 - 48,069	406,571
20000936	Payroll Audit Supervisor-Auditor	2.00	2.00	2.00	47,986 - 57,949	115,029
20000697	Personnel Assistant 2	1.00	1.00	1.00	42,578 - 51,334	50,307
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	180,000
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	45,677 - 55,162	54,335
20001234	Program Coordinator	0.00	0.00	4.00	23,005 - 137,904	380,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	98,000
20000783	Public Information Clerk	1.00	0.00	0.00	31,491 - 37,918	-
20000682	Senior Personnel Analyst	9.00	9.00	9.00	59,114 - 71,510	613,821
20000881	Senior Test Administration Specialist	0.00	1.00	1.00	39,666 - 48,027	48,027
20001000	Supervising Personnel Analyst	3.00	3.00	0.00	66,539 - 80,579	-
20000396	Test Administration Specialist	5.00	5.00	5.00	36,046 - 43,514	182,091
21000181	Test Monitor 2	0.50	1.00	1.00	29,931 - 36,067	36,067
91000181	Test Monitor 2 - Hourly	0.00	2.31	2.99	29,931 - 36,067	98,575
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	142,547
	Bilingual - Regular					17,472
	Budgeted Vacancy Savings					(59,114)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					6,321
	Termination Pay Annual Leave					4,807
FTE, Salaries, and Wages Subtotal		60.36	63.31	67.99		\$ 4,165,473

Personnel

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 46,118	\$ 50,130	\$ 33,446	\$ (16,684)
Flexible Benefits	431,354	483,511	591,972	108,461
Long-Term Disability	29,649	13,067	13,431	364
Medicare	54,388	54,046	59,972	5,926
Other Post-Employment Benefits	366,124	363,960	376,704	12,744
Retiree Medical Trust	2,086	1,937	4,720	2,783
Retirement 401 Plan	5,628	5,413	6,715	1,302
Retirement ADC	1,216,983	1,171,681	852,758	(318,923)
Retirement DROP	17,269	17,284	17,139	(145)
Retirement Offset Contribution	74	-	-	-
Risk Management Administration	54,341	56,820	67,200	10,380
Supplemental Pension Savings Plan	180,750	185,255	237,093	51,838
Unemployment Insurance	10,171	7,484	7,706	222
Workers' Compensation	90,375	66,060	70,630	4,570
Fringe Benefits Subtotal	\$ 2,505,309	\$ 2,476,648	\$ 2,339,486	\$ (137,162)
Total Personnel Expenditures			\$ 6,504,959	

PETCO Park



Page Intentionally Left Blank



Description

The PETCO Park administrator monitors and maintains the personal and fiscal relationship between the City and the San Diego Padres Major League Baseball team. Management also ensures that the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and the Indenture. It should be noted that the Padres' fiscal year starts November 1st, marking the beginning of its reporting period to the City.

In May 2012, the City Council approved a proposal to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This change provides an incentive for the Padres to conduct more special events and generate more revenue for the City. In exchange for the higher split, the Padres guarantee that the City will receive a guaranteed minimum of \$300,000 in special event revenue annually (adjusted upward by the Consumer Price Index (CPI)). Additionally, instead of making a \$250,000 annual deposit into the Ballpark Capital Expenditure Reserve Fund, the Padres also agreed to make at least \$1.0 million per year average in capital improvements to Petco Park. The approximately \$962,000 residual remaining in the reserve fund will accumulate interest and be returned to the Padres at lease expiration unless needed by the City for deferred maintenance. The Padres spent \$5,366,000 in Fiscal Year 2014 for a state-of-the-art audio system, Park at the Park video board, new concourse flooring, and other capital expenses. So far in 2015, they have spent over \$13.0 million for a new LED scoreboard/videoboard, control room, left field seating, metal detectors, and other improvements before the end of their Fiscal Year (October 31, 2015).

During the City's Fiscal Year 2015, the City's share of the Special Event Revenue continued to increase. Although the Petco Park Fund budgets the guaranteed minimum revenue, the actual Special Event Revenue was \$1,165,448 through April 2015 (or almost \$865,000 more than the guaranty). This is \$560,000 more than the \$605,810 produced in Fiscal Year 2013. The success in getting the Paul McCartney Concert in September alone produced over \$421,000 in net revenue to the City. The Rock 'n' Roll Marathon, Monster Truck Jams, Motocross, Holiday Wonderland, Rolling Stones, Cisco Systems/Aerosmith event, Comic-Con, the upcoming Taylor Swift concert, and other events should produce significant additional revenue and also be a driver of substantial new revenue for local businesses.

The City expects the Special Event Revenue to continue to increase over the coming years due to the attractiveness of Petco as an entertainment venue, a continuing economic recovery, and the effectiveness of the Padres Sales and Marketing staff at PETCO.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 141,845	\$ 139,498	\$ 143,347	\$ 3,849
Non-Personnel Expenditures	16,910,569	17,403,344	16,210,122	(1,193,222)
Total Department Expenditures	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469	\$ (1,189,373)
Total Department Revenue	\$ 16,840,599	\$ 15,723,720	\$ 15,207,773	\$ (515,947)

PETCO Park Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PETCO Park	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469	\$ (1,189,373)
Total	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469	\$ (1,189,373)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Joint Ballpark Operating Expense Addition of non-personnel expenditures related to the joint ballpark operating expense per contractual agreement.	0.00	\$ 12,952	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	3,849	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,740	-
Landscape Maintenance Adjustment to reflect the addition of non-personnel expenditures for landscape maintenance around PETCO Park.	0.00	1,120	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,534)	-

PETCO Park

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(100,500)	-
Reduction of Debt Service Payments Reduction of non-personnel expenditures for debt service payments due to bond refunding.	0.00	(1,100,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	729
Transfer from Transient Occupancy Tax Fund Reduction of revenue to reflect a decrease in the transfer from the Transient Occupancy Tax (TOT) Fund to support PETCO Park operations.	0.00	-	(516,676)
Total	0.00	\$ (1,189,373)	\$ (515,947)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 114,091	\$ 114,998	\$ 114,998	\$ -
Fringe Benefits	27,754	24,500	28,349	3,849
PERSONNEL SUBTOTAL	141,845	139,498	143,347	3,849
NON-PERSONNEL				
Supplies	\$ 562	\$ 5,890	\$ 5,890	\$ -
Contracts	5,592,767	6,068,345	5,972,307	(96,038)
Information Technology	2,479	1,083	2,823	1,740
Energy and Utilities	9,766	10,611	10,102	(509)
Other	4,367	-	-	-
Transfers Out	11,300,629	11,317,415	10,219,000	(1,098,415)
NON-PERSONNEL SUBTOTAL	16,910,569	17,403,344	16,210,122	(1,193,222)
Total	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469	\$ (1,189,373)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 727	\$ -	\$ -	\$ -
Other Revenue	968,212	930,000	930,000	-
Rev from Money and Prop	1,355,910	977,970	978,699	729
Transfers In	14,515,750	13,815,750	13,299,074	(516,676)
Total	\$ 16,840,599	\$ 15,723,720	\$ 15,207,773	\$ (515,947)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 114,998
FTE, Salaries, and Wages Subtotal						\$ 114,998

PETCO Park

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Flexible Benefits	\$ 4,500	\$ 5,018	\$ 6,827	\$ 1,809
Long-Term Disability	934	396	375	(21)
Medicare	1,716	1,668	1,668	-
Other Post-Employment Benefits	6,506	6,066	5,886	(180)
Retiree Medical Trust	289	288	288	-
Retirement 401 Plan	1,154	1,150	1,150	-
Retirement ADC	9,082	8,521	9,384	863
Risk Management Administration	966	947	1,050	103
Unemployment Insurance	320	227	215	(12)
Workers' Compensation	2,287	219	1,506	1,287
Fringe Benefits Subtotal	\$ 27,754	\$ 24,500	\$ 28,349	\$ 3,849
Total Personnel Expenditures			\$ 143,347	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,387,310	\$ 3,180,744	\$ 1,653,915
TOTAL BALANCE AND RESERVES	\$ 3,387,310	\$ 3,180,744	\$ 1,653,915
REVENUE			
Charges for Current Services	\$ 727	\$ -	\$ -
<i>Charges for Current Services- Processing Fee</i>	727	-	-
Other Revenue	968,212	930,000	930,000
<i>Reimbursement from Police Dept for Services</i>	968,212	930,000	930,000
Revenue from Use of Money and Property	1,355,910	977,970	978,699
<i>Interest Earnings</i>	16,875	40,000	25,000
<i>Padres Rent Payment</i>	601,921	628,970	628,970
<i>Petco Park Special Events</i>	730,493	309,000	324,729
<i>Other Land / Building Leases</i>	6,137	-	-
<i>Lease Penalties</i>	483	-	-
Transfers In	14,515,750	13,815,750	13,299,074
<i>Transfer from Transient Occupancy Tax Fund</i>	14,515,750	13,815,750	13,299,074
TOTAL REVENUE	\$ 16,840,599	\$ 15,723,720	\$ 15,207,773
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,227,909	\$ 18,904,464	\$ 16,861,688
OPERATING EXPENSE			
Personnel Expenses	\$ 114,091	\$ 114,998	\$ 114,998
Fringe Benefits	27,754	24,500	28,349
Supplies	562	5,890	5,890
<i>Office Supplies</i>	-	-	-
Contracts	5,592,767	6,068,345	5,972,307
<i>Misc Prof Services (JBOE/JUMA)</i>	-	-	4,369,525
<i>Security Services</i>	-	-	17,500
<i>City Services Billed</i>	-	-	1,375,000
<i>Landscaping Services</i>	-	-	83,739
<i>SAP Support Allocation</i>	-	-	125,855
<i>IT Service Transfer</i>	-	-	688
Information Technology	2,479	1,083	2,823
<i>Computer Maintenance / Contracts</i>	699	700	850
<i>Network Access / Discretionary</i>	12	20	21
<i>Help Desk / Desktop Support</i>	376	363	313
<i>Data Center</i>	-	-	189
<i>Voice Data Network</i>	1,392	-	1,450
Energy and Utilities	9,766	10,611	10,102
Other Expenses	4,367	-	-

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
Transfers Out	11,300,629	11,317,415	10,219,000
<i>Cash Bond Principal Payment</i>	4,312,007	4,527,084	4,755,000
<i>Cash Bond Interest Payment</i>	6,988,587	6,790,331	6,564,000
<i>Estimated Refinancing Debt Service Savings</i>	—	—	(1,100,000)
<i>Transfer to Other Funds</i>	35	—	—
TOTAL OPERATING EXPENSE	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469
TOTAL EXPENSE	\$ 17,052,414	\$ 17,542,842	\$ 16,353,469
BALANCE	\$ 3,175,494	\$ 1,361,622	\$ 508,219
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,227,909	\$ 18,904,464	\$ 16,861,688

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Planning



Page Intentionally Left Blank



Department Description

The Planning Department is responsible for the long-range planning of San Diego's communities and neighborhoods. The Department's work is divided into three divisions: Long-Range Planning, Environmental & Resource Analysis, and Facilities Financing which is a separately funded program.

Long-Range Planning

The Long-Range Planning Division is responsible for maintaining a comprehensive citywide General Plan, updating and amending the City's community plans, and facilitating and monitoring implementation of those plans. The City has 52 community planning areas and 42 community planning groups. The Division has the following responsibilities:

- **Community Plan Updates:** Work with City Council-recognized community planning groups and diverse stakeholders to update and amend community plans. There are currently nine community plan updates underway in the following areas: San Ysidro, Southeastern San Diego, Encanto, Golden Hill, North Park, Uptown, Midway- Pacific Highway, Old Town San Diego, and Mission Valley.
- **Plan Amendments/Project Review:** Manage privately-initiated community plan amendments and review larger and complex development projects for conformance with community plans and the General Plan.
- **Focused/Specific Planning:** Prepare focused community plan amendments to implement the General Plan City of Villages strategy. Expand the use of smaller area land use plans, such as specific plans, as an implementation tool and continue to proactively seek grant funding to facilitate the preparation and implementation of Transit-Oriented Development (TOD) and active transportation plans, and to support community plan updates.

The Long-Range Planning Division's mission is:

To engage San Diegans to envision, plan, implement, and maintain a sustainable and equitable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations

Planning

Goals and Objectives

The following goal and objectives represent the action plan for the Long-Range Planning Division:

Goal 1: Create visionary plans that are achievable and support the success of neighborhoods

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Update community plans and prepare focused amendments, specific plans, and rezones to reflect the community's vision of the future, implement the General Plan, reflect changes that have taken place since the community plan was last updated, and proactively anticipate future needs
- Form collaborative, multi-disciplinary teams to prepare community, specific and other land use plans with an engaging process according to a predictable process and schedule
- Present plans in a cohesive and comprehensive way
- Monitor and revise adopted plans to ensure continued relevance and effectiveness
- Proactively seek grant funds to update and implement plans

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of long-range plans brought to a City Council hearing	3 ¹	6 ²	4 ²	4 ³
2. Maintain a beneficial leveraging ratio between new grant funds awarded to matching General Fund financial requirements	10:1 ⁴	10:1 ⁴	10:1 ⁴	10:1 ⁴

1. Barrio Logan Community Plan Update (CPU); Bicycle Master Plan Update; Otay Mesa CPU
2. Ocean Beach CPU; Grantville TOD; Southeastern CPU; Encanto Neighborhoods Community Plan; Chollas Triangle TOD; General Plan focused amendments
3. At least four of the following: Uptown CPU, Greater Golden Hill CPU, North Park CPU, San Ysidro CPU, Southeastern CPU, Encanto CPU, and the Climate Action Plan
4. The Department received, or anticipates receiving, larger awards of grant funds without a City match requirement

Service Efforts and Accomplishments

Long-Range Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. General Plan implementation occurs through a wide variety of programs and actions that involve many City departments. Planning staff also works with other agencies, including the San Diego Association of Governments (SANDAG), to help ensure that City and regional plans together represent a unified vision and implementation strategy. Staff proactively pursues and secures grant funding to further General Plan implementation and leverage General Fund dollars. In Fiscal Year 2015, Long-Range Planning, under the leadership of the Mayor's Office, released a draft of the City's Climate Action Plan (CAP) and began preparation of the associated environmental document.

The Long-Range Planning Division continues to make progress on community plan updates. The Barrio Logan Community Plan was adopted by the City Council in July 2013, but was overturned by voter referendum in June 2014. The Otay Mesa Community Plan Update (CPU) was adopted by the City Council in March 2014, and the Ocean Beach CPU was adopted in July 2014. The Grantville Focused Plan Amendment (update to the Navajo

Community Plan) and the Chollas Triangle focused community plan amendment were adopted by City Council in June 2015. The Southeastern and the proposed Encanto Neighborhoods community plans are scheduled for Council adoption in Fiscal Year 2016. The Division currently administers 27 grants with a value totaling over \$16.1 million. In Fiscal Year 2015, Planning received notices of awards for approximately \$7.4 million in grant funds, including the Balboa Avenue Station Area Specific Plan (\$0.8 million), and a Housing-Related Parks Grant for approximately \$4.4 million to design and construct skate parks in Linda Vista and City Heights. Long-Range Planning provides support to San Diego's 42 City Council-recognized community planning groups and the Community Planners Committee. Four CPC training sessions were held in Fiscal Year 2015. In addition, a new program was instituted to reimburse community planning groups for some of their expenses.

Environmental & Resource Analysis

The Environmental & Resource Analysis (E&RA) Division is responsible for implementing General Plan policies related to environmental analysis of all citywide projects, historic preservation planning, implementing the Multiple Species Conservation Program (MSCP), and park planning.

- The Historic Resources Section reviews projects for impacts to historic resources, conducts historic surveys, takes forward historic designations, serves as staff to the Historical Resources Board and as liaison to the State Office of Historic Preservation, contributes to community plan updates, and implements the Mills Act.
- The Multiple Species Conservation Program (MSCP) Section reviews discretionary projects for impacts to wetlands and within the Multi-Habitat Planning Area (MHPA) preserve, contributes to community plan updates, works to acquire new MHPA open space lands, is preparing a Vernal Pool Habitat Conservation Plan, and coordinates with the federal and State wildlife agencies.
- The Park Planning Section reviews discretionary projects for impacts to population-based parks, prepares General Development and Natural Resource Management plans. It also contributes to community plan updates and impact fee studies, and prepares project sheets creating new CIP park projects.
- The CEQA & Environmental Policy Section reviews all City projects and other actions under CEQA for potential environmental impacts, prepares environmental documents, directs the work of outside environmental consultants, and provides CEQA training to community planning groups.

The Environmental & Resource Analysis Division's mission is:

To implement adopted plans, policies, and regulations in a manner that protects the quality of the environment, expands open space and parklands, and manages historical resources for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Environmental & Resource Analysis Division:

Goal 1: Improve the City's CEQA process for public and private projects

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Coordinate delegated CEQA review by other departments
- Update the City's CEQA Significance Thresholds and associated resource guidelines to address current best legal practices and reflect State-approved streamlined review process for transit priority areas
- Conduct regular CEQA training for City staff, community planning groups, and environmental consultants

Goal 2: Plan for, and manage, the City's historical resources, Multiple Species Conservation Program, and Parks consistent with the General Plan

The Division will move toward accomplishing this goal by focusing on the following objectives:

Planning

- Inspect existing historic Mills Act properties for compliance with conditions of contracts
- Process historic designation nominations for both individual sites and districts
- Acquire additional MSCP preserve open space through grant funding and project exactions
- Complete the Vernal Pool Habitat Conservation Plan
- Prepare the Recreation Elements for all the community plan updates
- Complete the Mission Trails Regional Park Master Plan update
- Review and provide recommendations for proposed developments in Balboa Park and Mission Bay Park
- Prepare new CIP projects for Fiscal Year 2016 and transfer to Public Works for development

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of historic Mills Act inspections completed	200	250	121	250
2. Number of Planning PEIRs completed and certified by City Council	0	4	4	4

Service Efforts and Accomplishments

Environmental staff is preparing environmental documents for community plan updates, the Transportation & Storm Water Department Jurisdictional Urban Water Management Plans/Water Quality Improvement Plans, and amendments to the Storm Water Regulation Updates. In addition, approximately 50 projects were submitted for review in Fiscal Year 2015 resulting in the preparation of 25 environmental documents. The section conducted several tribal consultations with the local Native American community in accordance with Senate Bill 18.

During Fiscal Year 2015, the Historic Resources staff has completed and recorded 55 new Mills Act contracts and 111 inspections of historic properties. Staff also processed 36 new individual historic nominations and reviewed over 3,000 projects for compliance with the historical resources regulations. In addition, staff continues to work on several historic surveys, as well as processing two new historic district nominations. It is anticipated that during Fiscal Year 2016, another 2,500-3,000 projects will be reviewed.

The Multiple Species Conservation Program (MSCP) section continued work on a Habitat Conservation Plan (HCP) for endangered and threatened vernal pool species. During Fiscal Year 2015, staff conducted 74 development project reviews for compliance with the MSCP regulations, and anticipates similar activity in Fiscal Year 2016. Staff also began work on a new strategy for addressing impacts to burrowing owls and their habitat and completed the MSCP Annual Report. Fiscal Year 2015 staff completed Conservation elements of several community plan updates. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Park Planning staff continues to initiate and monitor the acquisition of parkland in accordance with requests from community groups and discretionary permit conditions, and to review development proposals for impacts to existing parks and open space. In Fiscal Year 2015, staff conducted 309 development project reviews. During Fiscal Year 2016, staff will continue to work on community plan updates and provide revisions to the associated impact fee studies. During Fiscal Year 2016, staff anticipates that there will be approximately three amendments initiated to the Mission Bay Park Master Plan. At the end of Fiscal Year 2015, staff reviewed eight City and school district surplus

sites for park acquisition. Park Planning staff has transferred eight new projects from the proposed Fiscal Year 2016 CIP Budget to Public Works Department to begin design and construction.

Program Description

Facilities Financing

The Facilities Financing Program, in the Planning Department, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City. For additional detail, refer to the Facilities Financing Program section.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	62.08	67.08	5.00
Personnel Expenditures	\$ -	\$ 7,504,184	\$ 7,764,624	\$ 260,440
Non-Personnel Expenditures	-	1,821,433	2,558,494	737,061
Total Department Expenditures	\$ -	\$ 9,325,617	\$ 10,323,118	\$ 997,501
Total Department Revenue	\$ -	\$ 3,831,968	\$ 3,841,766	\$ 9,798

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Planning	\$ -	\$ 9,325,617	\$ 10,323,118	\$ 997,501
Total	\$ -	\$ 9,325,617	\$ 10,323,118	\$ 997,501

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Planning	0.00	62.08	67.08	5.00
Total	0.00	62.08	67.08	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Community Plan Updates/Amendments Addition of 1.00 Assistant Traffic Engineer, 1.00 Park Designer, 1.00 Senior Management Analyst, non-personnel expenditures, and revenue to perform General Plan maintenance and additional Community Plan Updates.	3.00	\$ 609,224	\$ 58,646
Mission Bay Master Plan Addition of 1.00 Park Designer and associated non-personnel expenditures to support the De Anza Special Study and the Mission Bay Master Plan amendment.	1.00	501,727	-
Active Transportation Plans Addition of 1.00 Assistant Engineer-Traffic and offsetting revenue associated with the development of Active Transportation Plans.	1.00	80,193	80,193
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,655	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,106	-

Planning

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	6,184	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	2,906	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(3,700)	(50,895)
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(243,794)	-
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	1,115
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(79,261)
Total	5.00	\$ 997,501	\$ 9,798

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 4,395,497	\$ 4,840,965	\$ 445,468
Fringe Benefits	-	3,108,687	2,923,659	(185,028)
PERSONNEL SUBTOTAL	-	7,504,184	7,764,624	260,440
NON-PERSONNEL				
Supplies	\$ -	\$ 85,374	\$ 74,717	\$ (10,657)
Contracts	-	1,463,419	2,188,055	724,636
Information Technology	-	171,298	179,404	8,106
Energy and Utilities	-	76,572	91,548	14,976
Other	-	24,770	24,770	-
NON-PERSONNEL SUBTOTAL	-	1,821,433	2,558,494	737,061
Total	\$ -	\$ 9,325,617	\$ 10,323,118	\$ 997,501

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ -	\$ 1,178,814	\$ 1,187,497	\$ 8,683
Licenses and Permits	-	2,652,154	2,653,269	1,115
Other Revenue	-	1,000	1,000	-
Total	\$ -	\$ 3,831,968	\$ 3,841,766	\$ 9,798

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,569
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	49,537
20000116	Assistant Engineer-Traffic	0.00	1.00	3.00	57,866 - 69,722	185,454
20001083	Assistant Planning Director	0.00	1.00	1.00	31,741 - 173,971	102,856
90001233	Assistant to the Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,500
90001155	Assistant to the Planning Director - Hourly	0.00	0.35	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	0.00	4.00	4.00	66,622 - 80,454	315,459
20000119	Associate Management Analyst	0.00	2.00	1.00	54,059 - 65,333	64,353
20000162	Associate Planner	0.00	14.00	11.00	56,722 - 68,536	674,417
20000539	Clerical Assistant 2	0.00	1.00	1.00	29,931 - 36,067	29,931
20000303	Community Development Specialist 4	0.00	2.00	2.00	66,768 - 80,891	161,782
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	125,000
20001179	Deputy Planning Director	0.00	1.00	1.00	46,966 - 172,744	125,000
20000105	Development Project Manager 3	0.00	1.00	1.00	76,794 - 92,851	92,851
20000924	Executive Secretary	0.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	0.00	1.00	1.00	41,558 - 50,232	49,479
90001073	Management Intern - Hourly	0.00	0.66	0.66	24,274 - 29,203	17,613
20000669	Park Designer	0.00	2.00	4.00	66,664 - 80,496	308,152
20000680	Payroll Specialist 2	0.00	1.00	1.00	34,611 - 41,787	41,787
20001132	Planning Director	0.00	1.00	1.00	59,155 - 224,099	160,000
90001145	Planning Intern - Hourly	0.00	1.32	1.32	24,274 - 29,203	35,226
20000743	Principal Engineering Aide	0.00	2.00	2.00	50,003 - 60,549	119,215
20001222	Program Manager	0.00	3.00	3.00	46,966 - 172,744	307,855
20000015	Senior Management Analyst	0.00	0.00	2.00	59,363 - 71,760	143,520
20000918	Senior Planner	0.00	13.75	16.75	65,354 - 79,019	1,284,697
20000926	Senior Traffic Engineer	0.00	1.00	1.00	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	1.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(159,578)
	Landscape Architect Lic					46,222
	Overtime Budgeted					15,000
	Reg Pay For Engineers					49,769
	Sick Leave - Hourly					2,906
	Termination Pay Annual Leave					7,902
FTE, Salaries, and Wages Subtotal		0.00	62.08	67.08		\$ 4,840,965

Planning

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 62,072	\$ 42,629	\$ (19,443)
Flexible Benefits	-	454,706	575,189	120,483
Long-Term Disability	-	14,818	15,374	556
Medicare	-	63,575	69,823	6,248
Other Post-Employment Benefits	-	351,828	370,818	18,990
Retiree Medical Trust	-	339	4,115	3,776
Retirement 401 Plan	-	1,357	3,877	2,520
Retirement ADC	-	1,878,319	1,424,362	(453,957)
Retirement DROP	-	6,508	9,330	2,822
Risk Management Administration	-	54,926	66,150	11,224
Supplemental Pension Savings Plan	-	194,013	289,373	95,360
Unemployment Insurance	-	8,489	8,815	326
Workers' Compensation	-	17,737	43,804	26,067
Fringe Benefits Subtotal	\$ -	\$ 3,108,687	\$ 2,923,659	\$ (185,028)
Total Personnel Expenditures			\$ 7,764,624	

Facilities Financing Program



Program Description

The Facilities Financing Program, part of the Planning Department, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City of San Diego. Core functions of this program include preparing and updating of Public Facilities Financing Plans (PFFPs) for Facilities Benefit Assessment (FBA) communities, Impact Fee Studies (IFS) for Development Impact Fee (DIF) communities, implementing the Capital Improvement Program (CIP) budget for PFFP- and IFS-programmed projects, and negotiating reimbursement agreements and coordinating with developers for the provision of public facilities throughout the City. Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The staff also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Goals and Objectives

The following goal and objectives represent the action plan for the Program:

Goal 1: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (e.g., parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Program will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Coordinate with other departments and programs in order to pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of Public Facilities Financing Plans and Impact Fee Studies updated/amended	10	10	4 ¹	8

1. Decrease in target number of updated/amended Public Facilities Financing Plans and Impact Fee Studies were in conjunction with community plan updates/amendments now scheduled for completion in Fiscal Year 2016.

Facilities Financing Program

Service Efforts and Accomplishments

During Fiscal Year 2015 the following PFFPs and IFSs were approved: Ocean Beach, Navajo, Black Mountain Ranch, and Otay Mesa. For Fiscal Year 2016, the following PFFPs and IFSs are anticipated to be approved: Del Mar Mesa, Encanto CP, Greater North Park CP, Golden Hill CP, Midway/Pacific Highway CP, Mira Mesa, Southeastern CP, Old San Diego CP, Pacific Highlands Ranch, San Ysidro CP, Torrey Highlands and Uptown CP. A CP designation has been included on all PFFPs and IFSs which are being prepared in conjunction with a Community Plan Update. As other community plan updates are completed, Facilities Financing staff will continue to coordinate with Long-Range Planning staff to concurrently prepare PFFP and IFS updates.

In Fiscal Year 2015, \$92.7 million in DIF, FBA, and other impact fees were collected for the year. Based on current economic conditions, approximately \$65.0 - \$70.0 million in fees are anticipated to be collected in Fiscal Year 2016 to fund community facilities identified in the PFFPs and IFSs.

Facilities Financing Program

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	16.35	16.70	0.35
Personnel Expenditures	\$ -	\$ 1,888,206	\$ 1,794,807	\$ (93,399)
Non-Personnel Expenditures	-	386,904	390,433	3,529
Total Department Expenditures	\$ -	\$ 2,275,110	\$ 2,185,240	\$ (89,870)
Total Department Revenue	\$ -	\$ 2,275,110	\$ 2,185,240	\$ (89,870)

Facilities Financing Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Facilities Financing Program	\$ -	\$ 2,275,110	\$ 2,185,240	\$ (89,870)
Total	\$ -	\$ 2,275,110	\$ 2,185,240	\$ (89,870)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Facilities Financing Program	0.00	16.35	16.70	0.35
Total	0.00	16.35	16.70	0.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	\$ 23,336	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	21,976	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	859	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(18,447)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(117,594)	-

Facilities Financing Program

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(89,870)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.35	\$ (89,870)	\$ (89,870)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,135,394	\$ 1,150,645	\$ 15,251
Fringe Benefits	-	752,812	644,162	(108,650)
PERSONNEL SUBTOTAL	-	1,888,206	1,794,807	(93,399)
NON-PERSONNEL				
Supplies	\$ -	\$ 12,011	\$ 12,011	\$ -
Contracts	-	284,790	281,976	(2,814)
Information Technology	-	71,836	93,812	21,976
Energy and Utilities	-	1,777	1,190	(587)
Other	-	1,294	1,294	-
Transfers Out	-	15,046	-	(15,046)
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	-	386,904	390,433	3,529
Total	\$ -	\$ 2,275,110	\$ 2,185,240	\$ (89,870)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ -	\$ 2,255,010	\$ 2,159,140	\$ (95,870)
Licenses and Permits	-	18,000	24,000	6,000
Rev from Money and Prop	-	2,100	2,100	-
Total	\$ -	\$ 2,275,110	\$ 2,185,240	\$ (89,870)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 44,634
20000119	Associate Management Analyst	0.00	2.00	2.00	54,059 - 65,333	119,392
20000743	Principal Engineering Aide	0.00	2.00	2.00	50,003 - 60,549	110,552
90000743	Principal Engineering Aide - Hourly	0.00	0.00	0.35	50,003 - 60,549	21,192
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	109,855
20000885	Senior Civil Engineer	0.00	1.00	1.00	76,794 - 92,851	76,794
20000015	Senior Management Analyst	0.00	6.00	6.00	59,363 - 71,760	424,311
20000970	Supervising Management Analyst	0.00	2.00	2.00	66,768 - 80,891	161,782
90000970	Supervising Management Analyst - Hourly	0.00	0.35	0.35	66,768 - 80,891	28,312
20000756	Word Processing Operator	0.00	1.00	1.00	31,491 - 37,918	31,491
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(31,491)

Facilities Financing Program

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
	Overtime Budgeted					11,720
	Reg Pay For Engineers					11,519
	Sick Leave - Hourly					859
	Termination Pay Annual Leave					24,267
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		0.00	16.35	16.70		\$ 1,150,645
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 12,637	\$ 7,263		\$ (5,374)
	Flexible Benefits	-	119,895	137,337		17,442
	Long-Term Disability	-	3,798	3,576		(222)
	Medicare	-	13,158	13,880		722
	Other Post-Employment Benefits	-	90,990	88,290		(2,700)
	Retiree Medical Trust	-	-	756		756
	Retirement ADC	-	415,201	281,724		(133,477)
	Retirement DROP	-	6,503	6,083		(420)
	Risk Management Administration	-	14,205	15,750		1,545
	Supplemental Pension Savings Plan	-	58,954	75,120		16,166
	Unemployment Insurance	-	2,173	2,048		(125)
	Workers' Compensation	-	15,298	12,335		(2,963)
Fringe Benefits Subtotal		\$ -	\$ 752,812	\$ 644,162		\$ (108,650)
Total Personnel Expenditures					\$	1,794,807

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2014 ¹ Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (359)	\$ 3,796	\$ 125,658
TOTAL BALANCE AND RESERVES	\$ (359)	\$ 3,796	\$ 125,658
REVENUE			
Charges for Current Services	\$ 1,780,130	\$ 2,255,010	\$ 2,159,140
Licenses and Permits	37,500	18,000	24,000
Other Revenue	327	–	–
Revenue from Use of Money and Property	(204)	2,100	2,100
TOTAL REVENUE	\$ 1,817,753	\$ 2,275,110	\$ 2,185,240
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,817,394	\$ 2,278,906	\$ 2,310,898
OPERATING EXPENSE			
Personnel Expenses	\$ 875,791	\$ 1,135,394	\$ 1,150,645
Fringe Benefits	642,753	752,812	644,162
Supplies	3,322	12,011	12,011
Contracts	221,394	284,790	281,976
<i>Rent Expenses</i>	<i>121,757</i>	<i>105,376</i>	<i>124,678</i>
<i>General Government Services Billing</i>	<i>58,274</i>	<i>92,911</i>	<i>69,545</i>
<i>Contracts-Miscellaneous</i>	<i>41,363</i>	<i>86,503</i>	<i>87,753</i>
Information Technology	54,196	71,836	93,812
Energy and Utilities	566	1,777	1,190
Other Expenses	199	1,294	1,294
Transfers Out	15,477	15,046	–
Capital Expenditures	–	150	150
TOTAL OPERATING EXPENSE	\$ 1,813,697	\$ 2,275,110	\$ 2,185,240
TOTAL EXPENSE	\$ 1,813,697	\$ 2,275,110	\$ 2,185,240
BALANCE	\$ 3,697	\$ 3,796	\$ 125,658
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,817,394	\$ 2,278,906	\$ 2,310,898

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹The Facilities Financing Fund was budgeted in the Development Services Department in Fiscal Year 2014

Police



Page Intentionally Left Blank



Department Description

For 125 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all

The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through the prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing community and command priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct

High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Key Performance Indicators

Performance Indicator	Actual CY2013	Target CY2014	Actual CY2014	Target CY2015
1. Average response time to priority E calls (in minutes)	6.6	7.0	6.8	7.0
2. Average response time to priority 1 calls (in minutes)	11.7	14.0	12.5 ¹	12.0
3. Average response time to priority 2 calls (in minutes)	27.4	27.0	29.2	25.0
4. Average response time to priority 3 calls (in minutes)	68.9	68.0	73.5	60.0
5. Average response time to priority 4 calls (in minutes)	70.9	70.0	72.6	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.0%	50.0%	53.9%	53.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)	4.00	4.50 ²	3.90	4.00

1. The Calendar Year 2014 target was based upon historical data. Responding to Priority E and Priority 1 calls is the Department's highest priority. The addition of the Police Investigative Service Officers and the use of overtime are two of the reasons that have allowed the Department to maintain low response times to these calls.
2. The Calendar Year 2014 target was based on historical data; however, the crime rate is currently at its the lowest since 1973. The Department continues to focus on the allocation of resources to proactively prevent and reduce crime such as conducting proactive compliance checks on AB 109 probationers, as well as other strategies in an effort to maintain low crime rates.

Service Efforts and Accomplishments

Crime Rates

Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crimes types is collected and measured nationwide by the Department of Justice Uniform Crime reporting program. The total number of index crimes in San Diego decreased 13.5% in 2014 compared to 2013. The number of crimes in each of the categories in 2014 continues to be similar to the number of reported crimes from decades ago. Violent crimes decreased 1.7% in 2014 when compared to 2013. The violent crime rate of 3.9 per thousand residents in 2014 is comparable to rates in the early 1970s. The violent crime clearance rate was 53.9% in 2014, similar to the clearance rate in 2013.

Community Partnerships

The Gang Unit has been working closely with Community Assistance Support Team (CAST) volunteers and the Compassion Project to address violent gang crime in the community. In an effort to prevent retaliatory violence, CAST members are requested to speak with victims or the victims' families and friends following a gang-related shooting. To prevent gang crime and improve quality of life, the Gang Unit also provides CAST and Compassion Project members with information on violent crime hotspots within the City. Volunteers use this information to contact and share resources with at-risk residents, and to walk violence-prone neighborhoods offering assistance and promoting peace. These police-community partnerships have led to a reduction in retaliatory violence related to gang murders and shootings over the last year. The increased dialogue has promoted improved cooperation and collaboration between the Police Department and members of the community.

Body Worn Cameras

Law enforcement's use of body worn cameras has proven effective in reducing violent confrontations and complaints against officers. Cameras provide additional documentation of police/public encounters and are an important tool for collecting evidence and maintaining public trust. The San Diego Police Department has been at the forefront of large law enforcement agencies implementing a body worn camera program. By the end of 2014, the six largest patrol commands within the Police Department had been outfitted with 600 body worn cameras. Uniformed officers at Southeastern, Mid-City, Central, Western, Northern, Southern Divisions, and those assigned to the Gang Suppression Team are wearing body worn cameras. This fiscal year, the Police Department plans to purchase an additional 400 cameras to deploy to uniformed officers working the Northeastern, Northwestern, Eastern, and Traffic divisions. The next phase of the program will include outfitting all patrol supervisors and the remainder of the Department's uniformed officers with body worn cameras.

HOT/PERT/SIP Program

The Police Department continues to work with other City departments, businesses, and non-profits to deliver police services to the homeless that are compassionate and responsive to the community, as San Diego continues to set the standard for providing services to those who are most in need. Officers, clinicians, and subject matter experts in the field of homelessness continue to work alongside one another towards the City's goal of assessing and directing people to the services that will help them develop the ability to sustain full-time housing.

The Department is involved with three outreach programs that address homelessness and those with mental health issues: the Homeless Outreach Team (HOT), Psychiatric Emergency Response Team (PERT), and Serial Inebriate Program (SIP). These programs each continue to earn national acclaim and are replicated by other cities throughout the country. The HOT team partners a San Diego Police Officer, PERT clinician, and County Health and Human Services Specialist in outreach teams, working with other providers to place homeless persons into transitional shelters and then into more permanent housing. PERT partners mental health clinicians with police officers riding together on patrol and responding to calls involving mental health emergencies. SIP, jointly funded by the City and County, is a collaboration between law enforcement, the City Attorney's Office, Superior Courts, and County Behavioral Health, as well as community-based homeless support agencies and treatment providers. SIP officers

Police

continue to work with the City's Emergency Medical Services provider, Rural/Metro, in identifying chronic abusers of these services and offering them the option of diversion into a treatment program instead of incarceration.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	2,528.79	2,587.52	2,632.01	44.49
Personnel Expenditures	\$ 360,288,575	\$ 352,755,930	\$ 370,297,215	\$ 17,541,285
Non-Personnel Expenditures	105,959,383	73,623,292	71,142,303	(2,480,989)
Total Department Expenditures	\$ 466,247,958	\$ 426,379,222	\$ 441,439,518	\$ 15,060,296
Total Department Revenue	\$ 78,236,813	\$ 49,520,205	\$ 54,943,764	\$ 5,423,559

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 27,168,764	\$ 32,071,752	\$ 26,577,915	\$ (5,493,837)
Administrative Services	44,695,989	39,919,839	45,204,280	5,284,441
Centralized Investigations	70,660,636	66,630,717	69,480,921	2,850,204
Family Justice Center	730,775	641,127	837,730	196,603
Neighborhood Policing	57,440,453	57,634,889	63,651,372	6,016,483
Patrol Operations	232,209,724	222,560,898	229,748,921	7,188,023
Total	\$ 432,906,341	\$ 419,459,222	\$ 435,501,139	\$ 16,041,917

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	80.00	87.05	105.00	17.95
Administrative Services	262.72	267.28	268.95	1.67
Centralized Investigations	409.00	423.00	430.00	7.00
Family Justice Center	4.00	4.00	6.00	2.00
Neighborhood Policing	333.07	403.19	447.06	43.87
Patrol Operations	1,440.00	1,403.00	1,375.00	(28.00)
Total	2,528.79	2,587.52	2,632.01	44.49

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	18.00	\$ 5,801,656	\$ -
Replacement of the Computer Aided Dispatch System Addition of non-personnel expenditures and revenue associated with the replacement of the Computer Aided Dispatch (CAD) system as part of the Police Department's five-year plan.	0.00	5,605,132	5,145,132
Flexible Benefits Increase Addition of personnel expenditures to reflect an increase in flexible benefit allotments for Police Officers per the Memorandum of Understanding (MOU) with the Police Officers Association (POA).	0.00	5,042,452	-

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Holiday Premium Pay Addition of personnel expenditures to reflect an increase in overtime associated with holiday premium pay per the MOU with the POA.	0.00	3,200,000	-
Uniform/Equipment Allowance Addition of non-personnel expenditures to reflect an increase in uniform/equipment allowance for Police Officers with more than eight years of service per the MOU with the POA.	0.00	2,484,300	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	2,098,369	-
Addition of Civilian Positions Addition of 22.00 FTE civilian positions and associated non-personnel expenditures to support the Police Department's operations.	22.00	2,017,985	-
Task Force Addition of personnel expenditures and revenue associated with task force work within the Police Department.	0.00	1,400,000	1,400,000
Transfer of Police Decentralization Addition of non-personnel expenditures and one-time transfer of Police Decentralization Fund Balance to the General Fund due to the fund closure in Fiscal Year 2016.	0.00	1,370,235	2,003,262
Helicopter Maintenance Support Addition of non-personnel expenditures for Police Air Support maintenance and overhaul expenditures previously funded from seized assets and grant funding.	0.00	1,115,000	-
Sworn Position Support Addition of non-personnel expenditures to support Police sworn positions.	0.00	1,090,198	-
Additional Sworn Positions Addition of 5.00 Police Officer 2s to support the Police Department's operations.	5.00	495,256	-
Addition of Program Coordinators Addition of 3.00 Program Coordinators to support Police Department operations.	3.00	389,061	-
Recruitment Allowance Addition of non-personnel expenditures to reflect an increase in recruitment allowance per the MOU with the POA.	0.00	344,000	-
Peace Officer Standards and Training (POST) Travel Addition of non-personnel expenditures to support an increase in department reimbursement costs for Peace Officer Standards and Training (POST) related travel expenditures.	0.00	100,000	-
Safety Equipment Addition of non-personnel expenditures for safety equipment in the Police Department's Western Division.	0.00	62,000	-

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	50,328	-
Police Recruitment Addition of non-personnel expenditures for recruitment activities.	0.00	35,000	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Air Borne Law Enforcement (ABLE) Flight Pay Addition of non-personnel expenditures for tuition reimbursement for tactical flight officers per the MOU with the POA.	0.00	25,000	-
Transfer of Pedicab Services Transfer of Pedicab services from the Transportation & Storm Water Department to the Police Department.	0.00	3,000	85,212
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.51)	(5,584)	-
Serial Inebriate Program Expansion Transfer of non-personnel expenditures from the Police Department to the Economic Development Department to enhance the Homeless Outreach Team Program.	0.00	(160,000)	-
Reduction of Supervising Management Analysts Reduction of 3.00 Supervising Management Analysts.	(3.00)	(441,119)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(606,222)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,260,174)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(4,444,409)	-
Animal Services Contract Transfer of non-personnel expenditures related to the administration of the animal services contract with the County of San Diego from the Police Department to the Citywide Program Expenditures Department.	0.00	(8,799,547)	-
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	262,296

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Safety Sales Tax Revenue	0.00	-	251,976
Addition of revenue as a result of an increase in Safety Sales Tax revenue.			
Transfer of Citizens Option for Public Safety Revenue	0.00	-	(2,100,000)
Adjustment to reflect the transfer of revenue associated with the Citizens Option for Public Safety (COPS) revenue to the new COPS special revenue fund.			
Total	44.49	\$ 16,041,917	\$ 7,047,878

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 206,615,856	\$ 206,823,713	\$ 213,205,394	\$ 6,381,681
Fringe Benefits	153,672,719	145,932,217	157,091,821	11,159,604
PERSONNEL SUBTOTAL	360,288,575	352,755,930	370,297,215	17,541,285
NON-PERSONNEL				
Supplies	\$ 7,927,643	\$ 7,408,776	\$ 7,141,702	\$ (267,074)
Contracts	35,807,461	34,086,172	34,136,415	50,243
Information Technology	10,260,736	8,734,220	6,474,046	(2,260,174)
Energy and Utilities	11,111,367	11,012,947	10,459,951	(552,996)
Other	135,424	100,025	100,025	-
Transfers Out	4,797,069	3,909,765	5,605,132	1,695,367
Capital Expenditures	1,248,863	1,050,246	1,265,196	214,950
Debt	1,329,204	401,141	21,457	(379,684)
NON-PERSONNEL SUBTOTAL	72,617,766	66,703,292	65,203,924	(1,499,368)
Total	\$ 432,906,341	\$ 419,459,222	\$ 435,501,139	\$ 16,041,917

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 13,259,769	\$ 10,502,603	\$ 11,859,137	\$ 1,356,534
Fines Forfeitures and Penalties	21,028,747	20,464,344	20,526,344	62,000
Licenses and Permits	4,320,467	4,428,760	4,607,082	178,322
Other Local Taxes	1,589,594	1,256,000	1,256,000	-
Other Revenue	750,547	550,046	500,698	(49,348)
Rev from Federal Agencies	301,024	2,756,720	656,720	(2,100,000)
Rev from Money and Prop	(109,386)	216,149	416,149	200,000
Rev from Other Agencies	1,465,932	758,423	758,423	-
Transfers In	3,900,311	3,637,395	11,037,765	7,400,370
Total	\$ 46,507,006	\$ 44,570,440	\$ 51,618,318	\$ 7,047,878

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	\$ 181,639
90000011	Account Clerk - Hourly	1.00	1.05	0.00	31,491 - 37,918	-
20000007	Accountant 3	1.00	1.00	0.00	59,363 - 71,760	-

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	11.00	12.00	13.00	42,578 - 51,334	626,042
20000050	Assistant Management Analyst	1.00	1.00	1.00	44,470 - 54,059	50,957
20001190	Assistant Police Chief	4.00	5.00	5.00	46,966 - 172,744	724,763
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	127,362
20000134	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	112,781
20000119	Associate Management Analyst	13.00	15.00	16.00	54,059 - 65,333	987,967
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	67,987
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	85,597
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	498,310
90000231	Cal-ID Technician - Hourly	0.97	0.88	0.88	36,275 - 43,722	31,922
20000539	Clerical Assistant 2	7.00	9.00	8.00	29,931 - 36,067	287,926
90000539	Clerical Assistant 2 - Hourly	2.61	2.63	2.63	29,931 - 36,067	78,719
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	112,676
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	464,963
20000348	Criminalist 2	11.00	13.00	15.00	74,942 - 90,542	1,252,992
20000349	Criminalist 2	13.00	12.00	11.00	74,942 - 90,542	942,426
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	75.00	75.00	73.00	37,440 - 45,178	3,219,129
90000386	Dispatcher 2 - Hourly	1.38	1.21	1.88	37,440 - 45,178	70,387
20000398	Documents Examiner 3	2.00	2.00	2.00	68,016 - 82,118	162,183
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	47,091
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,747
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	105,332
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	162,448
20000290	Information Systems Analyst 2	6.00	6.00	5.00	54,059 - 65,333	315,391
20000293	Information Systems Analyst 3	6.00	5.00	4.00	59,363 - 71,760	271,169
20000998	Information Systems Analyst 4	2.00	2.00	3.00	66,768 - 80,891	238,929
20000377	Information Systems Technician	1.00	1.00	0.00	42,578 - 51,334	-
20000730	Interview and Interrogation Specialist 3	2.00	3.00	3.00	62,254 - 75,067	216,839
20000590	Laboratory Technician	2.00	2.00	2.00	40,622 - 49,067	93,115
20000577	Latent Print Examiner 2	12.00	12.00	13.00	59,634 - 72,072	871,650
90001073	Management Intern - Hourly	0.75	0.75	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	35,630 - 42,848	1,652,111
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	844,069
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	308,182
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	250,722
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000722	Police Agent	2.00	2.00	1.00	65,874 - 79,664	77,115
20000717	Police Captain	14.00	14.00	14.00	115,877 - 138,778	1,854,463
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,456
20000308	Police Code Compliance Officer	7.00	5.00	5.00	43,014 - 51,709	256,735
20000309	Police Code Compliance Supervisor	1.00	1.00	0.00	49,462 - 59,446	-
20000719	Police Detective	330.00	333.17	337.00	65,998 - 79,747	25,700,078
20000111	Police Dispatch Administrator	2.00	2.00	2.00	61,630 - 74,880	147,683
20000987	Police Dispatch Supervisor	11.00	11.00	13.00	54,746 - 66,040	827,733
20000729	Police Dispatcher	55.00	56.00	61.00	45,240 - 54,538	3,126,038
90000729	Police Dispatcher - Hourly	1.38	1.21	1.21	45,240 - 54,538	54,740
20000716	Police Investigative Service Officer 2	0.00	8.00	0.00	40,643 - 49,067	-
20000715	Police Investigative Service Officer 2	1.00	2.00	20.00	40,643 - 49,067	828,850
20000696	Police Lead Dispatcher	10.00	10.00	10.00	49,774 - 60,029	600,289
20000718	Police Lieutenant	52.00	52.00	54.00	97,594 - 116,813	6,172,068
20000721	Police Officer 2	1,284.67	1,311.83	1,325.00	62,837 - 75,941	94,873,121
20000723	Police Officer 3	7.00	7.83	9.00	65,998 - 79,747	673,924
20000734	Police Property and Evidence Clerk	12.50	13.50	14.50	34,611 - 41,517	586,664
20000735	Police Records Clerk	24.00	25.00	25.00	32,968 - 39,811	935,172
20000582	Police Records Data Specialist	9.00	9.00	10.00	32,074 - 38,834	369,281
20000585	Police Records Data Specialist Supervisor	2.00	2.00	2.00	38,834 - 46,675	85,509
20000724	Police Sergeant	282.00	285.17	289.00	76,274 - 92,206	25,857,032
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	94,266
20000329	Police Service Officer 2	6.00	6.00	7.00	39,187 - 47,133	321,985
20001234	Program Coordinator	0.00	0.00	4.00	23,005 - 137,904	410,000
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	520,996
20000759	Programmer Analyst 3	1.00	1.00	1.00	54,059 - 65,333	65,333
20000761	Project Officer 1	1.00	1.00	1.00	66,622 - 80,454	80,454
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	42,682 - 51,397	151,229
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	72,468
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	43,514
20000927	Senior Clerk/Typist	12.00	11.00	12.00	36,067 - 43,514	505,751
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000015	Senior Management Analyst	1.00	1.00	2.00	59,363 - 71,760	118,726
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	61,376
20000882	Senior Police Records Clerk	3.00	3.00	3.00	37,835 - 45,781	137,343
90000882	Senior Police Records Clerk - Hourly	0.88	0.85	0.85	37,835 - 45,781	32,160

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	54,059 - 65,333	65,333
20000966	Senior Refrigeration Mechanic	1.00	1.00	1.00	49,462 - 59,384	49,462
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	132,892
20001013	Special Event Traffic Controller 1	0.50	0.50	0.50	33,946 - 40,810	20,405
90001013	Special Event Traffic Controller 1 - Hourly	30.40	39.19	39.06	33,946 - 40,810	1,325,915
20001006	Supervising Cal-ID Technician	3.00	3.00	4.00	41,600 - 50,253	192,359
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
20000892	Supervising Criminalist	4.00	4.00	4.00	86,195 - 104,125	416,500
20000313	Supervising Department Human Resources Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	73,008
20000970	Supervising Management Analyst	4.00	4.00	2.00	66,768 - 80,891	147,659
20000756	Word Processing Operator	38.75	38.75	38.75	31,491 - 37,918	1,446,145
	2-Wheel Motorcycle (POA)					110,305
	2nd Watch Shift					1,284,240
	3-Wheel Motorcycle (MEA)					97,344
	3rd Watch Shift					1,408,448
	Acct Recon Pay					80,938
	Admin Assign Pay					55,320
	Advanced Post Certificate					8,383,818
	Air Support Trainer					8,543
	Bilingual - Dispatcher					36,400
	Bilingual - POA					728,830
	Bilingual - Regular					81,536
	Budgeted Vacancy Savings					(11,522,051)
	Canine Care					113,759
	Comm Relations					31,896
	Core Instructor Pay					14,997
	Detective Pay					465,610
	Dispatch Cert Pay					354,874
	Dispatcher Training					180,394
	Emergency Negotiator					52,843
	Field Training Pay					691,273
	Flight Pay					80,468
	Intermediate Post Certificate					1,173,658
	Latent Print Exam Cert					21,594
	Night Shift Pay					16,897
	Overtime Budgeted					17,997,071

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
	Sick Leave - Hourly					50,328
	Split Shift Pay					379,755
	Swat Team Pay					307,286
	Termination Pay Annual Leave					861,296
	Vacation Pay In Lieu					3,700,158
FTE, Salaries, and Wages Subtotal		2,528.79	2,587.52	2,632.01		\$ 213,205,394
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,582,073	\$ 4,723,958	\$ 3,854,534	\$ (869,424)	
	Flexible Benefits	22,332,602	24,614,790	30,905,582	6,290,792	
	Insurance	235	-	-	-	
	Long-Term Disability	1,395,555	600,147	576,640	(23,507)	
	Medicare	2,778,597	2,507,412	2,628,831	121,419	
	Other Post-Employment Benefits	15,184,715	14,679,719	14,367,726	(311,993)	
	Retiree Medical Trust	10,317	8,947	16,294	7,347	
	Retirement 401 Plan	20,954	19,408	19,095	(313)	
	Retirement ADC	89,166,682	84,162,383	87,094,579	2,932,196	
	Retirement DROP	935,636	950,665	846,672	(103,993)	
	Retirement Offset Contribution	1,070	-	-	-	
	Risk Management Administration	2,253,212	2,291,741	2,563,050	271,309	
	Supplemental Pension Savings Plan	1,830,778	2,260,866	2,167,967	(92,899)	
	Unemployment Insurance	477,560	344,238	330,354	(13,884)	
	Workers' Compensation	12,702,734	8,767,943	11,720,497	2,952,554	
Fringe Benefits Subtotal		\$ 153,672,719	\$ 145,932,217	\$ 157,091,821	\$ 11,159,604	
Total Personnel Expenditures						\$ 370,297,215

Police Decentralization Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262	\$ (3,116,738)
Total	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262	\$ (3,116,738)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Police Decentralization	0.00	\$ (3,116,738)	\$ (3,749,765)
Reduction of non-personnel expenditures and one-time transfer of Police Decentralization Fund Balance to the General Fund due to the fund closure in Fiscal Year 2016.			
Total	0.00	\$ (3,116,738)	\$ (3,749,765)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 5,657,379	\$ 5,120,000	\$ -	\$ (5,120,000)
Transfers Out	-	-	2,003,262	2,003,262
NON-PERSONNEL SUBTOTAL	5,657,379	5,120,000	2,003,262	(3,116,738)
Total	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262	\$ (3,116,738)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Transfers In	\$ 3,749,765	\$ 3,749,765	\$ -	\$ (3,749,765)
Total	\$ 3,749,765	\$ 3,749,765	\$ -	\$ (3,749,765)

Seized & Forfeited Assets Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 12,564,379	\$ -	\$ -	\$ -
Total	\$ 12,564,379	\$ -	\$ -	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Transfers Out	\$ 12,564,379	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	12,564,379	-	-	-
Total	\$ 12,564,379	\$ -	\$ -	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Transfers In	\$ 13,605,505	\$ -	\$ -	\$ -
Total	\$ 13,605,505	\$ -	\$ -	\$ -

Seized Assets - California Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ -	\$ 11,919	\$ 11,919	\$ -
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Police

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 11,919	\$ 11,919	\$ -
NON-PERSONNEL SUBTOTAL	-	11,919	11,919	-
Total	\$ -	\$ 11,919	\$ 11,919	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Federal Agencies	\$ -	\$ 11,881	\$ 11,881	\$ -
Rev from Money and Prop	10	-	-	-
Total	\$ 10	\$ 11,881	\$ 11,881	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 13,543,910	\$ 1,668,894	\$ 1,678,565	\$ 9,671
Total	\$ 13,543,910	\$ 1,668,894	\$ 1,678,565	\$ 9,671

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 9,671	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 9,671	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 1,319,897	\$ 1,665,127	\$ 1,674,860	\$ 9,733
Energy and Utilities	4,095	3,767	3,705	(62)
Transfers Out	12,219,918	-	-	-
NON-PERSONNEL SUBTOTAL	13,543,910	1,668,894	1,678,565	9,671
Total	\$ 13,543,910	\$ 1,668,894	\$ 1,678,565	\$ 9,671

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ 66,500	\$ -	\$ -	\$ -
Rev from Federal Agencies	1,503,763	1,069,307	1,069,307	-
Rev from Money and Prop	8,851	-	-	-
Transfers In	11,403,742	-	-	-
Total	\$ 12,982,856	\$ 1,069,307	\$ 1,069,307	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 1,407,163	\$ 119,187	\$ 119,187	\$ -
Total	\$ 1,407,163	\$ 119,187	\$ 119,187	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 119,187	\$ 119,187	\$ -
Transfers Out	1,367,549	-	-	-
Capital Expenditures	39,614	-	-	-
NON-PERSONNEL SUBTOTAL	1,407,163	119,187	119,187	-
Total	\$ 1,407,163	\$ 119,187	\$ 119,187	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Federal Agencies	\$ 10,946	\$ 118,812	\$ 118,812	\$ -
Rev from Money and Prop	579	-	-	-
Transfers In	1,379,099	-	-	-
Total	\$ 1,390,625	\$ 118,812	\$ 118,812	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 168,785	\$ -	\$ -	\$ -
Total	\$ 168,785	\$ -	\$ -	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 168,785	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	168,785	-	-	-
Total	\$ 168,785	\$ -	\$ -	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ 1,046	\$ -	\$ -	\$ -
Total	\$ 1,046	\$ -	\$ -	\$ -

Police

State COPS

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Neighborhood Policing	\$ -	\$ -	\$ 2,125,446	\$ 2,125,446
Total	\$ -	\$ -	\$ 2,125,446	\$ 2,125,446

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Body Worn Cameras Addition of non-personnel expenditures for police body worn cameras as reflected in the Police Department's five-year plan.	0.00	\$ 2,125,446	\$ -
Transfer of Citizens Option for Public Safety Revenue Adjustment to reflect the transfer of revenue associated with the Citizens Option for Public Safety (COPS) to the new COPS special revenue fund.	0.00	-	2,125,446
Total	0.00	\$ 2,125,446	\$ 2,125,446

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 2,125,446	\$ 2,125,446
NON-PERSONNEL SUBTOTAL	-	-	2,125,446	2,125,446
Total	\$ -	\$ -	\$ 2,125,446	\$ 2,125,446

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Rev from Federal Agencies	\$ -	\$ -	\$ 2,125,446	\$ 2,125,446
Total	\$ -	\$ -	\$ 2,125,446	\$ 2,125,446

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund ¹	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,126,217	\$ 3,218,604	\$ 2,145,658
TOTAL BALANCE AND RESERVES	\$ 5,126,217	\$ 3,218,604	\$ 2,145,658
REVENUE			
Transfers In	\$ 3,749,765	\$ 3,749,765	\$ -
<i>Transfer from General Fund</i>	3,749,765	3,749,765	-
TOTAL REVENUE	\$ 3,749,765	\$ 3,749,765	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,875,982	\$ 6,968,369	\$ 2,145,658
OPERATING EXPENSE			
Contracts	\$ 5,657,379	\$ 5,120,000	\$ -
<i>County Jail Required Debt Service</i>	2,365,576	3,300,000	-
<i>County Jail Per Diem for Female Misdemeanants</i>	-	500,000	-
<i>County Jail Per Diem for Male Misdemeanants</i>	3,087,443	997,000	-
<i>San Diego Sheriff Custodianship for CMH Detainees</i>	105,960	225,000	-
<i>Detox Center Agreement</i>	98,400	98,000	-
Transfers Out	-	-	2,003,262
<i>Transfer Out of Fund Balance</i>	-	-	2,003,262
TOTAL OPERATING EXPENSE	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262
TOTAL EXPENSE	\$ 5,657,379	\$ 5,120,000	\$ 2,003,262
BALANCE	\$ 3,218,604	\$ 1,848,369	\$ 142,396
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,875,982	\$ 6,968,369	\$ 2,145,658

^{*}At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹The Police Decentralization Fund will be closed during Fiscal Year 2016.

Police

Revenue and Expense Statement (Non-General Fund)

Seized & Forfeited Assets Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,403,024	\$ 1,869,436	\$ 1,411,048
TOTAL BALANCE AND RESERVES	\$ 1,403,024	\$ 1,869,436	\$ 1,411,048
REVENUE			
Other Revenue	\$ 66,500	\$ -	\$ -
<i>Sale of fixed airplane</i>	66,500	-	-
Revenue from Federal Agencies	1,514,709	1,200,000	1,200,000
<i>Seized Assets</i>	1,514,709	1,200,000	1,200,000
Revenue from Use of Money and Property	9,441	-	-
<i>Interest Earnings</i>	9,441	-	-
Transfers In	26,388,346	-	-
<i>Transfers associated with review of Seized Assets funds</i>	26,388,346	-	-
TOTAL REVENUE	\$ 27,978,996	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 29,382,020	\$ 3,069,436	\$ 2,611,048
OPERATING EXPENSE			
Contracts	\$ 1,319,897	\$ 1,796,233	\$ 1,805,966
<i>Helicopter Unit Operations</i>	1,319,897	1,796,233	1,805,966
Energy and Utilities	4,095	3,767	3,705
<i>Helicopter Unit Operations</i>	4,095	3,767	3,705
Transfers Out	26,151,846	-	-
<i>Transfers associated with review of Seized Assets funds</i>	26,151,846	-	-
Capital Expenditures	39,614	-	-
<i>Helicopter Unit Operations</i>	39,614	-	-
TOTAL OPERATING EXPENSE	\$ 27,515,452	\$ 1,800,000	\$ 1,809,671
TOTAL EXPENSE	\$ 27,515,452	\$ 1,800,000	\$ 1,809,671
BALANCE	\$ 1,866,568	\$ 1,269,436	\$ 801,377
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 29,382,020	\$ 3,069,436	\$ 2,611,048

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund ¹	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 359,605	\$ 192,287	\$ -
TOTAL BALANCE AND RESERVES	\$ 359,605	\$ 192,287	\$ -
REVENUE			
Revenue from Use of Money and Property	\$ 1,046	\$ -	\$ -
<i>Interest</i>	1,046	-	-
TOTAL REVENUE	\$ 1,046	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 360,651	\$ 192,287	\$ -
OPERATING EXPENSE			
Contracts	\$ 168,785	\$ -	\$ -
<i>City Attorney Services</i>	168,785	-	-
TOTAL OPERATING EXPENSE	\$ 168,785	\$ -	\$ -
TOTAL EXPENSE	\$ 168,785	\$ -	\$ -
BALANCE	\$ 191,866	\$ 192,287	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 360,651	\$ 192,287	\$ -

^{*}At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹The Serious Traffic Offenders Program Fund has been closed.

Police

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Revenue from Federal Agencies	\$ -	\$ -	\$ 2,125,446
<i>Grant Proceeds</i>	-	-	2,125,446
TOTAL REVENUE	\$ -	\$ -	\$ 2,125,446
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 2,125,446
OPERATING EXPENSE			
Supplies	\$ -	\$ -	\$ 2,125,446
<i>Officer Equipment</i>	-	-	2,125,446
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 2,125,446
TOTAL EXPENSE	\$ -	\$ -	\$ 2,125,446
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 2,125,446

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Public Safety Services & Debt Service Fund



Page Intentionally Left Blank

Public Safety Services & Debt Service Fund



Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



Page Intentionally Left Blank

Public Safety Services & Debt Service Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	7,646,941	8,707,775	9,159,111	451,336
Total Department Expenditures	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111	\$ 451,336
Total Department Revenue	\$ 8,297,381	\$ 8,707,775	\$ 9,159,111	\$ 451,336

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Public Safety Services & Debt Service Fund	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111	\$ 451,336
Total	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111	\$ 451,336

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 451,336	\$ 451,336
Adjustment to reflect an increase in projected revenue and expenditures for public safety services.			
Total	0.00	\$ 451,336	\$ 451,336

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Transfers Out	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111	\$ 451,336
NON-PERSONNEL SUBTOTAL	7,646,941	8,707,775	9,159,111	451,336
Total	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111	\$ 451,336

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Sales Tax	\$ 8,287,324	\$ 8,707,775	\$ 9,159,111	\$ 451,336
Rev from Money and Prop	10,056	-	-	-
Total	\$ 8,297,381	\$ 8,707,775	\$ 9,159,111	\$ 451,336

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,936	\$ 657,445	\$ 666,513
TOTAL BALANCE AND RESERVES	\$ 3,936	\$ 657,445	\$ 666,513
REVENUE			
Revenue from Use of Money and Property	\$ 10,056	\$ -	\$ -
Safety Sales Tax	8,287,324	8,707,775	9,159,111
TOTAL REVENUE	\$ 8,297,381	\$ 8,707,775	\$ 9,159,111
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,301,317	\$ 9,365,220	\$ 9,825,624
OPERATING EXPENSE			
Transfers Out	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111
<i>Transfer to Fire and Lifeguard Facilities Fund - Debt Service</i>	1,380,219	1,379,719	1,380,369
<i>Transfer to General Fund - Fire Rescue Department</i>	3,133,361	3,664,028	3,889,371
<i>Transfer to General Fund - Police Department</i>	3,133,361	3,664,028	3,889,371
TOTAL OPERATING EXPENSE	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111
TOTAL EXPENSE	\$ 7,646,941	\$ 8,707,775	\$ 9,159,111
BALANCE	\$ 654,376	\$ 657,445	\$ 666,513
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,301,317	\$ 9,365,220	\$ 9,825,624

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Public Utilities



Page Intentionally Left Blank



Department Description

The Public Utilities Department is composed of five branches and one section: Business Support, Water Quality, Distribution and Collection, Strategic Programs, Potable Reuse, and External Affairs. The following outlines each branch's distinct functions in addition to departmental oversight.

Business Support

Long-Range Planning and Water Resources. This division provides long-range water resources planning and development, watershed and resource protection, technical support for policy and regulatory analysis on water, wastewater, and water reuse issues, and management of the City's water conservation and non-potable recycled water programs.

Finance and Information Technology. This division provides administrative support for Information Systems, budget development and monitoring, accounts payable, rate setting and finance, and the administration of inter-agency agreements, grants, and State Revolving Fund loans.

Customer Support. This division provides high-quality, customer-focused care and service to Public Utility Department customers, handles customer interactions via a variety of contact channels, is responsible for account billing and payment processing, meter reading and code enforcement, and customer compliance with State backflow device requirements.

Water Quality

Wastewater Treatment and Disposal. This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego, as well as 12 surrounding cities and special districts.

Water System Operations. This division operates and maintains the City's raw water supply system, potable water treatment and distribution system, and the recycled water distribution system. This division also manages the recreational program at the City's raw water reservoirs (lakes).

Public Utilities

Environmental Monitoring and Technical Services. This division monitors and assesses the quality of drinking water, recycled water, wastewater, and the natural environment in order to preserve and protect environmental and public health, as well as determine regulatory compliance. Additional responsibilities include managing regulatory permits, running an industrial wastewater pre-treatment program, and assessing Public Utilities facilities for air quality and storm water compliance.

Distribution and Collection

Wastewater Collection. This division provides efficient operations and maintenance of the wastewater collection system which consists of 3,024 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-Flow System consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors over 5,000 food establishments to minimize the discharge of fats, oils, and grease (FOG) into the wastewater collection system.

Water Construction and Maintenance. This division provides construction, maintenance, and emergency response for the potable water delivery system. It maintains approximately 279,000 metered service connections, 25,000 fire hydrants, and more than 83,000 total water valves. It performs construction activities for the potable and recycled distribution system citywide and provides 24-hour emergency response, water main repair, Capital Improvement Program (CIP) support, and the maintenance, installation, and replacement of water meters throughout the City.

Strategic Programs

Employee Services and Quality Assurance. This division provides employee, management, and administrative services, as well as safety, security, training, and quality assurance. It is also involved in internal business support services, including services relating to contract formulation and administration, hiring and performance management, occupational health, and audit support.

Asset Management. This division coordinates Department activities that contribute to a unified methodology for asset management. It is responsible for the GIS system and data, as well as the implementation of an SAP-based Enterprise Asset Management system.

Strategic Support Services. This division coordinates the development of the Public Utilities Department five-year strategic business plan and coordinates the development and tracking of the annual strategic initiatives throughout the Department. This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout the Department. The Division also conducts benchmarking studies for the Department and administers Employee Opinion Surveys to all Public Utilities employees.

Potable Reuse

Engineering and Program Management. This division provides engineering services for Water, Wastewater, and Recycled Water Systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally sound manner to meet regulatory and environmental standards. The Division also provides long-range master planning, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, operation optimization study, environmental support, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's Capital Improvement Program.

Pure Water Program. This division is responsible for a focused and coordinated effort to develop and implement a full-scale potable reuse program to create up to 83 million gallons per day of locally controlled, reliable water supply. The Division is also responsible for developing a permanent solution to ensure future Point Loma Wastewater Treatment Plant (PLWTP) Discharge Permit renewals.

External Affairs. The External Affairs section is responsible for the Department's public information and outreach, as well as policy and legislative strategy.

Public Utilities

Oversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, City Council, and department management on policy issues related to the oversight of Public Utilities Department operations including, but not limited to, rate structures, cost effectiveness, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high-quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. In addition to the 11 members, IROC also includes two ex-officio members, one representing and appointed by the Metropolitan Wastewater Joint Powers Authority, and one representing and appointed by the ten-member City representatives to the San Diego County Water Authority. IROC meets at least every other month to review finances, performance, and issues for the Public Utilities Department. In addition, IROC has three sub-committees focused on finance, infrastructure and operations, as well as outreach and communication.

The Department's mission is:

To ensure quality, reliability, and sustainability of water, wastewater, and recycled water services for the benefit of the ratepayers and citizens served

Goals and Objectives

In Fiscal Year 2015, the Public Utilities Department successfully launched its new brand and slogan for the Water Department: Quality, Value, Reliability - In Every Drop! This new slogan outlines the Department's core commitments which drive the goals and objectives for Fiscal Year 2016 and future fiscal years. The ultimate aim of the Department's branding effort is to increase public trust and confidence in the Department's ability to provide critical services to its customers now and into the future. Through consistent fulfillment of commitments in a cohesive, cost-efficient, and professional manner, the Department is able to build public trust and confidence.

Goal 1: Quality - Safe, reliable, and efficient water, wastewater, and recycled water services

The Department is dedicated to meeting and/or exceeding all federal and State water quality standards, maintaining and building needed infrastructure, as well as efficiently delivering water and wastewater services to customers. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Initiate the new grit removal system at the Point Loma Wastewater Treatment Plant which will more efficiently remove solids that cannot be treated in the wastewater process
- Operate preventive maintenance programs for the water distribution system and wastewater collection system, including the accelerated valve maintenance program, backflow maintenance and inspection program for City-owned facilities, meter replacement program, and sewer main cleaning program to ensure reliability of the water and sewer system and minimize disruption of service to the Department's customers
- Continue initiatives and procedures that maintain the robust industry standards in collection system maintenance to sustain an annual Sanitary Sewer Overflow (SSO) rate that is less than half the standard of two SSOs per 100 miles of collection system and an overflow response time that averages 20 minutes
- Implement the Water and Wastewater Operation Optimization Study to increase system operational efficiencies and achieve cost savings

Public Utilities

Goal 2: Value - Fiscally sound and effective public utility

The Department provides a fiscally sound, efficient organization that is responsive and dependable enhancing its long-term viability, accountability, ethics, and transparency as cornerstones upon which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Aggressively seek optimal financing for water and wastewater activities through grants, loans, and other financing tools
- Actively participate in the City's Enterprise Asset Management System to provide an integrated approach to maintenance, repair, and capital renewal of the Department's infrastructure assets
- Utilize a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure, including water transmission lines, reservoirs, and large-diameter wastewater pipelines

Goal 3: Reliability - Dependable service, sustainable growth, and economic viability

The Department is committed to providing its customers with a reliable system and service. Additionally, the Department recognizes that water supplies are critical to preserving the quality of life and growth of the City, and evaluates and plans short and long-term water demand and supply reliability options.

- Continue implementation of San Diego Pure Water
- Implement enhanced water conservation outreach programs and enforcement to reduce customers' per capita water consumption to respond to the State's historic drought conditions; these measures, such as grey water and alternative wastewater treatment opportunities, will contribute to the City's long-term water supply reliability when implemented.
- Continue to develop and implement the Department's Energy Program Strategy which includes studying and implementing renewable energy projects, as well as increasing local energy production

Goal 4: Customer Service - Responsive, safe, committed, and innovative workforce

The Department is dedicated to providing its customers with service that is timely and responsive that meets or exceeds expectations.

- Continue the reinforcement of a positive and productive internal culture through action that fulfills and recognizes Living the Brand Commitments with measurement, empowerment, accountability, visibility, and celebration
- Implement the Wellness Program activities
- Roll out an application that will allow customers to receive and pay their bills from any mobile device using bank account or credit card information
- Expand customer service call center hours to include some evenings and Saturdays
- Implement safety and training initiatives that increase awareness, strengthen employee skills, and address the succession planning needs of the Department

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Average number of days to respond to and resolve customer-initiated service investigations	12.3	10.0	17.5 ¹	10.0
2. Miles of sewer mains replaced, repaired, and rehabilitated	45	45	39.35 ²	45
3. Miles of water mains replaced ³	32.5	28.0	27.8	35.0
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0	0
5. Number of sanitary sewer overflows (SSOs)	32	40	32 ⁴	40
6. Number of water main breaks	73	92	64 ⁵	83 ⁶
7. Number of acute sewer main defects identified	51	48	66 ⁷	50
8. Average time to repair identified acute sewer main defects (days)	47	40	59 ⁸	50
9. Average time to repair water main breaks (hours)	11.0	10.0	12.0 ⁹	9.0
10. Average daily water production (millions of gallons)	187.6	178.2	170.7	152.3 ¹⁰
11. Number of recycled water use site inspections and shutdown tests conducted	1,523	1,700	1,621	1,750
12. All legal and financial covenants maintained	Yes	Yes	Yes	Yes
13. All required reporting for bonds and loans completed on time	Yes	Yes	Yes	Yes

1. The increase in response time from Fiscal Year 2014 to Fiscal Year 2015 was due to vacancies in the Department. The Department has since filled these vacancies, thereby, reducing its response time to an average of 9.2 days (Fiscal Year 2015 - Quarter 4).
2. The Fiscal Year 2015 actual wastewater mileage did not meet targets due to certain unforeseen complexities with the construction of certain projects of the wastewater main replacement program.
3. Reflects miles of water mains awarded consistent with the requirements under the Department of Public Health Compliance Order.
4. The reduction of SSOs was due to continued capital investment in sewer main replacement, as well as other proactive efforts made by the Department.
5. The number of water main breaks is unpredictable. To forecast the target for the next fiscal year, the Department takes an average of the last three fiscal years.
6. The reduction in actual breaks can be attributed to continued investment in pipeline replacement.
7. More defects were identified in Fiscal Year 2015 than in prior years due to the Department's ongoing condition assessments of sewer mains to proactively identify any defects that require repair.
8. The average time to repair varies on an annual basis and depends primarily on the complexity, location, and accessibility of the sewer main and identified defect.
9. The average time to repair varies on an annual basis and depends primarily on the complexity, location, and accessibility of the water main.
10. Fiscal year 2016 production figures are based on the California State Water Resource Control Board's conservation mandate for the City of San Diego is 16%.

Public Utilities

Service Efforts and Accomplishments

The following are service efforts and accomplishments for the Public Utilities Department frontline divisions:

Asset Management

The Asset Management Program is replacing the GE Smallworld geographic information system with ESRI, while the SAP EAM project has developed the System Integrator Request for Proposal, completed architecture design efforts, and finished planned facility condition assessments.

Customer Support

The Customer Support Division responded to more than 370,000 water and sewer utility customer phone calls in the past year with 94 percent of customers responding positively when surveyed about customer care agent knowledge, skill, and service. The Division further improved service by launching a new mobile application whereby customers are able to receive their utility bill on any mobile device and pay using electronic check or credit card.

The Department is optimizing meter reading and customer service operations and enhancing customer service by implementing near real-time wireless access to water meter information using Advanced Metering Infrastructure (AMI) technology. AMI implementation for approximately 11,500 service locations will be completed in the fall. Deployment to the remaining 270,000 service locations will be completed over the next 30 months.

Environmental and Program Management

In Fiscal Year 2015, the Environmental Monitoring and Technical Services Division completed a study to assess corrosion in household plumbing systems according to the U.S. Environmental Protection Agency's (EPA) Lead and Copper Rule; saved ratepayer funds by conducting winter and summer tracer studies at Lower Otay reservoir for an Indirect Potable Reuse Project; and utilized savings from operations to prepare for the development and implementation of real-time oceanographic mooring systems for the Point Loma and South Bay ocean outfall regions to enhance the Department's ocean monitoring program.

Engineering and Program Management

The Engineering and Program Management Division continues to support the Department's efforts to reduce sewer spills and water main breaks and manage the execution of its Capital Improvement Program.

Program Management. The Program Management section oversaw the completion of 17.1 miles of sewer main replacement/rehabilitation/repair and 9.1 miles of water main replacement between July 1, 2013 and March 31, 2014. In addition, the Division oversaw the construction completion of two O&M-funded contracts and transferred 37.5 miles of sewer main rehabilitation to Public Works Department for implementation.

Wastewater Master Planning and Condition Assessment. The Section inspected approximately 27 miles of wastewater pipeline, plus 500 manholes, and completed condition assessment reports on approximately 66 miles and 1,900 manholes; inspected 33 miles of water pipeline with intent to complete two major water pipeline condition assessments for the Three Water Transmission and El Monte Raw Water pipelines by the end of Fiscal Year 2015; and effectively procured two consulting contracts, the as-needed engineering consultant services, and the programmatic water transmission pipeline condition assessment.

Environmental and Canyon Access. The Section provided environmental, biological, and permitting support to ensure Department compliance with local, State and federal environmental regulations; managed the habitat mitigation program to satisfy requirements for current and future water and sewer projects with the addition of the Pure Water Program; implemented habitat revegetation projects associated with construction and maintenance projects; and continued to design, permit, and construct new long-term access projects to meet operational demands.

Public Utilities

Energy Management. The Energy and Climate Protection Management Committee for Water and Wastewater reconvened and generated reports for major water and wastewater facilities and pump stations. The privatized Point Loma digester gas (BUDG) facility re-commissioning project is complete and has been in operation since October 2014. The startup and operational certification was completed for the North City 1.59 megawatt (MW) landfill gas-fueled, renewable energy power plant. The North Compressor Station upgrade and acceptance testing for the landfill gas for the North City renewable power plant was completed. The Section continues to manage the permanent installation of eight emergency generators at major sewer pump stations and wastewater facilities. Also, the Section continues on developing and implementing Energy Program Strategy by identifying study and implementing renewable energy projects to increase local energy production.

Long-Range Planning and Water Resources

Water Conservation. City Water Conservation program participation increased significantly with the City's grass replacement rebate program seeing an unprecedented surge. In April 2015, it committed \$750,000 in total funding within five days of starting the program. This is on top of \$1.1 million in funding released in September 2014 that was committed within eight weeks. Water waste complaints have also increased as the City implemented mandatory Level 2 water use restrictions which began in November 2014, and as the Governor called for more conservation to battle the lingering effects of a serious multi-year drought.

Water Reliability. In Fiscal Year 2015, Water Reliability's 2012 Long-Range Water Resources Plan (LRWRP) received the grand prize, Excellence in Environmental Engineering Award (E3), in the planning category from the American Academy of Environmental Engineers and Scientists, and also won the 2014 IWA Global Project Innovation Awards Competition in the Planning category. This award is shared by the City and the project consultant.

Watershed and Resources Protection Team. The Team manages 42,000 acres of rural properties for source water protection. Riparian and upland habitat restoration is underway around the Department's reservoirs, totaling 325 acres, funded by State and local grants. The Team represents the City to San Diego Integrated Regional Water Management (SD IRWM) Program. Through coordinated efforts of the City, the County of San Diego, and the San Diego County Water Authority, the SD IRWM has secured \$89.0 million for 58 local water projects across the region with \$25.0 million for 16 City projects. The Team is preparing for additional IRWM funding forthcoming through Proposition 1.

Integrated Water Resources and Policy Analysis. This section represents the City of San Diego in the region's San Diego Integrated Regional Water Management (IRWM) Program. Through coordinated efforts of the City of San Diego, County of San Diego, and San Diego County Water Authority, the San Diego IRWM has been able to secure \$45.0 million to date with \$14.0 million going to City projects.

Wastewater Collection

Sanitary Sewer Overflows (SSOs). The Division experienced a landmark year with only 28 SSOs occurring in calendar year 2014 and 32 SSOs in Fiscal Year 2015. With the industry standard for SSOs being 2 per 100 miles of system, San Diego stands out as a top performer with an SSO rate of 0.93 SSOs per 100 miles of sewer system.

Final Consent Decree (FCD) Certification. In December 2014, the Department formally applied to the U.S. Environmental Protection Agency (EPA) to terminate the FCD. The Department hosted the EPA for a two-day conference in January which entailed presentations by operations and engineering staff, document audits, and site visits. While the Department awaits notification of FCD termination by the EPA, the conference, which featured department personnel describing and demonstrating the various tasks they perform, was an unqualified success that truly illustrated why the Public Utilities Department is a recognized leader in the wastewater industry - the dedicated and professional people who work here.

Wastewater Treatment and Disposal

The Division's focus of continuous improvement and excellence was recognized in 2014 by the National Association of Clean Water Agencies for Peak Performance with the PLWTP receiving the Platinum Award for the 20th year of

Public Utilities

100 percent compliance with the ocean discharge permit. The South Bay and North City Water Reclamation plants also received awards for their continued compliance with their respective discharge permits. The California Water Environmental Association (CWEA) bestowed their Public Education Award to the Division for the effective efforts accomplished by staff to educate the public on being good stewards of the wastewater system. The CWEA-San Diego Chapter also awarded the PLWTP with the Large Plant of the Year Award for operational excellence.

Water Construction and Maintenance

The Water Construction and Maintenance Division continues to reduce the use of the Miramar Landfill through recycling and reusing material. The Division has recycled 138,400 pounds of used water meters in Fiscal Year 2014. As of December 31, 2014, the Division has recycled approximately 23,660 pounds of used water meters. After the successful completion of the initial phase of the AMI program, the Division, in partnership with Customer Support Division, will be rolling out the citywide AMI project which will replace/retrofit all City meters during the next 30 months. Also, in response to the recent drought crisis and the mandate that has been imposed by the State, the Division has set a goal to respond to all reported water leaks within 30 minutes. To accomplish this goal, the Division is in the process of hiring additional employees that will be responsible for responding to and/or repairing water leaks.

Effective January 2, 2015, the Division started implementing an accelerated valve maintenance program to maintain its 74,507 valves. During the past six months, the Division has maintained more than 10,000 valves. Also, in an effort to ensure compliance with State regulations, the Division has implemented a new backflow preventer inspection program.

Water System Operations

The Water System Operations Division continues to provide high quality water to the Department's customers through efficient and optimized operation of local raw water storage, imported water supplies, water treatment and distribution of potable water, and recycled water distribution. Over the past year, the Division has again delivered safe and reliable potable water to its customers.

The Division actively participates in the American Water Works Association's Partnership for Safe Water Program (Partnership Program). The Partnership Program's mission is to improve the quality of drinking water delivered to customers of public water supplies by optimizing system operations. The City's Otay Water Treatment Plant (WTP) received its seventh consecutive Director's Award of Recognition for Calendar Year 2014 from the Partnership Program. The City's Miramar WTP also received the Director's Award of Recognition in 2014. In addition, the Miramar WTP received the Partnership Program's 2014 President's Award for outstanding performance, one of only a few treatment plants to hold this prestigious award in the United States. The President's Award has more stringent performance requirements and recognizes treatment plants that achieve the Partnership Program's rigorous standards throughout the year and are working to full optimization.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification. Overall, the Water System Operations Division's staff continues to efficiently operate and optimize the operation and maintenance of the raw water system, water treatment plants, and water distribution system while providing drinking water quality that surpasses the required federal and State standards.

External Affairs

With California's drought worsening in 2014, the Department intensified public outreach to communicate the seriousness of the drought and the urgent need to conserve water. The Section provided over 67 presentations on Pure Water San Diego and led 2,169 tour participants through the Advanced Water Purification demonstration facility (as of the end of Fiscal Year 2014). Also, in support of Pure Water San Diego, the Section trained department staff to engage its customers through the Speaker's Bureau and successfully supported the Pure Water Working group with the culmination of a final report supporting potable reuse.

Public Utilities

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	1,563.59	1,589.46	1,653.36	63.90
Personnel Expenditures	\$ 152,351,789	\$ 154,305,372	\$ 160,291,067	\$ 5,985,695
Non-Personnel Expenditures	611,025,082	656,043,255	716,693,718	60,650,463
Total Department Expenditures	\$ 763,376,871	\$ 810,348,627	\$ 876,984,785	\$ 66,636,158
Total Department Revenue	\$ 867,745,581	\$ 900,839,800	\$ 906,040,713	\$ 5,200,913

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Water	\$ 2,352,577	\$ 2,005,200	\$ 2,549,736	\$ 544,536
Total	\$ 2,352,577	\$ 2,005,200	\$ 2,549,736	\$ 544,536

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reservoir Recreation Support Addition of non-personnel expenditures to cover overhead support costs from the Public Utilities Enterprise Fund and the San Dieguito River Park Joint Powers Authority (JPA) cost allocation to the General Fund.	0.00	\$ 532,013	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,523	-
Total	0.00	\$ 544,536	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 68,511	\$ 61,800	\$ 61,800	\$ -
Contracts	2,159,400	1,903,511	2,435,524	532,013
Information Technology	848	-	-	-
Energy and Utilities	97,579	39,889	52,412	12,523
Other	1,874	-	-	-
Capital Expenditures	24,365	-	-	-
NON-PERSONNEL SUBTOTAL	2,352,577	2,005,200	2,549,736	544,536
Total	\$ 2,352,577	\$ 2,005,200	\$ 2,549,736	\$ 544,536

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 890,249	\$ 940,000	\$ 940,000	\$ -
Other Revenue	233,558	-	-	-
Total	\$ 1,123,807	\$ 940,000	\$ 940,000	\$ -

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Metropolitan Wastewater - Metro	\$ 88,687,809	\$ 88,465,623	\$ 93,844,741	\$ 5,379,118
Public Utilities	108,356,415	122,464,008	128,385,901	5,921,893
Total	\$ 197,044,224	\$ 210,929,631	\$ 222,230,642	\$ 11,301,011

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Metropolitan Wastewater - Metro	255.90	269.40	271.08	1.68
Public Utilities	191.45	193.90	191.12	(2.78)
Total	447.35	463.30	462.20	(1.10)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pure Water Program Addition of 2.00 Associate Engineers-Civil, 1.00 Assistant Engineer-Civil, and non-personnel expenditures to support the Pure Water Program.	3.00	\$ 5,919,492	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,579,232	-
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2016.	0.00	2,453,685	-
Repair and Maintenance Expenditures Addition of non-personnel expenditures for repair and maintenance at various wastewater facilities.	0.00	2,395,000	-
Point Loma Water Treatment Plant Permit Application Addition of non-personnel expenditures for consulting services related to the Point Loma Wastewater Treatment Plant permit renewal.	0.00	825,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	608,878	-
Advanced Water Purification Facility Demonstration Addition of non-personnel expenditures for the continuation of the Advanced Water Purification Facility Demonstration project.	0.00	500,000	-
Otay Reservoir Study Addition of non-personnel expenditures for consulting services for the Otay Reservoir Study.	0.00	289,439	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
San Diego Works Proposal Addition of non-personnel expenditures associated with the San Diego Works Proposal to save energy and reduce long-term costs at Wastewater Treatment Plants by replacing aeration equipment.	0.00	248,784	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	222,000	-
Support for Wastewater Facility Maintenance and Operations Addition of 2.00 Equipment Painters and 1.00 Senior Wastewater Plant Operator to support the maintenance and operations of wastewater treatment and disposal facilities.	3.00	210,180	-
Assistant Deputy Director Addition of 1.00 Assistant Deputy Director to oversee City pump stations as mandated by the California State Water Resources Control Board.	1.00	133,911	-
Continuation of Core Operations Addition of staffing for the continuation of core operations.	1.60	132,436	-
Pure Water Environmental Impact Report Addition of non-personnel expenditures to support the preparation of the Pure Water Program Environmental Impact Report (PEIR).	0.00	120,000	-
Drought Mandates Addition of staffing to support the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.	0.99	60,790	-
Revegetation and Mitigation Addition of non-personnel expenditures for revegetation and environmental mitigation projects.	0.00	50,000	-
Long Range Planning Support Addition of 0.11 Senior Planner, 0.11 Property Agent, and associated non-personnel expenditures for long range planning support including San Dieguito Joint Powers Authority (JPA) activities.	0.22	20,357	-
Potable Reuse Program Addition of non-personnel expenditures to support the maintenance and operations of the Potable Reuse Program.	0.00	20,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	7,926	-
Conservation Programs Addition of non-personnel expenditures to support conservation outreach and rebate programs.	0.00	6,820	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	6,449	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.30)	(6,099)	-
Public Information Officer Reduction of 1.00 Public Information Officer.	(0.50)	(32,147)	-
Senior Wastewater Plant Operator Reduction of 1.00 Senior Wastewater Plant Operator.	(1.00)	(81,570)	-
Pure Water Program Contracts Reduction of non-personnel expenditures due to realignment of contracts to the Pure Water Program.	0.00	(221,290)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.74	(1,004,100)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.	(8.85)	(1,216,361)	-
Contracts Adjustment Reduction in non-personnel expenditures to align budget with anticipated expenditures.	0.00	(1,998,500)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,949,301)	-
San Dieguito Joint Powers Authority Reimbursable Revenue Addition of reimbursable revenue for long range planning support associated with San Dieguito Joint Powers Authority (JPA) activities.	0.00	-	14,422
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(13,037,400)
Total	(1.10)	\$ 11,301,011	\$ (13,022,978)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 27,986,116	\$ 28,613,828	\$ 29,653,406	\$ 1,039,578
Fringe Benefits	18,933,481	19,181,562	18,248,657	(932,905)
PERSONNEL SUBTOTAL	46,919,598	47,795,390	47,902,063	106,673

Public Utilities

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 27,902,782	\$ 20,010,424	\$ 20,666,666	\$ 656,242
Contracts	34,963,827	56,081,943	52,616,525	(3,465,418)
Information Technology	4,719,971	5,163,225	5,772,103	608,878
Energy and Utilities	15,823,185	15,306,297	19,854,473	4,548,176
Other	377,930	106,040	415,526	309,486
Reserves	-	3,500,000	3,500,000	-
Transfers Out	57,311,616	61,159,229	69,410,933	8,251,704
Capital Expenditures	3,179,569	1,791,828	2,077,098	285,270
Debt	5,845,747	15,255	15,255	-
NON-PERSONNEL SUBTOTAL	150,124,627	163,134,241	174,328,579	11,194,338
Total	\$ 197,044,224	\$ 210,929,631	\$ 222,230,642	\$ 11,301,011

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 69,636,001	\$ 69,139,000	\$ 69,195,422	\$ 56,422
Other Revenue	410,874	100,000	100,000	-
Rev from Money and Prop	829,846	-	-	-
Rev from Other Agencies	-	33,602,900	20,523,500	(13,079,400)
Total	\$ 70,876,721	\$ 102,841,900	\$ 89,818,922	\$ (13,022,978)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.51	4.51	4.89	\$31,491 - \$37,918	\$ 177,325
20000007	Accountant 3	0.57	0.33	0.33	59,363 - 71,760	23,676
20000102	Accountant 4	0.38	0.33	0.33	66,768 - 88,982	29,365
20000012	Administrative Aide 1	0.38	1.26	1.10	36,962 - 44,533	48,483
20000024	Administrative Aide 2	5.96	6.28	5.19	42,578 - 51,334	259,067
20000057	Assistant Chemist	26.00	26.00	24.00	53,789 - 65,333	1,530,355
90000057	Assistant Chemist - Hourly	0.35	0.00	0.00	53,789 - 65,333	-
20001140	Assistant Department Director	0.33	0.66	1.16	31,741 - 173,971	162,403
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	104,873
20000070	Assistant Engineer-Civil	8.61	8.22	8.42	57,866 - 69,722	554,632
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.61	57,866 - 69,722	42,529
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	0.33	44,470 - 54,059	17,483
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	46,199
20000140	Associate Chemist	7.25	7.25	7.25	62,005 - 75,067	529,673
20000311	Associate Department Human Resources Analyst	1.65	1.65	1.65	54,059 - 65,333	101,111
20000145	Associate Engineer-Civil	0.90	0.50	0.83	66,622 - 80,454	64,127
20000143	Associate Engineer-Civil	9.44	10.00	11.34	66,622 - 80,454	871,721
90000143	Associate Engineer-Civil - Hourly	0.35	0.35	0.35	66,622 - 80,454	23,318

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000150	Associate Engineer-Electrical	2.61	2.61	2.61	66,622 - 80,454	209,984
20000154	Associate Engineer-Mechanical	0.61	0.61	0.61	66,622 - 80,454	46,378
20000132	Associate Management Analyst	0.25	0.25	0.33	54,059 - 65,333	17,844
20000119	Associate Management Analyst	11.76	11.94	11.21	54,059 - 65,333	699,694
20000134	Associate Management Analyst	0.38	0.33	0.33	54,059 - 65,333	21,348
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.08	54,059 - 65,333	5,227
20000162	Associate Planner	0.66	0.66	0.34	56,722 - 68,536	22,430
20000655	Biologist 2	6.00	6.00	6.00	53,726 - 65,333	374,846
20000649	Biologist 3	0.24	0.24	0.24	62,005 - 75,067	17,142
20000648	Biologist 3	1.00	1.00	1.50	62,005 - 75,067	106,069
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	43,493
20000205	Building Service Supervisor	1.34	1.34	1.34	45,718 - 55,286	74,082
20000224	Building Service Technician	2.34	2.34	2.34	33,322 - 39,666	91,001
20000539	Clerical Assistant 2	8.85	8.70	8.32	29,931 - 36,067	288,893
20000306	Code Compliance Officer	0.00	0.00	0.44	37,232 - 44,803	16,382
20000307	Code Compliance Supervisor	0.00	0.00	0.11	42,890 - 51,334	4,718
20001168	Deputy Director	2.60	2.60	2.44	46,966 - 172,744	292,764
90001168	Deputy Director - Hourly	0.35	0.35	0.25	46,966 - 172,744	27,464
20000434	Electronics Technician	0.00	0.00	0.33	47,091 - 56,534	15,540
20000438	Equipment Painter	0.00	0.00	2.00	44,366 - 53,206	88,733
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,029
90000924	Executive Secretary - Hourly	0.00	0.12	0.11	43,555 - 52,666	5,793
20000461	Field Representative	0.81	0.81	0.55	32,323 - 38,917	19,927
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	44,637
90000819	Golf Course Manager - Hourly	0.09	0.10	0.04	59,488 - 71,760	2,870
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	3.06	3.06	3.06	54,059 - 65,333	184,602
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	164,204
20000998	Information Systems Analyst 4	1.36	1.36	1.36	66,768 - 80,891	110,016
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	56,410
20000515	Instrumentation and Control Technician	6.00	8.00	8.00	51,896 - 62,296	476,634
90000515	Instrumentation and Control Technician - Hourly	0.00	0.00	0.35	51,896 - 62,296	18,164
20000497	Irrigation Specialist	0.81	0.81	0.33	37,814 - 45,261	14,748
20000590	Laboratory Technician	17.00	17.00	19.00	40,622 - 49,067	893,897
20000618	Machinist	4.00	4.00	4.00	46,134 - 55,266	221,064
20001073	Management Intern	0.48	0.00	0.00	24,274 - 29,203	-
90001073	Management Intern - Hourly	3.37	2.94	2.06	24,274 - 29,203	50,003

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000624	Marine Biologist 2	17.00	17.00	17.00	53,726 - 65,333	1,054,727
20000625	Marine Biologist 2	1.00	1.00	1.00	53,726 - 65,333	63,321
20000626	Marine Biologist 3	5.00	5.00	5.00	62,005 - 75,067	375,335
20000165	Multimedia Production Specialist	0.27	0.00	0.00	43,264 - 51,979	-
20000634	Organization Effectiveness Specialist 2	0.99	0.99	0.99	54,059 - 65,333	60,973
20000627	Organization Effectiveness Specialist 3	0.33	0.58	0.55	59,363 - 71,760	36,732
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.66	66,768 - 80,891	48,732
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	148,874
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	133,251
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,486
20000701	Plant Process Control Electrician	17.00	19.00	19.00	51,896 - 62,296	1,135,588
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	204,672
20000705	Plant Process Control Supervisor	7.33	6.33	6.33	56,410 - 68,224	421,738
20000687	Plant Technician 1	20.00	22.00	22.00	37,814 - 45,261	940,591
90000687	Plant Technician 1 - Hourly	0.00	1.00	0.00	37,814 - 45,261	-
20000688	Plant Technician 2	24.00	25.00	25.00	41,454 - 49,504	1,198,849
20000689	Plant Technician 3	13.00	14.00	14.00	45,490 - 54,434	742,787
20000706	Plant Technician Supervisor	7.00	9.00	9.00	52,666 - 62,837	546,577
20000732	Power Plant Operator	4.00	4.00	4.00	49,712 - 59,342	233,217
20000733	Power Plant Supervisor	2.00	2.00	2.00	55,141 - 66,581	133,162
90000733	Power Plant Supervisor - Hourly	0.35	0.35	0.00	55,141 - 66,581	-
21000184	Principal Backflow & Cross Connection Specialist	0.27	0.27	0.11	50,003 - 60,549	6,564
20000740	Principal Drafting Aide	0.99	0.99	0.88	50,003 - 60,549	52,719
20000743	Principal Engineering Aide	1.99	1.94	2.01	50,003 - 60,549	121,614
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	152,090
20001222	Program Manager	3.13	4.63	4.46	46,966 - 172,744	490,265
90001222	Program Manager - Hourly	0.00	0.00	0.17	46,966 - 172,744	18,675
20000760	Project Assistant	0.12	0.12	0.12	57,866 - 69,722	8,364
20000761	Project Officer 1	0.24	0.24	0.24	66,622 - 80,454	17,507
90000761	Project Officer 1 - Hourly	0.09	0.10	0.04	66,622 - 80,454	3,218
20000766	Project Officer 2	0.54	0.54	0.44	76,794 - 92,851	40,702
20000763	Project Officer 2	0.73	0.73	0.73	76,794 - 92,851	63,613
20000768	Property Agent	0.00	0.00	0.11	59,363 - 71,760	6,530
20000783	Public Information Clerk	1.03	0.93	0.77	31,491 - 37,918	28,763
20000784	Public Information Officer	0.00	0.50	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	62,039
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	514,675
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000560	Recycling Program Manager	0.33	0.33	0.22	76,731 - 92,893	18,576
20000559	Recycling Program Manager	0.27	0.27	0.11	76,731 - 92,893	10,224
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	46,156
20000854	Safety Representative 2	3.31	3.31	3.31	50,461 - 61,027	197,171
20001042	Safety and Training Manager	0.99	0.99	0.99	66,768 - 80,891	80,097
90001042	Safety and Training Manager - Hourly	0.00	0.00	0.35	66,768 - 80,891	23,369
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,741
21000183	Senior Backflow & Cross Connection Specialist	1.62	2.62	1.66	44,429 - 53,706	79,739
20000828	Senior Biologist	0.77	0.77	0.61	71,760 - 86,466	52,755
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
20000883	Senior Chemist	1.45	1.45	1.45	71,739 - 86,466	124,593
20000885	Senior Civil Engineer	3.35	3.85	3.87	76,794 - 92,851	351,311
20000890	Senior Civil Engineer	0.00	0.33	0.33	76,794 - 92,851	29,937
90000885	Senior Civil Engineer - Hourly	0.35	0.35	0.35	76,794 - 92,851	26,878
20000927	Senior Clerk/Typist	1.33	1.00	1.00	36,067 - 43,514	43,514
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.33	59,363 - 71,760	23,676
20000400	Senior Drafting Aide	3.69	3.64	3.64	44,429 - 53,706	189,990
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	4.92	4.61	5.52	59,363 - 71,760	379,326
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	86,466
20000918	Senior Planner	0.39	0.39	0.23	65,354 - 79,019	18,036
20000920	Senior Planner	0.81	0.81	0.44	65,354 - 79,019	33,289
20000708	Senior Plant Technician Supervisor	7.33	7.33	7.33	60,070 - 72,467	530,827
20000968	Senior Power Plant Supervisor	0.00	1.00	1.00	63,357 - 76,440	74,171
90000968	Senior Power Plant Supervisor - Hourly	0.35	0.35	0.35	63,357 - 76,440	22,175
20000916	Senior Public Information Officer	0.93	0.00	0.00	54,059 - 65,333	-
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	512,325
20000055	Senior Wastewater Plant Operator	1.00	1.00	1.00	56,534 - 67,621	67,621
20000950	Stock Clerk	5.34	5.34	5.34	30,056 - 36,275	192,440
20000955	Storekeeper 1	3.34	3.34	3.34	34,611 - 41,517	138,662
20000956	Storekeeper 2	2.00	2.00	2.00	37,835 - 45,718	87,676
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,164
90000964	Student Engineer - Hourly	0.00	0.68	0.54	26,707 - 32,011	14,421
90001146	Student Intern - Hourly	0.26	0.00	0.00	18,616 - 22,318	-
20000313	Supervising Department Human Resources Analyst	0.33	0.33	0.33	66,768 - 80,891	26,699
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	33,167
20000990	Supervising Field Representative	0.27	0.27	0.11	35,651 - 42,890	4,716

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	3.69	3.98	3.90	66,768 - 80,891	305,456
20000985	Supervising Management Analyst	0.27	0.27	0.11	66,768 - 80,891	8,892
20001021	Supervising Public Information Officer	0.99	0.00	0.00	59,363 - 71,760	-
21000177	Trainer	1.98	1.32	1.98	54,059 - 65,333	125,390
20001041	Training Supervisor	0.33	0.25	0.22	59,363 - 71,760	15,481
20000937	Wastewater Operations Supervisor	24.00	25.00	25.00	64,667 - 77,293	1,926,275
20000941	Wastewater Plant Operator	40.00	43.00	42.00	53,830 - 64,397	2,489,917
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	376,123
90000931	Wastewater Treatment Superintendent - Hourly	0.00	0.00	0.35	81,578 - 98,675	28,552
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	6.21	6.28	5.32	31,491 - 37,918	196,284
	Bilingual - Regular					5,376
	Budgeted Vacancy Savings					(1,409,955)
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,643
	Night Shift Pay					81,012
	Overtime Budgeted					2,387,317
	Plant/Tank Vol Cert Pay					99,832
	Reg Pay For Engineers					199,885
	Sick Leave - Hourly					6,449
	Split Shift Pay					25,902
	Termination Pay Annual Leave					101,885
	Vacation Pay In Lieu					45,930
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		447.35	463.31	462.20		\$ 29,653,406
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change

Fringe Benefits

Employee Offset Savings	\$ 163,898	\$ 177,890	\$ 148,220	\$ (29,670)
Flexible Benefits	2,651,857	3,239,567	3,641,986	402,419
Long-Term Disability	200,368	92,142	87,058	(5,084)
Medicare	367,765	360,696	364,613	3,917
Other Post-Employment Benefits	2,553,409	2,683,098	2,540,358	(142,740)
Retiree Medical Trust	6,145	5,203	13,053	7,850
Retirement 401 Plan	16,338	15,686	18,264	2,578
Retirement ADC	10,070,555	9,900,099	8,619,500	(1,280,599)
Retirement DROP	127,506	117,608	143,717	26,109
Retirement Offset Contribution	913	-	-	-
Risk Management Administration	379,310	418,887	453,907	35,020
Supplemental Pension Savings Plan	1,524,823	1,483,995	1,616,524	132,529
Unemployment Insurance	68,849	52,922	49,833	(3,089)

Public Utilities

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Workers' Compensation	801,745	633,769	551,624	(82,145)
Fringe Benefits Subtotal	\$ 18,933,481	\$ 19,181,562	\$ 18,248,657	\$ (932,905)
Total Personnel Expenditures			\$ 47,902,063	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Metropolitan Wastewater - Muni	\$ 48,859,586	\$ 48,982,322	\$ 51,536,235	\$ 2,553,913
Public Utilities	74,830,465	85,759,830	94,182,362	8,422,532
Total	\$ 123,690,051	\$ 134,742,152	\$ 145,718,597	\$ 10,976,445

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Metropolitan Wastewater - Muni	242.00	235.00	234.00	(1.00)
Public Utilities	171.16	173.33	175.32	1.99
Total	413.16	408.33	409.32	0.99

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Advanced Metering Infrastructure Addition of 0.50 Associate Management Analyst, 0.50 Information Systems Analyst 3, 0.50 Program Manager, and non-personnel expenditures to support the maintenance and operations of the Advanced Metering Infrastructure (AMI) project.	1.50	\$ 6,637,553	\$ -
Security Enhancements Addition of non-personnel expenditures for security enhancements at water and wastewater facilities.	0.00	1,620,120	-
Revegetation and Mitigation Addition of non-personnel expenditures for revegetation and environmental mitigation projects.	0.00	1,548,441	-
Trench Repair Addition of non-personnel expenditures for the reimbursement to the Transportation & Storm Water Department for trench repair costs to support the Street Preservation Ordinance.	0.00	1,535,043	-
Facility/Infrastructure Condition Assessments Addition of non-personnel expenditures for facility and infrastructure condition assessment projects.	0.00	1,431,181	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,215,719	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	581,898	-
Customer Support Enhancements Addition of non-personnel expenditures for postage rate increase and other customer service enhancements.	0.00	180,150	-
Continuation of Core Operations Addition of staffing for the continuation of core operations.	1.04	89,597	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	70,000	-
Equipment Upgrades Addition of non-personnel expenditures for equipment upgrades.	0.00	55,800	-
Quality Assurance Workplan Addition of non-personnel expenditures to support the Quality Assurance Workplan and other employee services.	0.00	42,358	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	2,366	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	2,032	-
Document Destruction Contract Addition of non-personnel expenditures for document destruction contract to support the maintenance and operations of the Customer Care Service project.	0.00	2,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.38)	(6,072)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.	(1.59)	(169,494)	(17,000,000)
State Revolving Fund (SRF) Adjustment Reduction of non-personnel expenditure for SRF loan repayments to reflect actual amortization schedules for Fiscal Year 2016.	0.00	(288,610)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.42	(575,720)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(2,997,917)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Transfer of Low Flow Diversion Program	0.00	-	1,670,000
Transfer of the Low Flow Diversion program from the Public Utilities Department to the Transportation & Storm Water Department.			
Revised Revenue	0.00	-	(4,940,900)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	0.99	\$ 10,976,445	\$ (20,270,900)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 22,021,806	\$ 22,614,937	\$ 22,687,377	\$ 72,440
Fringe Benefits	15,680,069	15,693,129	15,337,164	(355,965)
PERSONNEL SUBTOTAL	37,701,874	38,308,066	38,024,541	(283,525)
NON-PERSONNEL				
Supplies	\$ 5,402,636	\$ 5,038,315	\$ 5,360,045	\$ 321,730
Contracts	31,081,806	38,240,879	45,184,334	6,943,455
Information Technology	3,108,539	3,738,360	4,320,258	581,898
Energy and Utilities	5,817,311	6,744,575	7,680,831	936,256
Other	80,333	64,933	204,086	139,153
Transfers Out	38,915,561	41,720,876	43,294,911	1,574,035
Capital Expenditures	850,886	490,174	1,443,534	953,360
Debt	731,104	395,974	206,057	(189,917)
NON-PERSONNEL SUBTOTAL	85,988,176	96,434,086	107,694,056	11,259,970
Total	\$ 123,690,051	\$ 134,742,152	\$ 145,718,597	\$ 10,976,445

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 303,901,184	\$ 312,813,000	\$ 296,242,600	\$ (16,570,400)
Other Revenue	1,335,145	187,000	-	(187,000)
Rev from Money and Prop	1,773,350	910,400	910,400	-
Rev from Other Agencies	(2,824,752)	4,878,800	1,365,300	(3,513,500)
Transfers In	18,844	-	-	-
Total	\$ 304,203,771	\$ 318,789,200	\$ 298,518,300	\$ (20,270,900)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.60	2.60	2.82	\$31,491 - \$37,918	\$ 102,220
20000007	Accountant 3	0.33	0.18	0.18	59,363 - 71,760	12,918
20000102	Accountant 4	0.22	0.18	0.18	66,768 - 88,982	16,020
20000012	Administrative Aide 1	1.22	1.54	1.54	36,962 - 44,533	68,343

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000024	Administrative Aide 2	4.40	5.07	4.02	42,578 - 51,334	200,708
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	642,942
20000058	Assistant Customer Services Supervisor	0.00	0.00	0.50	50,170 - 60,466	25,091
20001140	Assistant Department Director	0.18	0.36	0.36	31,741 - 173,971	50,398
20000070	Assistant Engineer-Civil	10.23	10.46	9.97	57,866 - 69,722	659,099
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.16	57,866 - 69,722	11,160
20000080	Assistant Laboratory Technician	1.00	1.00	0.00	33,696 - 40,602	-
20000041	Assistant Management Analyst	0.18	0.18	0.18	44,470 - 54,059	9,540
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	25,199
20000140	Associate Chemist	4.50	4.50	4.50	62,005 - 75,067	324,739
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.90	54,059 - 65,333	55,141
20000143	Associate Engineer-Civil	8.37	8.91	9.06	66,622 - 80,454	713,685
20000145	Associate Engineer-Civil	0.51	0.26	0.44	66,622 - 80,454	34,015
20000150	Associate Engineer-Electrical	0.16	0.16	0.16	66,622 - 80,454	12,875
20000154	Associate Engineer-Mechanical	0.16	0.16	0.16	66,622 - 80,454	12,172
20000134	Associate Management Analyst	0.22	0.18	0.18	54,059 - 65,333	11,640
20000119	Associate Management Analyst	6.73	6.79	7.65	54,059 - 65,333	465,669
20000132	Associate Management Analyst	0.36	0.36	0.18	54,059 - 65,333	9,732
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.05	54,059 - 65,333	3,267
20000162	Associate Planner	0.67	0.67	0.67	56,722 - 68,536	41,734
20000649	Biologist 3	1.34	1.34	1.34	62,005 - 75,067	95,686
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,244
20000224	Building Service Technician	0.33	0.33	0.33	33,322 - 39,666	11,912
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	91,649
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,302
20000539	Clerical Assistant 2	3.06	2.94	2.72	29,931 - 36,067	91,325
20000306	Code Compliance Officer	0.50	0.00	0.50	37,232 - 44,803	18,616
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,838
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	81,141
20000369	Customer Services Representative	22.00	21.50	21.50	32,968 - 39,811	803,626
90000369	Customer Services Representative - Hourly	2.50	2.50	1.50	32,968 - 39,811	49,452
20000366	Customer Services Supervisor	2.50	2.50	2.00	57,782 - 69,784	133,561
20001168	Deputy Director	2.37	2.37	2.37	46,966 - 172,744	284,484
90001168	Deputy Director - Hourly	0.00	0.18	0.17	46,966 - 172,744	18,675
20000434	Electronics Technician	0.00	0.00	0.18	47,091 - 56,534	8,476
20000429	Equipment Operator 1	30.00	30.00	31.00	37,690 - 45,115	1,367,039
20000428	Equipment Operator 1	1.00	1.00	0.00	37,690 - 45,115	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	579,587
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	94,827
20000418	Equipment Technician 1	11.00	11.00	11.00	36,005 - 43,139	468,864
20000423	Equipment Technician 2	10.00	10.00	10.00	39,499 - 47,091	459,552
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,289
90000924	Executive Secretary - Hourly	0.00	0.06	0.06	43,555 - 52,666	3,160
20000461	Field Representative	14.50	14.00	14.00	32,323 - 38,917	539,353
90000461	Field Representative - Hourly	3.25	3.25	3.25	32,323 - 38,917	105,050
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	287,040
20000502	Heavy Truck Driver 1	2.00	1.00	1.00	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	0.00	1.00	1.00	37,565 - 45,302	43,966
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.71	2.71	2.21	54,059 - 65,333	130,163
20000293	Information Systems Analyst 3	1.33	1.33	1.83	59,363 - 71,760	121,432
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	61,488
20000377	Information Systems Technician	0.00	0.00	0.50	42,578 - 51,334	23,060
20000515	Instrumentation and Control Technician	2.00	0.00	0.00	51,896 - 62,296	-
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	418,603
90000589	Laborer - Hourly	0.00	3.00	3.00	29,182 - 34,757	87,548
90001073	Management Intern - Hourly	0.27	1.47	1.80	24,274 - 29,203	43,693
20000634	Organization Effectiveness Specialist 2	0.54	0.54	0.54	54,059 - 65,333	33,254
20000627	Organization Effectiveness Specialist 3	0.18	0.54	0.56	59,363 - 71,760	35,478
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.36	66,768 - 80,891	26,574
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	72,707
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,172
20000701	Plant Process Control Electrician	10.00	8.00	8.00	51,896 - 62,296	470,560
20000705	Plant Process Control Supervisor	5.18	5.18	5.18	56,410 - 68,224	351,182
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000687	Plant Technician 1	2.00	0.00	0.00	37,814 - 45,261	-
20000688	Plant Technician 2	2.00	0.00	0.00	41,454 - 49,504	-
20000689	Plant Technician 3	1.00	0.00	0.00	45,490 - 54,434	-
20000706	Plant Technician Supervisor	1.00	0.00	0.00	52,666 - 62,837	-
20000740	Principal Drafting Aide	0.54	0.54	0.74	50,003 - 60,549	44,499
20000743	Principal Engineering Aide	9.69	9.66	9.66	50,003 - 60,549	580,346
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	125,674
20001222	Program Manager	2.53	3.07	2.57	46,966 - 172,744	279,885
90001222	Program Manager - Hourly	0.00	0.00	0.17	46,966 - 172,744	18,675
20000760	Project Assistant	0.67	0.67	0.67	57,866 - 69,722	46,717

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000761	Project Officer 1	1.34	1.34	1.34	66,622 - 80,454	97,727
20000763	Project Officer 2	0.83	0.83	0.83	76,794 - 92,851	75,074
20000766	Project Officer 2	0.00	0.00	0.18	76,794 - 92,851	16,715
20000783	Public Information Clerk	0.44	0.36	0.36	31,491 - 37,918	13,424
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	33,839
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	250,155
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.18	0.18	0.38	76,731 - 92,893	32,075
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	25,178
20000854	Safety Representative 2	1.95	1.95	1.95	50,461 - 61,027	116,215
20001042	Safety and Training Manager	0.54	0.54	0.54	66,768 - 80,891	43,668
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,961
20000883	Senior Chemist	1.30	1.30	1.30	71,739 - 86,466	110,160
20000890	Senior Civil Engineer	0.00	0.18	0.18	76,794 - 92,851	16,328
20000885	Senior Civil Engineer	2.28	2.28	2.44	76,794 - 92,851	210,503
20000927	Senior Clerk/Typist	0.18	0.00	0.00	36,067 - 43,514	-
20000898	Senior Customer Services Representative	3.00	2.50	3.00	37,835 - 45,781	135,103
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.18	59,363 - 71,760	12,918
20000400	Senior Drafting Aide	1.48	1.44	1.44	44,429 - 53,706	74,743
20000900	Senior Engineering Aide	10.50	11.00	11.00	44,429 - 53,706	544,490
20000015	Senior Management Analyst	4.32	3.77	4.15	59,363 - 71,760	289,155
20000918	Senior Planner	0.67	0.67	0.67	65,354 - 79,019	52,153
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.18	60,070 - 72,467	12,853
20000916	Senior Public Information Officer	0.36	0.00	0.00	54,059 - 65,333	-
20000914	Senior Water Utility Supervisor	14.00	14.00	14.00	47,216 - 57,138	790,134
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.00	0.09	0.17	26,707 - 32,011	4,540
20000313	Supervising Department Human Resources Analyst	0.18	0.18	0.18	66,768 - 80,891	14,556
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	0.50	35,651 - 42,890	21,117
20000970	Supervising Management Analyst	2.60	2.89	3.41	66,768 - 80,891	260,302
20000997	Supervising Meter Reader	1.00	1.50	1.00	37,253 - 44,720	44,720
20001021	Supervising Public Information Officer	0.54	0.00	0.00	59,363 - 71,760	-
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	242,610
21000177	Trainer	1.58	1.72	1.58	54,059 - 65,333	100,387
20001041	Training Supervisor	0.18	0.36	0.38	59,363 - 71,760	26,725
20001051	Utility Worker 1	46.00	46.00	46.00	30,534 - 36,296	1,613,217

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	469,997
20000326	Wastewater Pretreatment Inspector 3	0.00	1.00	1.00	60,674 - 73,507	71,948
20000325	Wastewater Pretreatment Inspector 3	5.00	4.00	4.00	60,674 - 73,507	292,925
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	88,546
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	688,840
20001065	Water Utility Worker	31.00	31.00	31.00	33,322 - 39,666	1,178,237
20000756	Word Processing Operator	5.41	5.74	6.24	31,491 - 37,918	232,238
	Bilingual - Regular					21,143
	Budgeted Vacancy Savings					(1,056,351)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					2,243
	Night Shift Pay					23,772
	Overtime Budgeted					2,539,055
	Plant/Tank Vol Cert Pay					63,212
	Reg Pay For Engineers					91,426
	Sick Leave - Hourly					2,366
	Split Shift Pay					19,694
	Termination Pay Annual Leave					41,963
	Vacation Pay In Lieu					25,530
FTE, Salaries, and Wages Subtotal		413.16	408.33	409.32		\$ 22,687,377
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 114,030	\$ 130,281	\$ 117,895		\$ (12,386)
	Flexible Benefits	2,382,932	2,883,394	3,221,513		338,119
	Long-Term Disability	151,312	69,131	64,886		(4,245)
	Medicare	291,241	272,916	272,235		(681)
	Other Post-Employment Benefits	2,293,716	2,362,668	2,231,290		(131,378)
	Retiree Medical Trust	3,816	2,812	7,658		4,846
	Retirement 401 Plan	7,025	6,225	7,982		1,757
	Retirement ADC	7,889,262	7,627,363	7,091,396		(535,967)
	Retirement DROP	87,916	83,007	83,178		171
	Retirement Offset Contribution	608	-	-		-
	Risk Management Administration	340,698	368,449	398,758		30,309
	Supplemental Pension Savings Plan	1,211,041	1,114,366	1,189,932		75,566
	Unemployment Insurance	51,881	39,756	37,151		(2,605)
	Workers' Compensation	854,589	732,761	613,290		(119,471)
Fringe Benefits Subtotal		\$ 15,680,069	\$ 15,693,129	\$ 15,337,164		\$ (355,965)
Total Personnel Expenditures						\$ 38,024,541

Public Utilities

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Restructure Reallocation among funds to more accurately reflect operational revenue.	0.00	\$ -	\$ 17,000,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(2,000,000)
Total	0.00	\$ -	\$ 15,000,000

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 20,299,789	\$ -	\$ 15,000,000	\$ 15,000,000
Rev from Money and Prop	98,078	-	-	-
Total	\$ 20,397,867	\$ -	\$ 15,000,000	\$ 15,000,000

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Restructure Reallocation among funds to more accurately reflect operational revenue.	0.00	\$ -	\$ 14,000,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(1,500,000)
Total	0.00	\$ -	\$ 12,500,000

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 14,623,833	\$ -	\$ 12,500,000	\$ 12,500,000
Rev from Money and Prop	129,114	-	-	-
Total	\$ 14,752,947	\$ -	\$ 12,500,000	\$ 12,500,000

Water Utility Operating Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Public Utilities	\$ 132,858,859	\$ 148,912,259	\$ 176,071,500	\$ 27,159,241
Water	307,431,160	313,759,385	330,414,310	16,654,925
Total	\$ 440,290,019	\$ 462,671,644	\$ 506,485,810	\$ 43,814,166

Public Utilities

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Public Utilities	285.23	296.12	323.63	27.51
Water	417.85	421.70	458.20	36.50
Total	703.08	717.82	781.83	64.01

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Advanced Metering Infrastructure Addition of 24.50 FTE positions and non-personnel expenditures to support the maintenance and operations of the Advanced Metering Infrastructure (AMI) project.	24.50	\$ 9,571,007	\$ -
Sweetwater Settlement Addition of non-personnel expenditures for the City's Fiscal Year 2016 contribution to the Sweetwater Desalination Facility pursuant to the 2013 Settlement Agreement.	0.00	5,950,000	-
Pure Water Program Addition of 2.00 Associate Engineers-Civil, 1.00 Assistant Engineer-Civil, and non-personnel expenditures to support the Pure Water Program.	3.00	5,919,492	-
Facility/Infrastructure Condition Assessments Addition of non-personnel expenditures for the continuation of facility and infrastructure condition assessment projects.	0.00	4,273,175	-
Repair and Maintenance Expenditures Addition of non-personnel expenditures for repair and maintenance at various water facilities.	0.00	3,361,500	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,808,125	-
Trench Repair Addition of non-personnel expenditures for the reimbursement to the Transportation & Storm Water Department for trench repair costs to support the Street Preservation Ordinance.	0.00	2,203,073	-
Security Enhancements Addition of non-personnel expenditures for security enhancements at water and wastewater facilities.	0.00	2,155,660	-
Conservation Programs Addition of non-personnel expenditures to support conservation outreach and rebate programs.	0.00	2,000,272	-
Scientific and Planning Studies Addition of non-personnel expenditures for various scientific and planning studies.	0.00	1,789,397	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,464,054	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Drought Response Addition of 11.00 Water Systems Technician 3s and associated non-personnel expenditures to support the Water Construction and Maintenance Division in meeting goal response times for emergency repair calls.	11.00	1,460,082	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.	10.44	1,385,855	(14,000,000)
Water Purchases Addition of non-personnel expenditures for water purchases due to water rate increases by the Metropolitan Water District and San Diego County Water Authority.	0.00	1,295,875	-
Water Meter Replacement Addition of non-personnel expenditures for the replacement of water meters.	0.00	1,000,000	-
Overtime Funding Addition of personnel expenditures due to projected overtime requirements.	0.00	1,000,000	-
Drought Mandates Addition of 8.01 FTE positions to support the enforcement of water use restrictions as mandated by the California State Water Resources Control Board.	8.01	737,574	-
Sweetwater Projects Addition of non-personnel expenditures to support the San Diego Formation Groundwater Management joint plan with Sweetwater District and Sweetwater Desalination project.	0.00	600,000	-
Advanced Water Purification Facility Demonstration Addition of non-personnel expenditures for the continuation of the Advanced Water Purification Facility Demonstration project.	0.00	500,000	-
Support for Potable Reuse Program Addition of 5.00 FTE positions and non-personnel expenditures to support the maintenance and operations of the Potable Reuse Program.	5.00	400,653	-
Revegetation and Mitigation Addition of non-personnel expenditures for revegetation and environmental mitigation projects.	0.00	331,110	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	321,000	-
Otay Reservoir Study Addition of non-personnel expenditures for consulting services for the Otay Reservoir Study.	0.00	289,439	-
Continuation of Core Operations Addition of staffing for the continuation of core operations.	3.36	283,243	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(1.16)	227,295	-
Lead Removal Addition of one-time non-personnel expenditures for the removal of lead at Public Utility Water Branch-owned facilities in San Pascual.	0.00	200,000	-
Long Range Planning Support Addition of 0.89 Senior Planner, 0.89 Property Agent, and associated non-personnel expenditures for long range planning support including San Dieguito Joint Powers Authority (JPA) activities.	1.78	164,712	-
Equipment Upgrades Addition of non-personnel expenditures for equipment upgrades.	0.00	151,900	-
Chollas Yard Improvements Addition of non-personnel expenditures for the continuation of Chollas Yard improvements.	0.00	150,000	-
Legal Services Addition of non-personnel expenditures for legal services and basic litigation assistance.	0.00	150,000	-
Pure Water Environmental Impact Report Addition of non-personnel expenditures to support the preparation of the Pure Water San Diego Program Environmental Impact Report (PEIR).	0.00	120,000	-
Quality Assurance Workplan Addition of non-personnel expenditures to support the Quality Assurance Workplan and other employee services.	0.00	63,134	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	19,641	-
Customer Support Enhancements Addition of non-personnel expenditures for customer service enhancements.	0.00	16,400	-
Addition of Engineering and Capital Projects Expenditures Addition of non-personnel expenditures due to increase in services provided by the Engineering and Capital Projects Department.	0.00	10,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	8,354	-
Document Destruction Contract Addition of non-personnel expenditures for document destruction contract to support the maintenance and operations of the Customer Care Service project.	0.00	2,000	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.42)	(17,649)	-
Public Information Officer Reduction of 1.00 Public Information Officer.	(0.50)	(31,998)	-
Contractual Services Adjustment Reduction in non-personnel expenditures related to contractual services with outside agency.	0.00	(43,000)	-
San Diego Works Proposals Reduction of non-personnel expenditures associated with anticipated savings from San Diego Works Proposals, which result in a number of technical improvements in the water treatment process.	0.00	(48,990)	-
Pure Water Program Contracts Reduction of non-personnel expenditures due to realignment of contracts to Pure Water Program.	0.00	(2,307,501)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(6,120,718)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	24,878,100
San Dieguito Joint Powers Authority Reimbursable Revenue Addition of reimbursable revenue for long range planning support associated with San Dieguito Joint Powers Authority (JPA) activities.	0.00	-	116,691
Total	64.01	\$ 43,814,166	\$ 10,994,791

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 39,100,935	\$ 40,215,769	\$ 44,780,613	\$ 4,564,844
Fringe Benefits	28,629,383	27,986,147	29,583,850	1,597,703
PERSONNEL SUBTOTAL	67,730,318	68,201,916	74,364,463	6,162,547
NON-PERSONNEL				
Supplies	\$ 211,650,603	\$ 218,304,622	\$ 219,646,512	\$ 1,341,890
Contracts	73,097,285	85,065,614	105,862,446	20,796,832
Information Technology	5,665,025	7,625,580	9,089,634	1,464,054
Energy and Utilities	12,187,250	12,380,779	15,253,418	2,872,639
Other	2,280,829	2,113,396	2,735,987	622,591
Reserves	-	3,500,000	3,500,000	-
Transfers Out	65,586,310	62,387,817	68,038,569	5,650,752
Capital Expenditures	2,256,562	2,688,834	7,781,612	5,092,778
Debt	(164,163)	403,086	213,169	(189,917)
NON-PERSONNEL SUBTOTAL	372,559,701	394,469,728	432,121,347	37,651,619
Total	\$ 440,290,019	\$ 462,671,644	\$ 506,485,810	\$ 43,814,166

Public Utilities

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 442,116,087	\$ 465,986,400	\$ 472,943,091	\$ 6,956,691
Fines Forfeitures and Penalties	550,000	-	-	-
Other Revenue	1,159,028	325,000	345,000	20,000
Rev from Federal Agencies	697,591	-	-	-
Rev from Money and Prop	7,941,990	7,229,400	7,229,400	-
Rev from Other Agencies	318,179	4,727,900	8,746,000	4,018,100
Transfers In	3,607,592	-	-	-
Total	\$ 456,390,467	\$ 478,268,700	\$ 489,263,491	\$ 10,994,791

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.89	4.89	5.29	\$31,491 - \$37,918	\$ 192,048
20000007	Accountant 3	0.60	0.49	0.49	59,363 - 71,760	35,166
20000102	Accountant 4	0.40	0.49	0.49	66,768 - 88,982	43,597
20000012	Administrative Aide 1	0.40	2.20	3.36	36,962 - 44,533	140,821
20000024	Administrative Aide 2	9.64	10.65	11.79	42,578 - 51,334	558,668
20000057	Assistant Chemist	12.00	13.00	13.00	53,789 - 65,333	838,442
20000058	Assistant Customer Services Supervisor	0.00	0.00	0.50	50,170 - 60,466	25,079
20001140	Assistant Department Director	1.49	0.98	1.48	31,741 - 173,971	207,199
20000070	Assistant Engineer-Civil	24.16	24.32	26.61	57,866 - 69,722	1,757,860
21000176	Assistant Engineer-Corrosion	1.00	1.00	1.00	57,866 - 69,722	60,549
20000087	Assistant Engineer-Mechanical	0.23	0.23	0.23	57,866 - 69,722	16,033
20000080	Assistant Laboratory Technician	0.00	0.00	1.00	33,696 - 40,602	33,696
20000041	Assistant Management Analyst	0.49	0.49	0.49	44,470 - 54,059	25,955
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	325,707
20000140	Associate Chemist	4.25	4.25	4.25	62,005 - 75,067	319,035
90000140	Associate Chemist - Hourly	0.35	0.35	0.50	62,005 - 75,067	31,002
20000311	Associate Department Human Resources Analyst	2.45	2.45	2.45	54,059 - 65,333	150,112
20000145	Associate Engineer-Civil	1.09	0.74	1.23	66,622 - 80,454	95,012
20000143	Associate Engineer-Civil	18.19	19.59	21.10	66,622 - 80,454	1,647,536
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	160,908
20000150	Associate Engineer-Electrical	0.23	0.23	0.23	66,622 - 80,454	18,503
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	66,622 - 80,454	17,494
20000132	Associate Management Analyst	0.39	0.39	0.49	54,059 - 65,333	26,483
20000119	Associate Management Analyst	18.51	20.27	22.14	54,059 - 65,333	1,326,943
20000134	Associate Management Analyst	0.40	0.49	0.49	54,059 - 65,333	31,703
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.22	54,059 - 65,333	14,373
20000162	Associate Planner	1.67	1.67	1.99	56,722 - 68,536	133,835

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	521,357
20000649	Biologist 3	0.42	0.42	0.42	62,005 - 75,067	29,990
20000648	Biologist 3	2.00	2.00	2.50	62,005 - 75,067	179,635
20000205	Building Service Supervisor	0.33	0.33	0.33	45,718 - 55,286	18,246
20000224	Building Service Technician	0.33	0.33	0.33	33,322 - 39,666	11,912
20000234	Carpenter	2.00	2.00	2.00	43,451 - 52,000	95,451
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	91,636
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	8.09	8.36	8.96	29,931 - 36,067	312,590
20000306	Code Compliance Officer	2.50	1.00	5.06	37,232 - 44,803	195,965
20000307	Code Compliance Supervisor	1.00	1.00	1.89	42,890 - 51,334	88,327
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,836
20000801	Customer Information and Billing Manager	1.00	1.00	1.00	73,445 - 88,837	81,141
20000369	Customer Services Representative	23.50	23.00	22.00	32,968 - 39,811	819,852
90000369	Customer Services Representative - Hourly	2.50	2.50	1.50	32,968 - 39,811	49,452
20000366	Customer Services Supervisor	2.50	2.50	2.00	57,782 - 69,784	133,573
20001168	Deputy Director	5.03	5.03	5.19	46,966 - 172,744	623,014
90001168	Deputy Director - Hourly	0.00	0.17	0.35	46,966 - 172,744	38,449
20000434	Electronics Technician	0.00	0.00	0.49	47,091 - 56,534	23,075
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	539,201
20000418	Equipment Technician 1	18.00	15.00	15.00	36,005 - 43,139	645,575
20000423	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,296
90000924	Executive Secretary - Hourly	0.00	0.17	0.17	43,555 - 52,666	8,953
20000461	Field Representative	16.69	17.19	18.45	32,323 - 38,917	700,817
90000461	Field Representative - Hourly	3.25	3.25	3.25	32,323 - 38,917	105,050
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	138,113
90000819	Golf Course Manager - Hourly	0.26	0.25	0.31	59,488 - 71,760	18,441
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	37,565 - 45,302	75,130
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	51,251
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.23	5.23	5.73	54,059 - 65,333	336,254
20000293	Information Systems Analyst 3	3.29	3.29	3.79	59,363 - 71,760	256,704
20000998	Information Systems Analyst 4	1.88	1.88	2.88	66,768 - 80,891	218,832
20000377	Information Systems Technician	0.00	0.00	0.50	42,578 - 51,334	23,061
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000515	Instrumentation and Control Technician	8.00	8.00	9.00	51,896 - 62,296	530,513
20000497	Irrigation Specialist	2.19	4.19	4.67	37,814 - 45,261	194,853

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000590	Laboratory Technician	9.00	10.00	10.00	40,622 - 49,067	473,939
90000589	Laborer - Hourly	3.00	8.50	8.00	29,182 - 34,757	233,459
20000579	Lake Aide 1	1.00	0.00	0.00	23,483 - 27,768	-
90000579	Lake Aide 1 - Hourly	8.00	6.00	6.00	23,483 - 27,768	140,899
20000564	Lake Aide 2	13.00	13.00	13.00	27,602 - 32,677	404,742
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	88,941
90001073	Management Intern - Hourly	4.77	8.09	6.68	24,274 - 29,203	162,147
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000165	Multimedia Production Specialist	0.73	0.00	0.00	43,264 - 51,979	-
20000634	Organization Effectiveness Specialist 2	1.47	1.47	1.47	54,059 - 65,333	90,520
20000627	Organization Effectiveness Specialist 3	0.49	0.88	0.89	59,363 - 71,760	58,913
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.98	66,768 - 80,891	72,352
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	197,863
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,759
20000701	Plant Process Control Electrician	4.00	4.00	5.00	51,896 - 62,296	301,080
20000703	Plant Process Control Supervisor	1.00	1.00	2.00	56,410 - 68,224	124,634
20000705	Plant Process Control Supervisor	0.49	0.49	0.49	56,410 - 68,224	33,434
21000184	Principal Backflow & Cross Connection Specialist	0.73	0.73	0.89	50,003 - 60,549	53,077
20000740	Principal Drafting Aide	2.47	2.47	2.38	50,003 - 60,549	143,283
20000743	Principal Engineering Aide	6.32	6.40	6.33	50,003 - 60,549	382,476
20000746	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,338
20001222	Program Manager	4.83	6.80	7.46	46,966 - 172,744	816,143
90001222	Program Manager - Hourly	0.00	0.00	0.17	46,966 - 172,744	18,675
20000760	Project Assistant	0.21	0.21	0.21	57,866 - 69,722	14,641
20000761	Project Officer 1	0.42	0.42	0.42	66,622 - 80,454	30,635
90000761	Project Officer 1 - Hourly	0.25	0.25	0.31	66,622 - 80,454	20,653
20000766	Project Officer 2	1.46	1.46	1.38	76,794 - 92,851	126,892
20000763	Project Officer 2	0.44	0.44	0.44	76,794 - 92,851	39,065
20000768	Property Agent	0.00	0.00	0.89	59,363 - 71,760	52,833
20000783	Public Information Clerk	2.53	2.71	2.87	31,491 - 37,918	108,159
20000784	Public Information Officer	0.00	0.50	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	92,122
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	139,732
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	0.35	42,494 - 51,272	14,873
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	112,694
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,958
20000560	Recycling Program Manager	0.49	0.49	0.40	76,731 - 92,893	33,756
20000559	Recycling Program Manager	0.73	0.73	0.89	76,731 - 92,893	82,669
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	382,552
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	68,526

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000854	Safety Representative 2	4.74	4.74	4.74	50,461 - 61,027	282,361
20001042	Safety and Training Manager	1.47	1.47	1.47	66,768 - 80,891	118,908
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	34,456
21000183	Senior Backflow & Cross Connection Specialist	10.38	12.38	13.34	44,429 - 53,706	694,655
20000828	Senior Biologist	1.23	1.23	1.39	71,760 - 86,466	120,177
20000883	Senior Chemist	1.25	1.25	1.25	71,739 - 86,466	107,653
20000885	Senior Civil Engineer	4.37	4.87	4.69	76,794 - 92,851	427,434
20000890	Senior Civil Engineer	0.00	0.49	0.49	76,794 - 92,851	44,447
20000927	Senior Clerk/Typist	0.49	0.00	0.00	36,067 - 43,514	-
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.00	3.50	3.00	37,835 - 45,781	135,099
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.49	59,363 - 71,760	35,166
20000400	Senior Drafting Aide	3.83	3.92	3.92	44,429 - 53,706	203,566
20000900	Senior Engineering Aide	0.50	0.00	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	10.51	10.37	13.08	59,363 - 71,760	904,078
20000918	Senior Planner	0.94	0.94	1.10	65,354 - 79,019	86,664
20000920	Senior Planner	2.19	2.19	3.56	65,354 - 79,019	269,122
20000708	Senior Plant Technician Supervisor	0.49	0.49	0.49	60,070 - 72,467	34,971
20000916	Senior Public Information Officer	1.71	0.00	0.00	54,059 - 65,333	-
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	1.00	77,293 - 93,517	85,645
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	277,278
20000950	Stock Clerk	0.33	0.33	0.33	30,056 - 36,275	11,975
20000955	Storekeeper 1	0.33	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.00	1.23	1.88	26,707 - 32,011	50,210
90001146	Student Intern - Hourly	0.70	0.00	0.00	18,616 - 22,318	-
20000313	Supervising Department Human Resources Analyst	0.49	0.49	0.49	66,768 - 80,891	39,636
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	29,124
20000990	Supervising Field Representative	1.23	1.23	1.39	35,651 - 42,890	59,291
20000970	Supervising Management Analyst	4.71	5.13	6.69	66,768 - 80,891	506,491
20000985	Supervising Management Analyst	0.73	0.73	0.89	66,768 - 80,891	71,999
20000997	Supervising Meter Reader	2.00	1.50	2.00	37,253 - 44,720	81,973
20001021	Supervising Public Information Officer	1.47	0.00	0.00	59,363 - 71,760	-
21000177	Trainer	3.44	3.96	3.44	54,059 - 65,333	218,200
20001041	Training Supervisor	0.49	0.39	0.40	59,363 - 71,760	28,119
20000941	Wastewater Plant Operator	0.00	0.00	1.00	53,830 - 64,397	53,830
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	65,374

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	329,913
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	243,921
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,640,470
20000932	Water Production Superintendent	2.00	2.00	2.00	81,578 - 98,675	197,350
90000932	Water Production Superintendent - Hourly	0.00	0.35	0.35	81,578 - 98,675	28,552
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	225,390
20000003	Water Systems Technician 3	157.00	159.00	190.00	41,454 - 49,504	8,257,452
20000004	Water Systems Technician 4	54.00	56.00	56.00	47,632 - 56,867	3,126,701
20000005	Water Systems Technician Supervisor	17.00	17.00	18.00	54,766 - 65,374	1,161,597
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	15.38	11.98	12.44	31,491 - 37,918	447,950
	AWWA WDP Cert Pay					32,864
	Backflow Cert					11,440
	Bilingual - Regular					31,721
	Budgeted Vacancy Savings					(2,006,445)
	Cross Connection Cert					7,280
	Emergency Medical Tech					20,009
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					7,182
	Night Shift Pay					19,214
	Overtime Budgeted					3,729,813
	Plant/Tank Vol Cert Pay					23,324
	Reg Pay For Engineers					280,321
	Sick Leave - Hourly					19,641
	Split Shift Pay					96,137
	Termination Pay Annual Leave					128,426
	Vacation Pay In Lieu					227,540
	Welding Certification					11,345
FTE, Salaries, and Wages Subtotal		703.07	717.81	781.82		\$ 44,780,613

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	---------------	---------------	----------------	--------------------

Fringe Benefits

Employee Offset Savings	\$ 237,627	\$ 254,385	\$ 235,353	\$ (19,032)
Flexible Benefits	4,212,624	4,921,842	6,065,076	1,143,234
Long-Term Disability	285,179	126,762	130,799	4,037
Medicare	508,825	491,002	541,396	50,394
Other Post-Employment Benefits	4,006,383	4,020,008	4,195,876	175,868
Retiree Medical Trust	10,152	8,410	20,848	12,438
Retirement 401 Plan	24,298	22,805	25,572	2,767
Retirement ADC	15,105,688	13,986,681	13,826,975	(159,706)
Retirement DROP	110,279	113,273	127,686	14,413
Retirement Offset Contribution	1,211	-	-	-

Public Utilities

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Risk Management Administration	594,973	628,008	748,807	120,799
Supplemental Pension Savings Plan	2,097,603	2,111,860	2,416,884	305,024
Unemployment Insurance	97,585	72,499	75,167	2,668
Workers' Compensation	1,336,957	1,228,612	1,173,411	(55,201)
Fringe Benefits Subtotal	\$ 28,629,383	\$ 27,986,147	\$ 29,583,850	\$ 1,597,703
Total Personnel Expenditures			\$ 74,364,463	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Revenue Fund	FY2014 ^{1,2} Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 120,669,294	\$ 200,958,002	\$ 163,757,499
Continuing Appropriation - CIP	148,883,295	149,286,698	152,860,454
Dedicated Reserve for Efficiency Savings - DRES	27,191,722	—	—
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	43,723,781	43,314,185	48,099,387
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
Employee Efficiency Incentive Reserve	5,418,562	—	2,567,545
TOTAL BALANCE AND RESERVES	\$ 372,186,654	\$ 419,858,885	\$ 393,584,884
REVENUE			
Charges for Current Services	\$ 393,753,027	\$ 381,952,000	\$ 380,438,022
<i>Sewer Service Charges</i>	360,094,293	354,788,000	354,846,600
<i>Capacity Fees</i>	20,299,789	17,000,000	15,000,000
<i>Industrial Waste Program</i>	5,863,891	3,825,000	3,910,000
<i>Services to Other City Departments and Agencies</i>	5,264,936	4,933,000	5,275,422
<i>Energy Co-Generation</i>	1,373,831	1,406,000	1,406,000
<i>Other</i>	856,287	—	—
Other Revenue	(2,461,268)	287,000	100,000
<i>Prior Year Expenditure Refund</i>	1,200,366	—	—
<i>Sale of Discarded Materials and Equipment</i>	186,288	—	—
<i>Recovery from Damaged Property or Equipment</i>	56,453	—	—
<i>Other</i>	(3,904,375)	287,000	100,000
Revenue from Other Agencies	19,113,811	38,481,700	21,888,800
<i>State Revolving Fund Loan Proceeds</i>	18,613,160	38,481,700	21,888,800
<i>Other</i>	500,651	—	—
Revenue from Use of Money and Property	2,698,057	910,400	910,400
<i>Interest and Dividends</i>	2,698,057	900,000	900,000
<i>Other</i>	—	10,400	10,400
Transfers In	83,292	—	—
TOTAL REVENUE	\$ 413,186,919	\$ 421,631,100	\$ 403,337,222
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 785,373,573	\$ 841,489,985	\$ 796,922,106
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 71,411,294	\$ 114,048,208	\$ 114,040,243
TOTAL CIP EXPENSE	\$ 71,411,294	\$ 114,048,208	\$ 114,040,243
OPERATING EXPENSE			
Personnel Expenses	\$ 50,007,922	\$ 51,228,765	\$ 52,340,783
<i>Salaries and Wages</i>	43,905,566	46,895,538	46,810,224
<i>Hourly Wages</i>	477,350	613,405	604,187
<i>Overtime</i>	5,625,006	3,719,822	4,926,372
Fringe Benefits	34,613,550	34,874,691	33,585,821

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Revenue Fund	FY2014 ^{1,2} Actual	FY2015* Budget	FY2016 Adopted
Supplies	33,305,418	25,048,739	26,026,711
<i>Chemicals/Lab Supplies</i>	16,997,371	15,241,919	15,327,919
<i>Parts for Repair and Maintenance</i>	4,754,678	5,044,298	5,448,882
<i>Capital Lease Payment - AMI</i>	1,295,110	—	—
<i>Other</i>	10,258,260	4,762,522	5,249,910
Contracts	59,570,204	94,322,822	97,800,859
<i>General Government Services</i>	9,007,466	9,193,859	8,668,477
<i>City Services Billed</i>	6,991,231	6,695,570	8,032,860
<i>PWP/Planning Studies</i>	—	—	6,522,439
<i>Usage and Assignment</i>	5,708,407	6,021,866	6,624,553
<i>AMI Rollout</i>	—	—	5,716,091
<i>MBC - Sludge Removal</i>	5,636,383	5,395,000	5,395,000
<i>Repair and Maintenance - Facilities</i>	5,150,365	12,441,820	12,210,333
<i>Environmental Services</i>	710,598	2,019,896	4,014,879
<i>SAP Support Allocation</i>	4,327,893	3,622,385	3,789,241
<i>Condition Assessments</i>	3,319,800	5,633,356	2,525,421
<i>Waste Removal/Disposal</i>	3,041,925	235,737	306,237
<i>Participating Agencies</i>	2,369,864	6,413,455	6,365,955
<i>Insurance</i>	2,829,199	3,374,189	2,473,830
<i>State Revolving Fund Loan Repayments</i>	—	8,061,749	—
<i>Claims - Risk Management</i>	477,859	1,506,709	1,506,709
<i>Other</i>	9,999,214	23,707,231	23,648,834
Information Technology	7,828,510	8,901,585	10,092,361
Energy and Utilities	21,640,497	22,050,872	27,535,304
<i>Electricity</i>	16,388,392	16,527,850	21,945,308
<i>Water Services - Including Hydrant Rent</i>	1,558,407	1,503,937	1,675,288
<i>Gas Services</i>	1,890,702	1,560,589	1,802,760
<i>Other</i>	1,802,996	2,458,496	2,111,948
Other Expenses	458,262	170,973	619,612
<i>Preservation of Benefits</i>	204,453	—	403,819
<i>Revegetation Projects</i>	127,988	—	—
<i>Transportation Allowance</i>	83,797	118,973	125,239
<i>Other</i>	42,024	52,000	90,554
Transfers Out	96,227,179	102,880,105	112,705,844
<i>Debt Service</i>	94,830,352	102,486,244	102,479,020
<i>State Revolving Fund Loan Repayments</i>	—	—	10,226,824
<i>Other</i>	1,396,827	393,861	—
Capital Expenditures	4,030,454	2,282,002	3,520,632
<i>Equipment</i>	3,239,983	2,219,884	2,478,774
<i>Land</i>	761,125	—	—
<i>Other</i>	29,346	62,118	1,041,858
Debt Expenses	6,576,852	411,229	221,312
<i>State Revolving Fund Loan Repayments</i>	6,847,436	—	—

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Revenue Fund	FY2014 ^{1,2} Actual	FY2015* Budget	FY2016 Adopted
Capital Lease - Automated Meter Infrastructure	–	386,821	196,904
Other	(270,584)	24,408	24,408
Reserves	–	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 314,258,848	\$ 345,671,783	\$ 367,949,239
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 538,252	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 538,252	\$ –	\$ –
TOTAL EXPENSE	\$ 386,208,394	\$ 459,719,991	\$ 481,989,482
RESERVES			
Continuing Appropriation - CIP	\$ 148,577,480	\$ 124,090,682	\$ 152,860,454
Dedicated Reserve for Efficiency Savings (DRES)	– ²	–	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,099,387	44,421,001	48,279,555
Rate Stabilization Reserve	21,300,000	18,081,850	21,300,000
Employee Efficiency Incentive Reserve	5,135,089	–	–
TOTAL RESERVES	\$ 228,111,956	\$ 191,593,533	\$ 227,440,009
BALANCE	\$ 171,053,223	\$ 190,176,461	\$ 87,492,615
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 785,373,573	\$ 841,489,985	\$ 796,922,106

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹FY 2014 actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

²DRES was eliminated in FY 2014 - all funds are reflected in FY 2014 year-end balance.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2014 ^{1,2} Actual	FY2015 [*] Budget	FY2016 ³ Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 28,054,087	\$ 56,674,066	\$ -
Continuing Appropriation - CIP	147,312,722	119,403,087	105,780,365
Dedicated Reserve for Efficiency Savings (DRES)	29,901,772	-	-
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	29,492,988	30,662,165	31,696,146
Rate Stabilization Reserve	38,500,000	20,500,000	38,500,000
Secondary Purchase Reserve	12,314,908	12,544,476	13,581,572
Employee Efficiency Incentive Reserve	1,949,387	-	906,034
TOTAL BALANCE AND RESERVES	\$ 292,525,864	\$ 244,783,794	\$ 195,464,116
REVENUE			
Charges for Current Services	\$ 456,752,405	\$ 465,986,400	\$ 485,443,091
<i>Sale of Water</i>	<i>434,284,770</i>	<i>443,813,400</i>	<i>464,413,400</i>
<i>Capacity Fees</i>	<i>14,623,832</i>	<i>14,000,000</i>	<i>12,500,000</i>
<i>Services Provided to Other City Departments</i>	<i>4,436,083</i>	<i>5,626,000</i>	<i>5,742,691</i>
<i>Meters and Service Charges</i>	<i>2,662,786</i>	<i>2,120,000</i>	<i>2,460,000</i>
<i>Other</i>	<i>744,934</i>	<i>427,000</i>	<i>327,000</i>
Fines Forfeitures and Penalties	550,000	-	-
Other Revenue	5,042,876	325,000	345,000
<i>Prior Year Refund of Expenditures</i>	<i>229,777</i>	<i>-</i>	<i>-</i>
<i>Sale of Discarded Materials</i>	<i>273,850</i>	<i>100,000</i>	<i>100,000</i>
<i>Recovery of Funds from Property Damage</i>	<i>286,396</i>	<i>225,000</i>	<i>245,000</i>
<i>Other</i>	<i>4,252,853</i>	<i>-</i>	<i>-</i>
Revenue from Federal Agencies	697,591	-	-
<i>Bureau of Reclamation Operating Project Revenues</i>	<i>108,768</i>	<i>-</i>	<i>-</i>
<i>Bureau of Reclamation Capital Project Revenues</i>	<i>588,823</i>	<i>-</i>	<i>-</i>
Revenue from Other Agencies	318,179	4,727,900	8,746,000
<i>Revenue from State and Local Agencies</i>	<i>141,653</i>	<i>4,637,900</i>	<i>8,600,000</i>
<i>Other Grants</i>	<i>176,526</i>	<i>90,000</i>	<i>146,000</i>
Revenue from Use of Money and Property	8,286,728	7,229,400	7,229,400
<i>Interest Earnings</i>	<i>953,303</i>	<i>800,000</i>	<i>800,000</i>
<i>Lease Revenues from Water Utility-Owned Lands</i>	<i>6,988,685</i>	<i>6,429,400</i>	<i>6,429,400</i>
<i>Other</i>	<i>344,740</i>	<i>-</i>	<i>-</i>
Transfers In	3,607,592	-	-
TOTAL REVENUE	\$ 475,255,371	\$ 478,268,700	\$ 501,763,491
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 767,781,235	\$ 723,052,494	\$ 697,227,607
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 46,082,001	\$ 100,151,601	\$ 93,827,875
TOTAL CIP EXPENSE	\$ 46,082,001	\$ 100,151,601	\$ 93,827,875
OPERATING EXPENSE			

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2014 ^{1,2} Actual	FY2015* Budget	FY2016 ³ Adopted
Personnel Expenses	\$ 39,100,935	\$ 40,215,769	\$ 44,780,613
<i>Salaried Wages</i>	35,062,692	36,731,929	41,297,474
<i>Hourly Wages</i>	681,275	939,477	3,729,813
<i>Overtime</i>	3,356,968	2,544,363	(246,674)
Fringe Benefits	28,629,383	27,986,147	29,583,850
Supplies	213,157,354	218,304,622	219,646,512
<i>Water Purchases</i>	195,047,009	201,284,386	201,145,448
<i>Chemicals/Lab Supplies</i>	4,628,387	6,272,036	5,460,669
<i>Water Meters</i>	3,696,380	2,195,014	2,945,014
<i>Other</i>	9,785,577	8,553,186	10,095,381
Contracts	73,222,355	83,651,524	105,862,446
<i>Water Purchases - Contractual Services</i>	23,488,246	23,516,932	24,441,255
<i>General Government Services</i>	9,752,529	10,128,610	8,946,701
<i>City Services Billed</i>	6,886,516	6,396,814	6,322,451
<i>AMI Rollout</i>	–	–	5,716,091
<i>SAP Support Allocation</i>	4,880,174	4,223,370	4,622,580
<i>Fleet Services</i>	4,276,753	4,447,464	4,766,176
<i>Condition Assessments</i>	2,713,146	3,932,218	2,674,496
<i>PWP/Planning Studies</i>	2,702,588	1,950,000	6,522,439
<i>Claims - Risk Management</i>	2,389,966	1,295,600	1,313,900
<i>Insurance Fire/Other</i>	856,776	978,996	1,066,010
<i>Negotiated Settlement - Sweetwater</i>	–	2,000,000	8,950,000
<i>State Revolving Fund Loan Repayments</i>	–	5,415,500	–
<i>Security Services</i>	1,144,826	1,624,863	3,709,863
<i>Enterprise Asset Management</i>	–	1,116,210	26,170
<i>Other</i>	14,130,835	16,624,947	26,784,314
Information Technology	5,880,251	7,436,096	9,089,634
Energy and Utilities	11,765,238	11,925,805	15,253,418
<i>Electricity</i>	6,504,912	6,816,476	8,790,971
<i>Water Serv - Incl Hydr Rent</i>	3,773,199	3,470,131	4,056,189
<i>Other</i>	1,487,126	1,639,198	2,406,258
Other Expenses	2,576,435	2,113,396	2,735,987
<i>Water Purchases - Taxes in Lieu</i>	1,754,805	1,754,805	2,068,712
<i>Other</i>	821,630	358,591	667,275
Transfers Out	64,753,074	64,446,365	68,038,569
<i>Debt Service</i>	60,836,924	62,123,844	62,623,069
<i>State Revolving Fund Loan Repayments</i>	4,563,860	–	5,415,500
<i>Other</i>	(647,711)	2,322,521	–
Capital Expenditures	1,167,855	2,688,834	7,781,612
<i>Equipment</i>	2,098,754	2,415,825	3,450,843
<i>Vehicles</i>	106,100	273,009	4,330,769
<i>Other</i>	(1,036,999)	–	–
Debt Expenses	(164,163)	403,086	213,169

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2014 ^{1,2} Actual	FY2015* Budget	FY2016 ³ Adopted
<i>Accrued Interest</i>	(164,163)	—	—
<i>Master Lease Payment</i>	—	386,821	196,904
<i>Other</i>	—	16,265	16,265
Reserves	—	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 440,088,716	\$ 462,671,644	\$ 506,485,810
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 28,162,693	\$ —	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 28,162,693	\$ —	\$ —
TOTAL EXPENSE	\$ 514,333,409	\$ 562,823,245	\$ 600,313,685
RESERVES			
Continuing Appropriation - CIP	\$ 118,999,424	\$ 89,226,131	\$ —
Dedicated Reserve for Efficiency Savings (DRES)	— ²	—	—
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	30,662,165	31,696,146	39,754,597
Rate Stabilization Reserve	38,500,000	20,725,400	38,500,000
Secondary Purchase Reserve	12,544,476	13,581,572	13,659,325
Employee Efficiency Incentive Reserve	1,812,067	—	—
TOTAL RESERVES	\$ 207,518,132	\$ 160,229,249	\$ 96,913,922
BALANCE	\$ 45,929,694	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 767,781,235	\$ 723,052,494	\$ 697,227,607

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹FY 2014 actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

²DRES was eliminated in FY 2014 - all funds are reflected in FY 2014 year-end balance.

³Total estimated Water Fund Capital Improvements Program (CIP) budgeted appropriations for FY 2016 total \$122.8 million. Due to a number of initiatives and policy changes currently underway, which will have a significant impact on continuing appropriations, CIP expenditures in this R&E statement are assumed to be funded solely through beginning continuing appropriations. These initiatives and changes underway include an extensive review of projects for de-appropriation, CIP cash management practices, and grant and borrowing opportunities, among others. Additionally, this R&E statement does not illustrate any potential impact of the Public Utilities Department's current Cost of Service Study that is underway.



Page Intentionally Left Blank

Public Works



Page Intentionally Left Blank



Department Description

The Public Works Department is comprised of Contracts, Engineering & Capital Projects (E&CP), and General Services. Although each group is unique, the overall goal is to deliver high quality services and resources using the most efficient and effective methods.

The Contracts Division is responsible for the procurement of Capital Improvements Program (CIP) construction and associated professional consulting services and contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

E&CP provides a range of engineering services and is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the public right-of-way; surveying; and materials testing. E&CP activities include various public infrastructure assets to rehabilitate, restore, improve, and create. CIP projects include City facilities; fire, lifeguard, and police stations; parks; lighting and traffic signals; street improvements and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and utilities undergrounding.

E&CP is comprised of the following functions:

- Architectural Engineering & Parks
- Construction Management & Field Services
- Project Implementation
- Right-of-Way Design

General Services provides support to all City departments. The City relies on General Services for a range of services, including vehicle maintenance, facilities maintenance and repair, and publishing services. General Services is comprised of the following functions:

- Administration
- Facilities

Public Works

- Publishing Services

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Provide courteous, accessible, and responsive services to foster positive partnerships and strengthen relationships with communities, service providers, and customers

This goal is the starting point for achieving the Department's objectives. Public Works continues toward accomplishing this goal by focusing on the following objectives:

- Communicate and collaborate clearly and effectively
- Manage expectations to achieve customer satisfaction
- Deliver services and products efficiently
- Effectively manage contracts and agreements to ensure long-term effective partnerships
- Manage personnel and apply processes to effectively and efficiently deliver services
- Provide preventive, corrective, routine, and emergency support in a timely manner
- Optimizing the use of automated systems to provide quality services

Goal 2: Provide excellent customer service

Public Works will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for staff
- Enhance teamwork
- Routinely solicit and evaluate customer feedback to improve service delivery

Goal 3: Pursue workforce learning to ensure critical, high-quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are adequately trained that they continue to pursue professional development helps to create a high-performing organization. The Department continues to accomplish this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training
- Offer training to management and staff on ethical standards
- Routinely provide management review of standards and ethical practices to staff

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent increase of employee retention rate over prior year	0.98%	5.0%	0.1%	5.0%
2. Maintain an overall Department customer satisfaction rating of 2 or less	N/A ¹	N/A ³	2 ²	≤ 2

1. The performance indicator was established for Fiscal Year 2015; therefore, a target for Fiscal Year 2015 was not set until a baseline was established.
2. This is the Public Work Department's first customer satisfaction survey conducted. The rating scale is as follows:
Very Satisfied = 1; Satisfied = 2; Neutral = 3; Dissatisfied = 4; Very Dissatisfied = 5.



Page Intentionally Left Blank

Public Works - Contracts



Division Description

The mission of the Contracts Division is:

To manage the preparation, advertisement, and award of the City's Capital Improvement (CIP) contracts and serve as the liaison to the City Attorney's Office for the resolution of protests and disputes throughout the life of the contract

Goals and Objectives

In addition to the department-wide goals expressed in the previous section, the following goal and objectives represents the specific action plan of the Contracts Division:

Goal 1: Effectively manage contracts and related data to promote a fiscally-sound and efficient City government

Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Division and the City as a whole, and will result in more efficient and timely receipt of construction and consulting professional services. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline the internal customer complaint notification process
- Resolve contractor issues in a timely manner

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Average number of days to award contracts	91	90	87	90

Service Efforts and Accomplishments

- Awarded 87 contract actions for construction of capital improvements
- Awarded 43 Architecture/Engineering (A/E) and Professional Contract actions
- Maintained an average of 87 days to award contracts



Page Intentionally Left Blank

Public Works - Contracts

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	19.00	19.00	20.00	1.00
Personnel Expenditures	\$ 1,990,228	\$ 1,939,655	\$ 2,003,844	\$ 64,189
Non-Personnel Expenditures	148,593	172,137	154,978	(17,159)
Total Department Expenditures	\$ 2,138,821	\$ 2,111,792	\$ 2,158,822	\$ 47,030
Total Department Revenue	\$ 948,049	\$ 1,053,393	\$ 1,117,530	\$ 64,137

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Public Works - Contracts	\$ 2,138,821	\$ 2,111,792	\$ 2,158,822	\$ 47,030
Total	\$ 2,138,821	\$ 2,111,792	\$ 2,158,822	\$ 47,030

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Public Works - Contracts	19.00	19.00	20.00	1.00
Total	19.00	19.00	20.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Assistant Engineer-Civil Addition of 1.00 Assistant Engineer-Civil and associated revenue to provide additional contract support for the expanded Capital Improvements Program.	1.00	\$ 80,720	\$ 64,137
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,308	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	186	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(16,717)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(26,467)	-
Total	1.00	\$ 47,030	\$ 64,137

Public Works - Contracts

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 1,183,291	\$ 1,185,868	\$ 1,232,680	\$ 46,812
Fringe Benefits	806,937	753,787	771,164	17,377
PERSONNEL SUBTOTAL	1,990,228	1,939,655	2,003,844	64,189
NON-PERSONNEL				
Supplies	\$ 19,038	\$ 14,100	\$ 14,100	\$ -
Contracts	39,639	69,729	79,763	10,034
Information Technology	88,689	86,082	59,615	(26,467)
Energy and Utilities	1,225	1,226	500	(726)
Other	3	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	148,593	172,137	154,978	(17,159)
Total	\$ 2,138,821	\$ 2,111,792	\$ 2,158,822	\$ 47,030

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 947,796	\$ 1,053,393	\$ 1,117,530	\$ 64,137
Other Revenue	253	-	-	-
Total	\$ 948,049	\$ 1,053,393	\$ 1,117,530	\$ 64,137

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	2.00	2.00	\$36,962 - \$44,533	\$ 80,827
20000024	Administrative Aide 2	2.00	2.00	2.00	42,578 - 51,334	98,482
20000071	Assistant Engineer-Civil	5.00	5.00	6.00	57,866 - 69,722	382,764
20000145	Associate Engineer-Civil	2.00	2.00	2.00	66,622 - 80,454	160,908
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	65,998
20000545	Contracts Processing Clerk	1.00	1.00	1.00	32,968 - 39,811	39,214
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	120,000
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000890	Senior Civil Engineer	2.00	2.00	2.00	76,794 - 92,851	184,170
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Budgeted Vacancy Savings					(36,962)
	Sick Leave - Hourly					186
FTE, Salaries, and Wages Subtotal		19.00	19.00	20.00		\$ 1,232,680

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,962	\$ 10,029	\$ 9,012	\$ (1,017)
Flexible Benefits	125,463	136,592	167,016	30,424
Long-Term Disability	9,466	4,080	4,019	(61)
Medicare	17,127	17,197	17,872	675
Other Post-Employment Benefits	113,599	109,188	111,834	2,646

Public Works - Contracts

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Retiree Medical Trust	788	842	1,203	361
Retirement 401 Plan	2,195	2,136	1,502	(634)
Retirement ADC	419,720	375,045	342,384	(32,661)
Retirement DROP	2,846	2,832	2,832	-
Retirement Offset Contribution	44	-	-	-
Risk Management Administration	17,010	17,046	19,950	2,904
Supplemental Pension Savings Plan	56,883	61,325	74,427	13,102
Unemployment Insurance	3,269	2,337	2,302	(35)
Workers' Compensation	28,566	15,138	16,811	1,673
Fringe Benefits Subtotal	\$ 806,937	\$ 753,787	\$ 771,164	\$ 17,377
Total Personnel Expenditures			\$ 2,003,844	



Page Intentionally Left Blank

Public Works - Engineering & Capital Projects



Division Description

The Division's mission is:

To build and support the infrastructure to provide innovative, continuously improving, and industry-leading engineering services; provide oversight of the development of public infrastructure and facilities in an expeditious, cost-effective, and transparent manner, while maintaining the highest degree of quality and value for stakeholders

E&CP is comprised of the following:

Project Implementation

Project Implementation provides centralized technical, operational, and project support services to the other functions within E&CP, as well as other City departments. These services include preliminary engineering and project controls, Capital Improvement Program (CIP) fund management, Americans with Disabilities Act compliance review, job order contracting, contract management for as-needed consultants, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design (ROWD)

The ROWD Division manages the implementation of right-of-way and primarily horizontal capital improvement projects. This includes the design and project management of water and sewer pipelines, transportation and street-related projects, traffic calming measures, bike and pedestrian paths, bridges, flood plains and drainage infrastructure, water quality, signals, streetlights, and utilities undergrounding projects.

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-right-of-way and vertical capital improvement projects. This includes the design and project management of public buildings, parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Construction Management & Field Services (CM&FS)

The CM&FS Division manages construction contracts, testing laboratory services, land surveying services, and geological assessment and support. These responsibilities include quality assurance and quality control inspection of CIP projects on City property or within the City's public right-of-way, inspection of private land development of public infrastructure, land survey support for design mapping or construction staking, survey monument preservation, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Public Works - Engineering & Capital Projects

Goals and Objectives

The following goals and objectives represent the specific action plan of E&CP:

Goal 1: Continue developing an organization that implements the City's Capital Improvement Program goals
E&CP's primary mission is to support the CIP. With the growing amount of work to be accomplished, development of a well-organized, trained, efficient workforce that meets the changing needs of the CIP is critical to meeting the City's goals. E&CP will continue to work towards this goal by focusing on the following objectives:

- Sizing the workforce to meet the demands of the CIP
- Increasing the amount of training provided to employees
- Continue to evaluate the costs of the services E&CP provides in comparison to industry standards
- Evaluate operations and continue to identify and implement efficiencies
- Ensure the cost of E&CP is supported by the City's CIP

Goal 2: Continue to support all CIP streamlining policy efforts

Streamlined efforts increase productivity of tasks and processes. E&CP will continue to work towards this goal by focusing on the following objectives:

- Align processes and procedures consistent with all adopted CIP streamlining policies
- Promote dialog which promotes continuous focus on innovative ideas and strategies to deliver CIPs efficiently

Goal 3: Provide long-range fiscal planning support for the City's Capital Improvement Program

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support capital improvement needs. E&CP will continue to work towards this goal by focusing on the following objectives:

- Analyze new or missing asset needs citywide based on service level standards
- Forecast asset capital improvement needs through condition assessments
- Produce a summarized annual status report of future capital asset need

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent reduction in the Engineering and Capital Project Branch's project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost	+1%	N/A ¹	0%	0%

1. The performance indicator was established for Fiscal Year 2015. Therefore, the target was not set until a baseline was established.

Service Efforts and Accomplishments

In Fiscal Year 2015, E&CP's portfolio will include approximately 869 active projects by the end of the fourth quarter. There are currently 462 capital improvement projects across the City requiring design services and managed construction work that is estimated to exceed \$1.73 billion. E&CP anticipates awarding a total of 183 contracts in the amount of \$313.0 million. In addition, E&CP will complete the construction of 180 citywide projects that are estimated to total \$411.0 million. The implementation of the CIP streamlining process continues to reduce the length of time it takes for contracts to get awarded. Specific project details and accomplishments are available in the City of San Diego CIP Budget Document.

Public Works - Engineering & Capital Projects

E&CP pioneered the City's first publication of a Multi-Year Capital Planning Report. Through exhaustive efforts and collaboration, a more current inventory of capital needs for the next five years was projected along with anticipated revenues, providing an increased awareness to projected funding gaps.

During Fiscal Year 2014, the City's CIP projects received 21 awards for outstanding design, construction, or project delivery. These awards came from organizations within the construction industry at a local, State, or national level. Specifically, the new Central Library project received 12 awards and the Rose Creek Bikeway project received four of these 21 awards.

Significant architectural and park improvements accomplishments and efforts include the following:

- Completion of the new Edward Tyler Cramer Park and the new Palisades Comfort Station
- Completion of improvements projects for the Memorial Pool Improvements, Rancho Penasquitos Skatepark, and Cabrillo Heights Neighborhood Park
- Construction began on the Charles Lewis Memorial Park, Central Avenue Park and Skate Plaza, new La Jolla Cove Lifeguard Station, and on the new Fire Station 45 in Mission Valley
- Fire-Rescue Department's Alerting System was completed that modernized most all of the City's existing Fire Stations

During the current fiscal year, the Right-of-Way Design (ROWD) Division plans to award contracts to accomplish improvements to 30 miles of water pipelines. The Division also plans on completing 45 miles of replacement or rehabilitation of sewer lines throughout the City. By the end of Fiscal Year 2015, the ROWD Division will have completed the design of several key transportation projects:

- Phase 1 of the State Route 163/Friars Road Interchange
- Mission Beach Boardwalk Bulkhead
- Streamview Drive
- Old Otay Mesa Road (Westerly)
- Widening of Hillery Drive
- Traffic signals at several locations throughout the City

During Fiscal Year 2014, the Construction Management & Field Services Division went through a process to evaluate preparations for future needs and capacity. This effort characterizes present and future demand for services and identifies opportunities for increasing the efficiency and effectiveness of the Division in achieving its mission. The effort resulted in numerous recommendations which produced a preliminary implementation work plan. The Division will finalize these recommendations and initiate implementation upon adoption of the plan in the upcoming fiscal year.



Page Intentionally Left Blank

Public Works - Engineering & Capital Projects

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	470.88	484.60	598.60	114.00
Personnel Expenditures	\$ 55,358,484	\$ 55,801,808	\$ 64,706,732	\$ 8,904,924
Non-Personnel Expenditures	8,026,515	8,565,429	11,028,154	2,462,725
Total Department Expenditures	\$ 63,384,999	\$ 64,367,237	\$ 75,734,886	\$ 11,367,649
Total Department Revenue	\$ 55,670,771	\$ 64,367,237	\$ 75,734,886	\$ 11,367,649

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Architectural Engineering & Parks	\$ 7,716,794	\$ -	\$ -	\$ -
Engineering & Capital Projects	1,415,897	-	-	-
Field Engineering	20,135,706	-	-	-
Project Implementation	18,459,081	-	-	-
Right-of-Way Design	15,657,522	-	-	-
Total	\$ 63,384,999	\$ -	\$ -	\$ -

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Architectural Engineering & Parks	53.80	0.00	0.00	0.00
Engineering & Capital Projects	1.00	0.00	0.00	0.00
Field Engineering	152.25	0.00	0.00	0.00
Project Implementation	135.83	0.00	0.00	0.00
Right-of-Way Design	128.00	0.00	0.00	0.00
Total	470.88	0.00	0.00	0.00

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 32,553,147	\$ -	\$ -	\$ -
Fringe Benefits	22,805,337	-	-	-
PERSONNEL SUBTOTAL	55,358,484	-	-	-
NON-PERSONNEL				
Supplies	\$ 320,077	\$ -	\$ -	\$ -
Contracts	2,249,874	-	-	-
Information Technology	3,665,696	-	-	-
Energy and Utilities	337,386	-	-	-
Other	625,930	-	-	-
Transfers Out	29,377	-	-	-
Capital Expenditures	798,175	-	-	-
NON-PERSONNEL SUBTOTAL	8,026,515	-	-	-
Total	\$ 63,384,999	\$ -	\$ -	\$ -

Public Works - Engineering & Capital Projects

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 55,664,330	\$ -	\$ -	\$ -
Licenses and Permits	(65)	-	-	-
Other Revenue	1,449	-	-	-
Rev from Money and Prop	(59)	-	-	-
Rev from Other Agencies	5,116	-	-	-
Total	\$ 55,670,771	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	0.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	1.00	0.00	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	3.00	0.00	0.00	42,578 - 51,334	-
20001140	Assistant Department Director	1.00	0.00	0.00	31,741 - 173,971	-
20000070	Assistant Engineer-Civil	134.75	0.00	0.00	57,866 - 69,722	-
90000070	Assistant Engineer-Civil - Hourly	1.67	0.00	0.00	57,866 - 69,722	-
20000077	Assistant Engineer-Electrical	5.00	0.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	6.00	0.00	0.00	57,866 - 69,722	-
20000143	Associate Engineer-Civil	84.00	0.00	0.00	66,622 - 80,454	-
90000143	Associate Engineer-Civil - Hourly	0.39	0.00	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.00	0.00	0.00	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	1.00	0.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	4.00	0.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	11.00	0.00	0.00	54,059 - 65,333	-
90000119	Associate Management Analyst - Hourly	0.39	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	5.00	0.00	0.00	56,722 - 68,536	-
20000649	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20000539	Clerical Assistant 2	6.00	0.00	0.00	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.96	0.00	0.00	29,931 - 36,067	-
20000545	Contracts Processing Clerk	4.00	0.00	0.00	32,968 - 39,811	-
20001168	Deputy Director	4.00	0.00	0.00	46,966 - 172,744	-
90001168	Deputy Director - Hourly	0.50	0.00	0.00	46,966 - 172,744	-
20000290	Information Systems Analyst 2	3.00	0.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	1.00	0.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	1.00	0.00	0.00	66,768 - 80,891	-
20000377	Information Systems Technician	1.00	0.00	0.00	42,578 - 51,334	-
90000552	Junior Engineer-Civil - Hourly	0.51	0.00	0.00	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	0.00	0.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	13.00	0.00	0.00	57,866 - 69,722	-
20001019	Land Surveying Associate	5.00	0.00	0.00	66,622 - 80,454	-
90001073	Management Intern - Hourly	5.35	0.00	0.00	24,274 - 29,203	-
20000669	Park Designer	4.00	0.00	0.00	66,664 - 80,496	-
20000680	Payroll Specialist 2	3.00	0.00	0.00	34,611 - 41,787	-

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000743	Principal Engineering Aide	52.00	0.00	0.00	50,003 - 60,549	-
90000743	Principal Engineering Aide - Hourly	0.50	0.00	0.00	50,003 - 60,549	-
20000518	Principal Survey Aide	8.00	0.00	0.00	50,003 - 60,549	-
20000748	Principal Traffic Engineering Aide	1.00	0.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	8.00	0.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	7.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	6.00	0.00	0.00	76,794 - 92,851	-
20000784	Public Information Officer	2.00	0.00	0.00	43,514 - 52,707	-
20000869	Senior Account Clerk	1.00	0.00	0.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	25.00	0.00	0.00	76,794 - 92,851	-
90000885	Senior Civil Engineer - Hourly	0.60	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	3.00	0.00	0.00	36,067 - 43,514	-
90000400	Senior Drafting Aide - Hourly	0.34	0.00	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	2.00	0.00	0.00	44,429 - 53,706	-
20000830	Senior Engineering Geologist	1.00	0.00	0.00	76,794 - 92,851	-
90000830	Senior Engineering Geologist - Hourly	0.50	0.00	0.00	76,794 - 92,851	-
20001014	Senior Land Surveyor	1.00	0.00	0.00	76,794 - 92,851	-
20000015	Senior Management Analyst	7.00	0.00	0.00	59,363 - 71,760	-
90000015	Senior Management Analyst - Hourly	0.38	0.00	0.00	59,363 - 71,760	-
20000918	Senior Planner	4.00	0.00	0.00	65,354 - 79,019	-
20000916	Senior Public Information Officer	2.00	0.00	0.00	54,059 - 65,333	-
20000929	Senior Survey Aide	4.00	0.00	0.00	44,429 - 53,706	-
20000926	Senior Traffic Engineer	2.00	0.00	0.00	76,794 - 92,851	-
90000964	Student Engineer - Hourly	4.04	0.00	0.00	26,707 - 32,011	-
20000970	Supervising Management Analyst	3.00	0.00	0.00	66,768 - 80,891	-
21000177	Trainer	1.00	0.00	0.00	54,059 - 65,333	-
20000756	Word Processing Operator	5.00	0.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		470.88	0.00	0.00		\$ -

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	---------------	---------------	----------------	--------------------

Fringe Benefits

Employee Offset Savings	\$ 270,517	\$ -	\$ -	\$ -
Flexible Benefits	2,953,748	-	-	-
Long-Term Disability	246,695	-	-	-
Medicare	453,333	-	-	-
Other Post-Employment Benefits	2,719,007	-	-	-
Retiree Medical Trust	7,444	-	-	-
Retirement 401 Plan	24,338	-	-	-
Retirement ADC	13,204,782	-	-	-
Retirement DROP	113,337	-	-	-
Retirement Offset Contribution	1,761	-	-	-

Public Works - Engineering & Capital Projects

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Risk Management Administration	408,858	-	-	-
Supplemental Pension Savings Plan	1,685,450	-	-	-
Unemployment Insurance	84,564	-	-	-
Workers' Compensation	631,503	-	-	-
Fringe Benefits Subtotal	\$ 22,805,337	\$ -	\$ -	\$ -
Total Personnel Expenditures			\$ -	

Engineering & Capital Projects Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Architectural Engineering & Parks	\$ -	\$ 8,571,274	\$ 10,358,801	\$ 1,787,527
Engineering & Capital Projects	-	241,468	234,378	(7,090)
Field Engineering	-	21,038,697	24,672,955	3,634,258
Project Implementation	-	18,693,004	22,645,140	3,952,136
Right-of-Way Design	-	15,822,794	17,823,612	2,000,818
Total	\$ -	\$ 64,367,237	\$ 75,734,886	\$ 11,367,649

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Architectural Engineering & Parks	0.00	59.85	77.85	18.00
Engineering & Capital Projects	0.00	1.00	1.00	0.00
Field Engineering	0.00	161.65	200.65	39.00
Project Implementation	0.00	132.55	165.70	33.15
Right-of-Way Design	0.00	129.55	153.40	23.85
Total	0.00	484.60	598.60	114.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Improvements Program (CIP) Support Addition of 99.00 FTE positions and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvements Program (CIP).	99.00	\$ 9,821,995	\$ 9,821,995
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	774,139	-
Addition of Training Addition of non-personnel expenditures for training for existing positions.	0.00	356,000	-
Undergrounding Section Addition of 1.00 Senior Civil Engineer, 2.00 Associate Engineers-Civil, and associated revenue for a new San Diego Gas & Electric (SDG&E) undergrounding section.	3.00	319,473	319,473

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Comptroller Services Addition of non-personnel expenditures for a service level agreement with the Office of the City Comptroller.	0.00	300,000	-
Transfer of Engineers Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.	2.00	265,151	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) project.	0.00	171,121	161,139
Administrative and Public Information Support Addition of 2.00 Administrative Aide 1s and associated revenue to provide administrative and public information support for the expanded Capital Improvements Program (CIP).	2.00	114,636	114,636
Addition of Administrative Support Addition of non-personnel expenditures for administrative support provided by the Public Works - General Services Department General Fund.	0.00	112,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.00	34,006	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	14,377	-
Transfer of Word Processing Operator Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.	(1.00)	(72,796)	-
Public Works Administration Support Transfer Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.	(1.00)	(119,522)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	9.00	(119,629)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(176,302)	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(427,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	766,063
Facilities Condition Assessments Reimbursement Addition of reimbursable revenue associated with facilities condition assessments conducted for the General Fund.	0.00	-	184,343
Total	114.00	\$ 11,367,649	\$ 11,367,649

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 33,814,717	\$ 40,472,754	\$ 6,658,037
Fringe Benefits	-	21,987,091	24,233,978	2,246,887
PERSONNEL SUBTOTAL	-	55,801,808	64,706,732	8,904,924
NON-PERSONNEL				
Supplies	\$ -	\$ 681,843	\$ 1,185,383	\$ 503,540
Contracts	-	3,747,599	6,115,210	2,367,611
Information Technology	-	2,700,922	2,524,620	(176,302)
Energy and Utilities	-	376,709	386,991	10,282
Other	-	690,751	690,751	-
Transfers Out	-	302,406	-	(302,406)
Capital Expenditures	-	64,726	124,726	60,000
Debt	-	473	473	-
NON-PERSONNEL SUBTOTAL	-	8,565,429	11,028,154	2,462,725
Total	\$ -	\$ 64,367,237	\$ 75,734,886	\$ 11,367,649

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ -	\$ 64,367,237	\$ 75,734,886	\$ 11,367,649
Total	\$ -	\$ 64,367,237	\$ 75,734,886	\$ 11,367,649

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	4.00	4.00	\$31,491 - \$37,918	\$ 141,120
20000012	Administrative Aide 1	0.00	1.00	4.00	36,962 - 44,533	160,063
20000024	Administrative Aide 2	0.00	3.00	4.00	42,578 - 51,334	189,043
20001140	Assistant Department Director	0.00	1.00	1.00	31,741 - 173,971	137,000
20001202	Assistant Deputy Director	0.00	2.00	3.00	23,005 - 137,904	290,908
20000070	Assistant Engineer-Civil	0.00	137.75	177.75	57,866 - 69,722	11,743,743
90000070	Assistant Engineer-Civil - Hourly	0.00	0.70	1.05	57,866 - 69,722	73,209
20000077	Assistant Engineer-Electrical	0.00	5.00	6.00	57,866 - 69,722	405,430

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000116	Assistant Engineer-Traffic	0.00	6.00	7.00	57,866 - 69,722	471,228
20000143	Associate Engineer-Civil	0.00	89.50	100.00	66,622 - 80,454	7,798,596
90000143	Associate Engineer-Civil - Hourly	0.00	0.35	0.35	66,622 - 80,454	28,159
20000150	Associate Engineer-Electrical	0.00	2.00	2.00	66,622 - 80,454	146,354
20000154	Associate Engineer-Mechanical	0.00	1.00	2.00	66,622 - 80,454	153,670
20000167	Associate Engineer-Traffic	0.00	4.00	4.00	66,622 - 80,454	321,816
20000119	Associate Management Analyst	0.00	11.00	17.00	54,059 - 65,333	995,382
90000119	Associate Management Analyst - Hourly	0.00	0.35	0.35	54,059 - 65,333	22,866
20000162	Associate Planner	0.00	5.00	7.00	56,722 - 68,536	464,489
20000649	Biologist 3	0.00	1.00	1.00	62,005 - 75,067	73,941
20000539	Clerical Assistant 2	0.00	6.00	6.00	29,931 - 36,067	192,713
90000544	Clerical Assistant 2 - Hourly	0.00	0.85	0.00	29,931 - 36,067	-
20000545	Contracts Processing Clerk	0.00	4.00	6.00	32,968 - 39,811	230,781
20001168	Deputy Director	0.00	4.00	4.00	46,966 - 172,744	482,486
90001168	Deputy Director - Hourly	0.00	0.35	0.00	46,966 - 172,744	-
20000290	Information Systems Analyst 2	0.00	3.00	4.00	54,059 - 65,333	244,088
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	0.00	1.00	1.00	42,578 - 51,334	50,307
20001018	Land Surveying Assistant	0.00	17.00	23.00	57,866 - 69,722	1,510,458
20001019	Land Surveying Associate	0.00	5.00	6.00	66,622 - 80,454	460,498
90001073	Management Intern - Hourly	0.00	5.50	6.50	24,274 - 29,203	172,253
20000669	Park Designer	0.00	4.00	4.00	66,664 - 80,496	318,362
20000680	Payroll Specialist 2	0.00	3.00	3.00	34,611 - 41,787	117,140
20000743	Principal Engineering Aide	0.00	54.50	74.00	50,003 - 60,549	4,272,331
90000743	Principal Engineering Aide - Hourly	0.00	0.35	0.35	50,003 - 60,549	21,192
20001187	Principal Planner	0.00	0.00	1.00	46,966 - 172,744	110,000
20000518	Principal Survey Aide	0.00	10.00	13.00	50,003 - 60,549	740,942
20000748	Principal Traffic Engineering Aide	0.00	1.00	1.00	50,003 - 60,549	57,309
90000748	Principal Traffic Engineering Aide - Hourly	0.00	0.00	0.35	50,003 - 60,549	21,192
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	110,000
20000760	Project Assistant	0.00	8.00	18.00	57,866 - 69,722	1,183,814
20000761	Project Officer 1	0.00	7.00	7.00	66,622 - 80,454	561,784
20000763	Project Officer 2	0.00	6.00	6.00	76,794 - 92,851	539,656
20000869	Senior Account Clerk	0.00	1.00	1.00	36,067 - 43,514	43,514
20000885	Senior Civil Engineer	0.00	25.00	27.00	76,794 - 92,851	2,452,527
90000885	Senior Civil Engineer - Hourly	0.00	0.35	0.35	76,794 - 92,851	32,498
20000927	Senior Clerk/Typist	0.00	3.00	4.00	36,067 - 43,514	162,906
90000400	Senior Drafting Aide - Hourly	0.00	0.35	0.35	44,429 - 53,706	18,797
20000900	Senior Engineering Aide	0.00	3.00	4.00	44,429 - 53,706	204,450

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
90000830	Senior Engineering Geologist - Hourly	0.00	0.35	0.35	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	0.00	2.00	2.00	76,794 - 92,851	180,647
20000015	Senior Management Analyst	0.00	8.00	9.00	59,363 - 71,760	613,543
90000015	Senior Management Analyst - Hourly	0.00	0.35	0.35	59,363 - 71,760	25,116
20000918	Senior Planner	0.00	4.00	4.00	65,354 - 79,019	313,426
20000929	Senior Survey Aide	0.00	3.00	3.00	44,429 - 53,706	157,556
20000926	Senior Traffic Engineer	0.00	2.00	2.00	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	0.00	5.00	5.50	26,707 - 32,011	160,622
20000970	Supervising Management Analyst	0.00	3.00	3.00	66,768 - 80,891	242,049
21000177	Trainer	0.00	1.00	0.00	54,059 - 65,333	-
20000756	Word Processing Operator	0.00	5.00	4.00	31,491 - 37,918	149,776
	Budgeted Vacancy Savings					(1,779,822)
	Engineering Geologist Pay					4,875
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					36,222
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,595,702
	Sick Leave - Hourly					14,377
	Termination Pay Annual Leave					125,610
FTE, Salaries, and Wages Subtotal		0.00	484.60	598.60		\$ 40,472,754
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 291,471	\$ 240,200		\$ (51,271)
	Flexible Benefits	-	3,332,378	4,756,207		1,423,829
	Long-Term Disability	-	109,310	125,022		15,712
	Medicare	-	465,352	565,826		100,474
	Other Post-Employment Benefits	-	2,711,502	3,254,958		543,456
	Retiree Medical Trust	-	6,875	30,840		23,965
	Retirement 401 Plan	-	23,582	29,512		5,930
	Retirement ADC	-	12,551,010	11,684,415		(866,595)
	Retirement DROP	-	113,133	129,471		16,338
	Risk Management Administration	-	423,318	580,650		157,332
	Supplemental Pension Savings Plan	-	1,774,341	2,464,798		690,457
	Unemployment Insurance	-	62,573	71,650		9,077
	Workers' Compensation	-	122,246	300,429		178,183
Fringe Benefits Subtotal		\$ -	\$ 21,987,091	\$ 24,233,978		\$ 2,246,887
Total Personnel Expenditures					\$ 64,706,732	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ (1,800,000)
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ (1,800,000)
REVENUE			
Charges for Current Services	\$ -	\$ 64,367,237	\$ 75,734,886
TOTAL REVENUE	\$ -	\$ 64,367,237	\$ 75,734,886
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 64,367,237	\$ 73,934,886
OPERATING EXPENSE			
Personnel Expenses	\$ -	\$ 33,814,717	\$ 40,472,754
Fringe Benefits	-	21,987,091	24,233,978
Supplies	-	681,843	1,185,383
Contracts	-	3,747,599	6,115,210
Information Technology	-	2,700,922	2,524,620
Energy and Utilities	-	376,709	386,991
Other Expenses	-	690,751	690,751
Transfers Out	-	302,406	-
Capital Expenditures	-	64,726	124,726
Debt Expenses	-	473	473
TOTAL OPERATING EXPENSE	\$ -	\$ 64,367,237	\$ 75,734,886
TOTAL EXPENSE	\$ -	\$ 64,367,237	\$ 75,734,886
BALANCE	\$ -	\$ -	\$ (1,800,000)¹
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 64,367,237	\$ 73,934,886

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹The Engineering & Capital Projects internal service fund is projecting a deficit financial position for Fiscal Year 2015. This is the first year of operation for the internal service fund, and the deficit position will be adjusted with rate adjustments in future years.



Page Intentionally Left Blank

Public Works - General Services



Division Description

The Division's mission is:

To proactively, systematically, and in an environmentally-responsible manner, maintain and enhance City capital assets, ensuring that they are safe, clean, and functional; provide customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services delivered by highly-skilled professionals; and provide the highest quality of publishing services to customers in the most timely manner and at the lowest possible cost

General Services is comprised of the following divisions:

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 structures. Deferred maintenance work includes re-roofing, replacing heating, ventilating, and air conditioning systems (HVAC), electrical repairs, and structural repairs.

Publishing Services

Publishing Services is the City's full-service, in-house reproduction and graphics center. Publishing Services delivers full graphics services including design, offset press, high-volume copying, and product finishing. Publishing Services is responsible for the Convenience Copier Program and managing more than 560 multi-function copiers for departmental needs.

Administration

Administration provides information technology, budget, human resources, and administrative support to the Public Works Department.

Goals and Objectives

The following goals and objectives represent the specific action plan for General Services:

Facilities Division

Goal 1: Achieve a Comprehensive Facility Maintenance Level

Facilities Division is focused to ensure facilities and building systems provide a clean and productive environment. Service requests are handled by Work Control Center representatives who readily communicate to trade personnel for rapid responses. The Division will move towards accomplishing this goal by focusing on the following objectives:

Public Works - General Services

- Perform routine facility occupant surveys
- Routinely inspect facilities
- Respond to all emergency repairs requests in an expedited manner to minimize operational outages

Goal 2: Proactively maintain and enhance City facilities

This program schedules inspection and routine maintenance to identify problems in advance of failure and to ensure the facility and related systems are in sound condition resulting in minimal interruptions to City operations. The Facilities Division will move towards accomplishing this goal by focusing on the following objectives:

- Develop and implement an effective preventative maintenance program for City facilities
- Provide ongoing condition assessments in support of General Fund facilities
- Utilize available resources effectively to maintain City facilities

Goal 3: Maintain a highly-motivated, well-trained, and stable workforce

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate trade-specific safety trainings
- Provide training that enhances performance and broadens workforce skills
- Establish and maintain an Apprenticeship Program
- Prepare for natural attrition when planning recruiting efforts
- Recognize and reward high-performing teams and employees

Goal 4: Develop and implement sustainability initiatives

- Support all energy efficient and sustainable programs
- Develop and provide training of energy efficient techniques

Publishing Services

Goal 1: Respond adeptly to City requirements for publishing services

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Perform routine facility occupant surveys
- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services
- Provide employee training and equipment to keep pace with the City's reprographic needs

Public Works - General Services

Service Efforts and Accomplishments

Facilities Division

During Fiscal Year 2015, the Facilities Division completed a range of maintenance and repair projects citywide and responded to hundreds of emergency repair calls. Additionally, Facilities completed various improvements at city-owned and leased facilities including:

- Completed over 500 facilities condition assessments
- Completed the roof replacement at Montgomery Airport and Balboa Park Chess Club
- Finished painting projects at Balboa Park and Ocean Beach Library
- Implemented energy efficiency lighting upgrades at museums in Balboa Park
- Installed an energy saving HVAC unit at the Malcolm X Library
- Performed HVAC replacements at Montgomery Airport and Engineering & Capital Projects field office
- Completed boiler replacement at Clairemont Pool

Publishing Services

Publishing Services continues to support all publishing needs by managing the Convenience Copier Program and providing quick copy, offset press, graphic design, and individual printing projects. Publishing Services completes approximately 4,000 work orders per year and maintains a customer satisfaction rate in excess of 99 percent.

Key Performance Indicators - Facilities

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of Service Work Orders completed	10,217	N/A ¹	10,868	10,300
2. Increase Preventative Maintenance activities of overall maintenance activities	23%	N/A ¹	20%	30%
3. Respond to and resolve urgent service requests within 3 hours	100%	N/A ¹	100%	95%

1. Indicators were established for Fiscal Year 2015. Therefore, targets were not set until a baseline was established.

Managed Competition Performance Measures - Publishing

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Standard job turn-around times of approximately 80% within 10 days	8 days	9 days	8 days	9 days
2. Up-time for convenience copiers of 99%	99.2%	99.0%	99.0%	99.0%
3. Customer satisfaction rates of 98%	100.0%	98.0%	99.0%	98.0%



Page Intentionally Left Blank

Public Works - General Services

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	133.00	140.00	161.00	21.00
Personnel Expenditures	\$ 10,945,236	\$ 12,101,491	\$ 13,189,575	\$ 1,088,084
Non-Personnel Expenditures	8,181,046	8,865,108	16,984,704	8,119,596
Total Department Expenditures	\$ 19,126,282	\$ 20,966,599	\$ 30,174,279	\$ 9,207,680
Total Department Revenue	\$ 6,259,738	\$ 7,102,857	\$ 6,895,047	\$ (207,810)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	\$ 1,152,622	\$ 1,030,270	\$ 1,444,869	\$ 414,599
Facilities	14,680,980	16,715,068	25,062,914	8,347,846
Total	\$ 15,833,602	\$ 17,745,338	\$ 26,507,783	\$ 8,762,445

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Administration	7.00	7.00	10.00	3.00
Facilities	116.00	123.00	141.00	18.00
Total	123.00	130.00	151.00	21.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Facilities CIP Addition of non-personnel expenditures related to the transfer to the Capital Improvements Program (CIP) for the Facilities Annual Allocation, including funding for repairs of libraries and Park & Recreation facilities.	0.00	\$ 5,264,086	\$ -
Facilities Maintenance Positions Addition of 16.00 FTE positions and associated non-personnel expenditures to increase the facilities maintenance and repair service levels.	16.00	1,709,635	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the Enterprise Asset Management (EAM) Project.	0.00	1,196,509	265,190
Facilities Condition/Needs Assessment Addition of non-personnel expenditures to conduct a condition/needs assessment of City facilities.	0.00	1,100,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	458,758	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Carpet Replacement Addition of one-time non-personnel expenditures to replace the carpet in City Hall.	0.00	363,000	-
Additions for Administration Support Unit Addition of 1.00 Program Manager, 1.00 Assistant Trainer, and associated revenue to provide centralized budget, human resources and information technology functions to the department.	2.00	210,306	177,000
Addition of Project Assistants Addition of 2.00 Project Assistants to support the Facilities Division.	2.00	160,383	-
Apprenticeship Program Addition of 1.00 Apprentice 1-Refrigeration Mechanic and 1.00 Apprentice 1-Electrician, and associated non-personnel expenditures for the Apprenticeship Program.	2.00	134,712	-
Public Works Administration Support Transfer Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.	1.00	119,522	-
Harbor Drive Pedestrian Bridge Security Addition of non-personnel expenditures for security services at the Harbor Drive Pedestrian Bridge Elevator.	0.00	50,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	49,784	-
Transfer of Custodian 2 Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.	1.00	47,262	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	2,439	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(122,559)	-
Fleet Services Operations Transfer Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division, and transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works General Services due to a reorganization of the administration support unit.	(1.00)	(216,241)	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer of Engineers	(2.00)	(265,151)	-
Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.			
One-Time Reductions and Annualizations	0.00	(1,500,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.			
Revised Revenue	0.00	-	(650,000)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	21.00	\$ 8,762,445	\$ (207,810)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 5,998,128	\$ 6,576,311	\$ 7,639,683	\$ 1,063,372
Fringe Benefits	4,146,036	4,677,677	4,678,133	456
PERSONNEL SUBTOTAL	10,144,164	11,253,988	12,317,816	1,063,828
NON-PERSONNEL				
Supplies	\$ 1,732,734	\$ 1,633,083	\$ 1,919,637	\$ 286,554
Contracts	2,698,704	3,699,198	5,311,458	1,612,260
Information Technology	294,318	194,051	243,835	49,784
Energy and Utilities	916,755	927,518	1,098,451	170,933
Other	4,723	7,500	7,500	-
Transfers Out	42,203	-	5,264,086	5,264,086
Capital Expenditures	-	30,000	345,000	315,000
NON-PERSONNEL SUBTOTAL	5,689,438	6,491,350	14,189,967	7,698,617
Total	\$ 15,833,602	\$ 17,745,338	\$ 26,507,783	\$ 8,762,445

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 2,808,094	\$ 3,881,596	\$ 3,673,786	\$ (207,810)
Other Revenue	14,022	-	-	-
Rev from Money and Prop	(20)	-	-	-
Total	\$ 2,822,095	\$ 3,881,596	\$ 3,673,786	\$ (207,810)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	2.00	\$31,491 - \$37,918	\$ 75,267
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000241	Apprentice 1-Electrician (5 Yr)	0.00	0.00	1.00	32,427 - 43,243	32,427

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000245	Apprentice 1-Refrigeration Mechanic	0.00	0.00	1.00	32,427 - 43,243	32,427
20000070	Assistant Engineer-Civil	1.00	1.00	0.00	57,866 - 69,722	-
91000175	Assistant Trainer - Hourly	0.00	0.00	1.00	44,470 - 54,059	49,067
20000143	Associate Engineer-Civil	1.00	1.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	443,195
20000224	Building Service Technician	17.00	17.00	12.00	33,322 - 39,666	465,229
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	44,977
20000234	Carpenter	12.00	14.00	16.00	43,451 - 52,000	775,710
20000235	Carpenter Supervisor	0.00	1.00	1.00	49,192 - 59,571	49,192
20000617	Construction Estimator	3.00	2.00	2.00	53,706 - 64,958	127,886
20000354	Custodian 2	9.00	9.00	13.00	26,250 - 31,242	388,104
20000355	Custodian 3	0.00	0.00	1.00	28,725 - 33,966	28,725
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000408	Electrician	13.00	13.00	15.00	47,091 - 56,534	817,511
20000413	Electrician Supervisor	0.00	1.00	1.00	53,706 - 64,958	57,246
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20000499	Heating Technician	3.00	2.00	2.00	47,091 - 56,534	112,220
20000500	Heating, Ventilation, and Air Conditioning Supervisor	0.00	1.00	2.00	53,706 - 64,958	118,664
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20000613	Locksmith	2.00	2.00	2.00	44,221 - 52,853	103,208
20000667	Painter	7.00	9.00	14.00	41,600 - 49,962	640,003
20000668	Painter Supervisor	0.00	1.00	1.00	47,382 - 57,262	57,262
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000709	Plasterer	2.00	1.00	2.00	45,490 - 54,538	98,517
20000711	Plumber	11.00	11.00	11.00	47,091 - 56,534	607,393
20000713	Plumber Supervisor	0.00	1.00	1.00	53,706 - 64,958	60,450
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	115,000
20000760	Project Assistant	0.00	0.00	2.00	57,866 - 69,722	115,731
20000833	Refrigeration Mechanic	7.00	10.00	14.00	47,091 - 56,534	709,748
20000842	Roofer	6.00	5.00	6.00	39,666 - 47,528	259,036
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	93,018
20000223	Senior Building Maintenance Supervisor	1.00	0.00	0.00	76,918 - 93,018	-
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000966	Senior Refrigeration Mechanic	3.00	4.00	5.00	49,462 - 59,384	276,185

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000950	Stock Clerk	1.00	0.00	0.00	30,056 - 36,275	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	1.00	1.00	0.00	66,768 - 80,891	-
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	65,333
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Budgeted Vacancy Savings					(254,945)
	Night Shift Pay					1,562
	Overtime Budgeted					132,948
	Sick Leave - Hourly					2,439
	Termination Pay Annual Leave					10,533
FTE, Salaries, and Wages Subtotal		123.00	130.00	151.00		\$ 7,639,683
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 25,524	\$ 25,839	\$ 21,546	\$ (4,293)	
	Flexible Benefits	702,175	899,213	1,186,976	287,763	
	Insurance	1,405	-	-	-	
	Long-Term Disability	46,757	22,090	24,420	2,330	
	Medicare	83,091	90,388	105,610	15,222	
	Other Post-Employment Benefits	693,948	758,250	847,584	89,334	
	Retiree Medical Trust	3,801	3,437	8,513	5,076	
	Retirement 401 Plan	9,693	9,779	8,975	(804)	
	Retirement ADC	1,907,356	2,115,433	1,594,787	(520,646)	
	Retirement DROP	25,794	22,700	30,554	7,854	
	Retirement Offset Contribution	55	-	-	-	
	Risk Management Administration	103,297	118,375	151,200	32,825	
	Supplemental Pension Savings Plan	298,507	313,595	476,311	162,716	
	Unemployment Insurance	16,040	12,642	14,007	1,365	
	Workers' Compensation	228,594	285,936	207,650	(78,286)	
Fringe Benefits Subtotal		\$ 4,146,036	\$ 4,677,677	\$ 4,678,133	\$ 456	
Total Personnel Expenditures					\$ 12,317,816	

Publishing Services Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Publishing Services	\$ 3,292,680	\$ 3,221,261	\$ 3,666,496	\$ 445,235
Total	\$ 3,292,680	\$ 3,221,261	\$ 3,666,496	\$ 445,235

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Publishing Services	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Public Works - General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 270,209	\$ -
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	148,563	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	47,755	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	24,256	-
Publishing Services Managed Competition Inflation Addition of non-personnel expenditures to reflect the approved Fiscal Year 2016 bid level for the Publishing Services Managed Competition.	0.00	11,016	-
San Diego Works Proposal Reduction in non-personnel expenditures associated with San Diego Works Proposal to save on printing expenses by reducing the use of the blue header on certain printed products.	0.00	(11,664)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(44,900)	-
Total	0.00	\$ 445,235	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 428,786	\$ 470,874	\$ 480,488	\$ 9,614
Fringe Benefits	372,287	376,629	391,271	14,642
PERSONNEL SUBTOTAL	801,072	847,503	871,759	24,256
NON-PERSONNEL				
Supplies	\$ 397,768	\$ 318,861	\$ 329,914	\$ 11,053
Contracts	1,965,406	1,903,704	2,026,072	122,368
Information Technology	32,195	38,310	308,519	270,209
Energy and Utilities	79,377	97,187	121,074	23,887
Other	315	-	4,666	4,666
Transfers Out	16,547	11,203	-	(11,203)
Debt	-	4,493	4,492	(1)
NON-PERSONNEL SUBTOTAL	2,491,608	2,373,758	2,794,737	420,979
Total	\$ 3,292,680	\$ 3,221,261	\$ 3,666,496	\$ 445,235

Public Works - General Services

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 3,430,194	\$ 3,221,261	\$ 3,221,261	\$ -
Other Revenue	5,082	-	-	-
Rev from Money and Prop	2,367	-	-	-
Total	\$ 3,437,642	\$ 3,221,261	\$ 3,221,261	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
---------------	-------------------	------------------	------------------	-------------------	--------------	-------

FTE, Salaries, and Wages

20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	48,458
20000191	Bindery Worker 2	1.00	0.00	0.00	28,870 - 34,133	-
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	103,958
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	1.00	2.00	2.00	31,782 - 37,627	69,409
20000912	Senior Offset Press Operator	2.00	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	1.00	1.00	1.00	36,962 - 44,533	42,475
	Overtime Budgeted					19,462

FTE, Salaries, and Wages Subtotal	10.00	10.00	10.00			\$ 480,488
--	--------------	--------------	--------------	--	--	-------------------

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 2,498	\$ 2,539	\$ 2,585	\$ 46
Flexible Benefits	57,947	71,390	81,805	10,415
Long-Term Disability	3,363	1,552	1,503	(49)
Medicare	5,045	5,364	5,483	119
Other Post-Employment Benefits	58,310	60,660	58,860	(1,800)
Retiree Medical Trust	103	86	185	99
Retirement ADC	203,602	196,603	193,075	(3,528)
Retirement Offset Contribution	18	-	-	-
Risk Management Administration	8,656	9,470	10,500	1,030
Supplemental Pension Savings Plan	21,760	22,401	25,250	2,849
Unemployment Insurance	1,153	888	861	(27)
Workers' Compensation	9,832	5,676	11,164	5,488

Fringe Benefits Subtotal	\$ 372,287	\$ 376,629	\$ 391,271	\$ 14,642
---------------------------------	-------------------	-------------------	-------------------	------------------

Total Personnel Expenditures			\$ 871,759	
-------------------------------------	--	--	-------------------	--

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 321,035	\$ 466,693	\$ 717,139
TOTAL BALANCE AND RESERVES	\$ 321,035	\$ 466,693	\$ 717,139
REVENUE			
Charges for Current Services	\$ 3,430,194	\$ 3,221,261	\$ 3,221,261
<i>Citywide Photocopy Program</i>	1,386,120	1,254,237	1,254,237
<i>Press Operations</i>	2,043,060	1,967,024	1,967,024
<i>Reimbursements Between Funds/Departments</i>	1,014	–	–
Other Revenue	5,082	–	–
Revenue from Use of Money and Property	2,367	–	–
TOTAL REVENUE	\$ 3,437,642	\$ 3,221,261	\$ 3,221,261
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,758,678	\$ 3,687,954	\$ 3,938,400
OPERATING EXPENSE			
Personnel Expenses	\$ 428,786	\$ 470,874	\$ 480,488
Fringe Benefits	372,286	376,629	391,271
Supplies	397,768	318,861	329,914
Contracts	1,965,406	1,903,704	2,026,072
Information Technology	32,195	38,310	308,519
Energy and Utilities	79,377	97,187	121,074
Other Expenses	315	–	4,666
Transfers Out	16,547	11,203	–
Debt Expenses	–	4,493	4,492
TOTAL OPERATING EXPENSE	\$ 3,292,680	\$ 3,221,261	\$ 3,666,496
TOTAL EXPENSE	\$ 3,292,680	\$ 3,221,261	\$ 3,666,496
BALANCE	\$ 465,998	\$ 466,693	\$ 271,904
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,758,678	\$ 3,687,954	\$ 3,938,400

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Purchasing & Contracting



Page Intentionally Left Blank

Purchasing & Contracting



Department Description

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department's responsibilities include the administration of procurement standards to meet or exceed its regulations, as well as the applicable requirements of federal and State when required all while maintaining excellent internal (City departments) and external (bidders and proposers) customer service.

In addition, the Department manages contracts for professional and general services necessary to support the City's Managed Competition processes, including all operational, administrative, and procurement functions. Procurement professionals carry on the daily operational contracting needs of organizing and maintaining the warehousing of essential materials, supporting mail center and delivery operations citywide, and administering internal service level agreements. The Department staff are instrumental in developing City policies and procedures that reflect the City's leading edge approach to social, environmental, and economic goals.

The Living Wage and Equal Benefits Program administers the Living Wage Ordinance (LWO) and the Equal Benefits Ordinance (EBO). The Program ensures compliance with these City regulations through oversight of contract requirements, including complaint investigations and proactive contract reviews. The Program provides ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public. Records are maintained and reports are issued to City Council. Informational material is updated as required on the City's website.

The Equal Opportunity Contracting Program staff serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The Department's mission is:

To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies

Purchasing & Contracting

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Efficiently procure high-quality products and services for the best value

The Department will continue toward accomplishing this goal by focusing on these following objectives:

- Focus on increased use of technology
- Evaluate, refine, and reengineer procurement processes to optimize the use of SAP
- Streamline policy review and revision
- Initiate development of tools and metrics to facilitate improved cost, operational, and management analysis

Goal 2: Effectively facilitate the procurement of services and materials and manage related data leading to a fiscally-sound, efficient City government

The Department will work toward accomplishing this goal by focusing on the following objectives:

- Implement new integrated technical solutions for more effective contract management
- Increase competitive solicitation interests through the expansion of vendor outreach and the City's electronic vendor registration system
- Enhance the City's contract administration processes through increased contract administration training opportunities

Goal 3: Provide excellent customer service

The Department will work toward accomplishing this goal by focusing on the following:

- Improve departmental teamwork through enhanced internal communications and increased participation in strategic meetings
- Solicit increased customer feedback by instituting a customer survey

Goal 4: Pursue ongoing workforce learning and professional and development opportunities to ensure employees are adequately trained

The Department will continue to work toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and serve on regional collaborative contracting efforts
- Support professional development and training toward relevant professional certification

Goal 5: Effectively administer the City's Small Local Business, Contract Compliance, Living Wage and Equal Benefits programs

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number and participation levels of Small Local Business Enterprise (SLBE) City contracting
- Communicate ordinance requirements to City staff, potential bidders, employers, employees, and the public to ensure requirements are understood and met
- Investigate allegations to identify violations, methodically document non-compliance, and pursue legal remedies for willful violations

Purchasing & Contracting

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Percent of contract compliance with federal, State, and local equal employment and contracting laws	100%	100%	100%	100%
2. Percent of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SBLEs) ¹	30%	15%	N/A ¹	20%
3. Percent of Living Wage Ordinance violations investigated and addressed within 60 days	100%	100%	100%	100%
4. Total number of formal bids completed by Purchasing & Contracting	N/A ²	N/A ³	42	130
5. Average processing time between submission of a completed requisition and placement of a purchase order	N/A ²	N/A ³	17 days	15 days
6. Average cycle time for completion of request for proposal (RFP) / invitation to bid (ITB)	N/A ²	N/A ³	77 days	60-100 days
7. Average completion time of purchases under \$150,000	N/A ²	N/A ³	16 days	15 days
8. Total number of trainings conducted with City staff	10	15	28 ⁴	25
9. Percent of process narratives completed	N/A ²	N/A ³	100%	100%
10. Percent increase of SLBE firms registered annually in PlanetBids	N/A ²	N/A ³	6%	10%

1. This information is typically not available until the end of July. This information is only available for Construction and Architecture/Engineering (A/E) contracts, not for P&C contracts.
2. Indicators were established for Fiscal Year 2015; therefore, prior data was not available at the time the Fiscal Year 2015 Adopted Budget was published.
3. Indicators were established for Fiscal Year 2015; therefore, targets for Fiscal Year 2015 were not set until a baseline was established.
4. The Department identified and addressed the need to provide more training in order to fill the gaps in knowledge among new hires.

Service Efforts and Accomplishments

Administration:

- Reduced the average processing time between submission of a department requisition and placement of a purchase order by 22% (P&C is on target to reduce the average processing time by over 55%)
- Increased the total number of formal bids completed by P&C annually by 42%
- Obtained City Council approval of an e-procurement system to improve the efficiency and effectiveness of the City's procurement process and contract management and administration capabilities
- Successfully implemented a citywide procurement forecasting process to facilitate increased dialogue between City departments and City Council with a new City Council contract pre-approval process
- Established regional partnerships and collaborative efforts with peer agencies, including the County of San Diego, to strengthen the City's procurement processes and leverage best practices
- Implemented 34 new P&C templates and department procedures working with the Office of the City Attorney to simplify review timelines
- Completed the review and update of 14 P&C process narratives, including a new P&C Contract Administration Process Narrative, to increase internal controls over contract administration

Purchasing & Contracting

- Conducted 28 citywide trainings for over 597 City department staff on SAP process enhancements and system improvements

Equal Opportunity Contracting Program

- Increased SLBE participation on CIP Construction and Architectural & Engineering projects for Fiscal Year 2014 by 8.5%
- Have more than 500 certified firms in the SLBE Program
- Conducted reviews of over 400 contracts to ensure compliance with State, federal, and local ordinance requirements
- Successfully implemented City of San Diego Prevailing Wage Ordinance (citywide)
- Held citywide trainings for over 280 City staff employees with continuous efforts to expand Prevailing Wage educational outreach
- Managed the Planet Bids/PRISM interface (the compliance web portal now utilized by contractors)
- Participated in over 30 outreach events to promote the SLBE Program and potential opportunities with the City

Living Wage and Equal Benefits Program

- Monitored 391 contracts covered by the LWO with 129 contractors for a value of \$52.5 million
- Initiated 27 LWO Compliance Reviews; identified violations in half; recovered \$146,476 in back wages
- Received, processed, and recorded 247 Equal Benefits Ordinance Certifications of Compliance

Purchasing & Contracting

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	64.93	78.55	82.96	4.41
Personnel Expenditures	\$ 5,188,196	\$ 6,926,011	\$ 6,860,155	\$ (65,856)
Non-Personnel Expenditures	10,195,631	12,707,001	14,059,536	1,352,535
Total Department Expenditures	\$ 15,383,827	\$ 19,633,012	\$ 20,919,691	\$ 1,286,679
Total Department Revenue	\$ 11,883,927	\$ 14,949,133	\$ 14,857,928	\$ (91,205)

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Equal Opportunity Contracting	\$ 1,157,544	\$ 2,229,024	\$ 2,011,723	\$ (217,301)
Purchasing & Contracting	2,916,093	4,062,711	5,600,812	1,538,101
Total	\$ 4,073,636	\$ 6,291,735	\$ 7,612,535	\$ 1,320,800

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Equal Opportunity Contracting	12.70	19.70	19.48	(0.22)
Purchasing & Contracting	28.89	35.50	40.48	4.98
Total	41.59	55.20	59.96	4.76

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 1,357,873	\$ -
Contract Compliance Positions Addition of 1.00 Principal Procurement Specialist and 2.00 Senior Procurement Specialists for contract compliance.	3.00	256,155	-
Addition of Public Utilities Procurement Specialist Addition of 1.00 Procurement Specialist and associated revenue to support the Public Utilities Department's purchasing needs per the Service Level Agreement (SLA).	1.00	77,160	77,160
Addition of Payroll Supervisor Addition of 1.00 Payroll Supervisor to provide additional support for the Internal Operations Branch.	1.00	72,147	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,460	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	110	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.24)	(6,887)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(444,218)	-
Enterprise Asset Management Revenue Addition of anticipated reimbursable revenue associated with the implementation of the new SAP Enterprise Asset Management (EAM) System.	0.00	-	92,056
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(226,300)
Total	4.76	\$ 1,320,800	\$ (57,084)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,283,718	\$ 3,264,895	\$ 3,486,722	\$ 221,827
Fringe Benefits	1,297,590	2,068,571	1,794,711	(273,860)
PERSONNEL SUBTOTAL	3,581,308	5,333,466	5,281,433	(52,033)
NON-PERSONNEL				
Supplies	\$ 50,018	\$ 57,587	\$ 63,661	\$ 6,074
Contracts	204,582	273,275	287,371	14,096
Information Technology	224,080	611,921	1,969,794	1,357,873
Energy and Utilities	2,726	4,175	2,965	(1,210)
Other	7,008	11,311	7,311	(4,000)
Transfers Out	3,914	-	-	-
NON-PERSONNEL SUBTOTAL	492,328	958,269	2,331,102	1,372,833
Total	\$ 4,073,636	\$ 6,291,735	\$ 7,612,535	\$ 1,320,800

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 583,553	\$ 1,582,856	\$ 1,550,772	\$ (32,084)
Other Revenue	86,705	25,000	-	(25,000)
Total	\$ 670,258	\$ 1,607,856	\$ 1,550,772	\$ (57,084)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	6.00	12.00	12.00	\$54,059 - \$65,333	\$ 619,424
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.48	29,931 - 36,067	15,825
20000545	Contracts Processing Clerk	4.00	5.00	5.00	32,968 - 39,811	190,319

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	147,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	65,333
90001073	Management Intern - Hourly	0.70	0.70	0.48	24,274 - 29,203	12,810
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000173	Payroll Supervisor	0.00	0.00	1.00	39,686 - 48,069	48,069
20000791	Principal Procurement Specialist	2.00	3.00	4.00	59,363 - 71,864	277,170
90000791	Principal Procurement Specialist - Hourly	0.39	0.00	0.00	59,363 - 71,864	-
20000227	Procurement Specialist	10.00	11.00	12.00	49,109 - 59,488	668,535
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	101,001
20001222	Program Manager	2.00	1.00	1.00	46,966 - 172,744	105,000
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000015	Senior Management Analyst	4.00	6.00	6.00	59,363 - 71,760	426,067
20000879	Senior Procurement Specialist	2.00	3.00	5.00	53,955 - 65,270	314,496
20000970	Supervising Management Analyst	1.00	3.00	3.00	66,768 - 80,891	227,781
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	105,476
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(108,118)
	Sick Leave - Hourly					110
	Termination Pay Annual Leave					8,089
FTE, Salaries, and Wages Subtotal		41.59	55.20	59.96		\$ 3,486,722
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 11,834	\$ 27,035	\$ 12,632	\$ (14,403)	
	Flexible Benefits	254,219	401,876	513,252	111,376	
	Insurance	282	-	-	-	
	Long-Term Disability	17,425	11,230	11,327	97	
	Medicare	33,470	46,303	49,398	3,095	
	Other Post-Employment Benefits	227,237	315,432	335,502	20,070	
	Retiree Medical Trust	2,512	2,210	5,156	2,946	
	Retirement 401 Plan	3,251	3,108	2,341	(767)	
	Retirement ADC	526,586	992,768	505,250	(487,518)	
	Retirement DROP	8,183	8,838	12,643	3,805	
	Retirement Offset Contribution	74	-	-	-	
	Risk Management Administration	33,760	49,244	59,850	10,606	
	Supplemental Pension Savings Plan	125,245	158,342	245,516	87,174	
	Unemployment Insurance	5,991	6,427	6,492	65	
	Workers' Compensation	47,521	45,758	35,352	(10,406)	
Fringe Benefits Subtotal		\$ 1,297,590	\$ 2,068,571	\$ 1,794,711	\$ (273,860)	
Total Personnel Expenditures					\$ 5,281,433	

Purchasing & Contracting

Central Stores Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Central Stores	\$ 11,310,190	\$ 13,341,277	\$ 13,307,156	\$ (34,121)
Total	\$ 11,310,190	\$ 13,341,277	\$ 13,307,156	\$ (34,121)

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Central Stores	23.34	23.35	23.00	(0.35)
Total	23.34	23.35	23.00	(0.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	\$ 4,325	\$ -
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	675	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(929)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,445)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,061)	-
San Diego Works Proposal Net reduction of non-personnel expenditures associated with San Diego Works Proposal to save on postage expenses by replacing the use of a variety of envelopes with standard envelopes.	0.00	(11,117)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(13,569)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(34,121)
Total	(0.35)	\$ (34,121)	\$ (34,121)

Purchasing & Contracting

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 834,420	\$ 825,806	\$ 825,279	\$ (527)
Fringe Benefits	772,468	766,739	753,443	(13,296)
PERSONNEL SUBTOTAL	1,606,888	1,592,545	1,578,722	(13,823)
NON-PERSONNEL				
Supplies	\$ 8,920,250	\$ 11,009,964	\$ 10,991,328	\$ (18,636)
Contracts	619,266	553,487	551,098	(2,389)
Information Technology	37,675	34,542	25,481	(9,061)
Energy and Utilities	124,379	138,241	150,819	12,578
Other	(43,045)	928	5,383	4,455
Transfers Out	12,244	11,570	4,325	(7,245)
Capital Expenditures	32,534	-	-	-
NON-PERSONNEL SUBTOTAL	9,703,302	11,748,732	11,728,434	(20,298)
Total	\$ 11,310,190	\$ 13,341,277	\$ 13,307,156	\$ (34,121)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 11,032,160	\$ 13,221,277	\$ 13,187,156	\$ (34,121)
Other Revenue	177,509	120,000	120,000	-
Rev from Money and Prop	4,000	-	-	-
Total	\$ 11,213,669	\$ 13,341,277	\$ 13,307,156	\$ (34,121)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 75,836
20000171	Auto Messenger 1	5.00	5.00	5.00	26,208 - 31,491	155,105
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	241,296
90000110	Auto Messenger 2 - Hourly	0.34	0.35	0.00	29,931 - 36,067	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000951	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	36,275
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	108,825
20000955	Storekeeper 1	2.00	2.00	2.00	34,611 - 41,517	76,128
20000953	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,882
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	55,078
	Budgeted Vacancy Savings					(34,611)
	Overtime Budgeted					19,276
	Sick Leave - Hourly					675
FTE, Salaries, and Wages Subtotal		23.34	23.35	23.00		\$ 825,279

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,894	\$ 7,579	\$ 6,827	\$ (752)
Flexible Benefits	141,397	162,250	188,210	25,960

Purchasing & Contracting

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Long-Term Disability	6,091	2,773	2,628	(145)
Medicare	10,185	9,665	9,647	(18)
Other Post-Employment Benefits	132,661	133,452	129,492	(3,960)
Retiree Medical Trust	97	91	170	79
Retirement 401 Plan	389	363	363	-
Retirement ADC	373,018	359,379	321,935	(37,444)
Retirement DROP	491	-	3,007	3,007
Retirement Offset Contribution	49	-	-	-
Risk Management Administration	19,680	20,834	23,100	2,266
Supplemental Pension Savings Plan	38,808	39,453	40,291	838
Unemployment Insurance	2,088	1,591	1,505	(86)
Workers' Compensation	40,621	29,309	26,268	(3,041)
Fringe Benefits Subtotal	\$ 772,468	\$ 766,739	\$ 753,443	\$ (13,296)
Total Personnel Expenditures			\$ 1,578,722	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 304,698	\$ 188,036	\$ 133,481
TOTAL BALANCE AND RESERVES	\$ 304,698	\$ 188,036	\$ 133,481
REVENUE			
Charges for Current Services	\$ 11,032,160	\$ 13,221,277	\$ 13,187,156
Other Revenue	177,509	120,000	120,000
Revenue from Use of Money and Property	4,000	–	–
TOTAL REVENUE	\$ 11,213,669	\$ 13,341,277	\$ 13,307,156
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,518,367	\$ 13,529,313	\$ 13,440,637
OPERATING EXPENSE			
Personnel Expenses	\$ 834,420	\$ 825,806	\$ 825,279
Fringe Benefits	772,468	766,739	753,443
Supplies	8,920,250	11,009,964	10,991,328
<i>Inventory Purchases</i>	<i>8,872,735</i>	<i>10,982,947</i>	<i>10,967,375</i>
<i>Other Supplies</i>	<i>47,515</i>	<i>27,017</i>	<i>23,953</i>
Contracts	619,266	553,487	551,098
Information Technology	37,675	34,542	25,481
Energy and Utilities	124,379	138,241	150,819
Other Expenses	(43,045)	928	5,383
Transfers Out	12,244	11,570	4,325
Capital Expenditures	32,534	–	–
TOTAL OPERATING EXPENSE	\$ 11,310,191	\$ 13,341,277	\$ 13,307,156
TOTAL EXPENSE	\$ 11,310,191	\$ 13,341,277	\$ 13,307,156
BALANCE	\$ 208,176	\$ 188,036	\$ 133,481
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,518,367	\$ 13,529,313	\$ 13,440,637

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

QUALCOMM Stadium



Page Intentionally Left Blank

QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at Qualcomm (the Stadium) which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square foot turf field area, host nearly 220 days of events annually generated by 70 different event types.

Stadium staff works closely with several agencies in the pursuit of new events for San Diego. The Stadium Ground crew is highly regarded within the National Football Players Association. The players regularly vote Qualcomm Stadium turf as one of the top three surfaces in the National Football League.



Page Intentionally Left Blank

QUALCOMM Stadium

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	37.00	38.00	38.00	0.00
Personnel Expenditures	\$ 3,564,915	\$ 3,573,828	\$ 3,564,126	\$ (9,702)
Non-Personnel Expenditures	12,902,777	14,389,736	15,783,792	1,394,056
Total Department Expenditures	\$ 16,467,691	\$ 17,963,564	\$ 19,347,918	\$ 1,384,354
Total Department Revenue	\$ 17,115,488	\$ 16,652,809	\$ 17,957,446	\$ 1,304,637

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
QUALCOMM Stadium	\$ 16,467,691	\$ 17,963,564	\$ 19,347,918	\$ 1,384,354
Total	\$ 16,467,691	\$ 17,963,564	\$ 19,347,918	\$ 1,384,354

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
QUALCOMM Stadium	37.00	38.00	38.00	0.00
Total	37.00	38.00	38.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Event Services Addition of non-personnel expenditures to support event services.	0.00	\$ 507,429	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	411,280	-
Event Operations Addition of non-personnel expenditures for the purchase of equipment to support stadium and parking lot events.	0.00	201,000	-
Stadium Materials and Equipment Addition of non-personnel expenditures for the purchase of materials and equipment to maintain the stadium and parking lot.	0.00	170,000	-
Charger Training Facility Addition of non-personnel expenditures to purchase supplies for the maintenance of the San Diego Charger's training facility.	0.00	75,000	-
Field and Seating Area Addition of non-personnel expenditures to support field and seating maintenance.	0.00	25,000	-

QUALCOMM Stadium

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rent Expense	0.00	15,000	-
Addition of non-personnel expenditures associated with rent expenses paid to the Water Fund for use of the Water Fund's land under Qualcomm Stadium.			
Salary and Benefit Adjustments	0.00	(9,702)	-
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	(10,653)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Transfer from Transient Occupancy Tax (TOT) Fund	0.00	-	1,304,637
Addition of revenue to reflect an increase in the transfer from the Transient Occupancy Tax (TOT) Fund as needed to support QUALCOMM operations.			
Total	0.00	\$ 1,384,354	\$ 1,304,637

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,107,577	\$ 2,140,328	\$ 2,154,303	\$ 13,975
Fringe Benefits	1,457,338	1,433,500	1,409,823	(23,677)
PERSONNEL SUBTOTAL	3,564,915	3,573,828	3,564,126	(9,702)
NON-PERSONNEL				
Supplies	\$ 844,496	\$ 1,150,840	\$ 1,400,877	\$ 250,037
Contracts	5,668,848	6,462,618	7,023,769	561,151
Information Technology	30,240	72,249	61,596	(10,653)
Energy and Utilities	1,553,357	1,852,431	2,272,920	420,489
Other	237	-	-	-
Transfers Out	4,774,198	4,774,088	4,746,120	(27,968)
Capital Expenditures	31,401	48,000	249,000	201,000
Debt	-	29,510	29,510	-
NON-PERSONNEL SUBTOTAL	12,902,777	14,389,736	15,783,792	1,394,056
Total	\$ 16,467,691	\$ 17,963,564	\$ 19,347,918	\$ 1,384,354

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 224,834	\$ 48,809	\$ 48,809	\$ -
Licenses and Permits	11,292	8,000	8,000	-
Other Revenue	12,746	1,000	1,000	-
Rev from Money and Prop	6,666,131	6,277,000	6,277,000	-
Rev from Other Agencies	484	43,000	43,000	-
Transfers In	10,200,000	10,275,000	11,579,637	1,304,637
Total	\$ 17,115,488	\$ 16,652,809	\$ 17,957,446	\$ 1,304,637

QUALCOMM Stadium

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 41,486
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	73,839
20000224	Building Service Technician	7.00	7.00	7.00	33,322 - 39,666	271,464
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	95,472
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	35,009
20000354	Custodian 2	1.00	1.00	1.00	26,250 - 31,242	26,250
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	54,555
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	125,000
20000420	Fleet Technician	1.00	1.00	1.00	44,366 - 53,206	53,206
20000467	Grounds Maintenance Worker 1	4.00	0.00	0.00	28,683 - 33,987	-
20000468	Grounds Maintenance Worker 2	1.00	5.00	5.00	31,762 - 37,773	187,543
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	60,116
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	113,068
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	80,454
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	109,855
20000833	Refrigeration Mechanic	2.00	2.00	2.00	47,091 - 56,534	112,862
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	5.00	5.00	5.00	37,690 - 45,115	225,575
20000943	Stadium Turf Manager	1.00	1.00	1.00	59,738 - 72,634	71,255
	ASE Cert					2,288
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(80,454)
	Class B					1,040
	Overtime Budgeted					238,658
	Split Shift Pay					45,060
	Termination Pay Annual Leave					4,512
FTE, Salaries, and Wages Subtotal		37.00	38.00	38.00		\$ 2,154,303

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,345	\$ 13,829	\$ 8,219	\$ (5,610)
Flexible Benefits	233,627	272,871	315,459	42,588
Long-Term Disability	14,356	6,363	6,056	(307)
Medicare	26,554	24,873	24,882	9
Other Post-Employment Benefits	225,422	218,376	217,782	(594)
Retiree Medical Trust	983	801	1,444	643
Retirement 401 Plan	2,972	2,643	3,086	443
Retirement ADC	737,910	701,526	645,600	(55,926)
Retirement DROP	3,703	4,144	2,934	(1,210)
Retirement Offset Contribution	17	-	-	-
Risk Management Administration	33,479	34,092	38,850	4,758
Supplemental Pension Savings Plan	104,807	95,664	103,681	8,017

QUALCOMM Stadium

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Unemployment Insurance	4,920	3,644	3,473	(171)
Workers' Compensation	57,244	54,674	38,357	(16,317)
Fringe Benefits Subtotal	\$ 1,457,338	\$ 1,433,500	\$ 1,409,823	\$ (23,677)
Total Personnel Expenditures			\$ 3,564,126	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,088,136	\$ 2,993,121	\$ 2,501,675
Continuing Appropriation - CIP	490,689	1,130,564	1,679,380
TOTAL BALANCE AND RESERVES	\$ 3,578,825	\$ 4,123,685	\$ 4,181,055
REVENUE			
Charges for Current Services	\$ 224,834	\$ 48,809	\$ 48,809
Licenses and Permits	11,292	8,000	8,000
Other Revenue	12,746	1,000	1,000
Revenue from Other Agencies	484	43,000	43,000
<i>Revenue from Use of Money and Property</i>	6,666,131	6,277,000	6,277,000
<i>Interest on Pooled Investments</i>	15,908	20,000	20,000
<i>Special Events</i>	2,986,152	2,722,000	2,722,000
<i>Other</i>	671,435	367,000	367,000
<i>Chargers</i>	2,509,101	2,563,000	2,563,000
<i>Aztecs</i>	483,534	605,000	605,000
Transfers In	10,200,000	10,275,000	11,579,637
TOTAL REVENUE	\$ 17,115,488	\$ 16,652,809	\$ 17,957,446
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,694,313	\$ 20,776,494	\$ 22,138,501
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 110,125	\$ 750,000	\$ -
TOTAL CIP EXPENSE	\$ 110,125	\$ 750,000	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 2,107,577	\$ 2,140,328	\$ 2,154,303
Fringe Benefits	1,457,338	1,433,500	1,409,823
Supplies	844,496	1,150,840	1,400,877
Contracts	5,668,848	6,462,618	7,023,769
Information Technology	30,240	72,249	61,596
Energy and Utilities	1,553,357	1,852,431	2,272,920
Other Expenses	237	-	-
Transfers Out	4,774,198	4,774,088	4,746,120
<i>Bond Payment</i>	4,744,302	4,774,088	4,746,120
<i>Energy Efficiency Project</i>	29,511		
<i>Misc.</i>	385		
Capital Expenditures	31,401	48,000	249,000
Debt Expenses	-	29,510	29,510
TOTAL OPERATING EXPENSE	\$ 16,467,691	\$ 17,963,564	\$ 19,347,918

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 50,000	\$ 500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 50,000	\$ 500,000
TOTAL EXPENSE	\$ 16,577,817	\$ 18,763,564	\$ 19,847,918
RESERVES			
Continuing Appropriation - CIP	\$ 1,130,564	\$ 1,080,564	\$ 1,179,380
TOTAL RESERVES	\$ 1,130,564	\$ 1,080,564	\$ 1,179,380
BALANCE	\$ 2,985,933	\$ 932,366	\$ 1,111,203
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,694,313	\$ 20,776,494	\$ 22,138,501

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Real Estate Assets



Page Intentionally Left Blank

Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of the Community Concourse and parking garages, QUALCOMM Stadium, PETCO Park, and the city-owned Montgomery Field and Brown Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego, including appraisal and acquisition of sites and easements for public facilities, parks, open space, and the right-of-way. The Division is also charged with cataloging and evaluating City real estate assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus and acquires properties for City use.

The Asset Management Division is responsible for managing the City's diverse real estate leasing portfolio. The Asset Management Division's responsibilities include the administration of over 500 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the preparation of Requests for Proposals (RFPs), including management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases, permits, and lease extensions; renews expired leases and permits; calculates and implements rental adjustments; and ensures lease compliance.

The Valuation Division is responsible for planning and directing the valuation on all appraisal projects for the City. The Division partners with the Debt Management Department to assist and support the City's bond issuances for capital improvement projects and refinancing previously issued bonds. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division (CSD) is tasked with directing, planning, organizing, and executing transactions that support all of the City's facility/office needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility. CSD also handles lease administration, lease negotiations through consultants, project management, and responsibility for City's lease budget and payments. The Concourse and Parking Garage special revenue fund provides management for the rental and use of the parking

Real Estate Assets

for employees and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

To acquire and manage real estate for the highest public use and benefit; generate maximum revenue generated by leasing and selling surplus assets; provide facilities for the City's workforce in a cost effective manner; support the City's financing initiatives through valuation services; and enhance protect the value of the City's real estate portfolio

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets

The City has over 500 leases that generated over \$77.0 million in annual revenue in Fiscal Year 2013. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department accomplishes this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of City-owned assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that are not directly used for City services. The surplus properties are put to use by leasing them to provide additional revenue for the City or by selling them to generate income for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create property redevelopment opportunities

Goal 3: Optimize human resources

Managing City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill sets must be developed, nurtured, and maintained for the City's real estate portfolio to achieve optimum performance. The Department accomplishes this goal by focusing on the following objectives:

- Create and nurture a culture of success
- Continually improve skills
- Undergo continuous training and education

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees and the implementation of an effective facility plan can reduce costs and improve efficiency citywide. The Department accomplishes this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price
- Reduce occupancy costs

Real Estate Assets

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Amount of revenue collected from leases	\$76.1M	\$79.0M	\$77.9M	\$74.1M
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	\$3.9M	\$5.0M	\$4.4M ¹	\$4.1M
3. Number of required appraisals completed	200	200	257 ²	200

1. The telecom revenue received was lower than projected due to the process taking longer than expected to complete the pending leases.
2. Increase in number of appraisals was due to special project involving multiple properties that was not accounted for in Target number.

Service Efforts and Accomplishments

The Real Estate Assets Department continuously improves the operation of its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Refined its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Continue to scan paper files to an electronic format for easier access and improved security
- Entered into eight new telecommunication agreements that, upon execution, will generate additional revenue to the City over the next ten years
- Conducted over 114 inspections of City lease sites; completed over 114 rental adjustments
- Completed a land exchange with the federal government for the new Virginia Avenue pedestrian border crossing
- Acquired a three acre site for the future library at Pacific Highlands Ranch
- Completed 200 appraisal assignments
- Acquired two land parcels to add an additional 21 acres to East Elliot/Mission Trails Park
- Acquired 29 easements in conjunction with the City's Capital Improvement Program
- Acquired an 1,100 acre parcel (Sycamore Estates) for inclusion to Mission Trails Park
- Completed two conservation acquisitions in Del Mar Mesa totaling 80 acres for the Multiple Species Conservation Program (MSCP)
- Sold surplus property which included a dilapidated single family residence originally acquired for the proposed (but never constructed) Encanto Expressway; property sold for \$165,000 (\$40,000 over appraised value)
- Sold surplus remnant property acquired for street widening at Del Mar Heights and Mercado for \$500,000
- Transferred 1.54 acres parcel for Amici Park to the San Diego Unified School District to fulfill the City's role in an agreement for cooperation between the Redevelopment Agency and San Diego Unified School District
- Managed several department moves and reconfigurations; managed contract administration and contract enforcement for Executive Complex and 525 B Street leases
- Provided project management direct oversight for new Communications Department and Commissioner's relocation
- Developed long-term strategy for City needs throughout San Diego

Real Estate Assets

- Completed the 20 year, lease-to-own agreement for Civic Center Plaza and King Chavez High School which is anticipated to save the City over \$24.0 million in occupancy costs over the next 20 years. The parking garage provides parking for more than 1,100 City employees annually. During the past year, the Concourse held over 250 City of San Diego meetings, contracted for more than 240 days, and hosted over 170 events which include the following:
 - o Naturalization ceremonies for immigrants becoming United States citizens
 - o Salvation Army holiday dinners
 - o Homeless Children's Christmas parties
 - o California State Bar exams
 - o Election Central
 - o National Multiple Sclerosis holiday celebration
 - o Cheer and dance competitions
 - o Martial arts competitions
 - o Various marathons
 - o High school graduations
 - o Various shows and exhibitions which includes the Reptile Super Show and Tattoo Expo
 - o San Diego Opera
 - o Private parties including weddings and bat mitzvahs

Real Estate Assets

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	30.00	30.00	35.00	5.00
Personnel Expenditures	\$ 3,526,203	\$ 3,493,613	\$ 3,933,221	\$ 439,608
Non-Personnel Expenditures	3,635,860	3,884,847	6,687,395	2,802,548
Total Department Expenditures	\$ 7,162,063	\$ 7,378,460	\$ 10,620,616	\$ 3,242,156
Total Department Revenue	\$ 48,624,493	\$ 47,842,917	\$ 49,212,589	\$ 1,369,672

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Real Estate Assets	\$ 4,151,312	\$ 4,669,197	\$ 6,181,599	\$ 1,512,402
Total	\$ 4,151,312	\$ 4,669,197	\$ 6,181,599	\$ 1,512,402

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Real Estate Assets	28.00	28.00	33.00	5.00
Total	28.00	28.00	33.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office Relocation / Tenant Improvements Addition of non-personnel expenditures for tenant improvements and office relocation of various departments.	0.00	\$ 1,000,000	\$ -
Capital Improvements Program Support Addition of 1.00 Supervising Property Agent and 3.00 Property Agents, and associated revenue to support the Capital Improvements Program.	4.00	337,975	337,975
Supervising Property Agent Addition of 1.00 Supervising Property Agent to handle increased appraisal requests and bond issuances.	1.00	90,882	-
Appraisal Services Addition of non-personnel expenditures for outside appraisal services.	0.00	40,000	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	20,183	-

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	8,591	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Hourly Sick Leave	0.00	2,170	-
Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.			
Equipment/Support for Information Technology	0.00	(17,399)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Revised Revenue	0.00	-	(29,540)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	5.00	\$ 1,512,402	\$ 308,435

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 2,051,496	\$ 2,065,363	\$ 2,465,906	\$ 400,543
Fringe Benefits	1,265,645	1,215,940	1,266,607	50,667
PERSONNEL SUBTOTAL	3,317,141	3,281,303	3,732,513	451,210
NON-PERSONNEL				
Supplies	\$ 19,824	\$ 31,784	\$ 33,649	\$ 1,865
Contracts	605,721	1,110,880	2,188,944	1,078,064
Information Technology	178,200	192,013	174,614	(17,399)
Energy and Utilities	7,947	10,839	9,501	(1,338)
Other	20,296	42,378	42,378	-
Transfers Out	2,183	-	-	-
NON-PERSONNEL SUBTOTAL	834,171	1,387,894	2,449,086	1,061,192
Total	\$ 4,151,312	\$ 4,669,197	\$ 6,181,599	\$ 1,512,402

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 745,610	\$ 873,900	\$ 1,307,990	\$ 434,090
Licenses and Permits	281,850	201,749	266,315	64,566
Other Revenue	3,235	-	-	-
Rev from Money and Prop	44,567,917	44,053,846	43,863,625	(190,221)
Rev from Other Agencies	12,709	-	-	-
Total	\$ 45,611,321	\$ 45,129,495	\$ 45,437,930	\$ 308,435

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,326

Real Estate Assets

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	64,353
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	129,686
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	127,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	532,710
20000768	Property Agent	8.00	8.00	11.00	59,363 - 71,760	745,178
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	155,000
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001003	Supervising Property Agent	3.00	3.00	4.00	66,768 - 80,891	308,228
20001005	Supervising Property Agent	0.00	0.00	1.00	66,768 - 80,891	66,768
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,349
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(31,491)
	Right Of Way Cert					7,633
	Sick Leave - Hourly					2,170
	Termination Pay Annual Leave					7,176
FTE, Salaries, and Wages Subtotal		28.00	28.00	33.00		\$ 2,465,906
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 19,881	\$ 19,611	\$ 15,685	\$ (3,926)	
	Flexible Benefits	179,446	196,479	286,936	90,457	
	Insurance	219	-	-	-	
	Long-Term Disability	16,243	7,057	7,971	914	
	Medicare	29,530	29,003	34,673	5,670	
	Other Post-Employment Benefits	166,866	163,782	188,352	24,570	
	Retiree Medical Trust	993	1,105	3,401	2,296	
	Retirement 401 Plan	1,968	2,133	1,925	(208)	
	Retirement ADC	666,706	630,594	488,226	(142,368)	
	Retirement DROP	9,661	9,836	4,780	(5,056)	
	Retirement Offset Contribution	42	-	-	-	
	Risk Management Administration	24,832	25,569	33,600	8,031	
	Supplemental Pension Savings Plan	102,141	112,679	165,002	52,323	
	Unemployment Insurance	5,565	4,039	4,568	529	
	Workers' Compensation	41,551	14,053	31,488	17,435	
Fringe Benefits Subtotal		\$ 1,265,645	\$ 1,215,940	\$ 1,266,607	\$ 50,667	
Total Personnel Expenditures					\$ 3,732,513	

Real Estate Assets

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Concourse & Parking Garage	\$ 3,010,752	\$ 2,709,263	\$ 4,439,017	\$ 1,729,754
Total	\$ 3,010,752	\$ 2,709,263	\$ 4,439,017	\$ 1,729,754

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Revenue Addition of revenue from parking garage and King Chavez High School at Civic Center Plaza and associated transfer to General Fund resulting from the lease-to-own agreement.	0.00	\$ 1,061,237	\$ 1,061,237
Increase in General Fund Transfer Adjustment to reflect the increase in the transfer to the General Fund.	0.00	567,645	-
Parking and Facility Management Addition of non-personnel expenditures to support an increase for parking and facility management contractual expenditures.	0.00	174,658	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	19,450	-
Electrical Materials Addition of non-personnel expenditures for electrical maintenance of the Civic Center Plaza Golden Hall.	0.00	5,500	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(10,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(11,602)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(22,912)	-

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Contingency Reserve Reduction of budgeted Contingency Reserve that is no longer needed.	0.00	(25,000)	-
Cleaning and Janitorial Reduction of non-personnel expenditures for cleaning and janitorial services based on historical expenditures.	0.00	(29,222)	-
Total	0.00	\$ 1,729,754	\$ 1,061,237

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 116,588	\$ 118,809	\$ 118,809	\$ -
Fringe Benefits	92,474	93,501	81,899	(11,602)
PERSONNEL SUBTOTAL	209,062	212,310	200,708	(11,602)
NON-PERSONNEL				
Supplies	\$ 36,415	\$ 123,422	\$ 99,700	\$ (23,722)
Contracts	1,498,390	1,611,846	1,779,440	167,594
Information Technology	25,256	39,831	16,919	(22,912)
Energy and Utilities	65,337	77,913	96,767	18,854
Other	804	500	500	-
Contingencies	-	25,000	-	(25,000)
Transfers Out	1,175,487	618,441	2,244,983	1,626,542
NON-PERSONNEL SUBTOTAL	2,801,689	2,496,953	4,238,309	1,741,356
Total	\$ 3,010,752	\$ 2,709,263	\$ 4,439,017	\$ 1,729,754

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Revenue	\$ (125)	\$ -	\$ -	\$ -
Rev from Money and Prop	3,013,297	2,713,422	3,774,659	1,061,237
Total	\$ 3,013,172	\$ 2,713,422	\$ 3,774,659	\$ 1,061,237

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	80,891
FTE, Salaries, and Wages Subtotal						\$ 118,809

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 998	\$ 1,188	\$ 809	\$ (379)
Flexible Benefits	13,539	14,750	17,110	2,360
Long-Term Disability	968	408	388	(20)
Medicare	1,648	1,723	1,723	-
Other Post-Employment Benefits	12,796	12,132	11,772	(360)
Retirement ADC	52,520	55,936	40,381	(15,555)

Real Estate Assets

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Retirement DROP	561	-	1,157	1,157
Retirement Offset Contribution	15	-	-	-
Risk Management Administration	1,899	1,894	2,100	206
Supplemental Pension Savings Plan	4,451	4,703	4,703	-
Unemployment Insurance	332	234	222	(12)
Workers' Compensation	2,747	533	1,534	1,001
Fringe Benefits Subtotal	\$ 92,474	\$ 93,501	\$ 81,899	\$ (11,602)
Total Personnel Expenditures			\$ 200,708	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 666,243	\$ 668,663	\$ 1,973,198
TOTAL BALANCE AND RESERVES	\$ 666,243	\$ 668,663	\$ 1,973,198
REVENUE			
Other Revenue	\$ (125)	\$ -	\$ -
Revenue from Use of Money and Property	3,013,297	2,713,422	3,774,659
<i>Rents/Concessions</i>	1,000	246,849	-
<i>Other Centre City Rental</i>	275,901	1,990,573	486,849
<i>Municipal Parking Garage</i>	2,149,669	476,000	1,990,573
<i>Concourse & Parking Garage</i>	585,275	-	1,297,237
<i>Lease Penalties</i>	1,453	-	-
TOTAL REVENUE	\$ 3,013,172	\$ 2,713,422	\$ 3,774,659
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,679,415	\$ 3,382,085	\$ 5,747,857
OPERATING EXPENSE			
Personnel Expenses	\$ 116,588	\$ 118,809	\$ 118,809
Fringe Benefits	92,474	93,501	81,899
Supplies	36,415	123,422	99,700
Contracts	1,498,390	1,611,846	1,779,440
Information Technology	25,256	39,831	16,919
Energy and Utilities	65,337	77,913	96,767
Other Expenses	804	500	500
Transfers Out	1,175,487	618,441	2,244,983
CIP Contingency	-	25,000	-
TOTAL OPERATING EXPENSE	\$ 3,010,752	\$ 2,709,263	\$ 4,439,017
TOTAL EXPENSE	\$ 3,010,752	\$ 2,709,263	\$ 4,439,017
BALANCE	\$ 668,663	\$ 672,822	\$ 1,308,840
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,679,415	\$ 3,382,085	\$ 5,747,857

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Regional Park Improvements Fund



Page Intentionally Left Blank

Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, Torrey Pines City Park, Chicano Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



Page Intentionally Left Blank

Regional Park Improvements Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 2,538,998	\$ 2,511,353	\$ 2,500,000	\$ (11,353)

Regional Park Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	\$ -	\$ (11,353)
Total	0.00	\$ -	\$ (11,353)

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ 38,998	\$ -	\$ -	-
Transfers In	2,500,000	2,511,353	2,500,000	(11,353)
Total	\$ 2,538,998	\$ 2,511,353	\$ 2,500,000	\$ (11,353)

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 227,867	\$ 12,807	\$ 2,568,414
Continuing Appropriation - CIP	8,332,334	10,255,647	8,646,524
TOTAL BALANCE AND RESERVES	\$ 8,560,201	\$ 10,268,454	\$ 11,214,938
REVENUE			
Revenue from Use of Money and Property	\$ 38,998	\$ -	\$ -
<i>Interest Earned</i>	38,998	-	-
Transfers In	2,500,000	2,511,353	2,500,000
<i>Transfer from General Fund - Mission Bay Park Rents</i>	2,500,000	2,511,353	2,500,000
TOTAL REVENUE	\$ 2,538,998	\$ 2,511,353	\$ 2,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,099,199	\$ 12,779,807	\$ 13,714,938
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 843,551	\$ -	\$ 2,500,000
TOTAL CIP EXPENSE	\$ 843,551	\$ -	\$ 2,500,000
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 2,500,000	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 2,500,000	\$ -
TOTAL EXPENSE	\$ 843,551	\$ 2,500,000	\$ 2,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 10,255,647	\$ 7,755,647	\$ 8,646,524
TOTAL RESERVES	\$ 10,255,647	\$ 7,755,647	\$ 8,646,524
BALANCE	\$ 1	\$ 2,524,160	\$ 2,568,414
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,099,199	\$ 12,779,807	\$ 13,714,938

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Risk Management



Page Intentionally Left Blank

Risk Management



Department Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets

Risk Management

- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure

In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote the importance of employee safety
- Promote and encourage behaviors that minimize loss
- Identify, monitor, and report loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct a management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Public Liability	\$35.4M (37%) ¹	\$35.4M (37%) ¹	\$37.9M (40%) ²	\$37.9M (40%) ²
2. Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$43.0M (25%) ¹	\$43.0M (25%) ¹	\$48.4M (25%) ²	\$48.4M (25%) ²

1. Percentage of total outstanding actuarial liability is based on the average of the annual actuarial liability for Fiscal Years 2011 through 2013.
2. Percentage of total outstanding actuarial liability is based on the average of the annual actuarial liability for Fiscal Years 2012 through 2014.

Service Efforts and Accomplishments

The Workers' Compensation Division successfully reapplied with the State of California Department of Industrial Relations (DIR) for approval of the City's Medical Provider Network (MPN) and received approval of the MPN for four years. This MPN is comprised of the City's contracted Industrial Medicine providers and makes available significant savings to the City's Workers' Compensation program. The Division is also implementing a new pharmacy benefits network that will provide additional cost savings to the City and enhanced service to injured City employees.

The Workers' Compensation Division was also audited by the State on the City's workers' compensation claims as required by California Labor Code. The purpose of the audit was to ensure that the Division processes workers' compensation claims according to the California Labor Code of Regulations and provides timely benefit delivery. Based on the City's Profile Audit Review (PAR) performance rating, the City meets or exceeds the profile audit review performance standards. In addition, the State audited the City's utilization review procedures for requests for authorization. The audit resulted in no significant findings and passed with a rating of 97.6 percent.

Risk Management

The Safety and Environmental Health Division is committed to the prevention of injuries. The Division revised and implemented the following Administrative Regulations (ARs) in Fiscal Year 2015: Vehicle and Industrial Accident Review, Reporting and Prevention Program (AR 75.12) and Driver License Certification, Training and Verification Requirements (AR 75.50). The Division staff created a curriculum to rollout a citywide training program in order to proactively reduce vehicle accidents.

In addition, the Safety and Environmental Health Division continues to implement the Global Harmonization Standard (GHS) for the City. The GHS is an international approach to hazard communication providing criteria for the classification of chemical hazards and a standardized approach to label elements and safety data sheets (SDS). The implementation phase of this program included mandated training for all employees who come in contact with hazardous materials as a requirement of their job duties. Additional training on the implementation of GHS will also be conducted once the revised SDS's and chemicals with the new labels arrive in the workplace.

The Public Liability and Loss Recovery Division continues to diligently administer claims filed against the City and successfully meet the California Government Code deadlines in claims handling. In Fiscal Year 2015, the Public Liability Division obtained City Council approval to revise City Council Policy 000-09, Claims Against the City, to provide increased efficiency in the administration of all claims and lawsuits filed against the City. The Division also expanded outreach to City departments through presentations on the liability claims process with an emphasis on the importance of proactive and preventative measures. In Fiscal Year 2015, the Public Liability and Loss Recovery Division underwent a bi-annual audit by California State Association of Counties Excess Insurance Authority (CSAC-EIA) and the results reflected adherence to insurer reporting guidelines, claims handling elements match that of the industry, application of immunities, overall appropriate reserves, actively and engaged supervision, among other positive findings.

In addition to handling claims, the Public Liability and Loss Recovery Division continues to advise departments regarding contractual insurance requirements. Evaluation of contract exposures and establishing the appropriate insurance requirements protects the City in the event litigation arises.

The Employee Benefits Division is completing the Request for Proposal (RFP) process for a third-party administrator of the City's four savings plans. The Division also secured new agreements for life insurance in Fiscal Year 2015 with lower costs. Lastly, the required notices under the Affordable Care Act (ACA) were provided to employees within the required timeframe. The City is continuing to monitor the ACA changes and clarifications to identify the impact of the ACA to the City and employees. In Fiscal Year 2015, the City complied with reporting requirements and implemented a process to offer medical insurance coverage to non-standard hour employees (hourly) that will become effective in Fiscal Year 2016.



Page Intentionally Left Blank

Risk Management

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	79.88	82.13	83.28	1.15
Personnel Expenditures	\$ 7,496,964	\$ 7,892,207	\$ 7,960,986	\$ 68,779
Non-Personnel Expenditures	2,053,407	2,373,722	2,597,892	224,170
Total Department Expenditures	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878	\$ 292,949
Total Department Revenue	\$ 8,717,638	\$ 9,314,487	\$ 10,558,878	\$ 1,244,391

Risk Management Administration Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Risk Management	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878	\$ 292,949
Total	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878	\$ 292,949

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Risk Management	79.88	82.13	83.28	1.15
Total	79.88	82.13	83.28	1.15

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Managers Addition of 5.00 Program Managers to support department operations.	5.00	\$ 895,980	\$ -
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	527,611	-
Workers' Compensation Temporary Staffing Addition of contractual expenditures for Workers' Compensation temporary staffing to support state-mandated business functions and reporting requirements.	0.00	250,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	81,643	-
Payroll Support Addition of 1.00 Payroll Specialist 1 and associated non-personnel expenditures for departmental payroll support.	1.00	64,562	-
Addition of Workers' Compensation Claims Representative 2 Addition of 0.50 Workers' Compensation Claims Representative 2 and associated non-personnel expenditures to support state-mandated business functions and reporting requirements.	0.50	53,751	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Investment Consulting Services Addition of non-personnel expenditures for Deferred Compensation (457) Plan and Retiree Medical Trust (RMT) investment consulting services.	0.00	37,000	-
Financial Training Addition of non-personnel expenditures for a formal financial training program to ensure the Defined Contribution Plan Trustee Board and Plan Administrators have the most current information to fulfill their fiduciary duties to the Plan and Plan participants.	0.00	5,000	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	1,771	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(14,259)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(153,830)	-
Reduction for Contractual Services Reduction in non-personnel expenditures and revenue related to a contractual agreement for benefits consulting and brokerage services.	0.00	(250,000)	(250,000)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(432,084)	-
Reduction of Positions Reduction of 3.00 Claims and Insurance Managers, 1.00 Safety and Training Manager, and 1.00 Supervising Management Analyst.	(5.00)	(774,196)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	820,330
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	-	674,061
Total	1.15	\$ 292,949	\$ 1,244,391

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 4,223,185	\$ 4,585,491	\$ 4,933,396	\$ 347,905

Risk Management

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits	3,273,779	3,306,716	3,027,590	(279,126)
PERSONNEL SUBTOTAL	7,496,964	7,892,207	7,960,986	68,779
NON-PERSONNEL				
Supplies	\$ 71,358	\$ 80,722	\$ 85,870	\$ 5,148
Contracts	1,225,103	1,248,337	920,830	(327,507)
Information Technology	650,529	944,537	1,026,180	81,643
Energy and Utilities	7,356	11,634	7,276	(4,358)
Other	31,449	30,125	30,125	-
Transfers Out	67,612	58,367	527,611	469,244
NON-PERSONNEL SUBTOTAL	2,053,407	2,373,722	2,597,892	224,170
Total	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878	\$ 292,949

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 55,789	\$ 289,402	\$ 39,402	\$ (250,000)
Other Revenue	8,658,794	9,025,085	10,519,476	1,494,391
Rev from Money and Prop	3,054	-	-	-
Total	\$ 8,717,638	\$ 9,314,487	\$ 10,558,878	\$ 1,244,391

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 48,367
20000119	Associate Management Analyst	1.00	1.00	2.00	54,059 - 65,333	109,320
20000188	Benefits Representative 2	8.00	8.00	8.00	32,968 - 39,811	314,630
20000277	Claims Aide	2.00	2.00	2.00	36,962 - 44,533	88,398
90000277	Claims Aide - Hourly	0.39	0.70	0.35	36,962 - 44,533	15,586
20000278	Claims Clerk	12.00	12.00	11.00	31,491 - 37,918	399,974
20000285	Claims Representative 2	7.00	8.00	7.00	52,936 - 64,022	434,589
20000283	Claims Representative 2	1.00	0.50	0.00	52,936 - 64,022	-
20000282	Claims Representative 2	1.00	0.00	0.00	52,936 - 64,022	-
20000836	Claims and Insurance Manager	2.00	2.00	0.00	73,445 - 88,837	-
20000837	Claims and Insurance Manager	0.00	1.00	0.00	73,445 - 88,837	-
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	72,134
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.50	29,931 - 36,067	18,034
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	1.00	1.00	1.00	52,936 - 64,022	64,022
20000411	Employee Assistance Program Manager	1.00	1.00	1.00	66,768 - 80,891	80,891
20000393	Employee Benefits Administrator	2.00	2.00	2.00	66,768 - 80,891	161,309
90000394	Employee Benefits Specialist 1 - Hourly	0.39	0.35	0.35	44,470 - 54,059	18,921
20000383	Employee Benefits Specialist 2	2.00	2.00	2.00	54,059 - 65,333	121,555
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000172	Payroll Specialist 1	0.00	0.00	1.00	33,093 - 39,832	39,832
20001222	Program Manager	0.00	1.00	6.00	46,966 - 172,744	659,130
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	160,000
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	126,788
20000854	Safety Representative 2	4.00	4.00	4.00	50,461 - 61,027	235,967
20001042	Safety and Training Manager	1.00	1.00	0.00	66,768 - 80,891	-
20001016	Senior Claims Representative	0.00	0.00	1.00	58,261 - 70,429	70,429
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	41,103
21000188	Senior Workers' Compensation Claims Representative	3.00	3.00	3.00	58,261 - 70,429	210,533
20000358	Supervising Claims Representative	1.00	1.00	1.00	64,002 - 77,314	77,314
90000359	Supervising Claims Representative - Hourly	0.10	0.08	0.00	64,002 - 77,314	-
90000357	Supervising Claims Representative - Hourly	0.00	0.00	0.08	64,002 - 77,314	6,185
20000970	Supervising Management Analyst	1.00	1.00	0.00	66,768 - 80,891	-
21000189	Supervising Workers' Compensation Claims Representative	3.00	3.00	3.00	64,002 - 77,314	231,628
21000190	Workers' Compensation Claims Aide	5.00	5.00	4.00	36,962 - 44,533	169,867
21000186	Workers' Compensation Claims Representative 2	10.50	12.00	14.00	52,936 - 64,022	858,617
	Adjust Budget To Approved Levels					192,000
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(347,110)
	Overtime Budgeted					39,224
	Sick Leave - Hourly					1,771
	Termination Pay Annual Leave					12,804
FTE, Salaries, and Wages Subtotal		79.88	82.13	83.28		\$ 4,933,396
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 51,433	\$ 61,300	\$ 42,142	\$ (19,158)	
	Flexible Benefits	515,203	594,515	683,923	89,408	
	Insurance	177	-	-	-	
	Long-Term Disability	33,971	15,615	15,275	(340)	
	Medicare	58,343	63,625	65,672	2,047	
	Other Post-Employment Benefits	471,606	467,082	447,336	(19,746)	
	Retiree Medical Trust	1,535	1,478	3,925	2,447	
	Retirement 401 Plan	3,677	3,765	3,938	173	
	Retirement ADC	1,747,146	1,740,608	1,344,203	(396,405)	
	Retirement DROP	9,543	7,522	13,410	5,888	
	Retirement Offset Contribution	161	-	-	-	
	Risk Management Administration	69,979	72,920	79,800	6,880	

Risk Management

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Supplemental Pension Savings Plan	206,712	223,366	274,614	51,248
Unemployment Insurance	11,648	8,940	8,754	(186)
Workers' Compensation	92,645	45,980	44,598	(1,382)
Fringe Benefits Subtotal	\$ 3,273,779	\$ 3,306,716	\$ 3,027,590	\$ (279,126)
Total Personnel Expenditures			\$ 7,960,986	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,787,621	\$ 954,893	\$ 225,889
TOTAL BALANCE AND RESERVES	\$ 1,787,621	\$ 954,893	\$ 225,889
REVENUE			
Charges for Current Services	\$ 55,789	\$ 289,402	\$ 39,402
Other Revenue	34,281	9,025,085	10,519,476
Revenue from Federal Agencies	8,624,513	–	–
Revenue from Use of Money and Property	3,054	–	–
TOTAL REVENUE	\$ 8,717,638	\$ 9,314,487	\$ 10,558,878
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,505,259	\$ 10,269,380	\$ 10,784,767
OPERATING EXPENSE			
Personnel Expenses	\$ 4,223,185	\$ 4,585,491	\$ 4,933,396
Fringe Benefits	3,273,779	3,306,716	3,027,590
Supplies	71,358	80,722	85,870
Contracts	1,225,103	1,248,337	920,830
Information Technology	650,529	944,537	1,026,180
Energy and Utilities	7,356	11,634	7,276
Other Expenses	31,449	30,125	30,125
Transfers Out	67,612	58,367	527,611
TOTAL OPERATING EXPENSE	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878
TOTAL EXPENSE	\$ 9,550,371	\$ 10,265,929	\$ 10,558,878
BALANCE	\$ 954,888	\$ 3,451	\$ 225,889
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,505,259	\$ 10,269,380	\$ 10,784,767

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Special Events



Page Intentionally Left Blank

Special Events



Department Description

The Office of Special Events is responsible for the management of events and filming that take place on public property. It supports the significant role that events and filming play in the development of San Diego's economic prosperity and enhancement of civic pride.

The Office of Special Events work collaboratively with special event, film, non-profit, business, and visitor industry organizations, as well as residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides overarching leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events and filming.

In addition, the Office of Special Events partners with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego and serves as the City's key liaison (or office) for the events once they have been secured.

The Office's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events and filming

Special Events

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events and filming in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure a coordinated approach to the planning and onsite management of special events and filming
- Manage internal procedures for the review of special event permit applications and filming registrations

Goal 2: Establish safe and enjoyable venues to support special events and filming in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management
- Maintain San Diego's reputation as a film industry-friendly city

Goal 4: Utilize information technology solutions to support internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Number of major special event and filming dates supported by permitting, technical, and or promotional assistance	1,250	1,250	1,250	1,250
2. Number of attendees at major civic and community events that received support services	8.0M	8.0M	8.0M	8.0M
3. Number of production meetings conducted with Citywide Special Events Management Team, event organizers, and film producers	173	180	175	170

Service Efforts and Accomplishments

The Office of Special Events provides a portfolio of services designed to support San Diego's neighborhoods, as well as the city's special event, filming, business, and tourism industries. By leveraging collaborative partnerships with community and neighborhood organizations, as well as economic development, tourism, event, and filming industries, the Department seeks to maximize civic and economic returns to the San Diego region.

Special Events

Economic Development Initiatives

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, the San Diego Tourism Authority, and the San Diego Convention Center Corporation to support events of national and international stature that bring hundreds of millions of dollars in economic impact along with extensive worldwide media exposure to the San Diego region each year. In Fiscal Year 2015, the City of San Diego secured Major League Baseball's All-Star Game to be held at PETCO Park in July 2016.

Major Event Support Services

Once a major special event, sporting activity, or convention is secured, the Office of Special Events provides support services to key entities such as the event organizer, site manager or meeting planner, host committee, business and residential community, as well as city departments to ensure the success of the activity. The scope of support services necessary to ensure success of these types of activities may range from the initiation of economic development, media and community outreach programs to the establishment of protocols to ensure regulatory and public safety oversight.

In Fiscal Year 2015, the Office of Special Events provided services to support several national and international events that took place in San Diego, including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, and the Poinsettia and Holiday Bowls. The Department also was responsible for the management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. In Fiscal Year 2015, more than 300,000 people attended December Nights which kicked off the City's year-long 2015 Celebration designed to elevate, celebrate, and promote Balboa Park in recognition of the 100th Anniversary of the 1915 Panama America Exposition in Balboa Park.

Civic Engagement

The Office of Special Events team members are actively involved in the community and understand the significant role events play in San Diego. Community festivals add to the spirit of our neighborhoods and provide an opportunity for residents, local artisans, performers, merchants, and City employees such as neighborhood police officers to interact with one another. Athletic and cultural events strategically located in key business districts provide marketing opportunities and bring new patrons to businesses. Events of national and international stature create millions of dollars of economic impact, instill civic pride, and serve as long-term economic development tools for San Diego.

In Fiscal Year 2015, the Office of Special Events provided permit, technical support, and promotional services to support more than 1,200 major community event and filming dates attended by approximately 8.0 million people.

Industry Leadership

The City of San Diego continues to serve as an industry leader in managing special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs and extreme sports/stunts have been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations seek best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events, conventions, and film productions to San Diego that benefit the regional economy.



Page Intentionally Left Blank

Special Events

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
FTE Positions (Budgeted)	3.00	5.00	6.00	1.00
Personnel Expenditures	\$ 432,508	\$ 627,441	\$ 753,016	\$ 125,575
Non-Personnel Expenditures	318,949	417,360	770,912	353,552
Total Department Expenditures	\$ 751,457	\$ 1,044,801	\$ 1,523,928	\$ 479,127
Total Department Revenue	\$ 105,027	\$ 150,000	\$ 75,000	\$ (75,000)

Transient Occupancy Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Special Events	\$ 751,457	\$ 1,044,801	\$ 1,523,928	\$ 479,127
Total	\$ 751,457	\$ 1,044,801	\$ 1,523,928	\$ 479,127

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Special Events	3.00	5.00	6.00	1.00
Total	3.00	5.00	6.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Film Commission Program Manager Addition of 1.00 Program Manager to support the Film Commission.	1.00	\$ 140,960	\$ -
Film Commission Request for Information Addition of non-personnel expenditures to fund the Film Commission's Request for Information (RFI) process.	0.00	125,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	110,323	-
Support for Regional San Diego Film Office Addition of non-personnel expenditures for support of the Regional San Diego Film Office.	0.00	100,000	-
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	49,785	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(15,385)	-

Special Events

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(31,556)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(75,000)
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	1.00	\$ 479,127	\$ (75,000)

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 241,796	\$ 362,336	\$ 480,207	\$ 117,871
Fringe Benefits	190,712	265,105	272,809	7,704
PERSONNEL SUBTOTAL	432,508	627,441	753,016	125,575
NON-PERSONNEL				
Supplies	\$ 6,854	\$ 4,179	\$ 4,216	\$ 37
Contracts	91,836	89,200	291,957	202,757
Information Technology	207,586	312,441	422,764	110,323
Energy and Utilities	1,710	2,421	2,190	(231)
Other	1	-	-	-
Transfers Out	10,962	9,119	49,785	40,666
NON-PERSONNEL SUBTOTAL	318,949	417,360	770,912	353,552
Total	\$ 751,457	\$ 1,044,801	\$ 1,523,928	\$ 479,127

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 28,432	\$ 100,000	\$ -	\$ (100,000)
Licenses and Permits	76,464	50,000	75,000	25,000
Other Revenue	131	-	-	-
Total	\$ 105,027	\$ 150,000	\$ 75,000	\$ (75,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	1.00	\$54,059 - \$65,333	\$ 59,363
20001220	Executive Director	0.00	0.00	1.00	46,966 - 172,744	119,999
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	204,000
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000918	Senior Planner	0.00	1.00	1.00	65,354 - 79,019	65,354
FTE, Salaries, and Wages Subtotal		3.00	5.00	6.00		\$ 480,207
		FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change	

Fringe Benefits

Employee Offset Savings	\$ 5,826	\$ 6,898	\$ 6,420	\$ (478)
-------------------------	----------	----------	----------	----------

Special Events

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Flexible Benefits	29,392	45,581	62,767	17,186
Long-Term Disability	1,886	1,207	1,566	359
Medicare	3,482	5,090	6,964	1,874
Other Post-Employment Benefits	19,519	30,330	35,316	4,986
Retiree Medical Trust	-	-	665	665
Retirement ADC	105,335	147,379	106,829	(40,550)
Retirement DROP	1,161	1,157	-	(1,157)
Risk Management Administration	2,898	4,735	6,300	1,565
Supplemental Pension Savings Plan	15,564	18,701	38,800	20,099
Unemployment Insurance	647	692	898	206
Workers' Compensation	5,003	3,335	6,284	2,949
Fringe Benefits Subtotal	\$ 190,712	\$ 265,105	\$ 272,809	\$ 7,704
Total Personnel Expenditures			\$ 753,016	



Page Intentionally Left Blank

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



Page Intentionally Left Blank

Special Promotional Programs

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 2,287	\$ -	\$ -	\$ -
Non-Personnel Expenditures	84,191,962	89,638,019	95,008,476	5,370,457
Total Department Expenditures	\$ 84,194,249	\$ 89,638,019	\$ 95,008,476	\$ 5,370,457
Total Department Revenue	\$ 80,801,592	\$ 83,938,446	\$ 92,876,240	\$ 8,937,794

Transient Occupancy Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Arts, Culture, & Community Festivals	\$ 8,049,599	\$ 8,877,233	\$ 11,495,581	\$ 2,618,348
Discretionary Funding	14,493,278	16,387,689	18,175,248	1,787,559
Economic Development Programs	1,661,740	2,095,000	1,710,000	(385,000)
Safety & Maint - Visitor Related Facilities	59,988,277	62,278,097	63,627,647	1,349,550
Transient Occupancy Tax Fund	1,355	-	-	-
Total	\$ 84,194,249	\$ 89,638,019	\$ 95,008,476	\$ 5,370,457

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint allocation.	0.00	\$ 2,463,705	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	1,787,559	-
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, Trolley Extension Reserve, and Public Art funds.	0.00	944,589	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor related facilities.	0.00	559,604	-
Economic Development Programs Reallocation of Economic Development program funding to the Arts, Culture, & Community Festival programs for qualified organizations that accomplish goals and objectives to advance the City's economy and tourism industry.	0.00	(385,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	8,937,794
Total	0.00	\$ 5,370,457	\$ 8,937,794

Special Promotional Programs

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ 2,111	\$ -	\$ -	\$ -
Fringe Benefits	176	-	-	-
PERSONNEL SUBTOTAL	2,287	-	-	-
NON-PERSONNEL				
Supplies	\$ 372	\$ -	\$ -	\$ -
Contracts	27,323,648	28,966,859	31,990,153	3,023,294
Information Technology	4,500	-	-	-
Other	34	-	-	-
Transfers Out	56,863,409	60,671,160	63,018,323	2,347,163
NON-PERSONNEL SUBTOTAL	84,191,962	89,638,019	95,008,476	5,370,457
Total	\$ 84,194,249	\$ 89,638,019	\$ 95,008,476	\$ 5,370,457

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Transient Occupancy Tax	\$ 80,801,592	\$ 83,938,446	\$ 92,876,240	\$ 8,937,794
Total	\$ 80,801,592	\$ 83,938,446	\$ 92,876,240	\$ 8,937,794

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		0.00	0.00	0.00		\$ -
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015–2016 Change
Fringe Benefits						
	Long-Term Disability	\$ 17	\$ -	\$ -		\$ -
	Medicare	31	-	-		-
	Supplemental Pension Savings Plan	79	-	-		-
	Unemployment Insurance	6	-	-		-
	Workers' Compensation	43	-	-		-
Fringe Benefits Subtotal		\$ 176	\$ -	\$ -		\$ -
Total Personnel Expenditures					\$ -	

Special Promotional Programs

Special Promotions

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ 37,563	\$ 48,501	\$ 41,660
Armed Services YMCA of the U.S.A.	45,902	79,366	90,229
Asian Story Theater	5,619	8,481	5,534
Balboa Park Cultural Partnership	–	32,909	70,635
BAME Renaissance Community Development Corporation	–	–	4,534
Brazilian Institute for Arts & Culture	–	–	15,245
Bon Temps Social Club of San Diego	45,902	79,366	–
Cabrillo Festival, Inc.	1,313	8,467	5,979
California Lawyers for the Arts	–	–	2,072
Capoeira Institute	14,610	20,779	–
Casa Familiar	(1,323)	10,819	5,445
Central Commercial District Revitalization Corp / San Diego Afterschool Strings Program	5,337	–	–
College Area Economic Development Corporation	12,677	9,668	–
Combat Arts	–	–	1,960
contACT Arts	–	18,655	51,897
Council of Philippine American Organizations of San Diego County	3,629	–	–
Culture Shock Dance Troupe	–	6,787	12,443
CYT San Diego	–	–	1,500
Fern Street Community Arts	–	–	13,993
Guitars in the Classroom	–	2,159	1,979
Gaslamp Quarter Association	4,315	–	–
Hillcrest Business Improvement Association	15,279	27,671	20,572
The Historic Old Town Community Foundation	(13,867)	–	–
House of Panama	–	–	1,500
Indian Fine Arts Academy of San Diego	14,203	24,400	21,628
Irish Congress of Southern California	–	–	10,169
Italian American Art and Culture Association of San Diego	16,594	20,946	17,761
Jacobs and Cushman San Diego Food Bank, The	–	–	39,349
Jacobs Center for Neighborhood Innovation	22,538	32,909	14,300
Justice Overcoming Boundaries In San Diego County	–	–	5,463
Karama	–	–	2,867
Kiwanis International K08275 Tierrasanta San Diego	–	–	2,288
Kalusugan Community Services	16,528	21,203	–
La Jolla Art & Wine Festival	–	16,846	–
La Maestra Family Clinic	–	–	3,083
Linda Vista Multi-Cultural Fair and Parade	6,468	9,389	7,883
Little Italy Association	29,130	30,447	25,140
Little Saigon Foundation	8,739	20,885	27,851
Mariachi Juvenil de San Diego	–	9,418	19,790
Mariachi Scholarship Foundation	–	–	3,108
Media Heritage, Inc./Filmout San Diego	11,324	17,757	15,488
Musicians for Education	6,153	14,961	13,641
NTC Foundation	6,226	–	–
Ocean Beach Merchants Association	23,216	29,072	22,656
Operation Samahan	–	–	6,213
Pacific Beach Community Development Corporation	12,396	18,179	15,215
Pacific Southwest Wildlife Arts, Inc.	9,719	12,723	–

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Adopted
PASACAT	4,237	5,545	5,576
Point Loma Summer Concerts	14,631	17,223	17,360
Rancho de los Penasquitos Town Council	5,332	8,076	7,579
Rolando Community Council	6,202	6,523	5,374
San Diego Alpha Foundation	—	—	2,288
San Diego Audubon Society	18,842	25,417	14,387
San Diego Chinese Center	5,883	9,432	7,357
San Diego City College Foundation	—	1,758	3,291
San Diego Earth Day	24,116	28,369	25,802
San Diego Film Foundation	42,972	79,366	62,803
San Diego LGBT Pride	—	—	90,498
San Diego Music Foundation	19,345	30,139	34,292
San Diego Shakespeare Society	5,249	6,615	3,021
San Diego Quilt Show	—	—	5,800
Sledgehammer Theater	—	—	4,454
Space 4 Art	4,943	—	2,732
Springfest Inc.	(9,392)	—	—
St. Madeleine Sophie's Center	11,189	—	—
The Bon Temps Social Club of San Diego	—	—	108,000
The Cooper Family Foundation	3,080	4,905	5,022
Torrey Pines Kiwanis Foundation	45,902	48,427	35,248
Transcendance Youth Arts Project	7,062	8,406	9,352
VOW Foundation, The dba Rock to Stop Violence	—	15,012	—
Via International	—	—	2,893
Write Out Loud	2,480	7,816	5,801
Creative Communities San Diego Subtotal	\$ 572,263	\$ 935,792	\$ 1,080,000
Organizational Support			
Actors Alliance of San Diego	\$ —	\$ 2,447	\$ 4,296
Art of Elan	8,934	7,759	13,058
Bach Collegium San Diego	—	6,970	26,001
Balboa Park Cultural Partnership	18,060	68,055	194,365
Balboa Park Online Collaborative	52,591	60,568	49,883
California Ballet Association	69,190	104,576	108,127
Camarada, Inc.	9,949	9,410	10,483
Center for World Music	25,127	27,901	23,193
Choral Club of San Diego	—	—	1,500
Choral Consortium of San Diego	—	—	1,500
City Ballet, Inc.	55,194	56,535	59,321
Classics for Kids	23,569	27,303	34,142
Cygnnet Theater	103,356	116,610	124,367
Diversionary Theatre	37,217	49,655	43,877
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	22,561	24,155	29,113
Flying Leatherneck Historical Foundation	9,924	15,851	24,303
Gaslamp Quarter Historical Foundation	19,794	32,953	—
Horton Plaza Theater Foundation	—	—	435,000
Ion Theater Company	—	—	13,479
Japanese Friendship Garden Society of San Diego	61,775	77,210	77,467
La Jolla Chapter, SPEBSQSA, Inc.	2,478	3,411	3,330
La Jolla Historical Society	38,951	42,248	57,192
La Jolla Music Society	196,249	201,259	212,621

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Adopted
La Jolla Symphony and Chorus	34,927	37,186	39,137
Lambda Archives of San Diego	—	—	5,924
The Library Assoc of La Jolla/Athenaeum Music & Arts Library	83,994	117,101	139,970
Mainly Mozart Festival, Inc.	100,534	111,134	143,903
Malashock Dance and Company	41,829	43,619	38,254
Maritime Museum Association of San Diego	175,281	212,839	241,890
Media Arts Center San Diego	54,394	63,970	72,009
Mingei International Museum	183,858	192,113	206,153
Mojalet Dance Collective	6,392	10,676	10,804
Mo'olelo Performing Arts Company	25,913	28,307	27,540
Moxie Theatre	10,067	14,847	13,246
Museum of Contemporary Arts, San Diego	280,815	288,444	387,154
Museum of Photographic Arts	93,080	143,755	156,558
New Americas Museum	—	—	17,190
NTC Foundation	—	51,339	56,097
Old Globe Theatre	421,074	431,629	445,829
Outside the Lens	6,358	9,448	18,136
Pacific Arts Movement	55,097	61,963	60,650
Persian Cultural Center	24,025	31,247	35,874
PGK Project	4,953	9,027	9,544
Playwrights Project	32,035	34,891	34,741
Prophet World Beat Productions	28,510	18,894	20,837
The Putnam Foundation/Timken Museum of Art	110,263	112,335	131,892
Reuben H. Fleet Science Center	265,204	267,091	278,286
SACRA/PROFANA	—	1,663	6,150
Samahan Filipino American Performing Arts and Education Center	2,218	3,786	—
San Diego Air and Space Museum, Inc.	222,847	260,820	254,426
San Diego Archaeological Center	26,428	20,983	22,488
San Diego Art Institute	44,004	44,303	40,453
San Diego Automotive Museum	48,041	70,954	46,642
San Diego Ballet	28,893	31,045	39,537
San Diego Center for Jewish Culture	104,573	120,577	116,146
San Diego Children's Choir	27,736	30,195	36,449
San Diego Chinese Historical Society and Museum	17,087	17,503	19,334
San Diego Civic Youth Ballet	28,937	37,803	64,297
San Diego Dance Theater	39,176	32,051	38,785
San Diego Early Music Society	9,039	—	—
San Diego Guild of Puppetry	6,984	6,646	8,858
San Diego Hall of Champions	—	—	61,012
San Diego Historical Society	77,730	107,574	112,153
San Diego Junior Theatre	82,446	83,306	88,011
San Diego Master Chorale	14,186	12,742	13,324
San Diego Model Railroad Museum, Inc.	45,838	45,920	47,181
San Diego Museum Council	10,843	13,706	15,565
San Diego Museum of Art	366,050	317,150	290,960
San Diego Museum of Man	111,241	153,536	168,883
San Diego Musical Theater	—	—	31,502
San Diego Opera Association	389,357	260,000	387,862
San Diego Repertory Theatre	148,645	173,717	167,474
The San Diego Society of Natural History	367,489	358,761	439,409

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Adopted
San Diego Symphony Orchestra Association, Inc.	411,870	398,575	437,533
San Diego Watercolor Society	24,526	27,104	28,409
San Diego Winds	–	3,902	8,994
San Diego Women's Chorus	3,826	5,839	10,629
San Diego Writers Ink	8,442	13,777	15,125
San Diego Young Artists Music Academy, Inc.	10,265	10,911	10,105
San Diego Youth Symphony and Conservatory	85,313	89,470	98,264
Save Our Heritage Organisation	53,721	68,488	72,711
Scripps Ranch Theatre	13,595	16,975	20,585
So Say We All	–	1,713	5,369
Space 4 Art	–	9,768	–
Spreckels Organ Society	16,123	20,308	13,610
Tap Fever Studios	–	3,318	5,491
The Aja Project	22,881	22,791	28,935
New Children's Museum	89,966	144,244	165,410
Theater & Arts Foundation of San Diego County/La Jolla Playhouse	376,738	408,603	414,605
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	11,170	8,167	10,431
Villa Musica	28,764	33,535	49,938
Westwind Brass	7,095	7,124	6,974
Women's History Museum and Educational Center	12,156	17,417	19,923
Young Audiences of San Diego	50,770	47,940	56,822
Organizational Support Subtotal	\$ 6,240,531	\$ 6,791,441	\$ 8,135,000
Other			
Commission for Arts and Culture Department	\$ 876,251	\$ 1,054,761	\$ 1,056,549 ¹
Mayor/City Council Allocations	264,278	400,000	400,000
Penny for the Arts Blueprint Augmentation	972,527	750,000	1,725,938
Public Art Fund	–	108,709	154,643
Other Subtotal	\$ 2,113,056	\$ 2,313,470	\$ 3,337,130
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 8,925,850	\$ 10,040,703	\$ 12,552,130
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 8,057,450	\$ 12,560,650	\$ 12,563,450
Mission Bay Park/Balboa Park Improvements	1,560,623	1,675,700	1,673,526
PETCO Park	11,300,594	11,317,415	11,319,000
QUALCOMM Stadium	4,744,302	4,750,307	4,746,120
Trolley Extension Reserve	1,062,577	1,059,200	1,062,225
Capital Improvements Subtotal	\$ 26,725,546	\$ 31,363,272	\$ 31,364,321
TOTAL CAPITAL IMPROVEMENTS	\$ 26,725,546	\$ 31,363,272	\$ 31,364,321
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 22,500	\$ 30,000	\$ 60,000
CommNexus San Diego	26,750	30,000	30,000
Horton Plaza Theatre Foundation	440,000	435,000	–
Maritime Alliance Foundation	–	25,000	25,000
Mission Trails Regional Park Foundation, Inc.	32,281	45,000	45,000
San Diego Regional Economic Development Corporation	7,875	85,000	140,000

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Adopted
San Diego Workforce Partnership	–	50,000	–
Sweedish-American Chamber of Commerce	–	–	15,000
Citywide Economic Development Subtotal	\$ 529,406	\$ 700,000	\$ 315,000
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 38,968	\$ 46,900	\$ 52,753
Asian Business Association	30,577	25,125	33,611
BIOCOM Institute	50,000	46,900	–
BID Council	(13,510)	–	–
Cabrillo National Monument Inc	–	–	50,417
City Heights Community Development Corporation	44,979	61,690	52,753
Greater Golden Hill CDC	38,967	28,287	–
Greater San Diego Business Association	20,536	–	38,736
Hostelling International-American Youth Hostels	38,968	46,900	60,200
Japan Society of San Diego and Tijuana	38,968	36,180	49,064
Juma Ventures	–	–	60,200
La Jolla Village Merchants Association, Inc.	22,171	46,900	–
North Park Organization of Businesses, Inc.	38,868	–	–
North Park Main Street	–	53,036	48,986
Old Town San Diego Chamber of Commerce	(7,126)	29,064	29,531
Otay Mesa Chamber of Commerce	5,410	46,900	52,753
San Diego Convention & Visitors Bureau	(10,964)	–	–
San Diego Diplomacy Council	38,968	40,175	45,638
San Diego East Visitors Bureau	(26,162)	35,163	–
South County Economic Development Council	30,295	46,900	52,000
South Park Business Group, Inc.	10,250	11,017	13,158
Travelers Aid Society of San Diego	43,835	61,690	60,200
Veterans Memorial Center, Inc.	71,644	37,173	–
Economic Development and Tourism Support Subtotal	\$ 505,644	\$ 700,000	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 435,728	\$ 515,000	\$ 515,000
Economic Development Program Administration	190,961	180,000	180,000
Other Subtotal	\$ 626,689	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,661,739	\$ 2,095,000	\$ 1,710,000
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ 150,000
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ 150,000
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ 150,000
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 14,493,278	\$ 16,387,689	\$ 18,175,248
Mission Bay Park/Balboa Park Improvements	499,377	284,300	451,474
Convention Center	4,722,550	4,600,343	4,049,543
PETCO Park	3,215,156	2,498,335	1,980,074
QUALCOMM Stadium	5,455,698	5,524,693	6,833,517
Special Events Department	751,457	1,044,801	1,523,928
Trolley Extension Reserve	12,453	12,528	9,503

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Adopted
TOT Administration and Promotional Activities	19,208,853	17,844,626	18,789,215
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 48,358,822	\$ 48,197,315	\$ 51,812,502
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 48,358,822	\$ 48,197,315	\$ 51,812,502
SUMMARY			
Arts, Culture, and Community Festivals	\$ 8,925,850	\$ 10,040,703	\$ 12,552,130
Capital Improvements	26,725,546	31,363,272	31,364,321
Economic Development Programs	1,661,739	2,095,000	1,710,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	46,731,114	45,989,044	49,232,025
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 84,194,249	\$ 89,638,019	\$ 95,008,476

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,337,743	\$ 10,143,594	\$ 4,637,713 ²
TOTAL BALANCE AND RESERVES	\$ 15,337,743	\$ 10,143,594	\$ 4,637,713
REVENUE			
Charges for Current Services	\$ 28,432	\$ 100,000	\$ -
<i>Special Events Revenue</i>	28,432	100,000	-
Licenses and Permits	76,464	50,000	75,000
<i>Special Event Permits</i>	76,464	50,000	75,000
Other Revenue	466	-	-
Transient Occupancy Taxes	80,801,627	83,938,446	92,876,240
TOTAL REVENUE	\$ 80,906,990	\$ 84,088,446	\$ 92,951,240
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 96,244,733	\$ 94,232,040	\$ 97,588,953
OPERATING EXPENSE			
Personnel Expenses	\$ 600,791	\$ 828,257	\$ 963,601
<i>Commission for Arts and Culture¹</i>	356,884	465,921	483,394
<i>Special Events Department¹</i>	241,796	362,336	480,207
<i>Special Promotional Programs Reimbursement</i>	2,111	-	-
Fringe Benefits	476,634	610,669	596,620
<i>Commission for Arts and Culture¹</i>	285,745	345,564	323,811
<i>Special Events Department¹</i>	190,713	265,105	272,809
<i>Special Promotional Programs Reimbursement</i>	176	-	-
Supplies	12,692	9,758	9,832
<i>Commission for Arts and Culture Department¹</i>	5,466	5,579	5,616
<i>Special Events Department¹</i>	6,854	4,179	4,216
<i>Other</i>	372	-	-
Contracts	27,577,206	29,196,464	32,422,825
<i>Commission for Arts and Culture Department¹</i>	194,215	182,963	140,715
<i>Special Events Department¹</i>	59,344	46,642	291,957
<i>Office of the Mayor / City Council Allocations</i>	264,278	400,000	400,000
<i>Arts, Culture, and Community Festivals</i>	7,767,266	8,627,233	11,090,938 ³
<i>Economic Development Programs</i>	1,659,242	2,095,000	1,710,000
<i>Safety & Maintenance of Visitor Related Facilities Reimbursements</i>	17,632,861	17,844,626	18,789,215
Information Technology	239,716	358,121	456,687
<i>Commission for Arts and Culture Department¹</i>	27,630	45,680	33,923
<i>Special Events Department¹</i>	207,586	312,441	422,764
<i>Special Promotional Programs</i>	4,500	-	-
Energy and Utilities	2,436	3,500	3,843
Other Expenses	156	2,000	2,000

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2014 Actual	FY2015 [*] Budget	FY2016 Adopted
Transfers Out	56,912,327	60,728,812	63,133,545
<i>Transfers to Special Promotional Programs/Funds/ Operating Support</i>	56,863,409	60,305,898	63,018,323
<i>Commission for Arts and Culture Department</i>	5,104	5,554	65,437
<i>Special Events Department</i>	43,814	417,360	49,785
TOTAL OPERATING EXPENSE	\$ 85,821,958	\$ 91,737,581	\$ 97,588,953
TOTAL EXPENSE	\$ 85,821,958	\$ 91,737,581	\$ 97,588,953
BALANCE	\$ 10,422,776	\$ 2,494,459	\$ 0
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 96,244,733	\$ 94,232,040	\$ 97,588,953

^{*} At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

²The Fiscal Year 2016 Adopted Budget for the Transient Occupancy Tax Fund includes the appropriation of \$4.6 million in fund balance to be used for Special Promotional Programs.

³The Fiscal Year 2016 Adopted Budget for the Arts, Culture, and Community Festivals program is \$12.5 million, which represents a \$1.7 million increase in Penny for the Arts Blueprint funding.

Storm Drain Fund



Page Intentionally Left Blank



Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



Page Intentionally Left Blank

Storm Drain Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,696,410	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Storm Drain Fund	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 61,410	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,635,000	5,635,000	5,635,000	-
NON-PERSONNEL SUBTOTAL	5,696,410	5,700,000	5,700,000	-
Total	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,247,329	\$ 1,547,301	\$ 1,647,108
TOTAL BALANCE AND RESERVES	\$ 1,247,329	\$ 1,547,301	\$ 1,647,108
REVENUE			
Charges for Current Services	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,996,382	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,243,711	\$ 7,247,301	\$ 7,347,108
OPERATING EXPENSE			
Contracts	\$ 61,410	\$ 65,000	\$ 65,000
Transfers Out	5,635,000	5,635,000	5,635,000
TOTAL OPERATING EXPENSE	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,696,410	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 1,547,301	\$ 1,547,301	\$ 1,647,108
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,243,711	\$ 7,247,301	\$ 7,347,108

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

TransNet



Page Intentionally Left Blank



Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40 year extension, TransNet will provide \$14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.



Page Intentionally Left Blank

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	10,205,104	10,480,670	13,177,479	2,696,809
Total Department Expenditures	\$ 10,205,104	\$ 10,480,670	\$ 13,177,479	\$ 2,696,809
Total Department Revenue	\$ 24,198,248	\$ 30,010,000	\$ 32,007,000	\$ 1,997,000

TransNet ARRA Exchange Fund

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ (734)	\$ -	\$ -	\$ -
Sales Tax	1,764,387	-	-	-
Total	\$ 1,763,653	\$ -	\$ -	\$ -

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
TransNet Extension Administration & Debt Fund	\$ 271,287	\$ 300,100	\$ 320,070	\$ 19,970
Total	\$ 271,287	\$ 300,100	\$ 320,070	\$ 19,970

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 19,970	\$ 19,970
Adjustment to reflect an increase of Fiscal Year 2016 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 19,970	\$ 19,970

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 271,287	\$ 300,100	\$ 320,070	\$ 19,970
NON-PERSONNEL SUBTOTAL	271,287	300,100	320,070	19,970
Total	\$ 271,287	\$ 300,100	\$ 320,070	\$ 19,970

TransNet

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Sales Tax	\$ 271,287	\$ 300,100	\$ 320,070	\$ 19,970
Total	\$ 271,287	\$ 300,100	\$ 320,070	\$ 19,970

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
TransNet Extension Congestion Relief Fund	\$ 1,267,599	\$ 1,267,600	\$ 3,351,330	\$ 2,083,730
Total	\$ 1,267,599	\$ 1,267,600	\$ 3,351,330	\$ 2,083,730

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 2,083,730	\$ 1,383,921
Adjustment to reflect an increase of Fiscal Year 2016 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 2,083,730	\$ 1,383,921

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ (1)	\$ -	\$ -	\$ -
Transfers Out	1,200,000	-	-	-
Contracts	67,600	1,267,600	3,351,330	2,083,730
NON-PERSONNEL SUBTOTAL	1,267,599	1,267,600	3,351,330	2,083,730
Total	\$ 1,267,599	\$ 1,267,600	\$ 3,351,330	\$ 2,083,730

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ 12,034	\$ -	\$ -	\$ -
Sales Tax	11,581,629	20,796,930	22,180,851	1,383,921
Total	\$ 11,593,663	\$ 20,796,930	\$ 22,180,851	\$ 1,383,921

TransNet Extension Maintenance Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
TransNet Extension Maintenance Fund	\$ 8,666,218	\$ 8,912,970	\$ 9,506,079	\$ 593,109
Total	\$ 8,666,218	\$ 8,912,970	\$ 9,506,079	\$ 593,109

Significant Budget Adjustments

	FTE	Expenditures		Revenue
Adjustment to TransNet Allocations	0.00	\$	593,109	\$ 593,109
Adjustment to reflect an increase of Fiscal Year 2016 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.				
Total	0.00	\$	593,109	\$ 593,109

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Transfers Out	\$ 8,666,218	\$ 8,912,970	\$ 9,506,079	\$ 593,109
NON-PERSONNEL SUBTOTAL	8,666,218	8,912,970	9,506,079	593,109
Total	\$ 8,666,218	\$ 8,912,970	\$ 9,506,079	\$ 593,109

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ (4,219)	\$ -	\$ -	\$ -
Sales Tax	10,573,864	8,912,970	9,506,079	593,109
Total	\$ 10,569,645	\$ 8,912,970	\$ 9,506,079	\$ 593,109

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,677,628	\$ 2,611,362	\$ 2,723,414
Continuing Appropriation - CIP	50,647,829	61,284,795	56,867,954
TOTAL BALANCE AND RESERVES	\$ 56,325,457	\$ 63,896,157	\$ 59,591,367
REVENUE			
Revenue from Use of Money and Property	\$ 280,270	\$ -	\$ -
Sales Tax	28,913,515	30,010,000	32,007,000
<i>TransNet Extension Sales Tax</i>	<i>28,913,515</i>	<i>30,010,000</i>	<i>32,007,000</i>
TOTAL REVENUE	\$ 29,193,785¹	\$ 30,010,000	\$ 32,007,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 85,519,242	\$ 93,906,157	\$ 91,598,367
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 11,417,980	\$ 19,529,330	\$ 18,829,521
TOTAL CIP EXPENSE	\$ 11,417,980	\$ 19,529,330	\$ 18,829,521
OPERATING EXPENSE			
Contracts	\$ 338,887	\$ 1,567,700	\$ 3,671,400
<i>Regional Arterial Management System</i>	<i>67,600</i>	<i>67,600</i>	<i>67,600</i>
<i>Administration - Comptroller</i>	<i>70,110</i>	<i>95,000</i>	<i>95,000</i>
<i>Administration - Transportation & Storm Water</i>	<i>201,177</i>	<i>205,100</i>	<i>225,070</i>
<i>Congestion Relief - Transportation & Storm Water</i>	<i>-</i>	<i>1,200,000</i>	<i>3,283,730</i>
Transfers Out	9,866,218	8,912,970	9,506,079
<i>Congestion Relief - Transportation & Storm Water</i>	<i>1,200,000</i>	<i>-</i>	<i>-</i>
<i>Street Maintenance - Transportation & Storm Water</i>	<i>8,666,218</i>	<i>8,912,970</i>	<i>9,506,079</i>
TOTAL OPERATING EXPENSE	\$ 10,205,105¹	\$ 10,480,670	\$ 13,177,479
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 6,170,479
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 6,170,479
TOTAL EXPENSE	\$ 21,623,085	\$ 30,010,000	\$ 38,177,479
RESERVES			
Continuing Appropriation - CIP	\$ 61,284,795	\$ 61,284,795	\$ 50,697,475
TOTAL RESERVES	\$ 61,284,795	\$ 61,284,795	\$ 50,697,475
BALANCE	\$ 2,611,362	\$ 2,611,362	\$ 2,723,413
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 85,519,242	\$ 93,906,157	\$ 91,598,367

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

¹Total revenue and expenditures for Fiscal Year 2014 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) Fund in this statement.

Transportation & Storm Water



Page Intentionally Left Blank

Transportation & Storm Water



Department Description

The Transportation & Storm Water Department is responsible for operating and maintaining streets, sidewalks, and storm drains; leading efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performing traffic and transportation system engineering; managing the Utilities Undergrounding Program; and planning and coordinating work in the public right-of-way.

The Department is comprised of four divisions:

- Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations

Right-of-Way Coordination Division

The Right-of-Way (ROW) Coordination Division provides centralized policies which define the roles that each City department must perform to ensure that improvements to the ROW are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards. The Division is a lead facilitator in coordinating work within the public ROW amongst City departments, public and private utilities, developers, and other entities planning and performing in accordance with the Street Preservation Ordinance. The means of facilitation include managing an online mapping tool (IMCAT), conducting monthly meetings, and other forms of communication with parties involved. The Division also monitors collection of the Street Damage Fee in accordance with the San Diego Municipal Code.

The ROW Coordination Division manages the planning and implementation of the City's Utilities Undergrounding Program. The Utilities Undergrounding Program removes overhead utility lines (electric, phone, cable, etc.) and relocates them to underground in accordance with the City's Utilities Undergrounding Master Plan. The Program relocates approximately 15 miles of overhead utility lines to underground throughout the City annually.

The Division also coordinates the programming of the TransNet and Gas Tax funds and manages other transportation grant funds as part of the Transportation Funding & Grant Administration Program. It monitors and administers the funds throughout the year in order to ensure compliance with fund requirements.

Transportation & Storm Water

Storm Water Division

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean, as well as to reduce flood risk through efficient storm water management. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other regulations issued by the State of California. The Division's water quality priorities are to identify and abate sources of pollution through the implementation of innovative and efficient public education, watershed management, storm water development and construction regulations, enforcement, citywide training programs, and structural best management practices (BMPs) designed to filter and infiltrate storm water runoff. The Division's flood risk management priority is to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, 15 storm water pump stations, and 150 structural BMPs. The Division is responsible for the inspection, maintenance, and repair of storm drain systems in compliance with all local, State, and federal environmental regulations. This work includes 84 miles of drainage channels and ditches, clearing blocked drains, removing debris from storm drain structures, cleaning and repairing damaged drain pipes and drainage structures, and conducting frequent inspection and maintenance of the permanent BMPs.

The Division is also responsible for street sweeping efforts which reduce pollutants found in City roadways. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

Street Division

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways, Trench Restoration, Electrical, Traffic, Trees, Graffiti, Minor Construction, and Asset Management/Contracts. The Division maintains and repairs all streets, alleys, bridges, guardrails, and fences in the right-of-way; assists property owners with maintaining sidewalks; manages the City's Street Resurfacing Program; maintains and repairs street lights and traffic signals; maintains traffic pavement markings; maintains and manufactures traffic signs; maintains street trees; and manages graffiti code enforcement and abatement.

Transportation Engineering Operations Division

The Transportation Engineering Operations Division manages the City's transportation network in order to provide the efficient movement of goods, services, and people. Managing the system includes monitoring and making operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division also plans and programs transportation-related capital improvement projects for the same goals. The Division's responsibilities include coordination of traffic investigations for signs, markings, traffic control devices, speeding concerns, and parking issues; crash data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety improvements. In addition, the Division manages the Bicycle Program and the Transportation Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function. The Division coordinates its efforts with regional transportation agencies such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The Department's mission is:

To plan, coordinate, and perform right-of-way maintenance and improvements and to protect and improve water quality through model storm water programs

Transportation & Storm Water

Goals and Objectives

Goal 1: Ensure the safe and efficient flow of vehicles, pedestrians, and bicycles in the City right-of-way

It is vital to ensure public safety, preserve infrastructure, and improve quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize negative traffic impacts and repeated excavations by coordinating activities that occur within the public ROW such as road construction, utility work, and special events
- Ensure all work performed within the ROW is permitted and held to quality standards
- Ensure transportation facilities meet safety standards through proper maintenance and asset management
- Implement bicycle programs and projects identified in the Bicycle Master Plan and community plans

Goal 2: Plan and deliver efficient operations, maintenance, and replacement of transportation and storm water assets

Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide effective and efficient maintenance
- Track assets through a complete and accurate asset inventory
- Maintain updated assessments of asset conditions

Goal 3: Identify, reduce, and eliminate pollutants in runoff and storm water

Pollution in urban runoff has the potential to harm the region's creeks, beaches, and bays. It threatens San Diego's social and economic quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement construction and development standards to protect and restore water quality
- Streamline enforcement processes to deliver enhanced customer service

Goal 4: Ensure excellence in service delivery

The City is committed to providing quality and timely service to its residents. The Department will move toward accomplishing this goal by focusing on the following objective:

- Respond to customer requests in a timely manner

Goal 5: Convert every overhead utility line in San Diego to underground service

The Department will continue progress toward accomplishing this goal by focusing on the following objective:

- Implement the Underground Utilities Program as per the Master Plan, Municipal Code, and Council policies

Key Performance Indicators

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Average time to repair a pothole	4 days	5 days	6 days ¹	5 days
2. Average time to complete minor asphalt repairs	9 days	10 days	10 days	10 days
3. Average time to mitigate a sidewalk tripping hazard	4 days	5 days	12 days ²	5 days
4. Average time to repair a street light	13 days	12 days	12 days	12 days

Transportation & Storm Water

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
5. Average time to repair a street sign	5 days	5 days	4 days	5 days
6. Percentage of streets overlaid	3.0% 90 miles ³	3.0% 80 miles	3.3% 89 miles ⁴	3.5% 94 miles ⁵
7. Percentage of streets slurry-sealed	3.0% 88 miles ⁶	4.7% 125 miles	5.0% 134 miles ⁷	4.7% 250 miles ⁵
8. Area of street milled and paved by in-house crews	N/A ⁸	N/A ⁸	1,119,301 sq ft	600,000 sq ft
9. Miles of lane lines striped	2,199	2,500	4,765 ⁹	2,500
10. Average time to complete curb repainting requests	2 days	5 day	5 days	3 days
11. Number of trees trimmed	8,900	10,000	19,637 ¹⁰	44,000
12. Number of trees planted	N/A ⁸	N/A ⁸	691	600
13. Average pothole repair cost	N/A ⁸	N/A ⁸	\$52.20	\$53.36
14. Average time to abate graffiti	N/A ⁸	N/A ⁸	8 days	5 days ¹¹
15. Miles of street swept annually	94,574	121,000	83,708 ¹²	113,500 ¹³
16. Percentage of storm drain structures cleaned annually	100%	100%	100%	100%
17. Lineal feet of storm drain pipes cleaned annually	43,137	14,000	33,573 ¹⁴	35,000
18. Number of failed storm drain pipes	12 ¹⁵	0	11 ¹²	0
19. Percentage of streets swept at permit-required levels	100%	100%	100%	100%
20. Percentage of required samples taken to meet the bacteria TMDL requirements	N/A ⁸	100.00%	99.55% ¹⁶	100.00%
21. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	92%	100%	96%	95%
22. Miles of overhead utilities relocated underground	7.4	15.0	15.0	15.0

1. Average time to repair a pothole was one day longer than the target due to an increase in sidewalk work which is done by the same City crew.
2. In Fiscal Year 2015, workload for sidewalk ramping increased from approximately 5,000 to 35,000 linear feet.
3. Includes 16.0 miles in CIP.
4. Includes 33.0 miles in CIP.
5. The Fiscal Year 2016 target is the Street Division Resurfacing Program target, while reported performance for Fiscal Years 2014 and 2015 includes citywide CIP resurfacing.
6. Includes 14 miles in CIP.
7. Includes 22 miles in CIP.
8. Measures were established for Fiscal Year 2015. Prior year data is not available.
9. Additional miles of striping occurred in Fiscal Year 2015 due to increased equipment availability and minimal rain.
10. An additional \$250,000 of funding for tree trimming was allocated mid-year which allowed more palm trees to be trimmed.
11. In Fiscal Year 2016, contractual graffiti abatement responsibilities were transferred to Street Division.
12. Although the Citywide sweeping mileage target was not met, sweeping was directed to priority routes to ensure that the City swept at the minimum frequencies required by the Municipal Storm Water Permit.

Transportation & Storm Water

13. The Department added additional street sweeping staff and vehicles in Fiscal Year 2016.
14. Efficiencies in pipe cleaning have been gained by incorporating field information obtained by the catch basin inspection and cleaning crew. The Fiscal Year 2015 Target was established using communication from a private contractor performing catch basin and cleaning in previous years.
15. The City's goal will always be to have no pipe failures; however, with aging infrastructure, the likelihood of some failures is high.
16. Several samples were not taken due to safety concerns accessing sampling locations.

Service Efforts and Accomplishments

Right-of-Way Coordination Division

In Fiscal Year 2015, the ROWC Division completed the undergrounding of approximately 15 miles of overhead utility lines in various communities, installed 488 streetlights, resurfaced or slurry sealed 30 miles of streets, and installed 496 curb ramps. In Fiscal Year 2015, the ROWC Division provided support to the Utilities Undergrounding Advisory Committee seeking to improve the undergrounding process.

Street Division

Roadways/Trench Restoration. The Roadways/Trench Restoration Section maintains street pavement surfaces and sidewalks. During Fiscal Year 2015, these crews responded to approximately 11,000 service requests, repaired 24,000 potholes, and resurfaced 1,000,000 square feet of asphalt roads. During Fiscal Year 2015, these crews expect to respond to approximately 6,700 service requests and fill 29,400 potholes. This section has also recently installed new sidewalks to improve the walkability of neighborhoods, built curb ramps for the Office of ADA Compliance and Accessibility, and repaired asphalt and concrete for the Park and Recreation Department. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, trench restoration crews will repair damaged street surfaces and sidewalks associated with water and sewer work within the street ROW. In Fiscal Year 2014, the Street Division implemented changes to make asphalt repairs more efficient and data collection more reliable. The new approach to organizing street repair operations included a regional approach to filling potholes, a new asphalt mill-and-pave crew, and centralization of data entry.

Electrical, Traffic, and Trees, and Graffiti. The Electrical, Traffic, and Trees, and Graffiti Section maintains more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and many barriers and traffic control devices such as lane line striping, pavement legends, and traffic signs along the City's 3,000 miles of streets and alleys. In addition, this section removes weeds in the right-of-way, plans and oversees tree trimming contracts, responds to emergency tree trimming requests, and removes fallen trees during rain and wind storms. The Section also assists with special projects such as the December Nights Festival at Balboa Park. In Fiscal Year 2015, this section responded to 20,000 requests for electrical, traffic, graffiti, and tree maintenance services. In Fiscal Year 2014, the Street Division assumed responsibility for graffiti abatement in the right-of-way. In Fiscal Year 2015, the Division assumed responsibility for intake of graffiti service requests. In Fiscal Year 2016, the Division will further expand graffiti responsibilities to include code enforcement. In Fiscal Year 2014, this section also assumed responsibility for graffiti abatement in the public right-of-way. In Fiscal Year 2015, this role will be expanded to include graffiti abatement and related code enforcement citywide. This section will also expand tree trimming services in Fiscal Year 2016 to provide scheduled palm trimming once every two years. It also expanded scheduled palm tree maintenance at a frequency of once every three years.

Asset Management/Engineering & Contracts and Minor Construction. The Asset Management/Contracts and Minor Construction Engineering & Contracts Section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for managing the Division's assets and evaluating overall street conditions to ensure proper maintenance of the City's street network using the allocated funding levels. In Fiscal Year 2014, 90 miles of overlay and 88 miles of slurry seal were completed throughout the City. In Fiscal Year 2015, the Street Division completed a condition assessment and inventory of all sidewalks within the City. The results are being

Transportation & Storm Water

validated and consolidated for use in planning sidewalk repairs and new installations. In Fiscal Year 2014, the Street Division began an assessment to determine the current condition of sidewalks and to identify potential locations for new sidewalks. The assessment is scheduled to be completed in Spring 2015. Similarly, the Division also began a pavement condition assessment in February 2015 that will update the overall condition index data last gathered in 2011. The data from this assessment will allow the Division to determine the best maintenance and repair treatments for each asset and effectively prioritize funding to meet the long-term goals of repairing 1,000 miles in the next five years and reaching an average pavement overall condition index (OCI) of 70 in the next ten years.

Storm Water Division

Storm Water Infrastructure. The Storm Water Infrastructure section is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section manages flood control and water quality improvement CIPs to repair storm drains and capture or treat storm water runoff. The Section maintains the storm drain asset inventory and manages storm drain condition assessment.

Construction & Development Standards. The Construction & Development Standards section designs strategies to strengthen the City's compliance with land development and construction regulations from State and Regional Water Boards. This includes establishing liaisons at Public Works and Development Services departments, as well as developing manuals, code updates, training, and assistance to City departments. The Section leads the regional storm water development standards updates for San Diego County.

Policy & Enforcement. The Policy & Enforcement section interacts with agencies that develop new storm water regulations and reviews legislation that affect the City. The Section interacts with the Regional and State Water Boards, the Environmental Protection Agency, and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality. The Enforcement Unit is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances.

Watershed Planning. The Watershed Planning section coordinates the development and reporting of compliance plans for the Division including the City's Jurisdictional Runoff Management Program and Water Quality Improvement Plans. The Section manages special pilot projects, land development code updates to encourage implementation of low-impact design, and a water conservation rebate program with the Public Utilities Department.

Monitoring & Inspections. The Monitoring & Inspections Section is responsible for conducting permit-required Transitional Dry Weather Monitoring (TDWM), Bight 2013, TMDL, and Illicit Discharge Detection & Elimination (IDDE) programs at hundreds of designated sites throughout the City. The Inspections Unit is responsible for enforcing business BMP requirements that have the potential to discharge pollutants into the storm drain system.

Storm Drain Operations & Maintenance. The Storm Drain Operations & Maintenance section repairs and maintains the City's storm drain system including 15 storm water pump stations. The Section reviews construction plans, produces standard drawings and specifications, issues Right-of-Entry permits to allow non-City personnel to perform work in drainage areas, as well as plans, obtains environmental permits, and implements projects to clean and remove sediment, trash, debris, and unwanted vegetation from storm drain channels, pipes, and inlets.

Street Sweeping. The Street Sweeping Section cleans City streets by collecting debris that can block storm water runoff which causes flooding during heavy rains and removes metal particles and other hazardous waste products left by passing vehicles that can be harmful to the environment. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules.

Grants & Contracts. The Grants & Contracts Section leads the Division's grant application and management efforts, oversees the Division's contract procurement processes, and manages the Division's as-needed engineering and monitoring contracts.

Transportation & Storm Water

Transportation Engineering Operations Division

Traffic Signal Management. The Traffic Signal Section manages approximately 1,500 traffic signals includes timing and coordination of each signal. Coordinated signal systems re-timed during Fiscal Year 2015 include Park Boulevard, N. Torrey Pines Road, and La Jolla. An Adaptive Traffic Control system was also installed on Lusk Boulevard. In Fiscal Year 2016, ten to twelve corridors will be re-timed and optimized.

The Traffic Signal Management Section also manages and programs street lights and pedestrian countdown timers to promote pedestrian safety. The Section will program approximately 100 new streetlights in Fiscal Year 2016.

The Section continues to manage and expand the Traffic Signal Control System connecting approximately 70 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections, and fiber optic/copper interconnections. This has enabled communication to signals in numerous communities throughout the City. In Fiscal Year 2015, the first Traffic Signal Communication Master Plan was completed, setting out a path for upgrading communication facilities throughout the City. Fiscal Year 2016 will be the start of the implementation of the Signal Communication Master Plan as funding becomes available.

Transportation Systems Oversight. This section provides short- and mid-range planning for the City's transportation assets, performs initial project investigation for scope and cost, evaluates curb ramp and sidewalk needs, reviews Caltrans traffic studies for freeway interchange projects, reviews financing and community plans, and maintains the City's bridge structure inventory. This section works closely with Street Division and Public Works Department to implement new sidewalk and bridge repair projects. This section also maintains, refines, and maps the transportation needs lists which currently include more than 2,000 projects.

Bike Program. The Bike Program implements bike facilities and promotes cycling citywide. A primary function of the Bike Program is to create new, and improve existing, bike infrastructure identified in the Bicycle Master Plan which includes 510 miles of existing bikeways and 595 miles of proposed facilities. Implementation of new bikeway infrastructure and innovative treatments such as striping, signage, markings, traffic signals, and bike detection is facilitated through capital project implementation (e.g. resurfacing of streets, water and sewer pipeline projects, and utilities undergrounding, as well as traffic operational modifications).

Traffic Safety, Information and Analysis. The Traffic Safety, Information and Analysis Section reviews, analyzes, and records approximately 9,000 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Section also gathers the data to establish and maintain approximately 1,500 speed zones citywide (approximately 250 speed zones are evaluated each year) and other data to support traffic requests. This section is also responsible for providing litigation support to the City Attorney and the Risk Management Department and responds to approximately 200 requests for information and Public Records Act requests from the public.

TEO Administration. This section manages the Division's finances and the Transportation Alternatives Program (TAP). The Transportation Alternatives Program promotes vanpool, trolley, carpool, and coaster usage for City employees as a traffic demand management function.

Traffic Operations. The Traffic Operations Section expects to respond to approximately 5,000 requests for traffic investigations in Fiscal Year 2016. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping, pavement markings, installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are entered into the Transportation Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days (depending on the complexity of the request) 95 percent of the time.

Transportation & Storm Water

Managed Competition Performance Measures – Street Sweeping

Performance Indicator	Actual FY2014	Target FY2015	Actual FY2015	Target FY2016
1. Streets will be swept to a “good” standard (a “good” standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	100%	100%	100%	100%
2. Respond within one business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%	100%
3. Emergency “on-call” status shall be maintained 24 hours per day	Yes	Yes	Yes	Yes
4. In normal circumstances, emergency “on-call” response shall result in a sweeper arriving on scene within one hour of receiving request during business hours and two hours during off-duty hours	100%	100%	100%	100%
5. Response to phone or email inquiries shall be within two business days	Yes	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes	Yes
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e., Qualcomm Stadium as evacuation center)	Yes	Yes	Yes	Yes
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes	Yes
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e., emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes	Yes
15. Number of community events where educational booths about storm drain pollution are staffed	31	31	31	31
16. Conduct fact-findings of accident claims	Yes	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City–related use including placement of containers in secured locations	Yes	Yes	Yes	Yes

Transportation & Storm Water

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	466.40	483.33	589.74	106.41
Personnel Expenditures	\$ 41,282,152	\$ 43,921,602	\$ 50,678,537	\$ 6,756,935
Non-Personnel Expenditures	78,098,191	110,765,724	138,362,337	27,596,613
Total Department Expenditures	\$ 119,380,343	\$ 154,687,326	\$ 189,040,874	\$ 34,353,548
Total Department Revenue	\$ 100,565,157	\$ 98,838,013	\$ 120,441,841	\$ 21,603,828

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Admin & Right-of-Way Coordination	\$ 2,595,325	\$ 2,077,317	\$ 3,051,133	\$ 973,816
Storm Water	34,617,978	44,483,083	55,458,940	10,975,857
Street	43,576,655	49,453,183	60,428,980	10,975,797
Transportation Engineering Operations	8,203,133	8,081,004	11,713,280	3,632,276
Total	\$ 88,993,090	\$ 104,094,587	\$ 130,652,333	\$ 26,557,746

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Admin & Right-of-Way Coordination	11.00	13.00	16.00	3.00
Storm Water	126.56	131.23	172.95	41.72
Street	266.84	273.10	321.79	48.69
Transportation Engineering Operations	60.00	59.00	70.00	11.00
Total	464.40	476.33	580.74	104.41

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Water Permit Compliance Addition of 28.00 FTE positions and associated non-personnel expenditures for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.	28.00	\$ 11,805,721	\$ -
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) project.	0.00	3,288,832	513,115
Sidewalk Repair and Replacement Addition of one-time non-personnel expenditures related to the transfer to the Capital Improvements Program for sidewalk repair and replacement.	0.00	3,200,000	-
Low Flow Diversion Program Addition of 10.00 FTE positions and non-personnel expenditures associated with the transfer of the Low Flow Diversion Program from the Public Utilities Department to the Transportation & Storm Water Department, including a portion of the back payment to the Public Utilities Department.	10.00	2,709,532	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Street Light Circuit Upgrades Addition of one-time non-personnel expenditures related to the General Fund transfer to the Capital Improvements Program for street light circuit upgrades.	0.00	2,700,000	-
Tree Trimming Addition of non-personnel expenditures for tree maintenance.	0.00	1,600,000	-
Roadways Reimbursable Crew Addition of 12.00 FTE positions, associated non-personnel expenditures, and revenue to support the installation of sidewalks, curb/gutter, ADA ramps, and crosswalk improvements.	12.00	1,125,778	828,552
Market Street Sidewalks Addition of one-time non-personnel expenditures for the design and environmental work to construct concrete sidewalks along the north side of Market Street.	0.00	1,000,000	-
Street Light Improvements Addition of one-time non-personnel expenditures for improvements to City street lights.	0.00	1,000,000	-
Asphalt and Concrete Materials Addition of non-personnel expenditures for asphalt and concrete materials to support the increased square footage for mill-and-pave street repairs.	0.00	850,000	-
Minor Contracts Crew Addition of 7.00 FTE positions, associated non-personnel expenditures, and revenue to support the design and preparation of minor contract projects.	7.00	763,238	606,533
Trench Repair Crew Addition of 12.00 FTE positions and associated revenue for a trench repair crew to support the Street Preservation Ordinance.	12.00	715,779	715,779
Street Repair Crew Addition of 7.00 FTE positions, associated non-personnel expenditures, and revenue to support the implementation of the Mayor's goal to repair 1,000 miles of streets in five years.	7.00	705,225	556,341
Sidewalk Repair Grinding Contract Addition of non-personnel expenditures to support sidewalk repairs.	0.00	600,000	-
Traffic Reimbursable Crew Addition of 5.00 FTE positions, associated non-personnel expenditures, and revenue to support the installation of traffic signals, traffic calming measures, crosswalks/flashing beacon improvements, installation of park and parking lot lighting, and street light pole attachments.	5.00	573,671	368,269
Transfer of Code Compliance Officer Transfer of 1.00 Code Compliance Officer and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.	1.00	521,742	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Naval Training Center Bridge Repair Addition of contractual expenditures for the repair of the Naval Training Center (NTC) bridge.	0.00	500,000	-
Bicycle Master Plan Addition of 2.00 Utility Workers and associated non-personnel expenditures for the installation and on-going maintenance of bike lanes to support the Bicycle Master Plan.	2.00	324,679	-
Roadways Limited Backfill Crew Addition of 5.00 FTE positions to support mill-and-pave improvement efforts related to roadways.	5.00	320,454	-
Engineering Services Support Addition of expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	310,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	295,890	-
Infrastructure Planning Addition of 3.00 Associate Engineer-Civil and associated revenue to oversee Capital Improvement Program (CIP) planning in the Transportation Engineering Operations (TEO) Division.	3.00	293,135	293,135
Traffic Signal System Upgrade Addition of 1.00 Associate Engineer-Traffic, 2.00 Assistant Engineers-Traffic, and associated revenue to upgrade the City's Traffic Signal System.	3.00	270,207	270,207
Addition of Public Works Supervisor Addition of 1.00 Public Works Supervisor, associated non-personnel expenditures, and revenue to support the graffiti program.	1.00	235,783	20,000
Sidewalk Condition Assessment Addition of 2.00 Assistant Engineers-Traffic and associated revenue to support the City's Sidewalk Condition Assessment.	2.00	172,850	172,850
Street Light Improvement Plan Addition of 2.00 Assistant Engineers-Traffic and associated non-personnel expenditures and revenue for improvements to City street lights.	2.00	172,850	172,850
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to manage the fiscal operations of the department.	1.00	168,304	-
Addition of Assistant Department Director Addition of 1.00 Assistant Department Director to assist the Department Director in overseeing the department.	1.00	161,931	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Program Manager Addition of 1.00 Program Manager to support the City's Capital Improvement Program (CIP).	1.00	112,779	-
Adams Avenue and Kensington Drive Flashing Crosswalks Addition of one-time non-personnel expenditures related to the General Fund transfer to the Capital Improvements Program for the installation of flashing crosswalks at Adams Avenue and Kensington Drive.	0.00	100,000	-
Transportation Planner Addition of 1.00 Senior Planner and associated revenue to support traffic congestion relief.	1.00	96,333	96,333
Addition of Supervising Management Analyst Addition of 1.00 Supervising Management Analyst to oversee Street Division's finance.	1.00	92,228	-
Meade Avenue Electrical Utility Boxes Addition of one-time non-personnel expenditures for the relocation of three electrical utility boxes currently on Meade Avenue.	0.00	91,000	-
Transportation Engineering Operations Staff Training Addition of non-personnel expenditures for training for Transportation Engineering Operations Division's staff.	0.00	48,000	-
Mission Beach Street Vacuuming Addition of personnel expenditures for street vacuuming at Mission Beach during summer months.	0.00	40,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.59)	7,356	-
Hourly Sick Leave Addition of personnel expenditures for paid sick leave benefits for eligible hourly employees consistent with the requirements of Assembly Bill 1522.	0.00	6,769	-
Transfer of Pedicab Services Transfer of Pedicab services from the Transportation & Storm Water Department to the Police Department.	0.00	(3,000)	(85,212)
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(201,375)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(1,013,945)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(9,204,000)	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	4,308,668
Revenue from New/Revised User Fees Adjustment to reflect an anticipated revenue increase or decrease from the implementation of new and revised user fee charges.	0.00	-	(213)
Qualified Energy Conservation Bonds Revenue Reduction Adjustment to reflect revised Qualified Energy Conservation Bonds (QECB) Treasury Subsidy revenue.	0.00	-	(29,181)
Total	104.41	\$ 26,557,746	\$ 8,808,026

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
PERSONNEL				
Personnel Cost	\$ 23,465,038	\$ 24,790,803	\$ 30,004,733	\$ 5,213,930
Fringe Benefits	17,509,903	18,321,767	19,759,069	1,437,302
PERSONNEL SUBTOTAL	40,974,941	43,112,570	49,763,802	6,651,232
NON-PERSONNEL				
Supplies	\$ 5,161,188	\$ 5,411,846	\$ 6,343,465	\$ 931,619
Contracts	27,010,038	35,469,147	44,825,869	9,356,722
Information Technology	1,093,621	1,853,245	1,651,870	(201,375)
Energy and Utilities	6,447,065	6,693,615	6,527,177	(166,438)
Other	119,894	118,192	120,599	2,407
Transfers Out	6,583,381	8,409,000	16,937,321	8,528,321
Capital Expenditures	112,903	1,047,977	2,533,000	1,485,023
Debt	1,490,060	1,978,995	1,949,230	(29,765)
NON-PERSONNEL SUBTOTAL	48,018,149	60,982,017	80,888,531	19,906,514
Total	\$ 88,993,090	\$ 104,094,587	\$ 130,652,333	\$ 26,557,746

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Charges for Services	\$ 7,753,924	\$ 11,858,681	\$ 16,455,638	\$ 4,596,957
Fines Forfeitures and Penalties	5,942,347	5,506,439	5,526,439	20,000
Licenses and Permits	105,446	109,740	21,322	(88,418)
Other Revenue	618,938	470,000	470,000	-
Rev from Other Agencies	790,789	378,937	349,756	(29,181)
Transfers In	34,363,657	29,921,477	34,230,145	4,308,668
Total	\$ 49,575,100	\$ 48,245,274	\$ 57,053,300	\$ 8,808,026

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 112,427
20000024	Administrative Aide 2	4.00	4.00	5.00	42,578 - 51,334	256,670
20001140	Assistant Department Director	0.00	0.00	1.00	31,741 - 173,971	130,000

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	112,105
20000070	Assistant Engineer-Civil	9.00	13.00	20.00	57,866 - 69,722	1,240,065
20000074	Assistant Engineer-Civil	0.00	0.00	2.00	57,866 - 69,722	126,880
20000077	Assistant Engineer-Electrical	1.00	1.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	22.00	22.00	28.00	57,866 - 69,722	1,841,518
20000145	Associate Engineer-Civil	0.00	0.00	1.00	66,622 - 80,454	66,622
20000148	Associate Engineer-Civil	0.00	0.00	1.00	66,622 - 80,454	73,216
20000143	Associate Engineer-Civil	7.00	6.00	10.00	66,622 - 80,454	736,505
20000167	Associate Engineer-Traffic	12.00	12.00	13.00	66,622 - 80,454	1,028,607
20000119	Associate Management Analyst	1.00	2.00	3.00	54,059 - 65,333	173,451
20000162	Associate Planner	5.00	6.00	7.00	56,722 - 68,536	427,758
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	275,744
20000236	Cement Finisher	15.42	16.00	24.00	43,451 - 52,083	1,149,068
20000539	Clerical Assistant 2	5.00	4.00	3.00	29,931 - 36,067	102,560
20000541	Clerical Assistant 2	0.58	0.00	0.00	29,931 - 36,067	-
20000306	Code Compliance Officer	5.75	6.75	7.75	37,232 - 44,803	321,816
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	51,334
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	480,456
20000105	Development Project Manager 3	0.00	1.00	1.00	76,794 - 92,851	88,333
20000408	Electrician	14.00	14.00	14.00	47,091 - 56,534	774,208
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	129,916
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	56,534
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	90,230
20000426	Equipment Operator 1	4.25	4.00	6.00	37,690 - 45,115	248,415
20000430	Equipment Operator 2	19.00	19.00	21.00	41,350 - 49,462	985,333
20000436	Equipment Operator 3	2.83	4.00	5.00	43,160 - 51,667	248,536
20000418	Equipment Technician 1	2.00	2.00	5.00	36,005 - 43,139	194,292
20000423	Equipment Technician 2	0.00	1.00	3.00	39,499 - 47,091	118,497
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000461	Field Representative	1.00	1.00	2.00	32,323 - 38,917	71,240
20000502	Heavy Truck Driver 1	9.25	11.00	11.00	36,234 - 43,160	463,950
20000501	Heavy Truck Driver 2	30.08	26.00	37.00	37,565 - 45,302	1,565,912
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	53,061
20000290	Information Systems Analyst 2	2.00	2.00	2.00	54,059 - 65,333	116,275
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000551	Junior Engineer-Civil	2.00	1.00	1.00	50,003 - 60,549	50,004
90000552	Junior Engineer-Civil - Hourly	0.00	0.00	1.00	50,003 - 60,549	50,004
90000551	Junior Engineer-Civil - Hourly	1.00	1.00	0.00	50,003 - 60,549	-
90001073	Management Intern - Hourly	2.56	4.23	7.60	24,274 - 29,203	190,653
20000658	Motor Sweeper Operator	14.00	16.00	17.00	40,498 - 48,506	773,660
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	46,571 - 55,786	105,408

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000672	Parking Enforcement Officer 1	11.00	11.00	10.00	35,630 - 42,848	418,048
20000663	Parking Enforcement Officer 2	0.00	0.00	1.00	39,104 - 47,091	39,104
20000670	Parking Enforcement Supervisor	1.00	1.00	1.00	43,077 - 51,750	43,077
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	123,898
20000701	Plant Process Control Electrician	2.00	2.00	3.00	51,896 - 62,296	168,747
20000703	Plant Process Control Supervisor	0.00	0.00	2.00	56,410 - 68,224	112,820
20000743	Principal Engineering Aide	2.00	4.00	4.00	50,003 - 60,549	221,104
20000746	Principal Engineering Aide	0.00	0.00	3.00	50,003 - 60,549	150,009
20000748	Principal Traffic Engineering Aide	4.00	4.00	4.00	50,003 - 60,549	218,555
20001222	Program Manager	1.00	1.00	3.00	46,966 - 172,744	320,000
90001222	Program Manager - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000783	Public Information Clerk	0.00	0.00	1.00	31,491 - 37,918	34,200
20000784	Public Information Officer	1.00	0.00	0.00	43,514 - 52,707	-
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	49,566
20000776	Public Works Dispatcher	8.50	8.50	8.50	35,755 - 43,098	365,812
90000776	Public Works Dispatcher - Hourly	1.76	1.85	2.54	35,755 - 43,098	98,698
20001050	Public Works Superintendent	3.00	3.00	3.00	70,013 - 84,531	248,764
20001032	Public Works Supervisor	18.00	17.00	22.00	49,525 - 59,966	1,234,537
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20000885	Senior Civil Engineer	4.00	4.00	5.00	76,794 - 92,851	442,434
20000927	Senior Clerk/Typist	2.00	2.00	1.00	36,067 - 43,514	43,514
20000900	Senior Engineering Aide	4.00	4.00	4.00	44,429 - 53,706	199,293
20000015	Senior Management Analyst	5.00	5.00	5.00	59,363 - 71,760	352,667
20000918	Senior Planner	3.00	4.00	6.00	65,354 - 79,019	422,074
20000916	Senior Public Information Officer	2.00	0.00	0.00	54,059 - 65,333	-
20000926	Senior Traffic Engineer	6.00	6.00	6.00	76,794 - 92,851	551,999
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	96,577
21000182	Storm Water Environmental Specialist	2.00	2.00	2.00	62,005 - 75,067	146,011
90000964	Student Engineer - Hourly	13.00	8.00	3.00	26,707 - 32,011	88,338
20000970	Supervising Management Analyst	1.00	1.00	2.00	66,768 - 80,891	147,659
20001021	Supervising Public Information Officer	1.00	0.00	0.00	59,363 - 71,760	-
20000333	Supervising Wastewater Pretreatment Inspector	0.00	0.00	2.00	66,685 - 80,870	133,370
20001029	Traffic Signal Supervisor	2.00	2.00	2.00	61,818 - 74,797	149,594
20001031	Traffic Signal Technician 2	16.00	16.00	18.00	54,163 - 65,021	1,097,256
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	187,775
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	124,768
20001051	Utility Worker 1	62.92	67.00	76.00	30,534 - 36,296	2,506,694
20001053	Utility Worker 2	43.50	47.00	55.00	33,322 - 39,666	2,081,550

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
20000323	Wastewater Pretreatment Inspector 2	0.00	0.00	5.00	55,078 - 66,768	275,392
20000324	Wastewater Pretreatment Inspector 2	3.00	3.00	3.00	55,078 - 66,768	192,625
20000325	Wastewater Pretreatment Inspector 3	0.00	0.00	2.00	60,674 - 73,507	121,347
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	263,031
20000756	Word Processing Operator	3.00	6.00	10.00	31,491 - 37,918	338,607
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					16,016
	Budgeted Vacancy Savings					(1,248,168)
	Engineering Geologist Pay					19,032
	Night Shift Pay					34,287
	Overtime Budgeted					1,090,248
	Plant/Tank Vol Cert Pay					1,664
	Reg Pay For Engineers					333,842
	Sick Leave - Hourly					6,769
	Termination Pay Annual Leave					56,990
	Vacation Pay In Lieu					147,150
FTE, Salaries, and Wages Subtotal		464.40	476.33	580.74		\$ 30,004,733
		FY2014 Actual	FY2015 Budget	FY2016 Adopted		FY2015-2016 Change
Fringe Benefits						
	Employee Offset Savings	\$ 107,740	\$ 118,381	\$ 105,325		\$ (13,056)
	Flexible Benefits	2,598,313	3,218,752	4,503,956		1,285,204
	Insurance	95	-	-		-
	Long-Term Disability	173,242	79,788	92,237		12,449
	Medicare	309,022	315,554	393,105		77,551
	Other Post-Employment Benefits	2,532,509	2,675,112	3,172,554		497,442
	Retiree Medical Trust	8,685	6,724	27,900		21,176
	Retirement 401 Plan	20,489	17,893	18,957		1,064
	Retirement ADC	8,946,747	9,080,040	7,886,790		(1,193,250)
	Retirement DROP	45,899	45,056	50,242		5,186
	Retirement Offset Contribution	572	-	-		-
	Risk Management Administration	377,356	417,626	565,950		148,324
	Supplemental Pension Savings Plan	1,224,492	1,256,271	1,857,285		601,014
	Unemployment Insurance	59,407	45,694	52,906		7,212
	Workers' Compensation	1,105,336	1,044,876	1,031,862		(13,014)
Fringe Benefits Subtotal		\$ 17,509,903	\$ 18,321,767	\$ 19,759,069		\$ 1,437,302
Total Personnel Expenditures						\$ 49,763,802

Transportation & Storm Water

Underground Surcharge Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Admin & Right-of-Way Coordination	\$ 30,387,253	\$ 50,592,739	\$ 58,388,541	\$ 7,795,802
Total	\$ 30,387,253	\$ 50,592,739	\$ 58,388,541	\$ 7,795,802

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
Admin & Right-of-Way Coordination	2.00	7.00	9.00	2.00
Total	2.00	7.00	9.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Surcharge Expenditures	0.00	\$ 7,719,929	\$ -
Adjustment to reflect an increase in surcharge construction expenditures based on revised franchise fee projections.			
Addition of Senior Planner	1.00	90,959	-
Addition of 1.00 Senior Planner and non-personnel expenditures to oversee underground surcharge projects.			
Addition of Public Information Clerk	1.00	53,086	-
Addition of 1.00 Public Information Clerk and non-personnel expenditures to support the underground surcharge fund program.			
Non-Discretionary Adjustment	0.00	(11,945)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(21,485)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Salary and Benefit Adjustments	0.00	(34,742)	-
Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	12,795,802
Adjustment to reflect Fiscal Year 2016 revenue projections.			
Total	2.00	\$ 7,795,802	\$ 12,795,802

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015–2016 Change
PERSONNEL				
Personnel Cost	\$ 170,595	\$ 458,173	\$ 576,710	\$ 118,537
Fringe Benefits	136,616	350,859	338,025	(12,834)
PERSONNEL SUBTOTAL	307,211	809,032	914,735	105,703

Transportation & Storm Water

Expenditures by Category (Cont'd)

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Supplies	\$ 7,829	\$ 6,000	\$ 11,100	\$ 5,100
Contracts	4,189,159	5,795,720	5,789,803	(5,917)
Information Technology	46,814	73,372	51,887	(21,485)
Energy and Utilities	(2,964)	1,334	1,000	(334)
Other	25,831,718	43,900,087	51,620,016	7,719,929
Transfers Out	7,486	7,194	-	(7,194)
NON-PERSONNEL SUBTOTAL	30,080,042	49,783,707	57,473,806	7,690,099
Total	\$ 30,387,253	\$ 50,592,739	\$ 58,388,541	\$ 7,795,802

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Other Local Taxes	\$ 50,733,726	\$ 50,392,739	\$ 63,188,541	\$ 12,795,802
Rev from Money and Prop	256,331	200,000	200,000	-
Total	\$ 50,990,056	\$ 50,592,739	\$ 63,388,541	\$ 12,795,802

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000070	Assistant Engineer-Civil	1.00	3.00	3.00	\$57,866 - \$69,722	\$ 185,454
20000143	Associate Engineer-Civil	1.00	2.00	1.00	66,622 - 80,454	80,454
20000556	Junior Engineering Aide	0.00	1.00	1.00	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	0.00	1.00	1.00	50,003 - 60,549	60,549
20000783	Public Information Clerk	0.00	0.00	1.00	31,491 - 37,918	31,491
20000885	Senior Civil Engineer	0.00	0.00	1.00	76,794 - 92,851	76,794
20000918	Senior Planner	0.00	0.00	1.00	65,354 - 79,019	65,354
	Bilingual - Regular					1,456
	Reg Pay For Engineers					23,587
	Vacation Pay In Lieu					5,000
FTE, Salaries, and Wages Subtotal		2.00	7.00	9.00		\$ 576,710

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,645	\$ 4,532	\$ 2,574	\$ (1,958)
Flexible Benefits	13,731	51,625	76,995	25,370
Long-Term Disability	1,235	1,512	1,782	270
Medicare	2,580	6,571	8,291	1,720
Other Post-Employment Benefits	13,025	42,462	52,974	10,512
Retiree Medical Trust	-	-	753	753
Retirement ADC	88,666	213,354	135,193	(78,161)
Retirement Offset Contribution	13	-	-	-
Risk Management Administration	1,934	6,629	9,450	2,821
Supplemental Pension Savings Plan	10,322	21,946	44,066	22,120
Unemployment Insurance	423	866	1,021	155

Transportation & Storm Water

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Workers' Compensation	3,041	1,362	4,926	3,564
Fringe Benefits Subtotal	\$ 136,616	\$ 350,859	\$ 338,025	\$ (12,834)
Total Personnel Expenditures			\$ 914,735	

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,561,841	\$ 29,256,160	\$ 60,897,230
Continuing Appropriation - CIP	46,349,540	38,882,857	30,628,279
TOTAL BALANCE AND RESERVES	\$ 54,911,381	\$ 68,139,017	\$ 91,525,509
REVENUE			
Other Local Taxes	\$ 50,733,726	\$ 50,392,739	\$ 63,188,541
Revenue from Use of Money and Property	256,331	200,000	200,000
TOTAL REVENUE	\$ 50,990,056	\$ 50,592,739	\$ 63,388,541
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 105,901,437	\$ 118,731,756	\$ 154,914,050
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	\$ 5,000,000
TOTAL CIP EXPENSE	\$ -	\$ -	\$ 5,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 170,595	\$ 458,173	\$ 576,710
Fringe Benefits	136,616	350,859	338,025
Supplies	7,829	6,000	11,100
Contracts	4,189,159	5,795,720	5,789,803
<i>UUP Contracts (Consulting, SLA and Vendor Services)</i>	3,779,576	5,443,416	5,443,579
<i>SAP Support Allocation</i>	404,403	339,257	333,224
<i>Information Technology</i>	5,180	13,047	13,000
Information Technology	46,814	73,372	51,887
<i>UUP IT Expenses Committed</i>	672	7,917	6,044
<i>Discretionary IT Expenses Non-Committed</i>	-	55,575	29,095
<i>Other Citywide IT Expenses (Non-SDDPD)</i>	46,142	9,880	16,748
Energy and Utilities	(2,964)	1,334	1,000
Other Expenses	25,831,718	43,900,087	51,620,016
<i>UUP Surcharge</i>	25,831,417	43,897,087	51,617,016
<i>Transportation Allowance</i>	298	3,000	3,000
<i>Discount Loss</i>	4	-	-
Transfers Out	7,486	7,194	-
<i>Transfer of Cash - Bond Interest Payment</i>	522	7,194	-
<i>Transfer of Cash - Bond Principal Payment</i>	6,670	-	-
<i>Transfer to Other Funds</i>	294	-	-
TOTAL OPERATING EXPENSE	\$ 30,387,253	\$ 50,592,739	\$ 58,388,541
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 7,466,683	\$ 10,000,000	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,466,683	\$ 10,000,000	\$ 5,000,000
TOTAL EXPENSE	\$ 37,853,936	\$ 60,592,739	\$ 68,388,541

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 38,882,857	\$ 28,882,857	\$ 25,628,279
TOTAL RESERVES	\$ 38,882,857	\$ 28,882,857	\$ 25,628,279
BALANCE	\$ 29,164,643	\$ 29,256,160	\$ 60,897,230
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 105,901,437	\$ 118,731,756	\$ 154,914,050

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



Page Intentionally Left Blank

Trolley Extension Reserve Fund



Page Intentionally Left Blank

Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



Page Intentionally Left Blank

Trolley Extension Reserve Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,075,030	1,086,200	1,089,225	3,025
Total Department Expenditures	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225	\$ 3,025
Total Department Revenue	\$ 1,169,159	\$ 1,071,728	\$ 1,071,728	\$ -

Trolley Extension Reserve Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Trolley Extension Reserve Fund	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225	\$ 3,025
Total	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225	\$ 3,025

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 3,025	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 3,025	\$ -

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 12,453	\$ 27,000	\$ 27,000	\$ -
Transfers Out	1,062,577	1,059,200	1,062,225	3,025
NON-PERSONNEL SUBTOTAL	1,075,030	1,086,200	1,089,225	3,025
Total	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225	\$ 3,025

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Rev from Money and Prop	\$ (2,125)	\$ -	\$ -	\$ -
Transfers In	1,171,284	1,071,728	1,071,728	-
Total	\$ 1,169,159	\$ 1,071,728	\$ 1,071,728	\$ -

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 28,997	\$ 123,108	\$ 116,395
TOTAL BALANCE AND RESERVES	\$ 28,997	\$ 123,108	\$ 116,395
REVENUE			
Revenue from Other Agencies	\$ (2,125)	\$ -	\$ -
Transfers In	1,171,284	1,071,728	1,071,728
<i>Transfer from Transient Occupancy Tax Fund</i>	<i>1,171,284</i>	<i>1,071,728</i>	<i>1,071,728</i>
TOTAL REVENUE	\$ 1,169,159	\$ 1,071,728	\$ 1,071,728
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,198,156	\$ 1,194,836	\$ 1,188,123
OPERATING EXPENSE			
Contracts	\$ 12,453	\$ 27,000	\$ 27,000
<i>Administration</i>	<i>12,453</i>	<i>16,000</i>	<i>16,000</i>
<i>Fees - Audit Services</i>	<i>-</i>	<i>6,500</i>	<i>6,500</i>
<i>Trustee Fees</i>	<i>-</i>	<i>4,500</i>	<i>4,500</i>
Transfers Out	1,062,577	1,059,200	1,062,225
<i>Old Town Trolley Station Debt Service</i>	<i>1,062,577</i>	<i>1,059,200</i>	<i>1,062,225</i>
TOTAL OPERATING EXPENSE	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225
TOTAL EXPENSE	\$ 1,075,030	\$ 1,086,200	\$ 1,089,225
BALANCE	\$ 123,126	\$ 108,636	\$ 98,898
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,198,156	\$ 1,194,836	\$ 1,188,123

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Zoological Exhibits Maintenance Fund



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	10,184,024	10,746,000	11,777,761	1,031,761
Total Department Expenditures	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761
Total Department Revenue	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Zoological Exhibits Maintenance Fund	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761
Total	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits Adjustment to reflect an increase in projected revenue and expenditures.	0.00	\$ 1,031,761	\$ 1,031,761
Total	0.00	\$ 1,031,761	\$ 1,031,761

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
NON-PERSONNEL				
Contracts	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761
NON-PERSONNEL SUBTOTAL	10,184,024	10,746,000	11,777,761	1,031,761
Total	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Adopted	FY2015-2016 Change
Property Tax Revenue	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761
Total	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761	\$ 1,031,761

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2014 Actual	FY2015* Budget	FY2016 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 457,908	\$ 566,012	\$ 611,188
TOTAL BALANCE AND RESERVES	\$ 457,908	\$ 566,012	\$ 611,188
REVENUE			
Property Taxes	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761
TOTAL REVENUE	\$ 10,292,128	\$ 10,746,000	\$ 11,777,761
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,750,036	\$ 11,312,012	\$ 12,388,949
OPERATING EXPENSE			
Contracts	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761
<i>Payment to Zoological Society of San Diego</i>	<i>10,184,024</i>	<i>10,746,000</i>	<i>11,777,761</i>
TOTAL OPERATING EXPENSE	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761
TOTAL EXPENSE	\$ 10,184,024	\$ 10,746,000	\$ 11,777,761
BALANCE	\$ 566,012	\$ 566,012	\$ 611,188
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,750,036	\$ 11,312,012	\$ 12,388,949

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.



CITY OF SAN DIEGO

ADOPTED BUDGET

Kevin L. Faulconer
Mayor

Sherri Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

FY: 2016

VOLUME 3 Capital Improvements Program



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2014

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

**Excellence
Fiscal Year 2014-2015**

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budgeting Excellence Award.

February 8, 2015



Pamela Arends-King

**Pamela Arends-King
CSMFO President**

Michael Gomez

**Michael Gomez, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2016 Adopted Budget**. The Adopted Budget continues to put neighborhoods first by prioritizing investment in important neighborhood services and infrastructure while maintaining a strong commitment to responsible financial management.

The Adopted Budget works to build "One San Diego" where residents in every community have the opportunity to succeed. There is a renewed emphasis in infrastructure repair, rebuilding the San Diego Police Department, enhancing Parks and Recreation center hours, increasing afterschool programs and broadband access in City libraries, providing additional support and housing opportunities for the homeless, expanding of youth summer employment opportunities and continuing my administration's commitment to transparency and open data initiatives. This Adopted Budget supports the goals of the City of San Diego Strategic Plan: Provide high quality public service, work in partnership with all of our communities to achieve safe and livable neighborhoods, and create and sustain a resilient and economically prosperous city.

Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. I have committed to repairing 1,000 miles of streets over the next five years, a plan that doubles street repair work throughout San Diego and equals roughly one-third of the City's entire street network. Funding comes from a multitude of sources, including bond proceeds, Proposition 42 replacement funds, and TransNet funds. Key infrastructure investments funded by the General Fund include park improvements, streetlights, fire stations, storm drain maintenance and facilities maintenance.

The Adopted Budget also includes the City's planned capital bond program to assist in the long-term financing of vital infrastructure projects. \$120 million deferred capital bonds were delayed one year due to litigation but were recently issued after the City prevailed in court. The bonds include funding for street paving, sidewalks, fire stations and libraries throughout San Diego.

Safe and Livable Neighborhoods

Every San Diegan deserves to feel safe in his or her neighborhood. The Adopted Budget prioritizes services that reduce and prevent crime through timely and effective response in all communities.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department has been a large focus over the past year. On March 23, 2015, the City Council



Mayor's Budget Message

approved a tentative agreement reached between my administration and the San Diego Police Officers Association. The agreement establishes a pay increase of approximately 6.6 percent over five years and complies with Comprehensive Pension Reform's (Proposition B, approved June 2012) freeze on pensionable pay. The Adopted Budget provides funding to implement the first year of this agreement as well as increases for additional police civilian positions, additional police academy attendees, body cameras, and an upgrade to the police computer-aided dispatch system.

Safe communities require well staffed and equipped fire crews and emergency first responders. The Adopted Budget includes increased funding for two additional fire academies to help alleviate expected retirements in Fiscal Year 2016. It incorporates staffing and operational needs for the temporary fire station in Skyline and the permanent station at Eastside Mission Valley. It also allocates funding for two Fast Response Programs as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are significant attractions to residents and visitors each year, with unique public safety challenges. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Adopted Budget provides for an advanced lifeguard academy, additional lifeguard positions and a lifeguard vessel replacement funding mechanism.

An Economically Prosperous City with Opportunity in Every Community

No matter where you live in our great city, everyone deserves equal access to opportunities. The Adopted Budget emphasizes programs that create dynamic, connected and sustainable neighborhoods. Quality neighborhood services are integral to building stronger, more resilient communities.

The Adopted Budget significantly increases hours for the 36 recreation centers throughout San Diego and provides additional funding to expand the successful "Do Your Homework @ the Library" program into the summer months to better serve San Diego students and families. This budget also adds hours at 23 library branches and the Central Library, increases bandwidth speeds at all branch libraries and adds staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year. Funds for much-needed park facility repairs to aging playgrounds and recreation centers are included. Funding has also been allocated to the San Diego Workforce Partnership's "Connect2Careers" program to increase employment opportunities for San Diego youth to build a strong, 21st Century workforce that diversifies and grows the local economy.

The Adopted Budget funds community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and help neighborhoods flourish with better transportation options and improved access to services and commerce.

Mayor's Budget Message

The Adopted Budget also reflects a commitment to helping homeless veterans and individuals with a renewed focus on permanent solutions to ending homelessness. In total, approximately \$2 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Excellent Customer Service and Open Government

Increasing government transparency using technology continues to be a priority in the Fiscal Year 2016 Adopted Budget. Increased funding has been included to add positions to implement the City's new open data policy, which will result in more helpful information on the City website.

To better serve taxpayers and provide a high quality of customer service, the Adopted Budget includes funding for a resident satisfaction survey that will be used to help make City operations more efficient and effective. Collecting meaningful feedback promotes a customer-focused culture that values accessible, consistent and predictable delivery of services.

Strong Financial Management and Commitment to Operational Efficiencies

The City's fiscal health is the result of strong financial management policies, well established long-term financial planning, and a comprehensive plan to address both pension and retiree health care costs. Fitch Ratings has cited the City's solid financial operations resulting from ongoing commitment to conservative fiscal management policies, general fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform as some of the key drivers to the City's favorable credit ratings. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five-year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key drivers to our favorable rating. This commitment to fiscal stability and good financial management continues to support a healthy financial future. The Fiscal Year 2016 Adopted Budget protects General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements effective Fiscal Year 2014 entered into with six recognized employee organizations, the Fiscal Year 2016 Adopted Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty to the cost of labor, which is important for future budgets and resource allocation. The Adopted Budget also includes efficiency savings and cost reductions accrued from previous managed competitions for City functions.

In August 2014 the City launched San Diego Works, a new efficiency program to complement competitive bidding for City services. Working with labor organizations, this program challenges City employees to develop proposals that enhance service levels while also delivering budgetary savings. Successful proposals, and the corresponding budget reductions, were incorporated into the Fiscal Year 2016 Adopted Budget. In addition, I have asked all City

Mayor's Budget Message

departments to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

Conclusion

The Fiscal Year 2016 Adopted Budget continues to create opportunities for San Diegans in every neighborhood. It prioritizes services and programs that will continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our city government is open, effective and efficient. The Adopted Budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and customer service initiatives, and maintains sound financial practices that have resulted in improved credit ratings.

I want to acknowledge the City Council for its collaboration during the budget adoption process. I thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



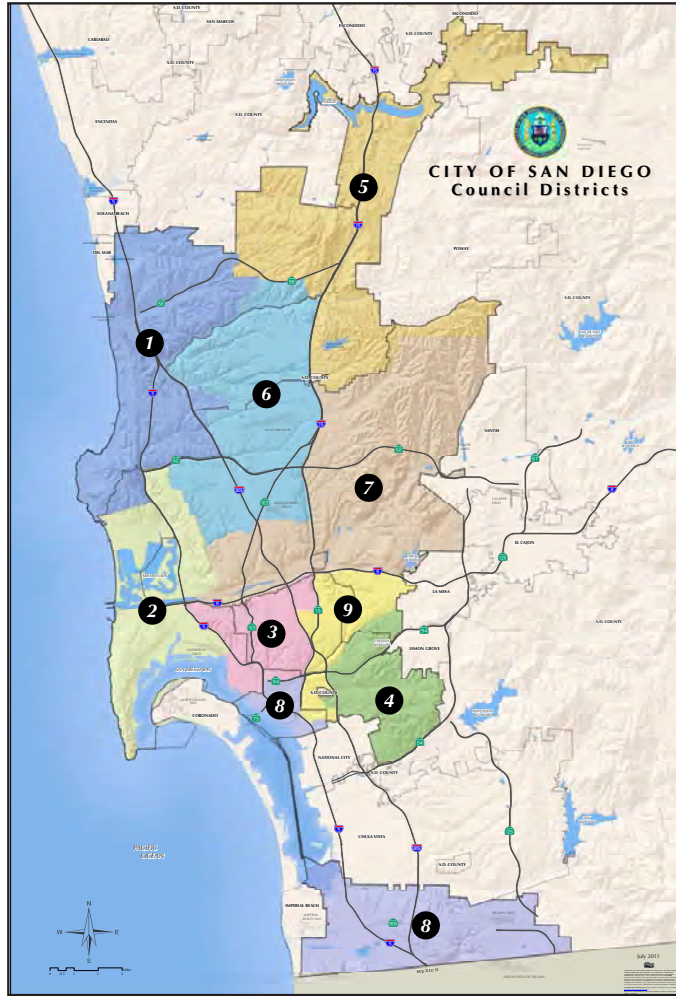
Sherri Lightner
Council President
District 1



Lorie Zapf
Councilmember
District 2



Todd Gloria
Councilmember
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer



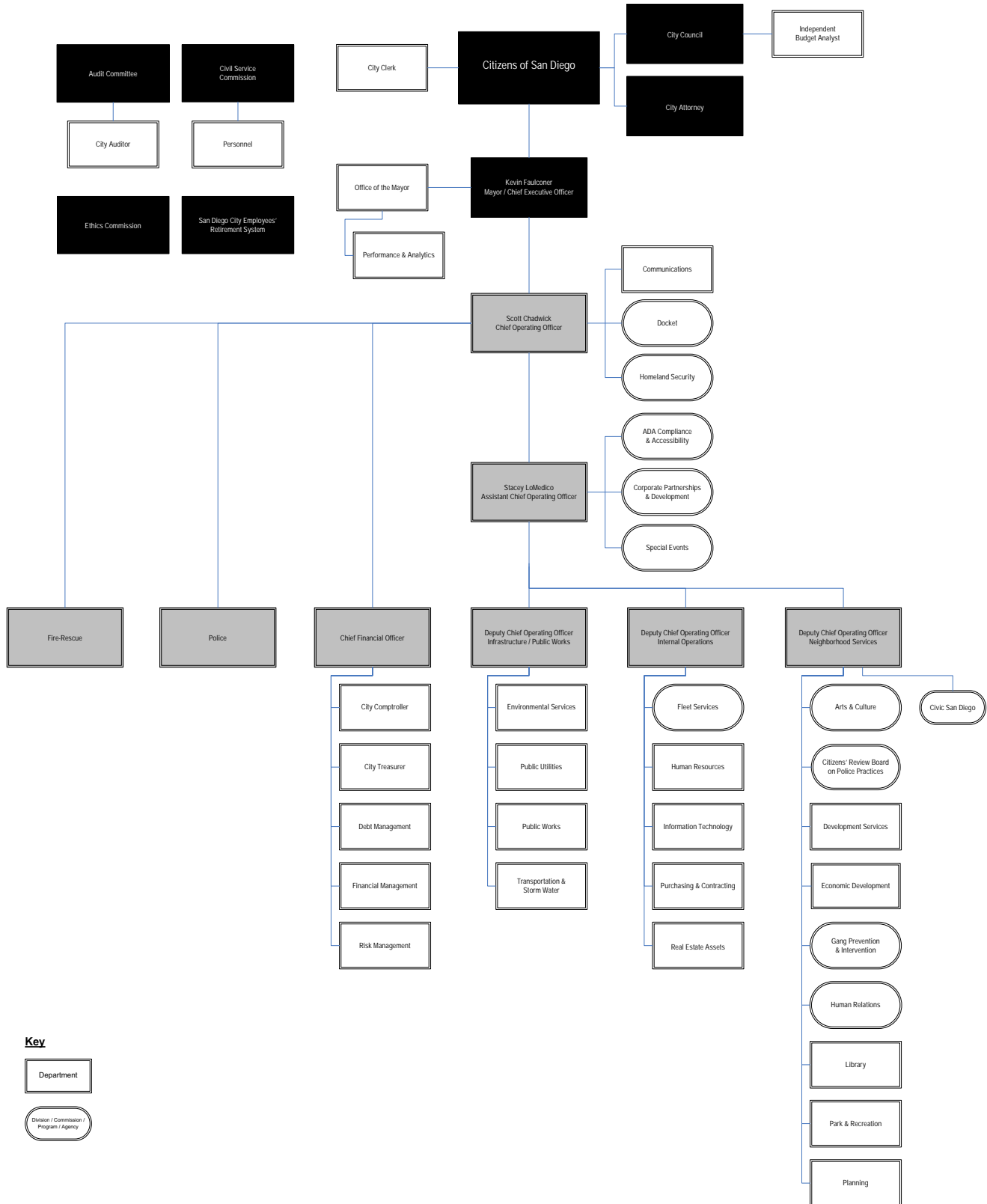
Jan Goldsmith
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity

Do the right thing
Be ethical, truthful and fair
Take responsibility for our actions

Service

Exhibit pride in all that we do
Treat others as we would like to be treated
Anticipate and promptly respond to requests

People

Value customers and employees as partners
Recognize that an engaged City workforce is the key to quality customer service
Promote diversity as a strength

Excellence

Foster a high performance culture
Establish clear standards and predictable processes
Measure results and seek improvement in everything we do

Goals

Goal 1

Provide high quality public service

Goal 2

Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3

Create and sustain a resilient and economically prosperous City

Capital Improvements Program

Table of Contents

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2016 Adopted Budget Summary	5
Profile of the City of San Diego's CIP	27
Fiscal Year 2015 Budget Update	43
Project Prioritization	49
Project Types	63
Funding Sources	67
Community Planning	73
Guide to the Capital Improvement Projects	77

Capital Improvements Projects

Airports	85
Environmental Services	93
Fire-Rescue	111
Library	145
Office of the Chief Operating Officer	167
Park & Recreation	175
Police	333
Public Utilities	347
Public Works - General Services	445
QUALCOMM Stadium	459
Special Promotional Programs	467
Transportation & Storm Water	477

Glossary and Indexes

Glossary	617
Index by Project Name.....	623
Index by Project Number	629

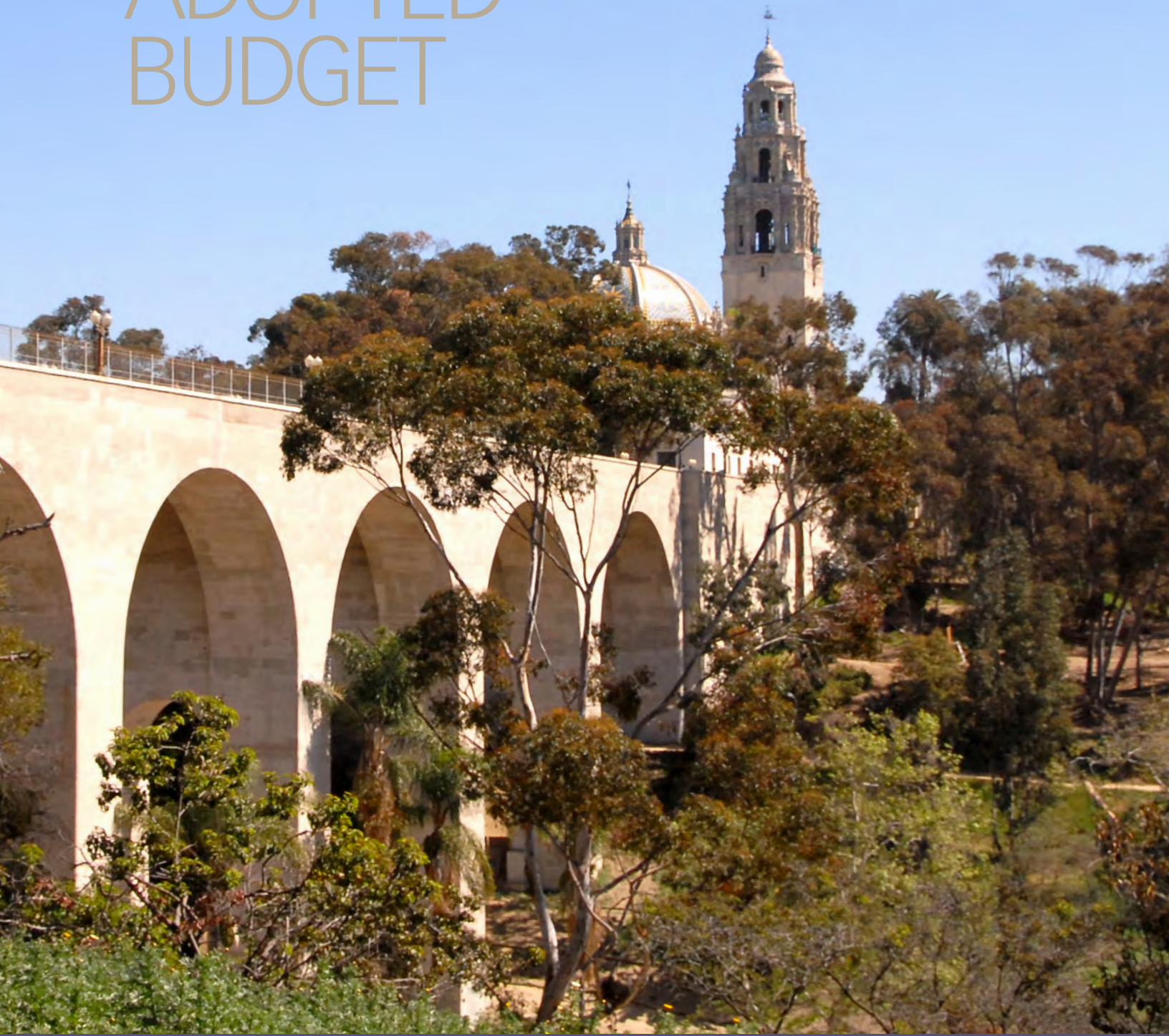


Page Intentionally Left Blank



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Capital Improvements Program Summary

Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 431 standalone and annual allocation type projects managed by 12 asset-owning departments. In order to further advance the goal of transparency, a CIP webpage (<http://www.sandiego.gov/cip/>) was developed by the Public Works - Engineering & Capital Projects Department which provides capital project information that is readily available to the public.

The **Fiscal Year 2016 Adopted Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Proposed CIP Budget.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

A **Fiscal Year 2015 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2015 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 49), **Project Types** (page 63), **Funding Sources** (page 67), and a **Glossary** (page 617) of terms have been included. The **Community Planning** section (page 73) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 77) details how the project pages are organized. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 623) will help guide the user to specific projects within the budget document.



Page Intentionally Left Blank

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

The Fiscal Year 2016 Adopted Capital Improvements Program (CIP) Budget is \$367.6 million. This Adopted budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$7.57 billion multi-year CIP. The Adopted allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2016 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and facilities benefit assessments (FBA). Further details on all funding sources and the specific projects included in the Fiscal Year 2016 Adopted CIP Budget can be found later in this section, beginning on page 7 .

Table 1: Fiscal Year 2016 Adopted CIP Budget

Funding Source	FY2016 Adopted Budget	Percent of Total CIP Budget
Bond Financing	\$ 3,876,000	1.05%
Bus Stop Capital Improvement Fund	60,000	0.02%
Developer Funding	63,732	0.02%
Development Impact Fees	33,281,000	9.05%
Environmental Growth Funds	3,284,250	0.89%
Facilities Benefit Assessments	12,566,887	3.42%
Gas Tax Fund	5,000,000	1.36%
General Fund	34,170,579	9.29%
Golf Course Enterprise Fund	175,000	0.05%
Maintenance Assessment Districts	110,000	0.03%
Mission Bay Improvements Fund	6,296,250	1.71%
OneSD/ERP Funding	5,116,800	1.39%
Park Service District Funds	450,565	0.12%
Regional Park Improvements Fund	2,500,000	0.68%
Sewer Funds	114,040,243	31.02%
TransNet Funds	18,829,521	5.12%
Utilities Undergrounding Program Fund	5,000,000	1.36%
Water Fund	122,815,547	33.41%
Grand Total	\$ 367,636,374	

An additional \$44.9 million of funding is anticipated to be received during Fiscal Year 2016. This anticipated funding is not included in the Adopted budget amount of \$367.6 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and facilities benefit assessments.

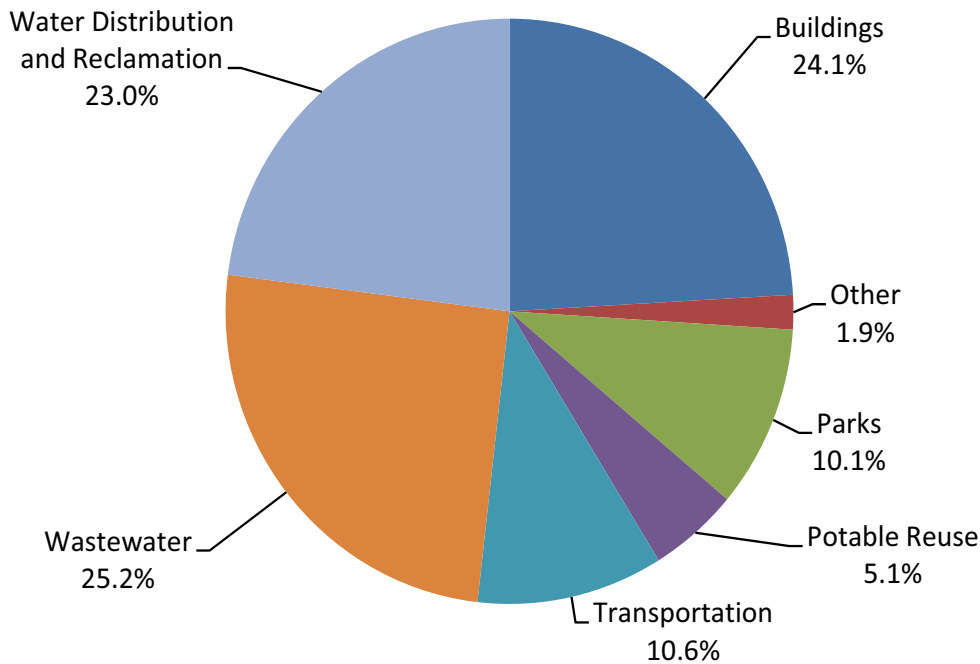
The Fiscal Year 2016 Adopted CIP Budget of \$367.6 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

wastewater project types. In addition, 51.9 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2016 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2016 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$242.0 million, or 65.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$44.8 million, or 12.2 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 85.

Capital Improvements Program Fiscal Year 2016 Adopted Budget Summary

Table 2: Multi-Year CIP

Department	Prior Year	FY2016 Adopted	Future Years	Total
Airports	\$ 16,303,684	-	-	16,303,684
Environmental Services	77,574,598	900,000	900,000	79,374,598
Fire-Rescue	80,142,492	26,393,081	94,527,014	201,062,587
Library	223,138,353	4,331,000	83,310,508	310,779,861
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	210,887,932	37,356,703	171,307,002	419,551,637
Police	10,328,227	5,145,132	9,491,129	24,964,488
Public Utilities	849,799,786	241,972,590	2,549,399,929	3,641,172,305
Public Works - General Services	68,561,124	6,725,986	124,833,181	200,120,291
QUALCOMM Stadium	1,916,720	-	5,850,000	7,766,720
Special Promotional Programs	3,232,728	-	533,497,313	536,730,041
Transportation & Storm Water	759,544,193	44,811,882	1,323,885,213	2,128,241,288
Grand Total	\$ 2,302,429,835	\$ 367,636,374	\$ 4,897,001,289	\$ 7,567,067,498

The Fiscal Year 2016 Adopted CIP Budget will add \$367.6 million to the City's \$7.57 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.30 billion towards projects that are continuing from previous fiscal years. An estimated \$4.90 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

Funding Sources for the Fiscal Year 2016 Adopted CIP Budget

The Fiscal Year 2016 Adopted CIP Budget of \$367.6 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2016 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 67. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2016 Adopted CIP Budget includes funding for 103 CIP projects, of which 13 are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2016. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2016 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2016 Adopted Budget amount. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 49 for more information on the scoring process.

Bond Financing

A legislatively established subdivision of government established to revitalize blighted and economically depressed areas of a community and to promote economic growth. Tax Allocation Bonds are issued to pay the cost of land and building acquisition and their redevelopment and are repaid by the incremental increase in tax revenues produced by the increase assessed value of the area after redevelopment. The Adopted CIP Budget for Fiscal Year 2016 is \$3.9 million, as shown in **Table 3**.

Table 3: Bond Financing

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
San Ysidro Branch Library / S00802	162	Continuing	62	Low \$	3,876,000
Total				\$	3,876,000

Bus Stop Improvement Fund

The City receives revenue for advertisements on bus benches and bus shelters. This funding is restricted to making capital improvements to roadways adjacent to bus stops. Fiscal Year 2016 revenues in this fund are budgeted for installing concrete bus pads. The Adopted CIP Budget for Fiscal Year 2016 is \$60,000, as shown in **Table 4**.

Table 4: Bus Stop Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Bus Stop Improvements / AID00007	500	Continuing	Annual	Annual \$	60,000
Total				\$	60,000

Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2016, \$63,732 of developer funding has been added to the CIP budget in two continuing projects, **Table 5**.

Table 5: Developer Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Fire-Rescue Air Operations Facility / S15012	134	Continuing	78	Medium \$	39,981
Mira Mesa CP - Exp & Aquatic Complex / S00667	252	Continuing	55	Medium	23,751
Total				\$	63,732

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Development Impact Fees

Development impact fees (DIFs) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$33.3 million in DIF funding has been added to CIP projects in Fiscal Year 2016. A summary of these amounts by community is provided in **Table 6**.

Table 6: Development Impact Fees by Community

Community	FY2016 Adopted Budget
Centre City	\$ 30,000,000
Clairemont Mesa	250,000
College Area	270,000
Kearny Mesa	740,000
Mid-City	75,000
Midway/Pacific Highway	10,000
Mission Valley	450,000
Navajo	140,000
North Park	100,000
Pacific Beach	196,000
Peninsula	160,000
Serra Mesa	430,000
Tierrasanta	170,000
Uptown	290,000
Total	\$ 33,281,000

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 16 projects have received DIF funding in Fiscal Year 2016 as shown in **Table 7**. The Americans with Disabilities Improvements, Traffic Signals - Citywide, and Traffic Signals Modifications annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Table 7: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Americans with Disabilities Improvements / ABE00001	451	Continuing	Annual	Annual \$	596,900
Children's Park Improvements / S16013	203	New	47	Low	600,000
College Area Fire Station / S16015	118	New	65	Low	270,000
East Village Green General Development Plan / S16014	222	New	51	Medium	100,000
East Village Green Phase 1 / S16012	223	New	42	Low	14,300,000
Fire Station No. 02 - Bayside / S15042	120	New	N/A	N/A	15,000,000
Fire Station No. 15 - Ocean Beach Expansion / S13011	124	Continuing	44	Low	100,000
Fire-Rescue Air Operations Facility / S15012	134	Continuing	78	Medium	983,100

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 7: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Kensington/Normal Heights Library / S00795	152	Continuing	49	Low	75,000
Mission Hills-Hillcrest Library / S13022	154	Continuing	62	Low	70,000
Pacific Beach Curb Ramp Barrier Removal / S11048	566	Continuing	62	High	196,000
SR 163/Friars Road / S00851	580	Continuing	61	High	450,000
San Carlos Branch Library / S00800	160	Continuing	N/A	N/A	140,000
Tierrasanta Library Expansion / S15011	165	Continuing	60	Low	170,000
Traffic Signals - Citywide / AIL00004	602	Continuing	Annual	Annual	220,000
Traffic Signals Modification / AIL00005	603	Continuing	Annual	Annual	10,000
Total					\$ 33,281,000

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. For Fiscal Year 2016, \$3.3 million has been allocated to three projects, as shown in **Table 8**.

Table 8: Environmental Growth Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Los Penasquitos Cyn Preserve STrI Restor / S13014	244	New	19	Low \$	981,098
Mohnike Adobe and Barn Restoration / S13008	262	Continuing	62	High	1,450,000
Resource-Based Open Space Parks / AGE00001	286	Continuing	Annual	Annual	853,152
Total					\$ 3,284,250

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees will be paid on the actual development when permits are issued. A total of \$12.6 million has been added to the Fiscal Year 2016 Adopted Budget as shown in **Table 9**.

Table 9: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Fire Station No. 50 - North University City / S13021	131	Continuing	74	Medium \$	5,000,000
Mira Mesa CP - Exp & Aquatic Complex / S00667	252	Continuing	55	Medium	7,566,887
Total					\$ 12,566,887

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The City's share of gas tax revenue is based on

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of \$5.0 million has been added to the Fiscal Year 2016 Adopted Budget as shown in **Table 10**.

Table 10: Gas Tax Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Concrete Streets / AID00006	516	Continuing	Annual	Annual \$	5,000,000
Total				\$	5,000,000

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2016 is \$34.2 million as shown in **Table 11**.

Table 11: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Americans with Disabilities Improvements / ABE00001	451	Continuing	Annual	Annual \$	865,000
Beyer Park Development / S00752	190	Underfunded	41	Low	200,000
Bridge Rehabilitation / AIE00001	499	Continuing	Annual	Annual	500,000
CAD System Replacement Project / S13100	339	Continuing	N/A	N/A	5,145,132
CNG Fueling Station for Refuse & Recycling / S15000	99	Continuing	55	Low	900,000
City Facilities Improvements / ABT00001	454	Continuing	Annual	Annual	5,264,086
Drainage Projects / ACA00001	523	Continuing	Annual	Annual	1,675,000
Encanto Comm Pk Security Lighting Upgrades / S16017	227	New	52	Medium	150,000
Fire Station No. 02 - Bayside / S15042	120	New	N/A	N/A	5,000,000
Installation of City Owned Street Lights / AIH00001	541	Continuing	Annual	Annual	1,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	239	New	48	Medium	150,000
Lomita Neighborhood Park Playground ADA Upgrades / S16019	243	New	63	High	450,000
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	246	New	60	Medium	150,000
Market St-Euclid to Pitta-Improvements / S16022	552	New	84	High	1,000,000
Memorial Comm Pk Playground ADA Upgrades / S16020	249	New	63	High	450,000
Sidewalk Repair and Reconstruction / AIK00003	587	Continuing	Annual	Annual	3,600,000
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	297	New	58	Medium	150,000
Skyline Hills Community Park ADA Improve / S15038	298	Continuing	62	High	250,000
Street Light Circuit Upgrades / AIH00002	593	Continuing	Annual	Annual	2,700,000
Traffic Calming / AIL00001	601	Continuing	Annual	Annual	100,000
Traffic Signals Modification / AIL00005	603	Continuing	Annual	Annual	91,000
Watershed CIP / ACC00001	610	Continuing	Annual	Annual	4,380,361
Total				\$	34,170,579

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for Balboa Park Golf Course received additional funding in Fiscal Year 2016, for a total Golf Course Enterprise Funds allocation of \$175,000, **Table 12**.

Table 12: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Balboa Park Golf Course / AEA00002	186	Continuing	Annual	Annual \$	175,000
Total				\$	175,000

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 13** are the \$110,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2016 Adopted CIP Budget.

Table 13: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Camino Santa Fe Median Improvements / S10037	193	Continuing	41	Low \$	30,000
El Cajon Blvd Streetscape Improvements / S00826	225	Continuing	46	Medium	50,000
North Park/Main St Sidewalk Improvements / S10040	270	Continuing	47	Medium	10,000
Switzer Canyon Bridge Enhancement Prog / S10054	303	Continuing	38	Low	5,000
Talmadge Historic Gates / L12001	306	Continuing	55	Medium	15,000
Total				\$	110,000

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Adopted budget of \$6.3 million is based on current projections of the revenue to be received by the end of Fiscal Year 2015. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the actual amount of available revenue. For Fiscal Year 2016, \$6.3 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 14**.

Table 14: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Mission Bay Improvements / AGF00004	257	Continuing	Annual	Annual \$	6,296,250
Total				\$	6,296,250

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

OneSD / ERP Funding

The OneSD Support Fund is a special revenue fund which receives revenue from other City departments in order to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system. The Fiscal Year 2016 Adopted CIP Budget includes \$5.1 million of OneSD Support Funds, as shown in **Table 15**, to establish a new project to implement the Enterprise Asset Management (EAM) system.

Table 15: OneSD / ERP Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
EAM ERP Implementation / S14000	372	Continuing	N/A	N/A \$	5,116,800
Total				\$	5,116,800

Park Service District Funds

Park Service District Funds were established to support park facilities. The funds must be used for capital improvements within the district in which the funds were collected. These funds are no longer earning revenue and have been replaced with development impact fees and facilities benefit assessments, which include a park component in the fees. In an effort to allocate remaining funds, \$450,565 of Park Service District funds have been added to the Adopted CIP Budget for Fiscal Year 2016 as shown in **Table 14**.

Table 16: Park Service District Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Canyonside Community Park Improvements / S12004	195	Continuing	22	Low \$	1,008
Doyle Park Community Park ADA Upgrades / S15037	220	Continuing	45	Low	20,402
EB Scripps Pk Comfort Station Replacement / S15035	221	Continuing	43	Low	35,379
Encanto Comm Pk Security Lighting Upgrades / S16017	227	New	52	Medium	1,678
Fairbrook Neighborhood Park Development / S01083	229	Continuing	N/A	N/A	41,004
Golf Course Drive Improvements / S15040	232	Continuing	50	Medium	9,023
Larsen Field ADA Improvements Phase II / S13004	241	Continuing	71	High	2,543
Linda Vista Skate Park / S15008	242	Continuing	62	High	1,999
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	282	Continuing	77	High	983
Silver Wing NP Sports Field/Lighting / S11051	295	Continuing	74	High	27,843
Skyline Hills Community Park ADA Improve / S15038	298	Continuing	62	High	7,624
Valencia Park Acquisition & Development / S11103	323	Continuing	61	Medium	8,449
West Maple Canyon MP / S00760	328	Continuing	52	Medium	292,630
Total				\$	450,565

Regional Park Improvements Fund

The Regional Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

parks, and coastal beaches and contiguous coastal parks. The Adopted budget of \$2.5 million is based on current projections of the revenue and estimated fund balance for Fiscal Year 2015. Once the revenue is received, the Park & Recreation Department will work with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2016, \$2.5 million has been allocated to four projects, as shown in **Table 17**.

Table 17: Regional Park Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Junipero Serra Museum ADA Improvements / S15034	237	Continuing	60	Medium	\$ 500,000
Mohnike Adobe and Barn Restoration / S13008	262	Continuing	62	High	500,000
Resource-Based Open Space Parks / AGE00001	286	Continuing	Annual	Annual	500,000
Sunset Cliffs Park Drainage Improvements / L14005	302	Continuing	66	High	1,000,000
Total					\$ 2,500,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of \$114.0 million in Sewer Funds is added to the CIP budget for Fiscal Year 2016, as shown in **Table 18**. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 18: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Alvarado Trunk Sewer Phase IV / S15019	360	Continuing	92	High	\$ 330,000
EAM ERP Implementation / S14000	372	Continuing	N/A	N/A	1,176,439
MBC Odor Control Facility Upgrades / S00323	390	Continuing	83	High	415,612
Metro Treatment Plants / ABO00001	393	Continuing	Annual	Annual	4,000,000
NCWRP Sludge Pump Station Upgrade / S00309	400	Continuing	82	Medium	250,000
PS2 Power Reliability & Surge Protection / S00312	410	Continuing	90	High	9,140,000
PURE Water Program / ALA00001	411	Continuing	Annual	Annual	3,452,565
Pipeline Rehabilitation / AJA00002	413	Continuing	Annual	Annual	47,745,627
Point Loma Grit Processing Improvements / S00315	414	Continuing	N/A	N/A	1,000,000
Pump Station Restorations / ABP00001	417	Continuing	Annual	Annual	1,900,000
Sewer Main Replacements / AJA00001	427	Continuing	Annual	Annual	42,000,000
Tecolote Canyon Trunk Sewer Improvement / S15020	431	Continuing	84	Low	30,000
Unscheduled Projects / AJA00003	434	Continuing	Annual	Annual	2,600,000
Total					\$ 114,040,243

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic

Capital Improvements Program Fiscal Year 2016 Adopted Budget Summary

signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2016 Adopted CIP Budget of \$18.8 million, as shown in **Table 19**, adds funding to five projects, which includes two annual allocations.

Table 19: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Bayshore Bikeway / S00944	497	Warranty	51	Medium	\$ 30,000
Bridge Rehabilitation / AIE00001	499	Continuing	Annual	Annual	1,000,000
Install T/S Interconnect Systems / AIL00002	540	Continuing	Annual	Annual	1,349,521
Otay Mesa Truck Route Phase 4 / S11060	565	Continuing	43	Medium	4,450,000
SR 163/Friars Road / S00851	580	Continuing	61	High	12,000,000
Total					\$ 18,829,521

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2016, \$5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in **Table 20**.

Table 20: Utilities Undergrounding Program Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Utilities Undergrounding Program / AID00001	606	Continuing	Annual	Annual	\$ 5,000,000
Total					\$ 5,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state revolving fund loans, and grants. The Fiscal Year 2016 Adopted CIP Budget of \$122.8 million from the Water Fund, as shown in **Table 21**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 21: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Alvarado 2nd Extension Pipeline / S12013	359	Continuing	92	Medium	\$ 203,986
Catalina 12inch Cast Iron Mains / S12008	365	Continuing	98	High	867,184

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 21: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Adopted
Cielo & Woodman Pump Station / S12012	367	Continuing	90	High	932,000
Dams and Reservoirs / ABK00001	369	Continuing	Annual	Annual	5,500,000
EAM ERP Implementation / S14000	372	Continuing	N/A	N/A	784,292
Instrumentation and Control / AKB00007	380	Continuing	Annual	Annual	500,000
La Jolla Scenic Drive 16inch Main / S12009	381	Continuing	82	Low	3,927,505
La Jolla View Reservoir / S15027	382	Continuing	96	High	150,000
Large Diameter Water Transmission PPL / AKA00003	383	Continuing	Annual	Annual	10,404,555
Lower Otay Reservoir Emer Outlet Improve / S00044	387	Continuing	75	Medium	300,000
Miramar Clearwell Improvements / S11024	396	Continuing	100	High	2,192,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	404	Continuing	91	Medium	1,250,000
PURE Water Program / ALA00001	411	Continuing	Annual	Annual	15,240,913
Pacific Beach Pipeline South (W) / S12015	412	Continuing	85	Low	4,093,000
Pressure Reduction Facility Upgrades / AKA00002	415	Continuing	Annual	Annual	250,000
Recycled Water Tank Modifications / S12014	422	Continuing	90	Medium	408,016
Standpipe and Reservoir Rehabilitations / ABL00001	430	Continuing	Annual	Annual	2,088,248
Tierrasanta (Via Dominique) Pump Station / S12040	432	Continuing	96	High	7,050,000
University Ave Pipeline Replacement / S11021	433	Continuing	93	Medium	9,858,396
Upas St Pipeline Replacement / S11022	435	Continuing	93	Medium	3,000,000
Water & Sewer Group Job 816 (W) / S13015	436	Continuing	90	Medium	3,608,375
Water Department Security Upgrades / S00050	438	Continuing	N/A	N/A	500,000
Water Main Replacements / AKB00003	440	Continuing	Annual	Annual	45,966,097
Water Pump Station Restoration / ABJ00001	441	Continuing	Annual	Annual	3,125,040
Water Treatment Plants / ABI00001	442	Continuing	Annual	Annual	615,940
Total					\$ 122,815,547

Projects to Fund with Other Project Savings

Following, in **Table 22**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2016, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the phase or activity that would be funded and the amount of funding needed for that phase of the project. These projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is substantially completed and put into service with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. This budgetary authority has been included in the Fiscal Year 2016 Appropriations Ordinance.

Capital Improvements Program Fiscal Year 2016 Adopted Budget Summary

Table 22: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Midway Street Bluff Repair / S12005	554	80	Construction	\$ 92,000
Tierrasanta Library Expansion/ S15011	165	60	Construction	295,000
Valencia Park Acquisition & Development / S11103	323	61	Construction	344,000
Pacific Breezes (Ocean View Hills) CP / S00649	200	62	Construction	350,000
California Tower Seismic Retrofit / L12003	192	68	Construction	500,000
Keiller Neighborhood Park ADA Improvements / S15030	238	57	Construction	654,000
Mission Bay Athletic Area Comfort Station Mod / S10021	253	68	Construction	820,000
Scripps Miramar Ranch Library / S00811	163	59	Construction	1,090,400
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	542	66	Construction	1,116,010
El Cajon Blvd Streetscape Improvements / S00826	225	46	Construction	1,269,800
Sixth Avenue Playground Improvements / S00616	296	65	Construction	1,880,000
Kensington/Normal Heights Library / S00795	152	49	Construction	2,246,530
El Camino Real to ViaDeLaValle (1/2) / S00856	525	53	Construction	3,200,000
Rancho Bernardo Library / S00812	159	62	Construction	3,467,682
Police Range Refurbishment / S10118	343	N/A	Construction	6,999,593
Ocean Beach Lifeguard Station / S10121	140	79	Design	600,000
Fire Station No. 54 - Paradise Hills / S00785	133	81	Design	800,000
Americans with Disabilities Improvements / ABE00001	451	Annual		5,000,000
Resurfacing of City Streets / AID00005	575	Annual		5,000,000
New Walkways / AIK00001	563	Annual		3,000,000
Concrete Streets / AID00006	516	Annual		2,000,000

Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 23**.

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 23: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2016 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch Facilities Benefit Assessment (FBA) ²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	993,000	\$ 993,000
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes ⁴	T-34.2	6,045,000	-	-	6,045,000
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road ⁵	T-12	3,839,000	-	-	3,839,000
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur ⁴	T-6	2,749,000	-	-	2,749,000
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	-	543,000	2,845,000	3,388,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road ⁵	T-10	5,679,020	-	-	5,679,020
Camino Del Sur-San Dieguito Road south to Carmel Valley Road ⁴	T-9	11,794,318	897,124	2,786,446	15,477,888
Camino San Bernardo-Paseo Del Sur East to City Limit ⁵	T-47.2	1,755,001	-	-	1,755,001
Carmel Valley Rd East Wildlife Crossing Widening ⁵	T-27	2,947,000	-	-	2,947,000
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes ⁵	T-25.3	3,491,000	-	-	3,491,000
Community Park	P-1	5,066,304	-	15,340,000	20,406,304
North Fire Station - No. 48	F-2	-	-	11,780,000	11,780,000
North Neighborhood Park (NP #2)	P-5	-	4,300,000	-	4,300,000
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes ⁵	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes ⁵	T-47.3	1,737,000	-	-	1,737,000
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	-	309,000	746,000	1,055,000
South Neighborhood Park (NP #1)	P-4	1,305,000	-	-	1,305,000
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	4,987,665	6,339,060
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	565,000	-	565,000
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	370,000	-	370,000
Total Black Mountain Ranch FBA		\$ 58,046,191	\$ 6,984,124	\$ 42,447,986	\$ 107,478,301

Mission Valley Development Impact Fees (DIF)

Central Park (14.28 Acres)	P-6	\$ 6,423,416	\$ -	24,092,055	\$ 30,515,471
----------------------------	-----	--------------	------	------------	---------------

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 23: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2016 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 6,822,288	\$ -	\$ 29,700,907	\$ 36,523,195

City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) ⁶

Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	\$ 1,296,750	\$ 1,296,750
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,411	.	1,760,823
Friars Road & Avenida De Las Tiendas	10	206,180	-	-	206,180
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	952,662	232,882	-	1,185,544
Total City of San Diego RTCIP		\$ 2,039,254	\$ 1,113,293	\$ 23,589,569	\$ 26,742,116
Total		\$ 66,907,733	\$ 8,097,417	\$ 95,738,462	\$ 170,743,612

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ The timing of the funding for this project has been pushed back; therefore, previous FY 2013 anticipated funding has been combined into Future Years Credit.

⁴ This is a completed project with remaining FBA credits scheduled for future years.

⁵ It's anticipated that final credits will be awarded for this project and used in FY 2015.

⁶ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2016 is shown in **Table 24**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Conclusion

The Fiscal Year 2016 Adopted CIP Budget provides a \$367.6 million increase to the City's multi-year CIP. This budget will establish 13 new projects and add funding to 103 continuing projects spanning a variety of departments and project types. The Fiscal Year 2016 Adopted CIP Budget also includes a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council approved the \$367.6 million increase to the City's CIP (**Tables 3-21**), the projects to fund when other projects close (**Table 22**) and the planned construction contracts (**Table 24**) for Fiscal Year 2016.

Table 24: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Brown Field / AAA00002	91			
Brown Field Airport Runway 8L/26R Rehab / B11010		Design Bid Build	\$ 9,411,600	\$ 11,697,908
Montgomery Field / AAA00001	92			
Montgomery Fld MYF Terminal ADA Upgrades / B12073		Design Bid Build	415,000	583,000
Airports Total			\$ 9,826,600	\$ 12,280,908
Environmental Services				
CNG Fueling Station for Refuse & Recycling / S15000	99	Design Build	\$ 3,000,000	\$ 3,000,000
Environmental Services Total			\$ 3,000,000	\$ 3,000,000
Fire-Rescue				
Fire Station No. 05 - Hillcrest / S00788	121	Design Bid Build	\$ 7,855,000	\$ 9,161,923
Fire Station No. 08 - Mission Hills / S10029	123	Design Bid Build	545,000	863,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	124	Design Bid Build	225,000	500,000
Fire Station No. 17 - Mid-City / S00783	125	Design Bid Build	8,735,000	12,028,624
Fire Station No. 22 - Point Loma / S00787	126	Design Bid Build	4,967,200	6,453,161
Fire-Rescue Total			\$ 22,327,200	\$ 29,007,208
Library				
Mission Hills-Hillcrest Library / S13022	154	Design Build	\$ 10,304,500	\$ 17,847,523
Library Total			\$ 10,304,500	\$ 17,847,523
Park & Recreation				
Balboa Park Golf Course / AEA00002	186			
Balboa Park Golf Course -Fuel Tank Installation / B12019		Design Bid Build	\$ 71,000	\$ 385,407
Coastal Erosion and Access / AGF00006	208			
Orchard Av, Capri by Sea & Old Salt Pool / B14073		Design Bid Build	215,000	361,000
Angier Elementary School Joint Use / S00762	185	Design Bid Build	1,671,000	2,207,000
California Tower Seismic Retrofit / L12003	192	Design Bid Build	1,011,000	3,275,612
Canyonside Community Park Improvements / S12004	195	Design Bid Build	226,050	999,833
Cesar Solis Community Park / S00649	200	Design Bid Build	11,200,000	16,800,000
Del Mar Mesa Neighborhood Park Ph II / S13023	216	Design Bid Build	1,440,354	2,060,354
Larsen Field ADA Improvements Phase II / S13004	241	Design Bid Build	419,175	1,689,175
Linda Vista Skate Park / S15008	242	Design Bid Build	1,740,000	3,040,000

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 24: Construction Contracts

Mission Bay GC Practice Ctr Bldg Improve / S01090	254	Design Bid Build	963,882	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	255	Design Bid Build	2,119,000	2,960,000
Mountain View NP Area Upgrades / S11019	264	Design Bid Build	850,000	1,638,086
North Park/Main St Sidewalk Improvements / S10040	270	Design Bid Build	134,200	210,000
Park de la Cruz Neighborhood Park Improvements / S15003	278	Design Bid Build	1,020,000	1,750,000
Pomerado Median Improve-N of R Bernardo / S10035	279	Design Bid Build	650,000	899,840
Rancho Penasquitos Towne Centre Park Imp / S12003	284	Design Bid Build	50,000	175,000
Riviera Del Sol Neighborhood Park / S00999	287	Design Bid Build	4,224,204	6,924,640
SD River Dredging Qualcomm Way to SR163 / S00606	290	Design Bid Build	739,000	1,089,000
Silver Wing NP Sports Field/Lighting / S11051	295	Design Bid Build	423,500	1,200,609
Tierrasanta CP Sports Field Lighting / S11011	311	Design Bid Build	685,022	1,050,876
Torrey Highlands Community ID & Enhance / S11009	312	Design Bid Build	102,000	325,000
Torrey Meadows NP South / S00651	317	Design Bid Build	2,193,200	7,922,755
Torrey Pines N. Golf Course-Improvements / S14019	319	Design Bid Build	13,000,000	14,170,000
Trail for All People / S13001	320	Design Bid Build	173,000	511,000
University Village Park Tot Lot / S13005	322	Design Bid Build	250,000	475,253
Webster Neighborhood Identification Sign / S14005	325	Design Bid Build	10,000	40,000
West Maple Canyon MP / S00760	328	Design Bid Build	367,400	1,037,630
Wightman Street Neighborhood Park / S00767	329	Design Bid Build	2,250,000	3,480,779
Park & Recreation Total			\$ 48,197,987	\$ 78,078,849

Police

Police HQs CoGeneration Repower Project / S10131	342	Design Bid Build	\$ 650,000	\$ 983,085
Police Range Refurbishment / S10118	343	Design Bid Build	900,000	8,975,812
Police Total			\$ 1,550,000	\$ 9,958,897

Public Utilities

Dams and Reservoirs / ABK00001	369			
Hodges Resv Hypolimnetic Oxygenation Sys / B15195		Design Build	\$ 2,792,051	\$ 3,600,000
Metro Treatment Plants / ABO00001	393			
MBC Chemical System Improvements Phase 2 / B10178		Design Bid Build	4,235,000	6,090,354
SBWRP Sludge Pump & Grinder Installation / B14167		Design Bid Build	392,500	789,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	395			
ROSE CANYONE TRUNK SEWER (RCTS) JOINT REPAIR / B11025		Design Bid Build	5,850,000	6,537,745
S Mission Valley TS Accelerated Project / B14068		Design Bid Build	715,000	1,000,000
North City Reclamation System / AHC00002	402			
Sorrento Mesa Recycled Water PL / B15080		Design Build	2,133,000	2,837,000
Pipeline Rehabilitation / AJA00002	413			
Citywide Manhole Improvements / B13177		Design Bid Build	330,000	440,000
Otay Valley Manhole Improvements Phase 2 / B14155		Design Bid Build	2,776,420	3,226,120
PIPELINE REHABILITATION - PHASE J-2 (LATERALS) / B11061		Design Bid Build	7,944,010	8,800,000
Pipeline Rehabilitation AC-1 / B14008		Design Bid Build	4,589,000	5,596,000
Pipeline Rehabilitation AD-1 / B14009		Design Bid Build	5,816,500	7,423,500
Pipeline Rehabilitation AF-1 / B14125		Design Bid Build	5,070,000	6,720,000
Pipeline Rehabilitation AG-1 / B14118		Design Bid Build	4,417,000	5,437,000
Pipeline Rehabilitation AH-1B / B15146		Design Bid Build	4,915,090	6,296,450
Pipeline Rehabilitation Z-1A / B14110		Design Bid Build	4,336,000	5,560,500
Pump Station Restorations / ABP00001	417			
SPS 13 14 16 25A & 85 Dual FM / B00501		Design Bid Build	944,000	1,495,000
SPS 23T - Reliability Improvements / B14131		Design Build	751,000	1,074,000
SPS 76 Generator / B14168		Design Bid Build	41,500	75,000
Reclaimed Water Retrofit / AHC00003	419			

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 24: Construction Contracts

Penasquitos Creek Park RW Retrofit / B14143		Design Bid Build	83,500	121,500
Sewer Main Replacements / AJA00001	427			
AC Water & Sewer Group 1014 (S) / B15079		Design Bid Build	481,000	705,000
BUCHANAN CANYON SEWER B / B00429		Design Bid Build	3,487,493	4,894,396
PACIFIC BEACH PIPELINE SOUTH (S) / B12117		Design Bid Build	2,110,000	2,788,500
Sewer & AC Water Group 752 (S) / B00360		Design Bid Build	2,788,400	4,105,815
SEWER & WATER GROUP 701 / B00452		Design Bid Build	4,571,000	5,987,600
Sewer and AC Water Group 785 (S) / B00383		Design Bid Build	3,784,000	5,813,500
Sewer and AC Water Group 827 (S) / B00436		Design Bid Build	4,865,334	5,843,628
Sewer and Water Group 834 (S) / B13099		Design Bid Build	2,803,523	3,663,459
SEWER GJ 798C / B00409		Design Bid Build	212,420	484,380
SEWER GROUP 721 / B00460		Design Bid Build	3,723,351	4,878,277
Sewer Group 767A / B11077		Design Bid Build	4,175,117	5,463,186
SEWER GROUP 798 / B00399		Design Bid Build	1,574,400	2,371,440
Sewer Group 839 / B14070		Design Bid Build	315,500	500,000
Tecolote Canyon 8-inch CI Sewer Main / B11111		Design Bid Build	600,000	912,811
Tyrian Street and Soledad Avenue Sewer Main Replac / B12111		Design Bid Build	583,000	981,300
Water & Sewer GJ 816 (S) / B00443		Design Build	873,300	1,290,813
Water and Sewer Group 954 (S) / B13203		Design Bid Build	458,700	666,200
Water and Sewer Group 965 (S) / B12048		Design Bid Build	2,182,900	2,932,600
Standpipe and Reservoir Rehabilitations / ABL00001	430			
La Jolla Country Club Reservoir / B11024		Design Bid Build	4,534,250	6,782,000
Unscheduled Projects / AJA00003	434			
False Bay RR Trunk Sewer / B00507		Design Bid Build	1,026,011	1,424,841
Manning Canyon Sewer and Water Replacement (S) / B00504		Design Bid Build	5,692,368	7,228,461
MOC 5 Materials Bins / B14133		Design Bid Build	570,000	760,000
Water Main Replacements / AKB00003	440			
AC Water & Sewer Group 1014 (W) / B15078		Design Bid Build	3,722,000	5,452,000
AC Water Group 1007 / B15036		Design Bid Build	2,300,000	3,330,000
Manning Canyon Sewer and Water Replacement (W) / B00095		Design Bid Build	589,072	872,910
Meadow Lark Dr/Health Center Dr Water Main / B15105		Design Build	4,645,000	6,860,000
Sewer & AC Water Group 752 (W) / B15058		Design Bid Build	480,000	618,000
Sewer & AC Water Group 785 (W) / B13208		Design Bid Build	1,074,000	1,575,500
Sewer & AC Water Group 834 (W) / B14141		Design Bid Build	2,410,113	3,075,619
Sewer & Water Group 701 / B00039		Design Bid Build	241,000	322,400
Sewer and AC Water Group 827 (W) / B15066		Design Bid Build	375,000	450,000
USD Water Main Replacement Phase II / B15204		Design Bid Build	800,000	1,600,000
Water and Sewer Group 954 (W) / B10187		Design Bid Build	1,404,000	2,049,400
Water and Sewer Group 965 (W) / B12057		Design Bid Build	2,081,600	2,934,600
Water Group Job 942 / B11038		Design Bid Build	3,081,000	4,596,000
Water Pump Station Restoration / ABJ00001	441			
College Ranch Hydro Pump Station / B11023		Design Bid Build	7,233,980	9,189,190
Bayview Reservoir Solar Project / S14021	364	Design Build	1,627,500	2,325,000
Chollas Building / S11025	366	Design Build	17,064,000	22,500,000
EMTS Boat Dock and Steam Line Relocation / S00319	373	Design Bid Build	1,547,325	2,018,535
Lower Otay Reservoir Emer Outlet Improve / S00044	387	Design Bid Build	1,225,930	2,600,000
MBC Odor Control Facility Upgrades / S00323	390	Design Bid Build	4,608,500	6,615,612
Miramar Clearwell Improvements / S11024	396	Design Bid Build	71,031,967	88,848,226
MOC Complex Solar Project / S14022	391	Design Build	1,872,000	2,675,000
Pacific Beach Pipeline South (W) / S12015	412	Design Bid Build	20,985,032	27,516,758
PS2 Power Reliability & Surge Protection / S00312	410	Design Bid Build	34,300,000	43,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	432	Design Bid Build	13,251,833	16,688,861

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 24: Construction Contracts

Upas St Pipeline Replacement / S11022	435	CMAR	25,500,000	32,184,000
Water & Sewer Group Job 816 (W) / S13015	436	Design Build	7,842,400	10,755,363
Water Department Security Upgrades / S00050	438	Design Build	2,200,000	15,724,930
Public Utilities Total			\$ 343,036,890	\$ 459,975,280

Public Works - General Services

Americans with Disabilities Improvements / ABE00001	451			
67th b/s El Cajon to Richard Bond MS DS / B13061		Design Bid Build	\$ 143,000	\$ 200,000
Alzheimer Family Center ADA Improvements / B12074		Design Bid Build	85,477	108,572
Barrio Youth Facilities 2 & 3 / B13067		Design Bid Build	346,900	583,000
Bay Bridge Community Center ADA Improvements / B13076		Design Bid Build	350,000	608,000
Carmel Creek Park Comfort Station ADA Access Impr / B14153		Design Bid Build	159,185	234,000
Carmel Del Mar Comfort Station ADA Accesslibty Im / B14154		Design Bid Build	317,200	431,000
Carmel Valley Rec Ctr ADA Accessibility Improvemen / B14152		Design Bid Build	310,360	423,000
City Heights Youth & Community Center ADA / B13068		Design Bid Build	190,000	403,000
Colina Del Sol Pool ADA / B13077		Design Bid Build	324,800	541,000
El Cajon & 59th Obstruction DIF CR DS / B13105		Design Bid Build	152,584	203,800
Euclid w/s Federal Blvd to Marilou Bond MS DS / B13060		Design Bid Build	112,000	150,000
Golden Hill CR Obstruction DIF 14 / B14052		Design Bid Build	75,700	117,300
Group Job 13F Linda Vista DIF CR / B13108		Design Bid Build	89,000	123,000
Group Job 13H Midway-Pacific DIF CR / B13110		Design Bid Build	127,000	226,000
Group Job 13I North Park DIF CR / B13111		Design Bid Build	308,700	466,800
Group Job 13J Peninsula DIF CR / B13112		Design Bid Build	261,200	404,800
Mission Beach Community Center / B12004		Design Bid Build	75,800	142,915
Mission Beach Obstruction DIF 13 CR / B13125		Design Bid Build	339,700	490,000
Orange & Altadena CR Obstruction DS / B13072		Design Bid Build	82,200	127,000
Santa Clara Recreation Center - ADA / B12006		Design Bid Build	436,000	559,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078		Design Bid Build	596,200	1,040,000
City Facilities Improvements / ABT00001	454			
Air & Space Museum Elevator Modernization / B10035		Design Build	290,000	355,000
Fire Station 14 Roof & HVAC Replacement / B13189		Design Bid Build	548,000	725,000
Fire Station 19 Roof & HVAC Replacement / B13190		Design Bid Build	729,000	959,000
Fire Station 3 Roof & HVAC Replacement / B13187		Design Bid Build	260,000	495,700
Malcolm X Library Facility Repairs / B10038		Design Bid Build	516,800	717,000
Museum of Art Elevator Modernization / B10042		Design Build	525,000	675,150
Fleet Servs Elect & Fac Impvts. / L14002	455	Design Bid Build	282,500	713,000
Public Works - General Services Total			\$ 8,034,306	\$ 12,222,037

QUALCOMM Stadium

QUALCOMM Stadium / ABG00001	465			
Qualcomm Stdm Concrete Spalling / B15027		Design Build	\$ 188,000	\$ 224,000
Qualcomm Stdm Fiber Optic & CATV / B14071		Design Build	325,000	500,000
QUALCOMM Stadium Total			\$ 513,000	\$ 724,000

Transportation & Storm Water

Bridge Rehabilitation / AIE00001	499			
Replace Barrier Rail on Barnett o/ PCH / B00869		Design Bid Build	\$ 427,500	\$ 613,000
Drainage Projects / ACA00001	523			
Burroughs & W Dunlop Sts Storm Dr Repl / B13101		Design Bid Build	582,000	900,000
Cardinal Dr (2383) Storm Drain Replacemt / B12025		Design Bid Build	488,000	750,000
Hornblend Alley (1761) Storm Drain Upgrade / B12035		Design Bid Build	362,000	550,000
Industrial Ct Channel Replacement / B13118		Design Bid Build	222,000	400,000
Jean Drive Storm Drain Replacement / B11013		Design Bid Build	390,000	745,000

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 24: Construction Contracts

Langmuir St (2252) Storm Drain Replacement / B12091	Design Bid Build	525,000	900,000
Whitney Ct (6969) Storm Drain Replacem / B13210	Design Bid Build	228,000	400,000
Installation of City Owned Street Lights / AIH00001	541		
70th St, Pso Lucido & San Ysidro St Lts / B14064	Design Bid Build	135,900	193,600
City Street Lights - 25 Locations / B14106	Design Bid Build	184,000	270,000
New Street Lights - 19 Locations / B14012	Design Bid Build	282,450	389,200
Median Installation / AIG00001	553		
Mission Bl-Ventura/Sn Fernando Turn Pocket / B14093	Design Bid Build	152,200	236,000
University Ave-Winona to 50th Median / B13093	Design Bid Build	302,000	497,000
New Walkways / AIK00001	563		
N Harbor Dr Pedestrian Access Improvmnts / B12060	Design Bid Build	487,600	705,500
School Traffic Safety Improvements / AIK00002	585		
31st St & Market St School Traffic Signal / B15014	Design Bid Build	192,000	275,000
Traffic Calming / AIL00001	601		
38th at Wightman Popouts / B13087	Design Bid Build	409,500	594,000
60th St and Vale Way Traffic Circle / B14056	Design Bid Build	180,000	283,000
C Street-Park to 16th-Ped Improvements / B15019	Design Bid Build	200,000	300,000
Orange Av btwn 49 & Winona Xwlk/Chkrs / B12080	Design Bid Build	271,000	351,000
Traffic Signals - Citywide / AIL00004	602		
36th St & El Cajon Bl Traffic Signal / B13138	Design Bid Build	38,000	64,524
3rd Ave @ Washington St Traffic Signal / B14062	Design Bid Build	303,200	395,100
Division St & Osborn St Traffic Signal / B15047	Design Bid Build	212,200	275,000
Division St & Valencia Pky Traffic Signal / B15008	Design Bid Build	232,155	301,000
Traffic Signals Modification / AIL00005	603		
Traffic Signal Upgrades Citywide FY14 / B14048	Design Bid Build	626,700	814,000
Utilities Undergrounding Program / AID00001	606		
28th Street UUD (Island Av - Clay St) / B13156	Design Bid Build	126,000	213,948
30th Street Phase III Broadway to K UUD / B00717	Design Bid Build	141,000	651,000
32nd Street UUD (Market St - F St) / B13144	Design Bid Build	27,000	45,846
Altadena/Wightman/Winona-El Cajon UUD / B00850	Design Bid Build	227,000	495,000
Block 1M UUD (La Jolla 4) / B13151	Design Bid Build	238,000	404,124
Block 2S1 South Mission Beach UUD / B12067	Design Bid Build	108,000	183,384
Block 4-J1 UUD (Mid City) / B13152	Design Bid Build	243,000	412,614
Block 6DD1 UUD (Clairemont Mesa) / B13153	Design Bid Build	329,000	494,118
Block 7O1 UUD (College Area) / B13154	Design Bid Build	291,000	412,614
Block 7R Allied Gardens UUD / B12064	Design Bid Build	249,000	422,802
Block 8A Golden Hill UUD / B12056	Design Bid Build	122,000	207,156
Block 8C UUD (Greater Golden Hill) / B13155	Design Bid Build	259,000	558,642
Cardiff Street UUD (Carlisle Dr - Wade St) / B13145	Design Bid Build	31,000	52,638
District 7 Block 7-A UUD / B00842	Design Bid Build	470,000	771,000
District 8 Block 8-B UUD / B00841	Design Bid Build	441,000	1,187,664
Euclid Ave UUD Streetlights (Euclid-Univ) / B11131	Design Bid Build	150,000	216,000
Fanual St Pl Archer to Tourmaline UUD / B00721	Design Bid Build	40,000	67,920
Fanual Street Phase II Grand to Reed UUD / B00722	Design Bid Build	70,000	118,860
Howard Avenue UUD (Park Bl - I-805) / B13146	Design Bid Build	86,000	146,028
Illion Street UUD (Gardena Av - Milton St) / B13147	Design Bid Build	32,000	54,336
Lincoln Av UUD (30th St-Wabash Av) / B12066	Design Bid Build	330,000	651,000
Moraga Ave Ph II -Moraga Ct to Monair UUD / B00788	Design Bid Build	237,000	439,782
Paradise Valley Rd UUD (Potomac St-Parkland Wy) / B13149	Design Bid Build	20,000	33,960
Potomac St UUD (Calle Tres Lomas-Sea Breeze) / B12069	Design Bid Build	94,000	459,000
San Vicente Street to Ashmore UUD / B00725	Design Bid Build	120,000	203,760
Sunset Cliffs Dr Coronado to Newport UUD / B00720	Design Bid Build	306,000	355,500

Capital Improvements Program

Fiscal Year 2016 Adopted Budget Summary

Table 24: Construction Contracts

Trojan Ave 56th to 60th UUD / B00718		Design Bid Build	40,000	67,920
Watershed CIP / ACC00001	610			
Beta Street and 37th Street Green Alley / B11057		Design Bid Build	585,100	768,815
Maple Canyon Restoration - Phase 1 / B12040		Design Bid Build	2,636,000	4,307,400
34th & 35th @ Madison Ave Improvements / S00922	488	Design Bid Build	845,854	1,430,854
Alta La Jolla Drive Drainage Repair PhII / S10001	493	Design Bid Build	2,562,000	4,693,605
Azalea Park Artistic Enhancement / S00700	495	Design Bid Build	240,000	411,830
Carmel Country Road Low Flow Channel / S00969	504	Design Bid Build	282,000	2,712,000
Cherokee Street Improvements / S00921	514	Design Bid Build	1,606,164	1,986,005
Coolidge Street Storm Drain / S11003	517	Design Bid Build	330,000	469,000
El Camino Real/SR 56 Bike Path Connector / S00981	526	Design Bid Build	326,700	545,340
Five Points Neighborhood Pedestrian Impr / S00988	528	Design Bid Build	220,000	475,000
Georgia Street Bridge Improvements / S00863	533	Design bid Build	9,200,000	13,585,042
La Jolla Mesa Drive Sidewalk / S00928	545	Design Bid Build	585,900	826,000
Mission Beach Boardwalk Bulkhead / S00726	557	Design Bid Build	2,178,500	3,792,225
Old Otay Mesa Road-Westerly / S00870	564	Design Bid Build	9,025,000	11,536,671
Pacific Beach Curb Ramp Barrier Removal / S11048	566	Design Bid Build	339,700	370,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	568	Design Bid Build	266,856	450,000
Palm Avenue Roadway Improvements / S00913	569	Design Bid Build	980,000	4,617,209
Regents Rd Widening-Genesee to Executive / S00881	572	Design Bid Build	3,500,000	6,295,000
SR 163/Friars Road / S00851	580	Design Bid Build	23,200,000	119,723,432
Streamview Drive Improvements / S00864	592	Design Bid Build	2,355,000	3,275,000
Torrey Pines Road Slope Restoration / S00877	600	Design Bid Build	1,800,000	3,686,220
Transportation & Storm Water Total			\$ 75,325,179	\$ 206,485,188
Total			\$ 522,115,662	\$ 829,579,890



Page Intentionally Left Blank

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 63.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 49.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-

Capital Improvements Program

Profile of the City of San Diego's CIP

personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2016 Adopted CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 16.
- A list of projects entering into construction contracts is provided on page 20 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2016 Adopted CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 32. The project status categories are:
 - *New*: projects that are newly established as part of the Fiscal Year 2016 Adopted Budget
 - *Continuing*: projects initiated in Fiscal Year 2015, or in a prior year, and are currently in progress
 - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2016 allocations for City Council approval can be found in the Fiscal Year 2016 Adopted CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

Capital Improvements Program

Profile of the City of San Diego's CIP

- A CIP webpage (<http://www.sandiego.gov/cip/>) was created by the Public Works Department which provides project information that is readily available to the public.

In addition to the streamlining measures above, the Public Works Department presented a list of 13 additional process improvements and streamlining measures to the Infrastructure Committee on March 11, 2015, and subsequently presented to the City Council on April 21, 2015. These improvements will further assist with the efficient delivery of CIP projects and are estimated to reduce the overall cost of CIP delivery between \$3.0 million and \$9.0 million annually for all CIP projects combined. Additionally, CIP cash management process improvements were presented to the Infrastructure Committee and Budget and Governmental Efficiency Committee by the Financial Management Department on March 11, 2015 and March 18, 2015, respectively, and subsequently presented to the City Council on April 21, 2015. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, reallocation of funding from projects that are technically completed, pooling project contingencies, deappropriation of annual allocations at year-end, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms.

Multi-Year CIP Program

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department released Report No: 15-008, Multi-Year Capital Planning Report (MYCP), on January 16, 2015. The MYCP is the first ever consolidated CIP plan which presents a comprehensive overview of the City's MYCP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The MYCP will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

Capital Improvements Program

Profile of the City of San Diego's CIP

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may also be included. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2016 Adopted	FY2016 Anticipated	FY2017	FY2018	FY2019	FY2020	Total by Source
Bond Financing	\$ 3,876	\$ -	\$ -	\$ -	\$ -	\$ -	3,876
Bus Stop Capital Improvement Fund	60	-	60	60	60	60	300
Deferred Capital Projects Bonds	-	-	90,000	90,000	90,000	-	270,000
Developer Funding	64	-	17,059	-	-	-	17,123
Development Impact Fees	33,281	-	-	-	-	-	33,281
Donations	-	8,351	10,000	-	-	-	18,351
Environmental Growth Funds	3,284	-	-	-	-	-	3,284
Facilities Benefit Assessments	12,567	24,816	54,797	26,118	33,911	20,516	172,725
Federal Grants	-	5,870	117,588	-	-	-	123,458
Gas Tax Fund	5,000	-	-	-	-	-	5,000
General Fund	34,171	2,100	12,953	17,438	17,250	20,250	104,162
Golf Course Enterprise Fund	175	-	9,500	-	-	-	9,675
Maintenance Assessment Districts	110	(625)	25	-	-	-	(490)
Mission Bay Improvements Fund	6,296	-	6,477	6,652	6,835	7,021	33,281
OneSD/ERP Funding	5,117	-	4,262	-	-	-	9,379
Other Funding	-	-	156	-	-	-	156
Other Grants	-	3,100	-	-	-	-	3,100
Park Service District Funds	451	-	-	-	-	-	451
QUALCOMM Stadium Fund	-	-	750	750	750	750	3,000
Regional Park Improvements Fund	2,500	-	700	500	-	-	3,700

Capital Improvements Program Profile of the City of San Diego's CIP

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2016 Adopted	FY2016 Anticipated	FY2017	FY2018	FY2019	FY2020	Total by Source
Sewer Funds	114,040	(213)	121,420	103,621	66,949	91,730	497,547
State Grants	-	1,530	1,172	-	-	-	2,702
TransNet Funds	18,830	-	16,679	21,128	22,365	23,637	102,638
Utilities Undergrounding Program Fund	5,000	-	5,000	5,000	5,000	5,000	25,000
Water Fund	122,816	(50)	205,608	175,636	173,844	311,190	989,044
Total	\$ 367,636	\$ 44,879	\$ 674,206	\$ 446,904	\$ 416,963	\$ 480,154	2,430,741

Note: This table does not include unidentified funding of \$1.53 billion or \$1.30 billion of funding expected in Fiscal Year 2021 or beyond.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2016:

- The launching of Public Utilities innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for nearly \$2.00 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities.
- Over 300 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles within five years and reaching an average OCI of 70 in 10 years for all City streets.
- The Charles Lewis III Memorial Park in City Heights will be completed.
- In collaboration with the Public Utilities Department, the Environmental Services Department, will install solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power.
- The Fire-Rescue Department continues to update and construct facilities to best serve the City of San Diego and to conform to the Citygate Report's recommendations. Some highlights include the completion of Fire Station 45 located in Mission Valley, and land acquisition for both fire stations at Home Avenue and Fire Station 7 in Barrio Logan.
- The Library Department will make major headway on the Skyline Hills Branch Library as they expect to finish construction on this facility in Fiscal Year 2018 to better serve the residents of this community.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Capital Improvements Program

Profile of the City of San Diego's CIP

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on MYCP and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

February - March: In coordination with asset-owning departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
New			
Children's Park Improvements / S16013	203	\$ 600,000	\$ 3,900,000
College Area Fire Station / S16015	118	270,000	12,000,000
East Village Green General Development Plan / S16014	222	100,000	100,000
East Village Green Phase 1 / S16012	223	14,300,000	14,300,000
Encanto Comm Pk Security Lighting Upgrades / S16017	227	151,678	151,678
Fire Station No. 02 - Bayside / S15042	120	20,000,000	20,000,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	239	150,000	150,000
Lomita Neighborhood Park Playground ADA Upgrades / S16019	243	450,000	450,000
Los Penasquitos Cyn Preserve STri Restor / S13014	244	981,098	981,098
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	246	150,000	150,000

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Market St-Euclid to Pitta-Improvements / S16022	552	1,000,000	1,000,000
Memorial Comm Pk Playground ADA Upgrades / S16020	249	450,000	1,134,498
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	297	150,000	150,000
Total New		\$ 38,752,776 \$	54,467,274

Continuing

25th Street Renaissance Project / S00985	487	\$ - \$	2,662,048
30th Street Pipeline Replacement / S12010	357	-	14,740,000
34th & 35th @ Madison Ave Improvements / S00922	488	-	1,395,854
34th Street Storm Drain / S11001	489	-	380,000
36th Street Landscape Maintenance / S00902	183	-	50,000
69th & Mohawk Pump Station / S12011	358	-	18,287,000
ADA Improvements & Expansion of Paradise Senior Ce / S15002	184	-	3,290,554
Alta La Jolla Drive Drainage Repair PhII / S10001	493	-	1,206,105
Alvarado 2nd Extension Pipeline / S12013	359	203,986	31,800,000
Alvarado Trunk Sewer Phase IV / S15019	360	330,000	26,459,494
Americans with Disabilities Improvements / ABE00001	451	1,461,900	34,100,439
Angier Elementary School Joint Use / S00762	185	-	2,671,575
Backup Generators at SPS's, TP & EMTS / S12036	361	-	17,745,600
Balboa Avenue Corridor Improvements / S00831	496	-	2,902,027
Balboa Park Golf Course / AEA00002	186	175,000	2,318,552
Balboa Park Golf Course - Clubhouse / S00614	187	-	11,738,120
Balboa Park West Mesa Comfort Station Replacement / S15036	188	-	1,000,000
Barrett Flume Cover / S10013	363	-	360,597
Bayview Reservoir Solar Project / S14021	364	-	2,325,000
Bridge Rehabilitation / AIE00001	499	1,500,000	5,407,327
Brown Field / AAA00002	91	-	6,144,500
Bus Stop Improvements / AID00007	500	60,000	837,908
CAD System Replacement Project / S13100	339	5,145,132	11,572,434
CIP Emergency Reserve / ABT00006	173	-	1,000,000
CNG Fueling Station for Refuse & Recycling / S15000	99	900,000	3,000,000
California Tower Seismic Retrofit / L12003	192	-	3,275,612
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	502	-	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	503	-	15,367,894
Camino Santa Fe Median Improvements / S10037	193	30,000	270,000
Canyon Hills Resource Park Improvements / S15006	194	-	6,173,502
Canyonside Community Park Improvements / S12004	195	1,008	1,000,841
Carmel Country Road Low Flow Channel / S00969	504	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	505	-	4,374,000
Carmel Mountain Road (T-5.2) / RD15002	506	-	5,400,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	508	-	12,700,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	509	-	15,223,324
Carmel Valley Landscaping & Irrigation / L14000	196	-	500,000
Carmel Valley Neighborhood Park #8 / S00642	197	-	6,630,526

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	510	-	7,085,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	512	-	1,774,058
Catalina 12inch Cast Iron Mains / S12008	365	867,184	12,964,352
Central Ave Mini Park Ph II Skate Plaza / S14010	198	-	846,950
Central Avenue MP Acquisition/Development / S00992	199	-	2,066,714
Cesar Solis Community Park / S00649	200	-	16,800,000
Charles Lewis III Memorial Park / S00673	201	-	4,437,796
Cherokee Street Improvements / S00921	514	-	1,986,005
Chicano Park ADA Upgrades / S13003	202	-	2,502,354
Children's Pool Lifeguard Station / S00644	117	-	4,237,607
Chollas Building / S11025	366	-	22,500,000
Chollas Lake Pk Playground Improvements / S14002	205	-	1,739,000
Cielo & Woodman Pump Station / S12012	367	932,000	7,261,718
City Facilities Improvements / ABT00001	454	5,264,086	160,694,868
Citywide Energy Improvements / ABT00003	100	-	522,246
Coast Blvd Walkway Improvements / S15001	207	-	435,000
Coastal Erosion and Access / AGF00006	208	-	3,222,843
Concrete Streets / AID00006	516	5,000,000	18,746,786
Convention Center Phase III Expansion / S12022	473	-	517,182,728
Convention Center Sails Pavilion / L15000	474	-	19,547,313
Convert RB Medians-Asphalt to Concrete / L12000	209	-	193,160
Coolidge Street Storm Drain / S11003	517	-	469,000
Cooperative Traffic Signal Projects / AIL00003	518	-	110,702
Corrosion Control / AKA00001	368	-	498,943
Cowles Mountain Access Rd Rehabilitation / S14001	210	-	25,000
Crest Canyon Neighborhood Park / S15005	211	-	410,000
Crest Canyon Resource Management Plan / S10067	212	-	75,000
Crystal Pier Improvements / S11014	213	-	1,250,000
Dams and Reservoirs / ABK00001	369	5,500,000	8,895,404
Del Mar Heights East Segment / S12017	370	-	-
Del Mar Heights Pipeline Relocation / S00070	371	-	7,950,000
Del Mar Heights Road Flashing Beacon / S00987	519	-	35,000
Del Mar Heights Road-4/6 Lanes / S00903	520	-	9,842,000
Del Mar Mesa Central Multi Use Trail / S00890	214	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	215	-	560,344
Del Mar Mesa Neighborhood Park Ph II / S13023	216	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	217	-	110,300
Del Mar Terrace Street Improvements / L14003	218	-	-
Del Sol Boulevard-Central / S00858	521	-	5,088,194
Dennery Ranch Neighborhood Park / S00636	219	-	8,100,101
Dennery Road East / S10018	522	-	825,000
Doyle Park Community Park ADA Upgrades / S15037	220	20,402	420,402
Drainage Projects / ACA00001	523	1,675,000	257,249,090
EAM ERP Implementation / S14000	372	7,077,531	29,799,304

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
EB Scripps Pk Comfort Station Replacement / S15035	221	35,379	985,379
EMTS Boat Dock and Steam Line Relocation / S00319	373	-	2,018,535
East Mission Gorge Force Main Rehab / S00326	374	-	441,835
Egger/South Bay Community Park ADA Improvements / S15031	224	-	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	225	50,000	2,479,800
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	525	-	33,024,434
El Camino Real/SR 56 Bike Path Connector / S00981	526	-	545,340
El Cuervo Adobe Improvements / S14006	226	-	250,000
El Monte Pipeline No 2 / S10008	375	-	2,748,000
Enterprise Radio/Phone Logger / S15025	340	-	1,697,882
Environmental Services Operations Yard Improvement / AFA00003	101	-	8,076
Evans Pond Reclaimed Water Pipeline Inst / S13010	228	-	262,467
Fairbrook Neighborhood Park Development / S01083	229	41,004	3,453,080
Fire Station Major Component Replacement Rehab / ABC00001	119	-	1,261
Fire Station No. 05 - Hillcrest / S00788	121	-	9,161,923
Fire Station No. 07 - Barrio Logan / S15013	122	-	12,000,000
Fire Station No. 08 - Mission Hills / S10029	123	-	863,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	124	100,000	565,000
Fire Station No. 17 - Mid-City / S00783	125	-	12,028,624
Fire Station No. 22 - Point Loma / S00787	126	-	6,453,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	127	-	930,000
Fire Station No. 45 - E Mission Valley / S00688	128	-	10,838,692
Fire Station No. 48 - Black Mountain Ranch / S15015	129	-	11,780,000
Fire Station No. 49 - Otay Mesa / S00784	130	-	8,400,000
Fire Station No. 50 - North University City / S13021	131	5,000,000	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	132	-	12,000,000
Fire-Rescue Air Operations Facility / S15012	134	1,023,081	12,500,000
Five Points Neighborhood Pedestrian Impr / S00988	528	-	475,000
Fleet Services Elect & Fac Improvements / L14002	455	-	713,000
Freeway Relocation / AKB00002	376	-	3,528,243
Future Waste Mgmt Disposal & Pro Fac / S01088	102	-	13,626,920
Gamma Street Mini-Park ADA Improvements / S15032	231	-	1,751,348
Genesee Avenue Widen I-5 Crossing / S00839	531	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	532	-	24,301,700
Georgia Street Bridge Improvements / S00863	533	-	13,485,042
Golf Course Drive Improvements / S15040	232	9,023	2,000,000
Gonzales Canyon Resource Management Plan / S10068	233	-	60,000
Groundwater Asset Development Program / ABM00001	377	-	3,315,041
Guard Rails / AIE00002	534	-	2,929,667
Harbor Drive Pipelines Replacement / S12028	378	-	10,836,398
Hayes Ave Storm Drain / S11002	535	-	555,000
Hickman Fields Athletic Area / S00751	234	-	1,991,584
Hidden Trails Neighborhood Park / S00995	235	-	6,736,804

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Hiking & Equestrian Trail NP #10 / S00722	236	-	620,600
Home Avenue Fire Station / S14018	135	-	12,000,000
I5 to SR56 Freeway Connectors / S00707	538	-	9,264,000
I5/SR56 Fiberoptic Relocation / S00708	539	-	197,104
Install T/S Interconnect Systems / AIL00002	540	1,349,521	6,523,566
Installation of City Owned Street Lights / AIH00001	541	1,000,000	9,064,381
Instrumentation and Control / AKB00007	380	500,000	3,000,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	542	-	1,651,010
Juan Street Concrete Street / S00602	543	-	7,229,843
Junipero Serra Museum ADA Improvements / S15034	237	500,000	1,500,000
Keiller Neighborhood Park ADA Improvements / S15030	238	-	764,000
Kensington/Normal Heights Library / S00795	152	75,000	2,346,530
La Jolla Cove Lifeguard Station / S00792	136	-	1,634,627
La Jolla Mesa Drive Sidewalk / S00928	545	-	826,000
La Jolla Scenic Drive 16inch Main / S12009	381	3,927,505	9,079,098
La Jolla View Reservoir / S15027	382	150,000	16,300,000
La Media Road Improvements / S15018	548	-	39,147,800
Large Diameter Water Transmission PPL / AKA00003	383	10,404,555	35,808,243
Larsen Field ADA Improvements Phase II / S13004	241	2,543	1,691,718
Library Collection Conversion to RFID / S12000	153	-	700,000
Linda Vista Skate Park / S15008	242	1,999	3,058,985
Linda Vista/Genesee Intersection Improve / S00907	550	-	888,000
Lindbergh Field 16" CI Main Replacement / S10055	384	-	3,357,779
Little McGonigle Ranch Road Pipeline / S00069	385	-	5,257,000
Lower Otay Outlet Tower / S12018	386	-	5,555,384
Lower Otay Reservoir Emer Outlet Improve / S00044	387	300,000	2,600,000
MBC Biosolids Storage Silos / S00322	388	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	389	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	390	415,612	6,615,612
MOC Complex Solar Project / S14022	391	-	2,675,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	245	-	3,351,000
Martin Luther King Jr. Promenade / S13020	247	-	1,230,000
McKinley Elementary School JU Improvemts / S12001	248	-	179,500
Median Installation / AIG00001	553	-	1,650,695
Memorial Community Building Clearance Activity / S15039	250	-	650,000
Metro Facilities Control Systems Upgrade / L10000	392	-	3,725,175
Metro Treatment Plants / ABO00001	393	4,000,000	17,577,295
Metropolitan System Pump Stations / ABP00002	394	-	16,536,785
Metropolitan Waste Water Department Trunk Sewers / AJB00001	395	-	35,310,712
Midway Street Bluff Repair / S12005	554	-	320,883
Minor Bike Facilities / AIA00001	555	-	3,901,500
Minor Improvements to Landfills / AFA00001	103	-	1,634,975
Mira Mesa CP - Exp & Aquatic Complex / S00667	252	7,590,638	28,453,694

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Miramar Clearwell Improvements / S11024	396	2,192,000	111,303,000
Miramar Landfill Greenery Expansion / S00975	104	-	397,858
Miramar Road-I-805 Easterly Ramps / S00880	556	-	6,548,073
Mission Bay Athletic Area Comfort Station Mod / S10021	253	-	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / S01090	254	-	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	255	-	2,960,000
Mission Bay Golf Course / AEA00003	256	-	1,367,243
Mission Bay Improvements / AGF00004	257	6,296,250	45,819,965
Mission Beach Boardwalk Bulkhead / S00726	557	-	4,432,102
Mission Beach Brdwalk Bulkhead Phased / L14004	558	-	9,857,000
Mission Hills Historic Street Lighting / S11008	258	-	367,486
Mission Hills-Hillcrest Library / S13022	154	70,000	17,847,523
Mission Trails RP Cowles Mountain Trail / S10065	259	-	400,000
Mission Trails RP Master Plan Update / S01014	260	-	884,829
Mission Trails RP Trail Realignments / S10066	261	-	215,000
Mission Trails RP/Mission Bay Bike Path / S00734	559	-	160,300
Mohnike Adobe and Barn Restoration / S13008	262	1,950,000	2,550,000
Montezuma/Mid-City Pipeline Phase II / S11026	398	-	30,535,000
Montgomery Academy JU Improvements / S00973	263	-	1,091,000
Montgomery Field / AAA00001	92	-	10,159,184
Morena Reservoir Outlet Tower Upgrade / S00041	399	-	16,200,000
Mountain View NP Area Upgrades / S11019	264	-	1,638,086
Multiple Species Conservation / S01076	265	-	232,010
Museum of Man Roof Replacement / S11101	266	-	2,114,870
NCWRP Sludge Pump Station Upgrade / S00309	400	250,000	1,207,096
NTC Aquatic Center / S10000	267	-	1,486,726
New 16" Water Mains (U-3) / RD15003	401	-	1,225,000
New Walkways / AIK00001	563	-	9,692,488
North City Reclamation System / AHC00002	402	-	4,530,346
North Pacific Beach Lifeguard Station / S10119	139	-	6,923,347
North Park Mini Park & Streetscape Improvements / S10050	269	-	2,537,949
North Park/Main St Sidewalk Improvements / S10040	270	10,000	385,000
Old Otay Mesa Road-Westerly / S00870	564	-	17,479,671
Olive Grove Community Park / S15028	272	-	2,598,384
Olive St Park Acquisition/Development / S10051	273	-	2,201,585
Open Space Improvements / AGG00001	274	-	2,372,253
Otay 1st/2nd PPL Abandon E of Highland / S11027	403	-	6,583,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	404	1,250,000	29,440,500
Otay Mesa Truck Route Phase 4 / S11060	565	4,450,000	19,150,000
Otay Second Pipeline Relocation-PA / S15016	405	-	1,634,092
Otay WTP Concrete Work / S11059	406	-	2,751,306
PS 84 Upgrade & PS 62 Abandon / S00308	408	-	10,320,400
PS2 Power Reliability & Surge Protection / S00312	410	9,140,000	43,000,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
PURE Water Program / ALA00001	411	18,693,478	1,552,728,047
Pacific Beach Curb Ramp Barrier Removal / S11048	566	196,000	246,000
Pacific Beach Pipeline South (W) / S12015	412	4,093,000	22,016,758
Pacific Highlands Ranch Branch Library / S14023	157	-	19,324,000
Pacific Highlands Ranch Hiking & Biking / RD12003	276	-	7,169,906
Pacific Highlands Traffic Signals / S01062	567	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	568	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	569	-	7,368,663
Palm Avenue Roadway Improvements / S00913	570	-	4,617,209
Park de la Cruz Neighborhood Park Improvements / S15003	278	-	4,850,000
Pipeline Rehabilitation / AJA00002	413	47,745,627	216,360,898
Point Loma Grit Processing Improvements / S00315	414	1,000,000	37,095,037
Police 911 Call Manager / S15024	341	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	342	-	983,085
Police Range Refurbishment / S10118	343	-	8,975,812
Pomerado Median Improve-N of R Bernardo / S10035	279	-	899,840
Pressure Reduction Facility Upgrades / AKA00002	415	250,000	350,000
Public Safety Training Institute / S00816	344	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	416	-	6,564,099
Pump Station Restorations / ABP00001	417	1,900,000	17,431,027
QUALCOMM Stadium / ABG00001	465	-	5,666,720
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	282	983	1,271,983
Rancho Penasquitos Towne Centre Park Imp / S12003	284	-	175,000
Reclaimed Water Extension / AHC00001	418	-	159,125
Reclaimed Water Retrofit / AHC00003	419	-	250,002
Recycled Water System Upgrades / S10010	420	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	421	-	337,422
Recycled Water Tank Modifications / S12014	422	408,016	1,400,000
Regents Rd Widening-Genesee to Executive / S00881	572	-	6,103,000
Regents Road Bridge / S00729	573	-	31,554,476
Regional Park Improvements / AGF00005	285	-	462,733
Replace Obsolete T/S Controllers / AIL00010	574	-	90,720
Resource-Based Open Space Parks / AGE00001	286	1,353,152	3,411,152
Resurfacing of City Streets / AID00005	575	-	448,086,301
Riviera Del Sol Neighborhood Park / S00999	287	-	6,924,640
Rolando Joint Use Facility Development / S15029	288	-	2,296,399
Rolling Hills Neighborhood Park ADA Upgrades / S15021	289	-	400,000
Roof Replacement / ABT00002	456	-	138,983
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	576	-	1,085,119
SBWR Plant Demineralization / S00310	423	-	5,973,695
SD River Dredging Qualcomm Way to SR163 / S00606	290	-	1,089,000
SDFD Station Alerting / L12002	141	-	4,400,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	579	-	17,421,200

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
SR 163/Friars Road / S00851	580	12,450,000	122,089,351
SR94/Euclid Av Interchange Phase 2 / S14009	581	-	3,794,800
Salk Neighborhood Park & Joint Use Devel / S14007	291	-	5,284,658
San Carlos Branch Library / S00800	160	140,000	20,598,001
San Diego River Improvements / S01012	292	-	1,000,000
San Ysidro Branch Library / S00802	162	3,876,000	12,186,000
San Ysidro Community Park ADA Improvements / S15033	294	-	2,993,506
School Traffic Safety Improvements / AIK00002	585	-	1,455,336
Scripps Ranch Pump Station / S12019	424	-	12,014,000
Sea World Dr/I5 Interchange Improvement / S00888	586	-	120,163,109
Seismic Upgrades / AKB00004	425	-	7,133,944
Sewer CIP Emergency Reserve / S00342	426	-	5,000,000
Sewer Main Replacements / AJA00001	427	42,000,000	427,190,215
Sidewalk Repair and Reconstruction / AIK00003	587	3,600,000	11,198,913
Silver Wing NP Sports Field/Lighting / S11051	295	27,843	1,228,452
Skyline Hills Community Park ADA Improve / S15038	298	257,624	467,885
Skyline Hills FS Land Acquisition / S00687	142	-	1,518,176
Skyline Hills Library / S00692	164	-	13,754,252
Sorrento Valley Rd & I5 Interchange / S00914	588	-	3,752,237
South Chollas Landfill / S00776	105	-	1,776,000
South Chollas Landfill Improvements / S00684	106	-	15,828,624
South Metro Sewer Rehabilitation Ph 3B / S00317	428	-	9,214,957
South Mission Beach Lifeguard Station / S00791	143	-	6,762,126
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	300	-	350,000
Stadium Reconstruction / S16025	466	-	2,100,000
Standpipe and Reservoir Rehabilitations / ABL00001	430	2,088,248	26,791,943
State Route 56 Bike Interchanges / S00955	590	-	9,147,503
State Route 56 Freeway Expansion / RD14000	591	-	152,000,000
Streamview Drive Improvements / S00864	592	-	3,275,000
Street Light Circuit Upgrades / AIH00002	593	2,700,000	39,365,371
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	301	-	4,195,594
Sunset Cliffs Park Drainage Improvements / L14005	302	1,000,000	2,456,000
Switzer Canyon Bridge Enhancement Prog / S10054	303	5,000	275,000
Taft Joint Use Facility Development / S15026	304	-	3,354,600
Talmadge Decorative SL Restoration / S00978	305	-	366,800
Talmadge Historic Gates / L12001	306	15,000	363,726
Tecolote Canyon Trunk Sewer Improvement / S15020	431	30,000	15,355,230
Tierrasanta (Via Dominique) Pump Station / S12040	432	7,050,000	14,647,303
Tierrasanta - Median Conversion / L14001	310	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	311	-	1,050,876
Tierrasanta Library Expansion / S15011	165	170,000	775,000
Torrey Highlands Community ID & Enhance / S11009	312	-	325,000
Torrey Highlands Park Play Area Upgrades / S11020	313	-	940,377

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Torrey Highlands Trail System / RD12002	314	-	667,834
Torrey Hills NP Development / S13007	315	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	316	-	441,000
Torrey Meadows Drive Overcrossing / S10015	597	-	9,115,000
Torrey Meadows NP South / S00651	317	-	7,922,755
Torrey Pines Golf Course / AEA00001	318	-	1,467,123
Torrey Pines N. Golf Course-Improvements / S14019	319	-	14,170,000
Torrey Pines Road Improvement Phase 2 / S15023	599	-	1,500,000
Torrey Pines Road Slope Restoration / S00877	600	-	3,686,220
Traffic Calming / AIL00001	601	100,000	7,910,155
Traffic Signals - Citywide / AIL00004	602	220,000	5,740,440
Traffic Signals Modification / AIL00005	603	101,000	10,228,190
Trail for All People / S13001	320	-	511,000
Triple Pipe Crossing Dennerly Road / S10017	604	-	750,000
Tubman Charter School JU Improvements / S13000	321	-	2,735,040
Underground Tank Program / AFA00002	107	-	407,565
University Ave Pipeline Replacement / S11021	433	9,858,396	25,900,000
University Avenue Mobility / S00915	605	-	5,780,000
University Village Park Tot Lot / S13005	322	-	475,253
Unscheduled Projects / AJA00003	434	2,600,000	12,119,584
Upas St Pipeline Replacement / S11022	435	3,000,000	31,296,326
Utilities Undergrounding Program / AID00001	606	5,000,000	103,248,276
Valencia Park Acquisition & Development / S11103	323	8,449	1,315,810
Via de la Valle Widening / RD11001	607	-	1,002,749
W Mission Bay Dr Bridge Over SD River / S00871	609	-	126,153,823
Wagenheim Joint Use Facility / S15007	324	-	5,087,168
Water & Sewer Group Job 816 (W) / S13015	436	3,608,375	12,243,375
Water CIP Emergency Reserve / S00048	437	-	5,000,000
Water Department Security Upgrades / S00050	438	500,000	15,724,930
Water Main Replacements / AKB00003	440	45,966,097	362,326,520
Water Pump Station Restoration / ABJ00001	441	3,125,040	19,990,200
Water Treatment Plants / ABI00001	442	615,940	5,801,171
Watershed CIP / ACC00001	610	4,380,361	51,402,496
Webster Neighborhood Identification Sign / S14005	325	-	40,000
Wegeforth Elementary School Joint Use / S00764	326	-	3,295,000
West Maple Canyon MP / S00760	328	292,630	1,037,630
West Miramar Landfill - Phase 2 / S00774	108	-	3,060,000
West Miramar Refuse Disposal Fac Ph 2 / S01074	109	-	39,112,334
Westerly Extension of Hazard Center Dr / RD10001	612	-	1,000,000
Wet Weather Storage Facility / S00314	443	-	7,272,127
Wightman Street Neighborhood Park / S00767	329	-	3,480,779
Total Continuing		\$ 328,653,598 \$	6,901,543,716

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Warranty			
38th Street Improvements / S00930	490	\$ -	1,480,000
43rd St fr Logan to I805 St Widening / S00845	491	-	8,948,223
Aldine & Fairmount Dr Slope Restoration / S00865	492	-	4,499,546
Avenida de la Playa Infrastructure-SD / S13018	494	-	5,962,508
Azalea Park Neighborhood Identification / S00699	495	-	381,002
Balboa Terrace Trunk Sewer / S12035	362	-	10,073,768
Bay Terraces Parkside Greenbelt Lighting / S14008	189	-	82,312
Bayshore Bikeway / S00944	497	30,000	5,612,775
Bear Drive Retaining Wall / S10093	498	-	692,655
CAB Fire Sprinkler Retrofit Project / S00819	453	-	4,473,000
Cabrillo Heights NP Improvements / S00763	191	-	678,000
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	501	-	50,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	507	-	7,205,000
Carmel Valley Road Enhancement Project / S00859	511	-	9,094,641
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	513	-	21,058,000
City Heights Square Mini-Park / S01070	206	-	931,500
El Camino Real Widening / S00916	524	-	100,000
Euclid Avenue & Home Improvements / S00886	527	-	1,012,740
Famosa Slough Salt Marsh Creation / S00605	230	-	353,000
Florence Griffith Joyner Elementary SR2S / S10061	529	-	1,292,073
Florida Drive Median Improvements / S11057	530	-	1,101,617
Harbor Drive Trunk Sewer Replacement / S00336	379	-	12,398,748
Hillery Drive Improvements / S11064	536	-	2,500,000
Holly Dr. Street Improvements / S11033	537	-	2,075,000
La Jolla Ecological Reserve Area of ASBS / S00607	544	-	2,735,442
La Jolla Shores Lifeguard Station / S00790	137	-	3,545,142
La Jolla Village Drive and Regents Road / S00867	546	-	1,370,000
La Jolla Village Drive-I-805 Ramps / S00857	547	-	23,974,536
Laurel Street Bridge over SR 163 / S00939	549	-	1,220,000
Manhasset Dr Storm Drain System Upgrade / S11005	551	-	385,000
Memorial Pool Improvements / S00970	251	-	4,161,000
Mission Beach Lifeguard Station / S00793	138	-	864,400
Montezuma Trunk Sewer / S00332	397	-	6,272,464
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	560	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	561	-	13,980,652
N Torrey Pines Roadway/Median Enhance / S00868	562	-	4,747,000
North Ocean Beach Gateway Ph II / S12041	268	-	450,000
Old Mission Dam Preservation / S00611	271	-	1,577,336
Otay Valley RP Beyer Blvd Staging Area / S00638	275	-	2,500,396
Otay WTP Upgrade & Expansion / S00030	407	-	26,808,247
PS Upgrades Group 1 North County / S00303	409	-	16,116,827
Palisades Park Comfort Station Replace / S10026	277	-	762,712

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Projects by Project Status

Project Name	Page No.	FY2016 Adopted	Project Total
Poway Road Bicycle Path - Class I / S00943	571	-	2,580,000
Rancho Bernardo CP Sports Field Lights / S11012	280	-	870,000
Rancho Encantada Park #2 / S00652	281	-	2,693,000
Rancho Penasquitos Skate Park / S12002	283	-	399,705
Rose Creek Bikeway / S00946	577	-	5,567,948
Rosecrans Street Corridor Improvements / S00830	578	-	1,448,325
San Diego New Central Library / S00799	161	-	187,351,076
San Diego River Multi-Use Path / S00958	582	-	1,779,000
San Remo Way Storm Drain / S11004	583	-	305,000
San Ysidro Athletic Area/Larsen Fld Lght / S11013	293	-	1,041,300
Saturn Blvd Roadway Improvements / S11028	584	-	1,113,855
Solana Ranch Park / S00994	299	-	7,095,000
South Mission Valley Trunk Sewer / S00302	429	-	15,801,938
State Route 15 Bikeway Study / S00731	589	-	1,773,683
Talbot Street Slope Restoration / S00609	594	-	3,672,435
Talmadge Street Improvements / S00820	307	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	308	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	309	-	54,486
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	595	-	4,919,547
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	596	-	725,560
Torrey Pines Improvements Phase I / S00613	598	-	900,000
Village Loop Road / S00919	608	-	2,880,000
Water Group 787 / S11108	439	-	7,888,421
Welcome to Rancho Bernardo Signs / S10036	327	-	70,367
West San Ysidro Blvd Streetscape / S00822	611	-	587,981
Total Warranty		\$ 30,000	\$ 483,534,649
Underfunded			
Balboa Branch Library / S00808	151	\$ -	262,289
Beyer Park Development / S00752	190	200,000	11,888,000
Chollas Community Park / S00654	204	-	30,175,562
Coastal Rail Trail / S00951	515	-	21,905,818
Fire Station No. 54 - Paradise Hills / S00785	133	-	11,095,000
Kumeyaay Lakes Berm Restoration and Dredg / S00655	240	-	10,000,000
North Park Library / S00798	155	-	14,053,598
Ocean Beach Branch Library / S00806	156	-	8,011,360
Ocean Beach Lifeguard Station / S10121	140	-	4,560,000
Paradise Hills Library / S00810	158	-	8,939,533
Rancho Bernardo Library / S00812	159	-	3,504,700
Scripps Miramar Ranch Library / S00811	163	-	1,126,000
Sixth Avenue Playground Improvements / S00616	296	-	2,000,000
Total Underfunded		\$ 200,000	\$ 127,521,859

Capital Improvements Program Fiscal Year 2015 Budget Update

Fiscal Year 2015 Budget Update

Project Changes

The Fiscal Year 2015 Adopted Capital Improvements Program budget published 447 ongoing and new standalone and annual allocation projects. Since publication, 61 of these projects have been closed or cancelled and 45 projects have been initiated. The Fiscal Year 2016 Adopted Budget includes 431 standalone and annual allocation projects. **Table 1** lists the 45 newly published projects which includes 13 projects receiving funding for the first time in the Fiscal Year 2016 Adopted Budget and other projects which have been added during Fiscal Year 2015 or are anticipated to be added in Fiscal Year 2016 via City Council resolution.

Table 1: Projects Added to the Fiscal Year 2016 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2016 Adopted	FY2016 Anticipated
Alvarado Trunk Sewer Phase IV / S15019	\$ 200,000	\$ 330,000	\$ -
Balboa Park West Mesa Comfort Station Replacement / S15036	1,000,000	-	-
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	2,700,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	-	-	1,774,058
Children's Park Improvements / S16013 ¹	-	600,000	-
College Area Fire Station / S16015 ¹	-	270,000	-
Convention Center Sails Pavilion / L15000	100,000	-	-
Doyle Park Community Park ADA Upgrades / S15037	400,000	20,402	-
East Village Green General Development Plan / S16014 ¹	-	100,000	-
East Village Green Phase 1 / S16012 ¹	-	14,300,000	-
EB Scripps Pk Comfort Station Replacement / S15035	250,000	35,379	-
Egger/South Bay Community Park ADA Improvements / S15031	110,000	-	-
Encanto Comm Pk Security Lighting Upgrades / S16017 ¹	-	151,678	-
Enterprise Radio/Phone Logger / S15025	1,697,882	-	-
Fire Station No. 02 - Bayside / S15042 ¹	-	20,000,000	-
Gamma Street Mini-Park ADA Improvements / S15032	450,000	-	-
Golf Course Drive Improvements / S15040	170,000	9,023	-
Instrumentation and Control / AKB00007	500,000	500,000	-
Junipero Serra Museum ADA Improvements / S15034	500,000	500,000	-
Keiller Neighborhood Park ADA Improvements / S15030	110,000	-	-
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016 ¹	-	150,000	-
La Jolla View Reservoir / S15027	1,395,000	150,000	-
La Media Road Improvements / S15018	6,256,690	-	-
Lomita Neighborhood Park Playground ADA Upgrades / S16019 ¹	-	450,000	-
Los Penasquitos Cyn Preserve STRl Restor / S13014 ¹	-	981,098	-
Marie Widman Memorial Pk Security Lighting Upgrade / S16018 ¹	-	150,000	-
Market St-Euclid to Pitta-Improvements / S16022 ¹	-	1,000,000	-
Memorial Comm Pk Playground ADA Upgrades / S16020 ¹	-	450,000	-

Capital Improvements Program Fiscal Year 2015 Budget Update

Table 1: Projects Added to the Fiscal Year 2016 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2016 Adopted	FY2016 Anticipated
Memorial Community Building Clearance Activity / S15039	-	-	650,000
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-
Olive Grove Community Park / S15028	422,849	-	-
Otay Second Pipeline Relocation-PA / S15016	1,634,092	-	-
Otay WTP Concrete Work / S11059	2,751,306	-	-
Police 911 Call Manager / S15024	1,230,275	-	-
PURE Water Program / ALA00001	5,000,000	18,693,478	-
Rolando Joint Use Facility Development / S15029	380,000	-	-
Rolling Hills Neighborhood Park ADA Upgrades / S15021	400,000	-	-
San Ysidro Community Park ADA Improvements / S15033	309,710	-	561,000
Skyline Hills Comm Pk Security Lighting Upgrades / S16021 ¹	-	150,000	-
Skyline Hills Community Park ADA Improve / S15038	210,261	257,624	-
Stadium Reconstruction / S16025	-	-	2,100,000
Taft Joint Use Facility Development / S15026	3,354,600	-	-
Tecolote Canyon Trunk Sewer Improvement / S15020	200,000	30,000	-
Torrey Pines Road Improvement Phase 2 / S15023	300,000	-	-

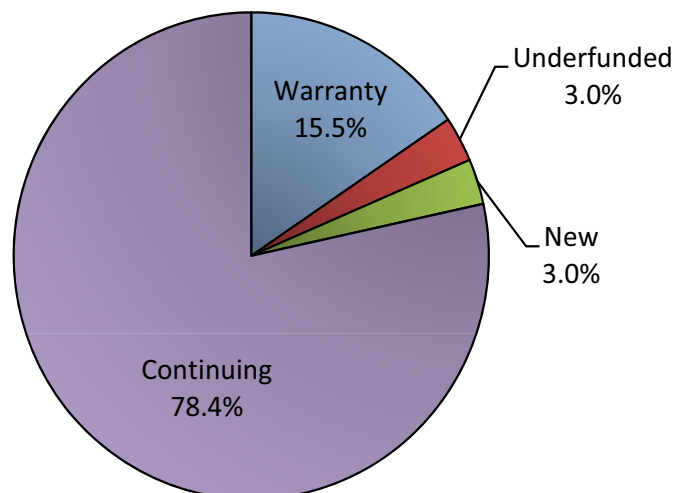
¹ New Projects for Fiscal Year 2016

It is important to note that although the published number of projects is 431, the total number of active projects being managed is nearly 1,350. This number includes all active sublets of annual allocations in addition to all standalone projects.

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 27. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Project Status



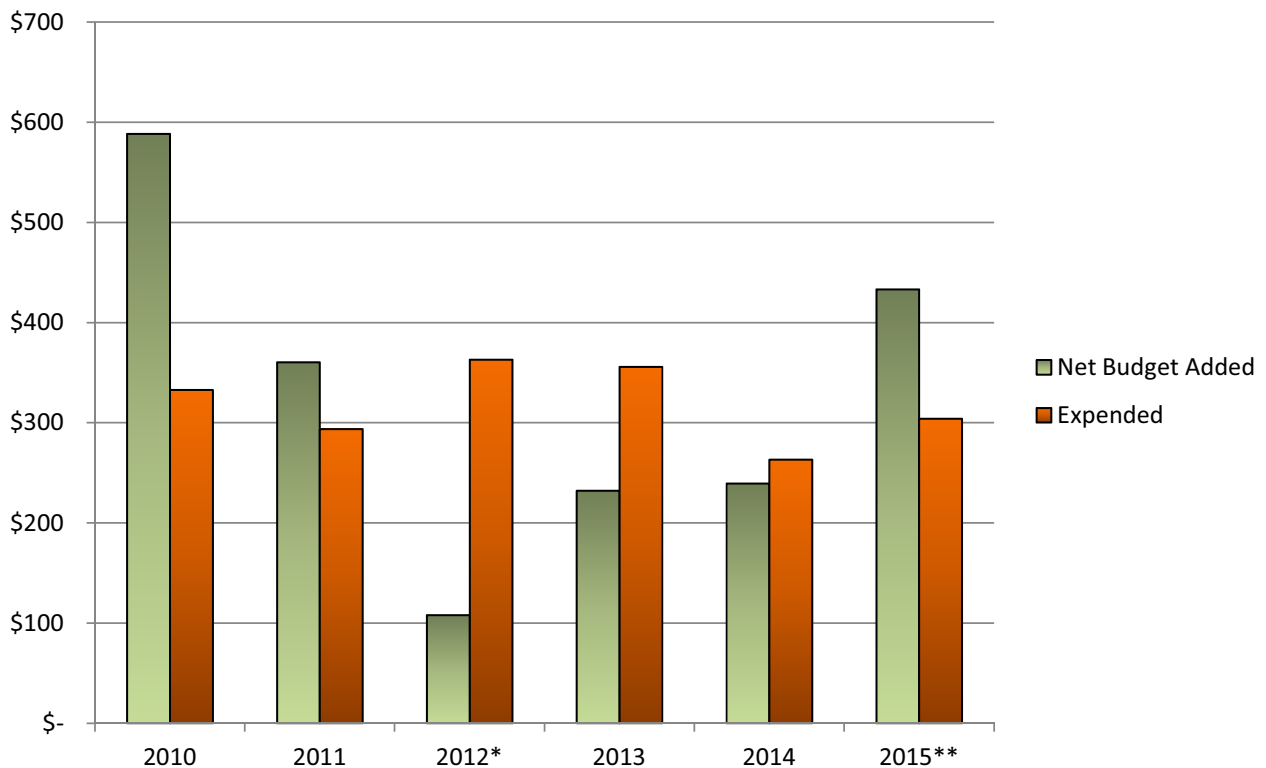
Capital Improvements Program Fiscal Year 2015 Budget Update

In Fiscal Year 2015, 61 projects have been closed or cancelled. Approximately \$13.4 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were cancelled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

Project Expenditures

Since Fiscal Year 2010, \$1.96 billion dollars has been added to the Capital Improvements Program budget and \$1.91 billion has been expended. The chart below shows a significant budget surplus in Fiscal Year 2010 due in part to the addition of deferred capital bond financing. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2015, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 90.3 percent of the \$304.1 million in CIP expenditures during this time.

Figure 2: Budget Added and Expended by Year (In Millions of Dollars)



* Fiscal Year 2012 Net Budget Added has been predominantly reduced by project closures.
 ** Fiscal Year 2015 Net Budget Added and Expended include activity through June 30, 2015.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2015, 88 consultant and construction contracts, totaling \$266.3 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into

Capital Improvements Program

Fiscal Year 2015 Budget Update

contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to 12 months. The list of projects expecting to enter into contracts during Fiscal Year 2016 can be found on page 20.

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2015

Project	Department
54th Street/Euclid Ave Bikeways / S00956	Transportation & Storm Water
Alvarado WTP Upgrade & Expansion / S00021	Public Utilities
Architectural Barrier Removal - DIF Funded / All00001	Transportation & Storm Water
Arizona St Landfill Closure & Mods / S00682	Environmental Services
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	Transportation & Storm Water
Balboa Park Arcade / AGF00002	Park & Recreation
Balboa Pk/Florida Cyn Storm Drain Repair / S01064	Transportation & Storm Water
Bird Rock Median Lighting / S11007	Park & Recreation
Carmel Country Road Median Improvements / S10039	Park & Recreation
Carmel Grove Mini Park Play Area Upgrade / S00659	Park & Recreation
Colony Hill Water Main Relocation / S11102	Public Utilities
Del Mar Hgts Rd Multiuse Trl Undercross / RD12004	Park & Recreation
Del Mar Mesa Acquisition / S00998	Park & Recreation
Del Mar Mesa Neighborhood Park / S00648	Park & Recreation
Del Mar Terrace Street Improvements / S10038	Park & Recreation
El Capitan Reservoir Road Improvements / S00040	Public Utilities
Energy Commission Energy Efficiency Facility Imp / ABT00004	Environmental Services
Fairbrook Neighborhood Park Acquisition / S01002	Park & Recreation
Fire Station No. 47-Pac Highlands Ranch / S00689	Fire-Rescue
FY12 Asphalt Overlay Group I / S12030	Transportation & Storm Water
Gompers NP - Play Area Upgrades / S11030	Park & Recreation
Hiking/Equestrian Trails-Eastern Region / S00891	Park & Recreation
Joint Use Improvements - Citywide / AGF00003	Park & Recreation
Kearny Mesa Community Sign / S10044	Transportation & Storm Water
Kearny Villa Road Bike Lane Improvements / S00961	Transportation & Storm Water
Kelton Road Pedestrian Improvements / S10154	Transportation & Storm Water
Linda Vista Community Park Picnic Area / S01068	Park & Recreation
Maryland Street Storm Drain Replacement / S10056	Transportation & Storm Water
Mira Mesa Community Transit Center / S00847	Transportation & Storm Water
Mira Srnto Pl-Scranton to Vista Sorrento / S00878	Transportation & Storm Water
Miramar Contract A Roof System Redesign / S13016	Public Utilities
Miramar WTP Upgrade & Expansion / S00024	Public Utilities
Montgomery Field Rehabilitation / S00680	Airports
Montgomery Waller Community Park / S00754	Park & Recreation
Municipal Fac Control Systems Upgrade / L10001	Public Utilities
North Park Lighting Improvements / S00823	Transportation & Storm Water
North Torrey Pines Road @ Genesee Avenue / S00720	Transportation & Storm Water
Ocean View Hills Parkway / S00882	Transportation & Storm Water

Capital Improvements Program Fiscal Year 2015 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2015

Project	Department
Otay East Branch Library / S10025	Library
Otay Second Pipeline Improvements / S00032	Public Utilities
Otay Valley Fenton Pond Recreation Trail / S00753	Park & Recreation
Park & Recreation Grant Match Funding / AGF00001	Park & Recreation
Park Boulevard and Essex Street / S11054	Transportation & Storm Water
Rancho Bernardo Bikeway / S00962	Transportation & Storm Water
Rancho Bernardo Streetscape-Phase I / S12006	Park & Recreation
Roosevelt Middle School Improvements / S00761	Park & Recreation
Ruffin Road/Murphy Canyon Road Bikeway / S00959	Transportation & Storm Water
Scripps Ranch/Mira Mesa Medians Project / S00838	Transportation & Storm Water
Skyline Drive Improvements / S00912	Transportation & Storm Water
South Miramar Landfill / S00779	Environmental Services
SR 56-Carmel Country to Black Mountain / S00853	Transportation & Storm Water
Stockton Street Lights / S10130	Transportation & Storm Water
TDA Bicycle Rings and Racks / S00968	Transportation & Storm Water
Transportation Grant Match / AID00002	Transportation & Storm Water
University/Alabama Bike & Ped Safety Impr / S00960	Transportation & Storm Water
Views West NP ADA Upgrades / S10031	Park & Recreation
W. Henderson Security Light Improvement / S14014	Park & Recreation
Walker NP Playground Upgrades / S10092	Park & Recreation
Water Group Job 915 (3012) / S10123	Public Utilities
West Lewis and Falcon Streets MP / S00757	Park & Recreation
Windwood II MP Play Area Upgrades / S11017	Park & Recreation



Page Intentionally Left Blank

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program

Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded			
	Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	91	Continuing	Annual	Annual
Montgomery Field / AAA00001	92	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / S11024	396	Continuing	100	High
69th & Mohawk Pump Station / S12011	358	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	432	Continuing	96	High
Children's Pool Lifeguard Station / S00644	117	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	136	Continuing	93	High
Fire Station No. 45 - E Mission Valley / S00688	128	Continuing	92	High
Bayview Reservoir Solar Project / S14021	364	Continuing	90	High
Cielo & Woodman Pump Station / S12012	367	Continuing	90	High
Lower Otay Outlet Tower / S12018	386	Continuing	90	High
MOC Complex Solar Project / S14022	391	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	399	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	410	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / S00317	428	Continuing	90	High
Museum of Man Roof Replacement / S11101	266	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	408	Continuing	86	High
Fire Station No. 07 - Barrio Logan / S15013	122	Continuing	85	High
Fleet Services Elect & Fac Improvements / L14002	455	Continuing	84	High
Barrett Flume Cover / S10013	363	Continuing	83	High
Fire Station No. 51 - Skyline Hills / S14017	132	Continuing	83	High
Home Avenue Fire Station / S14018	135	Continuing	83	High
MBC Dewatering Centrifuges Replacement / S00339	389	Continuing	83	High
MBC Odor Control Facility Upgrades / S00323	390	Continuing	83	High
North Pacific Beach Lifeguard Station / S10119	139	Continuing	83	High
Wet Weather Storage Facility / S00314	443	Continuing	83	High
NCWRP Sludge Pump Station Upgrade / S00309	400	Continuing	82	Medium
EMTS Boat Dock and Steam Line Relocation / S00319	373	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	123	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	126	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	127	Continuing	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	130	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	133	Underfunded	81	Medium
Skyline Hills FS Land Acquisition / S00687	142	Continuing	81	Medium
South Mission Beach Lifeguard Station / S00791	143	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	121	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	125	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	424	Continuing	80	Medium
Ocean Beach Lifeguard Station / S10121	140	Underfunded	79	Medium
SDFD Station Alerting / L12002	141	Continuing	79	Medium
Fire-Rescue Air Operations Facility / S15012	134	Continuing	78	Medium
SBWR Plant Demineralization / S00310	423	Continuing	77	Medium
Convention Center Sails Pavilion / L15000	474	Continuing	76	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Lower Otay Reservoir Emer Outlet Improve / S00044	387	Continuing	75	Medium
Fire Station No. 50 - North University City / S13021	131	Continuing	74	Medium
MBC Biosolids Storage Silos / S00322	388	Continuing	74	Medium
Metro Facilities Control Systems Upgrade / L10000	392	Continuing	72	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	129	Continuing	71	Low
Mission Beach Lifeguard Station / S00793	138	Warranty	71	Low
Chollas Building / S11025	366	Continuing	65	Low
College Area Fire Station / S16015	118	New	65	Low
Skyline Hills Library / S00692	164	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	188	Continuing	63	Low
ADA Improvements & Expansion of Paradise Senior Ce / S15002	184	Continuing	62	Low
Balboa Branch Library / S00808	151	Underfunded	62	Low
Mission Hills-Hillcrest Library / S13022	154	Continuing	62	Low
Ocean Beach Branch Library / S00806	156	Underfunded	62	Low
Paradise Hills Library / S00810	158	Underfunded	62	Low
Rancho Bernardo Library / S00812	159	Underfunded	62	Low
San Ysidro Branch Library / S00802	162	Continuing	62	Low
Tierrasanta Library Expansion / S15011	165	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	163	Underfunded	59	Low
NTC Aquatic Center / S10000	267	Continuing	56	Low
Kensington/Normal Heights Library / S00795	152	Continuing	49	Low
North Park Library / S00798	155	Underfunded	49	Low
Pacific Highlands Ranch Branch Library / S14023	157	Continuing	48	Low
Library Collection Conversion to RFID / S12000	153	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	124	Continuing	44	Low
EB Scripps Pk Comfort Station Replacement / S15035	221	Continuing	43	Low
Backup Generators at SPS's, TP & EMTS / S12036	361	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / S00819	453	Warranty	N/A	N/A
CAD System Replacement Project / S13100	339	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	473	Continuing	N/A	N/A
EAM ERP Implementation / S14000	372	Continuing	N/A	N/A
Enterprise Radio/Phone Logger / S15025	340	Continuing	N/A	N/A
Fire Station No. 02 - Bayside / S15042	120	New	N/A	N/A
La Jolla Shores Lifeguard Station / S00790	137	Warranty	N/A	N/A
Montgomery Academy JU Improvements / S00973	263	Continuing	N/A	N/A
Otay WTP Concrete Work / S11059	406	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / S00030	407	Warranty	N/A	N/A
PS Upgrades Group 1 North County / S00303	409	Warranty	N/A	N/A
Point Loma Grit Processing Improvements / S00315	414	Continuing	N/A	N/A
Police 911 Call Manager / S15024	341	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / S10131	342	Continuing	N/A	N/A
Police Range Refurbishment / S10118	343	Continuing	N/A	N/A
Public Safety Training Institute / S00816	344	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
San Carlos Branch Library / S00800	160	Continuing	N/A	N/A
San Diego New Central Library / S00799	161	Warranty	N/A	N/A
Sewer CIP Emergency Reserve / S00342	426	Continuing	N/A	N/A
Stadium Reconstruction / S16025	466	Continuing	N/A	N/A
Water Department Security Upgrades / S00050	438	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	108	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	451	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	173	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	454	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	100	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	369	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	119	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	377	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	393	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	394	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	416	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	417	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	465	Continuing	Annual	Annual
Roof Replacement / ABT00002	456	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	430	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	441	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	442	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	493	Continuing	91	High
Avenida de la Playa Infrastructure-SD / S13018	494	Warranty	73	High
SD River Dredging Qualcomm Way to SR163 / S00606	290	Continuing	69	High
34th Street Storm Drain / S11001	489	Continuing	48	Medium
Coolidge Street Storm Drain / S11003	517	Continuing	46	Medium
San Remo Way Storm Drain / S11004	583	Warranty	44	Medium
Manhasset Dr Storm Drain System Upgrade / S11005	551	Warranty	43	Low
Hayes Ave Storm Drain / S11002	535	Continuing	41	Low
La Jolla Ecological Reserve Area of ASBS / S00607	544	Warranty	28	Low
Famosa Slough Salt Marsh Creation / S00605	230	Warranty	N/A	N/A
Drainage Projects / ACA00001	523	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	576	Continuing	Annual	Annual
Watershed CIP / ACC00001	610	Continuing	Annual	Annual
Flood Control				
Golf				
Mission Bay GC Practice Ctr Bldg Improve / S01090	254	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / S11010	255	Continuing	54	Medium
Golf Course Drive Improvements / S15040	232	Continuing	50	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Balboa Park Golf Course - Clubhouse / S00614	187	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / S14019	319	Continuing	34	Medium
Balboa Park Golf Course / AEA00002	186	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	256	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	318	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Pro Fac / S01088	102	Continuing	92	High
West Miramar Refuse Disposal Fac Ph 2 / S01074	109	Continuing	89	High
South Chollas Landfill / S00776	105	Continuing	85	Medium
South Chollas Landfill Improvements / S00684	106	Continuing	85	Medium
CNG Fueling Station for Refuse & Recycling / S15000	99	Continuing	55	Low
Miramar Landfill Greenery Expansion / S00975	104	Continuing	53	Low
Environmental Services Operations Yard Improvement / AFA00003	101	Continuing	Annual	Annual
Minor Improvements to Landfills / AFA00001	103	Continuing	Annual	Annual
Underground Tank Program / AFA00002	107	Continuing	Annual	Annual
Parks				
Tierrasanta CP Sports Field Lighting / S11011	311	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	313	Continuing	90	High
Palisades Park Comfort Station Replace / S10026	277	Warranty	84	High
Mountain View NP Area Upgrades / S11019	264	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / S11012	280	Warranty	83	High
San Ysidro Athletic Area/Larsen Fld Lght / S11013	293	Warranty	83	High
Memorial Pool Improvements / S00970	251	Warranty	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	282	Continuing	77	High
City Heights Square Mini-Park / S01070	206	Warranty	76	High
Silver Wing NP Sports Field/Lighting / S11051	295	Continuing	74	High
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	245	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	287	Continuing	73	High
Solana Ranch Park / S00994	299	Warranty	73	High
Larsen Field ADA Improvements Phase II / S13004	241	Continuing	71	High
Crystal Pier Improvements / S11014	213	Continuing	70	High
California Tower Seismic Retrofit / L12003	192	Continuing	68	High
Mission Bay Athletic Area Comfort Station Mod / S10021	253	Continuing	68	High
San Ysidro Community Park ADA Improvements / S15033	294	Continuing	68	High
Wegeforth Elementary School Joint Use / S00764	326	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / L14005	302	Continuing	66	High
Olive Grove Community Park / S15028	272	Continuing	65	High
Rancho Penasquitos Skate Park / S12002	283	Warranty	65	High
Sixth Avenue Playground Improvements / S00616	296	Underfunded	65	High
Rolando Joint Use Facility Development / S15029	288	Continuing	64	High
Lomita Neighborhood Park Playground ADA Upgrades / S16019	243	New	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	249	New	63	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Angier Elementary School Joint Use / S00762	185	Continuing	62	High
Cabrillo Heights NP Improvements / S00763	191	Warranty	62	High
Cesar Solis Community Park / S00649	200	Continuing	62	High
Linda Vista Skate Park / S15008	242	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	262	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	278	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	298	Continuing	62	High
Taft Joint Use Facility Development / S15026	304	Continuing	62	High
Gamma Street Mini-Park ADA Improvements / S15032	231	Continuing	61	Medium
McKinley Elementary School JU Improvemts / S12001	248	Continuing	61	Medium
Valencia Park Acquisition & Development / S11103	323	Continuing	61	Medium
Junipero Serra Museum ADA Improvements / S15034	237	Continuing	60	Medium
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	246	New	60	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	300	Continuing	59	Medium
Wagenheim Joint Use Facility / S15007	324	Continuing	59	Medium
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	297	New	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	301	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / S14010	198	Continuing	57	Medium
Chicano Park ADA Upgrades / S13003	202	Continuing	57	Medium
Keiller Neighborhood Park ADA Improvements / S15030	238	Continuing	57	Medium
Olive St Park Acquisition/Development / S10051	273	Continuing	57	Medium
Memorial Community Building Clearance Activity / S15039	250	Continuing	56	Medium
Carmel Valley Neighborhood Park #8 / S00642	197	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	216	Continuing	55	Medium
Mira Mesa CP - Exp & Aquatic Complex / S00667	252	Continuing	55	Medium
Trail for All People / S13001	320	Continuing	54	Medium
El Cuervo Adobe Improvements / S14006	226	Continuing	53	Medium
Old Mission Dam Preservation / S00611	271	Warranty	53	Medium
Encanto Comm Pk Security Lighting Upgrades / S16017	227	New	52	Medium
Rolling Hills Neighborhood Park ADA Upgrades / S15021	289	Continuing	52	Medium
West Maple Canyon MP / S00760	328	Continuing	52	Medium
East Village Green General Development Plan / S16014	222	New	51	Medium
Charles Lewis III Memorial Park / S00673	201	Continuing	49	Medium
Chollas Community Park / S00654	204	Underfunded	49	Medium
Wightman Street Neighborhood Park / S00767	329	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / S14001	210	Continuing	48	Medium
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	239	New	48	Medium
Children's Park Improvements / S16013	203	New	47	Low
Dennerly Ranch Neighborhood Park / S00636	219	Continuing	47	Low
Hidden Trails Neighborhood Park / S00995	235	Continuing	47	Low
Torrey Hills NP Development / S13007	315	Continuing	47	Low
Crest Canyon Neighborhood Park / S15005	211	Continuing	46	Low
Canyon Hills Resource Park Improvements / S15006	194	Continuing	45	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Doyle Park Community Park ADA Upgrades / S15037	220	Continuing	45	Low
Hickman Fields Athletic Area / S00751	234	Continuing	44	Low
East Village Green Phase 1 / S16012	223	New	42	Low
Beyer Park Development / S00752	190	Underfunded	41	Low
Chollas Lake Pk Playground Improvements / S14002	205	Continuing	40	Low
Central Avenue MP Acquisition/Development / S00992	199	Continuing	39	Low
Egger/South Bay Community Park ADA Improvements / S15031	224	Continuing	36	Low
North Ocean Beach Gateway Ph II / S12041	268	Warranty	35	Low
North Park Mini Park & Streetscape Improvements / S10050	269	Continuing	34	Low
Tubman Charter School JU Improvements / S13000	321	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / S00655	240	Underfunded	27	Low
San Diego River Improvements / S01012	292	Continuing	27	Low
University Village Park Tot Lot / S13005	322	Continuing	25	Low
Canyonside Community Park Improvements / S12004	195	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / S10065	259	Continuing	20	Low
Mission Trails RP Trail Realignment / S10066	261	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / S00890	214	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / S00892	215	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	217	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / S00722	236	Continuing	19	Low
Los Penasquitos Cyn Preserve STRl Restor / S13014	244	New	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	291	Continuing	19	Low
Torrey Hills SDG&E Easement Enhancement / S11006	316	Continuing	19	Low
Rancho Penasquitos Towne Centre Park Imp / S12003	284	Continuing	14	Low
Crest Canyon Resource Management Plan / S10067	212	Continuing	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	229	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	233	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	260	Continuing	N/A	N/A
Multiple Species Conservation / S01076	265	Continuing	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / S00638	275	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	276	Continuing	N/A	N/A
Rancho Encantada Park #2 / S00652	281	Warranty	N/A	N/A
Torrey Highlands Trail System / RD12002	314	Continuing	N/A	N/A
Torrey Meadows NP South / S00651	317	Continuing	N/A	N/A
Coastal Erosion and Access / AGF00006	208	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	257	Continuing	Annual	Annual
Open Space Improvements / AGG00001	274	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	285	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	286	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	422	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	228	Continuing	40	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Recycled Water System Upgrades / S10010	420	Continuing	N/A	N/A
North City Reclamation System / AHC00002	402	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	418	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	419	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	421	Continuing	Annual	Annual
Transportation				
State Route 56 Bike Interchanges / S00955	590	Continuing	90	High
La Media Road Improvements / S15018	548	Continuing	85	High
Market St-Euclid to Pitta-Improvements / S16022	552	New	84	High
38th Street Improvements / S00930	490	Warranty	81	High
Midway Street Bluff Repair / S12005	554	Continuing	80	High
Aldine & Fairmount Dr Slope Restoration / S00865	492	Warranty	78	High
Mission Beach Brdwalk Bulkhead Phased / L14004	558	Continuing	78	High
34th & 35th @ Madison Ave Improvements / S00922	488	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	560	Warranty	74	High
Sea World Dr/I5 Interchange Improvement / S00888	586	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	513	Warranty	73	High
Juan Street Concrete Street / S00602	543	Continuing	73	High
Laurel Street Bridge over SR 163 / S00939	549	Warranty	73	High
Torrey Pines Road Improvement Phase 2 / S15023	599	Continuing	73	High
Coastal Rail Trail / S00951	515	Underfunded	72	High
Talbot Street Slope Restoration / S00609	594	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / S00880	556	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	579	Continuing	71	High
Bear Drive Retaining Wall / S10093	498	Warranty	70	High
W Mission Bay Dr Bridge Over SD River / S00871	609	Continuing	70	High
Mission Trails RP/Mission Bay Bike Path / S00734	559	Continuing	69	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	542	Continuing	66	High
Old Otay Mesa Road-Westerly / S00870	564	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	568	Continuing	66	High
Pacific Beach Curb Ramp Barrier Removal / S11048	566	Continuing	62	High
25th Street Renaissance Project / S00985	487	Continuing	61	High
SR 163/Friars Road / S00851	580	Continuing	61	High
Torrey Pines Improvements Phase I / S00613	598	Warranty	58	High
Palm Avenue Roadway Improvements / S00913	570	Continuing	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	581	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	561	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	571	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	572	Continuing	56	Medium
San Diego River Multi-Use Path / S00958	582	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	491	Warranty	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	509	Continuing	55	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Talmadge Historic Gates / L12001	306	Continuing	55	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	525	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	569	Continuing	53	Medium
Streamview Drive Improvements / S00864	592	Continuing	53	Medium
University Avenue Mobility / S00915	605	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / S10061	529	Warranty	52	Medium
Linda Vista/Genesee Intersection Improve / S00907	550	Continuing	52	Medium
Bayshore Bikeway / S00944	497	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	511	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	521	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	533	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	209	Continuing	50	Medium
Sorrento Valley Rd & I5 Interchange / S00914	588	Continuing	50	Medium
Bay Terraces Parkside Greenbelt Lighting / S14008	189	Warranty	48	Medium
Five Points Neighborhood Pedestrian Impr / S00988	528	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / S10040	270	Continuing	47	Medium
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	508	Continuing	46	Medium
El Cajon Blvd Streetscape Improvements / S00826	225	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / S10015	597	Continuing	46	Medium
Genesee Avenue Widen I-5 Crossing / S00839	531	Continuing	44	Medium
Cherokee Street Improvements / S00921	514	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / S11060	565	Continuing	43	Medium
Camino Del Sur-SR-56 to Dormouse / S00872	503	Continuing	42	Low
Carmel Valley Landscaping & Irrigation / L14000	196	Continuing	42	Low
Coast Blvd Walkway Improvements / S15001	207	Continuing	42	Low
Tierrasanta - Median Conversion / L14001	310	Continuing	42	Low
Torrey Pines Road Slope Restoration / S00877	600	Continuing	42	Low
Camino Santa Fe Median Improvements / S10037	193	Continuing	41	Low
Carmel Country Road Low Flow Channel / S00969	504	Continuing	41	Low
Saturn Blvd Roadway Improvements / S11028	584	Warranty	41	Low
Talmadge Streetscape & Lighting Zone 2W / S00977	309	Warranty	41	Low
Switzer Canyon Bridge Enhancement Prog / S10054	303	Continuing	38	Low
Holly Dr. Street Improvements / S11033	537	Warranty	37	Low
State Route 15 Bikeway Study / S00731	589	Warranty	36	Low
Talmadge Decorative SL Restoration / S00978	305	Continuing	36	Low
Talmadge Street Improvements / S00820	307	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / S00976	308	Warranty	36	Low
Del Mar Terrace Street Improvements / L14003	218	Continuing	34	Low
La Jolla Mesa Drive Sidewalk / S00928	545	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / S00981	526	Continuing	32	Low
N Torrey Pines Roadway/Median Enhance / S00868	562	Warranty	32	Low
Torrey Highlands Community ID & Enhance / S11009	312	Continuing	32	Low
Welcome to Rancho Bernardo Signs / S10036	327	Warranty	32	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Mission Hills Historic Street Lighting / S11008	258	Continuing	30	Low
Pomerado Median Improve-N of R Bernardo / S10035	279	Continuing	28	Low
Del Mar Heights Road Flashing Beacon / S00987	519	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	595	Warranty	23	Low
Webster Neighborhood Identification Sign / S14005	325	Continuing	21	Low
La Jolla Village Drive and Regents Road / S00867	546	Warranty	15	Low
Martin Luther King Jr. Promenade / S13020	247	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	532	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	496	Continuing	12	Low
36th Street Landscape Maintenance / S00902	183	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	495	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	501	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	502	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	505	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	506	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	507	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	510	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	512	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	520	Continuing	N/A	N/A
Dennergy Road East / S10018	522	Continuing	N/A	N/A
El Camino Real Widening / S00916	524	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	527	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	530	Warranty	N/A	N/A
Hillery Drive Improvements / S11064	536	Warranty	N/A	N/A
I5 to SR56 Freeway Connectors / S00707	538	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / S00708	539	Continuing	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	547	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	557	Continuing	N/A	N/A
Pacific Highlands Traffic Signals / S01062	567	Continuing	N/A	N/A
Regents Road Bridge / S00729	573	Continuing	N/A	N/A
Rose Creek Bikeway / S00946	577	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	578	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	591	Continuing	N/A	N/A
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	596	Warranty	N/A	N/A
Triple Pipe Crossing Dennergy Road / S10017	604	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	607	Continuing	N/A	N/A
Village Loop Road / S00919	608	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / S00822	611	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	612	Continuing	N/A	N/A
Bridge Rehabilitation / AIE00001	499	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	500	Continuing	Annual	Annual
Concrete Streets / AID00006	516	Continuing	Annual	Annual
Cooperative Traffic Signal Projects / AIL00003	518	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Guard Rails / AIE00002	534	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	540	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	541	Continuing	Annual	Annual
Median Installation / AIG00001	553	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	555	Continuing	Annual	Annual
New Walkways / AIK00001	563	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / AIL00010	574	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	575	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	585	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	587	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	593	Continuing	Annual	Annual
Traffic Calming / AIL00001	601	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	602	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	603	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	606	Continuing	Annual	Annual
Wastewater				
Alvarado Trunk Sewer Phase IV / S15019	360	Continuing	92	High
East Mission Gorge Force Main Rehab / S00326	374	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / S00336	379	Warranty	90	Medium
Montezuma Trunk Sewer / S00332	397	Warranty	90	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	431	Continuing	84	Low
Balboa Terrace Trunk Sewer / S12035	362	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	429	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	395	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	413	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	427	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	434	Continuing	Annual	Annual
Water				
Otay Second Pipeline Relocation-PA / S15016	405	Continuing	99	High
Catalina 12inch Cast Iron Mains / S12008	365	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	398	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	378	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / S10055	384	Continuing	97	High
El Monte Pipeline No 2 / S10008	375	Continuing	96	High
La Jolla View Reservoir / S15027	382	Continuing	96	High
30th Street Pipeline Replacement / S12010	357	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	433	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	435	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	359	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	404	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	436	Continuing	90	Medium
Pacific Beach Pipeline South (W) / S12015	412	Continuing	85	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Del Mar Heights East Segment / S12017	370	Continuing	83	Low
La Jolla Scenic Drive 16inch Main / S12009	381	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	403	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	385	Continuing	70	Low
Water Group 787 / S11108	439	Warranty	38	Low
Del Mar Heights Pipeline Relocation / S00070	371	Continuing	N/A	N/A
New 16" Water Mains (U-3) / RD15003	401	Continuing	N/A	N/A
Water CIP Emergency Reserve / S00048	437	Continuing	N/A	N/A
Corrosion Control / AKA00001	368	Continuing	Annual	Annual
Freeway Relocation / AKB00002	376	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	380	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	383	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	415	Continuing	Annual	Annual
Seismic Upgrades / AKB00004	425	Continuing	Annual	Annual
Water Main Replacements / AKB00003	440	Continuing	Annual	Annual



Page Intentionally Left Blank

Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 16,303,684	\$ -	\$ -	\$ 16,303,684
Airport Assets Total	\$ 16,303,684	\$ -	\$ -	\$ 16,303,684

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 223,138,353	\$ 4,331,000	\$ 83,310,508	\$ 310,779,861
Bldg - MWWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWWD - Laboratories	2,018,535	-	-	2,018,535
Bldg - MWWWD - Pump Stations	74,607,168	11,290,000	43,024,666	128,921,834
Bldg - MWWWD - Treatment Plants	87,246,884	5,415,612	13,709,557	106,372,053
Bldg - Operations Facility / Structures	21,124,930	500,000	16,600,000	38,224,930
Bldg - Other City Facility / Structures	95,729,968	13,838,896	675,144,821	784,713,685
Bldg - Parks - Recreation/Pool Centers	1,486,726	-	-	1,486,726
Bldg - Pub Safety - Fire Fac / Struct	62,350,686	26,393,081	83,791,570	172,535,337
Bldg - Pub Safety - Lifeguard Stations	17,791,805	-	10,735,444	28,527,249
Bldg - Pub Safety - Police Fac / Struct	10,328,227	5,145,132	9,491,129	24,964,488
Bldg - Stadium Facilities	1,916,720	-	5,850,000	7,766,720
Bldg - Water - Pump Stations	25,582,198	11,107,040	35,510,983	72,200,221
Bldg - Water - Reservoirs/Dams	6,306,952	5,800,000	21,504,433	33,611,385
Bldg - Water - Standpipes	14,798,613	4,280,248	119,016,082	138,094,943
Bldg - Water - Treatment Plants	33,413,552	615,940	1,331,231	35,360,723
Bldg - Water - Wells	877,605	-	2,437,436	3,315,041
Buildings Total	\$ 681,710,548	\$ 88,716,949	\$ 1,125,738,361	\$ 1,896,165,858

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 22,692,696	\$ 4,380,361	\$ 28,150,000	\$ 55,223,057
Drainage - Channels	1,422,000	-	20,000	1,442,000
Drainage - Storm Drain Pipes	58,386,269	1,675,000	206,450,433	266,511,702
Drainage Total	\$ 82,500,966	\$ 6,055,361	\$ 234,620,433	\$ 323,176,760

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 25,916,038	\$ 184,023	\$ 11,320,977	\$ 37,421,038
Golf Total	\$ 25,916,038	\$ 184,023	\$ 11,320,977	\$ 37,421,038

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in **Table 5**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 5: Landfills Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 41,560,809	\$ -	\$ -	\$ 41,560,809
Landfills - Supporting Fac / Struct	32,431,544	900,000	900,000	34,231,544
Landfills Total	\$ 73,992,352	\$ 900,000	\$ 900,000	\$ 75,792,352

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 6**.

Capital Improvements Program Project Types

Table 6: Parks Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 16,926,001	\$ 279,034	\$ 13,805,245	\$ 31,010,280
Parks - Developed Regional Park	1,160,657	-	1,341,697	2,502,354
Parks - Mini Parks	7,829,395	301,079	1,645,348	9,775,822
Parks - Miscellaneous Parks	51,868,857	24,502,470	66,951,726	143,323,053
Parks - Neighborhood	67,382,714	7,660,468	25,948,157	100,991,339
Parks - Open Space	6,009,858	1,950,000	2,200,000	10,159,858
Parks - Resource Based	14,813,119	1,353,152	35,989,288	52,155,559
Parks - Trails	2,647,640	981,098	7,368,344	10,997,082
Parks Total	\$ 168,638,241	\$ 37,027,301	\$ 155,249,805	\$ 360,915,347

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in **Table 7**.

Table 7: Potable Reuse Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 5,000,000	\$ 18,693,478	\$ 1,529,034,569	\$ 1,552,728,047
Potable Reuse Total	\$ 5,000,000	\$ 18,693,478	\$ 1,529,034,569	\$ 1,552,728,047

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 8**.

Table 8: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 7,889,361	\$ -	\$ -	\$ 7,889,361
Reclaimed Water System - Reservoirs	991,984	408,016	-	1,400,000
Reclaimed Water System Total	\$ 8,881,345	\$ 408,016	\$ -	\$ 9,289,361

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 9**.

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 26,860,829	\$ 30,000	\$ 30,446,047	\$ 57,336,876
Trans - Bridge - Pedestrian	4,919,547	-	-	4,919,547

Capital Improvements Program

Project Types

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Trans - Bridge - Vehicular	209,667,595	12,450,000	358,662,839	580,780,434
Trans - Ped Fac - Accessibility Improve	500,000	196,000	-	696,000
Trans - Ped Fac - Sidewalks	20,655,493	4,610,000	19,911,619	45,177,112
Trans - Roads/Widening/Reconfiguration	6,256,690	-	32,891,110	39,147,800
Trans - Roadway	331,776,008	14,510,000	574,241,065	920,527,073
Trans - Roadway - Enhance/Scape/Medians	31,567,102	100,000	27,278,766	58,945,868
Trans - Roadway - Erosion/Slope/Ret Wall	12,789,739	-	82,000	12,871,739
Trans - Roadway - GRails/BRails/Safety	5,336,994	1,500,000	1,500,000	8,336,994
Trans - Roadway - Street Lighting	9,494,447	3,700,000	36,647,000	49,841,447
Trans - Signals - Calming/Speed Abatement	4,464,121	-	-	4,464,121
Trans - Signals - Traffic Signals	22,183,252	1,770,521	9,050,000	33,003,773
Transportation Total	\$ 686,471,817	\$ 38,866,521	\$1,090,710,446	\$1,816,048,784

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 10**.

Table 10: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 247,022,368	\$ 92,345,627	\$ 316,302,702	\$ 655,670,697
Wastewater - Collection Sys - Trunk Swr	60,946,415	360,000	60,807,774	122,114,189
Wastewater Total	\$ 307,968,782	\$ 92,705,627	\$ 377,110,476	\$ 777,784,885

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 11**.

Table 11: Water Project Types

Project Type	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 201,453,520	\$ 63,082,868	\$ 247,538,441	\$ 512,074,829
Water - Distribution Sys - Transmission	43,592,542	20,996,230	124,777,781	189,366,553
Water Total	\$ 245,046,062	\$ 84,079,098	\$ 372,316,222	\$ 701,441,382

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2014, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIFs) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Park Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Capital Improvements Program Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/Emergency Medical Services Transport Fund, Gas Tax Fund, QUALCOMM Stadium Fund, Bus Stop Capital Improvement Fund, Library System Improvement Fund, Sunset Cliffs Natural Park Fund, and OneSD/ERP Support Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 10,071,306	\$ -	\$ -	\$ 10,071,306
Antenna Lease Fund	900,000	-	-	900,000
Bond Financing	51,000	3,876,000	-	3,927,000
Bus Stop Capital Improvement Fund	537,908	60,000	240,000	837,908
Capital Outlay - Land Sales	18,386,614	-	-	18,386,614
Capital Outlay - Other	3,805,043	-	-	3,805,043
Capital Outlay - Police Decentralization Land Sales	1,822,864	-	-	1,822,864
Convention Center Funds	1,732,728	-	-	1,732,728
Deferred Capital Projects Bonds	249,654,587	-	270,000,000	519,654,587
Developer Funding	13,828,928	63,732	17,059,000	30,951,660
Development Impact Fees	75,761,018	33,281,000	-	109,042,018
Donations	74,074,895	-	18,350,564	92,425,459
Energy Conservation Program Fund	2,805,331	-	-	2,805,331
Environmental Growth Funds	3,788,004	3,284,250	-	7,072,254
Facilities Benefit Assessments	252,384,944	12,566,887	176,064,486	441,016,317
Federal Grants	72,971,245	-	123,458,460	196,429,705
Fiesta Island Sludge Mitigation Fund	10,975	-	-	10,975
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Funding Source Total
Fleet Services Internal Service Fund	2,367,028	-	-	2,367,028
Gas Tax Fund	1,949,212	5,000,000	-	6,949,212
General Fund	57,467,823	34,170,579	69,991,536	161,629,938
Golf Course Enterprise Fund	25,733,198	175,000	9,500,000	35,408,198
Habitat Acquisition Fund	67,315	-	-	67,315
Infrastructure Improvement Funds	308,044	-	-	308,044
Library System Improvement Fund	10,846,865	-	-	10,846,865
Maintenance Assessment Districts	7,917,236	110,000	(600,404)	7,426,832
Mission Bay Improvements Fund	12,834,519	6,296,250	26,984,789	46,115,558
Mission Trails Regional Park Fund	1,252,829	-	-	1,252,829
OneSD/ERP Funding	1,100,000	5,116,800	4,261,902	10,478,702
Other Funding	140,382,668	-	155,605	140,538,273
Other Grants	1,449,513	-	3,100,000	4,549,513
Park Service District Funds	3,687,239	450,565	-	4,137,804
Proposition 42 Replacement - Transportation Relief Fund	18,351,154	-	-	18,351,154
QUALCOMM Stadium Fund	1,916,720	-	3,750,000	5,666,720
Recycling Fund	1,200,000	-	-	1,200,000
Redevelopment Funding	26,733,593	-	-	26,733,593
Refuse Disposal Fund	65,927,866	-	-	65,927,866
Regional Park Improvements Fund	13,197,797	2,500,000	1,200,000	16,897,797
Regional Transportation Congestion Improvement Program	14,266,279	-	-	14,266,279
San Diego Unified School District	20,641,657	-	-	20,641,657
Sea World Traffic Mitigation Fund	10,400,000	-	-	10,400,000
Sewer Funds	449,837,920	114,040,243	1,175,326,573	1,739,204,736
State Grants	58,263,527	-	2,702,000	60,965,527
Sunset Cliffs Natural Park Fund	876,000	-	-	876,000
TransNet - Extension Bikeways	3,306,048	-	-	3,306,048
TransNet Funds	154,163,148	18,829,521	83,808,197	256,800,866
Trench Cut/Excavation Fee Fund	4,000,000	-	-	4,000,000
Unidentified Funding	-	-	1,529,839,159	1,529,839,159
Utilities Undergrounding Program Fund	78,908,581	5,000,000	20,000,000	103,908,581
Water Fund	330,088,667	122,815,547	1,361,809,422	1,814,713,636
Total	\$ 2,302,429,835	\$ 367,696,374	\$ 4,897,001,289	\$ 7,567,067,498

Capital Improvements Program Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Crest Canyon Neighborhood Park / S15005	211	46	Low	\$ 5,000	1.2%
Cesar Solis Community Park / S00649	200	62	High	350,000	2.1%
Mohnike Adobe and Barn Restoration / S13008	262	62	High	100,000	3.9%
Famosa Slough Salt Marsh Creation / S00605	230	N/A	N/A	20,000	5.7%
Fire Station No. 38 - Mira Mesa Remodel / S10006	127	81	Medium	80,000	8.6%
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	525	53	Medium	3,200,000	9.7%
W Mission Bay Dr Bridge Over SD River / S00871	609	70	High	12,636,070	10.0%
Fire Station No. 15 - Ocean Beach Expansion / S13011	124	44	Low	65,000	11.5%
Open Space Improvements / AGG00001	274	Annual	Annual	300,000	12.6%
California Tower Seismic Retrofit / L12003	192	68	High	500,000	15.3%
San Ysidro Branch Library / S00802	162	62	Low	2,009,000	16.5%
Tubman Charter School JU Improvements / S13000	321	31	Low	465,040	17.0%
Resurfacing of City Streets / AID00005	575	Annual	Annual	101,236,753	22.6%
Chicano Park ADA Upgrades / S13003	202	57	Medium	601,697	24.0%
Midway Street Bluff Repair / S12005	554	80	High	82,000	25.6%
Valencia Park Acquisition & Development / S11103	323	61	Medium	344,000	26.1%
Riviera Del Sol Neighborhood Park / S00999	287	73	High	2,174,640	31.4%
El Cajon Blvd Streetscape Improvements / S00826	225	46	Medium	846,070	34.1%
Tierrasanta Library Expansion / S15011	165	60	Low	295,000	38.1%
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	301	58	Medium	1,800,000	42.9%
City Facilities Improvements / ABT00001	454	Annual	Annual	79,539,981	49.5%
San Diego River Improvements / S01012	292	27	Low	500,000	50.0%
Drainage Projects / ACA00001	523	Annual	Annual	144,700,433	56.2%
Memorial Comm Pk Playground ADA Upgrades / S16020	249	63	High	684,498	60.3%
SR 163/Friars Road / S00851	580	61	High	76,636,159	62.8%
Switzer Canyon Bridge Enhancement Prog / S10054	303	38	Low	175,000	63.6%
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	542	66	High	1,116,010	67.6%
San Ysidro Community Park ADA Improvements / S15033	294	68	High	2,122,796	70.9%
Canyon Hills Resource Park Improvements / S15006	194	45	Low	4,454,932	72.2%
Gamma Street Mini-Park ADA Improvements / S15032	231	61	Medium	1,301,348	74.3%
Coastal Erosion and Access / AGF00006	208	Annual	Annual	2,400,000	74.5%
Fire Station No. 48 - Black Mountain Ranch / S15015	129	71	Low	9,080,000	77.1%
Police Range Refurbishment / S10118	343	N/A	N/A	6,999,593	78.0%
State Route 56 Freeway Expansion / RD14000	591	N/A	N/A	119,000,000	78.3%
ADA Improvements & Expansion of Paradise Senior Ce / S15002	184	62	Low	2,590,554	78.7%
State Route 56 Bike Interchanges / S00955	590	90	High	7,222,940	79.0%
Mission Bay Athletic Area Comfort Station Mod / S10021	253	68	High	820,000	79.7%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Torrey Pines Road Improvement Phase 2 / S15023	599	73	High	1,200,000	80.0%
Martin Luther King Jr. Promenade / S13020	247	15	Low	1,005,000	81.7%
Home Avenue Fire Station / S14018	135	83	High	10,000,000	83.3%
Rolando Joint Use Facility Development / S15029	288	64	High	1,916,399	83.5%
Olive Grove Community Park / S15028	272	65	High	2,175,535	83.7%
La Media Road Improvements / S15018	548	85	High	32,891,110	84.0%
Coastal Rail Trail / S00951	515	72	High	18,425,629	84.1%
Children's Park Improvements / S16013	203	47	Low	3,300,000	84.6%
Street Light Circuit Upgrades / AIH00002	593	Annual	Annual	33,347,000	84.7%
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	245	73	High	2,851,000	85.1%
Keiller Neighborhood Park ADA Improvements / S15030	238	57	Medium	654,000	85.6%
San Carlos Branch Library / S00800	160	N/A	N/A	18,304,201	88.9%
North Pacific Beach Lifeguard Station / S10119	139	83	High	6,185,444	89.3%
Chollas Community Park / S00654	204	49	Medium	27,183,356	90.1%
Fire-Rescue Air Operations Facility / S15012	134	78	Medium	11,351,919	90.8%
Golf Course Drive Improvements / S15040	232	50	Medium	1,820,977	91.0%
Fire Station No. 51 - Skyline Hills / S14017	132	83	High	11,000,000	91.7%
Fire Station No. 07 - Barrio Logan / S15013	122	85	High	11,150,000	92.9%
Mission Beach Brdwalk Bulkhead Phased / L14004	558	78	High	9,257,000	93.9%
Sixth Avenue Playground Improvements / S00616	296	65	High	1,880,000	94.0%
North Park Library / S00798	155	49	Low	13,352,782	95.0%
Egger/South Bay Community Park ADA Improvements / S15031	224	36	Low	2,329,886	95.5%
Kensington/Normal Heights Library / S00795	152	49	Low	2,246,530	95.7%
Beyer Park Development / S00752	190	41	Low	11,476,000	96.5%
Sea World Dr/I5 Interchange Improvement / S00888	586	74	High	116,163,109	96.7%
Scripps Miramar Ranch Library / S00811	163	59	Low	1,090,400	96.8%
College Area Fire Station / S16015	118	65	Low	11,730,000	97.8%
Ocean Beach Branch Library / S00806	156	62	Low	7,864,860	98.2%
Kumeyaay Lakes Berm Restoration and Dredg / S00655	240	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	159	62	Low	3,467,682	98.9%
Paradise Hills Library / S00810	158	62	Low	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / S00785	133	81	Medium	11,011,065	99.2%
Convention Center Phase III Expansion / S12022	473	N/A	N/A	514,050,000	99.4%
Convention Center Sails Pavilion / L15000	474	76	Medium	19,447,313	99.5%
Ocean Beach Lifeguard Station / S10121	140	79	Medium	4,550,000	99.8%
Total				\$ 1,529,839,159	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program

Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

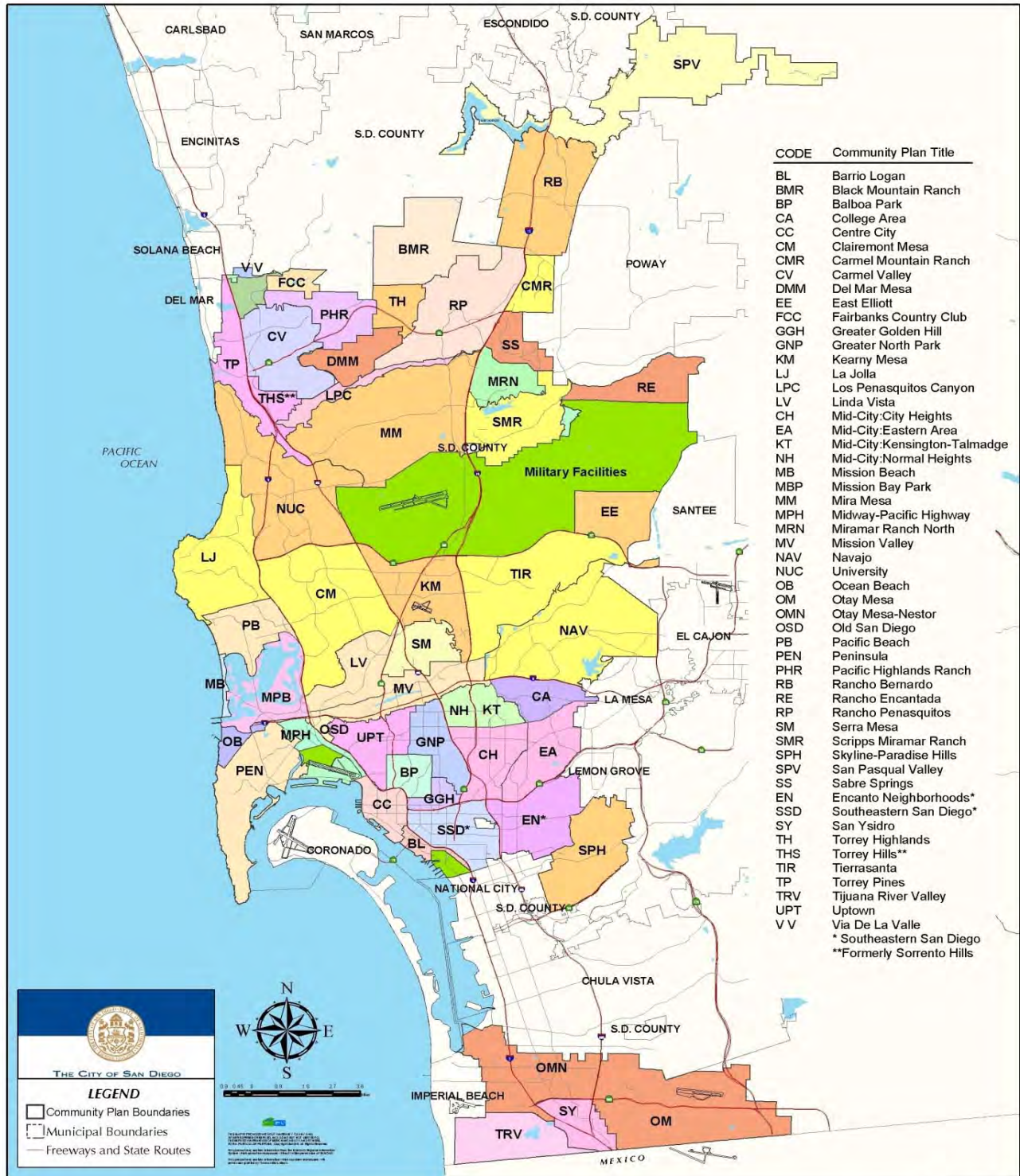
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

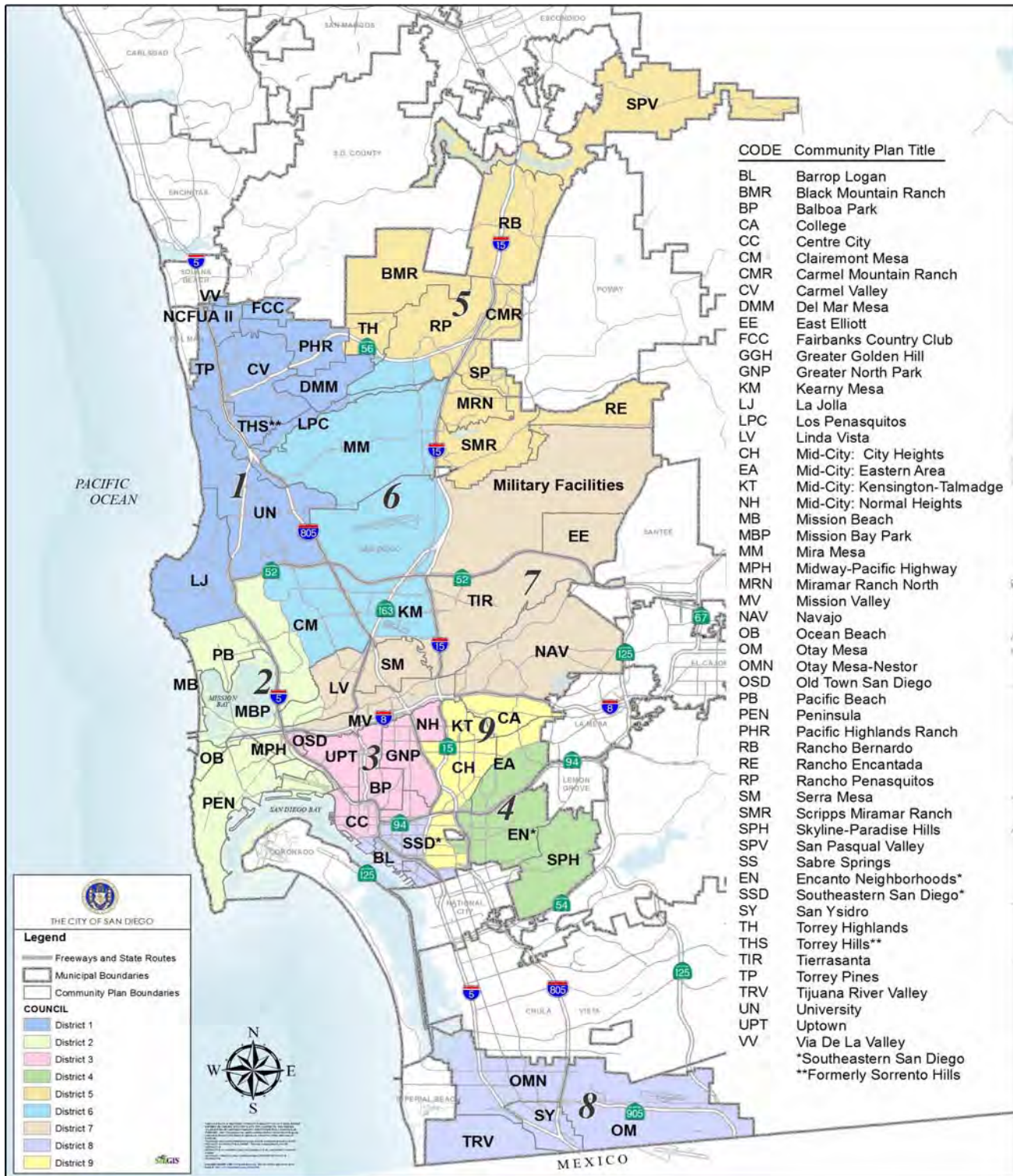
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2015 are included in addition to new projects scheduled to begin in Fiscal Year 2016. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 623 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2015 accomplishments and Fiscal Year 2016 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Abestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

Capital Improvements Program

Guide to the Capital Improvement Projects

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 63. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 73.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 73.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2016 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2015, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Capital Improvements Program Guide to the Capital Improvement Projects

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 49.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 49.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to \$2.1 million per year. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2016.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be

Capital Improvements Program

Guide to the Capital Improvement Projects

included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 73.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2015 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 67.

Expenditure by Funding Source													
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Deferred Maintenance Revenue 2012A-Project	400848	938,729	21,680	-	-	-	-	-	-	-	-	-	960,408
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,739,592	-	-	-	-	-	-	-	-	-	-	2,739,592
Mission Valley-Urban Comm.	400135	5,888,427	111,573	-	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 10,705,439	\$ 133,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,838,692

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2016 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2015. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2016, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2015.

Capital Improvements Program

Guide to the Capital Improvement Projects

FY 2016 - This is the amount of funding approved in the Fiscal Year 2016 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2016 Anticipated - Funding that is uncertain to be received during Fiscal Year 2016 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2016 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2016 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2016 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact						
Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	20.80	20.80	20.80	20.80
	Total Impact \$	-	2,352,199 \$	2,352,199 \$	2,352,199 \$	2,352,199

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Capital Improvements Program

Guide to the Capital Improvement Projects

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 71.

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 38 - Mira Mesa Remodel / S10006	\$ 930,000	\$ 80,000	8.6%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 15 - Ocean Beach Expansion / S13011	565,000	65,000	11.5%	The project provides for the expansion of the existing fire station, \$65,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	This project will result in a Fire Station to serve the Black Mountain Ranch area. Funding for construction of the facility is currently unfunded.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,923,347	6,185,444	89.3%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	11,351,919	90.8%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue	\$ 86,203,428			



CITY OF SAN DIEGO

ADOPTED BUDGET



FY: 2016

Capital Improvements Projects

Airports



Page Intentionally Left Blank

Airports

The Airports Division manages Brown and Montgomery Fields with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) grants and enterprise funds.

2015 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2015, including:

Montgomery Field (KMYF)

- Completed Design of ADA Terminal Improvements
- Completed the FAA Grant-Funded Access Control Security Project

Brown Field (KSDM)

- Completed the design of Runway 8L-26R, Phase 1
- Completed Design of ADA Terminal Improvements

2016 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2016, Airports Division is pursuing these goals as follows:

Montgomery Field (KMYF)

- Initiate Construction of ADA Terminal Improvements
- Initiate Construction of Runway 5/23 Rehabilitation

Brown Field (KSDM)

- Initiate Construction of ADA Terminal Improvements
- Initiate Construction of the FAA Grant-Funded Runway 8L/26R Rehabilitation, Phase I
- Pavement of Curran Street



Page Intentionally Left Blank

Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 6,144,500	\$ -	\$ -	\$ 6,144,500
Montgomery Field / AAA00001	10,159,184	-	-	10,159,184
Airports Total	\$ 16,303,684	\$ -	\$ -	\$ 16,303,684



Page Intentionally Left Blank

Airports

Brown Field / AAA00002

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2002 - 2020
Improv Type: Betterment

Airport Assets

Priority Score: Annual
Priority Category: Annual
Contact Information: Propst, Rodney
 858-573-1441
 rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Funding for this project has been decreased \$1.4 million for Fiscal Year 2016 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2016. Future year appropriations have also been removed from this annual allocation until it spends down its continuing appropriations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 437,932	\$ 4,975,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,413,000
Grant Fund-Enterprise-Federal	710000	709,028	22,472	-	-	-	-	-	-	-	-	731,500
Total		\$ 1,146,960	\$ 4,997,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,144,500

Airports

Montgomery Field / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Propst, Rodney
Duration: 2002 - 2020	858-573-1441
Improv Type: Betterment	rpropst@sanidiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Funding for this project has been decreased \$1.0 million for Fiscal Year 2016 as scheduled projects will spend down continuing appropriations. Additionally, \$5.1 million in federal grant funds were awarded to the project in order to fund runway 5/23 and taxiway. Future year appropriations have also been removed from this annual allocation until it spends down its continuing appropriations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 4,806,414	\$ 694,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500,878
Montgomery Field Special Aviation	700030	1,219,337	3,438,969	-	-	-	-	-	-	-	-	4,658,306
Total		\$ 6,025,751	\$ 4,133,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,159,184

Environmental Services



Page Intentionally Left Blank

Environmental Services

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites, all of which require sustained improvements related to landfill gas systems, groundwater monitoring networks, and grading and slope work. The Department also manages the City's energy use and a variety of programs focused on implementing innovative alternatives to increase energy efficiency at City facilities. Through the Capital Improvements Program, the Department identifies and dedicates Refuse Disposal Fund resources to projects that focus on providing reliable solid waste management.

2015 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

The Department's Energy, Sustainability, and Environmental Protection Division completed projects for Fiscal Year 2015 included:

- Completion of the Broad Spectrum Post Top Pedestrian Street Lighting project which retrofitted 3,465 decorative pedestrian street lights with energy efficient LED fixtures with adaptive controls. Expected project savings are over 2.5 million kilowatt hours and \$254,000 in utility costs annually.

The Department's Waste Reduction and Disposal Division completed improvements at landfills throughout the City included:

- Completion of design work of a landfill gas blower/flare station for the West Miramar landfill.
- Implementing comprehensive grading, drainage, and landfill gas improvements at the Chollas Operations Yard. This also includes the replacement of lighting poles, storage containers, and permanent staging areas which will ensure a clean, safe, and healthy environment for the employees and customers at the operations yard.

2016 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are the Department's goals for Fiscal Year 2016:

- Solicit designs from pre-qualified vendors and select one to begin construction on a Compressed Natural Gas Fueling Station at the Environmental Services Operations Station. This project will provide the necessary fueling infrastructure to begin converting the City's refuse and recycling fleet from low sulfur diesel to compressed natural gas.
- Continue construction on energy improvements to City facilities resulting in the installation of more efficient technologies, such as lighting and air conditioning, in order to reduce energy consumption.
- In collaboration with the Public Utilities Department, the Environmental Services Department, through its Energy Conservation Fund, is contributing \$1.3 million toward a \$4.0 million project which will finance solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power and be completed in Fiscal Year 2016.

Environmental Services

- Award a solar power purchase agreements to install solar photovoltaic systems at over 100 City facilities and closed landfills.
- Begin construction of a new landfill gas handling facility at West Miramar Landfill in order to capture and destroy greenhouse gases that would otherwise enter into the atmosphere, thus ensuring compliance with state, federal, and local regulations.
- Complete construction at the South Chollas Landfill and Operations Yard in order to bring site into compliance with State regulations.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
CNG Fueling Station for Refuse & Recycling / S15000	\$ 1,200,000	\$ 900,000	\$ 900,000	\$ 3,000,000
Citywide Energy Improvements / ABT00003	522,246	-	-	522,246
Environmental Services Operations Yard Improvement / AFA00003	8,076	-	-	8,076
Future Waste Mgmt Disposal & Pro Fac / S01088	13,626,920	-	-	13,626,920
Minor Improvements to Landfills / AFA00001	1,634,975	-	-	1,634,975
Miramar Landfill Greenery Expansion / S00975	397,858	-	-	397,858
South Chollas Landfill / S00776	1,776,000	-	-	1,776,000
South Chollas Landfill Improvements / S00684	15,828,624	-	-	15,828,624
Underground Tank Program / AFA00002	407,565	-	-	407,565
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
West Miramar Refuse Disposal Fac Ph 2 / S01074	39,112,334	-	-	39,112,334
Environmental Services Total	\$ 77,574,598	\$ 900,000	\$ 900,000	\$ 79,374,598



Page Intentionally Left Blank

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Council District: 1
Community Plan: University
Project Status: Continuing
Duration: 2015 - 2021
Improv Type: New

Landfills - Supporting Fac / Struct

Priority Score: 55
Priority Category: Low
Contact Information: Fergusson, Craig
 858-627-3311
 cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Design and construction are scheduled to continue in Fiscal Year 2016 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: A total of \$1.8 million of General Fund funding will be allocated to this project, of which \$900,000 is in Fiscal Year 2016 and \$900,000 is anticipated in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Recycling Fund CIP Fund	700049	70,352	1,129,648	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 70,352	\$ 1,129,648	\$ 900,000	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2020	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Energy Conservation Program CIP Fund	200225	\$ -	\$ 522,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 522,246
Total		\$ -	\$ 522,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 522,246

Environmental Services

Environmental Services Operations Yard Improvement / AFA00003

Landfills

Council District: 5	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Coleman, Monique
Duration: 2010 - 2016	858-526-2335
Improv Type: New	mcoleman@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment. Other upgrades will improve yard security, safety, and ensure regulatory compliance with stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This annual is scheduled to be closed by the end of the Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 8,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,076
Total		\$ 8,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,076

Environmental Services

Future Waste Mgmt Disposal & Pro Fac / S01088

Landfills - Supporting Fac / Struct

Council District: Citywide	Priority Score: 92
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 1989 - 2018	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2018.

Summary of Project Changes: No significant changes were made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2017	FY 2018	FY 2019			
Refuse Disposal CIP Fund	700040	\$ 3,676,304	\$ 9,950,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920
Total		\$ 3,676,304	\$ 9,950,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920

Environmental Services

Minor Improvements to Landfills / AFA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2016	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: A balance of \$1.6 million remains in this project for future projects. No additional funds will be added to this project until tasks are identified and scheduled.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975
Total		\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Landfills

Council District: Citywide	Priority Score: 53
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 2009 - 2018	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The remaining balance in this project will be used to conduct a feasibility study and potentially the preliminary design of an anaerobic digestion facility at the Miramar Greenery in Fiscal Year 2016. An anaerobic digestion facility will allow the Miramar Greenery to intake and process food waste into commodities such as compost.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858
Total		\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858

Environmental Services

South Chollas Landfill / S00776

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2000 - 2016	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: This project is scheduled to be completed by the end of the Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			Future FY
Refuse Disposal CIP Fund	700040	\$ 788,476	\$ 987,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,776,000
Total		\$ 788,476	\$ 987,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,776,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2000 - 2016	858-627-3311
Improv Type: Replacement	cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: The City is in the process of awarding the construction contract for the grading, drainage, and site improvements of the Chollas Operations Yard. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Fleet Services CIP Fund	400676	\$ 338,822	\$ 1,315,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,654,028
CIP Contributions from General Fund	400265	4,636,144	497,856	-	-	-	-	-	-	-	-	5,134,000
Refuse Disposal CIP Fund	700040	6,191,599	120,103	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	1,964,289	764,605	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 13,130,854	\$ 2,697,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,828,624

Environmental Services
Underground Tank Program / AFA00002

Landfills

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2020	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 11 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: Title 23, California Code of Regulations, Chapter 16 and the California Health and Safety Code, Chapter 6.7 establish guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements would expose the City to civil penalties of up to \$10,000 per day per UST.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects foreseen in Fiscal Year 2016. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Gen Serv - Maint/Impr	400179	\$ -	\$ 368,961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 368,961
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Total		\$ -	\$ 407,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 407,565

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 1996 - 2024
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: N/A
Priority Category: N/A
Contact Information: Purtee, Ray
 858-573-1208
 rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled project is the design and construction of the the landfill gas blower flare station. The station will mitigate landfill gas surface emissions and migration. Design was completed, construction began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,183,261	\$ 1,876,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 1,183,261	\$ 1,876,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000

Environmental Services

West Miramar Refuse Disposal Fac Ph 2 / S01074

Council District: Citywide	Priority Score: 89
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 1988 - 2016	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board. In addition, the funding will provide for improvements related to drainage and stormwater runoff to ensure National Pollutant Discharge Elimination System regulatory compliance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is scheduled to be completed by the end of the Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Refuse Disposal CIP Fund	700040	\$ 37,775,016	\$ 1,337,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334
Total		\$ 37,775,016	\$ 1,337,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank

Fire-Rescue

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating the Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 47 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. The Department seeks funding for capital improvements to preserve and extend the life-cycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and replacement of the essential building components such as roof, HVAC, exterior walls and windows, driveways and other necessary facility maintenance and repair. These improvements positively impact the efficiency, health and safety of the department's workforce, as well as ensure the community can take pride in its public facilities. Funding for the Department's projects come from a variety of sources such as Development Impact Fees, Facilities Benefit Assessments, deferred capital bonds, various grants, foundation funds and the General Fund.

2015 CIP Accomplishments

In Fiscal Year 2015, the Fire-Rescue Department completed many capital improvements that included:

- Groundbreaking of the temporary Fire Station 51 (Skyline/Paradise Hills)
- Completion of the Mission Beach Lifeguard Station's exterior improvements such as roof, stucco and windows
- 50% construction completion of the new La Jolla Children's Pool Lifeguard Station
- 90% construction completion of the new La Jolla Cove Lifeguard Station
- 30% design completion of the North Pacific Beach Lifeguard Station
- Began construction on the new South Mission Beach Lifeguard Station
- 30% design completion of the new Fire Station 50 (North University City)
- Completion of the Pacific Beach Lifeguard Station exterior windows upgrade and replacement
- Completion of the 100% design with building permits issuance for the rebuilding of Fire Stations 5 (Hillcrest), 17 (City Heights), 22 (Pt. Loma) and South Mission Beach Lifeguard Station
- Notice to proceed issuance for the construction of new Fire Stations 5, 17, 22
- Design completion of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA bathroom
- Completion of the design of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Completion of the replacement of the Lifeguard Headquarters' Boat Safety Unit trailers
- Construction completion of the La Jolla Shores Lifeguard Station
- Completion of the Lifeguard Headquarters' Communication Tower remodel
- Completion of the Ocean Beach Lifeguard Station windows replacement

2016 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Completion of Fire Station 45 (Mission Valley)
- Completion of the bridging documents for the Design/Build Fire Station 50 (University City)

Fire-Rescue

- Initiation of the design and construction of the new Fire Helicopter Air Operations helipad, hangars, parking, FAA building tenant improvements and other offsite improvements at Montgomery Field
- Completion of La Jolla Children's Pool and Cove Lifeguard Station
- Completion of the ambulance apparatus bay and station expansion at Fire Station 38 (Mira Mesa)
- Completion of the design for the new North Pacific Beach Lifeguard Station
- Completion of the design for Fire Station 48 (Black Mountain Ranch)
- Land acquisition for the fire station at Home Avenue
- Land acquisition for replacement of Fire Station 7 (Barrio Logan)
- Initiate construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA upgrades
- Initiate construction for Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Construction completion for the replacement of the roof, windows and building exterior for the Mission Beach Lifeguard Station
- 100% design completion of the North Pacific Beach Lifeguard Station
- Completion of the Fire Headquarters Reception tenant improvement
- Completion of the Lifeguard Headquarters Boat Safety Unit dorms
- Design completion of Fire Station 3 (Little Italy) for a new kitchen & dorms

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,237,607	\$ -	\$ -	\$ 4,237,607
College Area Fire Station / S16015	-	270,000	11,730,000	12,000,000
Fire Station Major Component Replacement Rehab / ABC00001	1,261	-	-	1,261
Fire Station No. 02 - Bayside / S15042	-	20,000,000	-	20,000,000
Fire Station No. 05 - Hillcrest / S00788	9,161,923	-	-	9,161,923
Fire Station No. 07 - Barrio Logan / S15013	850,000	-	11,150,000	12,000,000
Fire Station No. 08 - Mission Hills / S10029	863,500	-	-	863,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	400,000	100,000	65,000	565,000
Fire Station No. 17 - Mid-City / S00783	12,028,624	-	-	12,028,624
Fire Station No. 22 - Point Loma / S00787	6,453,161	-	-	6,453,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	850,000	-	80,000	930,000
Fire Station No. 45 - E Mission Valley / S00688	10,838,692	-	-	10,838,692
Fire Station No. 48 - Black Mountain Ranch / S15015	2,700,000	-	9,080,000	11,780,000
Fire Station No. 49 - Otay Mesa / S00784	76,414	-	8,323,586	8,400,000
Fire Station No. 50 - North University City / S13021	9,000,000	5,000,000	-	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	1,000,000	-	11,000,000	12,000,000
Fire Station No. 54 - Paradise Hills / S00785	83,935	-	11,011,065	11,095,000
Fire-Rescue Air Operations Facility / S15012	125,000	1,023,081	11,351,919	12,500,000
Home Avenue Fire Station / S14018	2,000,000	-	10,000,000	12,000,000
La Jolla Cove Lifeguard Station / S00792	1,634,627	-	-	1,634,627
La Jolla Shores Lifeguard Station / S00790	3,545,142	-	-	3,545,142
Mission Beach Lifeguard Station / S00793	864,400	-	-	864,400
North Pacific Beach Lifeguard Station / S10119	737,903	-	6,185,444	6,923,347
Ocean Beach Lifeguard Station / S10121	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / L12002	4,400,000	-	-	4,400,000
Skyline Hills FS Land Acquisition / S00687	1,518,176	-	-	1,518,176
South Mission Beach Lifeguard Station / S00791	6,762,126	-	-	6,762,126
Fire-Rescue Total	\$ 80,142,492	\$ 26,393,081	\$ 94,527,014	\$ 201,062,587



Page Intentionally Left Blank

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$182,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 106,782	\$ 14,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	121,646
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	862,966	-	-	-	-	-	-	-	-	-	862,966
CIP Contributions from General Fund	400265	449,181	-	-	-	-	-	-	-	-	-	449,181
La Jolla Urban Comm	400123	706,248	(6,248)	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	960,408	-	-	-	-	-	-	-	-	-	960,408
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,228,991	\$ 8,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,237,607

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND					
FTEs	2.25	0.00	0.00	0.00	0.00
Total Impact \$	\$ 185,245	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

College Area Fire Station / S16015

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 65
Community Plan: College Area	Priority Category: Low
Project Status: New	Contact Information: Cetin, Elif
Duration: 2016 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for the possible land acquisition, design and construction of a new permanent fire station of approximately 10,500 SF, as well as the purchase of a new fire engine apparatus. The facility will accommodate up to 10 personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system and any infrastructure associated with the new fire station facility that meets SDFD operational requirements.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times for the College Community area and SDFD Citygate Study Priority no.3 and the College Community Plan.

Operating Budget Impact: The operating budget effect will be determined once funding and land have been identified.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and Public Facilities Financing Plan.

Schedule: \$270,000 is initially appropriated to support the planning report and feasibility study for land acquisition, design and construction which will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ -	\$ -	270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	270,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,730,000	11,730,000
Total		\$ -	\$ -	270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,730,000	\$ 12,000,000

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hojnacki, Brian
Duration: 2010 - 2020	619-533-4355
Improv Type: Replacement - Rehab	bhojnacki@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	247
PFFA-FLSF 2002B-Const.	400157	-	1,015	-	-	-	-	-	-	-	-	1,015
Total		\$ -	\$ 1,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,261

Fire-Rescue

Fire Station No. 02 - Bayside / S15042

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City - Little Italy	Priority Category: N/A
Project Status: New	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2017	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 SF of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour SDFD crew of 12.

Justification: This project will add the much needed brand new fire station west of the existing railroad tracks in order to meet current SDFD operational needs and response times. The new station will also meet future growth population of downtown San Diego's and the surrounding communities' ongoing redevelopment.

Operating Budget Impact: The operating budget effect will be determined upon the completion of the project.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

Schedule: Design is at 90-100% and building permits in process. Construction bid and award process is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
CIP Contributions from General Fund	400265	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ -	\$ 20,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck. The cost of the project includes the purchase of a new Fire Engine valued at \$800,000 and one Battalion Chief vehicle valued at \$90,000.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in an increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2016 and construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Project costs have increased by \$50,000 due to revised project requirements for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 603,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	603,291
Deferred Maintenance Revenue 2012A-Project	400848	225,945	1,362	-	-	-	-	-	-	-	-	227,306
CIP Contributions from General Fund	400265	(4)	4	-	-	-	-	-	-	-	-	-
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	6,303,272	1,886,130	-	-	-	-	-	-	-	-	8,189,403
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	-	-	-	-	-	-	-	-	-	50,500
Total		\$ 7,274,427	\$ 1,887,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,161,923

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 85
Community Plan: Barrio Logan	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2020	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 10,500 Square Feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition was partially funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,150,000	11,150,000
Total		\$ -	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,150,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2018	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: The current facility does not provide sufficient space to allow full functionality. This project will allow to better serve the community and to provide more efficient responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction will begin Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant changes are scheduled for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 258,043	\$ 605,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500
Total		\$ 258,043	\$ 605,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2018	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: An additional \$100,000 in DIF Funds are allocated for Fiscal Year 2016. Additionally, total project cost increased by \$65,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 121,067	\$ 278,933	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	65,000	65,000
Total		\$ 121,067	\$ 278,933	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,000	565,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2020	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs of \$5,000 per year. Staffing of one additional crew will be required once the construction is complete and will need to be added to the Department's annual operating budget (Approximately \$2.0 million).

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2015. Construction will begin in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant changes in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,488
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	271,081	-	-	-	-	-	-	-	-	-	271,081
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	46,335	11,128,930	-	-	-	-	-	-	-	-	11,175,265
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		\$ 899,695	\$ 11,128,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,028,624

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	20.80	20.80
Total Impact \$	\$ -	\$ -	\$ -	2,057,199	2,057,199

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Schedule: The project design is anticipated to be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Operating Budget Impact: None.

Summary of Project Changes: Total project cost has been decreased by \$155,000 as authorized per City Council Resolution R-309287, adopted Nov 13, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 249,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,684
Deferred Maintenance Revenue 2012A-Project	400848	379,541	(4,225)	-	-	-	-	-	-	-	-	375,316
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	7,676	792,324	-	-	-	-	-	-	-	-	800,000
Peninsula Urban Comm	400118	200,000	-	-	-	-	-	-	-	-	-	200,000
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	4,320,000	-	-	-	-	-	-	-	-	4,320,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Total		\$ 1,345,062	\$ 5,108,099	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,453,161

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2018	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for design and construction of approximately 637 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs. This project will also include design and construction of a 385 square foot ambulance garage if the existing funding is adequate.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by \$200,000 due to an increase in construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 200,826	\$ (826)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Fire/Emergency Medical Services Transport Program Fund	200227	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Improvement - CD 5	400685	250,000	-	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	80,000	80,000
Total		\$ 850,826	\$ (826)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	80,000	\$ 930,000

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to \$2.1 million per year. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Deferred Maintenance Revenue 2012A-Project	400848	938,729	21,680	-	-	-	-	-	-	-	-	960,408
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,739,592	-	-	-	-	-	-	-	-	-	2,739,592
Mission Valley-Urban Comm.	400135	5,888,427	111,573	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 10,705,439	\$ 133,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,838,692

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTEs	0.00	20.80	20.80	20.80	20.80
Total Impact \$	\$ -	\$ 2,352,199	\$ 2,352,199	\$ 2,352,199	\$ 2,352,199

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District: 5	Priority Score: 71
Community Plan: Black Mountain Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2019	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for the acquisition, design and construction of a new permanent Fire Station of approximately 10,500 square feet. The facility will accommodate eight crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Community. The fire station design and construction will be implemented through facilities financing development and reimbursement agreement with the private developer. This is one of the new stations recommended by the Citygate Report #18.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times of the community.

Operating Budget Impact: This station will require the purchase of one Fire Engine and Brush Apparatus (included in the cost estimate of \$11.8 million). A recurring total of \$2.1 million will need to be added to the Fire-Rescue Operating Budget to hire a new crew of Fire Fighters once construction is completed.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by a developer per the terms of a reimbursement agreement. Reimbursement will be in the form of FBA credits. Land acquisition is anticipated to be completed in Fiscal Year 2016. Design will be scheduled for Fiscal Year 2016. Construction funds are currently unidentified.

Summary of Project Changes: This project will be constructed by a developer per the terms of reimbursement agreement. Reimbursement will be in the form of FBA credits.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,080,000	9,080,000
Total		\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,080,000	\$ 11,780,000

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2002 - 2023	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparatus and a paramedic ambulance and will also have a training room. The one-time cost of \$800,000 for one fire engine is included in the project.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require the addition of a full crew (approximately \$2.1 million) and non-personnel costs (approximately \$300,000) to operate the new station. These costs will need to be added permanently to the Fire-Rescue operating budget once the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: Total project cost for this project decreased by \$1.9 million due to revised cost estimates. The schedule for this project also changed to reflect Facilities Benefit Assessment (FBA) funding anticipated in Fiscal Years 2019 and 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ 8,400,000
Total		\$ 76,414	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,861,176	\$ 6,462,410	\$ -	\$ -	\$ 8,400,000

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2020	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include design, construction, and equipment for a new fire station to accommodate up to 11 crew members, a fire engine, service aerial truck, ambulance and training room. The size of the station will be approximately 10,500 square feet. The site of the station has been selected.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: Once construction is completed additional staffing (approximately \$2.1 million) and non-personnel expenditures (approximately \$300,000) will need to be added to the Department's annual operating budget.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$5.0 million will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 637,677	\$ 8,362,323	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 637,677	\$ 8,362,323	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	20.80
Total Impact \$	\$ -	\$ -	\$ -	\$ -	2,352,199

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Council District: 4	Priority Score: 83
Community Plan: Skyline - Paradise Hills	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2015 - 2021	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2018. Construction phase is currently unfunded.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	\$ 3,741	\$ 996,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		\$ 3,741	\$ 996,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000,000	\$ 12,000,000

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2010 - 2020	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Schedule: Design and construction will be scheduled when funding is identified.

Operating Budget Impact: The operation of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$2.1 million. Additionally, a new fire engine will need to be purchased for \$800,000. Non-personnel costs to operate a new station are approximately \$300,000.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,011,065	11,011,065
Total		\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,011,065	\$ 11,095,000

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 78
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2020	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations or improvements to an existing facility at Montgomery Field Airport. Air Ops is operating Bell 212HP and 412EP helicopters, currently working out of trailers with no hangar space on Montgomery Field. The proposed facility includes offices, dormitory and hangar space. The aircraft hangar will be approximately 15,000 square feet. The 'station' area will provide approximately 6,000 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters.

Justification: This project will provide a much needed, permanent, Fire-Rescue Air Operations Facility to accommodate the helicopters and crews that provide fire suppression, rescues from remote areas, advanced life support and medical transport.

Operating Budget Impact: The operating budget impact will be non-personnel expenses of the facility (approximately \$300,000) once the project is completed and will need to be added to the Departments annual allocated budget.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery Field.

Schedule: Design will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Funds needed for construction have not yet been identified.

Summary of Project Changes: \$983,100 in DIF Funding and an additional \$39,981 in Developer Contributions CIP funding has been allocated to this project for Fiscal Year 2016 to support the design of the Fire-Rescue Air Operations ("Air Ops") Facility.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ 39,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,981
Kearny Mesa-Urban Comm	400136	-	125,000	690,100	-	-	-	-	-	-	-	815,100
Serra Mesa - Urban Community	400132	-	-	293,000	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,351,919	11,351,919
Total		\$ -	\$ 125,000	\$ 1,023,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,351,919	\$ 12,500,000

Fire-Rescue

Home Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 83
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2020	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 square feet. The facility will accommodate 10 crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: Once funding is identified and construction is complete this station will require hiring a crew (approximately \$2.1 million) and non-personnel operating expenses (approximately \$300,000).

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Study and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition is anticipated to be completed in Fiscal Year 2017. Funding for design and construction is currently not identified.

Summary of Project Changes: No significant changes have been made for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 637	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	637
Deferred Maintenance Revenue 2012A-Project	400848	32,458	5,757	-	-	-	-	-	-	-	-	38,215
CIP Contributions from General Fund	400265	-	42,000	-	-	-	-	-	-	-	-	42,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	16,454	-	-	-	-	-	-	-	-	16,454
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	694	-	-	-	-	-	-	-	-	694
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	1,902,000	-	-	-	-	-	-	-	-	1,902,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000,000	10,000,000
Total		\$ 32,458	\$ 1,967,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000,000	\$ 12,000,000

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2017	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost decreased \$520,000 due to construction bids coming in lower than anticipated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 4,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,754
Deferred Maint Revenue 2009A-Project	400624	251,563	-	-	-	-	-	-	-	-	-	251,563
Deferred Maintenance Revenue 2012A-Project	400848	922,098	-	-	-	-	-	-	-	-	-	922,098
La Jolla Urban Comm	400123	241,180	8,820	-	-	-	-	-	-	-	-	250,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,621,053	\$ 13,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,634,627

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2016	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provided for a new lifeguard station at La Jolla Shores, located at 8100 Camino del Oro. The structure includes an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The old facility was built in 1981 and was inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses have not increased; however, non-personnel expenses have increased by approximately \$5,000 annually and are to increase of square footage and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2014.

Summary of Project Changes: Redesign of the main observation tower occurred in Fiscal Year 2014 and was completed. The project is complete and is scheduled to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,212,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,212,336
Deferred Maintenance Revenue 2012A-Project	400848	248,564	33,882	-	-	-	-	-	-	-	-	282,446
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		\$ 3,511,260	\$ 33,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,545,142

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

Mission Beach Lifeguard Station / S00793

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 71
Community Plan: Mission Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2016	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Lifeguard Station located at 3141 Oceanfront Walk.

Justification: The existing facility consists of a lifeguard station constructed in 1974 and does not accommodate changing workforce demographics. Mission Beach historically accommodates the highest attendance within the City of San Diego and remodeling the station is necessary to accommodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately \$5,000 annually due to the new and expanded facilities.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 678,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	678,304
Deferred Maintenance Revenue 2012A-Project	400848	90,148	1,043	-	-	-	-	-	-	-	-	91,192
PFFA-FLSF 2002B-Const.	400157	94,904	-	-	-	-	-	-	-	-	-	94,904
Total		\$ 863,357	\$ 1,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	864,400

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2011 - 2022	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed during Fiscal Year 2017. Construction will be scheduled upon identification of funding.

Summary of Project Changes: Total project cost increased \$160,000 due to additional design work needed to process a coastal development permit.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 90,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,877
Deferred Maintenance Revenue 2012A-Project	400848	341,689	20,814	-	-	-	-	-	-	-	-	362,503
Pacific Beach Urban Comm	400117	127,677	22,323	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,444	6,185,444
Total		\$ 694,766	\$ 43,137	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,185,444	\$ 6,923,347

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2011 - 2020	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: This project provides for the design and construction of a new Ocean Beach Lifeguard Station located at 1950 Abbott Street to replace the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold until funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 5,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,135
Deferred Maintenance Revenue 2012A-Project	400848	-	4,865	-	-	-	-	-	-	-	-	4,865
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,550,000	4,560,000

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: 79
Community Plan: Citywide	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2012 - 2017	619-533-5259
Improv Type: Replacement	cmeinhardt@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2014 and will be completed in Fiscal Year 2017.

Summary of Project Changes: The schedule of this project has been extended into Fiscal Year 2017 due to change orders.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 3,838,984	\$ 561,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,400,000
Total		\$ 3,838,984	\$ 561,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,400,000

Fire-Rescue

Skyline Hills FS Land Acquisition / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2002 - 2017	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for the demolition and land clearing for the site of a temporary fire station to meet community emergency response needs.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch. The purpose of this project is solely to provide land acquisition, complete an underground tank assessment, and construct a temporary fire station. The design and construction of the permanent facility will be completed under S-14017 (Fire Station No. 51 - Skyline Hills). This temporary fire station will mitigate priority number 4 of the Citygate study.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004 and the underground tank assessment is completed. Demolition and land clearing began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction of the temporary fire station will be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased \$110,000 due to Construction Bids coming in higher than expected.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 117,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	117,534
Deferred Maintenance Revenue 2012A-Project	400848	117,389	-	-	-	-	-	-	-	-	-	117,389
CIP Contributions from General Fund	400265	416,049	1,029	-	-	-	-	-	-	-	-	417,077
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Total		\$ 1,517,147	\$ 1,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,518,176

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2020	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2019.

Summary of Project Changes: Total project cost increased \$1.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 152,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,257,460	-	-	-	-	-	-	-	-	-	1,257,460
CIP Contributions from General Fund	400265	-	6,486	-	-	-	-	-	-	-	-	6,486
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,765,517	260,571	-	-	-	-	-	-	-	-	3,026,089
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	1,780,000	320,000	-	-	-	-	-	-	-	-	2,100,000
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		\$ 6,175,068	\$ 587,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,762,126

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	\$ -	5,000 \$	5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 38 - Mira Mesa Remodel / S10006	\$ 930,000	\$ 80,000	8.6%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 15 - Ocean Beach Expansion / S13011	565,000	65,000	11.5%	The project provides for the expansion of the existing fire station, \$65,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	This project will result in a Fire Station to serve the Black Mountain Ranch area. Funding for construction of the facility is currently unfunded.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,923,347	6,185,444	89.3%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	11,351,919	90.8%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue		\$ 86,203,428		

Library



Page Intentionally Left Blank

Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2015 CIP Accomplishments

In Fiscal Year 2015, the Library Department made progress on the following projects:

Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. The project is currently in the design phase, and a Request for Proposal for Design Builders is in process.

San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. The new San Ysidro Branch Library project is in the land acquisition phase. \$5.0 million in additional bond funding was received for this project in Fiscal Year 2015.

Skyline Hills Branch Library

This project provides for a new 15,000 square-foot library. The new Skyline Hills Branch Library is located at 7844 Paradise Valley Road on a 3.6 acre lot. Ground breaking is expected to occur in the summer of 2015.

2016 CIP Goals

The Library Department is looking forward to Fiscal Year 2016 with the following goals:

Skyline Hills Branch Library

Construction will begin in the summer of 2015, and is projected to be completed in the winter of 2017. The project budget is \$13.8 million. The project consists of construction of a single-story 15,000 square foot library and demolition of the existing 4,400 square foot library. The facility includes reading areas, a community room, computer rooms, staff offices/support area, and public art.

Mission Hills - Hillcrest Branch Library

Construction of the Mission Hills–Hillcrest Branch Library is anticipated to begin in the summer of 2017. The project is currently in the design phase with construction completion planned for Fiscal Year 2019 pending full funding. The project budget is \$17.8 million.



Page Intentionally Left Blank

Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Balboa Branch Library / S00808	\$ 262,289	\$ -	\$ -	\$ 262,289
Kensington/Normal Heights Library / S00795	25,000	75,000	2,246,530	2,346,530
Library Collection Conversion to RFID / S12000	700,000	-	-	700,000
Mission Hills-Hillcrest Library / S13022	7,777,523	70,000	10,000,000	17,847,523
North Park Library / S00798	700,816	-	13,352,782	14,053,598
Ocean Beach Branch Library / S00806	146,500	-	7,864,860	8,011,360
Pacific Highlands Ranch Branch Library / S14023	3,666,000	-	15,658,000	19,324,000
Paradise Hills Library / S00810	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	1,998,195	140,000	18,459,806	20,598,001
San Diego New Central Library / S00799	187,351,076	-	-	187,351,076
San Ysidro Branch Library / S00802	6,301,000	3,876,000	2,009,000	12,186,000
Scripps Miramar Ranch Library / S00811	35,600	-	1,090,400	1,126,000
Skyline Hills Library / S00692	13,754,252	-	-	13,754,252
Tierrasanta Library Expansion / S15011	310,000	170,000	295,000	775,000
Library Total	\$ 223,138,353	\$ 4,331,000	\$ 83,310,508	\$ 310,779,861



Page Intentionally Left Blank

Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District: 6	Priority Score: 62
Community Plan: Clairemont Mesa	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2010 - 2016	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The original schematic design began in Fiscal Year 2003 and was completed in Fiscal Year 2006; however, due to higher than anticipated total project cost this project will be requested to be abandoned and closed. Once funds are indentified a new project will be created. The scope, cost, and schedule (including construction) will be revised once a new schematic design is developed, approved by the community, and funding is identified.

Summary of Project Changes: \$250,000 has been transferred to CIP S15028, Olive Grove Community Park ADA Improvements, via City Council Resolution R-309683, adopted on May 28, 2015. This project is anticipated to be abandoned and closed be the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Clairemont Mesa - Urban Comm	400129	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,000
Library System Improvement Fund	200209	197,289	-	-	-	-	-	-	-	-	-	-	197,289
Total		\$ 262,289	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	262,289

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 9	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Burnett, Sheila
Duration: 2004 - 2017	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified. Preliminary design is scheduled to resume in Fiscal Year 2016.

Summary of Project Changes: DIF funding in the amount of \$75,000 will be allocated to this project in Fiscal Year 2016. Project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Mid City Urban Comm	400114	-	-	75,000	-	-	-	-	-	-	-	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,246,530	2,246,530
Total		\$ 24,644	\$ 356	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,246,530	\$ 2,346,530

Library

Library Collection Conversion to RFID / S12000

Council District: Citywide	Priority Score: 46
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Gage-Norquist, Robyn
Duration: 2012 - 2017	619-236-5803
Improv Type: Replacement	rgage@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services which was completed in Fiscal Year 2013. Phase 2 will involve the conversion of the Branch Library collection, which began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 402,412	\$ 297,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 402,412	\$ 297,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2019	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. Design will continue in Fiscal Year 2016. A Request for Proposals for Design/Builders is planned for Fiscal Year 2016. Construction completion is planned for Fiscal Year 2019 pending full funding.

Summary of Project Changes: DIF funding in the amount of \$70,000 will be allocated to this project in Fiscal Year 2016. An additional \$2.0 million of Infrastructure Bond funding was allocated to this project in Fiscal Year 2015. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Deferred Maintenance Revenue 2012A-Project	400848	\$ 327,681	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 327,681
Library System Improvement Fund	200209	90,000	102,767	-	-	-	-	-	-	-	-	192,767
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	197,026	3,469,293	-	-	-	-	-	-	-	-	3,666,319
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	6,000	-	-	-	-	-	-	-	-	6,000
Donations	9700	-	-	-	-	10,000,000	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	147,937	1,436,819	70,000	-	-	-	-	-	-	-	1,654,756
Total		\$ 762,644	\$ 7,014,879	\$ 70,000	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,847,523

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	1.55	1.55
	Total Impact \$	\$ -	\$ -	\$ -	\$ 242,236	\$ 249,192

Library

North Park Library / S00798

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Greater North Park	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 1992 - 2018	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is on hold. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant changes are expected for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 450,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,352,782	13,352,782
Total		\$ 227,933	\$ 472,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,352,782	\$ 14,053,598

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2009 - 2017	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed when funding is identified and the new project is created.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The project cost and schedule were initially developed in Fiscal Year 2002; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: Total project cost has been updated and increased by \$7.9 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 146,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,864,860	7,864,860
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,864,860	\$ 8,011,360

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District: 1	Priority Score: 48
Community Plan: Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2014 - 2029	619-533-3685
Improv Type: New	galvez@sandiego.gov

Description: This project provides for a new 18,000 square foot branch library facility on a three-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Project design and construction are anticipated to occur as funding is available from the contributing communities.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the contributing communities in Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch and Torrey Highlands Ranch. The total project cost increased by \$15.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,592,000	\$ -	\$ -	\$ 7,592,000
Del Mar Mesa FBA	400089	2,750	7,250	-	-	-	-	-	780,000	-	-	790,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	7,286,000	-	7,286,000
Torrey Highlands	400094	3,654,903	1,097	-	-	-	-	-	-	-	-	3,656,000
Total		\$ 3,657,653	\$ 8,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,372,000	\$ 7,286,000	\$ -	\$ 19,324,000

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District: 4	Priority Score: 62
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2009 - 2016	619-236-5873
Improv Type: New	sburnett@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due the significant lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,866,448	\$ 8,939,533

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2009 - 2016	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2009 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2020 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed in Fiscal Year 2017. Project cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: DIF funding in the amount of \$140,000 has been allocated to this project in Fiscal Year 2016. An additional \$1.0 million in Infrastructure Bond funding was allocated to this project in Fiscal Year 2015. \$155,605 in Library Improvement Trust Fund funding has been allocated to this project for Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Library Improvement Trust Fund	200369	-	-	-	-	155,605	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	6,000	-	-	-	-	-	-	-	-	6,000
Navajo Urban Comm	400116	629,244	284,468	140,000	-	-	-	-	-	-	-	1,053,712
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	10,320	983,680	-	-	-	-	-	-	-	-	994,000
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,304,201	18,304,201
Total		\$ 724,047	\$ 1,274,148	\$ 140,000	\$ -	\$ 155,605	\$ -	\$ -	\$ -	\$ -	\$ 18,304,201	\$ 20,598,001

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTEs	0.00	0.00	0.00	0.00	2.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	\$ 392,680

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Meinhardt, Cynthia
Duration: 1996 - 2016	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	62,532,092	-	-	-	-	-	-	-	-	-	62,532,092
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	109,027	392	-	-	-	-	-	-	-	-	109,419
SD Unified School Dist-Cap Out	400003	20,619,089	22,568	-	-	-	-	-	-	-	-	20,641,657
Total		\$ 187,328,117	\$ 22,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	187,351,076

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. The project cost and schedule were initially developed in Fiscal Year 2013; however the scope, cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: Project budget was decreased in Fiscal Year 2015 in the amount of \$2.0 million per City Council Resolution R-309360, adopted December 12, 2014, which authorized the transfer of \$2.0 million to CIP S13022 Mission Hills - Hillcrest Library. \$5.0 million in Infrastructure Bond funding was allocated to this project in Fiscal Year 2015. Redevelopment Agency funding of \$3.9 million was allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 42,293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	42,293
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	32,394	25,314	-	-	-	-	-	-	-	-	57,707
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
San Ysidro Urban Comm	400126	260,653	940,347	-	-	-	-	-	-	-	-	1,201,000
SY-TAB 2010A (TE) Proceeds	400698	-	-	2,580,000	-	-	-	-	-	-	-	2,580,000
SY-TAB 2010B (T) Proceeds	400699	-	-	1,296,000	-	-	-	-	-	-	-	1,296,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,009,000	2,009,000
Total		\$ 335,339	\$ 5,965,661	\$ 3,876,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,009,000	\$ 12,186,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.82	0.82
	Total Impact \$ -	\$ -	\$ -	222,824	\$ 227,437

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Underfunded	Contact Information: Burnett, Sheila
Duration: 2003 - 2020	619-236-5873
Improv Type: Betterment	sburnett@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,400	\$ 1,126,000

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 64
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2003 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction is anticipated to be completed by Fiscal Year 2017.

Summary of Project Changes: \$2.8 million in Infrastructure Bond funding was received in Fiscal Year 2015, and per Council Resolution R-309124, adopted on July 30, 2014, a total of \$1.3 million of which \$580,000 from Capital Outlay and \$720,000 from General Fund was to be returned to the appropriate annual allocation upon receiving the \$2.8 million in Infrastructure Bond funding. The project schedule was updated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,876,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,876,050
Library System Improvement Fund	200209	3,086,182	123,070	-	-	-	-	-	-	-	-	3,209,252
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,140,938	-	-	-	-	-	-	-	-	-	5,140,938
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	12,858	2,970,155	-	-	-	-	-	-	-	-	2,983,012
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 10,661,028	\$ 3,093,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,754,252

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTEs	0.00	0.00	2.55	2.55	2.55
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ 354,016	\$ 365,536	\$ 371,267

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District: 7	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2015 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing Community/Meeting Room. These improvements will necessitate remodel work to the existing Men's and Women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and Path of Travel compliance. This project will also include the roof replacement of the facility.

Justification: This project library expansion will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning will be completed in Fiscal Year 2015. Design will begin and be completed in Fiscal Year 2016. Construction is anticipated to be completed once additional funding is identified.

Summary of Project Changes: Development Impact Fees in the amount of \$170,000 have been allocated to this project in Fiscal Year 2016. Project cost has been updated to remove \$3.6 million, which was the total cost of the legacy project Tierrasanta Library Expansion project (35-108.0). The legacy project was to expand the existing branch library by 6,234 square feet, at 4985 La Cuenta Drive; once funding is identified a new project will be created for the larger expansion of the Library.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ 23,702	\$ 286,298	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	480,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	295,000	295,000
Total		\$ 23,702	\$ 286,298	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	295,000	\$ 775,000

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Ysidro Branch Library / S00802	\$ 12,186,000	\$ 2,009,000	16.5%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Construction phase is currently unfunded.
Tierrasanta Library Expansion / S15011	775,000	295,000	38.1%	This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. The funding necessary for construction is currently unfunded.
San Carlos Branch Library / S00800	20,598,001	18,304,201	88.9%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
North Park Library / S00798	14,053,598	13,352,782	95.0%	This project provides for a 25,000 square foot branch library to serve the North Park community. The funding necessary for construction is currently unidentified.
Kensington/Normal Heights Library / S00795	2,346,530	2,246,530	95.7%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library		\$ 57,496,903		

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.



Page Intentionally Left Blank

Office of the Chief Operating Officer

Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
CIP Emergency Reserve / ABT00006	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Office of the Chief Operating Officer Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000



Page Intentionally Left Blank

Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2020	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: Per City Council Resolution, R-309124, adopted July 30, 2014, General Fund funding in the amount of \$477,000 was reimbursed to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
CIP Contributions from General Fund	400265	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000



Page Intentionally Left Blank

Park & Recreation



Page Intentionally Left Blank

Park & Recreation

The Park and Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 56 recreation centers, 13 aquatic centers, approximately 256 playgrounds in 8,700 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants.

2015 CIP Accomplishments

In Fiscal Year 2015, the Public Works Department, along with the Park and Recreation Department, completed many capital improvements within the overall park system. These improvements included:

- The grand re-opening of Memorial Pool took place in Summer 2015, which included an expansion and upgrade of the original pool site
- The opening of Edward Tyler Cramer and Solana Ranch (formerly Sycamore Canyon) neighborhood parks
- Completion of Spanish Village Water Service Repair
- Completion of ADA upgrades at Morley Field Tennis Registration and Timken Museum
- Completion of the Ocean Beach Gateway Mini Park
- Restoration and stabilization of the Rancho Mission Slope
- Completion of the Museum of Man Roof Replacement and Interior Repairs
- Completion of the California Tower Electric Room System Relocation
- Completion of Crystal Pier Structural Improvements
- Replacement of the 1950's comfort station at Palisades Park at the foot of Law Street in Pacific Beach
- Completion of upgrades to the heavily used Cowles Mountain Trail
- Addition of new ball field lights at San Ysidro Athletic Area (Larsen Field) and Rancho Bernardo Community Park
- Completion of park upgrades and rain gardens in Cabrillo Heights Neighborhood Park
- Completion of upgrades to the Rancho Peñasquitos Skate Park and various ADA upgrades throughout Balboa Park
- Completion of the Villa Montezuma preservation project
- Completion of design of the Sunset Cliffs Trail rehabilitation and re-vegetation project
- Initiation of construction of Charles Lewis III Memorial Park, Central Avenue Mini Park and Skate Plaza, and Phase I Sunset Cliffs Project (Dixon Estates)
- Approval of the Amendment to the General Development Plan for the Linda Vista Community Park Skate Park
- Installation of new cart paths at the Balboa Park Golf Course

Park & Recreation

- The City of San Diego won 2015 American Public Works Association (APWA) awards for several park projects, including Rancho Mission Slope Repair, Villa Montezuma Preservation, Cabrillo Heights Park and Rain Garden, Palisades Park Comfort Station, and Dolores Magdaleno Memorial Pool

2016 CIP Goals

The Public Works Department, Park and Recreation Department, and Planning Department will work in cooperation with each other on a variety of park related capital improvement projects in Fiscal Year 2016, which include:

- Completion of the new Charles Lewis III Memorial Park
- Completion of the new Trail for All People in Black Mountain Open Space Park
- Completion of ADA Upgrades at Casa de Balboa and the Museum of Man
- Completion of Sunset Cliffs Trail rehabilitation and re-vegetation at Dixon Estates
- Completion of Central Avenue Mini Park & Skate Plaza
- Completion of sports field lighting projects at Silver Wing and Tierrasanta community parks and the initiation of design for security light enhancements at Marie Widman and Kelly Street neighborhood parks, and Encanto and Skyline Hills community parks
- Implementation of playground upgrades and improvements at Torrey Highlands and Mountain View neighborhood parks along with initiation of the design for playground upgrades at Memorial Community Park.
- Opening of the West Maple Canyon Mini-Park in Uptown and the new Ranger Station within Los Peñasquitos Canyon Preserve
- Opening of two new joint-use facilities in partnership with the San Diego Unified School District, located at Wegeforth Elementary in Serra Mesa and Montgomery Academy in Linda Vista
- Construction of North Torrey Pines Golf Course Improvements, University Villages Tot Lot, Del Sur Neighborhood Park, the Trail for All People in Black Mountain Open Space Park, Park de la Cruz improvements including Mid-City skate park, and Linda Vista skate park
- Development of Del Mar Mesa, Torrey Meadows, and Wightman Street neighborhood parks
- Expansion of Mira Mesa Community Park
- Design of Olive Street Park
- Construction of various ADA improvements and upgrades at a number of park sites to make them accessible to park users with physical disabilities. Park sites will include Balboa Park, San Ysidro Community Park, Chollas Lake Playgrounds, Pioneer Park, Chicano Park Comfort Station, Larsen Field Playgrounds, and Colina Del Sol Pool

Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
36th Street Landscape Maintenance / S00902	\$ 50,000	\$ -	\$ -	\$ 50,000
ADA Improvements & Expansion of Paradise Senior Ce / S15002	700,000	-	2,590,554	3,290,554
Angier Elementary School Joint Use / S00762	2,671,575	-	-	2,671,575
Balboa Park Golf Course / AEA00002	2,143,552	175,000	-	2,318,552
Balboa Park Golf Course - Clubhouse / S00614	2,238,120	-	9,500,000	11,738,120
Balboa Park West Mesa Comfort Station Replacement / S15036	1,000,000	-	-	1,000,000
Bay Terraces Parkside Greenbelt Lighting / S14008	82,312	-	-	82,312
Beyer Park Development / S00752	212,000	200,000	11,476,000	11,888,000
Cabrillo Heights NP Improvements / S00763	678,000	-	-	678,000
California Tower Seismic Retrofit / L12003	1,775,612	-	1,500,000	3,275,612
Camino Santa Fe Median Improvements / S10037	240,000	30,000	-	270,000
Canyon Hills Resource Park Improvements / S15006	1,718,570	-	4,454,932	6,173,502
Canyonside Community Park Improvements / S12004	999,833	1,008	-	1,000,841
Carmel Valley Landscaping & Irrigation / L14000	500,000	-	-	500,000
Carmel Valley Neighborhood Park #8 / S00642	6,630,526	-	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / S14010	846,950	-	-	846,950
Central Avenue MP Acquisition/Development / S00992	2,066,714	-	-	2,066,714
Cesar Solis Community Park / S00649	10,933,972	-	5,866,028	16,800,000
Charles Lewis III Memorial Park / S00673	4,437,796	-	-	4,437,796
Chicano Park ADA Upgrades / S13003	1,160,657	-	1,341,697	2,502,354
Children's Park Improvements / S16013	-	600,000	3,300,000	3,900,000
Chollas Community Park / S00654	2,992,206	-	27,183,356	30,175,562
Chollas Lake Pk Playground Improvements / S14002	989,000	-	750,000	1,739,000
City Heights Square Mini-Park / S01070	931,500	-	-	931,500
Coast Blvd Walkway Improvements / S15001	435,000	-	-	435,000
Coastal Erosion and Access / AGF00006	822,843	-	2,400,000	3,222,843
Convert RB Medians-Asphalt to Concrete / L12000	193,160	-	-	193,160
Cowles Mountain Access Rd Rehabilitation / S14001	25,000	-	-	25,000
Crest Canyon Neighborhood Park / S15005	405,000	-	5,000	410,000
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crystal Pier Improvements / S11014	1,250,000	-	-	1,250,000
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	386,000	-	174,344	560,344
Del Mar Mesa Neighborhood Park Ph II / S13023	2,060,354	-	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	-	110,300
Del Mar Terrace Street Improvements / L14003	625,404	-	(625,404)	-
Denney Ranch Neighborhood Park / S00636	1,904	-	8,098,197	8,100,101
Doyle Park Community Park ADA Upgrades / S15037	400,000	20,402	-	420,402
EB Scripps Pk Comfort Station Replacement / S15035	250,000	35,379	700,000	985,379

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
East Village Green General Development Plan / S16014	-	100,000	-	100,000
East Village Green Phase 1 / S16012	-	14,300,000	-	14,300,000
Egger/South Bay Community Park ADA Improvements / S15031	110,000	-	2,329,886	2,439,886
El Cajon Blvd Streetscape Improvements / S00826	1,583,730	50,000	846,070	2,479,800
El Cuervo Adobe Improvements / S14006	250,000	-	-	250,000
Encanto Comm Pk Security Lighting Upgrades / S16017	-	151,678	-	151,678
Evans Pond Reclaimed Water Pipeline Inst / S13010	262,467	-	-	262,467
Fairbrook Neighborhood Park Development / S01083	3,412,076	41,004	-	3,453,080
Famosa Slough Salt Marsh Creation / S00605	333,000	-	20,000	353,000
Gamma Street Mini-Park ADA Improvements / S15032	450,000	-	1,301,348	1,751,348
Golf Course Drive Improvements / S15040	170,000	9,023	1,820,977	2,000,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hickman Fields Athletic Area / S00751	1,991,584	-	-	1,991,584
Hidden Trails Neighborhood Park / S00995	2,420,000	-	4,316,804	6,736,804
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Junipero Serra Museum ADA Improvements / S15034	500,000	500,000	500,000	1,500,000
Keiller Neighborhood Park ADA Improvements / S15030	110,000	-	654,000	764,000
Kelly St Neighborhood Pk Security Lighting Upgrade / S16016	-	150,000	-	150,000
Kumeyaay Lakes Berm Restoration and Dredg / S00655	160,000	-	9,840,000	10,000,000
Larsen Field ADA Improvements Phase II / S13004	689,175	2,543	1,000,000	1,691,718
Linda Vista Skate Park / S15008	3,056,986	1,999	-	3,058,985
Lomita Neighborhood Park Playground ADA Upgrades / S16019	-	450,000	-	450,000
Los Penasquitos Cyn Preserve STri Restor / S13014	-	981,098	-	981,098
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	500,000	-	2,851,000	3,351,000
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	-	150,000	-	150,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
McKinley Elementary School JU Improvemts / S12001	179,500	-	-	179,500
Memorial Comm Pk Playground ADA Upgrades / S16020	-	450,000	684,498	1,134,498
Memorial Community Building Clearance Activity / S15039	-	-	650,000	650,000
Memorial Pool Improvements / S00970	4,161,000	-	-	4,161,000
Mira Mesa CP - Exp & Aquatic Complex / S00667	11,358,540	7,590,638	9,504,516	28,453,694
Mission Bay Athletic Area Comfort Station Mod / S10021	209,057	-	820,000	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / S01090	1,400,000	-	-	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	2,960,000	-	-	2,960,000
Mission Bay Golf Course / AEA00003	1,367,243	-	-	1,367,243
Mission Bay Improvements / AGF00004	12,538,926	6,296,250	26,984,789	45,819,965
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Mission Trails RP Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignments / S10066	215,000	-	-	215,000
Mohnike Adobe and Barn Restoration / S13008	500,000	1,950,000	100,000	2,550,000
Montgomery Academy JU Improvements / S00973	1,091,000	-	-	1,091,000
Mountain View NP Area Upgrades / S11019	1,638,086	-	-	1,638,086
Multiple Species Conservation / S01076	232,010	-	-	232,010
Museum of Man Roof Replacement / S11101	2,114,870	-	-	2,114,870
NTC Aquatic Center / S10000	1,486,726	-	-	1,486,726
North Ocean Beach Gateway Ph II / S12041	450,000	-	-	450,000
North Park Mini Park & Streetscape Improvements / S10050	2,537,949	-	-	2,537,949
North Park/Main St Sidewalk Improvements / S10040	375,000	10,000	-	385,000
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive Grove Community Park / S15028	422,849	-	2,175,535	2,598,384
Olive St Park Acquisition/Development / S10051	2,201,585	-	-	2,201,585
Open Space Improvements / AGG00001	2,072,253	-	300,000	2,372,253
Otay Valley RP Beyer Blvd Staging Area / S00638	2,500,396	-	-	2,500,396
Pacific Highlands Ranch Hiking & Biking / RD12003	105,906	-	7,064,000	7,169,906
Palisades Park Comfort Station Replace / S10026	762,712	-	-	762,712
Park de la Cruz Neighborhood Park Improvements / S15003	1,750,000	-	3,100,000	4,850,000
Pomerado Median Improve-N of R Bernardo / S10035	899,840	-	-	899,840
Rancho Bernardo CP Sports Field Lights / S11012	870,000	-	-	870,000
Rancho Encantada Park #2 / S00652	2,693,000	-	-	2,693,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	1,271,000	983	-	1,271,983
Rancho Penasquitos Skate Park / S12002	399,705	-	-	399,705
Rancho Penasquitos Towne Centre Park Imp / S12003	175,000	-	-	175,000
Regional Park Improvements / AGF00005	462,733	-	-	462,733
Resource-Based Open Space Parks / AGE00001	2,058,000	1,353,152	-	3,411,152
Riviera Del Sol Neighborhood Park / S00999	3,550,000	-	3,374,640	6,924,640
Rolando Joint Use Facility Development / S15029	380,000	-	1,916,399	2,296,399
Rolling Hills Neighborhood Park ADA Upgrades / S15021	400,000	-	-	400,000
SD River Dredging Qualcomm Way to SR163 / S00606	1,089,000	-	-	1,089,000
Salk Neighborhood Park & Joint Use Devel / S14007	5,284,658	-	-	5,284,658
San Diego River Improvements / S01012	500,000	-	500,000	1,000,000
San Ysidro Athletic Area/Larsen Fld Lght / S11013	1,041,300	-	-	1,041,300
San Ysidro Community Park ADA Improvements / S15033	309,710	-	2,683,796	2,993,506
Silver Wing NP Sports Field/Lighting / S11051	1,200,609	27,843	-	1,228,452
Sixth Avenue Playground Improvements / S00616	120,000	-	1,880,000	2,000,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Skyline Hills Comm Pk Security Lighting Upgrades / S16021	-	150,000	-	150,000
Skyline Hills Community Park ADA Improve / S15038	210,261	257,624	-	467,885
Solana Ranch Park / S00994	7,095,000	-	-	7,095,000
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	350,000	-	-	350,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	2,395,594	-	1,800,000	4,195,594
Sunset Cliffs Park Drainage Improvements / L14005	1,456,000	1,000,000	-	2,456,000
Switzer Canyon Bridge Enhancement Prog / S10054	70,000	5,000	200,000	275,000
Taft Joint Use Facility Development / S15026	3,354,600	-	-	3,354,600
Talmadge Decorative SL Restoration / S00978	366,800	-	-	366,800
Talmadge Historic Gates / L12001	348,726	15,000	-	363,726
Talmadge Street Improvements / S00820	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	54,486	-	-	54,486
Tierrasanta - Median Conversion / L14001	250,000	-	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	1,050,876	-	-	1,050,876
Torrey Highlands Community ID & Enhance / S11009	325,000	-	-	325,000
Torrey Highlands Park Play Area Upgrades / S11020	940,377	-	-	940,377
Torrey Highlands Trail System / RD12002	667,834	-	-	667,834
Torrey Hills NP Development / S13007	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	441,000	-	-	441,000
Torrey Meadows NP South / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,467,123	-	-	1,467,123
Torrey Pines N. Golf Course-Improvements / S14019	14,170,000	-	-	14,170,000
Trail for All People / S13001	381,000	-	130,000	511,000
Tubman Charter School JU Improvements / S13000	840,000	-	1,895,040	2,735,040
University Village Park Tot Lot / S13005	475,253	-	-	475,253
Valencia Park Acquisition & Development / S11103	963,361	8,449	344,000	1,315,810
Wagenheim Joint Use Facility / S15007	5,087,168	-	-	5,087,168
Webster Neighborhood Identification Sign / S14005	40,000	-	-	40,000
Wegeforth Elementary School Joint Use / S00764	3,295,000	-	-	3,295,000
Welcome to Rancho Bernardo Signs / S10036	70,367	-	-	70,367
West Maple Canyon MP / S00760	745,000	292,630	-	1,037,630
Wightman Street Neighborhood Park / S00767	3,480,779	-	-	3,480,779
Park & Recreation Total	\$ 210,887,932	\$ 37,356,703	\$ 171,307,002	\$ 419,551,637

Park & Recreation

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: N/A
Community Plan: Eastern Area (Mid-City)	Priority Category: N/A
Project Status: Continuing	Contact Information: Lucas, Steve
Duration: 2006 - 2017	619-685-1317
Improv Type: Betterment	slucas@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the plant establishment of 36th Street between Imperial Avenue and Market Street.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Schedule: New plant establishment period began in Fiscal Year 2015 and is expected to continue through Fiscal Year 2017.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Gas Tax budget.

Summary of Project Changes: Project schedule was updated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	\$ 14,720	\$ 35,280	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 14,720	\$ 35,280	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Park & Recreation

ADA Improvements & Expansion of Paradise Senior Ce / S15002

Council District: 8	Priority Score: 62
Community Plan: Barrio Logan	Priority Category: Low
Project Status: Continuing	Contact Information: Shackelford, Kris
Duration: 2015 - 2019	619-533-4121
Improv Type: Betterment	kshackelford@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Bldg - Other City Facility / Structures

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: ADA barrier removal design began in Fiscal Year 2015. Construction of the ADA barrier removals will begin in Fiscal Year 2016 and will complete as many barrier removals as funding allows. The design for the expansion of the center will commence upon the identification of additional funding.

Summary of Project Changes: \$200,000 in Development Impact Fee funding was added to this project in Fiscal Year 2016, via City Council Resolution R-309683, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 23,208	\$ 676,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,590,554	2,590,554
Total		\$ 23,208	\$ 676,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,590,554	\$ 3,290,554

Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$53,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin and completed in Fiscal Year 2016.

Summary of Project Changes: A total of \$464,575 was added to this project in Fiscal Year 2015, per City Council Resolutions R-309683, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 578,174	\$ 1,151,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Major District	400035	-	289,575	-	-	-	-	-	-	-	-	289,575
Serra Mesa - Urban Community	400132	-	652,000	-	-	-	-	-	-	-	-	652,000
Total		\$ 578,174	\$ 2,093,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,671,575

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL	FTEs 0.00	1.00	1.00	1.00	1.00
FUND	Total Impact \$ -	\$ 52,946	\$ 56,266	\$ 57,999	\$ 59,902

Park & Recreation

Balboa Park Golf Course / AEA00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-581-7867
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Golf Courses

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$6,743 in CIP Contributions from the General Fund funding was transferred to the Wightman Street Neighborhood Park project (S00767) in Fiscal Year 2015, per City Council Resolution R-309681, adopted on May 28, 2015. An additional \$175,000 in Golf Enterprise funding has been allocated to this project for Fiscal Year 2016 to fully fund the installation of an above ground fuel storage tank and wash rack at Balboa Park Golf Course.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 1,872,596	\$ 258,116	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,305,712
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	12,839	-	-	-	-	-	-	-	-	12,839
Total		\$ 1,872,596	\$ 270,955	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,318,552

Park & Recreation

Balboa Park Golf Course - Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 due to updated construction estimates requiring changes to project scope.

Summary of Project Changes: Golf Course Enterprise funding in the amount of \$9.5 million is anticipated to be allocated to this project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 924,179	\$ 1,313,941	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Total		\$ 924,179	\$ 1,313,941	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120

Park & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Council District: 3
Community Plan: Balboa Park
Project Status: Continuing
Duration: 2016 - 2019
Improv Type: Replacement

Bldg - Other City Facility / Structures

Priority Score: 63
Priority Category: Low
Contact Information: Antoun, Nevien
 619-533-4852
 nantoun@saniego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements and thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design is anticipated to begin in Fiscal Year 2016 with construction complete and the new facilities open to the public by the end of calendar year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$1.0 million in Regional Park Improvement funding was allocated to this project in Fiscal Year 2015, per City Council Resolution R-309680, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Park & Recreation

Bay Terraces Parkside Greenbelt Lighting / S14008

Council District: 4	Priority Score: 48
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1307
Improv Type: New	psirois@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost \$888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by the Transportation and Storm Water Department - Street Division in Fiscal Year 2015.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	\$ 80,542	\$ 1,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,312
Total		\$ 80,542	\$ 1,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,312

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - BAY TERRACES - PARKS	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 888	\$ 888	\$ 888	\$ 888	\$ 888

Park & Recreation

Beyer Park Development / S00752

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa, San Ysidro	Priority Category: Low
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 2002 - 2022	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008; however, this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Otay Mesa-West (From 39067)	400093	183,741	28,259	-	-	-	-	-	-	-	-	212,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,476,000	11,476,000
Total		\$ 183,741	\$ 28,259	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,476,000	\$ 11,888,000

Park & Recreation

Cabrillo Heights NP Improvements / S00763

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 634,327	\$ 43,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	678,000
Total		\$ 634,327	\$ 43,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	678,000

Park & Recreation

California Tower Seismic Retrofit / L12003

Council District: 3
Community Plan: Balboa Park
Project Status: Continuing
Duration: 2013 - 2019
Improv Type: Betterment

Parks - Resource Based

Priority Score: 68
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and scheduled to be completed in Fiscal Year 2016. Phase II construction is scheduled to begin in Fiscal Year 2018, pending identification of funding.

Summary of Project Changes: Grant funding in the amount of \$1.0 million is anticipated to be received in Fiscal Year 2016. An additional \$750,000 in Regional Park Improvements funding was transferred to this project in Fiscal Year 2015, per City Council Resolution R-309126, adopted on July 30, 2014. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Grant Fund - State	600001	65,415	-	-	-	-	-	-	-	-	-	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	444,142	1,055,858	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 719,754	\$ 1,055,858	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 3,275,612

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 41
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1307
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: MAD funding in the amount of \$30,000 has been allocated to this project in Fiscal Year 2016. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	\$ 171,624	\$ 38,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,000
Camino Santa Fe MAD Fund	200081	-	30,000	30,000	-	-	-	-	-	-	-	60,000
Total		\$ 171,624	\$ 68,377	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	270,000

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District: 6	Priority Score: 45
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2015 - 2018	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$219,000 (16.25 acres) is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 29,648	\$ 1,688,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ 29,648	\$ 1,688,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,454,932	\$ 6,173,502

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	1.14	1.14
Total Impact	\$ -	\$ -	\$ -	\$ 219,155	\$ 222,940

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the westerly parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$30,300 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: Park Service District Funds of \$1,008 have been allocated to this project for Fiscal Year 2016. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Penasquitos South-Major Dist	400023	-	49,833	1,008	-	-	-	-	-	-	-	50,841
PV Est-Other P & R Facilities	400221	56,440	243,560	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 56,440	\$ 943,393	\$ 1,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,841

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.19	0.19	0.19	0.19
	Total Impact \$	\$ -	\$ 30,300	\$ 30,931	\$ 31,262	\$ 31,622

Park & Recreation

Carmel Valley Landscaping & Irrigation / L14000

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Low
Contact Information: Bose, Sheila
 619-533-4698
 sbose@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of Phase I were completed in Fiscal Year 2015.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 134,867	\$ 365,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Total		\$ 134,867	\$ 365,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2007 - 2018	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$54,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design began in Fiscal Year 2009 and is anticipated to be completed once access to the park site is secured/acquired through the adjacent private property. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project schedule has been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		\$ 122,750	\$ 6,507,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,630,526

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.40	0.40	0.40
	Total Impact \$	\$ -	\$ -	\$ 53,616	\$ 54,944	\$ 55,637

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Council District: 9
Community Plan: Mid-City: City Heights
Project Status: Continuing
Duration: 2014 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 57
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S-00992.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 533,360	\$ 313,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950
Total		\$ 533,360	\$ 313,590	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950

Park & Recreation

Central Avenue MP Acquisition/Development / S00992

Council District: 9	Priority Score: 39
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2005 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S-14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	1,359,664	339,336	-	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 1,727,378	\$ 339,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,066,714

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
	Total Impact \$	10,440 \$	10,759 \$	11,119 \$	11,119 \$	11,119

Park & Recreation

Cesar Solis Community Park / S00649

Council District: 8	Priority Score: 62
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2003 - 2019	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$290,000 is based upon the Park and Recreation Department's current cost to maintain various park areas of this size.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: This project is anticipated to receive \$5.5 million in Otay Mesa Facilities Benefit Assessment funding in Fiscal Year 2016, per the Otay Mesa Public Facilities Financing Plan. The name of this project has been changed from "Pacific Breezes (Ocean View Hills) CP" to "Cesar Solis Community Park."

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Otay Mesa-West (From 39067)	400093	\$ 5,100,913	\$ 5,833,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,933,972
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	5,516,028	-	-	-	-	-	-	5,516,028
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,000	350,000
Total		\$ 5,100,913	\$ 5,833,059	\$ -	\$ 5,516,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 16,800,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	2.00	2.00	2.00
	Total Impact \$	\$ -	\$ -	\$ 289,529	\$ 296,169	\$ 299,637

Park & Recreation

Charles Lewis III Memorial Park / S00673

Council District: 9	Priority Score: 49
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2002 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$93,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City-City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Environmental Growth funding of \$337,646 was added to this project in Fiscal Year 2015, per City Council Resolution R-309684, adopted on May 28, 2015. Additionally, the name of this project changed from "Home Avenue Park" to "Charles Lewis III Memorial Park".

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 35,233	\$ 302,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,646
Grant Fund - State	600001	2,597,000	203,150	-	-	-	-	-	-	-	-	2,800,150
Mid-City - Park Dev Fund	400109	600,000	-	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	699,620	381	-	-	-	-	-	-	-	-	700,000
Total		\$ 3,931,852	\$ 505,944	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,437,796

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.80	0.80	0.80	0.80	0.80
	Total Impact \$	93,514 \$	96,172 \$	97,557 \$	99,079 \$	99,079

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8
Community Plan: Barrio Logan
Project Status: Continuing
Duration: 2014 - 2017
Improv Type: Betterment

Parks - Developed Regional Park

Priority Score: 57
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$51,000 is based on the Park and Recreation Department's current cost to maintain various landscaped areas of this size. Operational costs for the project will be revised once all amenities and site characteristics are identified.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$740,000 in grant funding is anticipated to be received in Fiscal Year 2016 and will support the design and construction of a restroom as well as Americans with Disabilities Improvements within the park. \$200,000 in Regional Park Improvements funding has been allocated to this project in Fiscal Year 2015, via City Council Resolution R-309126, adopted on July 30, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 171,551	\$ 778,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	950,000
Grant Fund - Federal	600000	-	-	-	740,000	-	-	-	-	-	-	740,000
Memorial(Southeast SD)Maj Dist	400061	10,657	-	-	-	-	-	-	-	-	-	10,657
Regional Park Improvements Fund	200391	-	200,000	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	601,697	601,697
Total		\$ 182,208	\$ 978,449	\$ -	\$ 740,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 601,697	\$ 2,502,354

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ -	\$ -	\$ 50,583

Park & Recreation

Children's Park Improvements / S16013

Council District: 3	Priority Score: 47
Community Plan: Centre City	Priority Category: Low
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2016 - 2020	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11, "Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization."

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$600,000 in Development Impact Fee funding has been allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,300,000	3,300,000
Total		\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000	\$ 3,900,000

Park & Recreation

Chollas Community Park / S00654

Council District: 4, 7
Community Plan: Eastern Area (Mid-City)
Project Status: Underfunded
Duration: 1989 - 2021
Improv Type: New

Parks - Resource Based

Priority Score: 49
Priority Category: Medium
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consisted of a sports field, parking area, and access road. Future phases may include tot lot, comfort station with concession area, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: Phase I operation and maintenance funding for this facility was previously included in the Park and Recreation operating budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design documents are complete, however, the project is on hold until additional funding can be identified. The completed project design documents may need to be refreshed to address code changes related to facility accessibility for disabled park users.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,695
Crossroads Redevelopmen CIP Contributions Fund	200357	112,164	447	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	-	-	-	-	-	-	-	-	-	285,350
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,183,356	27,183,356
Total		\$ 2,991,759	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,183,356	\$ 30,175,562

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District: 4	Priority Score: 40
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2017	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: This project is anticipated to receive \$750,000 in grant funding in Fiscal Year 2016. The total project cost increased by \$239,000 due to increased project scope and construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Regional Park Improvements Fund	200391	234,886	754,114	-	-	-	-	-	-	-	-	989,000
Total		\$ 234,886	\$ 754,114	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,739,000

Park & Recreation

City Heights Square Mini-Park / S01070

Parks - Mini Parks

Council District: 9	Priority Score: 76
Community Plan: City Heights (Mid-City)	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2009 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) mini-park, in the City Heights area of the Mid-City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began mid-Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
CH RDA Contribution To CIP	200600	\$ 722,171	\$ 9,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	731,500
Mid-City - Park Dev Fund	400109	200,000	-	-	-	-	-	-	-	-	-	-	200,000
Total		\$ 922,171	\$ 9,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	931,500

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Trans - Ped Fac - Sidewalks

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2015 - 2017	619-533-3065
Improv Type: Betterment	lkuzminsky@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012 with final design anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Development Impact Fee funding in the amount of \$360,000 was added to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted May 28, 2015. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
La Jolla Urban Comm	400123	\$ 12,448	\$ 422,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 435,000
Total		\$ 12,448	\$ 422,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 435,000

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Diamond Street Access was completed in Fiscal Year 2014. Pescadero Avenue was completed in Fiscal Year 2015. Construction of Capri-by-the-Sea, Orchard Street and Old Salt Pool Access is scheduled to begin in Fiscal Year 2016. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 91,265	\$ 41,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	132,603
Regional Park Improvements Fund	200391	465,470	224,770	-	-	-	-	-	-	-	-	690,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000
Total		\$ 556,735	\$ 266,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000	\$ 3,222,843

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 50
Priority Category: Medium
Contact Information: Schaar, Luis
 619-533-7492
 lschaar@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection with Rancho Bernardo Road. Additional future locations include existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, Pomerado Road, and other identified roadways within the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Rancho Bernardo MAD CIP	200622	159,395	28,764	-	-	-	-	-	-	-	-	188,160
Total		\$ 159,395	\$ 33,764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 193,160

Park & Recreation

Cowles Mountain Access Rd Rehabilitation / S14001

Council District: 7	Priority Score: 48
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2014 - 2016	619-685-1301
Improv Type: Replacement - Rehab	lball@sandiego.gov

Description: This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. The rehabilitated road will provide safer access for recreational users (bikers/hikers), emergency personnel, and service providers for the communications antenna on top of the mountain.

Justification: This project will improve and prolong safe access to the top of the mountain for recreation users and service providers, as well as protecting a valuable park asset and lease revenue generators.

Operating Budget Impact: None.

Parks - Open Space

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction was completed in Fiscal Year 2015.

Summary of Project Changes: This project is no longer a Capital Improvement Project and all maintenance costs have been paid from Park and Recreation's operating budget. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Total		\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Park & Recreation

Crest Canyon Neighborhood Park / S15005

Parks - Miscellaneous Parks

Council District: 1	Priority Score: 46
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$34,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: Development Impact Fee funding in the amount of \$130,000 was added to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Pines - Urban Community	400133	\$ -	\$ 405,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 405,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,000	5,000
Total		\$ -	\$ 405,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000	\$ 410,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	
Park & Recreation - GENERAL	FTEs	0.00	0.00	0.19	0.19	0.19
FUND	Total Impact \$	\$ -	\$ -	\$ 34,222	\$ 34,853	\$ 35,184

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2017	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2017.

Summary of Project Changes: The schedule for this project was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 21,810	\$ 53,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Total		\$ 21,810	\$ 53,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. This project will also provide for phase I construction per repair recommendations. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was completed in Fiscal Year 2013. Design and construction of the short-term repair recommendations was completed in Fiscal Year 2015.

Summary of Project Changes: This project received a total of \$750,000 in Fiscal Year 2015, of which \$500,000 is Infrastructure Bond funding, and \$250,000 is General Fund funding. Project cost has been updated to remove \$11.0 million, which was the total cost for a long-term solution of the replacement of the pier. Once funding is identified a new project will be created for the replacement of the pier. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Capital Outlay Fund	400002	\$ 294,485	\$ 5,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Deferred Maintenance Revenue 2012A-Project	400848	522,005	1,481	-	-	-	-	-	-	-	-	-	523,486
CIP Contributions from General Fund	400265	251,254	175,260	-	-	-	-	-	-	-	-	-	426,514
Total		\$ 1,067,744	\$ 182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,250,000

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2003 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for the design and construction of a multi-purpose trail, approximately 1,300 linear feet by 8-10 feet wide and 400 linear feet of 4 foot wide trail. The total multi-use trail, approximately 5,800 linear feet, extends easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	2,000 \$	2,000 \$	2,000 \$	2,000 \$	2,000

Park & Recreation

Del Mar Mesa N Hiking/Equestrian Trail / S00892

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2016	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: The Del Mar Mesa Community Plan Amendments of Spring 2015 identifies approximately 23,300 feet of multi-use trails hiking/equestrian trails in the northern area. Of this, approximately 10,800 feet of multi-use trail have been completed from Carmel Country Road east to just of Little McGonigle Road. 12,500 feet remain to be completed.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: Facilities Benefit Assessment funding in the amount of \$174,000 is anticipated to be allocated to this project for Fiscal Year 2017 due to a revised project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016						Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ 174,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 560,344
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ 174,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 560,344

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 3,030	\$ 3,030	\$ 3,030

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$95,700 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 126,000	\$ 1,934,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354
Total		\$ 126,000	\$ 1,934,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.86	0.86	0.86	0.86
	Total Impact \$	\$ -	\$ 95,732	\$ 98,588	\$ 100,077	\$ 101,714

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2002 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for the construction of a multi-use trail approximately 200 lineal feet wide. The total multi-use trail, approximately 1,000 lineal feet, extends southerly from the end of Del Mar Mesa Road and crosses the Grand Del Mar entry road, and then extends westerly to connect to the wildlife crossing under Carmel Country Road and the Neighborhood 10 Trail, and easterly to connect to the Shaw Valley Trail in the Carmel Valley Community.

Justification: This project provides recreational opportunities in Del Mar Mesa in accordance with the City's General Plan and implements the Del Mar Mesa Specific Plan recommendations.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Approximately 800' of the north-south portion of the trail has been completed, including the connection to Shaw Valley and the wildlife undercrossing improvements or realignment to approximately 200' of the south end of the trail alignment is required to complete the trail. The connection to the Neighborhood 10 trail remains to be completed, due to property/right-of-way acquisition. The remaining trail connection is within the Carmel Valley Community and funding will be from the Carmel Valley FBA.

Summary of Project Changes: Project decreased by \$150,000 to reflect the current Del Mar Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300
Total		\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.00	0.00	0.00
FUND	Total Impact \$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000

Park & Recreation

Del Mar Terrace Street Improvements / L14003

Council District: 1	Priority Score: 34
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2027	619-685-1307
Improv Type: Betterment	psirois@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace MAD which includes slurry seal maintenance every five years and resurfacing every fifteen years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: This project is anticipated to be closed contingent upon the approval by City Council in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Terrace MAD Fund	200059	\$ -	\$ 625,404	\$ -	\$ (625,404)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ 625,404	\$ -	\$ (625,404)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District: 8	Priority Score: 47
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2005 - 2022	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. The cost estimate of \$155,000 is based on Park and Recreation's current cost to maintain landscaped areas that have similar amenities. Operational costs will be revised once all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Design is expected to begin in Fiscal Year 2016. Construction and conveyance of the completed park to the City, is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: Project budget was decreased in Fiscal Year 2015 in the amount of \$2.0 million per City Council Resolution R-308811, adopted March 25, 2014, which authorized the update to the Otay Mesa Public Facilities Financing Plan and provided for the reconciliation of project budgets.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,904	\$ -	\$ -	\$ 1,980,000	\$ 1,109,294	\$ 5,008,903	\$ -	\$ -	\$ -	\$ -	\$ 8,100,101
Total		\$ 1,904	\$ -	\$ -	\$ 1,980,000	\$ 1,109,294	\$ 5,008,903	\$ -	\$ -	\$ -	\$ -	\$ 8,100,101

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.19
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	154,962

Park & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District: 1	Priority Score: 45
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2015 - 2018	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The design will commence in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. City Council Resolution R-309685, dated May 28, 2015, authorized the increase of \$400,000 to this project for the purpose of installing path of travel improvements. An additional \$20,402 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support ADA improvements at Doyle Park Community Park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Univ City Central-Major Dist	400044	-	-	2,586	-	-	-	-	-	-	-	2,586
Univ City North - Sub Dist	400045	-	-	17,816	-	-	-	-	-	-	-	17,816
Total		\$ -	\$ 400,000	\$ 20,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,402

Park & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District: 1	Priority Score: 43
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: Replacement	nantoun@sanidiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and associated path of travel improvements. The La Jolla community has raised funds and hired a consultant to initiate the preliminary design of the comfort station. Future City and private funds will be used to complete the design and begin the project construction.

Justification: The existing comfort station was constructed in the 1960's and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design has been initiated through community efforts. The design will continue through Fiscal Year 2016 with construction anticipated to be complete in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$250,000 in Regional Park Improvements funding was transferred to this project in Fiscal Year 2015, per City Council Resolution R-309680, adopted on May 28, 2015. An additional \$35,379 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support improvements at EB Scripps Park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
La Jolla - Major District	400046	\$ -	\$ -	\$ 35,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,379
Regional Park Improvements Fund	200391	-	250,000	-	-	700,000	-	-	-	-	-	950,000
Total		\$ -	\$ 250,000	\$ 35,379	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 985,379

Park & Recreation

East Village Green General Development Plan / S16014

Council District: 3	Priority Score: 51
Community Plan: Centre City - East Village	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2016 - 2020	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the development of a General Development Plan for the East Village Green, located between 13th, 15th, F and G Streets in the East Village. Park amenities could include a recreation center and pool, comfort stations, below-grade parking, a leash free dog park, outdoor seating, landscaping, children's play area and an amphitheater.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the plan is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$100,000 in Development Impact Fee funding has been allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Centre City DIF-Admin	400122	\$ -	\$ -	100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ -	\$ -	100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Park & Recreation

East Village Green Phase 1 / S16012

Council District: 3
Community Plan: Centre City - East Village
Project Status: New
Duration: 2016 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 42
Priority Category: Low
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center and pool, comfort station, below-grade parking, a leash free dog park, outdoor seating and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. Development Impact Fee funding of \$14.3 million has been allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	\$ -	\$ -	\$ 14,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,300,000
Total		\$ -	\$ -	\$ 14,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,300,000

Park & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District: 8	Priority Score: 36
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel to comply with accessibility requirements.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$110,000 in Development Impact Fee funding was added to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,329,886	2,329,886
Total		\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,329,886	\$ 2,439,886

Park & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District: 3, 9	Priority Score: 46
Community Plan: Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Lasaga, Fernando
Duration: 1994 - 2020	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: Continued improvements of street light installation, replacement of sidewalks, curbs, and gutters within the El Cajon Boulevard Maintenance Assessment District (MAD). Construction for these phases is anticipated for completion by the end of Fiscal Year 2017.

Summary of Project Changes: A total of \$373,729 in Redevelopment funding was added to this project in Fiscal Year 2015, per City Council Resolution R-309745, adopted on May 28, 2015, for the installation of double-acorn street lights. An additional \$50,000 in Maintenance Assessment District funding was added to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 80,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,000
Mid-City CIP Fund	200050	920,295	209,705	-	-	-	-	-	-	-	-	1,130,000
NP 2000 TE Bonds Rf-Oper	400306	-	27,189	-	-	-	-	-	-	-	-	27,189
NP 2003A (T)Bonds Rf Oper	400312	-	132,285	-	-	-	-	-	-	-	-	132,285
NP 2003B(TE)Bonds Oper	400317	-	214,255	-	-	-	-	-	-	-	-	214,255
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	846,070	846,070
Total		\$ 920,295	\$ 663,435	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	846,070	\$ 2,479,800

Park & Recreation

El Cuervo Adobe Improvements / S14006

Council District: 6	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2018	619-533-5139
Improv Type: Replacement - Rehab	koliver@sandiego.gov

Description: This project provides for long-term protection of the physical remains of the historic El Cuervo Adobe located within the Rancho Penasquitos Community consistent with a 2004 Conditions Assessment Report. Improvements shall include stabilization activities to protect the remaining length of walls of the historic structure measuring thirty-one feet long by seven to nine feet tall.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 180,067	\$ 69,933	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 180,067	\$ 69,933	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: New
Duration: 2016 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 52
Priority Category: Medium
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods and is in conformance with the City's General Plan.

Schedule: This project will begin design in Fiscal Year 2016 with completion of the security lighting upgrades in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Encanto - Major District	400064	\$ -	\$ -	\$ 1,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,678
CIP Contributions from General Fund	400265	-	-	150,000	-	-	-	-	-	-	-	-	150,000
Total		\$ -	\$ -	\$ 151,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	151,678

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District: 5	Priority Score: 40
Community Plan: Scripps Miramar Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2017	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. An additive alternative would be to connect existing landscape irrigation systems surrounding the Library to reclaimed water. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and will continue in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Community Projects, Programs, and Services (CPPS) funding of \$9,933 was added to this project in Fiscal Year 2015. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 97,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,467
Scripps/Miramar Misc	400257	116,414	48,586	-	-	-	-	-	-	-	-	165,000
Total		\$ 116,414	\$ 146,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 262,467

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ (16,500)	\$ (16,500)	\$ (16,500)	\$ (16,500)	\$ (16,500)

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2016 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for development of an approximately three acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements completed by developer per Vesting Tentative Map (VTM) condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design will begin in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Park Service District Funds of \$41,004 have been allocated to this project for Fiscal Year 2016 to support the development of the Fairbrook Neighborhood Park. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 886,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 886,424
Scripps/Miramar-Major District	400029	20,371	2,505,281	41,004	-	-	-	-	-	-	-	2,566,656
Total		\$ 20,371	\$ 3,391,705	\$ 41,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,453,080

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.21
	Total Impact \$	\$ -	\$ -	\$ -	\$ 40,212

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Genova, Darren
Duration: 2003 - 2016	619-533-4659
Improv Type: Betterment	dgenova@saniego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required in order to obtain site approval and sign off from the Resource Agencies.

Summary of Project Changes: Project cost increased by \$20,000 for the continuing management of the mitigation site.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,000
TransNet Extension Congestion Relief Fund	400169	90,623	377	-	-	-	-	-	-	-	-	91,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000	20,000
Total		\$ 332,623	\$ 377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000	\$ 353,000

Park & Recreation

Gamma Street Mini-Park ADA Improvements / S15032

Parks - Mini Parks

Council District: 4	Priority Score: 61
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2015 - 2016	619-533-3065
Improv Type: Betterment	lkuzminsky@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA requirements to meet current federal and State safety accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern/ Encanto Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$450,000 in Development Impact Fee funding was allocated to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,301,348	1,301,348
Total		\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,301,348	\$ 1,751,348

Park & Recreation

Golf Course Drive Improvements / S15040

Council District: 3	Priority Score: 50
Community Plan: Greater Golden Hill	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2016 - 2019	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$170,000 in Development Impact Fee funding was added to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015. An additional \$9,023 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support improvements at the Balboa Golf Course. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Golden Hill - Major District	400060	\$ -	\$ -	\$ 9,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,023
Golden Hill Urban Comm	400111	-	170,000	-	-	-	-	-	-	-	-	170,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,820,977	1,820,977
Total		\$ -	\$ 170,000	\$ 9,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,820,977	\$ 2,000,000

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2009 - 2018	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 22,875	\$ 37,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 22,875	\$ 37,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Park & Recreation

Hickman Fields Athletic Area / S00751

Council District: 6
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa
Project Status: Continuing
Duration: 2008 - 2017
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 44
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to include an aquatic complex and to implement infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. The General Development Plan Amendment was completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: This project received a total of \$1.5 million in Fiscal Year 2015 as follows: \$946,730 from Developer Contributions, \$37,310 from Gen Dyna Community Improvement funds, and \$507,544 from Kearny Mesa Improvements funds, via City Council Resolution R-309685, adopted on May 28, 2015. The schedule for this project has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Monetary Conditions Placed on Future Deposits	200636	-	946,730	-	-	-	-	-	-	-	-	946,730
Gen Dyna-Community Improvement	400250	199,909	37,401	-	-	-	-	-	-	-	-	237,310
Kearny Mesa Imprvmnts 20%	400259	-	507,544	-	-	-	-	-	-	-	-	507,544
Kearny Mesa-Urban Comm	400136	58,860	91,140	-	-	-	-	-	-	-	-	150,000
Total		\$ 408,768	\$ 1,582,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,991,584

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District: 8	Priority Score: 47
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfing area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$57,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: Future years funding has been added per the updated Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,139,784	\$ 1,280,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,420,000
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	-	2,316,804	2,000,000	-	-	-	-	4,316,804
Total		\$ 1,139,784	\$ 1,280,216	\$ -	\$ -	\$ 2,316,804	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,736,804

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.40	0.40	0.40
Total Impact	\$ -	\$ -	\$ 57,218	\$ 58,546	\$ 59,239

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Council District: 1	Parks - Trails
Community Plan: Carmel Valley	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2008 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009 in segments. The schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	620,600

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Junipero Serra Museum ADA Improvements / S15034

Council District: 3	Priority Score: 60
Community Plan: Old San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2015 - 2019	619-533-4852
Improv Type: Betterment	nantoun@saniego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016, with construction complete and the new facilities open to the public by the end of December 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$500,000 in Regional Park Improvements funding was allocated to this project in Fiscal Year 2016. Additionally, \$500,000 in Regional Park Improvements funding was transferred to this project in Fiscal Year 2015, per City Council Resolution R-309680, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Park & Recreation

Keiller Neighborhood Park ADA Improvements / S15030

Parks - Neighborhood

Council District: 4	Priority Score: 57
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements in compliance with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$110,000 in Development Impact Fee funding was added to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May, 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Skyline/Paradise Urb Comm	400119	\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	654,000	654,000
Total		\$ -	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	654,000	\$ 764,000

Park & Recreation

Kelly St Neighborhood Pk Security Lighting Upgrade / S16016

Council District: 7	Priority Score: 48
Community Plan: Linda Vista	Priority Category: Medium
Project Status: New	Contact Information: Winter, James
Duration: 2016 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.com

Description: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: This project will begin design in Fiscal Year 2016 with completion of the security lighting upgrades in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ -	\$ -	150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredg / S00655

Council District: 7	Priority Score: 27
Community Plan: Navajo	Priority Category: Low
Project Status: Underfunded	Contact Information: Zirkle, Chris
Duration: 2002 - 2018	619-685-1323
Improv Type: Betterment	czirkle@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,840,000	\$ 10,000,000

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2019	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$2,543 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support ADA improvements at Larsen Field. An additional \$1.0 million in federal grant funding is anticipated to be received in Fiscal Year 2016 for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
San Ysidro - Major District	400071	5,876	-	-	-	-	-	-	-	-	-	5,876
San Ysidro Urban Comm	400126	151,697	528,303	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,299	-	-	-	-	-	-	-	-	-	3,299
South Bay - Major District	400070	-	-	2,543	-	-	-	-	-	-	-	2,543
Total		\$ 160,872	\$ 528,303	\$ 2,543	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,691,718

Park & Recreation

Linda Vista Skate Park / S15008

Parks - Miscellaneous Parks

Council District: 7	Priority Score: 62
Community Plan: Linda Vista	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2015 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$38,000 is based upon the Park and Recreation Department's current cost various skate parks. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was processed in Fiscal Year 2015. Design began in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: \$16,986 in Council District 7 CPPS funding was added to this project in Fiscal Year 2015. An additional \$1,999 in Park Service District Funds have been allocated to this project for Fiscal Year 2016 to support construction of the Linda Vista Skate Park. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 16,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,986
Grant Fund - Other	600002	3,587	36,413	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	477,826	2,522,174	-	-	-	-	-	-	-	-	3,000,000
Linda Vista-Major District	400036	-	-	1,999	-	-	-	-	-	-	-	1,999
Total		\$ 481,412	\$ 2,575,574	\$ 1,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,058,985

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
	Total Impact \$	\$ -	\$ 38,467	\$ 40,127	\$ 40,994	\$ 41,945

Park & Recreation

Lomita Neighborhood Park Playground ADA Upgrades / S16019

Council District: 4	Priority Score: 63
Community Plan: Skyline - Paradise Hills	Priority Category: High
Project Status: New	Contact Information: Winter, James
Duration: 2016 - 2019	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground within Lomita Neighborhood Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and Federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None. This project provides for upgrades to existing facilities within the park.
Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2016, with construction to be completed in Fiscal Year 2020.

Summary of Project Changes: This is a new published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ -	450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Total		\$ -	\$ -	450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Park & Recreation

Los Penasquitos Cyn Preserve STRI Restor / S13014

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: Low
Project Status: New	Contact Information: Ball, Laura
Duration: 2013 - 2017	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Schedule: Design is anticipated to begin in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017.

Operating Budget Impact: None.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
EGF CIP Fund 1/3	200110	\$ -	\$ -	981,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	981,098
Total		\$ -	\$ -	981,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	981,098

Park & Recreation

MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016

Parks - Resource Based

Council District: 7	Priority Score: 73
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2014 - 2017	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5000 sq. ft.) that could include, but not be limited to staff offices, kitchen, showers and conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 sq. ft.) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the Equestrian and Multi-use Staging Area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be complete in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017, pending identification of funding.

Summary of Project Changes: The total project cost has been updated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 360,858	\$ 139,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,851,000	2,851,000
Total		\$ 360,858	\$ 139,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,851,000	\$ 3,351,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ 38,000	\$ 38,000	\$ 38,000

Park & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018

Council District: 4	Priority Score: 60
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: New	Contact Information: Winter, James
Duration: 2016 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: This project will begin design in Fiscal Year 2016 with completion of the security lighting upgrades in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ -	\$ -	150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: 15
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2013 - 2020	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This project will provide for the design and construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction will begin once additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
CIP Contributions from General Fund	400265	\$ 24,756	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 24,756	\$ 200,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,005,000	\$ 1,230,000

Park & Recreation

McKinley Elementary School JU Improvements / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for a new General Development Plan of approximately 1.4 acres of new joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$16,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The scope of work has been modified to include the preparation of a General Development Plan which was completed in Fiscal Year 2014. Final design and construction have been removed from this project's scope of work. San Diego Unified School District will build the facility using Prop Z funds.

Summary of Project Changes: The project schedule has been updated. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 115,507	\$ 63,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,500
Total		\$ 115,507	\$ 63,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,500

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.13	0.13	0.13
	Total Impact \$	\$ -	\$ -	\$ 15,541	\$ 15,951	\$ 16,170

Park & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Council District: 8
Community Plan: Southeastern San Diego
Project Status: New
Duration: 2016 - 2019
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 63
Priority Category: High
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and federal accessibility requirements.

Justification: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None. This project provides for upgrades to existing facilities within the park.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2016. Construction will be scheduled upon the identification of additional funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	684,498	684,498
Total		\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	684,498	\$ 1,134,498

Park & Recreation

Memorial Community Building Clearance Activity / S15039

Council District: 8
Community Plan: Southeastern San Diego
Project Status: Continuing
Duration: 2016 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 56
Priority Category: Medium
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project will demolish and remove an existing building of approximately 11,100 square feet located within Memorial Community Park. The 1959 constructed building was used as a Girls Club until 2008 when the lease agreement expired. The structure is in severe decline and necessary improvements and accessibility upgrades have been determined to be cost prohibitive. After the building and associated site improvements are removed, reuse of the park area for park purposes will be explored through a public input process.

Justification: The existing building is considered spot blight within the community. Removal of the building will allow other park uses within Memorial Community Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern community plan and the General Plan Standards.

Schedule: Demolition of the building is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. This project is anticipated to receive \$650,000 in federal grant in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Total		\$ -	\$ -	\$ -	650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000

Park & Recreation

Memorial Pool Improvements / S00970

Council District: 8
Community Plan: Southeastern San Diego
Project Status: Warranty
Duration: 2009 - 2016
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 78
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: Operations and maintenance funding for this facility was included in the Park and Recreation budget beginning in Fiscal Year 2015.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 1,661,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,661,000
S.E. San Diego Urban Comm	400120	1,674,132	825,868	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 3,335,132	\$ 825,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,161,000

Park & Recreation

Mira Mesa CP - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 55
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. For Phase I only, the current cost estimate of \$144,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor anticipated to begin in early Fiscal Year 2016. Phase II pool complex and skate plaza anticipated in Fiscal Year 2018.

Summary of Project Changes: Facilities Benefit Assessment funding in the amount of \$17.0 million was reprogrammed. \$7.6 million will be received in Fiscal Year 2016 and \$9.5 million is anticipated to be received in Fiscal Year 2018. An additional \$23,751 in Facilities Benefit Assessments funding has been allocated to this project in Fiscal Year 2016 for additional storm water requirements and drought tolerant landscaping at the Mira Mesa Community Park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
ANA - Blk Mtn Rd Bridge	400223	\$ -	\$ -	\$ 23,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,751
Mira Mesa - FBA	400085	10,873,147	485,393	7,566,887	-	-	9,504,516	-	-	-	-	28,429,943
Total		\$ 10,873,147	\$ 485,393	\$ 7,590,638	\$ -	\$ -	\$ 9,504,516	\$ -	\$ -	\$ -	\$ -	\$ 28,453,694

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL	FTEs 0.00	1.25	1.25	1.25	1.25
FUND	Total Impact \$ -	\$ 60,751	\$ 148,176	\$ 150,341	\$ 152,718

Park & Recreation

Mission Bay Athletic Area Comfort Station Mod / S10021

Council District: 2
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 68
Priority Category: High
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of additional funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ 9,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,057
Pacific Beach Urban Comm	400117	152,157	47,843	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 161,214	\$ 47,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 1,029,057

Park & Recreation

Mission Bay GC Practice Ctr Bldg Improve / S01090

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the temporary trailers/portables will begin in Fiscal Year 2016 with construction beginning in Fiscal Year 2017. The demolition of existing facilities is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Mission Bay Golf Course CIP Fund	700046	\$ 67,920	\$ 1,332,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 67,920	\$ 1,332,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Park & Recreation

Mission Bay GC Renovation/Reconstruction / S11010

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 459,835	\$ 2,500,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 459,835	\$ 2,500,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-581-7867
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ 33,199	\$ 1,334,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,367,243
Total		\$ 33,199	\$ 1,334,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,367,243

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects will be funded in the order provided per City Charter Section 55.2.

Summary of Project Changes: Mission Bay Improvements funding in the amount of \$6.3 million will be allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ -	\$ 10,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,975
Mission Bay Improvements Fund	200386	895,993	11,631,958	6,296,250	-	6,477,175	6,651,619	6,834,651	7,021,344	-	-	45,808,990
Total		\$ 895,993	\$ 11,642,933	\$ 6,296,250	\$ -	\$ 6,477,175	\$ 6,651,619	\$ 6,834,651	\$ 7,021,344	\$ -	\$ -	\$ 45,819,965

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2011 - 2017	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: The schedule for this project has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 364,613	\$ 2,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 364,613	\$ 2,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2017	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 201,345	\$ 198,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ 201,345	\$ 198,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District: 7	Priority Score: N/A
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2010 - 2018	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 555,915	\$ 95,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	233,000	-	-	-	-	-	-	-	-	-	233,000
Total		\$ 788,915	\$ 95,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2009 - 2018	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Council District: 5
Community Plan: Los Penasquitos Canyon Preserve
Project Status: Continuing
Duration: 2015 - 2019
Improv Type: Betterment

Parks - Open Space

Priority Score: 62
Priority Category: High
Contact Information: Qasem, Labib
 619-533-6670
 lqasem@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a Treatment Plan and Historic Structure Report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with an Historic Structures Report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report is scheduled in Fiscal Year 2016. Design is scheduled in Fiscal Year 2016. Construction is anticipated to be begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: This project has been allocated a total of \$2.0 million in Fiscal Year 2016, of which \$1.5 million is from the Environmental Growth Fund and \$500,000 is from the Regional Park Improvements Fund. An additional \$500,000 in Regional Park Improvements funds has been allocated to this project in Fiscal Year 2015, per Council Resolution R-309126, adopted on July 30, 2014. Project cost increased by \$500,000 due to higher than anticipated labor cost to restore the historic adobe and hay barn. The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ -	\$ -	\$ 1,450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,450,000
Regional Park Improvements Fund	200391	24,850	475,150	500,000	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 24,850	\$ 475,150	\$ 1,950,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000	\$ 2,550,000

Park & Recreation

Montgomery Academy JU Improvements / S00973

Bldg - Other City Facility / Structures

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turf multi-purpose sports field, decomposed granite running track, accessibility improvements, signage, baseball backstops, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, security lighting, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The on-going cost of \$45,114 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,000
Linda Vista Urban Comm	400113	653,587	41,413	-	-	-	-	-	-	-	-	695,000
Total		\$ 1,049,587	\$ 41,413	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,091,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.24	0.24	0.24	0.24	0.24
	Total Impact \$	45,114 \$	40,391 \$	40,808 \$	41,263 \$	41,263

Park & Recreation

Mountain View NP Area Upgrades / S11019

Council District: 9	Parks - Neighborhood
Community Plan: Southeastern San Diego	Priority Score: 83
Project Status: Continuing	Priority Category: High
Duration: 2011 - 2017	Contact Information: Mahmalji, Samir
Improv Type: Betterment	619-533-5301
	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park and along South Boundary Street to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction for the children's play area upgrades and the additional accessibility improvements was completed in Fiscal Year 2015.

Summary of Project Changes: \$393,500 in federal grant was added to this project in Fiscal Year 2015, due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 393,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 393,500
S.E. San Diego Urban Comm	400120	229,706	945,294	-	-	-	-	-	-	-	-	1,175,000
Southcrest - Major District	400062	59,686	-	-	-	-	-	-	-	-	-	59,686
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		\$ 299,292	\$ 1,338,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,638,086

Park & Recreation

Multiple Species Conservation / S01076

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2000 - 2016
Improv Type: New

Parks - Open Space

Priority Score: N/A
Priority Category: N/A
Contact Information: Galvez III, Oscar
 619-533-3685
 galvez@saniego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions within East Elliott began in Fiscal Year 2000 and was completed in Fiscal Year 2015. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres will be conserved through various means including mitigation, exactions, and acquisitions.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 164,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	164,695
Habitat Acquisition Fund	200401	67,315	-	-	-	-	-	-	-	-	-	67,315
Total		\$ 232,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	232,010

Park & Recreation

Museum of Man Roof Replacement / S11101

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 86
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2016	619-533-5328
Improv Type: Replacement - Rehab	adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety and minimize costly maintenance. Phase I scope of work includes re-roofing of the Administration Building, the clay tile roof on the south side of the quadrangle, the north wing of the main museum including the built-up roof, re-roofing and partial reconstruction of the carport between the north wing and the administration building, restoration of the ornamentation, restoration of the windows, repair and/or resealing of the tile domes, replacement of the finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps. Phase II scope of work includes repairs to the interior damaged by roof leakages.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2013. Phase II design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Phase II construction was completed in Fiscal Year 2015.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 660,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	327,972	157,181	-	-	-	-	-	-	-	-	485,153
Regional Park Improvements Fund	200391	500,000	-	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		\$ 1,957,689	\$ 157,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,114,870

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, James
Duration: 2011 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,776	392,950	-	-	-	-	-	-	-	-	446,726
Total		\$ 53,776	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,486,726

Park & Recreation

North Ocean Beach Gateway Ph II / S12041

Council District: 2	Priority Score: 35
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2013 - 2017	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disabilities Act (ADA) requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current ADA requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction was completed in Fiscal Year 2015.

Summary of Project Changes: Project cost decreased by \$298,000 due to lower construction cost than anticipated. This project is complete and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Ocean Beach Urban Comm	400124	200,000	-	-	-	-	-	-	-	-	-	200,000
TOT Coastal Infrastructure CIP Fund	200212	144,278	5,722	-	-	-	-	-	-	-	-	150,000
Total		\$ 444,278	\$ 5,722	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Park & Recreation

North Park Mini Park & Streetscape Improvements / S10050

Parks - Mini Parks

Council District: 3	Priority Score: 34
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2010 - 2019	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. This project also provides for the design of a Streetscape Master Plan for approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs, and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project also includes the design of a Streetscape Master Plan, incorporating a streetscape system for the benefit of pedestrians, automobiles, and community members.

Operating Budget Impact: Facility will require an ongoing operational budget for personnel and non-personnel expenses. The current cost estimate of \$9,100 is based on Park and Recreation's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan for the mini-park and Streetscape Master Plan for the associated streetscapes began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction document design for the mini-park is scheduled to begin in Fiscal Year 2015, pending resolution of property ownership legal issues between the State and the previous City of San Diego Redevelopment Agency. Construction is anticipated in Fiscal Year 2017. The individual associated streetscapes (which are a part of the Streetscape Master Plan) will be implemented by Transportation and Storm Water Department (Transportation Engineering Operations Division) as funding for design, construction, and maintenance becomes available.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
Park North-East - Park Dev Fd	400110	156,529	2,217,146	-	-	-	-	-	-	-	-	2,373,675
Total		\$ 281,529	\$ 2,256,420	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,537,949

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.10	0.10	0.10	0.10
	Total Impact \$	\$ -	\$ 9,067	\$ 9,400	\$ 9,572	\$ 9,763

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Schedule: Design began and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Summary of Project Changes: The addition of \$10,000 in Maintenance Assessment District (MAD) funding has been allocated to this project in Fiscal Year 2016, due to increased construction cost. In addition \$175,000 in Redevelopment funding was added to this project in Fiscal Year 2015, per City Council Resolution R-309745, adopted on May 28, 2015. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 83,295	\$ 116,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
North Park MAD Fund	200063	-	-	10,000	-	-	-	-	-	-	-	10,000
NP 2003A (T)Bonds Rf Oper	400312	-	175,000	-	-	-	-	-	-	-	-	175,000
Total		\$ 83,295	\$ 291,705	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	385,000

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Genova, Darren
Duration: 1994 - 2017	619-533-4659
Improv Type: Replacement	dgenova@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue through Fiscal Year 2017. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The schedule has been updated for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 298,206	\$ 25,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	747,933	-	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,551,948	\$ 25,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive Grove Community Park / S15028

Council District: 6	Priority Score: 65
Community Plan: Clairemont Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2015 - 2019	619-533-3065
Improv Type: Betterment	lkuzminsky@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$250,000 in Development Impact Fee funding and \$172,849 in Park Service District Fees was added to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Olive Grove - Major District	400040	-	172,849	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,175,535	2,175,535
Total		\$ -	\$ 422,849	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,175,535	\$ 2,598,384

Park & Recreation

Olive St Park Acquisition/Development / S10051

Parks - Mini Parks

Council District: 3	Priority Score: 57
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Lewis, Yovanna
Duration: 2010 - 2020	619-533-5130
Improv Type: New	ylewis@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$16,633 is based on Park and Recreation's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	1,252,714	747,286	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 1,454,299	\$ 747,286	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,201,585

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.15
	Total Impact \$ -	\$ -	\$ -	\$ -	16,635

Park & Recreation

Open Space Improvements / AGG00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2010 - 2020	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides funding for developing various public facilities within the City's resource-based open space parks. Improvements may include, but not be limited to, rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Florida Canyon Riparian Restoration is currently in the plant establishment and monitoring period. Construction on Cowles Mountain Trail began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Deferred Maintenance Revenue 2012A-Project	400848	530,666	19,334	-	-	-	-	-	-	-	-	550,000
Environmental Growth 2/3 Fund	200109	473,959	248,294	-	-	-	-	-	-	-	-	722,253
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 1,804,625	\$ 267,629	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 2,372,253

Park & Recreation

Otay Valley RP Beyer Blvd Staging Area / S00638

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2005 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station, and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring was completed in Fiscal Year 2015.

Summary of Project Changes: This project has been completed and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	90,000
Environmental Growth 2/3 Fund	200109	450,000	-	-	-	-	-	-	-	-	-	450,000
Historical Fund	X999	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	-	-	-	-	-	-	-	-	-	10,000
Private & Others Contrib-CIP	400264	600,000	-	-	-	-	-	-	-	-	-	600,000
Regional Park Improvements Fund	200391	346,192	4,204	-	-	-	-	-	-	-	-	350,396
Total		\$ 2,496,192	\$ 4,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,396

Park & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2012 - 2020	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 36,607	\$ 69,299	\$ -	\$ -	\$ -	\$ 2,054,950	\$ 5,009,050	\$ -	\$ -	\$ -	\$ 7,169,906
Total		\$ 36,607	\$ 69,299	\$ -	\$ -	\$ -	\$ 2,054,950	\$ 5,009,050	\$ -	\$ -	\$ -	\$ 7,169,906

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Parks - Miscellaneous Parks

Council District: 2	Priority Score: 84
Community Plan: Pacific Beach	Priority Category: High
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2010 - 2016	619-533-5328
Improv Type: Replacement	adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

Summary of Project Changes: Regional Park Improvements funding of \$50,000 was added to this project in Fiscal Year 2015, per City Council Resolution R-309680, adopted on May 28, 2015. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	401,257	48,743	-	-	-	-	-	-	-	-	450,000
Total		\$ 713,969	\$ 48,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	762,712

Park & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Parks - Miscellaneous Parks

Council District: 9	Priority Score: 62
Community Plan: Mid-City: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a skate park at the existing Park de la Cruz Neighborhood Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The current cost estimate of \$31,000 is based on Park and Recreation Department's current cost to maintain a skate park of this size.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment will begin in Fiscal Year 2015. Construction will begin in Fiscal Year 2016.

Summary of Project Changes: \$3.1 million in federal grant funding is anticipated to be received in Fiscal Year 2016, per City Council Resolution R-309884, adopted on August 3, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 7,384	\$ 32,616	\$ -	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,140,000
Grant Fund - State	600001	539,409	920,591	-	-	-	-	-	-	-	-	1,460,000
Mid-City - Park Dev Fund	400109	21,530	228,471	-	-	-	-	-	-	-	-	250,000
Total		\$ 568,322	\$ 1,181,678	\$ -	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,850,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs 0.50	0.50	0.50	0.50	0.50
	Total Impact \$ 31,058	\$ 32,718	\$ 33,585	\$ 34,535	\$ 34,536

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Betterment

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 28
Priority Category: Low
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 505,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	505,090
Rancho Bernardo MAD CIP	200622	286,700	108,050	-	-	-	-	-	-	-	-	394,750
Total		\$ 286,700	\$ 613,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	899,840

Park & Recreation

Rancho Bernardo CP Sports Field Lights / S11012

Parks - Community

Council District: 5	Priority Score: 83
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2011 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Rancho Bernardo-Fac Dev Fund	400099	\$ 713,104	\$ 156,896	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,000
Total		\$ 713,104	\$ 156,896	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,000

Park & Recreation

Rancho Encantada Park #2 / S00652

Council District: 5, 7	Priority Score: N/A
Community Plan: Rancho Encantada	Priority Category: N/A
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2006 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station, and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District established in Fiscal Year 2007 and specifically created for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. This is a turn-key park built by the developer per a reimbursement agreement. Construction began in Fiscal Year 2013 and was completed and turned over to the Park and Recreation Department in Fiscal Year 2015.

Summary of Project Changes: Final reimbursement to developer was made in Fiscal Year 2015. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	\$ 2,310,252	\$ 382,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,693,000
Total		\$ 2,310,252	\$ 382,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,693,000

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Parks - Neighborhood

Council District: 7	Priority Score: 77
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2018	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016. \$983 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the play area improvements at Rancho Mission Neighborhood Park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Navajo Urban Comm	400116	\$ 24,994	\$ 1,246,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,271,000
Pk/Rec Bldg Permit Fee Dist C	400075	-	-	983	-	-	-	-	-	-	-	983
Total		\$ 24,994	\$ 1,246,006	\$ 983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,271,983

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Council District: 5	Priority Score: 65
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2012 - 2016	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build project began in Fiscal Year 2014 and construction was completed in Fiscal Year 2014.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ 1,065	\$ 29,335	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,400
Carmel Mt East-Major District	400022	29,384	-	-	-	-	-	-	-	-	-	29,384
Penasquitos North-Major Dist	400024	14,374	-	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	5,547	-	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	303,956	16,044	-	-	-	-	-	-	-	-	320,000
Total		\$ 354,327	\$ 45,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,705

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Council District: 5	Priority Score: 14
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
PV Est-Other P & R Facilities	400221	40,904	34,096	-	-	-	-	-	-	-	-	75,000
Total		\$ 40,904	\$ 134,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisition's for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: \$5.6 million have been transferred to various regional park projects in Fiscal Year 2015, per City Council resolutions R-309126, adopted on July 30, 2014 and R-309680, adopted on May 28, 2015. These adjustments were also approved by the Regional Park Improvements Fund Oversight Committee. Regional Park Improvements funding in the amount of \$8.8 million previously identified for this project has been removed from Fiscal Year 2017 and future years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ 462,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 462,733
Total		\$ -	\$ 462,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 462,733

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Harwell, Steve
Duration: 2010 - 2020	619-685-1309
Improv Type: New	sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon, and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: A total of \$1.4 million has been allocated to this project in Fiscal Year 2016, of which \$853,152 is from the Environmental Growth Fund and \$500,000 is from the Regional Park Improvements Fund.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 257,724	\$ 136,782	\$ 853,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,247,658
Environmental Growth 2/3 Fund	200109	199,977	23	-	-	-	-	-	-	-	-	200,000
PV Est-Other P & R Facilities	400221	207,703	152,297	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	1,059,400	44,094	500,000	-	-	-	-	-	-	-	1,603,494
Total		\$ 1,724,804	\$ 333,196	\$ 1,353,152	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,411,152

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2006 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$102,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is ongoing. Construction documents have been completed.

Summary of Project Changes: \$1.2 million in Otay Mesa Facilities Benefit Assessment funding is anticipated to be received in Fiscal Year 2016, per the Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,946,226	\$ 1,603,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,550,000
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	1,200,000	-	-	-	-	-	-	1,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,174,640	2,174,640
Total		\$ 1,946,226	\$ 1,603,774	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,174,640	\$ 6,924,640

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.70	0.70
	Total Impact \$	\$ -	\$ -	\$ -	\$ 102,000	\$ 102,000

Park & Recreation

Rolando Joint Use Facility Development / S15029

Council District: 4	Priority Score: 64
Community Plan: Mid-City: Eastern Area	Priority Category: High
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2015 - 2019	619-533-3165
Improv Type: New	lkuzminsky@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Elementary School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$380,000 in Development Impact Fee funding was allocated to this project in Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ -	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
Mid-City - Park Dev Fund	400109	-	10,000	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,916,399	1,916,399
Total		\$ -	\$ 380,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,916,399	\$ 2,296,399

Park & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Council District: 5	Priority Score: 52
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Shackelford, Kris
Duration: 2015 - 2018	619-533-4121
Improv Type: Betterment	kshackelford@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children's playground accessible play equipment and safety surfacing, accessible drinking fountains, and other miscellaneous improvements to enhance ADA accessibility to existing park facilities.

Justification: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project is being coordinated with community fund-raising efforts. Implementation will be scheduled when the fund-raising efforts are near completion. Installation of the improvements is anticipated to take approximately six to eight months to complete.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$400,000 in Rancho Penasquitos FBA funding was appropriated to this project per City Council Resolution R-308686, adopted on January 2, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016							Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Rancho Penasquitos FBA	400083	\$ 13,501	\$ 386,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ 13,501	\$ 386,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2005 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was anticipated to be completed in Fiscal Year 2014, but due to revised project scope, additional mitigation was required to meet permit requirements. Construction is now scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 15,087	\$ 4,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,403
First SD River Imp. Project CIP Fund	200054	369,220	55,780	-	-	-	-	-	-	-	-	425,000
CIP Contributions from General Fund	400265	-	440,516	-	-	-	-	-	-	-	-	440,516
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	204,081	-	-	-	-	-	-	-	-	204,081
Total		\$ 384,307	\$ 704,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,089,000

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Council District: 6
Community Plan: Mira Mesa
Project Status: Continuing
Duration: 2015 - 2018
Improv Type: New

Parks - Neighborhood

Priority Score: 19
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$115,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, comfort stations and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Construction is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: Developer contribution in the amount of \$3.2 million was allocated in Fiscal Year 2015 for design and construction of the Americans with Disabilities Act (ADA) ramp, comfort station and other park amenities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 39,706	\$ 3,162,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Mira Mesa - FBA	400085	-	2,080,509	-	-	-	-	-	-	-	-	2,080,509
Mira Mesa Pk Dev Fund	400105	-	2,200	-	-	-	-	-	-	-	-	2,200
Total		\$ 39,706	\$ 5,244,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,284,658

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	1.03	1.03	1.03
Total Impact \$	\$ -	\$ -	\$ 115,390	\$ 118,811	\$ 120,598

Park & Recreation

San Diego River Improvements / S01012

Parks - Miscellaneous Parks

Council District: 6	Priority Score: 27
Community Plan: Mission Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2007 - 2017	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides design and construction of improvements to enhance part of the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Project design was completed in Fiscal Year 2015. Design and construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Environmental Growth 2/3 Fund	200109	\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000

Park & Recreation

San Ysidro Athletic Area/Larsen Fld Lght / S11013

Council District: 8	Priority Score: 83
Community Plan: San Ysidro	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2011 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: Operation and maintenance funding for this facility was included in the Fiscal Year 2015 budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Construction has been completed and the Park and Recreation Department accepted the project on October 28, 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	\$ 885,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,000
South Bay - Major District	400070	150,067	6,233	-	-	-	-	-	-	-	-	156,300
Total		\$ 1,035,067	\$ 6,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,041,300

Park & Recreation

San Ysidro Community Park ADA Improvements / S15033

Parks - Community

Council District: 8	Priority Score: 68
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2016 - 2019	619-533-3065
Improv Type: Betterment	lkuzminsky@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for all areas to the park including buildings, exterior areas, children's play area and paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements to comply with federal and State accessibility requirements.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. A total of \$309,710 of which \$150,000 in Development Impact Fees and \$159,710 in Park Service District Fees was added to this project on Fiscal Year 2015, per City Council Resolution R-309683, adopted on May 28, 2015. Additionally, this project is anticipated to receive \$561,000 in State grant funding in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ -	\$ -	\$ 561,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 561,000
Otay Mesa South-Major District	400072	-	159,710	-	-	-	-	-	-	-	-	159,710
San Ysidro Urban Comm	400126	-	150,000	-	-	-	-	-	-	-	-	150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,122,796	2,122,796
Total		\$ -	\$ 309,710	\$ -	\$ 561,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,122,796	\$ 2,993,506

Park & Recreation

Silver Wing NP Sports Field/Lighting / S11051

Parks - Neighborhood

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design and construction of the security lighting. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction of security lighting began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction of the sports field lighting is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2016. \$27,843 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the construction of the sports field lighting.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 38,619	\$ 700,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	739,285
Montgomery/Waller-Major Dist	400069	1,801	-	27,843	-	-	-	-	-	-	-	29,644
Otay Mesa/Nestor Urb Comm	400125	425,000	-	-	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	34,523	-	-	-	-	-	-	-	-	-	34,523
Total		\$ 499,943	\$ 700,666	\$ 27,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,228,452

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Parks - Miscellaneous Parks

Council District: 3	Priority Score: 65
Community Plan: Balboa Park	Priority Category: High
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 1998 - 2020	619-525-8233
Improv Type: Replacement	hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 97,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	-	-	-	-	-	-	-	-	22,251
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,880,000	1,880,000
Total		\$ 115,266	\$ 4,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,880,000	\$ 2,000,000

Park & Recreation

Skyline Hills Comm Pk Security Lighting Upgrades / S16021

Council District: 4	Priority Score: 58
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: New	Contact Information: Winter, James
Duration: 2016 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance the Park and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: The operating budget impact will be determined upon completion of the security lighting design. While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project will begin design in Fiscal Year 2016 with completion of the security lighting upgrades in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ -	\$ -	150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Park & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District: 4	Priority Score: 62
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Winter, James
Duration: 2015 - 2020	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel to comply with Americans with Disabilities Act (ADA) and accessibility guidelines.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design will commence in Fiscal Year 2016. Construction costs will be identified during the design phase and construction will begin upon the identification of additional funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. City Council resolution R-309685, dated May 28, 2015 authorized the transfer of \$210,261 in General Fund Contributions to the CIP to this project from the Annual Allocation Park Grant Match project (AGF-00001). An additional \$257,624, of which \$250,000 in CIP Contributions from the General Fund and \$7,624 in Park Service District Funds, has been allocated to this project for Fiscal Year 2016 for ADA upgrades to the existing playground as well as ADA path of travel requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 210,261	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	460,261
Skyline Hills - Major District	400066	-	-	7,624	-	-	-	-	-	-	-	-	7,624
Total		\$ -	\$ 210,261	\$ 257,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	467,885

Park & Recreation

Solana Ranch Park / S00994

Council District: 1	Priority Score: 73
Community Plan: Pacific Highlands Ranch	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2007 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to Solana Ranch Elementary School in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities include a multi-purpose turf field, children's play areas, basketball court, shade structure, picnic facilities, security lighting, outdoor amphitheatre, landscaping, walking trails and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015.

Summary of Project Changes: The name of this project has been changed from "Gonzales Canyon Neighborhood Park" to "Solana Ranch Park." This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Pacific Highlands Ranch FBA	400090	\$ 4,748,444	\$ 2,346,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000
Total		\$ 4,748,444	\$ 2,346,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000

Park & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Council District: 9	Priority Score: 59
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Winter, James
Duration: 2009 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$61,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: This park is now a turn-key project with Civic San Diego managing the final design and construction of the park. \$1.3 million from Southcrest Redevelopment Agency Contribution was de-appropriated from this project in Fiscal Year 2015, due to un-realized cash to support the budgeted amount, per City Council resolution R-309685, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 45,790	\$ 4,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
SC-RDA Contribution to CIP Fund	200353	299,683	317	-	-	-	-	-	-	-	-	300,000
Total		\$ 345,473	\$ 4,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	350,000

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50
	Total Impact \$	\$ -	\$ 61,208	\$ 62,868	\$ 63,735
			\$ 64,686		

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Parks - Open Space

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Future construction phases will be scheduled as additional funding is identified.

Summary of Project Changes: Regional Park Improvements funding of \$1.1 million was added to this project in Fiscal Year 2015, per City Council Resolution R-309680, adopted on May 28, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 2,266	\$ 97,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - State	600001	380,000	-	-	-	-	-	-	-	-	-	380,000
Point Loma - Major District	400051	5,594	-	-	-	-	-	-	-	-	-	5,594
Regional Park Improvements Fund	200391	234,610	1,255,390	-	-	-	-	-	-	-	-	1,490,000
Sunset Cliffs Natural Park	200463	420,000	-	-	-	-	-	-	-	-	-	420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,800,000	1,800,000
Total		\$ 1,042,470	\$ 1,353,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000	\$ 4,195,594

Park & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Council District: 2	Priority Score: 66
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2015 - 2022	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment is scheduled in Fiscal Year 2016 and is expected to continue through Fiscal Year 2017. Phase I of construction is anticipated to commence in Fiscal Year 2020. Phase II of construction will be scheduled upon identification of funding.

Summary of Project Changes: \$1.0 million in Regional Park Improvements funding has been allocated to this project in Fiscal Year 2016. An additional \$1.0 million in Regional Park Improvements funding has been transferred to this project in Fiscal Year 2015, per City Council Resolution R-309126, adopted on July 30, 2014. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 23,978	\$ 976,022	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Sunset Cliffs Natural Park	200463	-	456,000	-	-	-	-	-	-	-	-	456,000
Total		\$ 23,978	\$ 1,432,022	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,456,000

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2013 - 2017	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as additional funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ 1,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
North Park MAD Fund	200063	32,996	22,004	5,000	-	25,000	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ 46,688	\$ 23,312	\$ 5,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 275,000

Park & Recreation

Taft Joint Use Facility Development / S15026

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2015 - 2020	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. \$3.5 million in Developer Contributions funding was added to this project in Fiscal Year 2015, per City Council Resolution R-309526, adopted on March 11, 2015. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Monetary Conditions Placed on Future Deposits	200636	\$ 6,162	\$ 3,348,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Total		\$ 6,162	\$ 3,348,438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600

Park & Recreation

Talmadge Decorative SL Restoration / S00978

Council District: 3
Community Plan: Mid-City: Kensington — Talmadge
Project Status: Continuing
Duration: 2009 - 2016
Improv Type: Betterment

Trans - Roadway - Street Lighting

Priority Score: 36
Priority Category: Low
Contact Information: Lasaga, Fernando
 619-533-7406
 flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation construction is scheduled for completion in Fiscal Year 2016.

Summary of Project Changes: \$60,000 in Talmadge Maintenance Assessment District Funds have been added to this project in Fiscal Year 2015, per City Council Resolution R-309288, adopted on November 13, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 232,131	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	232,131
Talmadge MAD Fund	200076	75,000	59,669	-	-	-	-	-	-	-	-	134,669
Total		\$ 307,131	\$ 59,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	366,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9	Priority Score: 55
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Medium
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2012 - 2016	619-533-6670
Improv Type: Replacement	lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: \$15,000 in MAD funding is allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,625
Talmadge CIP Fund	200077	63,809	149,292	-	-	-	-	-	-	-	-	213,101
Talmadge MAD Fund	200076	-	125,000	15,000	-	-	-	-	-	-	-	140,000
Total		\$ 63,809	\$ 284,917	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	363,726

Park & Recreation

Talmadge Street Improvements / S00820

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2002 - 2017	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Talmadge CIP Fund	200077	253,061	3,296	-	-	-	-	-	-	-	-	256,357
Total		\$ 278,061	\$ 3,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2016	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2014. Additional follow-up work will be done.

Summary of Project Changes: This project will be completed and closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 614,761	\$ 7,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,592
Talmadge MAD Fund	200076	-	331	-	-	-	-	-	-	-	-	331
Total		\$ 614,761	\$ 8,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District: 9	Priority Score: 41
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2017	619-533-6670
Improv Type: Betterment	lqasem@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting improvements under this project have been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486
Total		\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7	Priority Score: 42
Community Plan: Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2017	619-685-1307
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District (MAD) boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta MAD (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014 and are scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The schedule for this project has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ 164,614	\$ 85,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 164,614	\$ 85,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Schedule: The project was on hold due to funding and community priorities. On July 2014, the community requested to have the project move forward. A consultant was hired and design has been initiated. Construction is anticipated to start in Fiscal Year 2016.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Summary of Project Changes: \$400,000 in Infrastructure Bond funding was added to this project in Fiscal Year 2015. Total project cost was decreased by \$50,000 due to lower than anticipated project cost.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 83,475	\$ 216,525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	-	47,000	-	-	-	-	-	-	-	-	47,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	234	399,766	-	-	-	-	-	-	-	-	400,000
R.H.-Endowment Comm.Youth	400216	-	78,051	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acq/Rec Ctr PhI	400219	-	37,716	-	-	-	-	-	-	-	-	37,716
SC Open Sp Acq/Rec Ctr PhII	400220	-	34,233	-	-	-	-	-	-	-	-	34,233
Tierrasanta - DIF	400098	131,877	18,123	-	-	-	-	-	-	-	-	150,000
Tierrasanta(Elliott West)Maj D	400031	-	3,876	-	-	-	-	-	-	-	-	3,876
Total		\$ 215,586	\$ 835,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,050,876

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Torrey Highlands MAD Fund	200074	\$ 84,215	\$ 240,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Total		\$ 84,215	\$ 240,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: The schedule for this project has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 526,860	\$ 75,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	602,072
Carmel Valley Development Impact Fee	400855	338,305	-	-	-	-	-	-	-	-	-	338,305
Total		\$ 865,165	\$ 75,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	940,377

Park & Recreation

Torrey Highlands Trail System / RD12002

Council District: 1, 5, 6	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2012 - 2016	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The system will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834
Total		\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2016 - 2017	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$183,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and a small recreation center. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016. Construction will be scheduled subsequent to General Development Plan completion in Fiscal Year 2017.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 2,241	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 2,241	\$ 997,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	2.78	2.78
	Total Impact \$	\$ -	\$ -	\$ -	\$ 182,968	\$ 192,558

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Parks - Resource Based

Council District: 1	Priority Score: 19
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2011 - 2016	619-685-1307
Improv Type: New	psirois@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District (MAD).

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills MAD will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was stopped at the Community's request. The resumption of design and construction will be scheduled when community's concurrence is obtained.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Corner Mitigation Fund	400269	\$ 91,406	\$ 49,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	141,000
Torrey Hills MAD Fund	200070	43,267	256,733	-	-	-	-	-	-	-	-	300,000
Total		\$ 134,673	\$ 306,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	441,000

Park & Recreation

Torrey Meadows NP South / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2003 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$106,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 4,112,625	\$ 3,810,131	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755
Total		\$ 4,112,625	\$ 3,810,131	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,922,755

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.95	0.95	0.95	0.95
	Total Impact \$	\$ -	\$ 106,304	\$ 109,458	\$ 111,106	\$ 112,910

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-581-7867
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Torrey Pines Golf Course CIP Fund	700045	\$ 181,072	\$ 1,286,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,467,123
Total		\$ 181,072	\$ 1,286,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,467,123

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Council District: 1	Priority Score: 34
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014. Design documents will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: Golf Course Enterprise funding of \$2.0 million has been allocated to this project in Fiscal Year 2015, via City Council Resolution R-309685, adopted on May 28, 2015, to provide sufficient project funding, due to higher than anticipated construction cost. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 865,818	\$ 13,304,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000
Total		\$ 865,818	\$ 13,304,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,170,000

Park & Recreation

Trail for All People / S13001

Council District: 5
Community Plan: Black Mountain Ranch
Project Status: Continuing
Duration: 2013 - 2017
Improv Type: New

Parks - Trails

Priority Score: 54
Priority Category: Medium
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 to avoid bird breeding season.

Summary of Project Changes: State grant funding in the amount of \$130,000 will be allocated to this project in Fiscal Year 2016 due to a grant award. The project cost increased by \$130,000 due to revised construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 74,569	\$ 25,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - State	600001	-	-	-	130,000	-	-	-	-	-	-	130,000
PV Est-Other P & R Facilities	400221	50,000	-	-	-	-	-	-	-	-	-	50,000
Regional Park Improvements Fund	200391	34,020	196,980	-	-	-	-	-	-	-	-	231,000
Total		\$ 158,589	\$ 222,411	\$ -	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 511,000

Park & Recreation

Tubman Charter School JU Improvements / S13000

Council District: 9
Community Plan: College Area
Project Status: Continuing
Duration: 2013 - 2017
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 31
Priority Category: Low
Contact Information: Winter, James
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of the joint use facility is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Development Impact Fee funding in the amount of \$1.4 million originally programmed for Fiscal Year 2016 is anticipated in Fiscal Year 2017. Total project cost has increased by \$465,040 due to increased project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 116,223	\$ 723,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 840,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	1,430,000	-	-	-	-	-	1,430,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	465,040	465,040
Total		\$ 116,223	\$ 723,777	\$ -	\$ -	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ 465,040	\$ 2,735,040

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.15
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	21,185

Park & Recreation

University Village Park Tot Lot / S13005

Council District: 1	Parks - Neighborhood
Community Plan: University	Priority Score: 25
Project Status: Continuing	Priority Category: Low
Duration: 2013 - 2019	Contact Information: Oliver, Kevin
Improv Type: New	619-533-5139
	koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost of \$29,000 is based upon the Park and Recreation Department's current cost to maintain various children's playgrounds.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: This project received a total of \$175,000 in Fiscal Year 2015, as follows: \$150,000 in Infrastructure Bond funding, via City Council Resolution R-309360, adopted on December 12, 2014, and \$25,000 in Development Impact Fee funding, via City Council Resolution R-309683, adopted on May 28, 2015. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	78,647	246,353	-	-	-	-	-	-	-	-	325,000
Total		\$ 78,900	\$ 396,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	475,253

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.12	0.12	0.12	0.12	0.12
	Total Impact \$	28,826	26,460	26,670	26,898	26,898

Park & Recreation

Valencia Park Acquisition & Development / S11103

Council District: 4	Priority Score: 61
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2019	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$16,000 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design is scheduled for Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: \$8,449 in Park Service District Funds has been allocated to this project for Fiscal Year 2016 to support the acquisition and development of Valencia Park. Total project cost has increased by \$344,000 due to higher than anticipated design costs. The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	23,377	710,623	-	-	-	-	-	-	-	-	734,000
Valencia Park - Major District	400065	-	-	8,449	-	-	-	-	-	-	-	8,449
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	344,000	344,000
Total		\$ 252,738	\$ 710,623	\$ 8,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 344,000	\$ 1,315,810

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.20	0.20	0.20
	Total Impact \$	\$ -	\$ -	\$ 15,811	\$ 16,475	\$ 16,828

Park & Recreation

Wagenheim Joint Use Facility / S15007

Council District: 6	Priority Score: 59
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2015 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 4-acre joint use facility at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, Americans with Disabilities (ADA) upgrades and improvements to comply accessibility guidelines and could include a comfort station.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$54,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 40,476	\$ 5,046,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,087,168
Total		\$ 40,476	\$ 5,046,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,087,168

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ 53,616	\$ 54,545	\$ 55,033

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Council District: 4
Community Plan: Mid-City: Eastern Area
Project Status: Continuing
Duration: 2014 - 2016
Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 21
Priority Category: Low
Contact Information: Schaar, Luis
 619-533-7492
 lschaar@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	\$ 36,895	\$ 3,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total		\$ 36,895	\$ 3,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7	Priority Score: 67
Community Plan: Serra Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turfed multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost estimate of \$103,302 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015.

Summary of Project Changes: A total of \$150,000 was added to this project in Fiscal Year 2015, per City Council Resolution R-309526, adopted on March 11, 2015, of which \$100,000 in Serra Mesa Development Impact Fees and \$50,000 in Developer Contribution Funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 35,046	\$ 14,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
CIP Contributions from General Fund	400265	53,000	-	-	-	-	-	-	-	-	-	53,000
Private & Others Contrib-CIP	400264	1,992,000	-	-	-	-	-	-	-	-	-	1,992,000
Serra Mesa - Urban Community	400132	1,156,413	43,587	-	-	-	-	-	-	-	-	1,200,000
Total		\$ 3,236,458	\$ 58,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,295,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.76	0.76	0.76	0.76	0.76
	Total Impact \$	103,302	105,826	107,142	108,587	108,591

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District (MAD). The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2015.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Rancho Bernardo MAD CIP	200622	40,391	14,976	-	-	-	-	-	-	-	-	55,367
Total		\$ 40,391	\$ 29,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	70,367

Park & Recreation

West Maple Canyon MP / S00760

Parks - Mini Parks

Council District: 3	Priority Score: 52
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$11,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and will be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: Park Service District Funds of \$292,630 have been allocated to this project for Fiscal Year 2016. The schedule for this project has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Balboa Park West-Major Dist	400054	\$ -	\$ -	\$ 292,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 292,630
Uptown Urban Comm	400121	345,396	399,604	-	-	-	-	-	-	-	-	745,000
Total		\$ 345,396	\$ 399,604	\$ 292,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,037,630

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.10	0.10	0.10	0.10	0.10
	Total Impact \$	11,123 \$	11,456 \$	11,628 \$	11,819 \$	11,819

Park & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$22,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2016.

Summary of Project Changes: This project received a total of \$294,145 in Fiscal Year 2015, per City Council Resolution R-309681, adopted on May 28, 2015, of which \$287,402 from Environmental Growth Fund, \$6,743 from the General Fund.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ -	\$ 287,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,402
CIP Contributions from General Fund	400265	-	976,743	-	-	-	-	-	-	-	-	976,743
Mid City Urban Comm	400114	-	1,090,000	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	736,060	390,574	-	-	-	-	-	-	-	-	1,126,634
Total		\$ 736,060	\$ 2,744,719	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,480,779

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.20	0.20	0.20	0.20
	Total Impact \$	\$ -	\$ 21,511	\$ 22,175	\$ 22,523	\$ 22,907

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Crest Canyon Neighborhood Park / S15005	\$ 410,000	\$ 5,000	1.2%	This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping. Construction will be scheduled when funding is identified. Scope and design has yet to be defined and developed.
Cesar Solis Community Park / S00649	16,800,000	350,000	2.1%	This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. \$350,000 for construction is currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	2,550,000	100,000	3.9%	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Construction phase is currently unfunded.
Famosa Slough Salt Marsh Creation / S00605	353,000	20,000	5.7%	This project provides for the mitigation at the Famosa Slough which is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives. Further management of the mitigation site is unfunded.
Open Space Improvements / AGG00001	2,372,253	300,000	12.6%	This project provides funding for developing various public facilities within the City's resource-based open space parks. Unidentified funding in the amount of \$300,000 is attributed to the Rancho Mission Slope Movement sub-project.
California Tower Seismic Retrofit / L12003	3,275,612	500,000	15.3%	This project provides for the seismic retrofit of the historic California Tower within Balboa Park. Phase I of this project provides for the relocation of electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase II of design and construction is currently unfunded.
Tubman Charter School JU Improvements / S13000	2,735,040	465,040	17.0%	This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades. Both design and construction phases are unfunded.
Chicano Park ADA Upgrades / S13003	2,502,354	601,697	24.0%	This project provides for accessibility upgrades to accommodate persons with disabilities while respecting the park's cultural significance and attributes. Construction phase is partially unfunded.
Valencia Park Acquisition & Development / S11103	1,315,810	344,000	26.1%	This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting. Total project cost has increased by \$344,000. The project cost increase is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Riviera Del Sol Neighborhood Park / S00999	6,924,640	2,174,640	31.4%	This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Construction is unfunded.
El Cajon Blvd Streetscape Improvements / S00826	2,479,800	846,070	34.1%	This project provides for streetscape improvements along El Cajon Boulevard. Design and construction for the installation of acorn streetlights are currently unfunded.
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	4,195,594	1,800,000	42.9%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase is currently unfunded.
San Diego River Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
Memorial Comm Pk Playground ADA Upgrades / S16020	1,134,498	684,498	60.3%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements. Construction amount is unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	275,000	175,000	63.6%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
San Ysidro Community Park ADA Improvements / S15033	2,993,506	2,122,796	70.9%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements for all areas to the park including buildings, exterior areas, children's play area and paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Canyon Hills Resource Park Improvements / S15006	6,173,502	4,454,932	72.2%	This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified.
Gamma Street Mini-Park ADA Improvements / S15032	1,751,348	1,301,348	74.3%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements. Construction amount is unfunded.
Coastal Erosion and Access / AGF00006	3,222,843	2,400,000	74.5%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
ADA Improvements & Expansion of Paradise Senior Ce / S15002	3,290,554	2,590,554	78.7%	This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room. Construction will begin when funding is identified.
Mission Bay Athletic Area Comfort Station Mod / S10021	1,029,057	820,000	79.7%	This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
Rolando Joint Use Facility Development / S15029	2,296,399	1,916,399	83.5%	This project provides for the design and construction of a joint use facility at Rolando Elementary. Construction is unfunded.
Olive Grove Community Park / S15028	2,598,384	2,175,535	83.7%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Children's Park Improvements / S16013	3,900,000	3,300,000	84.6%	This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building. Construction is unfunded.
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	3,351,000	2,851,000	85.1%	This project provides the design and construction of a new Mission Trails Park Equestrian Administration 4,900 sq building and associated site, work for administrative staff, public restroom and information center. The project will be done using a design/build delivery method. The design/build scope can proceed once funding is identified.
Keiller Neighborhood Park ADA Improvements / S15030	764,000	654,000	85.6%	This project provides for the design and construction of American with Disability Act (ADA) improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Chollas Community Park / S00654	30,175,562	27,183,356	90.1%	This project provides for the design and development of North Chollas Community Park. Construction of future phases of the park are currently unfunded.
Golf Course Drive Improvements / S15040	2,000,000	1,820,977	91.0%	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Construction phase is currently unfunded.
Egger/South Bay Community Park ADA Improvements / S15031	2,439,886	2,329,886	95.5%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play areas and paths of travel to comply with federal and State accessibility requirements. Construction amount is unfunded.
Beyer Park Development / S00752	11,888,000	11,476,000	96.5%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Kumeyaay Lakes Berm Restoration and Dredg / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation		\$ 88,987,728		

Police



Page Intentionally Left Blank

Police

The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2015 CIP Accomplishments

In Fiscal Year 2015, the Police Department accomplished the following:

- Finalization of the architectural design for the Police Shooting Range Refurbishment Project.
- Finalization of the technical requirements, issuance of the Request for Proposals (RFP), and vendor selection for the Computer Aided Dispatch System Replacement Project.
- Completion of the project design phase of the Co-generation Re-power Project, which will replace the two existing cooling towers, as well as the existing chillers with new energy efficient turbo chillers at the Police Headquarters building.

2016 CIP Goals

In Fiscal Year 2016, the Police Department anticipates accomplishing the following:

- Installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completion of the Co-generation Re-power Project.
- Begin construction of the initial phase of the Police Range Refurbishment Project, which includes ADA improvements to existing restrooms and walkways; the addition of disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; interior upgrades to training room, staff restroom and staff office area; and construction of a new trash collection area.
- Completion of parking lot resurfacing projects at ten area stations, including Eastern, Traffic, Southeastern, Northwestern, Southern, Canine, Northern, Northeastern, Mid-City, and Western.
- Completion of emergency generator switch gear replacement at four area stations, including Western, Northern, Eastern, and Northeastern.
- Completion of air conditioning unit replacement at five area stations, including Western, Northeastern, Air Support, Headquarters and Central.
- Completion of parking lot lighting replacement at two area stations, including Mid-City and Western.



Page Intentionally Left Blank

Police

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 3,935,766	\$ 5,145,132	\$ 2,491,536	\$ 11,572,434
Enterprise Radio/Phone Logger / S15025	1,697,882	-	-	1,697,882
Police 911 Call Manager / S15024	1,230,275	-	-	1,230,275
Police HQs CoGeneration Repower Project / S10131	983,085	-	-	983,085
Police Range Refurbishment / S10118	1,976,219	-	6,999,593	8,975,812
Public Safety Training Institute / S00816	505,000	-	-	505,000
Police Total	\$ 10,328,227	\$ 5,145,132	\$ 9,491,129	\$ 24,964,488



Page Intentionally Left Blank

Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2013 - 2018	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD application has been modified numerous times, and technical support for the aging system has become difficult to acquire and has been increasingly expensive.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013. The configuration and implementation phase will begin in Fiscal Year 2016, with completion in Fiscal Year 2018.

Summary of Project Changes: \$5.1 million in CIP Contributions from General Fund was added to support this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,046,058	\$ 2,889,708	\$ 5,145,132	\$ -	\$ 1,203,460	\$ 1,288,076	\$ -	\$ -	\$ -	\$ -	\$ 11,572,434
Total		\$ 1,046,058	\$ 2,889,708	\$ 5,145,132	\$ -	\$ 1,203,460	\$ 1,288,076	\$ -	\$ -	\$ -	\$ -	\$ 11,572,434

Police

Enterprise Radio/Phone Logger / S15025

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2015 - 2016	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: The Enterprise Radio/Phone Logger project is a joint project between the Police Department and the Fire-Rescue Department, and potentially other stakeholders within the City of San Diego. The Radio/Phone Logger records radio and phone traffic for Police and Fire, including 9-1-1 telephone calls.

Justification: The SDPD currently has an antiquated radio/phone logger system that has been in service for many years. The system has become unreliable; the new system will be industry standard, providing reliability. The new system will also include redundancy and back-up capabilities with the Fire-Rescue Department.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015, with implementation in the first half of Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
CIP Contributions from General Fund	400265	\$ 557,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 557,726
Grant Fund - State	600001	1,140,156	-	-	-	-	-	-	-	-	-	1,140,156
Total		\$ 1,697,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,697,882

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Chen, Steve
Duration: 2015 - 2016	619-533-5762
Improv Type: Replacement	schen@pd.sandiego.gov

Description: The Police 911 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The SDPD currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical for security that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Maintenance each year is projected to be approximately \$90,000, and will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
CIP Contributions from General Fund	400265	\$ 1,155,877	\$ 74,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,230,275
Total		\$ 1,155,877	\$ 74,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,230,275

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Police - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2011 - 2018	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be rehabilitated to ensure the cooling loads required for the Police Headquarters are met.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Operating Budget Impact: The equipment will be maintained by City staff. Natural gas and associated maintenance expenses are estimated not to exceed \$15,000, annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Energy Conservation Program CIP Fund	200225	\$ 589,090	\$ 393,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085
Total		\$ 589,090	\$ 393,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
	Total Impact \$	15,000 \$	15,000 \$	15,000 \$	15,000 \$

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: N/A
Community Plan: City Heights	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2020	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems, in addition to other relevant needed improvements throughout the site.

Justification: This project will provide for the repair of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City/City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of first phase is scheduled to begin in Fiscal Year 2016 with the available funding. Construction of future phases will be scheduled pending identification of funding.

Summary of Project Changes: Unidentified funding increased by \$3.2 million due to a revised cost estimate for construction. A prior year decrease of \$1.2 million in Deferred Maintenance Revenue 2012A-Project Funds is reflected.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 717,794	\$ 1,105,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,822,864
Capital Outlay Fund	400002	39,524	6,188	-	-	-	-	-	-	-	-	45,712
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	96,719	-	-	-	-	-	-	-	-	-	96,719
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,999,593	6,999,593
Total		\$ 864,961	\$ 1,111,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,999,593	8,975,812

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2003 - 2016	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: In 2001, the City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description was preliminary and the scope of work was not established; only planning and other preliminary activities have been performed to-date.

Summary of Project Changes: This project is anticipated to be cancelled and will be closed by the end of the fiscal year. Design and construction of a public safety training institute may be revisited in a future project when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 167,859	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		\$ 458,335	\$ 46,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,000

Police

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	\$ 8,975,812	\$ 6,999,593	78.0%	This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction of future phases is unfunded.
Total - Police	\$ 6,999,593			



Page Intentionally Left Blank

Public Utilities



Page Intentionally Left Blank

Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.3 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 172 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Penasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls, and provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH); these projects will meet the requirements of the federal Safe Drinking Water Act. The Environmental Protection Agency (EPA) Consent Decree projects for the wastewater system were completed in Fiscal Year 2014. The Department, however, will continue to provide for the needed replacement/rehabilitation of aging infrastructure in compliance with the Clean Water Act.

2015 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works - Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects.

The Department is mandated by the Division of Drinking Water (DDW) Compliance Order to award 10 miles of cast iron water main replacement per fiscal year. By the end of Fiscal Year 2015, the Department is projecting to complete the replacement and rehabilitation of 45 miles of sewer pipelines. In addition, 30 miles of cast iron and asbestos cement water pipelines replacement will be awarded in numerous construction contracts. Fiscal Year 2015 projects highlights include: Construction was completed on the Harbor Drive Pipelines which included the replacement of approximately 4.4 miles of existing 16-inch cast iron water mains along Harbor Drive. This project will prevent water pipe breaks, improve service reliability, and ensure a continuous water supply to the Peninsula community planning area.

Construction was completed on Pipeline Rehabilitation U-1 which consisted of rehabilitating approximately 9.4 miles of 8-inch and 10-inch sewer pipes. This project also included rehabilitation of 18 manholes and replacement of nine manholes, along with installation of cleanouts and 15 point repairs to damaged sewer segments.

Construction began on the Backup Generators at Sewer Pump Stations, Treatment Plant & Environmental Monitoring Technical Services (EMTS) laboratory which includes the installation of seven

Public Utilities

generators to provide emergency backup power at the existing Sewer Pump Stations 1, 64, 65, Penasquitos, North City Water Reclamation Plant and EMTS laboratory.

Construction began on Otay 1st Pipeline University Heights which consists of the installation of approximately 5,100 linear feet of new 16-inch PVC pipe and the abandonment of approximately 6,860 linear feet of existing 30-inch water mains.

Construction continues on the Scripps Ranch Pump Station which includes the construction of a new water pump station located 0.25 miles west of the Miramar Water Treatment Plant. The new Scripps Ranch Pump Station will cover the water demands of the Scripps Miramar Ranch and Miramar Ranch North zones with a total pump station capacity of 17.2 million gallons per day.

Construction continues on the South Bay Water Reclamation Plant Demineralization project which includes the relocation of two trailer mounted Electrodialysis Reversal (EDR) units from North City to South Bay Plant. This project also includes the addition/modifications of civil, mechanical, electrical, chemical, and control system integration of these units to the South Bay Plant. The EDR units will enable the plant to control regulated levels of chloride and maintain the Total Dissolved Solids level below 1000 mg/L.

Construction continues on the Upas St. Pipeline Replacement Phase I project, which includes the replacement of 5.67 miles of cast iron water mains along Upas Street, Park Boulevard, and 5th Avenue as well as pressure regulating stations at West Upas Street and Brant Ave and at Upas Street and 7th Ave. Construction of Phase II is expected to begin in Summer 2015, which includes replacement of two pressure reducing stations, installation of new SCADA and electrical components, additional pipeline replacement and tee installations to accommodate Otay 1st & 2nd Pipeline, 30th Street Pipeline and Pacific Beach Pipeline, and 1,000 ft of 8-inch pipeline for Caltrans irrigation that was connected to an existing 30-inch transmission main.

In addition to the Capital Improvement Projects, the Department televised an additional 50 miles of sewer mains in Fiscal Year 2015. To date, over 1,885 miles of sewer mains have been assessed and more than 602 miles have been identified for replacement or rehabilitation.

2016 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.3 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure the Public Utilities Department continues to replace and rehab about 45 sewer miles and 30-40 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 40-60 miles of sewer mains per year.

Furthermore, the Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20 year cost effective, integrated water and

Public Utilities

wastewater capital improvement program to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for nearly \$2.00 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities.

Fiscal Year 2016 goals for Pure Water San Diego include: completing the consultant selection process for the design of pipeline and pump facilities to convey purified water from North City to the San Vicente Reservoir; initiating prequalification testing for water purification equipment; and completing grant-funded research of treatment and monitoring strategies that could support conveying purified water directly to a water treatment plant rather than the full distance to the San Vicente Reservoir.



Page Intentionally Left Blank

Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 2,171,187	\$ -	\$ 12,568,813	\$ 14,740,000
69th & Mohawk Pump Station / S12011	2,114,629	-	16,172,371	18,287,000
Alvarado 2nd Extension Pipeline / S12013	-	203,986	31,596,014	31,800,000
Alvarado Trunk Sewer Phase IV / S15019	200,000	330,000	25,929,494	26,459,494
Backup Generators at SPS's, TP & EMTS / S12036	17,745,600	-	-	17,745,600
Balboa Terrace Trunk Sewer / S12035	10,073,768	-	-	10,073,768
Barrett Flume Cover / S10013	360,597	-	-	360,597
Bayview Reservoir Solar Project / S14021	2,325,000	-	-	2,325,000
Catalina 12inch Cast Iron Mains / S12008	4,000,000	867,184	8,097,168	12,964,352
Chollas Building / S11025	5,900,000	-	16,600,000	22,500,000
Cielo & Woodman Pump Station / S12012	600,000	932,000	5,729,718	7,261,718
Corrosion Control / AKA00001	498,943	-	-	498,943
Dams and Reservoirs / ABK00001	666,355	5,500,000	2,729,049	8,895,404
Del Mar Heights East Segment / S12017	50,000	-	(50,000)	-
Del Mar Heights Pipeline Relocation / S00070	4,350,000	-	3,600,000	7,950,000
EAM ERP Implementation / S14000	9,198,000	7,077,531	13,523,773	29,799,304
EMTS Boat Dock and Steam Line Relocation / S00319	2,018,535	-	-	2,018,535
East Mission Gorge Force Main Rehab / S00326	654,640	-	(212,805)	441,835
El Monte Pipeline No 2 / S10008	2,748,000	-	-	2,748,000
Freeway Relocation / AKB00002	3,528,243	-	-	3,528,243
Groundwater Asset Development Program / ABM00001	877,605	-	2,437,436	3,315,041
Harbor Drive Pipelines Replacement / S12028	10,836,398	-	-	10,836,398
Harbor Drive Trunk Sewer Replacement / S00336	12,398,748	-	-	12,398,748
Instrumentation and Control / AKB00007	500,000	500,000	2,000,000	3,000,000
La Jolla Scenic Drive 16inch Main / S12009	1,224,089	3,927,505	3,927,504	9,079,098
La Jolla View Reservoir / S15027	1,395,000	150,000	14,755,000	16,300,000
Large Diameter Water Transmission PPL / AKA00003	3,468,645	10,404,555	21,935,043	35,808,243
Lindbergh Field 16" CI Main Replacement / S10055	3,357,779	-	-	3,357,779
Little McGonigle Ranch Road Pipeline / S00069	854,968	-	4,402,032	5,257,000
Lower Otay Outlet Tower / S12018	300,000	-	5,255,384	5,555,384
Lower Otay Reservoir Emer Outlet Improve / S00044	2,300,000	300,000	-	2,600,000
MBC Biosolids Storage Silos / S00322	9,047,838	-	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	-	-	12,122,443
MBC Odor Control Facility Upgrades / S00323	6,200,000	415,612	-	6,615,612
MOC Complex Solar Project / S14022	2,675,000	-	-	2,675,000
Metro Facilities Control Systems Upgrade / L10000	3,725,175	-	-	3,725,175
Metro Treatment Plants / ABO00001	9,425,244	4,000,000	4,152,051	17,577,295
Metropolitan System Pump Stations / ABP00002	10,790,123	-	5,746,662	16,536,785
Metropolitan Waste Water Department Trunk Sewers / AJB00001	15,344,857	-	19,965,855	35,310,712
Miramar Clearwell Improvements / S11024	6,440,000	2,192,000	102,671,000	111,303,000

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Montezuma Trunk Sewer / S00332	6,272,464	-	-	6,272,464
Montezuma/Mid-City Pipeline Phase II / S11026	4,518,200	-	26,016,800	30,535,000
Morena Reservoir Outlet Tower Upgrade / S00041	2,680,000	-	13,520,000	16,200,000
NCWRP Sludge Pump Station Upgrade / S00309	957,096	250,000	-	1,207,096
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000
North City Reclamation System / AHC00002	4,530,346	-	-	4,530,346
Otay 1st/2nd PPL Abandon E of Highland / S11027	6,583,390	-	-	6,583,390
Otay 1st/2nd PPL West of Highland Avenue / S12016	1,163,051	1,250,000	27,027,449	29,440,500
Otay Second Pipeline Relocation-PA / S15016	1,634,092	-	-	1,634,092
Otay WTP Concrete Work / S11059	2,751,306	-	-	2,751,306
Otay WTP Upgrade & Expansion / S00030	26,808,247	-	-	26,808,247
PS 84 Upgrade & PS 62 Abandon / S00308	10,320,400	-	-	10,320,400
PS Upgrades Group 1 North County / S00303	16,116,827	-	-	16,116,827
PS2 Power Reliability & Surge Protection / S00312	6,230,000	9,140,000	27,630,000	43,000,000
PURE Water Program / ALA00001	5,000,000	18,693,478	1,529,034,569	1,552,728,047
Pacific Beach Pipeline South (W) / S12015	2,650,000	4,093,000	15,273,758	22,016,758
Pipeline Rehabilitation / AJA00002	71,264,427	47,745,627	97,350,844	216,360,898
Point Loma Grit Processing Improvements / S00315	35,594,982	1,000,000	500,055	37,095,037
Pressure Reduction Facility Upgrades / AKA00002	100,000	250,000	-	350,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	6,564,099	-	-	6,564,099
Pump Station Restorations / ABP00001	5,883,023	1,900,000	9,648,004	17,431,027
Reclaimed Water Extension / AHC00001	159,125	-	-	159,125
Reclaimed Water Retrofit / AHC00003	250,002	-	-	250,002
Recycled Water System Upgrades / S10010	2,350,000	-	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	337,422	-	-	337,422
Recycled Water Tank Modifications / S12014	991,984	408,016	-	1,400,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Scripps Ranch Pump Station / S12019	12,014,000	-	-	12,014,000
Seismic Upgrades / AKB00004	-	-	7,133,944	7,133,944
Sewer CIP Emergency Reserve / S00342	5,000,000	-	-	5,000,000
Sewer Main Replacements / AJA00001	170,593,818	42,000,000	214,596,397	427,190,215
South Metro Sewer Rehabilitation Ph 3B / S00317	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / S00302	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / ABL00001	8,358,613	2,088,248	16,345,082	26,791,943
Tecolote Canyon Trunk Sewer Improvement / S15020	200,000	30,000	15,125,230	15,355,230
Tierrasanta (Via Dominique) Pump Station / S12040	4,208,000	7,050,000	3,389,303	14,647,303
University Ave Pipeline Replacement / S11021	7,890,197	9,858,396	8,151,407	25,900,000
Unscheduled Projects / AJA00003	5,164,123	2,600,000	4,355,461	12,119,584
Upas St Pipeline Replacement / S11022	13,696,326	3,000,000	14,600,000	31,296,326
Water & Sewer Group Job 816 (W) / S13015	3,150,000	3,608,375	5,485,000	12,243,375

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Water CIP Emergency Reserve / S00048	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	15,224,930	500,000	-	15,724,930
Water Group 787 / S11108	7,888,421	-	-	7,888,421
Water Main Replacements / AKB00003	150,564,133	45,966,097	165,796,290	362,326,520
Water Pump Station Restoration / ABJ00001	6,645,569	3,125,040	10,219,591	19,990,200
Water Treatment Plants / ABI00001	3,854,000	615,940	1,331,231	5,801,171
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$ 849,799,786	\$ 241,972,590	\$2,549,399,929	\$3,641,172,305



Page Intentionally Left Blank

Public Utilities

30th Street Pipeline Replacement / S12010

Council District: 3, 8
Community Plan: Greater North Park, Greater Golden Hill, Southeastern San Diego
Project Status: Continuing
Duration: 2014 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 93
Priority Category: Medium
Contact Information: Bose, Sheila
 619-533-4698
 sbose@sandiego.gov

Description: This project will replace approximately 5.45 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2020.

Summary of Project Changes: In Fiscal Year 2015 Council approved the deappropriation of \$200,000 (R-309778), this funding will be reprogrammed in future years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Water Utility - CIP Funding Source	700010	\$ 1,826,432	\$ 344,755	\$ -	\$ -	\$ 2,000,000	\$ 9,740,000	\$ 828,813	\$ -	\$ -	\$ -	\$ 14,740,000
Total		\$ 1,826,432	\$ 344,755	\$ -	\$ -	\$ 2,000,000	\$ 9,740,000	\$ 828,813	\$ -	\$ -	\$ -	\$ 14,740,000

Public Utilities

69th & Mohawk Pump Station / S12011

Council District: 9
Community Plan: College Area, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2013 - 2020
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 96
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: In Fiscal Year 2015 Council approved the deappropriation of \$2.0 million (R-309778), this funding will be reprogrammed in future years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,277,146	\$ 837,483	\$ -	\$ -	\$ 9,000,000	\$ 7,172,371	\$ -	\$ -	\$ -	\$ -	\$ 18,287,000
Total		\$ 1,277,146	\$ 837,483	\$ -	\$ -	\$ 9,000,000	\$ 7,172,371	\$ -	\$ -	\$ -	\$ -	\$ 18,287,000

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Council District: 2, 7
Community Plan: Mission Valley, Linda Vista, Mission Bay Park
Project Status: Continuing
Duration: 2016 - 2022
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd PL westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.23 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch AC pipe (approx. 1,470 LF/ .28 mile) just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr (approx. 2,241 LF/ .43 mile), connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. Total length of this project is approximately 6.66 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado WTP, the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feed those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: The following items were deleted from the original scope and will be part of the new project called Morena Pipeline Project: 1) The proposed 36-inch (approx. 3.46 miles) Morena PL; 2) The existing Morena PL (approx. 3.74 miles) will be replaced with a new 16-inch pipeline. The new Total Project Cost for the Alvarado 2nd Extension PL Project is \$40.8 Million from the original cost of \$66.5 Million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 203,986	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 20,000,000	\$ 6,596,014	\$ -	\$ 31,800,000
Total		\$ -	\$ -	\$ 203,986	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 1,000,000	\$ 20,000,000	\$ 6,596,014	\$ -	\$ 31,800,000

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Council District: 7, 9
Community Plan: Navajo, College Area
Project Status: Continuing
Duration: 2015 - 2022
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: 92
Priority Category: High
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: This project will replace and upsize 3.13 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2018 and be complete in Fiscal Year 2022.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016 and was established by Council Resolution R-309261 on October 14, 2014 with an initial budget of \$200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Muni Sewer Utility - CIP Funding Source	700008	\$ 54,961	\$ 145,039	\$ 330,000	- \$	\$ 7,970,000	\$ 15,220,752	\$ 2,738,742	\$ -	\$ -	\$ -	\$ 26,459,494
Total		\$ 54,961	\$ 145,039	\$ 330,000	- \$	\$ 7,970,000	\$ 15,220,752	\$ 2,738,742	\$ -	\$ -	\$ -	\$ 26,459,494

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Council District: 1, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Dadachanji, Chisti
 858-654-4493
 pdadachanji@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design-build contract began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,514,579	\$ 1,721,643	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	8,352,318	1,157,060	-	-	-	-	-	-	-	-	9,509,378
Total		\$ 14,866,898	\$ 2,878,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,745,600

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Council District: 2
Community Plan: Clairemont Mesa
Project Status: Warranty
Duration: 1999 - 2016
Improv Type: Replacement

Wastewater - Collection Sys - Trunk Swr

Priority Score: N/A
Priority Category: N/A
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: This project includes the installation of approximately 4,992 feet of 8-inch, 15-inch, 20-inch, and 21-inch sewer pipe via tunneling and open trench construction and other related work.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Muni Sewer Utility - CIP Funding Source	700008	\$ 9,403,789	\$ 669,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,073,768
Total		\$ 9,403,789	\$ 669,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,073,768

Public Utilities

Barrett Flume Cover / S10013

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2010 - 2016	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project will assess the 10 to 12 miles of open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir. Based on the assessment, the flume may be replaced.

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Pre-design began in Fiscal Year 2013 and completed in Fiscal Year 2014. The project has been canceled.

Summary of Project Changes: This project has been canceled and will be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Water Utility - CIP Funding Source	700010	\$ 359,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	359,481
Water Utility Operating Fund	700011	1,116	-	-	-	-	-	-	-	-	-	-	1,116
Total		\$ 360,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	360,597

Public Utilities

Bayview Reservoir Solar Project / S14021

Council District: 1	Priority Score: 90
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2015 - 2018	619-533-4102
Improv Type: New	hazar@sandiego.gov

Description: This project includes the design, installation, and interconnection of a 500 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Operating Budget Impact: None.

Bldg - Other City Facility / Structures

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. This design/build contract is scheduled to be awarded in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Water Utility - CIP Funding Source	700010	31,735	1,968,265	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 31,735	\$ 2,293,265	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,325,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2014 - 2019
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 98
Priority Category: High
Contact Information: Ninh, Michael
 619-533-7443
 mninh@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$3.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 280,580	\$ 3,719,420	\$ 867,184	\$ -	\$ 2,305,677	\$ 2,740,379	\$ 3,051,112	\$ -	\$ -	\$ -	\$ 12,964,352
Total		\$ 280,580	\$ 3,719,420	\$ 867,184	\$ -	\$ 2,305,677	\$ 2,740,379	\$ 3,051,112	\$ -	\$ -	\$ -	\$ 12,964,352

Public Utilities

Chollas Building / S11025

Council District: 9
Community Plan: Eastern Area (Mid-City)
Project Status: Continuing
Duration: 2011 - 2020
Improv Type: Replacement

Bldg - Operations Facility / Structures

Priority Score: 65
Priority Category: Low
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build is scheduled to begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$4.8 million due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$200,000 (R-309778), this funding will be reprogrammed in future years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 671,556	\$ 4,977,970	\$ -	\$ -	\$ 9,000,000	\$ 7,600,000	\$ -	\$ -	\$ -	\$ -	\$ 22,249,525
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 922,030	\$ 4,977,970	\$ -	\$ -	\$ 9,000,000	\$ 7,600,000	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4
Community Plan: Southeastern (Encanto Neighborhoods)
Project Status: Continuing
Duration: 2014 - 2020
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 90
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day (mgd) to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19. This project will be closely coordinated with the Otay 2nd Pipeline Phase 1 project.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$7.4 million as the Otay 2nd Pipeline Phase 1 portion of the project became its own project under the Large Diameter Water Transmission PPL annual allocation (AKA00003).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 443,291	\$ 156,709	\$ 932,000	\$ -	\$ 2,085,000	\$ 2,760,000	\$ 884,718	\$ -	\$ -	\$ -	\$ 7,261,718
Total		\$ 443,291	\$ 156,709	\$ 932,000	\$ -	\$ 2,085,000	\$ 2,760,000	\$ 884,718	\$ -	\$ -	\$ -	\$ 7,261,718

Public Utilities

Corrosion Control / AKA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Water - Distribution Sys - Transmission

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 46,647	\$ 452,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 498,943
Total		\$ 46,647	\$ 452,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 498,943

Public Utilities

Dams and Reservoirs / ABK00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Bldg - Water - Reservoirs/Dams

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by \$3.0 million due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$400,000 (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 474,332	\$ 192,023	\$ 5,500,000	\$ -	\$ 2,363,200	\$ 365,849	\$ -	\$ -	\$ -	\$ -	\$ 8,895,404
Total		\$ 474,332	\$ 192,023	\$ 5,500,000	\$ -	\$ 2,363,200	\$ 365,849	\$ -	\$ -	\$ -	\$ -	\$ 8,895,404

Public Utilities

Del Mar Heights East Segment / S12017

Council District: 1	Priority Score: 83
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2016	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project provides for the installation of 2,800 feet of 36-inch pipe segments and 3,668 feet of parallel pipeline between Mona Lane and Lopiella Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Wrapped (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project has been canceled.

Summary of Project Changes: This project has been canceled and will be closed in Fiscal year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 50,000	\$ -	\$ (50,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ 50,000	\$ -	\$ (50,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2005 - 2019	619-446-5421
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 (Carmel Valley Road to Mona Lane) is contingent upon Public Facilities Financing Program approval.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,285,891	\$ 64,109	\$ -	\$ -	\$ -	\$ 900,000	\$ 2,700,000	\$ -	\$ -	\$ -	\$ 7,950,000
Total		\$ 4,285,891	\$ 64,109	\$ -	\$ -	\$ -	\$ 900,000	\$ 2,700,000	\$ -	\$ -	\$ -	\$ 7,950,000

Public Utilities

EAM ERP Implementation / S14000

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Noel, Erin
Duration: 2013 - 2019	619-533-3640
Improv Type: Replacement	enoel@sandiego.gov

Bldg - Other City Facility / Structures

Description: Asset Management is a comprehensive and continuous best business practice to effectively and sustainably manage assets at a desired level of service for the lowest life cycle cost. In order to accomplish Asset Management, a software tool or Enterprise Asset Management (EAM) system is critical. An EAM system will help staff to use information on assets, such as condition, to assess and measure the lifecycle costs of the City's assets; evaluate the pros and cons of infrastructure projects; and develop optimal maintenance and capital investment strategies.

Justification: A comprehensive EAM system is required to appropriately and effectively manage the large number of assets and complex asset infrastructure for the City of San Diego. The SAP EAM project is critical for replacing existing disparate, obsolete and ineffective maintenance management systems for several City departments, including Public Utilities, Transportation & Storm Water, Environmental Services Department, Department of Information Technology (DoIT), and Public Works. Additionally, this EAM solution will serve as the foundation for other departments to implement an EAM system in the future.

Operating Budget Impact: An additional 5.00 FTEs will be required in DoIT beginning in Fiscal Year 2016 to develop and provide ongoing support for the system. In addition, the project team is currently developing a business case to determine the return on investment and assess current versus future ongoing software maintenance costs. If additional costs are identified, the operating budget impact will be updated as appropriate.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017. Upon project completion, the EAM system will be transferred to DoIT, which will manage and support the system.

Summary of Project Changes: The total project cost increased by approximately \$6.0 million due to other City Departments participating in this project. Additionally, in Fiscal Year 2015, Council approved the deappropriation of \$3.0 million (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 220,038	\$ 2,221,522	\$ 431,361	\$ -	\$ 2,037,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,910,533
Muni Sewer Utility - CIP Funding Source	700008	380,066	3,837,174	745,078	-	3,519,511	-	-	-	-	-	8,481,829
OneSD Support Fund	200610	-	1,100,000	5,116,800	-	4,261,902	-	-	-	-	-	10,478,702
Water Utility - CIP Funding Source	700010	400,070	1,039,130	784,292	-	3,704,748	-	-	-	-	-	5,928,240
Total		\$ 1,000,175	\$ 8,197,825	\$ 7,077,531	\$ -	\$ 13,523,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,799,304

Operating Budget Impact

Department - Fund	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Department of IT - SAP SUPPORT FUND	FTEs 5.00	5.00	5.00	5.00	5.00
	Total Impact \$ 706,673	\$ 699,230	\$ 699,230	\$ 699,230	\$ 699,234

Public Utilities

EMTS Boat Dock and Steam Line Relocation / S00319

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2012 - 2017
Improv Type: New

Bldg - MWWD - Laboratories

Priority Score: 81
Priority Category: Medium
Contact Information: Eling, Michael
 858-292-6477
 melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design is scheduled to begin and be completed in Fiscal Year 2015, with construction scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 90,374	\$ 1,928,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 90,374	\$ 1,928,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Public Utilities

East Mission Gorge Force Main Rehab / S00326

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: 90
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2004 - 2016	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build-up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is canceled.

Summary of Project Changes: This project has been canceled and will be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 441,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	441,835
Muni Sewer Utility - CIP Funding Source	700008	-	212,805	-	(212,805)	-	-	-	-	-	-	0
Total		\$ 441,835	\$ 212,805	\$ -	(212,805)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	441,835

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Wong, Pete
Duration: 2010 - 2017	858-292-6475
Improv Type: Replacement - Rehab	pwong@sandiego.gov

Description: This project will perform a condition assessment on the existing 63,900 foot long 48-inch to 72-inch diameter pipeline between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Schedule: Condition assessment began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Operating Budget Impact: None.

Summary of Project Changes: The total project cost increased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,694,577	\$ 52,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,747,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,695,556	\$ 52,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,748,000

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Years 2016 through 2019 decreased by \$100,000 due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$1.0 million (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,561,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,561,054
Water Utility - CIP Funding Source	700010	1,339,765	346,199	-	-	-	-	-	-	-	-	1,685,964
Water Utility Operating Fund	700011	281,224	-	-	-	-	-	-	-	-	-	281,224
Total		\$ 3,182,044	\$ 346,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,528,243

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Adrian, George
Duration: 2010 - 2021	619-533-4680
Improv Type: Replacement	gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$194,265 due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$450,000 (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Water Utility - CIP Funding Source	700010	\$ 148,468	\$ 729,137	\$ -	\$ -	\$ 123,367	\$ 933,746	\$ 1,273,474	\$ 106,849	\$ -	\$ -	\$ 3,315,041
Total		\$ 148,468	\$ 729,137	\$ -	\$ -	\$ 123,367	\$ 933,746	\$ 1,273,474	\$ 106,849	\$ -	\$ -	\$ 3,315,041

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Council District: 2	Priority Score: 97
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2008 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Peninsula community planning area.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by \$465,000 due to revised requirements. In Fiscal Year 2015, Council approved the addition of \$465,000 (R-309588).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,341
Water Utility - CIP Funding Source	700010	10,235,538	547,519	-	-	-	-	-	-	-	-	10,783,057
Total		\$ 10,288,879	\$ 547,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,836,398

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Wastewater - Collection Sys - Trunk Swr

Council District: 8	Priority Score: 90
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2000 - 2016	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 642,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,459
Muni Sewer Utility - CIP Funding Source	700008	9,749,099	1,668,549	-	-	-	-	-	-	-	-	11,417,648
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		\$ 10,730,199	\$ 1,668,549	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,398,748

Public Utilities

Instrumentation and Control / AKB00007

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Water - Distribution Sys - Distribution

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a newly published annual allocation for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 3,000,000
Total		\$ -	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 3,000,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Council District: 1	Priority Score: 82
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Ninh, Michael
Duration: 2015 - 2019	619-533-7443
Improv Type: Expansion	mninh@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 62,857	\$ 1,161,232	\$ 3,927,505	\$ -	\$ 3,927,504	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,079,098
Total		\$ 62,857	\$ 1,161,232	\$ 3,927,505	\$ -	\$ 3,927,504	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,079,098

Public Utilities

La Jolla View Reservoir / S15027

Council District: 1
Community Plan: La Jolla
Project Status: Continuing
Duration: 2011 - 2021
Improv Type: Expansion

Water - Distribution Sys - Distribution

Priority Score: 96
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project will provide for the construction of a new 3.11 MG prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline, and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate HGL, and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

Summary of Project Changes: This project was converted from a sublet of the Standpipe & Reservoir Rehabilitations Annual Allocation to a stand alone project in Fiscal Year 2015 by Council action (R-309587) and is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,378,356	\$ 16,644	\$ 150,000	\$ -	\$ -	\$ -	\$ 6,755,000	\$ 8,000,000	\$ -	\$ -	\$ 16,300,000
Total		\$ 1,378,356	\$ 16,644	\$ 150,000	\$ -	\$ -	\$ -	\$ 6,755,000	\$ 8,000,000	\$ -	\$ -	\$ 16,300,000

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$2.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Water Utility - CIP Funding Source	700010	\$ 1,889,509	\$ 1,579,136	\$ 10,404,555	\$ -	\$ 9,267,218	\$ 5,366,006	\$ 5,370,921	\$ 1,930,898	\$ -	\$ -	\$ 35,808,243
Total		\$ 1,889,509	\$ 1,579,136	\$ 10,404,555	\$ -	\$ 9,267,218	\$ 5,366,006	\$ 5,370,921	\$ 1,930,898	\$ -	\$ -	\$ 35,808,243

Public Utilities

Lindbergh Field 16" CI Main Replacement / S10055

Council District: 2, 3
Community Plan: Midway - Pacific Highway
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost has decreased by \$120,000. Additionally, in Fiscal Year 2015, Council approved the reduction of \$120,000 (R-309588).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,898,784	\$ 92,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,991,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,265,087	\$ 92,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,357,779

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Council District:	1
Community Plan:	Del Mar Mesa, Pacific Highlands Ranch
Project Status:	Continuing
Duration:	2004 - 2021
Improv Type:	Expansion

Water - Distribution Sys - Transmission

Priority Score:	70
Priority Category:	Low
Contact Information:	Wilson, Leonard 619-446-5421 llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 is complete. The design of Phase 3 is not scheduled at this time. The design of Phase 4 is complete. Construction of Phases 2 and 5 are scheduled to be completed in Fiscal Year 2017, but is dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: Total project cost increased by \$4.5 million due to revised requirements. In Fiscal Year 2015, this project received \$97,968 in Pacific Highlands Ranch Facilities Benefit Assessment funding and is anticipated to receive an additional \$1.8 million per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 757,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,000
Pacific Highlands Ranch FBA	400090	97,968	-	-	1,802,032	-	-	-	-	2,600,000	-	4,500,000
Total		\$ 854,968	\$ 0	\$ -	\$ 1,802,032	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -	\$ 5,257,000

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2020	858-654-4284
Improv Type: Betterment	erubalcava@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016		FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ -	\$ 300,000	\$ -	\$ -	\$ 3,113,668	\$ 2,141,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,555,384
Total		\$ -	\$ 300,000	\$ -	\$ -	\$ 3,113,668	\$ 2,141,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,555,384

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 75
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2017	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by \$300,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	403,219
Water Utility - CIP Funding Source	700010	315,894	1,337,549	300,000	-	-	-	-	-	-	-	1,953,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 962,451	\$ 1,337,549	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,600,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2016	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Bldg - MWWD - Treatment Plants

Relationship to General and Community Plans: This project is located on federal property (Miramar) and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,320
Metro Sewer Utility - CIP Funding Source	700009	7,820,181	348,589	-	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 8,699,249	\$ 348,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolids flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolids flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build type of contract. Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2017.

Summary of Project Changes: The total project cost for Fiscal Year 2016 increased by \$679,889 due to revised requirements. In Fiscal year 2015, Council authorized the transfer of \$679,889 from L10000, Metro Facilities Control System Upgrade, to this project. (R-309529)

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	10,674,362	1,434,522	-	-	-	-	-	-	-	-	12,108,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 10,687,921	\$ 1,434,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,122,443

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2018	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property (Miramar) and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to began in Fiscal Year 2015 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The total project increased by \$415,612 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	1,384,301	4,750,731	415,612	-	-	-	-	-	-	-	6,550,644
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 1,449,269	\$ 4,750,731	\$ 415,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,615,612

Public Utilities

MOC Complex Solar Project / S14022

Council District: 6	Priority Score: 90
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2015 - 2018	619-533-4102
Improv Type: New	hazar@sandiego.gov

Description: This project includes the design, installation, and interconnection of 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the MOC Complex in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: None.

Bldg - Other City Facility / Structures

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. This Design/Build contract is scheduled to be awarded in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	8,353	348,647	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	20,392	846,608	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	11,137	464,863	-	-	-	-	-	-	-	-	476,000
Total		\$ 39,882	\$ 2,635,118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,675,000

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District: 1, 2	Priority Score: 72
Community Plan: University, Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This project is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,559,499	\$ 1,165,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,725,175
Total		\$ 2,559,499	\$ 1,165,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,725,175

Public Utilities

Metro Treatment Plants / ABO00001

Council District: 2, 6, 7, 8
Community Plan: Peninsula, University, Tijuana River Valley
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Bldg - MWWD - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Amen, Rania
 858-654-4112
 ramen@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$314,117 due to revised requirements. In Fiscal Year 2016, \$500,055 is anticipated to be transferred from this project to Point Loma Grit Processing Improvements (S00315) via Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 5,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,102
Metro Sewer Utility - CIP Funding Source	700009	5,994,524	3,393,932	4,000,000	(500,055)	1,227,680	1,398,306	1,518,475	507,645	-	-	17,540,507
Metropolitan Sewer Utility Fund	700001	31,687	-	-	-	-	-	-	-	-	-	31,687
Total		\$ 6,031,312	\$ 3,393,932	\$ 4,000,000	\$ (500,055)	\$ 1,227,680	\$ 1,398,306	\$ 1,518,475	\$ 507,645	\$ -	\$ -	\$ 17,577,295

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$997,827 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	3,320,767	696,866	-	-	65,000	240,855	636,645	1,143,699	3,660,463	-	9,764,295
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 10,093,257	\$ 696,866	\$ -	\$ -	\$ 65,000	\$ 240,855	\$ 636,645	\$ 1,143,699	\$ 3,660,463	\$ -	\$ 16,536,785

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost decreased by approximately \$6.6 million in Fiscal Year 2016 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 4,805,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,805,717
Metro Sewer Utility - CIP Funding Source	700009	2,806,510	2,260,431	-	-	2,916,785	1,124,685	-	-	-	-	9,108,411
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	884,856	4,552,282	-	-	1,392,796	4,035,803	4,321,724	616,174	5,557,888	-	21,361,524
Municipal Sewer Revenue Fund	700000	12,002	-	-	-	-	-	-	-	-	-	12,002
Total		\$ 8,532,144	\$ 6,812,713	\$ -	\$ -	\$ 4,309,581	\$ 5,160,488	\$ 4,321,724	\$ 616,174	\$ 5,557,888	\$ -	\$ 35,310,712

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2021	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish Clearwells Nos. 1 and 2, and associated piping and facilities, construct a new Chlorine Contact Chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new Maintenance Building, new guard shack, and install one Megawatt (MW) Photo Voltaic System on the roof of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$26.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,006,779	\$ 428,726	\$ 2,192,000	\$ -	\$ 24,844,000	\$ 21,951,200	\$ 25,623,234	\$ 29,094,384	\$ 1,158,182	\$ -	\$ 111,298,505
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 6,011,274	\$ 428,726	\$ 2,192,000	\$ -	\$ 24,844,000	\$ 21,951,200	\$ 25,623,234	\$ 29,094,384	\$ 1,158,182	\$ -	\$ 111,303,000

Public Utilities

Montezuma Trunk Sewer / S00332

Council District: 7, 9
Community Plan: College Area
Project Status: Warranty
Duration: 2002 - 2016
Improv Type: Expansion

Wastewater - Collection Sys - Trunk Swr

Priority Score: 90
Priority Category: Medium
Contact Information: Spier, Carl
 619-533-5126
 cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 12-inch and 15-inch trunk sewer with 21-inch pipe.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 659,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 659,285
Muni Sewer Utility - CIP Funding Source	700008	5,317,866	91,919	-	-	-	-	-	-	-	-	5,409,785
Municipal Sewer Revenue Fund	700000	203,394	-	-	-	-	-	-	-	-	-	203,394
Total		\$ 6,180,545	\$ 91,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,272,464

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Council District: 7, 9
Community Plan: College Area, Eastern Area (Mid-City), Navajo
Project Status: Continuing
Duration: 2011 - 2020
Improv Type: Expansion

Water - Distribution Sys - Distribution

Priority Score: 98
Priority Category: High
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$13.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,202,482	\$ 2,100,606	\$ -	\$ -	\$ 5,500,000	\$ 9,000,000	\$ 9,500,000	\$ 2,016,800	\$ -	\$ -	\$ 30,319,888
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 2,417,594	\$ 2,100,606	\$ -	\$ -	\$ 5,500,000	\$ 9,000,000	\$ 9,500,000	\$ 2,016,800	\$ -	\$ -	\$ 30,535,000

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2001 - 2019
Improv Type: Betterment

Bldg - Water - Reservoirs/Dams

Priority Score: 90
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower, new outlet pipe, valve and raise the parapet wall.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$8.0 million due to revised design requirements by the Department of Safety of Dams. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$3.0 million (R-309778), this funding will be reprogrammed in future years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	1,331,453	1,011,386	-	-	6,520,000	7,000,000	-	-	-	-	15,862,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 1,668,614	\$ 1,011,386	\$ -	\$ -	\$ 6,520,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 16,200,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1, 6	Priority Score: 82
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2006 - 2017	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. The project involves the replacement of the existing sludge pump with a smaller more efficient pump. It also includes the addition of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by \$250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	438
Metro Sewer Utility - CIP Funding Source	700009	279,790	540,846	250,000	-	-	-	-	-	-	-	1,070,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 416,250	\$ 540,846	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,207,096

Public Utilities

New 16" Water Mains (U-3) / RD15003

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2015 - 2017	619-533-3683
Improv Type: Expansion	cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: A portion of waterline from Watson Ranch Road to SR-56 has been completed by the developer. The remaining portion South to Dormouse will be completed by developer as part of a future reimbursement agreement in Fiscal Year 2016 and Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 289,055	\$ 935,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000
Total		\$ 289,055	\$ 935,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000

Public Utilities

North City Reclamation System / AHC00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Amen, Rania
 858-654-4112
 ramen@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipeline is planned in Sorrento Mesa. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 294,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,424
Water Utility - CIP Funding Source	700010	1,285,856	2,941,057	-	-	-	-	-	-	-	-	4,226,913
Water Utility Operating Fund	700011	9,009	-	-	-	-	-	-	-	-	-	9,009
Total		\$ 1,589,289	\$ 2,941,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,530,346

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Council District: 4, 9
Community Plan: Mid-City: City Heights, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2011 - 2016
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$638,331 due to revised requirements and Council authorized the deappropriation of \$638,331 in Fiscal Year 2015. (R-309261)

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,962,431	\$ 576,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,538,907
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 6,006,914	\$ 576,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,583,390

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Council District:	3, 9
Community Plan:	Greater North Park, Mid-City: City Heights
Project Status:	Continuing
Duration:	2012 - 2022
Improv Type:	Replacement

Water - Distribution Sys - Transmission

Priority Score:	91
Priority Category:	Medium
Contact Information:	Asgharzadeh, Iraj 619-533-5105 iasgharzadeh@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line. The project also includes some pipeline abandonment and replacement at the University Heights Reservoirs. In addition, a pressure regulating station will be relocated out of the street right-of-way (ROW). The project alignment is located mostly within the City of San Diego ROW. There are also three Caltrans freeway crossings at I-805.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$3.5 million due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$250,000 (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Water Utility - CIP Funding Source	700010	\$ 953,344	\$ 209,707	\$ 1,250,000	\$ -	\$ 550,000	\$ 850,000	\$ 9,000,000	\$ 10,000,000	\$ 6,627,449	\$ -	\$ 29,440,500
Total		\$ 953,344	\$ 209,707	\$ 1,250,000	\$ -	\$ 550,000	\$ 850,000	\$ 9,000,000	\$ 10,000,000	\$ 6,627,449	\$ -	\$ 29,440,500

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2015 - 2025
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 99
Priority Category: High
Contact Information: Wilson, Leonard
 619-446-5421
 llwilson@sandiego.gov

Description: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated to the new City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 is anticipated to begin in Fiscal Year 2015 and construction of Phase 1 will begin immediately thereafter. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: In Fiscal Year 2015 Council approved the project to be added to the Capital Improvement Program (O-20464). This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 1,634,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,092
Total		\$ -	\$ 1,634,092	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,092

Public Utilities

Otay WTP Concrete Work / S11059

Council District: Non-city	Priority Score: N/A
Community Plan: Non City	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Betterment	iasgharzadeh@sandiego.gov

Description: This project includes the surface preparation, resurfacing, and the application of protective coating for basins one and two at the Otay Water Treatment Plant (WTP). Coating includes concrete floors, walls, columns, valves, piping, metal supports, and moving bridges.

Justification: The existing coating of the two basins is over 15 years old, it is in poor condition and needs to be replaced. The new protective coating applications will prevent concrete corrosion and ensure continual operation of the treatment plant.

Operating Budget Impact: None.

Bldg - Water - Treatment Plants

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The design/build contract for the Otay WTP concrete work began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This project was converted from a subproject of the Otay WTP Upgrade and Expansion project (S00030) to a standalone project in Fiscal Year 2015 via Council action (R-309739) and is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,028,022	\$ 715,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,743,195
Water Utility Operating Fund	700011	8,111	-	-	-	-	-	-	-	-	-	8,111
Total		\$ 2,036,134	\$ 715,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,751,306

Public Utilities

Otay WTP Upgrade & Expansion / S00030

Council District: Non-city
Community Plan: Non City
Project Status: Warranty
Duration: 1993 - 2016
Improv Type: Expansion

Bldg - Water - Treatment Plants

Priority Score: N/A
Priority Category: N/A
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phases 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The design/build contract for the Otay WTP Concrete Work (S11059) was converted to a stand-alone project in Fiscal Year 2015 via Council action (R-309739).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 17,475,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,475,189
Water Utility - CIP Funding Source	700010	155,970	-	-	-	-	-	-	-	-	-	155,970
Water Utility Operating Fund	700011	9,177,088	-	-	-	-	-	-	-	-	-	9,177,088
Total		\$ 26,808,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,808,247

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 1, 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2007 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,939
Muni Sewer Utility - CIP Funding Source	700008	8,659,517	652,037	-	-	-	-	-	-	-	-	9,311,555
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 9,668,363	\$ 652,037	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,320,400

Public Utilities

PS Upgrades Group 1 North County / S00303

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Warranty	Contact Information: Azar, Hossein
Duration: 2003 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact and probability of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and was completed in Fiscal Year 2015. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and was completed in Fiscal Year 2015. Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: This project is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Historical Fund	X999	\$ 2,744,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,744,285
Muni Sewer Utility - CIP Funding Source	700008	7,854,052	481,710	-	-	-	-	-	-	-	-	-	8,335,762
Municipal Sewer Revenue Fund	700000	5,036,779	-	-	-	-	-	-	-	-	-	-	5,036,779
Total		\$ 15,635,117	\$ 481,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,116,827

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2005 - 2021	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project will improve the reliability of the Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction will begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by approximately \$11.8 million due to revised requirements that were identified as part of a new Business Case Evaluation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,794,459	\$ 3,371,375	\$ 9,140,000	\$ -	\$ 23,930,000	\$ 3,700,000	\$ -	\$ -	\$ -	\$ -	\$ 42,935,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 2,858,625	\$ 3,371,375	\$ 9,140,000	\$ -	\$ 23,930,000	\$ 3,700,000	\$ -	\$ -	\$ -	\$ -	\$ 43,000,000

Public Utilities

PURE Water Program / ALA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2015 - 2035
Improv Type: New

Potable Reuse

Priority Score: Annual
Priority Category: Annual
Contact Information: Dorman, Amy
 619-533-5248
 adorman@sandiego.gov

Description: This annual allocation provides up to 83 million gallons per day (mgd) of purified water and will require the construction of several treatment plants and conveyance facilities in the City of San Diego. This program will be implemented in three phases. Phase 1 includes the planning, design and construction of a 15 mgd Advanced Water Purification Facility (located across the street from the North City Water Reclamation Plant) and a conveyance system to transport the purified water to the San Vicente Reservoir. Phase 2 includes the expansion of the North City Advanced Water Purification Facility from 15 mgd to 30 mgd and the construction of additional wastewater facilities to convey additional wastewater to the North City Water Reclamation Plant. Phase 3 includes the planning, design and construction of a wastewater facility, an advanced water purification facility and all required conveyance systems in the central area of San Diego.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016 and was established by Council Resolution R-309350 on December 17, 2014 with an initial budget of \$5.0 million in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,058,684	\$ 1,441,316	\$ 3,452,565	\$ -	\$ 23,251,255	\$ 10,915,818	\$ 10,271,644	\$ 44,437,282	\$ 642,768,251	\$ -	\$ 737,596,815
Water Utility - CIP Funding Source	700010	2,186,734	313,266	15,240,913	-	47,207,095	32,747,456	46,793,047	189,443,147	481,199,574	-	815,131,232
Total		\$ 3,245,418	\$ 1,754,582	\$ 18,693,478	\$ -	\$ 70,458,350	\$ 43,663,274	\$ 57,064,691	\$ 233,880,429	\$ 1,123,967,825	\$ -	\$ 1,552,728,047

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Council District:	2
Community Plan:	Pacific Beach, Midway - Pacific Highway, Mission Beach, Peninsula
Project Status:	Continuing
Duration:	2012 - 2021
Improv Type:	Replacement

Water - Distribution Sys - Transmission

Priority Score:	85
Priority Category:	Low
Contact Information:	Gamboa, Wendy 619-235-1971 wgamboa@sandiego.gov

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$1.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,998,436	\$ 651,564	\$ 4,093,000	\$ -	\$ 5,900,000	\$ 5,900,000	\$ 3,473,758	\$ -	\$ -	\$ -	\$ 22,016,758
Total		\$ 1,998,436	\$ 651,564	\$ 4,093,000	\$ -	\$ 5,900,000	\$ 5,900,000	\$ 3,473,758	\$ -	\$ -	\$ -	\$ 22,016,758

Public Utilities

Pipeline Rehabilitation / AJA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Wastewater - Collection Sys - Main

Priority Score: Annual
Priority Category: Annual
Contact Information: Amen, Rania
 858-654-4112
 ramen@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the municipal wastewater system.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased approximately \$27.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 59,707,999	\$ 11,160,901	\$ 47,745,627	\$ -	\$ 14,086,919	\$ 11,187,605	\$ 13,576,320	\$ 13,500,000	\$ 45,000,000	\$ -	\$ 215,965,370
Municipal Sewer Revenue Fund	700000	395,528	-	-	-	-	-	-	-	-	-	395,528
Total		\$ 60,103,526	\$ 11,160,901	\$ 47,745,627	\$ -	\$ 14,086,919	\$ 11,187,605	\$ 13,576,320	\$ 13,500,000	\$ 45,000,000	\$ -	\$ 216,360,898

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2016	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2016, \$500,055 is anticipated to be transferred from the Metro Treatment Plants Annual Allocation (ABO00001) to this project pending Council Resolution. Additionally, the total project cost increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	28,692,535	284,230	1,000,000	500,055	-	-	-	-	-	-	30,476,820
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		\$ 35,310,752	\$ 284,230	\$ 1,000,000	\$ 500,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,095,037

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Amen, Rania
 858-654-4112
 ramen@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by \$250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Total		\$ -	\$ 100,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,509
Muni Sewer Utility - CIP Funding Source	700008	4,778,651	1,313,540	-	-	-	-	-	-	-	-	6,092,190
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 5,250,560	\$ 1,313,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,564,099

Public Utilities

Pump Station Restorations / ABP00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by \$513,861 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 148,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	148,134
Muni Sewer Utility - CIP Funding Source	700008	3,313,249	2,336,599	1,900,000	-	918,476	1,025,638	623,149	2,257,204	4,823,537	-	17,197,852
Municipal Sewer Revenue Fund	700000	85,041	-	-	-	-	-	-	-	-	-	85,041
Total		\$ 3,546,424	\$ 2,336,599	\$ 1,900,000	\$ -	\$ 918,476	\$ 1,025,638	\$ 623,149	\$ 2,257,204	\$ 4,823,537	\$ -	\$ 17,431,027

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Partow, Hooman
 619-533-7577
 hpartow@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015 Council approved the deappropriation of \$50,000 (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125
Total		\$ -	\$ 159,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 159,125

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Partow, Hooman
 619-533-7577
 hpartow@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,460	\$ 238,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,002
Total		\$ 11,460	\$ 238,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,002

Public Utilities

Recycled Water System Upgrades / S10010

Council District: 1, 5, 6
Community Plan: University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Replacement - Retrofit

Reclaimed Water System - Pipelines

Priority Score: N/A
Priority Category: N/A
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 15 Pressure Reducing Station vaults to be retrofitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,010,472	\$ 291,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,302,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		\$ 2,058,249	\$ 291,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2020	858-654-4112
Improv Type: Expansion	ramen@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Water Utility - CIP Funding Source	700010	\$ 38,267	\$ 299,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	337,422
Total		\$ 38,267	\$ 299,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	337,422

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: Expansion

Reclaimed Water System - Reservoirs

Priority Score: 90
Priority Category: Medium
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three nine-million gallon tanks (Miramar Recycled Water Tank, Black Mountain Ranch Tank, and South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: This Design-Build contract is scheduled to begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$408,016 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 114,646	\$ 877,338	\$ 408,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 114,646	\$ 877,338	\$ 408,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2016	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build contract began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 4,392,435	\$ 1,580,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,296
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 4,392,834	\$ 1,580,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Scripps Ranch Pump Station / S12019

Council District: 5
Community Plan: Scripps Miramar Ranch, Miramar Ranch North
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 80
Priority Category: Medium
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design/Build contract began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$1.1 million due to revised requirements. In Fiscal Year 2015, Council approved the transfer of \$1.1 million from this project. (R-309588 and R-309739)

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,557,811	\$ 456,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,014,000
Total		\$ 11,557,811	\$ 456,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,014,000

Public Utilities

Seismic Upgrades / AKB00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic deficiencies. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$420,748 due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$400,000 (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ -	\$ 420,748	\$ 828,851	\$ 5,884,345	\$ -	\$ -	\$ -	\$ 7,133,944
Total		\$ -	\$ -	\$ -	\$ -	\$ 420,748	\$ 828,851	\$ 5,884,345	\$ -	\$ -	\$ -	\$ 7,133,944

Public Utilities

Sewer CIP Emergency Reserve / S00342

Bldg - MWWD - Treatment Plants

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 1993 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by approximately \$9.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 16,937,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,937,642
Muni Sewer Utility - CIP Funding Source	700008	108,509,691	38,187,043	42,000,000	-	29,253,660	35,635,916	30,429,974	29,267,605	90,009,242	-	403,293,131
Municipal Sewer Revenue Fund	700000	6,959,443	-	-	-	-	-	-	-	-	-	6,959,443
Total		\$ 132,406,775	\$ 38,187,043	\$ 42,000,000	\$ -	\$ 29,253,660	\$ 35,635,916	\$ 30,429,974	\$ 29,267,605	\$ 90,009,242	\$ -	\$ 427,190,215

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2018	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Gamboa, Wendy
Duration: 2001 - 2016	619-235-1971
Improv Type: Expansion	wgamboa@sandiego.gov

Description: This project includes the installation of approximately 3,058 feet of new 36-inch, and 27-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 594 feet of new 24-inch trunk sewer and 12-inch sewer main at the Interstate 15/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 841,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 841,854
Muni Sewer Utility - CIP Funding Source	700008	1,910,846	79,886	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	-	-	-	-	-	-	-	-	-	12,969,352
Total		\$ 15,722,051	\$ 79,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,801,938

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Bldg - Water - Standpipes

Priority Score: Annual
Priority Category: Annual
Contact Information: Amen, Rania
 858-654-4112
 ramen@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their service life.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$4.6 million due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$3.1 million (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,072
Water Utility - CIP Funding Source	700010	6,955,642	1,025,783	2,088,248	-	5,955,441	6,704,962	2,732,181	952,498	-	-	26,414,755
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		\$ 7,332,830	\$ 1,025,783	\$ 2,088,248	\$ -	\$ 5,955,441	\$ 6,704,962	\$ 2,732,181	\$ 952,498	\$ -	\$ -	\$ 26,791,943

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Council District: 2
Community Plan: Clairemont Mesa
Project Status: Continuing
Duration: 2015 - 2020
Improv Type: Replacement - Rehab

Wastewater - Collection Sys - Trunk Swr

Priority Score: 84
Priority Category: Low
Contact Information: Ninh, Michael
 619-533-7443
 mninh@sandiego.gov

Description: This project will upsize approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to be completed by Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016 and was established by Council Resolution R-309261 on October 14, 2014 with an initial budget of \$200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 54,873	\$ 145,127	\$ 30,000	\$ -	\$ 1,461,891	\$ 10,830,802	\$ 2,832,537	\$ -	\$ -	\$ -	\$ 15,355,230
Total		\$ 54,873	\$ 145,127	\$ 30,000	\$ -	\$ 1,461,891	\$ 10,830,802	\$ 2,832,537	\$ -	\$ -	\$ -	\$ 15,355,230

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Council District: 7
Community Plan: Tierrasanta
Project Status: Continuing
Duration: 2010 - 2018
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 96
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$3.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,572,762	\$ 2,635,238	\$ 7,050,000	\$ -	\$ 3,389,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,647,303
Total		\$ 1,572,762	\$ 2,635,238	\$ 7,050,000	\$ -	\$ 3,389,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,647,303

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$7.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,856,948	\$ 903,045	\$ 9,858,396	\$ -	\$ 4,200,000	\$ 3,951,407	\$ -	\$ -	\$ -	\$ -	\$ 25,769,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 6,987,152	\$ 903,045	\$ 9,858,396	\$ -	\$ 4,200,000	\$ 3,951,407	\$ -	\$ -	\$ -	\$ -	\$ 25,900,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for repair and replacement of municipal sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by \$2.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Muni Sewer Utility - CIP Funding Source	700008	941,277	3,641,616	2,600,000	-	3,688,113	667,348	-	-	-	-	11,538,354
Municipal Sewer Revenue Fund	700000	28,390	-	-	-	-	-	-	-	-	-	28,390
Total		\$ 1,522,507	\$ 3,641,616	\$ 2,600,000	\$ -	\$ 3,688,113	\$ 667,348	\$ -	\$ -	\$ -	\$ -	\$ 12,119,584

Public Utilities

Upas St Pipeline Replacement / S11022

Council District: 2, 3	Priority Score: 93
Community Plan: Uptown, Greater North Park, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$11.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 12,444,390	\$ 1,138,833	\$ 3,000,000	\$ -	\$ 14,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,183,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 12,557,493	\$ 1,138,833	\$ 3,000,000	\$ -	\$ 14,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,296,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2013 - 2019	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$1.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016		FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
					Anticipated							
Water Utility - CIP Funding Source	700010	\$ 251,285	\$ 2,898,715	\$ 3,608,375	\$ -	\$ 3,625,000	\$ 1,860,000	\$ -	\$ -	\$ -	\$ -	\$ 12,243,375
Total		\$ 251,285	\$ 2,898,715	\$ 3,608,375	\$ -	\$ 3,625,000	\$ 1,860,000	\$ -	\$ -	\$ -	\$ -	\$ 12,243,375

Public Utilities

Water CIP Emergency Reserve / S00048

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 1999 - 2020	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Water - Distribution Sys - Transmission

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2017	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2016.

Operating Budget Impact: None.

Summary of Project Changes: The total project cost increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,468,272
Water Utility - CIP Funding Source	700010	7,114,329	3,304,516	500,000	-	-	-	-	-	-	-	10,918,845
Water Utility Operating Fund	700011	337,813	-	-	-	-	-	-	-	-	-	337,813
Total		\$ 11,920,414	\$ 3,304,516	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,724,930

Public Utilities

Water Group 787 / S11108

Water - Distribution Sys - Distribution

Council District: 9	Priority Score: 38
Community Plan: Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	Priority Category: Low
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2011 - 2015	619-533-5126
Improv Type: Replacement	cspier@sandiego.gov

Description: This project provides for the removal and replacement of 26,732 linear feet (5.3 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights, Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,105,595	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,105,595
Water Utility Operating Fund	700011	782,826	-	-	-	-	-	-	-	-	-	782,826
Total		\$ 7,888,421	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,888,421

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 has decreased by \$34.0 million due to revised requirements. Additionally, in Fiscal Year 2015 Council approved the deappropriation of \$11.9 million (R-309778).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,848,194	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,848,194
Water Utility - CIP Funding Source	700010	121,058,761	17,778,202	45,966,097	-	33,032,627	41,975,629	45,788,034	45,000,000	-	-	350,599,350
Water Utility Operating Fund	700011	7,878,976	-	-	-	-	-	-	-	-	-	7,878,976
Total		\$ 132,785,931	\$ 17,778,202	\$ 45,966,097	\$ -	\$ 33,032,627	\$ 41,975,629	\$ 45,788,034	\$ 45,000,000	\$ -	\$ -	\$ 362,326,520

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2010 - 2021	858-654-4112
Improv Type: Replacement	ramen@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by \$4.8 million due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,693,814	\$ 4,914,246	\$ 3,125,040	\$ -	\$ 303,902	\$ 1,403,262	\$ 4,681,410	\$ 3,831,017	\$ -	\$ -	\$ 19,952,691
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 1,731,323	\$ 4,914,246	\$ 3,125,040	\$ -	\$ 303,902	\$ 1,403,262	\$ 4,681,410	\$ 3,831,017	\$ -	\$ -	\$ 19,990,200

Public Utilities

Water Treatment Plants / ABI00001

Council District: 5, 7
Community Plan: Scripps Miramar Ranch, Navajo, Non-City
Project Status: Continuing
Duration: 2013 - 2021
Improv Type: New

Bldg - Water - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Amen, Rania
 858-654-4112
 ramen@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by \$515,940 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016		FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
					Actual	Anticipated							
Water Utility - CIP Funding Source	700010	\$ 1,272,130	\$ 2,581,870	\$ 615,940	\$ -	\$ 169,278	\$ 143,493	\$ 703,600	\$ 314,860	\$ -	\$ -	\$ -	\$ 5,801,171
Total		\$ 1,272,130	\$ 2,581,870	\$ 615,940	\$ -	\$ 169,278	\$ 143,493	\$ 703,600	\$ 314,860	\$ -	\$ -	\$ -	\$ 5,801,171

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District: 1, 2, 6	Priority Score: 83
Community Plan: University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Llagas, Margaret
Duration: 1999 - 2018	858-654-4494
Improv Type: Expansion	mllagas@sandiego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Construction is anticipated to start in Fiscal Year 2017 and be completed in Fiscal Year 2018. The project design and construction may be adjusted pending the RWQCB approval of the NPDES permit.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	144,918	613,740	-	-	1,500,000	2,780,501	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,377,886	\$ 613,740	\$ -	\$ -	\$ 1,500,000	\$ 2,780,501	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127



Page Intentionally Left Blank

Public Works - General Services



Page Intentionally Left Blank

Public Works - General Services

The Public Works-General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the Miramar and Rose Canyon facilities in order to increase the capacity to maintain fire apparatus and other heavy vehicles.

The City is conducting a Facilities Condition Assessment to assess existing General Fund buildings, identify replacement items, update and augment current databases, identify capital projects and budgets, and prioritize operation & maintenance work and capital projects.

The Office of ADA Compliance and Accessibility provides for modification to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act, the California Building Code, and other access codes.

2015 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Casa del Prado - upgraded the HVAC system and thermostat controls
- Malcolm X Library - replaced HVAC system and thermostat controls
- Aero Drive Engineering trailer - replaced HVAC system and thermostat controls
- San Ysidro Library - roof replacement
- Auto Museum Comfort Station - roof replacement
- East San Diego Adult Center - parking, path of travel, and restroom modification
- Allied Gardens Pool - parking, path of travel, and restroom modification
- Oak Park Library - parking, path of travel, and restrooms modification
- Civic Theater Exterior Restroom - parking, path of travel, restrooms, and exterior service counter modification
- Casa de Balboa - path of travel, facility, elevators, and restroom modification
- Morley Field Tennis Clubhouse - path of travel, and registration counter modification
- Timken Art Gallery - path of travel, and restrooms modification
- N. Clairemont Recreation Center - parking, path of travel, and curb ramps modification
- Balboa Chess Club - Roof Replacement

2016 CIP Goals

The Facilities Division is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Mira Mesa Library - HVAC replacement
- Clairemont Pool - new pool heating system installation
- San Ysidro Senior center - HVAC system replacement

Public Works - General Services

- Kearny Mesa Recreation Center - roof replacement
- Willie Henderson Sports Center - roof replacement
- Mission Beach Community Center - parking, path of travel, stairs, restrooms modifications
- Pioneer Park and Comfort Station - parking, restrooms, and add entrance ramp modification
- Santa Clara Recreation Center - parking, path of travel, counters, and restrooms modification
- Alzheimer Family Center - parking signage, path of travel, and add entrance ramp modification
- Museum of Man HVAC Control Replacement
- Pacific Beach Taylor Library HVAC Replacement
- Santa Clara Switch Gear Replacement
- Spanish Village 50 AMP Receptacle Install
- International Houses of Power Upgrade
- Hall of Champions Lighting Inverter Electrical Upgrade
- Fire Alarm Replacements - Various City Facilities
- City-Wide Roof Replacements and Smaller HVAC Units
- City Administration Building Sewer Re-lining
- Tecolote Roof Coverings
- Tierrasanta Recreation Center Roof Coverings and HVAC
- Kearny Mesa Recreation Center Roof Coverings

Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 32,345,339	\$ 1,461,900	\$ 293,200	\$ 34,100,439
CAB Fire Sprinkler Retrofit Project / S00819	4,473,000	-	-	4,473,000
City Facilities Improvements / ABT00001	30,890,801	5,264,086	124,539,981	160,694,868
Fleet Services Elect & Fac Improvements / L14002	713,000	-	-	713,000
Roof Replacement / ABT00002	138,983	-	-	138,983
Public Works - General Services Total	\$ 68,561,124	\$ 6,725,986	\$ 124,833,181	\$ 200,120,291



Page Intentionally Left Blank

Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2020	619-236-7246
Improv Type: Replacement	mwolford@sandiego.gov

Description: This annual allocation provides for modifications to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act (ADA), the California Building Code (CBC), and other access codes.

Justification: The City is required by law to ensure that every facility, program, or service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the ADA as well as other federal, State, and local access codes and disability rights laws. This annual allocation supports the ongoing compliance effort to improve accessibility throughout the City.

Operating Budget Impact: Requested funding will not affect the Office of ADA Compliance and Accessibility's operating budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$900,000 of Capital Outlay funds were reimbursed to this project from Fiscal Year 2015, per Council Resolution R-309124, adopted on July 30, 2014. A total of \$1.4 million will be allocated to this project in Fiscal Year 2016. An additional \$293,200 in Community Development Block Grant (CDBG) funding is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 176,069	\$ 150,890	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	326,959
Capital Outlay Fund	400002	3,836,015	8,184,911	-	-	-	-	-	-	-	-	12,020,926
Capital Outlay-Sales Tax	400000	-	14,203	-	-	-	-	-	-	-	-	14,203
Carmel Valley Development Impact Fee	400855	114,746	892,254	-	-	-	-	-	-	-	-	1,007,000
Clairemont Mesa - Urban Comm	400129	44,381	22,585	250,000	-	-	-	-	-	-	-	316,965
College Area	400127	72,918	222,082	-	-	-	-	-	-	-	-	295,000
Deferred Maint Revenue 2009A-Project	400624	55,295	-	-	-	-	-	-	-	-	-	55,295
Deferred Maintenance Revenue 2012A-Project	400848	5,751,980	89,458	-	-	-	-	-	-	-	-	5,841,438
CIP Contributions from General Fund	400265	580,755	879,366	865,000	-	-	-	-	-	-	-	2,325,120
Golden Hill Urban Comm	400111	134,821	130,179	-	-	-	-	-	-	-	-	265,000
Grant Fund - Federal	600000	-	400,000	-	293,200	-	-	-	-	-	-	693,200
Grant Fund - State	600001	527,202	16,588	-	-	-	-	-	-	-	-	543,790
Kearny Mesa-Urban Comm	400136	-	-	49,900	-	-	-	-	-	-	-	49,900
La Jolla Urban Comm	400123	178,833	176,167	-	-	-	-	-	-	-	-	355,000
Linda Vista Urban Comm	400113	138,274	320,792	-	-	-	-	-	-	-	-	459,066
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	552,128	980,683	-	-	-	-	-	-	-	-	1,532,811
Mid City Urban Comm	400114	124,063	377,937	-	-	-	-	-	-	-	-	502,000
Midway/Pacific Hwy Urban Comm	400115	101,065	203,935	-	-	-	-	-	-	-	-	305,000
Mission Beach - Urban Comm	400130	25,099	74,901	-	-	-	-	-	-	-	-	100,000
Navajo Urban Comm	400116	111	249,889	-	-	-	-	-	-	-	-	250,000
North Park Urban Comm	400112	188,070	541,930	100,000	-	-	-	-	-	-	-	830,000
Old San Diego - Urban Comm	400131	30,143	69,857	-	-	-	-	-	-	-	-	100,000
Otay Mesa/Nestor Urb Comm	400125	10,494	49,506	-	-	-	-	-	-	-	-	60,000
Peninsula Urban Comm	400118	87,983	84,817	60,000	-	-	-	-	-	-	-	232,800

Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	9,938	-	-	-	-	-	-	-	-	9,938
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	4,420,000	-	-	-	-	-	-	-	-	4,420,000
Presidio - Major District	400053	7,086	-	-	-	-	-	-	-	-	-	7,086
Rancho Bernardo-Fac Dev Fund	400099	216	149,784	-	-	-	-	-	-	-	-	150,000
S.E. San Diego Urban Comm	400120	70,574	201,817	-	-	-	-	-	-	-	-	272,392
San Ysidro Urban Comm	400126	-	200,000	-	-	-	-	-	-	-	-	200,000
Serra Mesa - Urban Community	400132	216	99,784	137,000	-	-	-	-	-	-	-	237,000
Tierrasanta - DIF	400098	34,310	55,690	-	-	-	-	-	-	-	-	90,000
TransNet ARRA Exchange Fund	400677	11,463	87	-	-	-	-	-	-	-	-	11,550
University City So.-Urban Comm	400134	321	68,679	-	-	-	-	-	-	-	-	69,000
Uptown Urban Comm	400121	86,629	65,371	-	-	-	-	-	-	-	-	152,000
Total		\$ 12,941,259	\$ 19,404,081	\$ 1,461,900	\$ 293,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,100,439

Public Works - General Services

CAB Fire Sprinkler Retrofit Project / S00819

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2000 - 2016	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and the upgrading of the existing fire alarm system at the City Administration Building located at 202 C Street. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Phase III included the abatement of amosite ceiling tile on the 11th floor. Phase IV was the installation of sprinklers and alarm system for the 1st through the 9th and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City General Plan.

Schedule: Phases I, II, III, and IV were completed in Fiscal Years 2000, 2002, 2003, and 2014 respectively.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Capital Outlay-Sales Tax	400000	\$ 1,220,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,220,600
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,249,040	3,361	-	-	-	-	-	-	-	-	-	2,252,400
Total		\$ 4,469,639	\$ 3,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,473,000

Public Works - General Services

City Facilities Improvements / ABT00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: Annual
Priority Category: Annual
Contact Information: Kirby, Roy
 619-525-8501
 rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots.

Justification: Several City-owned facilities are in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Based on a General Fund supported buildings condition assessment conducted in November 2011, the City will need an estimated \$87.4 million of additional unidentified funding to address the remaining deferred capital needs. This project was allocated \$8.8 million of Infrastructure Bond funding in Fiscal Year 2015, per City Council Resolution R-309360. The City began a Citywide General Fund facilities condition assessment in Fiscal Year 2014. Once complete, Unidentified Funding will be revised. Additionally, \$5.2 million in CIP Contributions from General Fund was added to support this annual allocation in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Capital Outlay Fund	400002	2,125,492	952,253	-	-	-	-	-	-	-	-	3,077,745
Capital Outlay-Sales Tax	400000	-	17,009	-	-	-	-	-	-	-	-	17,009
Deferred Maint Revenue 2009A-Project	400624	8,546,505	-	-	-	-	-	-	-	-	-	8,546,505
Deferred Maintenance Revenue 2012A-Project	400848	5,911,448	401,873	-	-	-	-	-	-	-	-	6,313,320
CIP Contributions from General Fund	400265	659,248	985,040	5,264,086	-	-	-	-	-	-	-	6,908,373
Grant Fund - Federal	600000	882,500	-	-	-	-	-	-	-	-	-	882,500
Infrastructure Bond Financing	9301	-	-	-	-	15,000,000	15,000,000	15,000,000	-	-	-	45,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	427,030	610,115	-	-	-	-	-	-	-	-	1,037,144
Mission Bay Improvements Fund	200386	236,205	70,363	-	-	-	-	-	-	-	-	306,568
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	36,689	-	-	-	-	-	-	-	-	36,689
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	3,220,000	5,013,000	-	-	-	-	-	-	-	-	8,233,000
Private & Others Contrib-CIP	400264	-	89,931	-	-	-	-	-	-	-	-	89,931
Rancho Bernardo-Major District	400021	8,631	14,381	-	-	-	-	-	-	-	-	23,012
Rancho Bernardo-Pk Dev Fund	400107	204,134	28,957	-	-	-	-	-	-	-	-	233,091
Regional Park Improvements Fund	200391	-	250,000	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	79,539,981	79,539,981
Total		\$ 22,421,192	\$ 8,469,610	\$ 5,264,086	\$ -	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ -	\$ -	\$ 79,539,981	\$ 160,694,868

Public Works - General Services

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District: 1, 2	Priority Score: 84
Community Plan: Clairemont Mesa, University	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2015 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place and Rose Canyon. At Miramar Place, improvements include installation of twenty 20-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, is to be added to current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop is to be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate charging systems maintenance in the parking lot areas.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be completed by the end of Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Fleet Services CIP Fund	400676	\$ 175,139	\$ 537,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 713,000
Total		\$ 175,139	\$ 537,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 713,000

Public Works - General Services

Roof Replacement / ABT00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Betterment

Bldg - Other City Facility / Structures

Priority Score: Annual
Priority Category: Annual
Contact Information: Kirby, Roy
 619-525-8501
 rkirby@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 83,051	\$ 55,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	138,983
Total		\$ 83,051	\$ 55,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	138,983

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 160,694,868	\$ 79,539,981	49.5%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 79,539,981		



Page Intentionally Left Blank

QUALCOMM Stadium



Page Intentionally Left Blank

QUALCOMM Stadium

Qualcomm Stadium is a 70,500 seat sports stadium that hosts the San Diego Chargers, San Diego State University Aztecs, the annual Holiday and Poinsettia Bowls, plus concerts and major religious conventions. The Stadium hosts over one-million visitors every year. The 166-acre stadium site opened in 1967, and is now in its 49th year of operation. The Stadium parking lot spans 122 acres. The CIP budget supports the implementation of projects that keep the 49 year old stadium in the type of condition that contributes to the fan experience and keeps San Diego in the forefront for large scale, national events. Funding for Capital Improvements Program projects comes from Qualcomm Stadium revenue.

2015 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2015, these improvement projects progressed:

- Back-up Lighting Replacement
- Fiber Optic and CATV
- Elevator Modernization
- Concrete Spalling Phase 2

2016 CIP Goals

The CIP Goals for Fiscal Year 2016 remain as critical to stadium operations. As the stadium continues to age, more investment in the maintenance of the venue will be required. CIP funding will continue to grow. The City is contractually obligated to maintain the facility in clean, working order. The CIP budget will be needed to support:

- Back-up Lighting Replacement
- Roof replacement at the Training Camp
- Fiber Optic and CATV
- Elevator Modernization
- Concrete Spalling Phase 2
- Expansion Joint Replacement
- Seat Replacement



Page Intentionally Left Blank

QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
QUALCOMM Stadium / ABG00001	\$ 1,916,720	\$ -	\$ 3,750,000	\$ 5,666,720
Stadium Reconstruction / S16025	-	-	2,100,000	2,100,000
QUALCOMM Stadium Total	\$ 1,916,720	\$ -	\$ 5,850,000	\$ 7,766,720



Page Intentionally Left Blank

QUALCOMM Stadium
QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: Medina, Lydia
Duration: 2010 - 2020	619-641-3105
Improv Type: Betterment	lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, roof replacement, fiber optic & CATV, elevator modernization, and concrete spalling.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: Funding for this project has been decreased \$750,000 for Fiscal Year 2016 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 244,087	\$ 1,672,634	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 5,666,720
Total		\$ 244,087	\$ 1,672,634	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 5,666,720

QUALCOMM Stadium

Stadium Reconstruction / S16025

Bldg - Stadium Facilities

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Shackelford, Kris
Duration: 2016 - 2017	619-533-4121
Improv Type: Replacement	kshackelford@sandiego.gov

Description: This project proposes to replace existing Qualcomm Stadium with a new multiuse sports, entertainment, and recreation stadium. It also includes demolition of the existing Qualcomm stadium after the new stadium is constructed.

Justification: The existing stadium is 48 years old. A new stadium is proposed to provide an updated facility to enable San Diego to continue to host premier recreation events such as NFL football games and Super Bowls, collegiate football games, family entertainment events, concerts, and other meeting activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016 and construction to begin in Fiscal Year 2017. Construction completion for the new stadium is projected to be in Fiscal Year 2020. Demolition of the Qualcomm Stadium will commence once the new stadium is in use. Demolition is scheduled to begin in Fiscal Year 2020 and completed in Fiscal Year 2021.

Summary of Project Changes: \$2.1 million in CIP Contributions from General Fund is anticipated to be added to this project in Fiscal Year 2016 by Council Resolution (R-309857) for the purpose of an Environmental Impact Report (EIR). Additional costs will be identified as the project proceeds. This is a newly published project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ -	2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,100,000
Total		\$ -	\$ -	\$ -	2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,100,000

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program projects will enhance safety of the Convention Center, increase attendance, and provide significant economic benefits.

2015 CIP Accomplishments

Addition of the Convention Center Sails Pavilion CIP project to begin work on a condition assessment that includes fabric roof and support structures, concrete floor, and mechanical and electrical upgrades.

2016 CIP Goals

Finalize facility condition assessment, preliminary design services, and preparation of environmental documents for the Convention Center Sails Pavilion project.



Page Intentionally Left Blank

Special Promotional Programs

Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / S12022	\$ 3,132,728	\$ -	\$ 514,050,000	\$ 517,182,728
Convention Center Sails Pavilion / L15000	100,000	-	19,447,313	19,547,313
Special Promotional Programs Total	\$ 3,232,728	\$ -	\$ 533,497,313	\$ 536,730,041



Page Intentionally Left Blank

Special Promotional Programs

Convention Center Phase III Expansion / S12022

Council District: 3
Community Plan: Centre City
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Expansion

Bldg - Other City Facility / Structures

Priority Score: N/A
Priority Category: N/A
Contact Information: Shackelford, Kris
 619-533-4121
 kshackelford@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: Future year allocations have been removed, as the feasibility of utilizing existing available revenue and/or other funding sources is currently being explored. This may or may not result in scope and/or budget change in the future. \$100,000 has been transferred to CIP L15000, Convention Center Sails Pavilions, per City Council Resolution R-309501, adopted February 20, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Convention Center Exp Surety	200210	\$ 1,726,924	\$ 5,804	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,732,728
CIP Contributions from General Fund	400265	1,274,919	125,081	-	-	-	-	-	-	-	-	1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	514,050,000	514,050,000
Total		\$ 3,001,843	\$ 130,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,050,000	\$ 517,182,728

Special Promotional Programs
Convention Center Sails Pavilion / L15000

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 76
Community Plan: Centre City - Marina	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2015 - 2020	619-533-4852
Improv Type: Replacement	nantoun@sandiego.gov

Description: The Convention Center is one of San Diego's major attractions bringing in a large number of visitors to the region. With its white sails dominating the downtown waterfront, the Sails Pavilion has made this facility recognizable throughout the world. The Convention Center first opened its doors to the public in 1989 with the Sails Pavilion as part of its unique design. Due to its enormous success, the facility was expanded in 2001. This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements.

Justification: The Sails Pavilion is a 108,000 square foot glass-enclosed structure with a fiber-glass coated fabric roof. It was built in 1989 as part of the original Convention Center. The Sails Pavilion is now 25 years old and requires major rehabilitation beyond routine maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and in conformance with the City's General Plan.

Schedule: The Sails Pavilion project was established in Fiscal Year 2015. A facility condition assessment, preliminary design services, and preparation of environmental documents began in Fiscal Year 2015 and will continue during Fiscal Year 2016. Additionally, the following phases will be completed as funding is identified: Boilers in the Sails Pavilion area are expected to be replaced in Fiscal Year 2016 while water chillers, design, environmental clearance, and permits for roof and support structures will take place in Fiscal Year 2017. Actual construction for the roof and support structures is anticipated to begin in Fiscal Year 2018. Concrete replacement and rebuild of west building rooftop chillers are anticipated to begin in Fiscal Year 2019. Replacements of six fire cannons are projected to occur in Fiscal Year 2020.

Summary of Project Changes: \$100,000 has been transferred from CIP S-12022, Convention Center Phase III Expansion Project, per City Council Resolution R-309501, adopted February 20, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,447,313	19,447,313
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,447,313	\$ 19,547,313

Special Promotional Programs

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 517,182,728	\$ 514,050,000	99.4%	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Convention Center Sails Pavilion / L15000	19,547,313	19,447,313	99.5%	This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements. The following phases are unfunded: replacement of boilers in the Sails Pavilion area; water chillers, design, environmental clearance, and permits for roof and support structures; construction for the roof and support structures; concrete replacement and rebuild of west building rooftop chillers; and replacements of six fire cannons.
Total - Special Promotional Programs		\$ 533,497,313		



Page Intentionally Left Blank

Transportation & Storm Water



Page Intentionally Left Blank

Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program includes roadway infrastructure in the public right-of-way, drainage improvements in the public right-of-way and easements, and green infrastructure on City-owned parcels and in the right-of-way. The Department's Street Division manages the City's roadway infrastructure of 2,659 centerline miles of asphalt streets and 115 centerline miles of concrete streets. The Division is also responsible for the planning and programming of capital improvement projects which include resurfacing, reconstruction, and replacement of streets and sidewalks. The Department's Transportation Engineering Operations Division is responsible for engineering traffic systems to improve traffic flow and safety for motorists, pedestrians, and cyclists.

The Department's Storm Water Division leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system and green infrastructure designed to capture or treat storm water runoff.

The Utilities Undergrounding Program plans for the removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Although the City has been undergrounding overhead utility lines since 1970, the City's program expanded in 2003 following the California Public Utilities Commission approval of an undergrounding surcharge on San Diego residents' electricity bills. This surcharge is the primary funding source for the program. When completed, the expanded program will have undergrounded approximately 1,400 miles of overhead utility lines throughout the City. The Utilities Undergrounding Program provides for resurfacing or slurry sealing curb-to-curb all trenched streets, installing new streetlights in accordance with the Street Design Manual Standards, and installing curb ramps in compliance with Americans with Disabilities Act (ADA) requirements.

To date, approximately 400 miles of overhead utility lines have been undergrounded. Since 2003, with the addition of the surcharge component, the Utilities Undergrounding Program has installed over 2,994 streetlights, 2,329 curb ramps, and resurfaced or slurry sealed 159 miles of roadway.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, deferred capital project bond financing, underground surcharge fees, gasoline taxes, TransNet, General Fund and federal and State grants.

2015 CIP Accomplishments

In Fiscal Year 2015, the Transportation & Storm Water Department initiated, and the Public Works Department completed, capital projects which included the construction of many pedestrian, bike-way, roadway, and traffic improvement projects.

In Fiscal Year 2015, 231 miles of City streets were repaired. The Street Division paved 56 miles of asphalt streets, repaired eight miles of concrete streets, and slurry sealed 112 miles of asphalt streets. An additional 33 miles of paving and 22 miles of slurry seal was completed along with other capital improvement projects, including water and sewer pipeline replacement projects.

Completed transportation projects include the following:

- Construction of full street improvements along Holly Drive
- Widening of Hillery Drive
- Construction of the 25th Street Renaissance project

Transportation & Storm Water

- Construction of full street improvements on 38th Street and installation of angle parking adjacent to Park de la Cruz

In Fiscal Year 2015, the Department designed and constructed over 9,600 linear feet of new sidewalk at 15 locations throughout the City. Additionally, data collection for the City's first comprehensive sidewalk assessment was also completed; data validation is underway and final results will be available by mid-Fiscal Year 2016.

In addition, the Department installed the first Pedestrian Hybrid Signal to improve pedestrian safety and minimize vehicular delays.

To improve storm drain infrastructure and repair the deterioration of the street, the Storm Water Division completed the Crown Point Emergency Storm Drain Replacement.

Completed Storm Water projects also include the following:

- Norma Dr Storm Drain Replacement
- Carroll Canyon Rd storm drain replacement
- Cabrillo Heights rain gardens
- Princess View Dr storm drain replacement
- Manhasset Dr storm drain replacement
- Bannock Ave Streetscape Improvement
- Preece St storm drain replacement
- Avenida de la Playa storm drain replacement

The Utilities Undergrounding Program completed the relocation approximately 15 miles of overhead utilities during Fiscal Year 2015.

2016 CIP Goals

The City has a goal of repairing at least 1,000 miles of road during the next five years and improving the average pavement overall condition index to 70 in the next ten years. To reach these goals, in Fiscal Year 2016, the Department plans to complete 94 miles of asphalt overlay, four miles of concrete streets, and 210 miles of slurry seal. Additionally, the Department plans to construct many pedestrian, vehicular traffic, and roadway improvement projects.

Goals also include establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modification, bridge rehabilitation, and the addition of bicycle facilities.

Transportation projects scheduled to start construction in Fiscal Year 2016 include:

- Widening of the State Route 163/Friars Road overcrossing and construction of new south-bound off-ramp
- Construction of the Mission Beach Boardwalk Bulkhead preservation project
- Construction of curbs, gutters, and sidewalks along La Jolla Mesa Drive
- Construction of Streamview Drive improvements
- Installation of sidewalks, curbs, gutter, guardrail, and new roadway segments in the Old Otay Mesa Road Westerly project
- Juan Street concrete replacement and rehabilitation project

Transportation & Storm Water

In addition, the Storm Water Division is scheduled to complete the construction of flood risk management projects and green infrastructure projects. Storm Water projects scheduled to be completed in Fiscal Year 2016 include repairs at Storm Water Pump Station D and storm drain replacements at Jean Drive, Coolidge Street, Hornblend Alley, Langmuir Street, Burroughs Street, Dunlop Street, and Whitney Court. The Beta Street Green Alley is a Fiscal Year 2016 project that will improve water quality.

The Utilities Undergrounding Program plans to relocate 15 miles of overhead utilities in Fiscal Year 2016.



Page Intentionally Left Blank

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,662,048	\$ -	\$ -	\$ 2,662,048
34th & 35th @ Madison Ave Improvements / S00922	1,395,854	-	-	1,395,854
34th Street Storm Drain / S11001	380,000	-	-	380,000
38th Street Improvements / S00930	1,480,000	-	-	1,480,000
43rd St fr Logan to I805 St Widening / S00845	8,948,223	-	-	8,948,223
Aldine & Fairmount Dr Slope Restoration / S00865	4,499,546	-	-	4,499,546
Alta La Jolla Drive Drainage Repair PhII / S10001	1,206,105	-	-	1,206,105
Avenida de la Playa Infrastructure-SD / S13018	5,962,508	-	-	5,962,508
Azalea Park Neighborhood Identification / S00699	381,002	-	-	381,002
Balboa Avenue Corridor Improvements / S00831	2,902,027	-	-	2,902,027
Bayshore Bikeway / S00944	5,582,775	30,000	-	5,612,775
Bear Drive Retaining Wall / S10093	692,655	-	-	692,655
Bridge Rehabilitation / AIE00001	2,407,327	1,500,000	1,500,000	5,407,327
Bus Stop Improvements / AID00007	537,908	60,000	240,000	837,908
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	50,000	-	-	50,000
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000	5,170,000
Camino Del Sur-SR-56 to Dormouse / S00872	1,204,894	-	14,163,000	15,367,894
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	2,574,000	4,374,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	2,700,000	5,400,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	7,205,000	-	-	7,205,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	2,850,000	-	9,850,000	12,700,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	15,223,324	-	-	15,223,324
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd) / RD15001	-	-	1,774,058	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,986,005	-	-	1,986,005
Coastal Rail Trail / S00951	3,480,189	-	18,425,629	21,905,818
Concrete Streets / AID00006	13,746,786	5,000,000	-	18,746,786
Coolidge Street Storm Drain / S11003	469,000	-	-	469,000
Cooperative Traffic Signal Projects / AIL00003	110,702	-	-	110,702
Del Mar Heights Road Flashing Beacon / S00987	35,000	-	-	35,000
Del Mar Heights Road-4/6 Lanes / S00903	9,842,000	-	-	9,842,000
Del Sol Boulevard-Central / S00858	5,088,194	-	-	5,088,194
Dennery Road East / S10018	-	-	825,000	825,000
Drainage Projects / ACA00001	49,123,657	1,675,000	206,450,433	257,249,090
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	9,766,358	-	23,258,076	33,024,434

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
El Camino Real/SR 56 Bike Path Connector / S00981	545,340	-	-	545,340
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740
Five Points Neighborhood Pedestrian Impr / S00988	475,000	-	-	475,000
Florence Griffith Joyner Elementary SR2S / S10061	1,292,073	-	-	1,292,073
Florida Drive Median Improvements / S11057	1,101,617	-	-	1,101,617
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	22,353,100	24,301,700
Georgia Street Bridge Improvements / S00863	13,485,042	-	-	13,485,042
Guard Rails / AIE00002	2,929,667	-	-	2,929,667
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
Holly Dr. Street Improvements / S11033	2,075,000	-	-	2,075,000
I5 to SR56 Freeway Connectors / S00707	2,663,324	-	6,600,676	9,264,000
I5/SR56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
Install T/S Interconnect Systems / AIL00002	4,874,045	1,349,521	300,000	6,523,566
Installation of City Owned Street Lights / AIH00001	4,764,381	1,000,000	3,300,000	9,064,381
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	7,229,843	-	-	7,229,843
La Jolla Ecological Reserve Area of ASBS / S00607	2,735,442	-	-	2,735,442
La Jolla Mesa Drive Sidewalk / S00928	826,000	-	-	826,000
La Jolla Village Drive and Regents Road / S00867	1,370,000	-	-	1,370,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	6,256,690	-	32,891,110	39,147,800
Laurel Street Bridge over SR 163 / S00939	1,220,000	-	-	1,220,000
Linda Vista/Genesee Intersection Improve / S00907	888,000	-	-	888,000
Manhasset Dr Storm Drain System Upgrade / S11005	385,000	-	-	385,000
Market St-Euclid to Pitta-Improvements / S16022	-	1,000,000	-	1,000,000
Median Installation / AIG00001	1,350,695	-	300,000	1,650,695
Midway Street Bluff Repair / S12005	238,883	-	82,000	320,883
Minor Bike Facilities / AIA00001	1,651,500	-	2,250,000	3,901,500
Miramar Road-I-805 Easterly Ramps / S00880	6,548,073	-	-	6,548,073
Mission Beach Boardwalk Bulkhead / S00726	4,432,102	-	-	4,432,102
Mission Beach Brdwalk Bulkhead Phased / L14004	600,000	-	9,257,000	9,857,000
Mission Trails RP/Mission Bay Bike Path / S00734	160,300	-	-	160,300
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	17,584,481	-	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	13,980,652	-	-	13,980,652
N Torrey Pines Roadway/Median Enhance / S00868	4,747,000	-	-	4,747,000
New Walkways / AIK00001	5,437,869	-	4,254,619	9,692,488
Old Otay Mesa Road-Westerly / S00870	17,479,671	-	-	17,479,671
Otay Mesa Truck Route Phase 4 / S11060	2,600,000	4,450,000	12,100,000	19,150,000
Pacific Beach Curb Ramp Barrier Removal / S11048	50,000	196,000	-	246,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	7,368,663	-	-	7,368,663
Palm Avenue Roadway Improvements / S00913	4,617,209	-	-	4,617,209
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Regents Rd Widening-Genesee to Executive / S00881	5,375,000	-	728,000	6,103,000
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Replace Obsolete T/S Controllers / AIL00010	90,720	-	-	90,720
Resurfacing of City Streets / AID00005	104,369,970	-	343,716,331	448,086,301
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	1,085,119	-	-	1,085,119
Rose Creek Bikeway / S00946	5,567,948	-	-	5,567,948
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
SR 163/Clairemont Mesa Blvd Interchange / S00905	17,421,200	-	-	17,421,200
SR 163/Friars Road / S00851	25,380,628	12,450,000	84,258,723	122,089,351
SR94/Euclid Av Interchange Phase 2 / S14009	744,800	-	3,050,000	3,794,800
San Diego River Multi-Use Path / S00958	1,779,000	-	-	1,779,000
San Remo Way Storm Drain / S11004	305,000	-	-	305,000
Saturn Blvd Roadway Improvements / S11028	1,113,855	-	-	1,113,855
School Traffic Safety Improvements / AIK00002	855,336	-	600,000	1,455,336
Sea World Dr/I5 Interchange Improvement / S00888	4,000,000	-	116,163,109	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	2,998,913	3,600,000	4,600,000	11,198,913
Sorrento Valley Rd & I5 Interchange / S00914	3,752,237	-	-	3,752,237
State Route 15 Bikeway Study / S00731	1,773,683	-	-	1,773,683
State Route 56 Bike Interchanges / S00955	493,095	-	8,654,408	9,147,503
State Route 56 Freeway Expansion / RD14000	2,000,000	-	150,000,000	152,000,000
Streamview Drive Improvements / S00864	3,275,000	-	-	3,275,000
Street Light Circuit Upgrades / AIH00002	3,318,371	2,700,000	33,347,000	39,365,371
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	4,919,547	-	-	4,919,547
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	725,560	-	-	725,560
Torrey Meadows Drive Overcrossing / S10015	9,115,000	-	-	9,115,000
Torrey Pines Improvements Phase I / S00613	900,000	-	-	900,000
Torrey Pines Road Improvement Phase 2 / S15023	300,000	-	1,200,000	1,500,000
Torrey Pines Road Slope Restoration / S00877	3,686,220	-	-	3,686,220
Traffic Calming / AIL00001	4,810,155	100,000	3,000,000	7,910,155
Traffic Signals - Citywide / AIL00004	3,270,440	220,000	2,250,000	5,740,440
Traffic Signals Modification / AIL00005	6,627,190	101,000	3,500,000	10,228,190
Triple Pipe Crossing Dennery Road / S10017	-	-	750,000	750,000
University Avenue Mobility / S00915	2,580,000	-	3,200,000	5,780,000
Utilities Undergrounding Program / AID00001	78,248,276	5,000,000	20,000,000	103,248,276

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2016 Adopted	Future Fiscal Years	Project Total
Via de la Valle Widening / RD11001	1,002,749	-	-	1,002,749
Village Loop Road / S00919	2,880,000	-	-	2,880,000
W Mission Bay Dr Bridge Over SD River / S00871	15,987,569	-	110,166,254	126,153,823
Watershed CIP / ACC00001	18,872,135	4,380,361	28,150,000	51,402,496
West San Ysidro Blvd Streetscape / S00822	587,981	-	-	587,981
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	\$ 759,544,193	\$ 44,811,882	\$ 1,323,885,213	\$ 2,128,241,288

Transportation & Storm Water
25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatement

Council District: 3	Priority Score: 61
Community Plan: Greater Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet Extension funding from this project to the Old Otay Mesa Road Westerly project (S00870) in the amount of \$150,000 and to the annual allocation for Traffic Calming (AIL00001) in the amount of \$109,000. Total project budget has been reduced by \$259,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	396,048
TransNet Extension Congestion Relief Fund	400169	2,127,112	138,888	-	-	-	-	-	-	-	-	2,266,000
Total		\$ 2,523,160	\$ 138,888	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,662,048

Transportation & Storm Water

34th & 35th @ Madison Ave Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Normal Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet Extension funding from this project to the Holly Drive Street Improvements Project (S11033) in the amount of \$35,000. Total project budget has been reduced by \$35,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
TransNet Extension Congestion Relief Fund	400169	988,821	347,033	-	-	-	-	-	-	-	-	1,335,854
Total		\$ 1,048,821	\$ 347,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,395,854

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 48
Community Plan: Golden Hill	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction began and was completed in Fiscal Year 2014. Post-construction environmental monitoring and the plant establishment period follow the completion of construction, and are anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change is anticipated for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 19,878	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,878
Deferred Maintenance Revenue 2012A-Project	400848	140,400	-	-	-	-	-	-	-	-	-	140,400
CIP Contributions from General Fund	400265	60,103	84,619	-	-	-	-	-	-	-	-	144,722
Golden Hill Urban Comm	400111	74,854	146	-	-	-	-	-	-	-	-	75,000
Total		\$ 295,235	\$ 84,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	380,000

Transportation & Storm Water

38th Street Improvements / S00930

Council District: 9	Trans - Roadway
Community Plan: City Heights	Priority Score: 81
Project Status: Warranty	Priority Category: High
Duration: 2008 - 2016	Contact Information: Johnson, Brad
Improv Type: New	619-533-5120
	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period for this project will continue through Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet ARRA funding from this project to the Old Otay Mesa Road Westerly project (S00870) in the amount of \$250,000. Total project budget has been reduced by \$250,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	1,169,500	210,500	-	-	-	-	-	-	-	-	1,380,000
Total		\$ 1,269,500	\$ 210,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,480,000

Transportation & Storm Water

43rd St fr Logan to 1805 St Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 1989 - 2016	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of \$100,000 in TransNet funding from this project to the annual allocation for Resurfacing of City Streets (AID00005). Total project cost has been reduced. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,529,327	45,673	-	-	-	-	-	-	-	-	2,575,000
Total		\$ 8,842,550	\$ 105,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,948,223

Transportation & Storm Water

Aldine & Fairmount Dr Slope Restoration / S00865

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 9	Priority Score: 78
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2006 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the evaluation, design, and construction of slope stability improvements along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012. A 25-month maintenance period was initiated following construction and was completed in Fiscal Year 2014. The closeout process with Caltrans and Federal Highway Administration (FHWA) extended through Fiscal Year 2015 with final project close out to follow in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			Future FY
Grant Fund - Federal	600000	\$ 2,988,591	\$ 21,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,010,150
TransNet (Prop A 1/2% Sales Tax)	400156	572,516	2,484	-	-	-	-	-	-	-	-	575,000
TransNet Extension Congestion Relief Fund	400169	790,841	123,555	-	-	-	-	-	-	-	-	914,396
Total		\$ 4,351,948	\$ 147,598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,499,546

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 91
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2022	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and federal permits received in Fiscal Year 2014. Design was completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2016 followed by a five-year maintenance and monitoring period as required by the project permits.

Summary of Project Changes: The project is scheduled to begin and complete construction in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 1,101,827	\$ 104,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105
Total		\$ 1,101,827	\$ 104,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Warranty	Contact Information: Bose, Sheila
Duration: 2009 - 2017	619-533-4698
Improv Type: Replacement	sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

Justification: Reports indicated the low flow diversion was not functioning as needed resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period for this project will continue through Fiscal Year 2016.

Summary of Project Changes: This project will be completed and closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,957,080	\$ (16,398)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,940,681
CIP Contributions from General Fund	400265	685,004	1,216,585	-	-	-	-	-	-	-	-	1,901,589
Grant Fund - Federal	600000	285,134	-	-	-	-	-	-	-	-	-	285,134
Grant Fund - State	600001	1,703,738	18,497	-	-	-	-	-	-	-	-	1,722,235
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	112,868	-	-	-	-	-	-	-	-	112,868
Total		\$ 4,630,956	\$ 1,331,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,962,508

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: City Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign will be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: This project will be completed and closed by the end of Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 3,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,123
Grant Fund - Federal	600000	91,879	-	-	-	-	-	-	-	-	-	91,879
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	151,867	4,133	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	110,000	-	-	-	-	-	-	-	-	-	110,000
Total		\$ 373,746	\$ 7,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	381,002

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District: 2, 6	Priority Score: 12
Community Plan: Clairemont Mesa, Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2003 - 2018	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian and bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Design of the second phase of this project was completed in Fiscal Year 2015. Construction of the second phase is scheduled to start in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	708,253	2,152,774	-	-	-	-	-	-	-	-	2,861,027
Total		\$ 708,253	\$ 2,193,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,902,027

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2001 - 2020	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue to Fiscal Year 2020.

Summary of Project Changes: TransNet funding in the amount of \$30,000 was allocated to this project in Fiscal Year 2016 to cover costs of the five-year mitigation and monitoring period.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,775
Grant Fund - Other	600002	624,000	-	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	144,344	5,656	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	150,000	-	30,000	-	-	-	-	-	-	-	180,000
TransNet Extension Major Corri	400173	3,774,000	-	-	-	-	-	-	-	-	-	3,774,000
Total		\$ 5,577,119	\$ 5,656	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,612,775

Transportation & Storm Water

Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 3	Priority Score: 70
Community Plan: Uptown	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2010 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 133,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,867
Prop 42 Replacement - Transportation Relief Fund	200306	458,920	99,868	-	-	-	-	-	-	-	-	558,788
Total		\$ 592,787	\$ 99,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	692,655

Transportation & Storm Water Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015 City Council authorized the transfer of \$450,275 in Proposition 42 Replacement funding to this project from the annual allocation for Guard Rails (AIE00002). Bridge Preventative Maintenance Program (BPMP) funding from federal and state grants was authorized per Resolution R-309538, March 25, 2015, for the Naval Training Center (NTC) Bridge project. TransNet funding identified in Fiscal Year 2016 will fund the construction of the Voltaire Street Bridge Rehabilitation project. Additional funding of \$500,000 from the General Fund will support the rehabilitation of the NTC Bridge.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - Federal	600000	143,257	161,607	-	-	-	-	-	-	-	-	304,864
Grant Fund - State	600001	80,005	95,922	-	-	-	-	-	-	-	-	175,928
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	112,247	771,893	-	-	-	-	-	-	-	-	884,140
TransNet (Prop A 1/2% Sales Tax)	400156	170,903	-	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	169,932	496,149	1,000,000	-	-	500,000	500,000	500,000	-	-	3,166,081
Total		\$ 881,756	\$ 1,525,571	\$ 1,500,000	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 5,407,327

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Puente, Edgar
Duration: 2010 - 2020	619-527-7527
Improv Type: Betterment	epuente@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: An additional \$46,080 of available fund balance was allocated to this annual allocation in Fiscal Year 2015, per City Council Resolution R-309414, adopted December 23, 2014. The City's share of revenue is estimated to be \$60,000 in Fiscal Years 2016 through 2024 due to the revised agreement and will be used to support bus stop improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 278,009	\$ 259,899	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 837,908
Total		\$ 278,009	\$ 259,899	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ 837,908

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Abeyta, Angela
Duration: 2011 - 2016	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the FBA credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. This is an FBA credit project. Refer to Volume III: Capital Improvements Program, Fiscal Year 2016 Adopted Budget Summary Table 23: Capital Improvements Program Credit Projects for project budget and cost. Budgeted funds are for city oversight and verification of final costs.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2015 - 2016	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur between Torrey Santa Fe and Carmel Mountain Road as an interim 2-lane roadway within the right-of-way for a future four lane facility. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan (See companion Project T-3.2B).

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. This project will be constructed by the developer per the terms of a future reimbursement agreement.

Summary of Project Changes: This is a newly published reimbursable project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ -	\$ -	5,170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,170,000
Total		\$ -	\$ -	\$ -	5,170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,170,000

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 6	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1998 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,894	-	-	-	-	-	-	-	-	-	1,204,894
Torrey Highlands	400094	-	-	-	-	10,625,000	-	-	-	-	-	10,625,000
Total		\$ 1,204,894	\$ -	\$ -	\$ -	\$ 14,163,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,367,894

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 41
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2009 - 2018	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, preliminary engineering was completed in Fiscal Year 2014. Design began again in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 287,879	\$ 2,424,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 287,879	\$ 2,424,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2003 - 2016	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. This project is the subject of an active reimbursement agreement with Pardee Homes for the reimbursable part of this improvement valued at \$2.7 million and a non-reimbursable subdivider condition valued at \$4.4 million.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider to complete land acquisition, design and construction scheduled for Fiscal Year 2015 to 2016. Developer to be partially reimbursed by the FBA. Project design and construction are to be completed by the developer in accordance with a Reimbursement Agreement (RA) which began in Fiscal Year 2014.

Summary of Project Changes: It is anticipated that an additional \$2.6 million in Del Mar Mesa Facilities Benefit Assessment funding will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,499,128	\$ 300,872	\$ -	\$ 2,574,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,374,000
Total		\$ 1,499,128	\$ 300,872	\$ -	\$ 2,574,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,374,000

Transportation & Storm Water
Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2015 - 2017	619-533-3683
Improv Type: Widening	cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed in two phases. The first phase will cover construction of the first two travel lanes; construction of the first phase began in Fiscal Year 2015. The second phase, which will complete the four-lane facility for entire length, will be required in phase four of the transportation phasing plan.

Summary of Project Changes: This is a newly published reimbursable project for Fiscal Year 2016. It is anticipated that \$2.7 million in Torrey Highlands Facilities Benefit Assessment funding will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 811,026	\$ 1,888,974	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000
Total		\$ 811,026	\$ 1,888,974	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000

Transportation & Storm Water

Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2005 - 2016	619-533-3685
Improv Type: New	galvezo@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 6,239,287	\$ 965,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000
Total		\$ 6,239,287	\$ 965,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,205,000

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2008 - 2018	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Pardee agreed to advance funding and is anticipated to be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer was programmed for Fiscal Year 2014 through Fiscal Year 2017. Subsequent phases are anticipated with adjacent subdivision development with final reimbursement estimated to occur in Fiscal Year 2018.

Summary of Project Changes: It is anticipated an additional \$600,000 in Pacific Highlands Ranch Facilities Benefit Assessment funding will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Pacific Highlands Ranch FBA	400090	\$ 381,911	\$ 2,468,089	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000
Total		\$ 381,911	\$ 2,468,089	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000

Transportation & Storm Water

Carmel Val Rd-Via Albutura-Camin Del Sur / S00854

Trans - Roadway

Council District: 1, 5	Priority Score: 55
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2003 - 2017	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). It is anticipated that construction of the second increment of the widening will begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 5,171,772	\$ 10,051,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 5,171,772	\$ 10,051,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2004 - 2016	619-533-3685
Improv Type: New	galvez@sanidiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,572,648	\$ 3,512,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 3,572,648	\$ 3,512,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 1998 - 2017	619-533-7492
Improv Type: Replacement - Rehab	lschaar@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring was completed in Fiscal Year 2015. Following the completion of right-of-way transfer the project will be closed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	204,343	40,657	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,053,984	\$ 40,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,094,641

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2015 - 2016	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: It is anticipated that the developer of Black Mountain Ranch (BMR) will construct this project under the terms of a future reimbursement agreement.

Summary of Project Changes: This is a newly published reimbursable project for Fiscal Year 2016. It is anticipated that \$1.7 million in Torrey Highlands Facilities Benefit Assessment funding will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ -	\$ -	1,774,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,774,058
Total		\$ -	\$ -	\$ -	1,774,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,774,058

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District: 1, 6	Priority Score: 73
Community Plan: Mira Mesa, Torrey Pines	Priority Category: High
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 1988 - 2017	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2015. The warranty period will end in Fiscal Year 2016,

Summary of Project Changes: This project is complete and will be closed by the end of Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Historical Fund	X999	6,131,930	-	-	-	-	-	-	-	-	-	6,131,930
Mira Mesa - FBA	400085	2,050,305	342,572	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	149,820	180	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,666,102	17,091	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,698,157	\$ 359,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,058,000

Transportation & Storm Water
Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Normal Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	545,423	1,410,582	-	-	-	-	-	-	-	-	1,956,005
Total		\$ 575,423	\$ 1,410,582	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,986,005

Transportation & Storm Water
Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 72
Community Plan: Torrey Pines, University	Priority Category: High
Project Status: Underfunded	Contact Information: Schaar, Luis
Duration: 2002 - 2018	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2015. The environmental phase is scheduled to be completed in Fiscal Year 2016. Design is scheduled to be complete in Fiscal Year 2017. Construction is now expected to begin in Fiscal Year 2017. This schedule will be revised once additional funding is identified to complete the project.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of \$1.5 million from State Route 163 and Friars Road (S00851) to this project for environmental and design costs. Unidentified funding in the project was reduced by a like amount resulting in no net change to project budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,469
Grant Fund - Federal	600000	1,345,728	471,793	-	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	63,429	0	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	-	81,770
TransNet Extension Congestion Relief Fund	400169	-	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,425,629	-	18,425,629
Total		\$ 1,508,396	\$ 1,971,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	18,425,629	\$ -	21,905,818

Transportation & Storm Water
Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: Additional Gas Tax funding of \$5.0 million has been allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Capital Outlay Fund	400002	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Deferred Maint Revenue 2009A-Project	400624	481,875	-	-	-	-	-	-	-	-	-	481,875
Deferred Maintenance Revenue 2012A-Project	400848	6,531,606	330,358	-	-	-	-	-	-	-	-	6,861,965
Gas Tax Fund	200118	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
CIP Contributions from General Fund	400265	1,253,371	206,839	-	-	-	-	-	-	-	-	1,460,211
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,402,739	1,362,997	-	-	-	-	-	-	-	-	2,765,735
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	477,000	-	-	-	-	-	-	-	-	477,000
Prop 42 Replacement - Transportation Relief Fund	200306	520,337	979,663	-	-	-	-	-	-	-	-	1,500,000
Total		\$ 10,389,928	\$ 3,356,858	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,746,786

Transportation & Storm Water
Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in early Fiscal Year 2016.

Summary of Project Changes: Infrastructure Bond funding in the amount of \$294,000 was allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 42,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,396
CIP Contributions from General Fund	400265	-	23,880	-	-	-	-	-	-	-	-	23,880
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	18,286	438	-	-	-	-	-	-	-	-	18,724
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	15,000	-	-	-	-	-	-	-	-	15,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	294,000	-	-	-	-	-	-	-	-	294,000
Total		\$ 135,682	\$ 333,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 469,000

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the reallocation of budget and the deappropriation of grant funding from this annual allocation. Following the completion of the remaining sublet project, 28th Street I-5 Traffic Signal Cabinet (B01001), this annual allocation will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 5,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,702
TransNet Extension Congestion Relief Fund	400169	95,154	9,846	-	-	-	-	-	-	-	-	105,000
Total		\$ 100,856	\$ 9,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	110,702

Transportation & Storm Water

Del Mar Heights Road Flashing Beacon / S00987

Trans - Signals - Calming/Speed Abatement

Council District: 1	Priority Score: 24
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2009 - 2016	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is scheduled to be completed in the first quarter of Fiscal Year 2016.

Summary of Project Changes: Schedule for this project has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Carmel Valley Consolidated FBA	400088	\$ 23,321	\$ 11,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Total		\$ 23,321	\$ 11,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Transportation & Storm Water
Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2003 - 2016	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 9,225,941	\$ 616,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 9,225,941	\$ 616,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2004 - 2016
Improv Type: New

Trans - Roadway

Priority Score: 51
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II will construct the remainder.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period is expected to be completed in Fiscal Year 2016. Phase I is scheduled to be closed in Fiscal Year 2016. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: City Council resolution R-308811 reconciled Facilities Benefit Assessment funding in this project and budget was reduced by \$1.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 5,088,462	\$ (267)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,088,194
Total		\$ 5,088,462	\$ (267)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,088,194

Transportation & Storm Water

Dennery Road East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2017	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer may be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Otay Mesa Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ -	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 825,000
Total		\$ -	\$ -	\$ -	\$ -	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 825,000

Transportation & Storm Water Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2010 - 2020	858-541-4348
Improv Type: New	ademich@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of \$0.3 million from the Storm Water division's operating budget to this project for the Jamacha Drainage Channel Upgrade project. General Fund Contributions to the CIP will be allocated to this project in Fiscal Year 2016 in the amount of \$1.6 million for on-going needs in the project and additional funding for repair and slope stabilization of outfalls. Additionally, Infrastructure Bond funding of \$18.8 million was allocated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 101,028	\$ 168,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 269,044
Deferred Maint Revenue 2009A-Project	400624	5,611,896	-	-	-	-	-	-	-	-	-	5,611,896
Deferred Maintenance Revenue 2012A-Project	400848	9,114,596	697,236	-	-	-	-	-	-	-	-	9,811,832
CIP Contributions from General Fund	400265	5,286,198	1,688,484	1,675,000	-	4,250,000	3,500,000	4,000,000	5,000,000	-	-	25,399,682
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
Infrastructure Bond Financing	9301	-	-	-	-	15,000,000	15,000,000	15,000,000	-	-	-	45,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	590,577	2,581,961	-	-	-	-	-	-	-	-	3,172,538
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	4,169	8,164,717	-	-	-	-	-	-	-	-	8,168,886
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	1,710,255	6,431,710	-	-	-	-	-	-	-	-	8,141,965
TransNet (Prop A 1/2% Sales Tax)	400156	1,865,724	243,600	-	-	-	-	-	-	-	-	2,109,325
Street Division CIP Fund	200202	83,103	-	-	-	-	-	-	-	-	-	83,103
TransNet ARRA Exchange Fund	400677	272,855	987,145	-	-	-	-	-	-	-	-	1,260,000
TransNet Extension Congestion Relief Fund	400169	1,540,528	1,254,858	-	-	-	-	-	-	-	-	2,795,386
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	144,700,433	144,700,433
Total		\$ 26,905,930	\$ 22,217,727	\$ 1,675,000	\$ -	\$ 19,250,000	\$ 18,500,000	\$ 19,000,000	\$ 5,000,000	\$ -	\$ 144,700,433	\$ 257,249,090

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2020	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2016. Design is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Land acquisition is scheduled to begin in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2020. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2017.

Summary of Project Changes: TransNet funding in the amount of \$3.2 million previously identified in this project for Fiscal Year 2016 has been re-allocated to higher priority projects. This amount is now shown as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Fairbanks Country Club-Fac Dev	400097	\$ 675,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 675,561
Grant Fund - Federal	600000	2,993,041	2,401,327	-	-	20,058,076	-	-	-	-	-	25,452,444
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	523,526	2,603	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	1,292,000	-	-	-	-	-	-	-	-	1,292,000
TransNet Extension Congestion Relief Fund	400169	716,014	208,986	-	-	-	-	-	-	-	-	925,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,200,000	3,200,000
Total		\$ 5,029,596	\$ 4,736,762	\$ -	\$ -	\$ 20,058,076	\$ -	\$ -	\$ -	\$ -	\$ 3,200,000	\$ 33,024,434

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction will begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 224,332	\$ 237,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 461,640
TransNet Extension Congestion Relief Fund	400169	-	83,700	-	-	-	-	-	-	-	-	83,700
Total		\$ 224,332	\$ 321,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 545,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Normal Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2016	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	236	19,264	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 921,055	\$ 91,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Trans - Signals - Calming/Speed Abatemt

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Project construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: Project scope was revised to include additional curb ramps, a popout and the reconstruction of a storm drain inlet. Due to these revisions, construction originally scheduled to begin in Fiscal Year 2014 was rescheduled to Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
North Bay Redevelopment CIP Contribution Fund	200346	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	122,605	200,750	-	-	-	-	-	-	-	-	323,355
Total		\$ 274,250	\$ 200,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 475,000

Transportation & Storm Water

Florence Griffith Joyner Elementary SR2S / S10061

Trans - Signals - Calming/Speed Abatement

Council District: 9	Priority Score: 52
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Warranty period in this project continued through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Grant Fund - State	600001	\$ 1,013,630	\$ 9,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,022,732
Prop 42 Replacement - Transportation Relief Fund	200306	20,784	234,119	-	-	-	-	-	-	-	-	254,903
TransNet (Prop A 1/2% Sales Tax)	400156	14,438	-	-	-	-	-	-	-	-	-	14,438
Total		\$ 1,048,852	\$ 243,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,292,073

Transportation & Storm Water
Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2012 - 2016	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. The warranty period for this project will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet Prop A funding to this project from the Miramar Road/I-805 Easterly Ramps Project (S00880) in the amount of \$150,000. Total project budget has been increased by \$150,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 620,742	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	620,742
Prop 42 Replacement - Transportation Relief Fund	200306	330,875	-	-	-	-	-	-	-	-	-	330,875
TransNet (Prop A 1/2% Sales Tax)	400156	33,354	116,646	-	-	-	-	-	-	-	-	150,000
Total		\$ 984,971	\$ 116,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,101,617

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1990 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design was completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,604,526	295,474	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,292,193	\$ 295,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 1992 - 2017	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold. City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ -	\$ 172,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 172,000
North University City-FBA	400080	1,439,508	509,092	-	-	5,500,000	5,500,000	5,500,000	5,681,100	-	-	24,129,700
Total		\$ 1,439,508	\$ 509,092	\$ -	\$ -	\$ 5,672,000	\$ 5,500,000	\$ 5,500,000	\$ 5,681,100	\$ -	\$ -	\$ 24,301,700

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 51
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1994 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309357, adopted December 12, 2014 the transfer of TransNet Extension funding from this project to the annual allocation for Resurfacing of City Streets (AID00005) in the amount of \$1.0 million. Additionally, federal grant funding identified for the construction phase of the project in the amount of \$9.3 million was appropriated in Fiscal Year 2015. These actions resulted in a project budget increase of \$8.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 1,584,558	\$ 9,457,682	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,042,240
TransNet (Prop A 1/2% Sales Tax)	400156	443,646	8,789	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,068,834	870,533	-	-	-	-	-	-	-	-	1,939,367
Total		\$ 3,148,037	\$ 10,337,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,485,042

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2020	619-533-3092
Improv Type: Replacement	jfuentes@saniego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of \$638,275 in Proposition 42 Replacement funding from this project to the annual allocations for Bridge Rehabilitation (AIE00001) and Median Installation (AIG00001). No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 604,972	\$ 66,348	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 671,320
Infrastructure Improvement - CD 5	400685	2,256	-	-	-	-	-	-	-	-	-	2,256
Prop 42 Replacement - Transportation Relief Fund	200306	635,097	37,466	-	-	-	-	-	-	-	-	672,563
TransNet (Prop A 1/2% Sales Tax)	400156	1,138,819	444,709	-	-	-	-	-	-	-	-	1,583,528
Total		\$ 2,381,143	\$ 548,523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,929,667

Transportation & Storm Water
Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2017	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,850
CIP Contributions from General Fund	400265	-	193,150	-	-	-	-	-	-	-	-	193,150
Uptown Urban Comm	400121	155,568	199,432	-	-	-	-	-	-	-	-	355,000
Total		\$ 162,417	\$ 392,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,000

Transportation & Storm Water
Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 2012 - 2016	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No change is anticipated for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,435,619	\$ 64,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total		\$ 2,435,619	\$ 64,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Transportation & Storm Water
Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2011 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet Extension funding to this project from the 34th & 35th at Madison Improvements Project (S00922) in the amount of \$35,000 and \$40,000 from the San Diego Multi Use Path (S00958) project. Total project budget has been increased by \$75,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 738,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	738,627
Prop 42 Replacement - Transportation Relief Fund	200306	214,841	6,533	-	-	-	-	-	-	-	-	221,373
TransNet (Prop A 1/2% Sales Tax)	400156	140,000	-	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	895,009	4,991	-	-	-	-	-	-	-	-	900,000
TransNet Extension Congestion Relief Fund	400169	-	75,000	-	-	-	-	-	-	-	-	75,000
Total		\$ 1,988,477	\$ 86,523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,075,000

Transportation & Storm Water I5 to SR56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and was completed in Fiscal Year 2015. Design and construction will be scheduled pending allocation of funding.

Summary of Project Changes: Project cost was reduced by \$450,262 due to updating of programmed funding from Pacific Highlands Ranch FBA.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	-	-	-	-	-	-	-	-	-	1,595,121
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	652,758	118,246	-	-	-	-	-	-	6,020,676	-	6,791,680
Total		\$ 2,545,078	\$ 118,246	\$ -	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ 6,020,676	\$ -	\$ 9,264,000

Transportation & Storm Water
I5/SR56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction will be scheduled in the future after Caltrans has identified the required funding.

Summary of Project Changes: Caltrans will be constructing the project utilizing federal funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water
Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309357, adopted December 12, 2014, the allocation of \$400,000 in Regional Transportation Capital Improvement Program (RTCIP) funding to this project for the University Avenue Interconnect project. An additional allocation of \$1.5 million in RTCIP was authorized via Resolution R-309677, adopted May 15, 2015, to this project for the Mira Mesa Interconnect project. TransNet funding allocated in Fiscal Year 2016 will be utilized to implement the City's Signal Communication Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 378,146	\$ 2,005,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,383,459
TransNet Extension Congestion Relief Fund	400169	344,208	246,378	1,349,521	-	-	100,000	100,000	100,000	-	-	2,240,107
TransNet Extension RTCI Fee	400174	308,837	1,591,163	-	-	-	-	-	-	-	-	1,900,000
Total		\$ 1,031,191	\$ 3,842,854	\$ 1,349,521	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	6,523,566

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of various budgets to expedite expenditures in the TransNet Fund. Additionally, City Council authorized the allocation of \$600,000 in Proposition 42 Replacement funding for the Kensington Street Light Circle project. The TransNet Extension funding of \$100,000 in Fiscal Years 2016 and 2017 has been re-allocated to higher priority projects. Additionally, \$1.0 million in CIP Contributions from General Fund has been added to support this annual allocation in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 308,121	\$ 1,302,987	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	5,611,108
Grant Fund - State	600001	46,353	-	-	-	-	-	-	-	-	-	46,353
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	122,300	-	-	-	-	-	-	-	-	122,300
Prop 42 Replacement - Transportation Relief Fund	200306	187,133	616,514	-	-	-	-	-	-	-	-	803,647
TransNet (Prop A 1/2% Sales Tax)	400156	156,167	439,833	-	-	-	-	-	-	-	-	596,000
SC-RDA Contribution to CIP Fund	200353	589,873	65,727	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	100,871	269,129	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	314,203	243,674	-	-	-	100,000	100,000	100,000	-	-	857,877
Total		\$ 1,704,218	\$ 3,060,163	\$ 1,000,000	\$ -	\$ -	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ -	\$ -	9,064,381

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 66
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2009 - 2018	619-533-3836
Improv Type: New	BGenovese@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,116,010	\$ 1,651,010

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2010 - 2019	619-533-7492
Improv Type: Replacement	lschaar@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,222,724
Deferred Maintenance Revenue 2012A-Project	400848	1,451,012	80	-	-	-	-	-	-	-	-	1,451,092
TransNet (Prop A 1/2% Sales Tax)	400156	1,870,440	388,120	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	1,449,893	847,575	-	-	-	-	-	-	-	-	2,297,468
Total		\$ 5,994,068	\$ 1,235,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,229,843

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District: 1	Priority Score: 28
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2008 - 2016	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. The warranty period was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 965,120	\$ 94,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000
Grant Fund - State	600001	1,675,442	-	-	-	-	-	-	-	-	-	1,675,442
Total		\$ 2,640,562	\$ 94,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,735,442

Transportation & Storm Water
La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2008 - 2018	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: This project provides new curb, gutter, sidewalk, barrier rail and retaining wall on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was rescheduled and was completed in Fiscal Year 2015. Construction will begin and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 204,138	\$ 21,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	-	600,000	-	-	-	-	-	-	-	-	600,000
Total		\$ 204,138	\$ 621,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	826,000

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 15
Community Plan: University	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1995 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego (UCSD) at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The property exchange with UCSD was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,206,235	\$ 163,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000
Total		\$ 1,206,235	\$ 163,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 2001 - 2018	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,641,569	\$ 1,197,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	104,966	30,948	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,746,535	\$ 1,228,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water
La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District: 8	Priority Score: 85
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2015 - 2019	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. The new facility will be designed as a six lane primary arterial north of Airway Road, and a five lane major road between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and Environmental process began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Right-of-way acquisition is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ -	\$ 5,193,690	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,193,690
Otay Mesa-Eastern DIF	400100	281,685	781,315	-	-	-	-	-	-	-	-	1,063,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	32,891,110	32,891,110
Total		\$ 281,685	\$ 5,975,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,891,110	\$ 39,147,800

Transportation & Storm Water
Laurel Street Bridge over SR 163 / S00939

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 73
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofitting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Caltrans is the lead agency for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 170,156	\$ 329,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
TransNet (Prop A 1/2% Sales Tax)	400156	420,000	-	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	68,362	231,638	-	-	-	-	-	-	-	-	300,000
Total		\$ 658,518	\$ 561,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,000

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000
TransNet Extension Congestion Relief Fund	400169	242,191	592,809	-	-	-	-	-	-	-	-	835,000
Total		\$ 295,191	\$ 592,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 888,000

Transportation & Storm Water

Manhasset Dr Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District: 9	Priority Score: 43
Community Plan: College Area	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhasset Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Deferred Maint Revenue 2009A-Project	400624	15,465	-	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	292,463	(22,922)	-	-	-	-	-	-	-	-	269,542
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	6,842	3,152	-	-	-	-	-	-	-	-	9,994
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	30,000	-	-	-	-	-	-	-	-	30,000
Total		\$ 374,770	\$ 10,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	385,000

Transportation & Storm Water

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District: 4	Priority Score: 84
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: New	Contact Information: Chui, Gary
Duration: 2016 - 2018	619-533-7770
Improv Type: New	gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Ave and Pitta St.

Justification: Improvements are needed on Market Street between Euclid Ave and Pitta St. to enhance safety to bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design will begin in Fiscal Year 2016. A more detailed project schedule will be provided upon completion of pre-design phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water
Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: In Fiscal Year 2015, City Council approved an increase of \$100,000 in Belmont Traffic Amelioration funding for the Mission Boulevard Turn Pocket project. TransNet funding identified in Fiscal Years 2016 and 2017 has been reduced due to required funding in higher priority TransNet eligible projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 51,665	\$ 243,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,814
Prop 42 Replacement - Transportation Relief Fund	200306	-	188,000	-	-	-	-	-	-	-	-	188,000
TransNet Extension Congestion Relief Fund	400169	252,251	615,631	-	-	-	100,000	100,000	100,000	-	-	1,167,881
Total		\$ 303,916	\$ 1,046,780	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	1,650,695

Transportation & Storm Water

Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2012 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Infrastructure Bond funding in the amount of \$100,000 was allocated in Fiscal Year 2015. An additional \$10,000 in CIP Contributions from General Fund was allocated in Fiscal Year 2015. The total project cost increase of \$92,000 is due to revised construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 65,497	\$ 1,503	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
CIP Contributions from General Fund	400265	-	10,000	-	-	-	-	-	-	-	-	10,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	98,000	-	-	-	-	-	-	-	-	98,000
Private & Others Contrib-CIP	400264	63,883	-	-	-	-	-	-	-	-	-	63,883
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	82,000	82,000
Total		\$ 129,380	\$ 109,503	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 82,000	\$ 320,883

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in Fiscal Years 2016 and 2017 has been re-allocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Grant Fund - Other	600002	\$ 285,247	\$ 7,753	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 293,000
Grant Fund - State	600001	16,060	36,940	-	-	-	-	-	-	-	-	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	96,767	39,731	-	-	-	-	-	-	-	-	136,498
TransNet Extension Congestion Relief Fund	400169	528,411	640,591	-	-	750,000	750,000	750,000	-	-	-	3,419,002
Total		\$ 926,485	\$ 725,015	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 3,901,500

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2001 - 2017	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Phase II will construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, transferring TransNet Prop A funding from this project to the Florida Drive Median Improvement Project (S11057) in the amount of \$150,000, and to the annual allocation for Guardrails (AIE00002) in the amount of \$350,000. Total project budget has been reduced by \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 5,397,660	\$ 827,340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	304,929	18,144	-	-	-	-	-	-	-	-	323,073
Total		\$ 5,702,588	\$ 845,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,548,073

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2002 - 2020	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead. The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well as exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for Phases I and II was initiated in Fiscal Year 2012 and completed in Fiscal Year 2015. Due to the revised project scope, construction was rescheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309357, adopted December 12, 2014, the re-allocation of \$500,000 in TransNet funding to this project for construction. An additional \$600,000 in Grant Fund - State was allocated to this project in Fiscal Year 2015 via City Council authorized Resolution R-307519, adopted June 28, 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Deferred Maintenance Revenue 2012A-Project	400848	\$ 421,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	421,645
Grant Fund - State	600001	-	639,877	-	-	-	-	-	-	-	-	-	639,877
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	20,704	1,957,651	-	-	-	-	-	-	-	-	-	1,978,355
TransNet (Prop A 1/2% Sales Tax)	400156	777,139	65,086	-	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	-	50,000
TransNet Extension Congestion Relief Fund	400169	28,928	471,072	-	-	-	-	-	-	-	-	-	500,000
Total		\$ 1,298,416	\$ 3,133,686	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,432,102

Transportation & Storm Water

Mission Beach Brdwalk Bulkhead Phased / L14004

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: 78
Community Plan: Mission Beach	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2014 - 2018	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. The phases are based on the City's priority criteria for the facilities. A detailed pre-design study dated on April 20, 2012, was prepared for the project. This project will cover phases 3 through 5.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to start in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project schedule was revised due to lack of available funding. Total project cost reflects the amount to fully fund design and construction of the remaining 13,000 linear feet of seawall and boardwalk needed for replacement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,257,000	9,257,000
Total		\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,257,000	\$ 9,857,000

Transportation & Storm Water

Mission Trails RP/Mission Bay Bike Path / S00734

Trans - Bicycle Facilities (All Class.)

Council District: 6	Priority Score: 69
Community Plan: Navajo, Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: White, Esmeralda
Duration: 2000 - 2016	619-533-3198
Improv Type: New	ewhite@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Justification: This project will provide safe, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Schedule: The project schedule and cost estimate for design and construction was not approved. Funding will be re-allocated to another project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 130,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,300
Capital Outlay-Sales Tax	400000	391	29,609	-	-	-	-	-	-	-	-	30,000
Total		\$ 391	\$ 159,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,300

Transportation & Storm Water

N Harbor Dr Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 1997 - 2016	619-533-7492
Improv Type: Replacement - Retrofit	lschaar@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project will be closed following the completion of the five-year mitigation and monitoring period.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,807,264	\$ 4,067,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		\$ 13,517,469	\$ 4,067,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,584,481

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 1992 - 2017	619-533-7492
Improv Type: Replacement - Retrofit	lschaar@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and will continue until Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, the design was completed in Fiscal Year 2015, and construction will be completed in Fiscal Year 2016. Project will remain active until warranty period ends in Fiscal Year 2017.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	561,427	458,225	-	-	-	-	-	-	-	-	1,019,652
Total		\$ 13,522,427	\$ 458,225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,980,652

Transportation & Storm Water

N Torrey Pines Roadway/Median Enhance / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: University	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1998 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Genesee North Torrey Pines MAD CIP	200623	\$ 500,001	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
North University City-FBA	400080	3,347,418	899,582	-	-	-	-	-	-	-	-	4,247,000
Total		\$ 3,847,419	\$ 899,581	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,747,000

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: New

Priority Score: Annual
Priority Category: Annual
Contact Information: Chui, Gary
 619-533-3770
 gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the allocation of \$700,000 in RTCIP funding to this project for construction of sidewalk improvements on Genesee Avenue. TransNet funding in the amount \$1.0 million previously identified for allocation in Fiscal Years 2016 and 2017 has been re-allocated to higher prioritized projects. \$526,000 in CDBG funding for various CDBG eligible areas is anticipated to be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 249,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,268
CIP Contributions from General Fund	400265	48,795	258,391	-	-	-	-	-	-	-	-	307,186
Grant Fund - Federal	600000	226,354	453,646	-	526,000	-	-	-	-	-	-	1,206,000
Navajo Urban Comm	400116	2,632	147,368	-	-	-	-	-	-	-	-	150,000
Private & Others Contrib-CIP	400264	-	99,850	-	-	-	-	-	-	-	-	99,850
TransNet (Prop A 1/2% Sales Tax)	400156	122,993	-	-	-	-	-	-	-	-	-	122,993
Serra Mesa - Urban Community	400132	59,678	40,322	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	182,626	16,379	-	-	-	-	-	-	-	-	199,006
TransNet Extension Congestion Relief Fund	400169	1,236,944	1,892,623	-	-	728,619	1,000,000	1,000,000	1,000,000	-	-	6,858,186
TransNet Extension RTCI Fee	400174	17,851	382,149	-	-	-	-	-	-	-	-	400,000
Total		\$ 1,897,874	\$ 3,539,996	\$ -	\$ 526,000	\$ 728,619	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 9,692,488

Transportation & Storm Water
Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2008 - 2018	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing 26-foot wide, two-lane, undivided road to a 36-foot wide modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped 11-foot wide vehicular travel lanes; two 2-foot buffers; two 5-foot wide, Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and six-foot high, black vinyl-coated, chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed at 300-foot spacing. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of \$5.2 million in TransNet Extension funding and \$750,000 in TransNet ARRA funding to this project from various projects. Total project budget was increased by \$5.9 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Otay Mesa-West (From 39067)	400093	\$ 1,767,158	\$ 3,186,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,954,000
Otay Mesa-Western DIF	400102	48,958	497,042	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	-	750,000	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	132,577	11,057,749	-	-	-	-	-	-	-	-	11,190,326
Total		\$ 1,988,039	\$ 15,491,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,479,671

Transportation & Storm Water
Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 43
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction for Phase IV is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Grant funding in the amount of \$1.4 million is anticipated in Fiscal Year 2016 and will support right-of-way acquisition. An additional \$1.0 million in grant funds is anticipated in Fiscal Year 2017 for construction. TransNet funding in the amount of \$4.5 million has been allocated in Fiscal Year 2016 to fully fund right-of-way acquisition and environmental mitigation work. Additionally, TransNet funding of \$9.7 million will be allocated in Fiscal Year 2017 for construction. Adjustments to funding have resulted in a \$2.3 million increase to total project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Grant Fund - State	600001	\$ 1,632,891	\$ 167,109	\$ -	\$ 1,400,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,200,000
TransNet Extension Congestion Relief Fund	400169	490,619	309,381	4,450,000	-	9,700,000	-	-	-	-	-	14,950,000
Total		\$ 2,123,509	\$ 476,491	\$ 4,450,000	\$ 1,400,000	\$ 10,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,150,000

Transportation & Storm Water

Pacific Beach Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 62
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2012 - 2017	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is anticipated to be completed by the end of Fiscal Year 2016.

Summary of Project Changes: \$196,000 in Development Impact Fee funding has been allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Pacific Beach Urban Comm	400117	\$ 41,432	\$ 8,568	\$ 196,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 246,000
Total		\$ 41,432	\$ 8,568	\$ 196,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 246,000

Transportation & Storm Water
Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2004 - 2016	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Schedule: Traffic signal installation will be scheduled as the community develops.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,820,272	\$ 579,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,820,272	\$ 579,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 66
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2012 - 2017	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: No change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 195,069	\$ 254,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total		\$ 195,069	\$ 254,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2002 - 2018	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north; relocation of north bound on/off ramps and widening of the two on-ramps. All three phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II Preliminary Engineering and Environmental Phase will be completed in Fiscal Year 2016. Phase II design is scheduled to begin in Fiscal Year 2016 and construction is scheduled to begin in Fiscal Year 2018. Phase III design and construction phases will be scheduled upon allocation of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The Otay Mesa Public Facilities Financing Plan adopted per City Council Resolution R-308811 dated April 29, 2014 reduced the budget in this project by \$3.8 million resulting in a revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 4,016,567	\$ 552,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,568,571
Otay Mesa-West (From 39067)	400093	2,225,721	574,371	-	-	-	-	-	-	-	-	2,800,092
Total		\$ 6,242,287	\$ 1,126,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,368,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase 1 began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase 1 began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Phase 2, pending dedication of right of way, will complete design in Fiscal Year 2016. Construction will begin in Fiscal Year 2016.

Summary of Project Changes: The project description and schedule have been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	2,827,594	1,639,615	-	-	-	-	-	-	-	-	-	4,467,209
Total		\$ 2,977,594	\$ 1,639,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water
Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1997 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. After construction, a 25-month maintenance and monitoring period will continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			Future FY
Prop A-(Bikeway)	400158	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Sabre Springs-FBA	400082	974,694	125,306	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
Total		\$ 2,454,694	\$ 125,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,580,000

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been revised. City Council approval will be required to accept the \$728,000 donation from UCSD shown as anticipated funding in Fiscal Year 2016. Total project cost will decrease by \$192,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,818,853	\$ 3,556,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,375,000
Private & Others Contrib-CIP	400264	-	-	-	728,000	-	-	-	-	-	-	728,000
Total		\$ 1,818,853	\$ 3,556,147	\$ -	\$ 728,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,103,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 1992 - 2018	619-533-3770
Improv Type: New	gchui@saniego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The Regent's Road Bridge is currently being studied as part of an update to the University Community Plan's Transportation Element and the project is on hold until the study is completed.

Summary of Project Changes: No significant change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
North University City-FBA	400080	\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,554,476
Total		\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,554,476

Transportation & Storm Water

Replace Obsolete T/S Controllers / AIL00010

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal (T/S) controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Following the completion of the remaining sublet project for the replacement of obsolete traffic signal controllers citywide, this annual allocation will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
TransNet Extension Congestion Relief Fund	400169	\$ 90,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,720
Total		\$ 90,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,720

Transportation & Storm Water

Resurfacing of City Streets / AID00005

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of TransNet funding in the amount of \$7.0 million and \$6.3 million from Proposition 42 Replacement funding to this project. An additional \$48.5 million of Infrastructure Bond Financing was allocated in Fiscal Year 2015. Based on a streets condition assessment conducted in November 2011, the City will need an estimated \$101.2 million of additional unidentified funding to address the remaining deferred capital needs. A street condition assessment is currently underway and is expected to be completed by mid-Fiscal Year 2016. Based on data from this updated condition assessment, the unidentified funding amount will be revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 4,394,324	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,394,324
Deferred Maintenance Revenue 2012A-Project	400848	19,501,627	214,477	-	-	-	-	-	-	-	-	19,716,104
Gas Tax Fund	200118	-	1,809,090	-	-	-	-	-	-	-	-	1,809,090
CIP Contributions from General Fund	400265	-	2,610,620	-	-	-	3,000,000	4,000,000	5,000,000	-	-	14,610,620
Grant Fund - State	600001	87,858	-	-	-	-	-	-	-	-	-	87,858
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
Infrastructure Bond Financing	9301	-	-	-	-	60,000,000	60,000,000	60,000,000	-	-	-	180,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,793,684	208,316	-	-	-	-	-	-	-	-	5,002,000
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	29,485,000	-	-	-	-	-	-	-	-	29,485,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	13,460,000	-	-	-	-	-	-	-	-	13,460,000
Prop 42 Replacement - Transportation Relief Fund	200306	6,254,095	3,418,109	-	-	-	-	-	-	-	-	9,672,204
TransNet (Prop A 1/2% Sales Tax)	400156	109,099	15,894	-	-	-	-	-	-	-	-	124,993
TransNet ARRA Exchange Fund	400677	-	23,305	-	-	-	-	-	-	-	-	23,305
TransNet Extension Congestion Relief Fund	400169	11,747,232	1,478,305	-	-	-	15,578,202	16,814,514	18,086,862	-	-	63,705,115
Trench Cut Fees/Excavation Fee Fund	200203	847,782	3,152,218	-	-	-	-	-	-	-	-	4,000,000
Underground Surcharge CIP Fund	200218	755,036	-	-	-	-	-	-	-	-	-	755,036
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	101,236,753	101,236,753
Total		\$ 48,494,637	\$ 55,875,334	\$ -	\$ -	\$ 60,000,000	\$ 78,578,202	\$ 80,814,514	\$ 23,086,862	\$ -	\$ 101,236,753	\$ 448,086,301

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Drainage - Best Mgt Practices (BMPs)

Council District: 6	Priority Score: Annual
Community Plan: Clairemont Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2010 - 2020	858-541-4348
Improv Type: Betterment	ademich@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in early Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2017	FY 2018	FY 2019			
Rose & Tecolote Creek Water Quality	400631	\$ 1,039,688	\$ 45,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,085,119
Total		\$ 1,039,688	\$ 45,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,085,119

Transportation & Storm Water

Rose Creek Bikeway / S00946

Council District: 2, 6
Community Plan: Mission Bay Park, Pacific Beach
Project Status: Warranty
Duration: 2001 - 2016
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 with substantial completion in Fiscal Year 2012. Ribbon cutting for the bridge was held on April 20, 2012. Plant establishment and maintenance was completed in Fiscal Year 2014 and was followed by the issuance of the Notice of Completion (NOC).

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Grant Fund - State	600001	291,253	-	-	-	-	-	-	-	-	-	291,253
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	-	-	-	-	-	-	-	-	-	150,000
Prop A-(Bikeway)	400158	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
TransNet ARRA Exchange Fund	400677	3,976,695	-	-	-	-	-	-	-	-	-	3,976,695
Total		\$ 5,567,948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,567,948

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District: 2	Priority Score: N/A
Community Plan: Midway - Pacific Highway, Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Hughes, Duncan
Duration: 2003 - 2016	619-533-3141
Improv Type: Betterment	drhughes@sanidiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of improvements began and will be completed in Fiscal Year 2016.

Summary of Project Changes: This project will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 193,580	\$ 1,254,746	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 193,580	\$ 1,254,746	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2005 - 2024	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction also began in Fiscal Year 2015 and will be completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

Summary of Project Changes: The project schedule has been revised to reflect adjusted construction completion date as a result of revised project scope. In Fiscal Year 2015, \$1.7 million in RTCIP funding was added for increased project costs associated with the City's obligation to Caltrans, increasing the project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Kearny Mesa-Urban Comm	400136	590,868	9,132	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,230,528	97,472	-	-	-	-	-	-	-	-	7,328,000
TransNet Extension RTCI Fee	400174	1,842,000	208,000	-	-	-	-	-	-	-	-	2,050,000
Total		\$ 17,106,596	\$ 314,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,421,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 1990 - 2019	619-533-7492
Improv Type: Widening	lschaar@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Right-of-way acquisition was scheduled in Fiscal Year 2015. Construction for Phase I is scheduled for Fiscal Year 2017 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in coming fiscal years once funding becomes available.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized per Resolution R-309357, adopted December 12, 2014, the appropriation of \$0.9 million in Mission Valley DIF funding and the transfer of \$0.9 million in RTCIP funding to the annual allocations for New Walkways and Traffic Signal Interconnect projects. Also in Fiscal Year 2015, Resolution R-309677, adopted May 15, 2015, authorized the transfer of \$2.4 million from Torrey Pines Road Slope (S00877) to this project. Additionally, \$2.0 million in TransNet funding was re-allocated to other high priority projects. TransNet funding in Fiscal Year 2016 in the amount of \$12.0 million reflects the return of this funding. Mission Valley DIF funding is allocated in the amount of \$450,000 in Fiscal Year 2016. Developer funding shown as anticipated donations in the amount of \$7.6 million has been received and will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,504,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,504,343
Mission Valley-Urban Comm.	400135	4,381,774	7,696,714	450,000	-	-	-	-	-	-	-	12,528,488
Private & Others Contrib-CIP	400264	471,139	-	-	7,622,564	-	-	-	-	-	-	8,093,703
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	3,285,470	2,422,650	12,000,000	-	-	-	-	-	-	-	17,708,120
TransNet Extension RTCI Fee	400174	252,885	3,377,042	-	-	-	-	-	-	-	-	3,629,927
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	76,636,159	76,636,159
Total		\$ 11,884,223	\$ 13,496,405	\$ 12,450,000	\$ 7,622,564	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,636,159	\$ 122,089,351

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District: 4	Priority Score: 57
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: Medium
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2011 - 2019	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2017 due to reallocation of funding. A traffic study for the project was performed which identified improvement elements for the area. The State of California has reviewed the study and will participate in the project as it relates to their facilities.

Summary of Project Changes: No change identified in this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000
TransNet Extension RTCI Fee	400174	457,385	287,416	-	-	-	-	-	-	-	-	744,800
Total		\$ 457,385	\$ 287,416	\$ -	\$ -	\$ 3,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,794,800

Transportation & Storm Water
San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District: 7	Priority Score: 56
Community Plan: Mission Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2006 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet Extension funding from this project to the Holly Drive Street Improvements Project (S11033) in the amount of \$40,000. Total project budget has been reduced by \$40,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,461,708	37,292	-	-	-	-	-	-	-	-	1,499,000
Total		\$ 1,741,708	\$ 37,292	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,779,000

Transportation & Storm Water
San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 44
Community Plan: Peninsula	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Schedule: Design began in 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 107,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	107,539
CIP Contributions from General Fund	400265	-	40,000	-	-	-	-	-	-	-	-	40,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	6	-	-	-	-	-	-	-	-	6
Peninsula Urban Comm	400118	150,000	-	-	-	-	-	-	-	-	-	150,000
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	7,455	-	-	-	-	-	-	-	-	7,455
Total		\$ 257,539	\$ 47,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	305,000

Transportation & Storm Water

Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 2011 - 2016	619-533-7492
Improv Type: Betterment	lschaar@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: The decrease in total project cost is due to construction completion and a grant that had expired. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY		
Grant Fund - State	600001	\$ 722,564	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 722,564
Otay Mesa/Nestor Urb Comm	400125	75,991	274,009	-	-	-	-	-	-	-	-	350,000
Prop 42 Replacement - Transportation Relief Fund	200306	41,291	-	-	-	-	-	-	-	-	-	41,291
Total		\$ 839,846	\$ 274,009	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,113,855

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2021	619-533-3092
Improv Type: New	jfuentes@saniego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding previously identified for this project in Fiscal Year 2016 and Fiscal Year 2017 has been reallocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 238,154	\$ 80,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 318,300
TransNet (Prop A 1/2% Sales Tax)	400156	-	11,108	-	-	-	-	-	-	-	-	11,108
TransNet Extension Congestion Relief Fund	400169	329,300	196,628	-	-	-	200,000	200,000	200,000	-	-	1,125,928
Total		\$ 567,454	\$ 287,882	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 1,455,336

Transportation & Storm Water

Sea World Dr/15 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 74
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2007 - 2018	619-533-7492
Improv Type: Replacement	lschaar@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$116.2 million is on hold until funding can be identified.

Summary of Project Changes: TransNet funding identified in Fiscal Years 2016 and 2017 has been removed and unidentified funding increased by the amount of \$10.7 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	116,163,109	116,163,109
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 116,163,109	\$ 120,163,109

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: New	wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund contribution in the amount of \$3.6 million has been allocated to this project for Fiscal Year 2016. An additional \$1.0 million in Infrastructure Bond Financing was allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 7,127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,127
Deferred Maintenance Revenue 2012A-Project	400848	215,986	22,425	-	-	-	-	-	-	-	-	238,411
CIP Contributions from General Fund	400265	575,502	646,155	3,600,000	-	400,000	1,400,000	1,400,000	1,400,000	-	-	9,421,657
Infrastructure Improvement - CD 6	400686	15,392	-	-	-	-	-	-	-	-	-	15,392
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	417,034	82,967	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	0	-	-	-	-	-	-	-	-	-	0
TransNet Infrastructure Fund	400168	16,325	-	-	-	-	-	-	-	-	-	16,325
Total		\$ 1,247,366	\$ 1,751,546	\$ 3,600,000	\$ -	\$ 400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -	\$ -	\$ 11,198,913

Transportation & Storm Water
Sorrento Valley Rd & I5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2007 - 2018	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: The purpose of the project is to provide studies for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site.

Justification: Traffic flow within the area is operating a low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: None. Future operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2007 and will be completed in Fiscal Year 2016.

Summary of Project Changes: Following recommendations from the preliminary engineering phase, it is acknowledged that an agency larger than the City of San Diego will be required to lead this project in order to address regional issues. As such, the project will be turned over to Caltrans Division of Local Assistance. The decrease in project cost is attributed to the return of unused grant budget. In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of TransNet Extension funding from this project to the Old Otay Mesa Road Westerly project (S00870) in the amount of \$214,206.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,341,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,341,263
TransNet Extension Congestion Relief Fund	400169	306,089	104,885	-	-	-	-	-	-	-	-	410,974
Total		\$ 3,647,352	\$ 104,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,752,237

Transportation & Storm Water
State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District: 3, 9	Priority Score: 36
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1995 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Plant establishment was completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 449,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,846
Grant Fund - State	600001	41,305	-	-	-	-	-	-	-	-	-	41,305
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	420,439	18,224	-	-	-	-	-	-	-	-	438,663
Total		\$ 1,755,459	\$ 18,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,773,683

Transportation & Storm Water
State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 90
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2015 - 2018	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. Remaining community bicycle paths will be designed and constructed once funding is identified.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of \$10,000 in TransNet funding to this project for "no turn on red" signals. The deappropriation of Prop A-(Bikeway) funding in the amount of \$892,472 was authorized by City Council in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 605,168	\$ -	\$ -	\$ 605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	530,400	-	-	530,400
Prop A-(Bikeway)	400158	390,348	67,181	-	-	-	-	-	-	-	-	457,528
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	25,566
Torrey Highlands	400094	-	-	-	-	-	-	295,900	-	-	-	295,900
TransNet Extension Congestion Relief Fund	400169	-	10,000	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,222,940	7,222,940
Total		\$ 415,914	\$ 77,181	\$ -	\$ -	\$ -	\$ -	\$ 1,431,468	\$ -	\$ -	\$ 7,222,940	\$ 9,147,503

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2014 - 2020	619-533-3682
Improv Type: Widening	jtracanna@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309778, adopted June 23, 2015, to deappropriate \$2.0 million from the Black Mountain Ranch FBA, to be replaced by developer contributions. It is anticipated that additional Torrey Highlands Ranch Facilities Benefit Assessment funding in the amount of \$1.5 million will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Del Mar Mesa FBA	400089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 567,000	\$ -	\$ -	\$ 567,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	12,091,000	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	11,546,000	-	-	-	11,546,000
Torrey Highlands	400094	451,331	1,548,669	-	1,500,000	-	-	5,296,000	-	-	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ 451,331	\$ 1,548,669	\$ -	\$ 1,500,000	\$ 12,091,000	\$ -	\$ 17,409,000	\$ -	\$ -	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water
Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 90,352	\$ 9,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet Extension Congestion Relief Fund	400169	523,540	2,651,460	-	-	-	-	-	-	-	-	3,175,000
Total		\$ 613,892	\$ 2,661,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,275,000

Transportation & Storm Water
Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: New	wgefrom@saniego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the allocation of \$2.5 million in Proposition 42 Replacement funding to the project for street light circuit upgrades in the areas of Pacific Beach, Sunset Cliffs, Talmadge and Mission Hills/Presidio.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 572,096	\$ 29	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 572,125
CIP Contributions from General Fund	400265	-	-	2,700,000	-	-	-	-	-	-	-	2,700,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	287,256	14,290	-	-	-	-	-	-	-	-	301,546
Prop 42 Replacement - Transportation Relief Fund	200306	11,586	2,433,114	-	-	-	-	-	-	-	-	2,444,700
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	33,347,000	33,347,000
Total		\$ 870,938	\$ 2,447,433	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,347,000	\$ 39,365,371

Transportation & Storm Water
Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2007 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,835
Grant Fund - Federal	600000	1,963,600	0	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	358,127	101,873	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	1,150,337	5,663	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 3,564,899	\$ 107,536	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,672,435

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: 23
Community Plan: Carmel Mountain Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 2008 - 2017	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015 with the ribbon cutting ceremony held on September 4, 2014. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309361, adopted December 12, 2014, reallocating \$250,000 in TransNet funding to this project to fully cover increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016						Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Grant Fund - State	600001	\$ 1,554,511	\$ 2,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	2,500,000	-	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	648,514	101,486	-	-	-	-	-	-	-	-	-	750,000
Total		\$ 4,815,301	\$ 104,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,919,547

Transportation & Storm Water

Texas St fr Cam Del Rio S to El Caj Blvd / RD13000

Trans - Ped Fac - Sidewalks

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Greater North Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2013 - 2016	619-533-3685
Improv Type: New	galvez@saniego.gov

Description: This project provides for reimbursement to a developer for the design and construction of pedestrian lighting and a new sidewalk from Camino Del Rio South to Madison Avenue.

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Mission Valley Community Plans and is in conformance with the City's General Plan.

Justification: This project is in accordance with the City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program.

Schedule: Design and construction were completed in Fiscal Year 2013 and the developer will be reimbursed per the terms of a reimbursement agreement through the RTCIP Funding Program.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Summary of Project Changes: This project is complete and is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	\$ -	\$ 725,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,560
Total		\$ -	\$ 725,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,560

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 2010 - 2020	619-533-7492
Improv Type: New	lschaar@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2015 and is expected to be completed in Fiscal Year 2017. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. Caltrans will provide oversight for the design and construction of the project. Construction is expected to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,548,032	\$ 6,954,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 1,548,032	\$ 7,566,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,115,000

Transportation & Storm Water

Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: La Jolla	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases of this project will be included in Torrey Pines Road Improvements Phase 2 (S-15023) and may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of Phase I improvements began in Fiscal Year 2015 and were completed in Fiscal Year 2015. Close out activities for this project will continue in Fiscal Year 2016.

Summary of Project Changes: Total project cost in this project was reduced by \$14.5 million to reflect improvements provided in Phase 1 of the project only. Torrey Pines Road Improvements Phase 2 will be constructed in CIP S-15023 as authorized by City Council in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 82,458	\$ 17,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	476,209	23,791	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	299,997	3	-	-	-	-	-	-	-	-	300,000
Total		\$ 858,664	\$ 41,336	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	900,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District: 1	Priority Score: 73
Community Plan: Torrey Pines	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2015 - 2019	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Prospect Street, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. A more detailed project schedule will be provided upon completion of pre-design phase.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized via Resolution R-309677, adopted May 15, 2015, the transfer of Regional Transportation Capital Improvement Program (RTCIP) funds in the amount of \$1.2 million from this project to the annual allocation for Traffic Signal Interconnect Systems (AIL00002).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	\$ 36,356	\$ 263,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,200,000	1,200,000
Total		\$ 36,356	\$ 263,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,500,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2000 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin and to be completed in Fiscal Year 2016.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized per Resolution R-309677, adopted May 15, 2015, the transfer of \$2.4 million in TransNet Extension funding from this project to the State Route 163/Friars Road project (S00851). A like amount of Regional Transportation Capital Improvement Program (RTCIP) funding was allocated to this project via the same action with no net effect to overall project budget.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	121,089
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	158,911	-	-	-	-	-	-	-	-	-	158,911
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	426,753	287,328	-	-	-	-	-	-	-	-	714,081
TransNet Extension RTCI Fee	400174	26,947	2,338,972	-	-	-	-	-	-	-	-	2,365,919
Total		\$ 1,059,921	\$ 2,626,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Replacement

Trans - Signals - Traffic Signals

Priority Score: Annual
Priority Category: Annual
Contact Information: Pence, Gary
 619-533-3184
 gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of \$39,000 in TransNet funding to this project to facilitate the installation of electronic speed messaging signs. TransNet funding in the amount of \$1.0 million in Fiscal Years 2016 and 2017 previously identified for allocation to this project has been re-allocated to higher priority projects. \$100,000 of CIP Contributions from General Fund will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 23,236	\$ 52,754	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,990
Grant Fund - Federal	600000	-	64,000	-	-	-	-	-	-	-	-	64,000
Grant Fund - State	600001	580,382	-	-	-	-	-	-	-	-	-	580,382
Navajo Urban Comm	400116	54,670	249,330	-	-	-	-	-	-	-	-	304,000
Prop 42 Replacement - Transportation Relief Fund	200306	25,668	253,002	-	-	-	-	-	-	-	-	278,670
TransNet (Prop A 1/2% Sales Tax)	400156	444,440	339,097	-	-	-	-	-	-	-	-	783,537
Rancho Penasquitos FBA	400083	94,179	4,895	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	886,712	1,737,789	-	-	-	1,000,000	1,000,000	1,000,000	-	-	5,624,502
Total		\$ 2,109,287	\$ 2,700,868	\$ 100,000	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	7,910,155

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Trans - Signals - Traffic Signals

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Uptown DIF funding of \$220,000 will be allocated to this project in Fiscal Year 2016 to meet required needs in existing new traffic signal projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Navajo Urban Comm	400116	\$ 26,187	\$ 248,813	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	275,000
TransNet (Prop A 1/2% Sales Tax)	400156	3,755	-	-	-	-	-	-	-	-	-	3,755
S.E. San Diego Urban Comm	400120	61,165	488,835	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	735,053	1,611,133	-	-	750,000	750,000	750,000	-	-	-	4,596,185
Uptown Urban Comm	400121	31,011	64,489	220,000	-	-	-	-	-	-	-	315,500
Total		\$ 857,170	\$ 2,413,270	\$ 220,000	\$ -	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	5,740,440

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of TransNet funding in the amount of \$591,943 from this project to the annual allocation for Resurfacing of City Streets (AID00005). TransNet funding previously identified for allocation in Fiscal Years 2016 and 2017 will be re-allocated to higher priority projects. Midway/Pacific Highway DIF funding of \$10,000 will be allocated for the upgrade of the traffic signal at Barnett and Midway. \$91,000 of CIP Contributions from General Fund will be allocated in Fiscal Year 2016. Additionally, \$350,000 of CDBG funding is anticipated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 54,549	\$ 545,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Belmont/Mission Beach Develop	400185	-	4,165	-	-	-	-	-	-	-	-	4,165
Clairemont Mesa - Urban Comm	400129	14,423	10,577	-	-	-	-	-	-	-	-	25,000
College Area	400127	-	175,000	-	-	-	-	-	-	-	-	175,000
CIP Contributions from General Fund	400265	7,772	71,728	91,000	-	-	-	-	-	-	-	170,500
Golden Hill Urban Comm	400111	37,440	92,560	-	-	-	-	-	-	-	-	130,000
Grant Fund - Federal	600000	-	-	-	350,000	-	-	-	-	-	-	350,000
Grant Fund - Other	600002	199,084	-	-	-	-	-	-	-	-	-	199,084
La Jolla Urban Comm	400123	-	21,108	-	-	-	-	-	-	-	-	21,108
Midway/Pacific Hwy Urban Comm	400115	36,834	188,166	10,000	-	-	-	-	-	-	-	235,000
North Park Urban Comm	400112	124,380	45,620	-	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	922,210	12,500	-	-	-	-	-	-	-	-	934,710
S.E. San Diego Urban Comm	400120	37,665	152,335	-	-	-	-	-	-	-	-	190,000
TransNet ARRA Exchange Fund	400677	10,006	-	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	2,845,467	858,651	-	-	-	1,050,000	1,050,000	1,050,000	-	-	6,854,118
Uptown Urban Comm	400121	28,222	131,278	-	-	-	-	-	-	-	-	159,500
Total		\$ 4,318,051	\$ 2,309,139	\$ 101,000	\$ 350,000	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	10,228,190

Transportation & Storm Water

Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2020	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing will be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Otay Mesa Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Transportation & Storm Water
University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2018	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and will be completed in Fiscal Year 2016. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Summary of Project Changes: In Fiscal Year 2015, \$2.0 million in Transnet funding was re-allocated to other high priority projects. Both phases of this project are scheduled to be constructed together in Fiscal Year 2017. Transnet funding in the amount of \$3.2 million will be allocated to this project in Fiscal Year 2017 for construction needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	-	149,686	-	-	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	164,829	15,171	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	500,000	950,314	-	-	3,200,000	-	-	-	-	-	4,650,314
Total		\$ 1,464,829	\$ 1,115,171	\$ -	\$ -	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,780,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reyes, Mario
Duration: 2010 - 2020	619-533-7426
Improv Type: Betterment	mreyes@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of \$15,083 in Capital Outlay funding from this project to the annual allocation for Americans with Disabilities Improvements. \$5.0 million in Underground Surcharge CIP funding will be allocated to this project in Fiscal Year 2016 through Fiscal Year 2020 to support on-going needs of the program.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016					Unidentified Funding	Project Total	
					Anticipated	FY 2017	FY 2018	FY 2019	FY 2020			
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	-	60,000	-	-	-	-	-	-	-	-	60,000
TransNet (Prop A 1/2% Sales Tax)	400156	22,731	-	-	-	-	-	-	-	-	-	22,731
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	51,548,462	26,605,083	5,000,000	-	5,000,000	5,000,000	5,000,000	5,000,000	-	-	103,153,545
Total		\$ 51,583,193	\$ 26,665,083	\$ 5,000,000	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ 103,248,276

Transportation & Storm Water

Via de la Valle Widening / RD11001

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2017	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design were completed in Fiscal Year 2014. Final design and construction are scheduled to begin in Fiscal Year 2016, with completion estimated in Fiscal Year 2017. Funds budgeted are for city oversight and verification of final costs. Refer to Volume III: Capital Improvements Program, Fiscal Year 2016 Adopted Budget Summary Table 23: Developer Credit Allocations to Capital Improvements for project budget and costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 1,002,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2007 - 2016	619-533-3685
Improv Type: New	galvez@sanidiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2013.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016							Unidentified Funding	Project Total	
				FY 2016	Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 2,536,178	\$ 343,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,880,000
Total		\$ 2,536,178	\$ 343,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,880,000

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Schaar, Luis
Duration: 1997 - 2021	619-533-7492
Improv Type: Replacement	lschaar@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2017 pending allocation of funding.

Summary of Project Changes: In Fiscal Year 2015, TransNet funding in the amount of \$3.3 million was reallocated to higher priority projects via City Council Resolution R309357, adopted December 12, 2014. Also in Fiscal Year 2015, City Council authorized per Resolution R-309677, adopted May 15, 2015, the transfer of \$1.0 million in TransNet funds from this project to the Old Otay Mesa Road Westerly project (S00870). The same action authorized the appropriation of \$6.4 million from the Sea World Traffic Mitigation fund. This allocation replaces the TransNet funding identified in Fiscal Year 2017 as the City's match to grant funding. Federal Highway Administration (FHWA) grant funding, in the amount of \$97.5 million is anticipated be received in Fiscal Year 2017 for construction needs of the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,952,116	\$ 172,147	\$ -	\$ -	\$ 97,530,184	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 104,654,446
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
Sea World Traffic Mitigation Fund	200385	211,298	6,188,702	-	-	-	-	-	-	-	-	6,400,000
TransNet Extension Congestion Relief Fund	400169	1,084,980	4,327	-	-	-	-	-	-	-	-	1,089,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,636,070	12,636,070
Total		\$ 9,622,394	\$ 6,365,175	\$ -	\$ -	\$ 97,530,184	\$ -	\$ -	\$ -	\$ -	\$ 12,636,070	\$ 126,153,823

**Transportation & Storm Water
Watershed CIP / ACC00001**

Drainage - Best Mgt Practices (BMPs)

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Demich, Andrea
Duration: 2010 - 2020	858-541-4348
Improv Type: Betterment	ademich@saniego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: General Fund Contributions to the CIP in the amount of \$4.4 million will be allocated to this project in Fiscal Year 2016 to address ongoing needs and additional funding for Centralized and Distributed Green Infrastructure. An additional \$2.8 million in Infrastructure Bond funding was allocated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,150,707	\$ 48,340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,199,047
CIP Contributions from General Fund	400265	5,172,954	4,134,653	4,380,361	-	7,100,000	6,350,000	6,850,000	7,850,000	-	-	41,837,968
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	2,245,715	205,347	-	-	-	-	-	-	-	-	2,451,062
PFFA LEASE REVENUE BONDS 2015A-PROJECT	400859	-	2,142,000	-	-	-	-	-	-	-	-	2,142,000
PFFA LEASE REVENUE BONDS 2015B-PROJECT	400860	-	2,843,745	-	-	-	-	-	-	-	-	2,843,745
Rose & Tecolote Creek Water Quality	400631	147,102	2,898	-	-	-	-	-	-	-	-	150,000
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Water Utility - CIP Funding Source	700010	-	50,000	-	-	-	-	-	-	-	-	50,000
Total		\$ 9,445,153	\$ 9,426,982	\$ 4,380,361	\$ -	\$ 7,100,000	\$ 6,350,000	\$ 6,850,000	\$ 7,850,000	\$ -	\$ -	\$ 51,402,496

Transportation & Storm Water

West San Ysidro Blvd Streetscape / S00822

Trans - Roadway - Enhance/Scape/Medians

Council District: 8	Priority Score: N/A
Community Plan: San Ysidro	Priority Category: N/A
Project Status: Warranty	Contact Information: Chui, Gary
Duration: 2004 - 2016	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2006. Additional sidewalk improvements will be completed by the Developer in Fiscal Year 2015.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
RDA Contribution to San Ysidro Project Fund	200354	286,848	291,133	-	-	-	-	-	-	-	-	577,981
Total		\$ 296,848	\$ 291,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	587,981

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 33,024,434	\$ 3,200,000	9.7%	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
W Mission Bay Dr Bridge Over SD River / S00871	126,153,823	12,636,070	10.0%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Resurfacing of City Streets / AID00005	448,086,301	101,236,753	22.6%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Midway Street Bluff Repair / S12005	320,883	82,000	25.6%	This project provides for the repair of the coastal bluff at the west end of Midway Street. A portion of construction is currently unfunded.
Drainage Projects / ACA00001	257,249,090	144,700,433	56.2%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
SR 163/Friars Road / S00851	122,089,351	76,636,159	62.8%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
State Route 56 Freeway Expansion / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
State Route 56 Bike Interchanges / S00955	9,147,503	7,222,940	79.0%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
Torrey Pines Road Improvement Phase 2 / S15023	1,500,000	1,200,000	80.0%	This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Prospect Street, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive. The construction phase is currently unfunded.
La Media Road Improvements / S15018	39,147,800	32,891,110	84.0%	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. The total estimated project cost of \$39.1 million includes an unfunded amount of \$32.9 million.

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Rail Trail / S00951	21,905,818	18,425,629	84.1%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Street Light Circuit Upgrades / AIH00002	39,365,371	33,347,000	84.7%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Mission Beach Brdwalk Bulkhead Phased / L14004	9,857,000	9,257,000	93.9%	The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. Future phases of this is project are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	120,163,109	116,163,109	96.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Total - Transportation & Storm Water		\$ 677,114,213		



CITY OF SAN DIEGO

ADOPTED BUDGET

FY: 2016

Glossary and Indexes

Capital Improvements Program

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION – A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE – Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT - Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

Capital Improvements Program

Glossary

BUDGET DELIBERATIONS – The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC) – This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS – Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF) - Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

Capital Improvements Program

Glossary

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA) - An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE - The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MULTI-YEAR CAPITAL PLANNING (MYCP) Report – Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining MYCP efforts, and outlines future efforts in continuously enhancing the MYCP.

Capital Improvements Program

Glossary

NON-PERSONNEL EXPENSE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS – An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE - Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP) – These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP) – Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) – A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SMART GROWTH – A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open

Capital Improvements Program

Glossary

space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS – Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST – A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING – An amount required for project completion, but for which no funding source has been identified.



Page Intentionally Left Blank

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00985	25th Street Renaissance Project	487	RD15000	Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd)	502
S12010	30th Street Pipeline Replacement	357	S00872	Camino Del Sur-SR-56 to Dormouse	503
S00922	34th & 35th @ Madison Ave Improvements	488	S10037	Camino Santa Fe Median Improvements	193
S11001	34th Street Storm Drain	489	S15006	Canyon Hills Resource Park Improvements	194
S00902	36th Street Landscape Maintenance	183	S12004	Canyonside Community Park Improvements	195
S00930	38th Street Improvements	490	S00969	Carmel Country Road Low Flow Channel	504
S00845	43rd St fr Logan to I805 St Widening	491	S00846	Carmel Mountain Rd to Del Mar Mesa Rd	505
S12011	69th & Mohawk Pump Station	358	RD15002	Carmel Mountain Road (T-5.2)	506
S15002	ADA Improvements & Expansion of Paradise Senior Ce	184	S00906	Carmel Val Rd-Del Mar Hts-Lopelia Mdws	507
S00865	Aldine & Fairmount Dr Slope Restoration	492	S00934	Carmel Val Rd-Lopelia Mdws-Via Abertura	508
S10001	Alta La Jolla Drive Drainage Repair Phill	493	S00854	Carmel Val Rd-Via Albutura-Camin Del Sur	509
S12013	Alvarado 2nd Extension Pipeline	359	L14000	Carmel Valley Landscaping & Irrigation	196
S15019	Alvarado Trunk Sewer Phase IV	360	S00642	Carmel Valley Neighborhood Park #8	197
ABE00001	Americans with Disabilities Improvements	451	S00900	Carmel Valley Rd 4/6 Lanes s of Street A	510
S00762	Angier Elementary School Joint Use	185	S00859	Carmel Valley Road Enhancement Project	511
S13018	Avenida de la Playa Infrastructure-SD	494	RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd	512
S00699	Azalea Park Neighborhood Identification	495	S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	513
S12036	Backup Generators at SPS's, TP & EMTS	361	S12008	Catalina 12inch Cast Iron Mains	365
S00831	Balboa Avenue Corridor Improvements	496	S14010	Central Ave Mini Park Ph II Skate Plaza	198
S00808	Balboa Branch Library	151	S00992	Central Avenue MP Acquisition/Development	199
AEA00002	Balboa Park Golf Course	186	S00649	Cesar Solis Community Park	200
S00614	Balboa Park Golf Course - Clubhouse	187	S00673	Charles Lewis III Memorial Park	201
S15036	Balboa Park West Mesa Comfort Station Replacement	188	S00921	Cherokee Street Improvements	514
S12035	Balboa Terrace Trunk Sewer	362	S13003	Chicano Park ADA Upgrades	202
S10013	Barrett Flume Cover	363	S16013	Children's Park Improvements	203
S14008	Bay Terraces Parkside Greenbelt Lighting	189	S00644	Children's Pool Lifeguard Station	117
S00944	Bayshore Bikeway	497	S11025	Chollas Building	366
S14021	Bayview Reservoir Solar Project	364	S00654	Chollas Community Park	204
S10093	Bear Drive Retaining Wall	498	S14002	Chollas Lake Pk Playground Improvements	205
S00752	Beyer Park Development	190	S12012	Cielo & Woodman Pump Station	367
AIE00001	Bridge Rehabilitation	499	ABT00001	City Facilities Improvements	454
AAA00002	Brown Field	91	S01070	City Heights Square Mini-Park	206
AID00007	Bus Stop Improvements	500	ABT00003	Citywide Energy Improvements	100
S00819	CAB Fire Sprinkler Retrofit Project	453	S15001	Coast Blvd Walkway Improvements	207
S13100	CAD System Replacement Project	339	AGF00006	Coastal Erosion and Access	208
ABT00006	CIP Emergency Reserve	173	S00951	Coastal Rail Trail	515
S15000	CNG Fueling Station for Refuse & Recycling	99	S16015	College Area Fire Station	118
S00763	Cabrillo Heights NP Improvements	191	AID00006	Concrete Streets	516
L12003	California Tower Seismic Retrofit	192	S12022	Convention Center Phase III Expansion	473
RD11000	Camino Del Sur (Bernardo Lks/Lone Quail)	501	L15000	Convention Center Sails Pavilion	474

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
L12000	Convert RB Medians-Asphalt to Concrete	209	S13010	Evans Pond Reclaimed Water Pipeline Inst	228
S11003	Coolidge Street Storm Drain	517	S01083	Fairbrook Neighborhood Park Development	229
AIL00003	Cooperative Traffic Signal Projects	518	S00605	Famosa Slough Salt Marsh Creation	230
AKA00001	Corrosion Control	368	ABC00001	Fire Station Major Component Replacement Rehab	119
S14001	Cowles Mountain Access Rd Rehabilitation	210	S15042	Fire Station No. 02 - Bayside	120
S15005	Crest Canyon Neighborhood Park	211	S00788	Fire Station No. 05 - Hillcrest	121
S10067	Crest Canyon Resource Management Plan	212	S15013	Fire Station No. 07 - Barrio Logan	122
S11014	Crystal Pier Improvements	213	S10029	Fire Station No. 08 - Mission Hills	123
ABK00001	Dams and Reservoirs	369	S13011	Fire Station No. 15 - Ocean Beach Expansion	124
S12017	Del Mar Heights East Segment	370	S00783	Fire Station No. 17 - Mid-City	125
S00070	Del Mar Heights Pipeline Relocation	371	S00787	Fire Station No. 22 - Point Loma	126
S00987	Del Mar Heights Road Flashing Beacon	519	S10006	Fire Station No. 38 - Mira Mesa Remodel	127
S00903	Del Mar Heights Road-4/6 Lanes	520	S00688	Fire Station No. 45 - E Mission Valley	128
S00890	Del Mar Mesa Central Multi Use Trail	214	S15015	Fire Station No. 48 - Black Mountain Ranch	129
S00892	Del Mar Mesa N Hiking/Equestrian Trail	215	S00784	Fire Station No. 49 - Otay Mesa	130
S13023	Del Mar Mesa Neighborhood Park Ph II	216	S13021	Fire Station No. 50 - North University City	131
S00889	Del Mar Mesa Southern Multi-Use Trail	217	S14017	Fire Station No. 51 - Skyline Hills	132
L14003	Del Mar Terrace Street Improvements	218	S00785	Fire Station No. 54 - Paradise Hills	133
S00858	Del Sol Boulevard-Central	521	S15012	Fire-Rescue Air Operations Facility	134
S00636	Dennery Ranch Neighborhood Park	219	S00988	Five Points Neighborhood Pedestrian Impr	528
S10018	Dennery Road East	522	L14002	Fleet Services Elect & Fac Improvements	455
S15037	Doyle Park Community Park ADA Upgrades	220	S10061	Florence Griffith Joyner Elementary SR2S	529
ACA00001	Drainage Projects	523	S11057	Florida Drive Median Improvements	530
S14000	EAM ERP Implementation	372	AKB00002	Freeway Relocation	376
S15035	EB Scripps Pk Comfort Station Replacement	221	S01088	Future Waste Mgmt Disposal & Pro Fac	102
S00319	EMTS Boat Dock and Steam Line Relocation	373	S15032	Gamma Street Mini-Park ADA Improvements	231
S00326	East Mission Gorge Force Main Rehab	374	S00839	Genesee Avenue Widen I-5 Crossing	531
S16014	East Village Green General Development Plan	222	S00852	Genesee Avenue-Nobel Dr to SR 52	532
S16012	East Village Green Phase 1	223	S00863	Georgia Street Bridge Improvements	533
S15031	Egger/South Bay Community Park ADA Improvements	224	S15040	Golf Course Drive Improvements	232
S00826	El Cajon Blvd Streetscape Improvements	225	S10068	Gonzales Canyon Resource Management Plan	233
S00916	El Camino Real Widening	524	ABM00001	Groundwater Asset Development Program	377
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	525	AIE00002	Guard Rails	534
S00981	El Camino Real/SR 56 Bike Path Connector	526	S12028	Harbor Drive Pipelines Replacement	378
S14006	El Cuervo Adobe Improvements	226	S00336	Harbor Drive Trunk Sewer Replacement	379
S10008	El Monte Pipeline No 2	375	S11002	Hayes Ave Storm Drain	535
S16017	Encanto Comm Pk Security Lighting Upgrades	227	S00751	Hickman Fields Athletic Area	234
S15025	Enterprise Radio/Phone Logger	340	S00995	Hidden Trails Neighborhood Park	235
AFA00003	Environmental Services Operations Yard Improvement	101	S00722	Hiking & Equestrian Trail NP #10	236
S00886	Euclid Avenue & Home Improvements	527	S11064	Hillery Drive Improvements	536

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11033	Holly Dr. Street Improvements	537	S11005	Manhasset Dr Storm Drain System Upgrade	551
S14018	Home Avenue Fire Station	135	S16018	Marie Widman Memorial Pk Security Lighting Upgrade	246
S00707	I5 to SR56 Freeway Connectors	538	S16022	Market St-Euclid to Pitta-Improvements	552
S00708	I5/SR56 Fiberoptic Relocation	539	S13020	Martin Luther King Jr. Promenade	247
AIL00002	Install T/S Interconnect Systems	540	S12001	McKinley Elementary School JU Improvemts	248
AIH00001	Installation of City Owned Street Lights	541	AIG00001	Median Installation	553
AKB00007	Instrumentation and Control	380	S16020	Memorial Comm Pk Playground ADA Upgrades	249
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	542	S15039	Memorial Community Building Clearance Activity	250
S00602	Juan Street Concrete Street	543	S00970	Memorial Pool Improvements	251
S15034	Junipero Serra Museum ADA Improvements	237	L10000	Metro Facilities Control Systems Upgrade	392
S15030	Keiller Neighborhood Park ADA Improvements	238	ABO00001	Metro Treatment Plants	393
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	239	ABP00002	Metropolitan System Pump Stations	394
S00795	Kensington/Normal Heights Library	152	AJB00001	Metropolitan Waste Water Department Trunk Sewers	395
S00655	Kumeyaay Lakes Berm Restoration and Dredg	240	S12005	Midway Street Bluff Repair	554
S00792	La Jolla Cove Lifeguard Station	136	AIA00001	Minor Bike Facilities	555
S00607	La Jolla Ecological Reserve Area of ASBS	544	AFA00001	Minor Improvements to Landfills	103
S00928	La Jolla Mesa Drive Sidewalk	545	S00667	Mira Mesa CP - Exp & Aquatic Complex	252
S12009	La Jolla Scenic Drive 16inch Main	381	S11024	Miramar Clearwell Improvements	396
S00790	La Jolla Shores Lifeguard Station	137	S00975	Miramar Landfill Greenery Expansion	104
S15027	La Jolla View Reservoir	382	S00880	Miramar Road-I-805 Easterly Ramps	556
S00867	La Jolla Village Drive and Regents Road	546	S10021	Mission Bay Athletic Area Comfort Station Mod	253
S00857	La Jolla Village Drive-I-805 Ramps	547	S01090	Mission Bay GC Practice Ctr Bldg Improve	254
S15018	La Media Road Improvements	548	S11010	Mission Bay GC Renovation/Reconstruction	255
AKA00003	Large Diameter Water Transmission PPL	383	AEA00003	Mission Bay Golf Course	256
S13004	Larsen Field ADA Improvements Phase II	241	AGF00004	Mission Bay Improvements	257
S00939	Laurel Street Bridge over SR 163	549	S00726	Mission Beach Boardwalk Bulkhead	557
S12000	Library Collection Conversion to RFID	153	L14004	Mission Beach Brdwalk Bulkhead Phased	558
S15008	Linda Vista Skate Park	242	S00793	Mission Beach Lifeguard Station	138
S00907	Linda Vista/Genesee Intersection Improve	550	S11008	Mission Hills Historic Street Lighting	258
S10055	Lindbergh Field 16" CI Main Replacement	384	S13022	Mission Hills-Hillcrest Library	154
S00069	Little McGonigle Ranch Road Pipeline	385	S10065	Mission Trails RP Cowles Mountain Trail	259
S16019	Lomita Neighborhood Park Playground ADA Upgrades	243	S01014	Mission Trails RP Master Plan Update	260
S13014	Los Penasquitos Cyn Preserve STRl Restor	244	S10066	Mission Trails RP Trail Realignments	261
S12018	Lower Otay Outlet Tower	386	S00734	Mission Trails RP/Mission Bay Bike Path	559
S00044	Lower Otay Reservoir Emer Outlet Improve	387	S13008	Mohnike Adobe and Barn Restoration	262
S00322	MBC Biosolids Storage Silos	388	S00332	Montezuma Trunk Sewer	397
S00339	MBC Dewatering Centrifuges Replacement	389	S11026	Montezuma/Mid-City Pipeline Phase II	398
S00323	MBC Odor Control Facility Upgrades	390	S00973	Montgomery Academy JU Improvements	263
S14022	MOC Complex Solar Project	391	AAA00001	Montgomery Field	92
S14016	MTRP Equestrian & Multi Use Staging Area AdminBldg	245	S00041	Morena Reservoir Outlet Tower Upgrade	399

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11019	Mountain View NP Area Upgrades	264	S10026	Palisades Park Comfort Station Replace	277
S01076	Multiple Species Conservation	265	S00869	Palm Avenue Interstate 805 Interchange	569
S11101	Museum of Man Roof Replacement	266	S00913	Palm Avenue Roadway Improvements	570
S00728	N Harbor Dr Navy Estuary Seismic Retrofit	560	S00810	Paradise Hills Library	158
S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	561	S15003	Park de la Cruz Neighborhood Park Improvements	278
S00868	N Torrey Pines Roadway/Median Enhance	562	AJA00002	Pipeline Rehabilitation	413
S00309	NCWRP Sludge Pump Station Upgrade	400	S00315	Point Loma Grit Processing Improvements	414
S10000	NTC Aquatic Center	267	S15024	Police 911 Call Manager	341
RD15003	New 16" Water Mains (U-3)	401	S10131	Police HQs CoGeneration Repower Project	342
AIK00001	New Walkways	563	S10118	Police Range Refurbishment	343
AHC00002	North City Reclamation System	402	S10035	Pomerado Median Improve-N of R Bernardo	279
S12041	North Ocean Beach Gateway Ph II	268	S00943	Poway Road Bicycle Path - Class I	571
S10119	North Pacific Beach Lifeguard Station	139	AKA00002	Pressure Reduction Facility Upgrades	415
S00798	North Park Library	155	S00816	Public Safety Training Institute	344
S10050	North Park Mini Park & Streetscape Improvements	269	ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	416
S10040	North Park/Main St Sidewalk Improvements	270	ABP00001	Pump Station Restorations	417
S00806	Ocean Beach Branch Library	156	ABG00001	QUALCOMM Stadium	465
S10121	Ocean Beach Lifeguard Station	140	S11012	Rancho Bernardo CP Sports Field Lights	280
S00611	Old Mission Dam Preservation	271	S00812	Rancho Bernardo Library	159
S00870	Old Otay Mesa Road-Westerly	564	S00652	Rancho Encantada Park #2	281
S15028	Olive Grove Community Park	272	S15004	Rancho Mission Neighborhood Park Play Area Upgrade	282
S10051	Olive St Park Acquisition/Development	273	S12002	Rancho Penasquitos Skate Park	283
AGG00001	Open Space Improvements	274	S12003	Rancho Penasquitos Towne Centre Park Imp	284
S11027	Otay 1st/2nd PPL Abandon E of Highland	403	AHC00001	Reclaimed Water Extension	418
S12016	Otay 1st/2nd PPL West of Highland Avenue	404	AHC00003	Reclaimed Water Retrofit	419
S11060	Otay Mesa Truck Route Phase 4	565	S10010	Recycled Water System Upgrades	420
S15016	Otay Second Pipeline Relocation-PA	405	AHC00004	Recycled Water Systems Upgrades	421
S00638	Otay Valley RP Beyer Blvd Staging Area	275	S12014	Recycled Water Tank Modifications	422
S11059	Otay WTP Concrete Work	406	S00881	Regents Rd Widening-Genesee to Executive	572
S00030	Otay WTP Upgrade & Expansion	407	S00729	Regents Road Bridge	573
S00308	PS 84 Upgrade & PS 62 Abandon	408	AGF00005	Regional Park Improvements	285
S00303	PS Upgrades Group 1 North County	409	AIL00010	Replace Obsolete T/S Controllers	574
S00312	PS2 Power Reliability & Surge Protection	410	AGE00001	Resource-Based Open Space Parks	286
ALA00001	PURE Water Program	411	AID00005	Resurfacing of City Streets	575
S11048	Pacific Beach Curb Ramp Barrier Removal	566	S00999	Riviera Del Sol Neighborhood Park	287
S12015	Pacific Beach Pipeline South (W)	412	S15029	Rolando Joint Use Facility Development	288
S14023	Pacific Highlands Ranch Branch Library	157	S15021	Rolling Hills Neighborhood Park ADA Upgrades	289
RD12003	Pacific Highlands Ranch Hiking & Biking	276	ABT00002	Roof Replacement	456
S01062	Pacific Highlands Traffic Signals	567	ACC00002	Rose & Tecolote Creeks Water Quality Improvements	576
S11045	Pacific Hwy Curb Ramp Barrier Removal	568	S00946	Rose Creek Bikeway	577

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00830	Rosecrans Street Corridor Improvements	578	ABL00001	Standpipe and Reservoir Rehabilitations	430
S00310	SBWR Plant Demineralization	423	S00731	State Route 15 Bikeway Study	589
S00606	SD River Dredging Qualcomm Way to SR163	290	S00955	State Route 56 Bike Interchanges	590
L12002	SDFD Station Alerting	141	RD14000	State Route 56 Freeway Expansion	591
S00905	SR 163/Clairemont Mesa Blvd Interchange	579	S00864	Streamview Drive Improvements	592
S00851	SR 163/Friars Road	580	AIH00002	Street Light Circuit Upgrades	593
S14009	SR94/Euclid Av Interchange Phase 2	581	S10091	Sunset Cliffs Natural Pk Hillside Imp Presrv	301
S14007	Salk Neighborhood Park & Joint Use Devel	291	L14005	Sunset Cliffs Park Drainage Improvements	302
S00800	San Carlos Branch Library	160	S10054	Switzer Canyon Bridge Enhancement Prog	303
S00799	San Diego New Central Library	161	S15026	Taft Joint Use Facility Development	304
S01012	San Diego River Improvements	292	S00609	Talbot Street Slope Restoration	594
S00958	San Diego River Multi-Use Path	582	S00978	Talmadge Decorative SL Restoration	305
S11004	San Remo Way Storm Drain	583	L12001	Talmadge Historic Gates	306
S11013	San Ysidro Athletic Area/Larsen Fld Lght	293	S00820	Talmadge Street Improvements	307
S00802	San Ysidro Branch Library	162	S00976	Talmadge Streetscape & Lighting Zone 1E	308
S15033	San Ysidro Community Park ADA Improvements	294	S00977	Talmadge Streetscape & Lighting Zone 2W	309
S11028	Saturn Blvd Roadway Improvements	584	S15020	Tecolote Canyon Trunk Sewer Improvement	431
AIK00002	School Traffic Safety Improvements	585	S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	595
S00811	Scripps Miramar Ranch Library	163	RD13000	Texas St fr Cam Del Rio S to El Caj Blvd	596
S12019	Scripps Ranch Pump Station	424	S12040	Tierrasanta (Via Dominique) Pump Station	432
S00888	Sea World Dr/I5 Interchange Improvement	586	L14001	Tierrasanta - Median Conversion	310
AKB00004	Seismic Upgrades	425	S11011	Tierrasanta CP Sports Field Lighting	311
S00342	Sewer CIP Emergency Reserve	426	S15011	Tierrasanta Library Expansion	165
AJA00001	Sewer Main Replacements	427	S11009	Torrey Highlands Community ID & Enhance	312
AIK00003	Sidewalk Repair and Reconstruction	587	S11020	Torrey Highlands Park Play Area Upgrades	313
S11051	Silver Wing NP Sports Field/Lighting	295	RD12002	Torrey Highlands Trail System	314
S00616	Sixth Avenue Playground Improvements	296	S13007	Torrey Hills NP Development	315
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	297	S11006	Torrey Hills SDG&E Easement Enhancement	316
S15038	Skyline Hills Community Park ADA Improve	298	S10015	Torrey Meadows Drive Overcrossing	597
S00687	Skyline Hills FS Land Acquisition	142	S00651	Torrey Meadows NP South	317
S00692	Skyline Hills Library	164	AEA00001	Torrey Pines Golf Course	318
S00994	Solana Ranch Park	299	S00613	Torrey Pines Improvements Phase I	598
S00914	Sorrento Valley Rd & I5 Interchange	588	S14019	Torrey Pines N. Golf Course-Improvements	319
S00776	South Chollas Landfill	105	S15023	Torrey Pines Road Improvement Phase 2	599
S00684	South Chollas Landfill Improvements	106	S00877	Torrey Pines Road Slope Restoration	600
S00317	South Metro Sewer Rehabilitation Ph 3B	428	AIL00001	Traffic Calming	601
S00791	South Mission Beach Lifeguard Station	143	AIL00004	Traffic Signals - Citywide	602
S00302	South Mission Valley Trunk Sewer	429	AIL00005	Traffic Signals Modification	603
S01071	Southcrest Trails 252 Corr Park Imp-Ph2	300	S13001	Trail for All People	320
S16025	Stadium Reconstruction	466	S10017	Triple Pipe Crossing Dennery Road	604

Capital Improvements Program

Index by Project Name

Project Number	Project Name	Page No
S13000	Tubman Charter School JU Improvements	321
AFA00002	Underground Tank Program	107
S11021	University Ave Pipeline Replacement	433
S00915	University Avenue Mobility	605
S13005	University Village Park Tot Lot	322
AJA00003	Unscheduled Projects	434
S11022	Upas St Pipeline Replacement	435
AID00001	Utilities Undergrounding Program	606
S11103	Valencia Park Acquisition & Development	323
RD11001	Via de la Valle Widening	607
S00919	Village Loop Road	608
S00871	W Mission Bay Dr Bridge Over SD River	609
S15007	Wagenheim Joint Use Facility	324
S13015	Water & Sewer Group Job 816 (W)	436
S00048	Water CIP Emergency Reserve	437
S00050	Water Department Security Upgrades	438
S11108	Water Group 787	439
AKB00003	Water Main Replacements	440
ABJ00001	Water Pump Station Restoration	441
ABI00001	Water Treatment Plants	442
ACC00001	Watershed CIP	610
S14005	Webster Neighborhood Identification Sign	325
S00764	Wegeforth Elementary School Joint Use	326
S10036	Welcome to Rancho Bernardo Signs	327
S00760	West Maple Canyon MP	328
S00774	West Miramar Landfill - Phase 2	108
S01074	West Miramar Refuse Disposal Fac Ph 2	109
S00822	West San Ysidro Blvd Streetscape	611
RD10001	Westerly Extension of Hazard Center Dr	612
S00314	Wet Weather Storage Facility	443
S00767	Wightman Street Neighborhood Park	329

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
AAA00001	Montgomery Field	92	AID00007	Bus Stop Improvements	500
AAA00002	Brown Field	91	AIE00001	Bridge Rehabilitation	499
ABC00001	Fire Station Major Component Replacement Rehab	119	AIE00002	Guard Rails	534
ABE00001	Americans with Disabilities Improvements	451	AIG00001	Median Installation	553
ABG00001	QUALCOMM Stadium	465	AIH00001	Installation of City Owned Street Lights	541
ABI00001	Water Treatment Plants	442	AIH00002	Street Light Circuit Upgrades	593
ABJ00001	Water Pump Station Restoration	441	AIK00001	New Walkways	563
ABK00001	Dams and Reservoirs	369	AIK00002	School Traffic Safety Improvements	585
ABL00001	Standpipe and Reservoir Rehabilitations	430	AIK00003	Sidewalk Repair and Reconstruction	587
ABM00001	Groundwater Asset Development Program	377	AIL00001	Traffic Calming	601
ABO00001	Metro Treatment Plants	393	AIL00002	Install T/S Interconnect Systems	540
ABP00001	Pump Station Restorations	417	AIL00003	Cooperative Traffic Signal Projects	518
ABP00002	Metropolitan System Pump Stations	394	AIL00004	Traffic Signals - Citywide	602
ABP00003	Pump Station 64,65, Penasquitos, E Mission Gorge	416	AIL00005	Traffic Signals Modification	603
ABT00001	City Facilities Improvements	454	AIL00010	Replace Obsolete T/S Controllers	574
ABT00002	Roof Replacement	456	AJA00001	Sewer Main Replacements	427
ABT00003	Citywide Energy Improvements	100	AJA00002	Pipeline Rehabilitation	413
ABT00006	CIP Emergency Reserve	173	AJA00003	Unscheduled Projects	434
ACA00001	Drainage Projects	523	AJB00001	Metropolitan Waste Water Department Trunk Sewers	395
ACC00001	Watershed CIP	610	AKA00001	Corrosion Control	368
ACC00002	Rose & Tecolote Creeks Water Quality Improvements	576	AKA00002	Pressure Reduction Facility Upgrades	415
AEA00001	Torrey Pines Golf Course	318	AKA00003	Large Diameter Water Transmission PPL	383
AEA00002	Balboa Park Golf Course	186	AKB00002	Freeway Relocation	376
AEA00003	Mission Bay Golf Course	256	AKB00003	Water Main Replacements	440
AFA00001	Minor Improvements to Landfills	103	AKB00004	Seismic Upgrades	425
AFA00002	Underground Tank Program	107	AKB00007	Instrumentation and Control	380
AFA00003	Environmental Services Operations Yard Improvement	101	ALA00001	PURE Water Program	411
AGE00001	Resource-Based Open Space Parks	286	L10000	Metro Facilities Control Systems Upgrade	392
AGF00004	Mission Bay Improvements	257	L12000	Convert RB Medians-Asphalt to Concrete	209
AGF00005	Regional Park Improvements	285	L12001	Talmadge Historic Gates	306
AGF00006	Coastal Erosion and Access	208	L12002	SDFD Station Alerting	141
AGG00001	Open Space Improvements	274	L12003	California Tower Seismic Retrofit	192
AHC00001	Reclaimed Water Extension	418	L14000	Carmel Valley Landscaping & Irrigation	196
AHC00002	North City Reclamation System	402	L14001	Tierrasanta - Median Conversion	310
AHC00003	Reclaimed Water Retrofit	419	L14002	Fleet Services Elect & Fac Improvements	455
AHC00004	Recycled Water Systems Upgrades	421	L14003	Del Mar Terrace Street Improvements	218
AIA00001	Minor Bike Facilities	555	L14004	Mission Beach Brdwalk Bulkhead Phased	558
AID00001	Utilities Undergrounding Program	606	L14005	Sunset Cliffs Park Drainage Improvements	302
AID00005	Resurfacing of City Streets	575	L15000	Convention Center Sails Pavilion	474
AID00006	Concrete Streets	516	RD10001	Westerly Extension of Hazard Center Dr	612

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
RD11000	Camino Del Sur (Bernardo Lks/Lone Quail)	501	S00613	Torrey Pines Improvements Phase I	598
RD11001	Via de la Valle Widening	607	S00614	Balboa Park Golf Course - Clubhouse	187
RD12002	Torrey Highlands Trail System	314	S00616	Sixth Avenue Playground Improvements	296
RD12003	Pacific Highlands Ranch Hiking & Biking	276	S00636	Denney Ranch Neighborhood Park	219
RD13000	Texas St fr Cam Del Rio S to El Caj Blvd	596	S00638	Otay Valley RP Beyer Blvd Staging Area	275
RD14000	State Route 56 Freeway Expansion	591	S00642	Carmel Valley Neighborhood Park #8	197
RD15000	Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd)	502	S00644	Children's Pool Lifeguard Station	117
RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd)	512	S00649	Cesar Solis Community Park	200
RD15002	Carmel Mountain Road (T-5.2)	506	S00651	Torrey Meadows NP South	317
RD15003	New 16" Water Mains (U-3)	401	S00652	Rancho Encantada Park #2	281
S00030	Otay WTP Upgrade & Expansion	407	S00654	Chollas Community Park	204
S00041	Morena Reservoir Outlet Tower Upgrade	399	S00655	Kumeyaay Lakes Berm Restoration and Dredg	240
S00044	Lower Otay Reservoir Emer Outlet Improve	387	S00667	Mira Mesa CP - Exp & Aquatic Complex	252
S00048	Water CIP Emergency Reserve	437	S00673	Charles Lewis III Memorial Park	201
S00050	Water Department Security Upgrades	438	S00684	South Chollas Landfill Improvements	106
S00069	Little McGonigle Ranch Road Pipeline	385	S00687	Skyline Hills FS Land Acquisition	142
S00070	Del Mar Heights Pipeline Relocation	371	S00688	Fire Station No. 45 - E Mission Valley	128
S00302	South Mission Valley Trunk Sewer	429	S00692	Skyline Hills Library	164
S00303	PS Upgrades Group 1 North County	409	S00699	Azalea Park Neighborhood Identification	495
S00308	PS 84 Upgrade & PS 62 Abandon	408	S00707	I5 to SR56 Freeway Connectors	538
S00309	NCWRP Sludge Pump Station Upgrade	400	S00708	I5/SR56 Fiberoptic Relocation	539
S00310	SBWR Plant Demineralization	423	S00722	Hiking & Equestrian Trail NP #10	236
S00312	PS2 Power Reliability & Surge Protection	410	S00726	Mission Beach Boardwalk Bulkhead	557
S00314	Wet Weather Storage Facility	443	S00728	N Harbor Dr Navy Estuary Seismic Retrofit	560
S00315	Point Loma Grit Processing Improvements	414	S00729	Regents Road Bridge	573
S00317	South Metro Sewer Rehabilitation Ph 3B	428	S00731	State Route 15 Bikeway Study	589
S00319	EMTS Boat Dock and Steam Line Relocation	373	S00734	Mission Trails RP/Mission Bay Bike Path	559
S00322	MBC Biosolids Storage Silos	388	S00751	Hickman Fields Athletic Area	234
S00323	MBC Odor Control Facility Upgrades	390	S00752	Beyer Park Development	190
S00326	East Mission Gorge Force Main Rehab	374	S00760	West Maple Canyon MP	328
S00332	Montezuma Trunk Sewer	397	S00762	Angier Elementary School Joint Use	185
S00336	Harbor Drive Trunk Sewer Replacement	379	S00763	Cabrillo Heights NP Improvements	191
S00339	MBC Dewatering Centrifuges Replacement	389	S00764	Wegeforth Elementary School Joint Use	326
S00342	Sewer CIP Emergency Reserve	426	S00767	Wightman Street Neighborhood Park	329
S00602	Juan Street Concrete Street	543	S00774	West Miramar Landfill - Phase 2	108
S00605	Famosa Slough Salt Marsh Creation	230	S00776	South Chollas Landfill	105
S00606	SD River Dredging Qualcomm Way to SR163	290	S00783	Fire Station No. 17 - Mid-City	125
S00607	La Jolla Ecological Reserve Area of ASBS	544	S00784	Fire Station No. 49 - Otay Mesa	130
S00609	Talbot Street Slope Restoration	594	S00785	Fire Station No. 54 - Paradise Hills	133
S00611	Old Mission Dam Preservation	271	S00787	Fire Station No. 22 - Point Loma	126

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00788	Fire Station No. 05 - Hillcrest	121	S00871	W Mission Bay Dr Bridge Over SD River	609
S00790	La Jolla Shores Lifeguard Station	137	S00872	Camino Del Sur-SR-56 to Dormouse	503
S00791	South Mission Beach Lifeguard Station	143	S00877	Torrey Pines Road Slope Restoration	600
S00792	La Jolla Cove Lifeguard Station	136	S00880	Miramar Road-I-805 Easterly Ramps	556
S00793	Mission Beach Lifeguard Station	138	S00881	Regents Rd Widening-Genesee to Executive	572
S00795	Kensington/Normal Heights Library	152	S00886	Euclid Avenue & Home Improvements	527
S00798	North Park Library	155	S00888	Sea World Dr/I5 Interchange Improvement	586
S00799	San Diego New Central Library	161	S00889	Del Mar Mesa Southern Multi-Use Trail	217
S00800	San Carlos Branch Library	160	S00890	Del Mar Mesa Central Multi Use Trail	214
S00802	San Ysidro Branch Library	162	S00892	Del Mar Mesa N Hiking/Equestrian Trail	215
S00806	Ocean Beach Branch Library	156	S00900	Carmel Valley Rd 4/6 Lanes s of Street A	510
S00808	Balboa Branch Library	151	S00902	36th Street Landscape Maintenance	183
S00810	Paradise Hills Library	158	S00903	Del Mar Heights Road-4/6 Lanes	520
S00811	Scripps Miramar Ranch Library	163	S00905	SR 163/Clairemont Mesa Blvd Interchange	579
S00812	Rancho Bernardo Library	159	S00906	Carmel Val Rd-Del Mar Hts-Lopelia Mdws	507
S00816	Public Safety Training Institute	344	S00907	Linda Vista/Genesee Intersection Improve	550
S00819	CAB Fire Sprinkler Retrofit Project	453	S00913	Palm Avenue Roadway Improvements	570
S00820	Talmadge Street Improvements	307	S00914	Sorrento Valley Rd & I5 Interchange	588
S00822	West San Ysidro Blvd Streetscape	611	S00915	University Avenue Mobility	605
S00826	El Cajon Blvd Streetscape Improvements	225	S00916	El Camino Real Widening	524
S00830	Rosecrans Street Corridor Improvements	578	S00919	Village Loop Road	608
S00831	Balboa Avenue Corridor Improvements	496	S00921	Cherokee Street Improvements	514
S00839	Genesee Avenue Widen I-5 Crossing	531	S00922	34th & 35th @ Madison Ave Improvements	488
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	513	S00928	La Jolla Mesa Drive Sidewalk	545
S00845	43rd St fr Logan to I805 St Widening	491	S00930	38th Street Improvements	490
S00846	Carmel Mountain Rd to Del Mar Mesa Rd	505	S00934	Carmel Val Rd-Lopelia Mdws-Via Abertura	508
S00851	SR 163/Friars Road	580	S00935	N Torrey Pines Rd Bridge/ Los Penasquitos	561
S00852	Genesee Avenue-Nobel Dr to SR 52	532	S00939	Laurel Street Bridge over SR 163	549
S00854	Carmel Val Rd-Via Albutura-Camin Del Sur	509	S00941	Ted Williams Pkwy Bridge/Shoal Creek Dr	595
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	525	S00943	Poway Road Bicycle Path - Class I	571
S00857	La Jolla Village Drive-I-805 Ramps	547	S00944	Bayshore Bikeway	497
S00858	Del Sol Boulevard-Central	521	S00946	Rose Creek Bikeway	577
S00859	Carmel Valley Road Enhancement Project	511	S00951	Coastal Rail Trail	515
S00863	Georgia Street Bridge Improvements	533	S00955	State Route 56 Bike Interchanges	590
S00864	Streamview Drive Improvements	592	S00958	San Diego River Multi-Use Path	582
S00865	Aldine & Fairmount Dr Slope Restoration	492	S00969	Carmel Country Road Low Flow Channel	504
S00867	La Jolla Village Drive and Regents Road	546	S00970	Memorial Pool Improvements	251
S00868	N Torrey Pines Roadway/Median Enhance	562	S00973	Montgomery Academy JU Improvements	263
S00869	Palm Avenue Interstate 805 Interchange	569	S00975	Miramar Landfill Greenery Expansion	104
S00870	Old Otay Mesa Road-Westerly	564	S00976	Talmadge Streetscape & Lighting Zone 1E	308

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S00977	Talmadge Streetscape & Lighting Zone 2W	309	S10055	Lindbergh Field 16" CI Main Replacement	384
S00978	Talmadge Decorative SL Restoration	305	S10061	Florence Griffith Joyner Elementary SR2S	529
S00981	El Camino Real/SR 56 Bike Path Connector	526	S10065	Mission Trails RP Cowles Mountain Trail	259
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	542	S10066	Mission Trails RP Trail Realignments	261
S00985	25th Street Renaissance Project	487	S10067	Crest Canyon Resource Management Plan	212
S00987	Del Mar Heights Road Flashing Beacon	519	S10068	Gonzales Canyon Resource Management Plan	233
S00988	Five Points Neighborhood Pedestrian Impr	528	S10091	Sunset Cliffs Natural Pk Hillside Imp Presrv	301
S00992	Central Avenue MP Acquisition/Development	199	S10093	Bear Drive Retaining Wall	498
S00994	Solana Ranch Park	299	S10118	Police Range Refurbishment	343
S00995	Hidden Trails Neighborhood Park	235	S10119	North Pacific Beach Lifeguard Station	139
S00999	Riviera Del Sol Neighborhood Park	287	S10121	Ocean Beach Lifeguard Station	140
S01012	San Diego River Improvements	292	S10131	Police HQs CoGeneration Repower Project	342
S01014	Mission Trails RP Master Plan Update	260	S11001	34th Street Storm Drain	489
S01062	Pacific Highlands Traffic Signals	567	S11002	Hayes Ave Storm Drain	535
S01070	City Heights Square Mini-Park	206	S11003	Coolidge Street Storm Drain	517
S01071	Southcrest Trails 252 Corr Park Imp-Ph2	300	S11004	San Remo Way Storm Drain	583
S01074	West Miramar Refuse Disposal Fac Ph 2	109	S11005	Manhasset Dr Storm Drain System Upgrade	551
S01076	Multiple Species Conservation	265	S11006	Torrey Hills SDG&E Easement Enhancement	316
S01083	Fairbrook Neighborhood Park Development	229	S11008	Mission Hills Historic Street Lighting	258
S01088	Future Waste Mgmt Disposal & Pro Fac	102	S11009	Torrey Highlands Community ID & Enhance	312
S01090	Mission Bay GC Practice Ctr Bldg Improve	254	S11010	Mission Bay GC Renovation/Reconstruction	255
S10000	NTC Aquatic Center	267	S11011	Tierrasanta CP Sports Field Lighting	311
S10001	Alta La Jolla Drive Drainage Repair PhII	493	S11012	Rancho Bernardo CP Sports Field Lights	280
S10006	Fire Station No. 38 - Mira Mesa Remodel	127	S11013	San Ysidro Athletic Area/Larsen Fld Lght	293
S10008	El Monte Pipeline No 2	375	S11014	Crystal Pier Improvements	213
S10010	Recycled Water System Upgrades	420	S11019	Mountain View NP Area Upgrades	264
S10013	Barrett Flume Cover	363	S11020	Torrey Highlands Park Play Area Upgrades	313
S10015	Torrey Meadows Drive Overcrossing	597	S11021	University Ave Pipeline Replacement	433
S10017	Triple Pipe Crossing Dennery Road	604	S11022	Upas St Pipeline Replacement	435
S10018	Dennery Road East	522	S11024	Miramar Clearwell Improvements	396
S10021	Mission Bay Athletic Area Comfort Station Mod	253	S11025	Chollas Building	366
S10026	Palisades Park Comfort Station Replace	277	S11026	Montezuma/Mid-City Pipeline Phase II	398
S10029	Fire Station No. 08 - Mission Hills	123	S11027	Otay 1st/2nd PPL Abandon E of Highland	403
S10035	Pomerado Median Improve-N of R Bernardo	279	S11028	Saturn Blvd Roadway Improvements	584
S10036	Welcome to Rancho Bernardo Signs	327	S11033	Holly Dr. Street Improvements	537
S10037	Camino Santa Fe Median Improvements	193	S11045	Pacific Hwy Curb Ramp Barrier Removal	568
S10040	North Park/Main St Sidewalk Improvements	270	S11048	Pacific Beach Curb Ramp Barrier Removal	566
S10050	North Park Mini Park & Streetscape Improvements	269	S11051	Silver Wing NP Sports Field/Lighting	295
S10051	Olive St Park Acquisition/Development	273	S11057	Florida Drive Median Improvements	530
S10054	Switzer Canyon Bridge Enhancement Prog	303	S11059	Otay WTP Concrete Work	406

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No	Project Number	Project Name	Page No
S11060	Otay Mesa Truck Route Phase 4	565	S13018	Avenida de la Playa Infrastructure-SD	494
S11064	Hillery Drive Improvements	536	S13020	Martin Luther King Jr. Promenade	247
S11101	Museum of Man Roof Replacement	266	S13021	Fire Station No. 50 - North University City	131
S11103	Valencia Park Acquisition & Development	323	S13022	Mission Hills-Hillcrest Library	154
S11108	Water Group 787	439	S13023	Del Mar Mesa Neighborhood Park Ph II	216
S12000	Library Collection Conversion to RFID	153	S13100	CAD System Replacement Project	339
S12001	McKinley Elementary School JU Improvemts	248	S14000	EAM ERP Implementation	372
S12002	Rancho Penasquitos Skate Park	283	S14001	Cowles Mountain Access Rd Rehabilitation	210
S12003	Rancho Penasquitos Towne Centre Park Imp	284	S14002	Chollas Lake Pk Playground Improvements	205
S12004	Canyonside Community Park Improvements	195	S14005	Webster Neighborhood Identification Sign	325
S12005	Midway Street Bluff Repair	554	S14006	El Cuervo Adobe Improvements	226
S12008	Catalina 12inch Cast Iron Mains	365	S14007	Salk Neighborhood Park & Joint Use Devel	291
S12009	La Jolla Scenic Drive 16inch Main	381	S14008	Bay Terraces Parkside Greenbelt Lighting	189
S12010	30th Street Pipeline Replacement	357	S14009	SR94/Euclid Av Interchange Phase 2	581
S12011	69th & Mohawk Pump Station	358	S14010	Central Ave Mini Park Ph II Skate Plaza	198
S12012	Cielo & Woodman Pump Station	367	S14016	MTRP Equestrian & Multi Use Staging Area AdminBldg	245
S12013	Alvarado 2nd Extension Pipeline	359	S14017	Fire Station No. 51 - Skyline Hills	132
S12014	Recycled Water Tank Modifications	422	S14018	Home Avenue Fire Station	135
S12015	Pacific Beach Pipeline South (W)	412	S14019	Torrey Pines N. Golf Course-Improvements	319
S12016	Otay 1st/2nd PPL West of Highland Avenue	404	S14021	Bayview Reservoir Solar Project	364
S12017	Del Mar Heights East Segment	370	S14022	MOC Complex Solar Project	391
S12018	Lower Otay Outlet Tower	386	S14023	Pacific Highlands Ranch Branch Library	157
S12019	Scripps Ranch Pump Station	424	S15000	CNG Fueling Station for Refuse & Recycling	99
S12022	Convention Center Phase III Expansion	473	S15001	Coast Blvd Walkway Improvements	207
S12028	Harbor Drive Pipelines Replacement	378	S15002	ADA Improvements & Expansion of Paradise Senior Ce	184
S12035	Balboa Terrace Trunk Sewer	362	S15003	Park de la Cruz Neighborhood Park Improvements	278
S12036	Backup Generators at SPS's, TP & EMTS	361	S15004	Rancho Mission Neighborhood Park Play Area Upgrade	282
S12040	Tierrasanta (Via Dominique) Pump Station	432	S15005	Crest Canyon Neighborhood Park	211
S12041	North Ocean Beach Gateway Ph II	268	S15006	Canyon Hills Resource Park Improvements	194
S13000	Tubman Charter School JU Improvements	321	S15007	Wagenheim Joint Use Facility	324
S13001	Trail for All People	320	S15008	Linda Vista Skate Park	242
S13003	Chicano Park ADA Upgrades	202	S15011	Tierrasanta Library Expansion	165
S13004	Larsen Field ADA Improvements Phase II	241	S15012	Fire-Rescue Air Operations Facility	134
S13005	University Village Park Tot Lot	322	S15013	Fire Station No. 07 - Barrio Logan	122
S13007	Torrey Hills NP Development	315	S15015	Fire Station No. 48 - Black Mountain Ranch	129
S13008	Mohnike Adobe and Barn Restoration	262	S15016	Otay Second Pipeline Relocation-PA	405
S13010	Evans Pond Reclaimed Water Pipeline Inst	228	S15018	La Media Road Improvements	548
S13011	Fire Station No. 15 - Ocean Beach Expansion	124	S15019	Alvarado Trunk Sewer Phase IV	360
S13014	Los Penasquitos Cyn Preserve STRl Restor	244	S15020	Tecolote Canyon Trunk Sewer Improvement	431
S13015	Water & Sewer Group Job 816 (W)	436	S15021	Rolling Hills Neighborhood Park ADA Upgrades	289

Capital Improvements Program

Index by Project Number

Project Number	Project Name	Page No
S15023	Torrey Pines Road Improvement Phase 2	599
S15024	Police 911 Call Manager	341
S15025	Enterprise Radio/Phone Logger	340
S15026	Taft Joint Use Facility Development	304
S15027	La Jolla View Reservoir	382
S15028	Olive Grove Community Park	272
S15029	Rolando Joint Use Facility Development	288
S15030	Keiller Neighborhood Park ADA Improvements	238
S15031	Egger/South Bay Community Park ADA Improvements	224
S15032	Gamma Street Mini-Park ADA Improvements	231
S15033	San Ysidro Community Park ADA Improvements	294
S15034	Junipero Serra Museum ADA Improvements	237
S15035	EB Scripps Pk Comfort Station Replacement	221
S15036	Balboa Park West Mesa Comfort Station Replacement	188
S15037	Doyle Park Community Park ADA Upgrades	220
S15038	Skyline Hills Community Park ADA Improve	298
S15039	Memorial Community Building Clearance Activity	250
S15040	Golf Course Drive Improvements	232
S15042	Fire Station No. 02 - Bayside	120
S16012	East Village Green Phase 1	223
S16013	Children's Park Improvements	203
S16014	East Village Green General Development Plan	222
S16015	College Area Fire Station	118
S16016	Kelly St Neighborhood Pk Security Lighting Upgrade	239
S16017	Encanto Comm Pk Security Lighting Upgrades	227
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	246
S16019	Lomita Neighborhood Park Playground ADA Upgrades	243
S16020	Memorial Comm Pk Playground ADA Upgrades	249
S16021	Skyline Hills Comm Pk Security Lighting Upgrades	297
S16022	Market St-Euclid to Pitta-Improvements	552
S16025	Stadium Reconstruction	466