



SAN DIEGO AFFAIRS 1936-37





CITY OF SAN DIEGO

SAN DIEGO, CALIFORNIA

Manager
R. W. FLAUK

The Honorable Mayor and City Council
of the City of San Diego, California

Gentlemen:

Herewith is submitted the Manager's Annual Report
for the fiscal year ended June 30, 1937, together
with certain other information.

It is hoped the presentation of this factual data
to you and through you to the citizens of San Diego
will promote a deeper interest in local affairs and
that the information disseminated will assure to the
welfare of San Diego.

Appreciation and recognition to the officers and
employees of the municipality is acknowledged for
their splendid loyalty and enthusiasm in the prepa-
ration of this report.

Respectfully yours,

COVER VIEWS

Front Cover—

R. W. Flauck
R. W. Flauck
San Diego's New Civic Center.

Inside Front—Sunrise.

Inside Back—Sunset.

Back Cover—Relief Map.

Plates used by courtesy of San Diego Harbor Department



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OFFICE OF
R. W. FLACK
CITY MANAGER

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R. W. Flack,

City Manager.

The Story of San Diego

San Diego, the birthplace of West Coast civilization, was discovered by Juan Rodriguez Cabrillo in 1542, just 50 years after Columbus landed in San Salvador.

However, the first efforts to establish a settlement on the site of the present City did not begin until 1769. And it was not until 1846 that the first American flag was raised. Four years later the City was incorporated.

Followed then a long period of booms and depressions until in 1915 and 1916 the community united in staging the Panama-California Exposition in Balboa Park and definitely shaped the upward course of the City.

Today San Diego has a population of approximately 170,000 with adjoining communities adding another 30,000. It is a progressive city of fine homes, churches, schools and cultural centers. The United States Navy maintains its largest training station and airport here and the light forces afloat make this their home port. An unexcelled climate and natural land-locked harbor add much to the City's fame.

San Diego is under a Council-Manager form of government with a Mayor and six Councilmen serving as the legislative heads and the City Manager as the administrative head of city affairs.

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Highlights of 1936 - 1937

- All City owned equipment placed under one unit.
- Revised and installed a complete new accounting system for all City Departments.
- Added doctor to Civil Service Department making compulsory periodical examinations of all City employees.
- City took control of Police Pistol Range under the supervision of the Police Department. Built a new auditorium, garage and work shop.
- Discontinued rubbish disposal contract, resulting in a net saving to the City of \$36,000.00 per year.
- Installed new system of records for traffic violations in the City Police Court.
- Centralized and combined all City storerooms and toolrooms.
- Installed 2-way radios in 30 police cars.
- Purchased 28 police motorcycles, radio equipped.
- Purchased 14 new police cars.
- Organized Junior Traffic Patrol giving better protection at school crossings and saving the City about \$7,000.00 annually.
- Increased personnel in the Fire Department, caused by adding one new station.
- Increased personnel in the Police Department by 18 Policemen and 5 Policewomen.
- Increased pay of all City employees 7%—\$140,000.00.
- Rehabilitated buildings and grounds in Balboa Park after the Exposition.
- Connected downtown business area to University Avenue by 11th Street canyon road and Florida street extension.
- Purchased modern ambulance with two-way radio equipment for Police Department.
- Purchased land for the new Police station at the foot of Market street in connection with site set aside by the Harbor Department.
- New building erected at La Jolla, housing Fire, Police and City Hall Sub-stations.
- New Fire station built at Eighth Avenue and J Street to protect the industrial district.
- New Police and Life Guard station constructed at Ocean Beach.
- Renovated East San Diego Branch City Hall, Police and Fire stations.
- New 12" Pipe Line feeding Point Loma area from Pacific to Canyon Street via Rosecrans, work done under a WPA project. City's contribution \$60,000.00.
- Tax Rate: 1934-35, \$2.86; 1935-36, \$2.35; 1936-37, \$2.10.

Story of the Tax Dollar

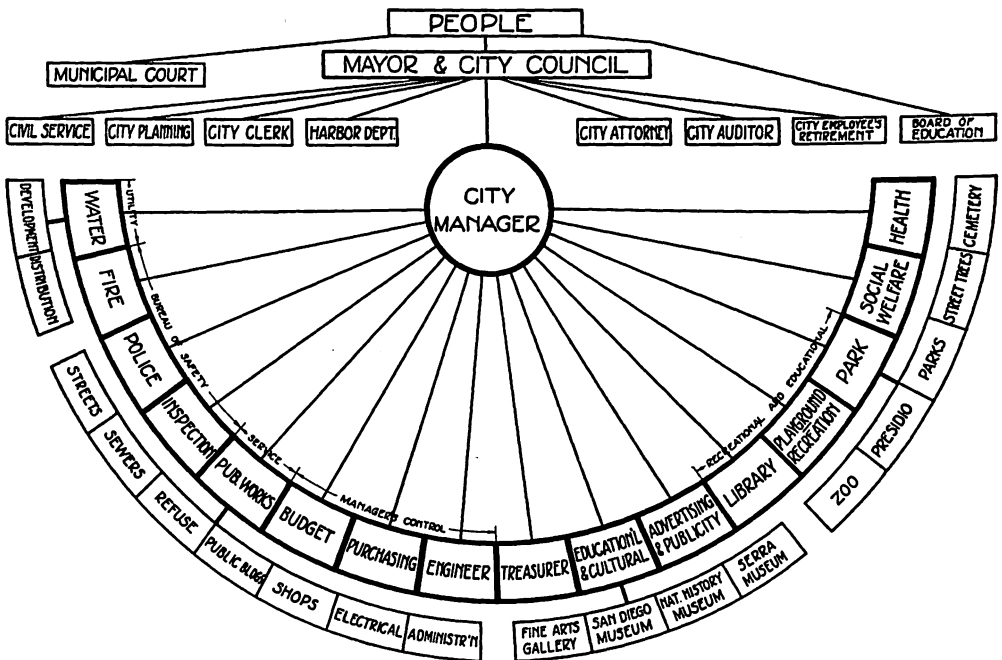
Dollars paid for taxes are never idle, never cease their work.

Night and day, rain or shine, summer and winter they keep the wheels of government oiled and running smoothly.

They provide safeguards for your baby's milk, they protect your life and property, they furnish recreational and educational facilities, they see that your garbage and rubbish is removed, that your streets are paved, cleaned and lighted, that your sidewalks are repaired, sewers are functioning properly and perform scores of other tasks.

The municipal government is the communal agency furnishing collective service to all citizens. The manner in which this service has been furnished in San Diego during the past year will be outlined in the following pages of this report.

ORGANIZATION CHART CITY OF SAN DIEGO



Mayor's Office

Personnel 2

Under the present form of government, San Diego's Mayor is the ceremonial head of the city as well as the presiding officer at meetings of the Council. He has a vote on all legislative matters, but does not have veto power. His salary of \$5,000 per year is supplemented by a fund for entertainment purposes.

City Council

Personnel 7

The City Council is composed of six members besides the Mayor, all of whom receive compensation of \$10.00 per meeting, or not to exceed \$600.00 per year.

During the past year the Council has handled many matters of extreme importance, including the Civic Center building plans, distribution of gas tax funds, selection and approval of scores of Works Progress Administration and Public Works Administration projects, increase of 7 percent in city salaries and all the problems of closing the California Pacific International Exposition.

A sane and careful administration has made possible the addition of many needed improvements in public service without any increase in the tax burden.

City Clerk

Personnel 5

The force in the City Clerk's office is composed of four men and one woman, all of whom have been employed there for many years. The routine duties have been performed as well as the removal of old document files from antiquated cases to new cabinets.

The City Clerk has served as secretary for the Council at all meetings and one deputy has served as secretary for the Traffic Commission.

City Manager

San Diego's City Manager, operating under provisions of the City Charter, has devoted his entire attention during the past year to the task of running the City's business.

This has entailed the supervision of all departments under his control and has required close and harmonious relationship both with the Council and with department heads.

Matters of great importance have arisen including financing of the new City-County Civic Center building, collection and distribution of state gasoline tax funds, reconstruction of Balboa Park and allocation of buildings after the Exposition, formation of a disaster relief organization, supervision of scores of WPA and PWA projects and countless other administrative tasks.

Budget Control Officer

The Budget Control Officer works directly under and in close contact with the City Manager at all times. It is his duty to prepare for the Manager's presentation to the Council each year a complete budget covering all needs of the City.

After the adoption of the budget the expenditure of the funds then comes under the general supervision of the Budget Control Officer to insure against over spending by any Department. All requisitions first pass through his hands and any transfer of funds of special expenditures first must have his approval. The Budget Control Officer also has acted as Assistant City Manager.

Public Works Department

Personnel 315

The Public Works Department, largest of the city's departments, is divided into seven divisions, the total operating cost of which was \$622,156.66 during the fiscal year 1936-37.



Action is the keynote
of these Public Works
Department photographs
showing every type of
service performed

PUBLIC WORKS DEPARTMENT—Cont.

The Division of Streets maintains more than 1,100 miles of streets and during the past year paved about 380,000 square feet of streets and 23,000 square feet of sidewalks. Bridges, drainage ditches, fences and beaches are maintained by this division.

In the Sewer Division maintenance also has been a major activity. Repairs to old mains and installation of new lines have kept the nine men and seven units of equipment busy.

The Division of Refuse Collection disposed of a monthly average of 4,207 tons, or about 170 tons daily. Eight garbage and 16 rubbish trucks are in service daily, including holidays.

In the Division of Public Buildings a miscellaneous service is furnished all departments controlled by the City Manager. This Division maintains all public buildings with a small force. During the year Morena Dam spillway was cleared of granite boulders and Dulzura conduit cleaned.

The Division of Shops also confines its service to City departments. Equipment is maintained and repaired and new equipment designed and constructed. Modern machinery and tools manned by experienced workmen keep hundreds of pieces of equipment in operation constantly. This Division also checks and controls 268 units of equipment for the Public Works Department. Cost per mile of operation varies, with City passenger car about .88 cents per day, trucks from \$1.53 to \$2.39, tractors approximately \$4.00 and sweepers \$6.62. About 2,000,000 miles were traveled by the 268 units.

The Electrical Division services and maintains electrical devices and lights in city buildings, ornamental street lights, traffic signals, blinkers and radio receivers and transmitters. Maintenance is a major activity with much new construction work each year.

Public Works Administration keeps accounts of each of the Divisions, statistical information which is available to the public and costs of operation.

San Diego's building increased during 1936-37 to the point where four more men were added to the personnel of the Inspection Department.

Fire Department

Personnel 200

The Fire Department consists of the Central fire alarm office, twenty fire stations housing nineteen Engine Companies, two Truck Companies and one Fire Boat, also a machine shop and Fire Alarm and Police Telephone Shop.

During the fiscal year of 1936-37 the Department answered 1,921 alarms, an increase of 136 over the previous year and the highest number during a single year in the history of the Fire Department. In this total were: 1 third alarm, 82 false alarms, 13 calls for aid outside of the city and 161 for other than fires.

Loss Kept Down

The fire loss for the year was \$767,307.43, a per capita loss of \$4.26, this being principally due to the Whitney & Co. fire where the loss was over \$700,000. Outside of this one fire the per capita loss would have been only 37c.

Outstanding accomplishments of the Department during the year were the commissioning of the new station at La Jolla and the linking of the La Jolla fire alarm system with that of San Diego. In addition 3-fold boxes replaced old types in La Jolla and a 350 G.P.M. pump was replaced with a modern 750 G.P.M. pump.

The new station at Eighth Avenue and J Street is rapidly being completed and should be commissioned during 1938.

Radio Is Helpful

Other accomplishments were the purchase of two 1000 G.P.M. pumps, the building of an addition to the Machine Shop at Columbia and Cedar, the overhauling of apparatus No. 129, and shortening of its aerial ladder to 65 feet. A new series of running cards were designed and installed. On the Fire Boat a blower was installed and the boat remodeled. Fifteen new fire alarm boxes were installed. A new sedan was purchased for the Chief.

The radio connection between the Police Radio system and the cars of the chief officers and the Fire Boat has many times demonstrated its worth.

95 percent of population native white stock.

Harbor Department

Personnel 36

San Diego's waterfront, facing on one of the few naturally land-locked harbors in the world, has undergone great changes during the past few years under the direction of the Harbor Commission and the Port Director.

During the past year alone Battery Park has been completed, Navy Field put into commission, the area at the foot of Twenty-eighth Street filled in and improved, Lane Field completed, the yacht harbor at Roseville made over, the bulkhead line improved and a score of other projects carried through.

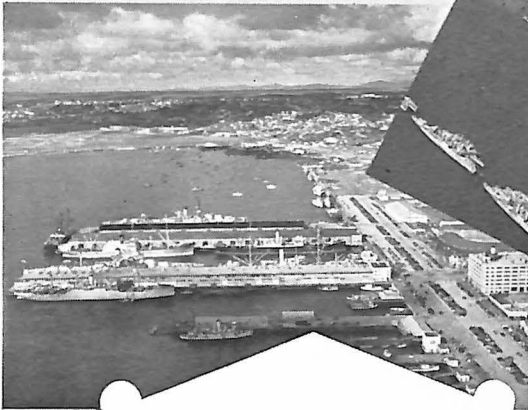
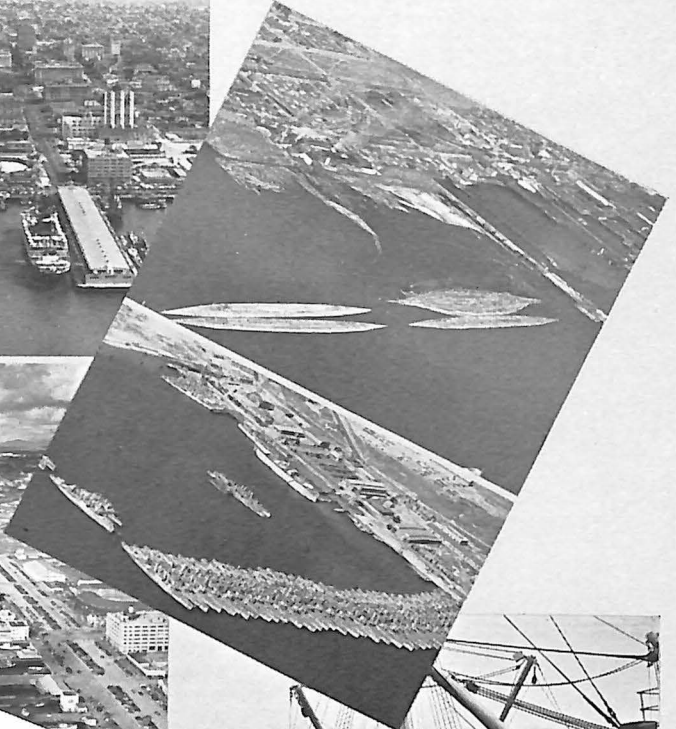
San Diego's harbor, looked upon as one of the City's greatest resources, is the home of the United States Navy light forces with approximately one-third of the entire Navy basing here. Therefore the development of the harbor has become a major project each year. Toward that end the voters in 1931 and again in 1937 voted an annual appropriation of \$150,000.00 for harbor development.

U. S. Funds Aid

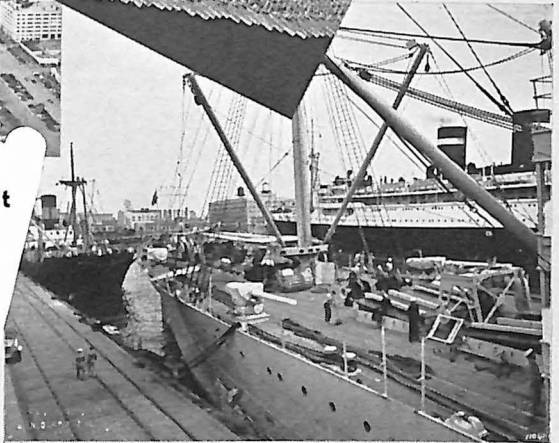
In addition to that amount for 1936-1937 the federal government financed many PWA and WPA projects to improve the harbor. The new Civic Center is located on the waterfront.

Under City control San Diego has been granted control of all tidelands within the City limits. At the present time the tidelands cover 1712 acres, 973 of which are still under City control and 739 acres deeded to the government for army or navy activities.

The Harbor Department has been responsible for creation of Lindbergh Field, one of the world's finest flying fields, located less than five minutes from downtown San Diego. Huge airplane factories line this field which also is the base for the Coast Guard and a unit of the Army Reserve Corps.



San Diego's famous port offers safe anchorage to scores of ships. Here the Navy has established a huge base with millions of dollars invested



Inspection Department

Personnel 14

One of the most important departments under the City's administration is the Building Department. Building inspection is one of the most necessary municipal functions.

Among other responsibilities, the following laws and regulations come under its direct jurisdiction: State Housing Laws, covering the construction of dwellings, apartments and hotels; state horizontal force or earthquake resisting laws; local building construction laws and plan checking; house-moving and wrecking; plastering, roofing, signs and billboards; periodical theatre and public building inspections; certain sections of the setback and zoning laws; electrical installations, electrical wiring, electric fixtures and appliances; boiler and pressure tank inspection.

All Plans Checked

In addition to seeing that all building laws and code regulations are complied with, all structural and supporting parts of the proposed building must be checked for strength and safety, which on account of the tremendous building activity during the past year, has necessitated a considerable amount of plan checking at night.

The duty of the Electrical Inspection Department is fundamentally the protection of life and property. The electrical inspectors are continually on the lookout for unsafe electrical wiring and equipment which may create a serious fire hazard or result in serious injury.

Inspector Busy

Another important branch of the City Building Inspection Department is the inspection of pressure vessels, by the Boiler Inspector. His work includes the inspection of boilers, air tanks, butane gas tanks and all such vessels which hold steam or gaseous substances under pressure. Hundreds of such inspections have been made during the past year.

Park Department

Personnel 111

With Balboa Park, its greatest recreation area, the center of the California Pacific International Exposition for two years, the Park Board has devoted much of its time and effort to furthering this great enterprise and later to rehabilitating the grounds after the Exposition closed in the fall of 1936.

There are 51 parks in the Park System with a total acreage of 2,773. Balboa Park is the largest with an area of 1400 acres.

Two Golf Courses

Within the confines of this Park facilities have been constructed and maintained for almost every form of outdoor active recreation possible in Southern California. A nine and an eighteen hole golf course, sporty and entirely grassed, enable about 10,000 rounds to be played each month. A new club house provides ample and excellent facilities for showers and food for the player's pleasure and convenience.

A swimming pool and bath house; tennis, shuffle-board, horse-shoe and roque courts; baseball diamonds; bowling greens; and children's playgrounds have been organized into an impressive area in the northeastern section of this park. Many of these activities are duplicated in the southeastern portion.

Sports Are Varied

Bridle paths and dirt roads permit horseback riding through highly developed plantings or along canyons in their native states. In other areas of Balboa Park, particularly on the west side convenient to the apartment district, smaller recreation centers for roque, horseshoes and shuffleboard are located.

These sports, with the addition of chess, checkers and cards, constitute a great attraction for the more elderly and the retired population. In addition to developments for organized sports, the park affords ample, spacious lawns, both sunny and shaded, for unorganized play.

PARK DEPARTMENT—Cont.

Music is afforded at the Spreckels' Organ Amphitheater in the forms of organ recitals, band concerts, chorus presentations and symphony concerts. Other concerts are presented in the Ford Bowl.

Center of Culture

Thousands are entertained, interested and have their knowledge increased through The Natural History Museum, The Fine Arts Gallery and The San Diego Museum. The American and Canadian Legions, the Floral Society, an artists' colony, and other organizations have been granted permission to use certain buildings. The Boy Scouts and Girl Scouts have their respective centers and carry on much of their programs within Balboa Park. The San Diego Community Theatre is a vital factor in the development of amateur dramatics in the city.

Other parks have their individual character and function throughout the City. The Plaza, with its fountain, bright beds of flowers, stately palms and comfortable benches, offers a resting spot in the business district, as does The Plaza de Pantoja. Torrey Pines Park preserves for all time its unique trees and rock canyons. Washington Square in Old Town, is a beautiful historic monument, as is the new Presidio Park. The Cove at La Jolla is appreciated by both swimmers and lovers of beauty. Other park areas will be developed as funds permit, in order that the service of this Department may be further extended.

Two Other Divisions

Trees in the city streets are watered, trimmed and protected by The Street Tree Division, which is an agency of the Department of Parks, as is The Cemetery Division which is charged with the control, preservation, regulation and improvement of all public burial grounds belonging to the city.



**Majestic Cabrillo Bridge,
towering above the road,
adds to the beauty of
Balboa Park, one of the
most famous of re-
creation spots in the
nation.—Here
Nature is seen
at her best**



Public Health

Personnel 27

The Department of Public Health is under the control of the City Manager with a Board of Health Commissioners, consisting of five members, and a Director of Public Health in charge.

Bureau of Laboratories during 1936-37 completed 13,037 diagnoses of infectious diseases, bacteriological examinations of milk, cream and water.

Bureau of Municipal Clinics registered an average of 608.08 persons per month. The Clinic average was 450 patients a week. A total of all preventative treatments for smallpox 15,304 and diphtheria 672.

Bureau of Meat and Dairy, inspected 146,373 lbs. of meat and made 8,940 sanitary inspections.

Bureau of Child Hygiene. The work being done in this Bureau has resulted in a marked downward trend in infant mortality.

Bureau of Vital Statistics registered 3,219 births and 2,555 deaths.

Bureau of Food Inspection, supervised the handling of food in 3,020 establishments with 18,843 inspections during the year. 16,318 pounds, 1,225 cans, and 2,554 gallons of foodstuff were condemned.

Bureau of Plumbing and Sanitation. This Bureau embraces 28 different activities necessitating 12,226 inspections; 919 water samples; 15½ days in court; plan checking; rodent and mosquito control activities.

Bureau of Public Health Nursing. One supervising nurse, four public health nurses, one public health nurse tuberculosis specialist. 11,336 cases were visited; 5,560 quarantined; 2,918 cultures taken. This Division assists materially in preventing the spread of disease.

This Department was allotted \$78,786.00 within which to operate. A direct saving of \$2,180.33 was made, further, a revenue of \$26,308.44 was returned, necessitating a demand on tax money of only \$50,297.33, an estimate per capita of .428.

Engineering Department

Personnel 20

Routine work of indexing and filing notes and records, office and field work for other departments and blueprinting and photostating, were among activities of the Engineering Department during the past fiscal year.

The Right of Way Division examined and checked all deeds to property offered to the City, negotiated rights of way for several street extensions and re-alignments, and checked proposed leases and renewals on City property and collected rentals.

Grade ordinances were written to establish the grades on approximately 80 streets and alleys after proper field and office work.

Four maps of subdivisions were accepted and recorded after being checked for accuracy and compliance with laws and ordinances. The area of the City was increased by 408 acres by five annexations of highly developed property. Records of improvements in this area are far from complete and much field work is required to fix boundaries.

Preliminary plans were started on 14 local assessment district street improvements, the first petitioned for in years.

Relief projects, 28 in number, were completed at total cost of \$496,423, of which the City furnished \$130,460. Average number of men employed was 370 per month, at an average monthly wage of \$70.00.

Accidents to City employees were reduced 33 1/3 percent during 1936-37 through organization of a Safety Council under direction of City Manager.

Naval payroll approximately \$2,000,000 monthly.

Playgrounds and Recreation

Personnel 54

San Diego, being a tourist center, has placed great emphasis on recreation and each year thousands of dollars are expended to make available proper facilities and direction for both adults and young people.

Recognizing the value of properly supervised recreation among children, the City has a well-organized Playground and Recreation Department operating under the direction of an advisory commission appointed by the City Manager, Board of Education and Park Commission.

By agreement with School Board the major expansion in recreation has involved the use of school property and grounds. The largest play centers are at La Jolla, University Heights, Golden Hill, Memorial, Central and North Park.

Eleven full-time and eight part-time employees, six caretakers and a maintenance crew of four have directed the work of the Department, reaching more than one million persons during the past year.

In addition to playground supervision the Department also directs the life-guards at the beaches and city pool and schedules activities at the City Stadium.

Police Court

The City Police Court (now replaced by Municipal Court No. 5) was not designed for raising revenue, nevertheless the amount turned in to the City Treasurer for the fiscal year 1936-37 reached a total of \$113,365.85.

Of this amount \$54,762.85 was raised through fines and the balance through bail forfeitures.

During the year 24,010 complaints were completed. Of these 12,039 were traffic cases, the balance being practically every type of law violation.

PLAYGROUNDS and RECREATION

1930 | 1931 | 1932 | 1933 | 1934 | 1935 | 1936
 1931 | 1932 | 1933 | 1934 | 1935 | 1936 | 1937

ATTENDANCE
 1,750,000

1,500,000

1,250,000

1,000,000

750,000

500,000

250,000

TENNIS - 637,000
 SOFTBALL - 48,000
 BASKETBALL - 20,000
 BASEBALL - 7,600
 OTHER ACTIVITIES - 600,000



Purchasing Department

Personnel 13

Purchases of a municipality cover a wide field, and the Purchasing Department must insure that all materials will be supplied promptly, that specifications be met and statutory requirements covered. These requirements can be met economically only when the Purchasing Agent has the co-operation of the using departments.

It is by centralized buying and standardization of purchases that large economies are effected. The Purchasing Department operates a storeroom from 6:30 a. m. to midnight where supplies carried in stock are always available.

The operation of a print shop with three presses is one of the functions of the Purchasing Department and prices show that the shop is a money-maker for the City.

Buy Home Products

The Purchasing Department keeps an inventory of all equipment of the different departments of the City and equipment not needed by one department, which may be usable by another, is transferred.

Purchases of like materials are equitably distributed to different business houses handling same, and all purchases possible are placed with home merchants. This rule also applies to the placing of insurance.

A record is kept of all purchases, which gives vendor's name, unit price, amount of materials and the total amount of each purchase order. This record is open for inspection.

During the past year 12,122 purchase claims covering a total business of \$2,114,090.77 were handled by the Purchasing Agent.

Water Department

DEVELOPMENT DIVISION

Personnel 61

Ample rainfall, generous runoff and excellent water catchment in storage reservoirs during the 1936-37 year was a great relief to all concerned.

San Diego rainfall was 15.93 inches, against a 9.80 mean with proportionately high precipitation on the City's watersheds. Reservoir storage increased from 27.3 billion gallons on July 1, 1936, to 92.2 billion gallons on June 30, 1937. Six years' water supply is now in storage. All underground standby pumping supplies were completely replenished.

Installation of the El Capitan-Lakeside pipe line consisting of six miles of 48-inch and two miles of 36-inch steel pipe was completed at a cost of almost one-half million dollars, making possible the gravity delivery of El Capitan water to University Heights Filter Plant and Reservoir in time for 1937 summer peak demands and permitted the abandonment of the Otay-San Diego First main pipe line.

New Gauge Stations

Strengthening of Hodges Dam was completed at a cost of about \$148,000, two months before flood waters of February 7, 1937, passed over the spillway to a depth of 6.65 feet.

Six modern stream gauging stations were constructed with the cooperation of the United States Geological Survey.

Three hundred ninety acres of additional reservoir lands were purchased during the year.

Study was made and a report rendered on water requirements and the development of local and Colorado River supplies. A program of development to keep pace with the City's growth was recommended.

WATER DEPARTMENT—Cont.

It was necessary to reconstruct portions of Dulzura conduit; repair Hodges conduit and El Capitan spillway channel lining because of flood damage. Numerous small repair and betterment jobs were completed, priority being given to those where depreciation is advancing most rapidly.

Study New Lines

Studies and estimates for College Reservoir and Pipe Line to cost \$75,000 progressed sufficiently to insure completion during the coming fiscal year, thus improving the quality of water and pressure east of 49th Street and north of University Avenue.

Studies were made of numerous and pressing projects necessary to improve San Diego's water supply in the near future to match the City's growth and to meet the increasingly exacting public demands for better service.

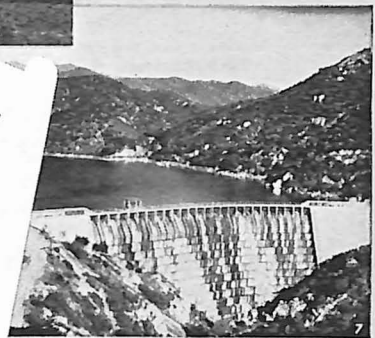
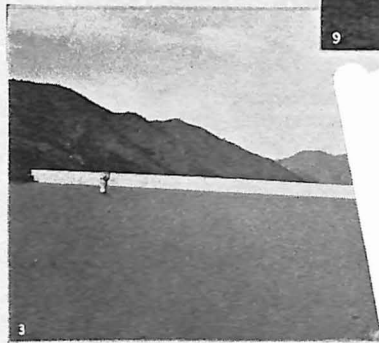
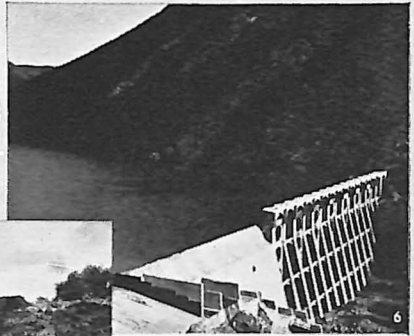
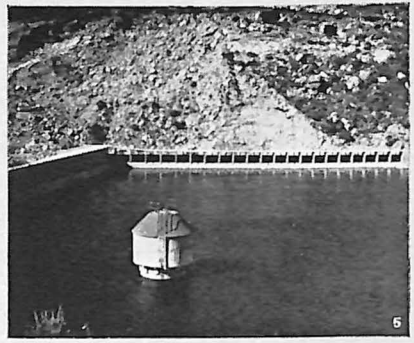
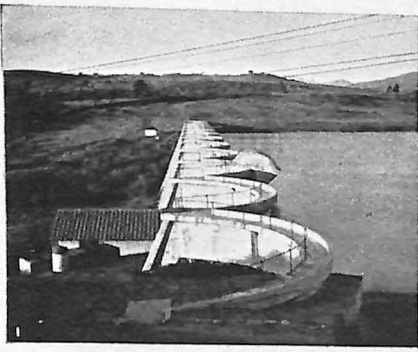
DIVISION OF DISTRIBUTION

Personnel 97

The operation and maintenance of the distribution system and the installation of new services and mains were carried on throughout the year by a personnel of trained men. These men all have special assignments except about nine. Upon the nine depend the replacement, repair and installation of new mains and any additional work required by the Division.

In the older parts of the city a well planned distribution was installed many years ago, which is still adequate for that section as long as water is delivered to the mains. But the city has expanded and is still growing and new sections require adequate mains, pressure, and water for domestic use and fire protection. The State College, Point Loma, Bay area, and the beaches are making rapid progress. The high ground near the state college has very low pressure, at times being out of water. A water tower in that section has been planned, and we hope will be erected in the near future.

A 12-inch main, under city supervision, is being laid in Rosecrans street from Lytton street to Hugo street as a W.P.A. Project. Last year a 16-inch main was laid from Taylor to Lytton



SAN DIEGO'S WATER SUPPLY

1. San Dieguito Dam
2. Chollas Heights
3. ElCapitanDam
4. Upper Otay
5. Moreno
6. Hodges
7. Barrett
8. Savage
9. Famous Padre dam, first erected on West Coast



WATER DEPARTMENT—Cont.

street. A large trunk line has been planned to run from the 30-inch main at Thirtieth street and Upas street to run west on Upas connecting to the 16-inch mains at Park boulevard and at Fifth avenue and to the other large intersecting mains and finally connecting to the 12-inch main on Pacific Highway.

The repair of the Lake Hodges-La Jolla wood and steel line was started, a specially qualified man with helper being assigned to the work. The State repaved Main street from Thirty-second to National City. This work necessitated the renewal of services, highlining, installation of stubs at intersections, laying of 100 feet of 12-inch steel line across the bridge, by this Division.

Install New Valve

The use of heavy equipment by contractors during the repaving of El Cajon avenue necessitated the recaulking of the 12-inch main from Texas street to Idaho street and of the 16-inch and 30-inch mains from Oregon to Idaho streets. This Division also installed a pump and built pump house at University Heights filters and installed a 30-inch valve at Thirtieth Street for impounding division and reroofed the reservoir at Point Loma. About 22,000 feet of 2-inch mains were installed and about 1600 feet of 4-inch and 6-inch mains installed.

OFFICE AND ACCOUNTING

Personnel 3

On June 30, 1937, 599.24 miles of distribution mains, both wrought iron and cast iron, from 2" to 36", were in service carrying the City's water supply from the transmission pipe lines to consumers' meters.

Consumption High

The first distribution mains were owned and operated by the City August 1, 1901—purchased from the San Diego Water company.

On June 30, 1937, the Department had 43,205 meters in use from 5/8" to 10", and 3,062 fire hydrants.

The maximum, all time, consumption per day was reached on the last day of the fiscal year,—28,842,000 gallons. The consumption for the entire fiscal year was 6,443,383,995 gallons for the City of San Diego, or 39,119 gallons per capita.

WATER DEPARTMENT—Cont.

FISCAL

Value of fixed assets of the Department	\$22,101,401.85
Value of new work in progress	1,180,536.34
Cash in bank and including unexpended water bonds	855,679.69
Outstanding water bonds	11,235,608.71
Balance due on San Dieguito System purchase . .	2,817,713.36
Balance due on Normal Heights System purchase	35,833.34
Total Net Worth	9,523,534.27
Additions to properties	458,887.84
Revenues from sale of water to City consumers . .	1,454,660.92
Revenues to the General Fund other than sale of water	37,452.19
Total Operating and Maintenance expense of the Department	556,480.11

W. P. A. Projects

Eighteen projects, covering a wide range of municipal activity, were put into effect by the Federal Works Progress Administration during the past year and entailed an expenditure by the government of \$3,796,163.

The following figures show details:

	Federal Allowance	Sponsor's Contribution	Total
Improvements to sewer systems	\$ 61,913.00	\$ 11,065.00	\$ 72,978.00
Improvements to and new buildings	154,577.00	36,350.00	190,927.00
Improvements to playgrounds	103,122.00	17,779.00	120,901.00
Improvements to drainage systems	96,507.00	34,515.00	131,022.00
Improvements to roads and streets	257,375.00	47,982.00	305,357.00
Improvements to bridges	7,553.00	2,435.00	9,988.00
Improvements to water system	35,559.00	38,291.00	73,850.00
Improvements to parks	365,132.00	34,364.00	399,496.00
Historical and cultural institutions	352,806.00	18,621.00	371,427.00
Improvements—Balboa Park Zoo	384,143.00	71,234.00	455,377.00
Additional library service	240,611.00	5,870.00	246,481.00
Civic Center construction	494,764.00	50,000.00	544,764.00
Hodges Dam strengthening	81,000.00	99,000.00	180,000.00
El Capitan-Lakeside pipe line	129,000.00	301,000.00	430,000.00
Improvements—Harbor	801,329.00	174,853.00	976,182.00
N. Y. A. projects	178,830.00	8,480.00	187,310.00
Spinning and weaving project	35,250.00	1,575.00	36,825.00
Miscellaneous	16,692.00	1,329.00	18,021.00
	<hr/>	<hr/>	<hr/>
	\$3,796,163.00	\$954,743.00	\$4,750,906.00

Romantic Mexico is only 16 miles away.

25

Police Department

Personnel 231

Keeping in step with the most modern methods of law enforcement and crime prevention, the San Diego Police Department has established an enviable reputation.

During the past year there was a decrease of 42 percent in burglaries as compared with four years ago; robberies fell off 63 percent; stolen automobiles dropped 10 percent and all felonies reported a decrease of 20 percent.

During the same period there was not a case of extortion or kidnapping, not a bank robbery or any indication of organized gangster activity.

In setting this record the Department's motor vehicle equipment traveled 1,365,286 miles. Jail records show 13,850 arrests and 26,115 traffic citations and warnings issued.

The Department has 50 automobiles, two ambulances, one patrol wagon, 23 motorcycles and two trucks.

Two-way Radio

Today the Department is far ahead of most cities in radio equipment. A remote control room at Central station keeps the entire network of cars and stations in close touch at all times and through two-way equipment in all automobiles and ambulances the City is given split second service of the highest type. Motorcycles also are equipped with radio.

During the past year two new division stations were completed, one at Ocean Beach and the other at La Jolla. Also, the clubhouse and other improvements at the target range, now considered the finest range west of Camp Perry.

A blockade for apprehension of drunken drivers which has attracted world-wide notice is another feature of the year's work.

In September, 1936, a Junior Traffic Patrol was organized with 625 boys guarding crossings at 25 schools. So successful was this plan that not an injury was incurred at any of these crossings.

"The Spirit of St. Louis" was made in San Diego.



New Buildings at Police Pistol Range.

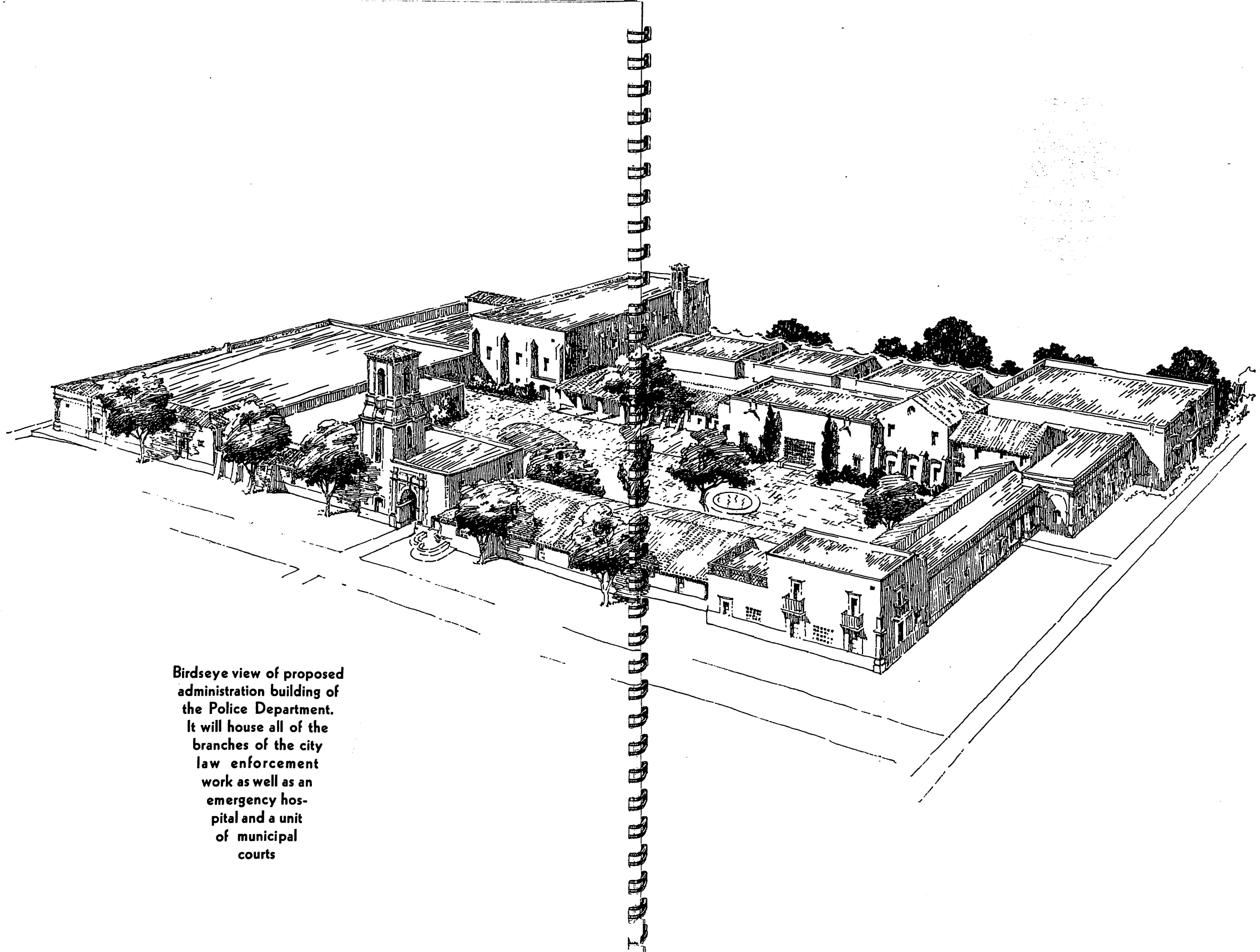
During the past year improvements have been made in the City Jail which now permit of individual incarceration of drunks to avoid possibility of injury. In addition, improvements have been made at the Rehabilitation Camp at El Capitan Damsite which have brought commendation from state jail investigating officials. An average of 65 prisoners have been kept at this Camp during the past year, all of whom showed improvement in health and morale after serving their sentences.

All motorcycles are now city owned and are painted to conform to state regulations, the same as all radio prowl cars.

In the Traffic Division the latest methods of accident investigation and prevention have been installed and in the downtown area mounted police have been added to assist in handling traffic.

The Junior Traffic Patrol on Parade.





**Birdseye view of proposed
administration building of
the Police Department.
It will house all of the
branches of the city
law enforcement
work as well as an
emergency hos-
pital and a unit
of municipal
courts**

License Inspector

The License Inspector, working under the Chief of Police, co-operates with various City departments, the Better Business Bureau, the Veterans Committee and the Anti-Racketeering Committee. In addition to the license ordinance the following ordinances were revised and passed and added to the duties of the License Inspector: bankruptcy sale, quitting business sales, auto wrecking, transient photographers and merchants, selling of used motor vehicles, licensing of mechanical amusement devices and the registering of bicycles.

Revenue Increases

Records are kept of all licenses granted, denied, withdrawn or quit. The registering of bicycles consists of a complete filing system of its own. In the year 1936, 4,737 bicycles were registered. For the present year 1937 to date 5,400 bicycles have been registered. For the year 1936 an increase of 35% was shown in recoveries of stolen bicycles.

For the year 1935-1936, 1,799 license applications were taken with fees amounting to \$60,119.75. For the year 1936-1937, 2,179 license applications were taken with total fees amounting to \$84,759.78, an increase over the previous year of \$24,640.03.

Social Welfare

Personnel 2

With the exception of the Police Department, no other Department has more direct contact with the moral development of the community than does Social Welfare.

Check All Permits

Through this office goes all applications for charitable solicitations and benefits. Full particulars are obtained and then a final report of results is filed. In this way the city is protected from crooked promoters who stage events for high fees in the name of charity. During the past year scores of such permits have been handled and many spurious affairs halted.

Also, this Department supervises the conduct of dine and dance businesses insofar as floor shows, entertainment and presence of minors is concerned. Nightly visits to all such places have resulted in closer observance of all laws and ordinances.

City Attorney

Personnel 12

The City Attorney is elected by the people for a term of four years, and is the full time chief legal advisor and attorney for the City and all departments and offices thereof.

All deputies, assistants and employees are appointed by the City Attorney. All appointments, other than deputies and assistants, are subject to the Civil Service provisions of the Charter.

The work in the main office is allocated to the end that each may specialize in certain well-defined branches of municipal law.

The Assistant City Attorney participates in the general supervision of the business of the office, advises the Harbor Commission and City Council, and such department heads as may require legal aid.

One deputy is in charge, almost exclusively, of all claims and damage actions against the City with the assistance of other members of the staff. Another handles condemnation proceedings, ex-parte matters in the Superior Court, and annexation proceedings.

Work Is Divided

To another is assigned the duty of codifying all city ordinances, and of preparing and approving a majority of the penal ordinances of the City. He is also ex-officio member of the City Planning Commission.

The City Prosecutor, and his Assistant, with the assistance of two stenographers, supervise and prepare all complaints, processes and orders of Department 5 of the Municipal Court. The City Prosecutor also prosecutes all violations of city ordinances and misdemeanors, and defends all appeals from that court to the Appellate Division of the Superior Court.

The secretarial staff is composed of an Executive Secretary to the City Attorney, a Legal Stenographer and a Secretary-Stenographer.

Zoological Society

Personnel 33

Attendance at the Zoo in 1936-37 suffered considerably because the Exposition was nearing an end and the Zoo was closed at night. Also, immediately following the close of the Exposition all streets leading to the Zoo were closed or so inaccessible as to curtail attendance.

The attention of the Directors of the Society has been concentrated this year on completing the building of the Zoo as originally planned during this era of free labor and federal funds. Roads are being graded so that the paving can start as soon as the last cages are completed. During this year the new reptile mesa was occupied, the Wegeforth Bowl (amphitheater) has been completed, the big mammals have been suitably housed with room to display rhinoceros and giraffe. The second great flying cage for birds of prey has been built and opened for use.

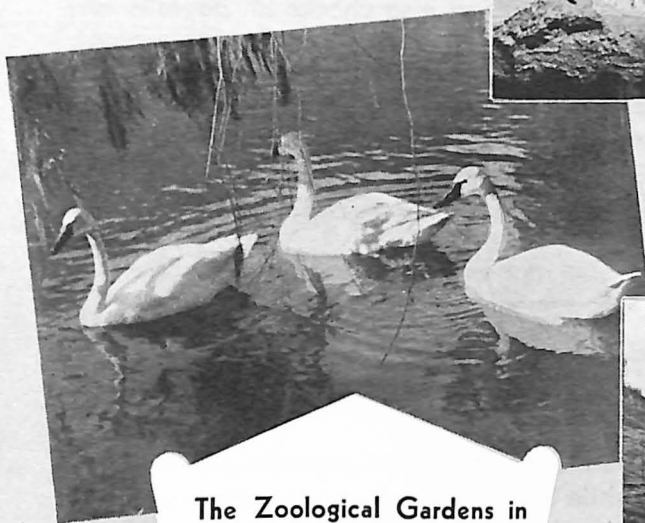
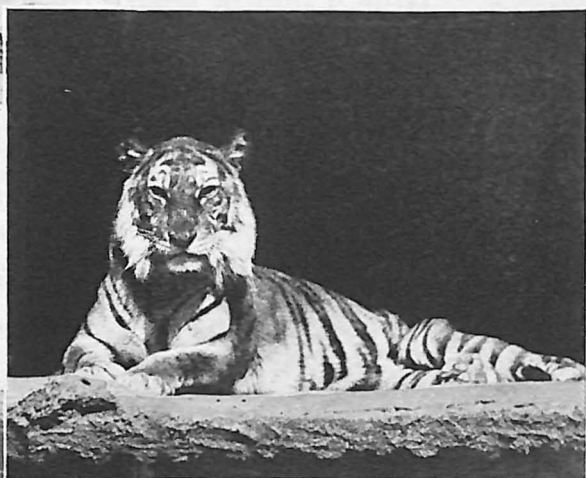
Grounds Beautified

The landscaping has kept pace with the building so that now the grounds assume the aspect of one of the finest bits of natural tropical scenery to be imagined. Hundreds of flowering and palm trees have been purchased and planted and many shrubs and ferns for the rock canyon have been planted. Picnic grounds have been built near the main entrance and many individual tables distributed through the grounds.

A few new specimens have been added, among them a young hippopotamus, Babirusa, Anoa and Isabella gazelles.

Have had some memorable donations also, among them two small elephant seal, a Syrian Bear from the Barnes circus which also contributed a tapir, several Reindeer and many snakes, lizards and turtles from local and more distant sources.

Operating costs of the Zoo including all activities, such as publications, bus and lunch rooms totaled \$84,412.31, with \$30,000.00 earned by such activities outside of the gate receipts.



The Zoological Gardens in Balboa Park are rated with the finest in the United States. Scores of animals are seen in the famous outdoor cages and dens



Civil Service

Personnel 7

The work of the Civil Service Commission has grown in scope until today it covers a field far different from that generally expected of such a commission.

With a staff of seven employees working under the direction of the Commission through the Personnel Director, a huge volume of work has been handled during the past year.

Check All Payrolls

This work has entailed the registration of applicants for classified positions in the City Civil Service, examination and certification, maintenance of employment lists, service register, counter work, efficiency rating classification, medical examinations, workmen's compensation fund and safety campaigns.

In addition to the above the office also checks all payrolls for City departments.

During the year the Commission conducted 22 examinations with the following results: 2,624 notified, 1,123 applied, 820 examined, 405 passed, 415 failed, 44 were given permanent appointments and 30 appointed temporarily.

Aid State, County

The State's request for assistance covered 150 examinations involving 1,542 candidates. The County of San Diego participated in 16 examinations with approximately 263 candidates during this period.

The total number of permanent classified employees as of June 30, 1937, was 1261, while 86 were shown on the temporary list. In the unclassified service there were 39, making a total of 1386.

Policy established of setting aside \$50,000 each year for General Reserve Account until such time as City will have enough cash in hand to operate on cash basis.

City Planning Department

Personnel 2

This Department, one of the smallest in number of employees is guided by the largest Commission (nine members). Although most of the time of the weekly meetings of the Commission is taken for matters involving zone variances, the city charter and the state planning act describe the duties.

The charter makes the commission advisory to the city council upon the following subjects: public buildings, bridges, retaining walls, approaches, park and harbor structures, the improvement of the Pueblo Lands and other improvements.

Plans Are Checked

The state law requires the Planning Commission to make and adopt a master plan for the physical development of the City. This plan includes the following: major traffic street plan; zone plan; transportation plan; transit plan; park and recreation plan; group buildings plan; and other plans. The Nolen Plan for San Diego outlines several of the above subjects. At the 51 meetings of the Commission during the year 1936-37 nearly 300 petitions were considered on matters of zoning and setback ordinances; 21 subdivision maps were inspected, 17 new ordinances on zoning and setback lines were approved.

Plans for every building application were inspected for zoning, setback, and yard requirements before approval by the building department, hundreds of permits were checked for the health and license departments prior to the issuance of permits. Many plans for private buildings were checked for architecture.

These and many other matters such as the Hillcrest Traffic Problem and the compilation of statistical data, occupied the time of the Planning Commission and staff during the past year.

Appropriation of \$80,000 toward College Reservoir Development insures large area that adequate water and sufficient pressure will be available at all times.

Retirement System

Personnel 2

Municipal employees of the City of San Diego (outside of the Police and Fire Departments) come within the provisions of the City Employees' Retirement System, considered by many as one of the soundest of its type in the United States.

During the past fiscal year eleven were retired on pensions, ten died, bringing the total now receiving pensions to 109.

A total of 817 members are shown on the rolls of the Retirement System, the total assets of which are \$938,878.23.

Provisions for retirement are covered in the City Charter which also provides for contributions on part of employees and the City. Administration of the fund is under control of a board of seven members.

Building Permits

Classification	FISCAL YEARS			
	July 1, 1935 to June 30, 1936		July 1, 1936 to June 30, 1937	
	Valuation	No. Permits	Valuation	No. Permits
One-family dwelling.....	\$2,988,942	996	\$ 5,425,437	1,650
Two-family dwellings.....	102,515	26	286,247	74
Flats, Apts., Auto Courts, etc.....	378,121	88	671,381	107
Total Dwellings	\$3,469,578	1,110	\$ 6,383,065	1,831
Recreation	40,300	7	49,800	4
Churches	5,200	2	76,500	4
Public Garages	3,000	1	5,000	1
Private Garages	61,706	336	90,145	377
Oil Stations	50,150	22	26,660	10
Sheds	32,860	136	29,421	153
Schools	152,521	16	52,806	3
Stores	174,355	43	631,445	79
Public Utilities	110,600	10	79,300	6
Offices	20,113	18	55,510	17
Public Buildings	151,591	16	1,207,337	8
Factories	277,540	12	28,196	6
Institutions	30,000	1	310,600	5
Total	\$1,109,936	620	\$ 2,642,720	673
Signs, Misc., Street.....	269,034	1,117	285,036	1,315
Total Alterations, etc.....	779,526	1,573	815,543	1,660
Grand Total	\$5,628,074	4,420	\$10,126,364	5,479

Board of Education

San Diego's public schools are under the supervision of a Board of Education composed of five members elected at large by the electors of the School District and receiving a compensation of \$600 per year each paid by the City.

The duties of the Board are set forth in the laws of the State of California.

The rapid development of the city is clearly reflected in its day school enrollments which doubled during the decade from 1922 to 1932, and which are again showing a marked upward swing to the present peak of 29,000, after a three-year period of comparatively little growth.

Public Library

Personnel 101

San Diego's library borrowing book readers represented 48 percent of the population over a period of three years, according to the latest figures released by the City Librarian.

This City, along with all others, has shown a decided upturn in reading since return of employment and more normal economic conditions. In meeting this new demand the City has made possible an increase in the annual book fund from \$12,862.35 to \$15,000.00.

San Diego's Library was one of 30 in the nation selected for display of hundreds of special pamphlets prepared by the American Library Association, the United States Office of Education and the Public Affairs Committee, Washington, D. C. This display is now the property of the Library.

In May the North Park Branch was moved to new and better quarters with an immediate increase in borrowers.

Active co-operation with the Southern District of the California Library Association, remodelling of the return desk at the Main Library to speed up work, rearrangement of shelving in the young people's department, supervision of numerous valuable WPA projects and personal professional advancement of members of the staff have featured the year's work.

Fine Arts Society

Personnel 6

Occupying the world-famous Fine Arts Gallery building in Balboa Park, the Fine Arts Society is charged with responsibility of maintaining the building, displaying and guarding temporary exhibits and permanent art collections.

During the past fiscal year the Society has staged a number of exhibits with paintings and sculpture from all sections of the country.

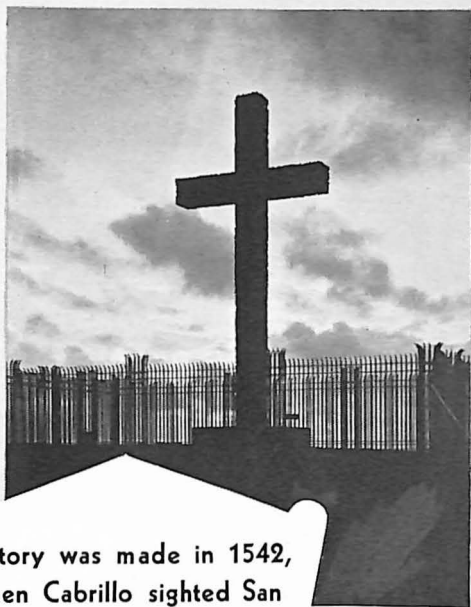
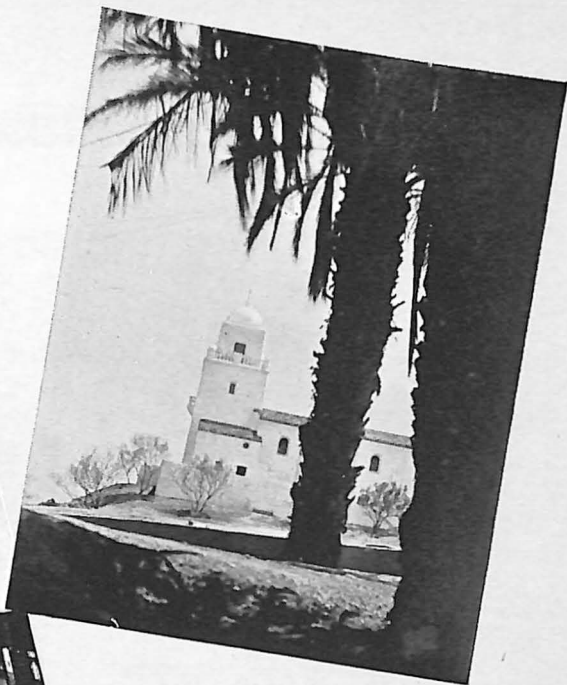
Junipero Serra Museum

Dedicated with impressive ceremony on July 16, 1929, the 160th anniversary of the founding of the first Spanish military, ecclesiastical and civic establishment in California, Junipero Serra Museum stands in Presidio Park, a few yards east of the first mission and first presidio site and marks the place therefore where civilization began on the Pacific coast of the United States. Presidio Park and this building were given to the city of San Diego by George W. Marston.

Junipero Serra Museum is occupied by the San Diego Historical Society and houses the historical collections of this organization and that of the Pioneer Society of San Diego County. These collections are constantly in use by students, special researchers, authors, teachers and others.

It is the function of this institution to publicize San Diego city and county by means of establishing beyond all doubt the actual facts which make up our unique Spanish, Mexican, early American and more modern historical background.

Files contain factual material dating from 1542 to the present; and in the thousand and more subdivisions are found the details of civic and cultural growth. These are open to the public and are in daily use.



History was made in 1542,
when Cabrillo sighted San
Diego for the first time.
Old Town calls to mind
stories of the struggles
to build a city here.
Serra Museum
attracts many

San Diego Museum

Personnel 7

Occupying a prominent place in the educational, scientific and cultural life of San Diego, the San Diego Museum in Balboa Park is known from coast to coast for its wide range of exhibits and for its field work.

This field work during the past year has included excavations in Cuyamaca State Park area, Arizona, Nevada and California desert area and surveys in San Felipe Desert, along the coast and on San Clemente Island.

In addition to research work much was accomplished along educational lines by the Director and his assistants. Special lectures and assistance to teachers in the schools featured this program.

During the Exposition in 1935 and 1936 more than one and one-half million people visited the Museum. The attendance average for 1936-37 was 1,400 weekly.

Natural History Museum

Within less than one month after the close of the California Pacific International Exposition in September, 1936, the Natural History Museum was in full operation again with hundreds of visitors each week day and an average of 5,000 on Sundays.

Exhibits and collections have been considerably enriched during the year by gift, field work and by installations prepared within the Museum. Bats, reptiles, taxidermy groups and models of dinosaurs have been added, with work now in progress on a great case housing eight groups of Coronado Island birds. The outstanding gift was a collection of shells, the largest in the country. Tours to points of interest attracted hundreds, while all available busses were required to handle the group visiting desert flower areas.

Other activities included summer classes for children, meetings of the San Diego Gem Society, San Diego Reptile Club, San Diego Fish and Game Association and other groups which made the building their headquarters; lectures by staff members before various city groups, library service to the public and editing and distribution of scientific publications.

City Treasurer

Personnel 18

Revealing a healthy financial condition, the report of the City Treasurer shows San Diego's fiscal standing equal to that of any other city of like population in the country.

An analysis of the report emphasizes the far-sighted attitude of the public in its bond issues, for more than eleven millions of dollars in bonds have been voted for water uses—the most important single factor in the future of the city.

The balance of the outstanding bonds, amounting to a little more than three millions of dollars, cover a wide range of municipal improvements, but even with this seemingly large bonded indebtedness the city still has a remaining margin of more than nine millions for water purposes and more than ten millions for all other purposes.

Bond Margin Safe

It will be noted therefore that there is a very safe cushion for all needs of the city and no additional bonds have been voted for several years.

Based on last available figures from Moody's Investors' Service San Diego's per capita tax levy applied to city government was \$38.23, while that of Oakland was \$38.44, Long Beach \$42.66 and Los Angeles \$38.24.

The following figures show the breakdown in accounts of the City as revealed by the Treasurer:

SUMMARY OF CASH RECEIPTS AND DISBURSEMENTS FISCAL YEAR 1936-37

Treasurer's balance June 30, 1936.....	\$2,901,103.37
Receipts	7,807,587.90
Disbursements	7,645,813.97
Treasurer's balance June 30, 1937.....	3,062,877.30

DISTRIBUTION OF JUNE 30, 1937, BALANCE

Bank Deposits—Active	\$1,977,665.32
Bank Deposits—Inactive	1,000,000.00
Total Bank Deposits	\$2,977,665.32
Cash and Cash Items	82,831.98
Petty Cash Advances to City Departments	2,380.00
Total Treasurer's Balance	\$3,062,877.30

Balboa Park is known as one of world's finest.

TREASURER—Cont.

BANK DEPOSITS SECURED U. S. GOVERNMENT STATE AND MUNICIPAL BONDS AS FOLLOWS:

U. S. Government Bonds Par Value	\$3,300,000.00
State of California Bonds	51,000.00
Municipal Bonds	170,000.00
Total Security for Bank Deposits (Par Value)	\$3,521,000.00
Market Value Appraisal June 28, 1937	\$3,544,206.70

Note: Deposits may not exceed par value of collateral;
 Deposits plus 10% may not exceed market value of collateral.

COMPARISON OF TREASURER'S FUND BALANCES JUNE 30, 1936, AND JUNE 30, 1937

	Balance June 30, 1936	Balance June 30, 1937
General Fund	\$ 553,838.73	\$ 537,161.35
Special Funds	359,535.54	316,047.68
Trust Funds (Controlled by Auditor)	172,791.42	631,242.23
Trust Funds (Administered by Treasurer)	283,231.46	244,194.05
Water Operating Fund	46,551.58	132,496.67
Harbor Operating Fund	33,741.65	88,625.63
Store's Revolving Fund	68,494.30	11,805.56
Bond Interest and Redemption Fund	450,263.51	373,393.28
Bond Funds	932,655.18	727,905.85
Total	\$2,901,103.37	\$3,062,877.30

SECURITIES HELD BY TREASURER JUNE 30, 1937, FOR ACCOUNT OF CITY TRUST & PENSION FUNDS

	Par Value
1. Employees' Retirement Fund	\$ 885,812.30
2. Firemen's Relief & Pension Fund	74,925.00
3. Police Relief & Pension Fund	35,509.50
4. Mt. Hope Cemetery	185,156.31
5. Public Library	6,000.00
6. Foundling Home Fund	13,000.00
Total Par Value	\$1,200,403.11

Note: Employees' Retirement Bonds in joint custody with President
 or Secretary of Retirement Board; all others sole custody.

New headquarters for service departments constructed at Twentieth and B Streets, consisting of office and administration building, tool-rooms and storeroom and carpenter shop.

TREASURER—Cont.

STATEMENT OF GENERAL OBLIGATION BONDED DEBT AND DEBT MARGIN CITY OF SAN DIEGO, JUNE 30, 1937

Outstanding Water Bonds	\$11,235,608.71
Outstanding All Other Bonds	3,082,481.54
	\$14,318,090.25
Total June 30, 1937	
City Charter limits bonded debt to 15% of assessed valuations for water purposes and 10% of assessed valuations for all others.	
Assessed Valuation March, 1937	\$140,005,780.00
Debt Capacity Water Purposes:	
15% of Assessed Valuation	\$21,000,867.00
Bonded Debt—Water	11,235,608.71
	\$ 9,765,258.29
Margin Water Purposes June 30, 1937	
Debt Capacity All Other Than Water:	
10% of Assessed Valuation	\$14,000,578.00
Bonded Debt, Other Than Water	3,082,481.54
	\$10,918,096.46
Margin All Other Purposes June 30, 1937	
Per Capita Debt, estimated population of 169,388 based on 43,433 water meters in use @ 3.9 persons per meter:	
City of San Diego General Obligation debt per capita	\$ 84.53
Gross overlapping debt	126.40
Net overlapping debt	60.07

NOTES ON SPECIAL ASSESSMENT DEBT

(a) 1915 Act Street Improvement Bonds outstanding in an amount of \$17,781.00 have been in default since July 2, 1935, at which time all bonds issued under the 1915 Act matured.

(b) 1925 Act Acquisition and Improvement District No. 1 (Mission Bay Causeway). The County of San Diego has effected a settlement whereby all but \$10,000.00 of \$741,000.00 bonds outstanding were purchased from bondholders @ 75 cents on the dollar. No future levies for account of this bond issue will be made. In addition to \$10,000.00 in hands of bondholders, County holds \$320,000.00 par value, balance of issue has been canceled. The County expects to be reimbursed for money advanced to settle district through payment of \$320,000.00 bonds they hold out of proceeds of delinquent assessments now on delinquent tax rolls.

(c) 1925 Act Acquisition and Improvement District No. 3. It is expected that this improvement district, practically 100% delinquent, will be settled through purchase by the County of San Diego of \$65,036.00 outstanding bonds @ 15 cents on the dollar.

Employment of rate expert has resulted in \$7,200 additional revenue to City and reduction in utility rates for the City at large of \$410,000 annually.

City Auditor

Personnel 10

San Diego spent more through its municipal government in 1936-37 than in the 1935-36 fiscal year but the actual, bare cost of city operation was less, according to figures from the City Auditor.

Total government expenditures for the 1936-37 fiscal year were listed at \$5,927,640.39 against \$5,450,480.93 for the 1935-36, the figures indicated. However, it was explained, salary increases and capital investments not charged against the 1935-36 year amounted to \$616,147. Eliminating these, the 1936-37 operating cost was \$138,996.61 less than the 1935-36 charges.

Install New System

Salaries were increased \$110,000 in the 1936-37 year above the previous year's total. Capital investments at the harbor were \$32,385 greater. Payments on El Capitan project were \$268,361 more than they were the previous year. This was due to completion of El Capitan pipe line. Hodges strengthening charges were \$110,401 greater in 1936-37 than in the previous year. The last two projects now are completed.

In the fiscal year 1936-37, the city retired \$705,850 in bonds and paid \$710,512.65 in bond interest. The municipal bonded debt stood at \$14,318,090.25 at the end of the fiscal year.

In compiling these figures the Auditor has been handicapped by the fact an entirely new system of municipal bookkeeping was installed in his office during the past year. This has increased the normal burden of work in this office, but nevertheless the entire force has carried on with the routine work of checking every expenditure made by the City.

Following are the figures for the fiscal year:

AUDITOR—Cont.

DETAIL OF ASSESSMENT ROLL—FISCAL YEAR 1936-1937

(1937-1938 Assessment Roll and Tax Rates Shown Below)

NON-OPERATIVE PROPERTY

Real Estate	\$49,103,380.00
Improvements thereon	53,198,820.00
Personal property, secured	7,469,050.00
Personal property, unsecured	5,588,590.00
Total non-operative property	\$115,359,840.00

OPERATIVE PROPERTY

Public Utilities	\$18,363,350.00
Total assessed valuation	\$133,723,190.00

DIVISION OF TAX RATE—1936-1937

Note: An allowance for anticipated delinquency of approximately 10% has been made on non-operative secured property.

Allowed to General Fund	\$1.047
Allowed to City Employees' Retirement Fund.....	.047
Allowed to Firemen's Relief and Pension Fund.....	.012
Allowed to Police Relief and Pension Fund.....	.013
Allowed to Zoological Exhibits Fund.....	.020
Allowed to Municipal Bond Interest and Redemption Fund.....	.961

Total rate for each \$100.00 valuation.....\$2.100

DETAIL OF ASSESSMENT ROLL—FISCAL YEAR 1937-1938

NON-OPERATIVE PROPERTY

Real Estate	\$49,845,560.00
Improvements thereon	57,426,410.00
Personal property, secured	8,299,150.00
Personal property, unsecured	5,433,600.00
Total non-operative property	\$121,004,720.00

OPERATIVE PROPERTY

Public Utilities	\$19,001,060.00
Total assessed valuation	\$140,005,780.00

DIVISION OF TAX RATE—1937-1938

Note: An allowance for anticipated delinquency of 10% has been made on non-operative secured property.

Allowed to General Fund	\$1.124
Allowed to City Employees' Retirement Fund.....	.049
Allowed to Firemen's Relief and Pension Fund.....	.013
Allowed to Police Relief and Pension Fund.....	.014
Allowed to Zoological Exhibits Fund.....	.020
Allowed to Municipal Bond Interest and Redemption Fund.....	.910

Total rate for each \$100.00 valuation.....\$2.13

Public and private schools rate high

AUDITOR—Cont.

SUMMARY OF OPERATING COSTS City of San Diego, Fiscal Year 1936-1937

Mayor's Office	\$	9,166.73
Councilmen's Office		5,772.85
City Attorney's Office		40,229.13
City Police Court		27,522.25
Board of Education		3,002.60
Office of City Manager		17,331.88
Office of Auditor and Comptroller		27,358.06
Office of City Clerk		13,611.77
Office of Civil Service Commission		15,988.75
Budget Bureau		3,182.47
Purchasing Agent		28,898.11
City Engineer's Department		47,285.34
Office of City Treasurer		38,858.79
Promotional Advertising		23,105.41
Fire Department		478,518.76
Police Department		532,501.01
Inspection Department		32,024.70
Water Department		499,586.51
Public Health Department		79,447.85
Park Department		240,392.22
Library Department		129,611.89
Playground and Recreation Department		67,559.94
Office of City Planning Commission		5,837.39
Department of Social Welfare		4,559.74
Public Works Department		622,156.66
General Appropriations		186,441.54
San Dieguito Water Fund		251,200.92
Harbor Development and Trust Fund		151,349.67
Harbor Operating Department		66,881.98
City Employees' Retirement Fund		186,228.23
Firemen's Relief and Pension Fund		46,017.00
Police Relief and Pension Fund		46,191.03
Zoological Exhibits		26,031.06
One-fourth Gas Tax Trust Fund		5,915.81
Right of Way Trust and Revolving Fund		282.50
Mount Hope Perpetuity Fund		21,802.64
Lighting Redemption		466.86
Library Trust Fund		1,116.08
Small Claims' Fund		233.12
Public Improvement Trust and Revolving Fund		1,599.70
District Street Lighting Fund		60,046.20
Special Trust Fund (Girard Ave. Paving)		354.69
El Capitan Dam Bond Fund		193,793.53
El Capitan-Lakeside Construction Fund		117,998.72
Acquisition and Investigation Water Bond Fund		11,767.72
Hodges Reservoir Dam Strengthening Fund		122,085.79
Park Restoration Fund		19,948.98
Duplicate Payment Fund		13.16
Total	\$	4,511,277.74
Municipal Bond Redemption	\$705,850.00	
Municipal Bond Interest	710,512.65	
		1,416,362.65
Civic Center Construction		225,374.41
Total		\$ 6,153,014.80

AUDITOR—Cont.

CASH RECEIPTS

Fiscal Year of 1936-1937

Sources from which City's Revenues are derived.

City Attorney	\$ 2.35
City Police Court	147,968.73
Sheriff	3,399.95
Auditor and Comptroller	96,797.93
City Clerk	834.28
Purchasing Agent	10,851.30
City Engineer	9,001.43
City Treasurer	1,331,679.82
Fire Department	1,143.35
Police Department	3,298.90
Inspection Department	50,540.18
Park Department	52,041.89
Library Department	9,770.34
Playground and Recreation	3,275.10
Township Justice Court	4,438.70
City Employees' Retirement Fund	26,247.75
Water Department	1,649,673.75
Health Department	27,402.24
Harbor Department	122,041.45
Department of Public Works	72,676.77
County Auditor	283,291.95
Taxes received from County Auditor after Collection Fees have been deducted and penalties on taxes	2,657,815.28
GRAND TOTAL	\$ 6,564,193.44

STATEMENT OF CITY'S CASH CONDITION

Fiscal Year Ending June 30, 1937

As to Funds that Come Under Control of the
City Auditor and Comptroller

BALANCE AT OPENING

General Funds	\$ 402,433.68
Special Funds	326,400.33
Trust Funds	101,110.44
Water Department Fund	3,484.02
Harbor Operating Fund	29,970.73
Stores Revolving Fund	11,353.05
Bond Interest and Redemption Fund	450,323.49
Bond Funds	930,687.20

\$2,255,762.94

City has spent \$5,920,000 on its port

AUDITOR—Cont.

RECEIPTS DURING PERIOD

General Fund	\$2,655,818.19
Special Funds	699,648.37
Trust Funds	1,066,815.01
Water Department Fund	1,441,127.63
Harbor Operating Fund	121,821.28
Stores Revolving Fund	140,819.96
Bond Interest and Redemption Fund	1,346,318.42
Bond Funds	2,018.61

7,474,387.47

Cash Available \$9,730,150.41

DISBURSEMENTS

General Fund	\$2,560,965.34
Special Funds	735,633.83
Trust Funds	593,731.18
Water Department Fund	1,435,109.32
Harbor Operating Fund	66,724.48
Stores Revolving Fund	147,066.29
Bond Interest and Redemption Fund.....	1,416,362.65
Bond Funds	205,386.28

7,160,979.37

BALANCE AT CLOSING

General Fund	\$ 497,286.53
Special Funds	290,414.87
Trust Funds	574,194.27
Water Department Fund	9,502.33
Harbor Operating Fund	85,067.53
Stores Revolving Fund	5,106.72
Bond Interest and Redemption Fund.....	380,279.26
Bond Funds	727,319.53

2,569,171.04

Add Outstanding Warrants 234,003.10

Total Cash on Hand—Treasurer's Balance,
as per Auditor's Accounts \$2,803,174.14

1936-1937 Transactions Used by Treasurer in 1937-38..... 13,129.11

Treasurer's Balance, Cash on Hand Controlled by Auditor.... \$2,816,303.25

AUDITOR—Cont.

STATEMENT OF BONDED DEBT OF THE MUNICIPALITY

June 30, 1937

Title of Issue	Year of Issue	Year of Maturity	Total Bonds Sold	Bonds Retired	Present Outstanding
1 Refunding	1898	1938	\$ 260,000.00	\$ 252,500.00	\$ 7,500.00
2 Water, 1901	1901	1941	600,000.00	524,000.00	76,000.00
4 Fire Improvement	1903	1940	37,000.00	33,000.00	4,000.00
5 Sewer Extension	1903	1943	140,000.00	115,500.00	24,500.00
6 Water Improvement, 1903	1903	1943	199,000.00	164,175.00	34,825.00
7 "B" Street Conduit	1905	1945	75,000.00	58,125.00	16,875.00
8 Thirtieth Street Main	1905	1945	54,000.00	41,850.00	12,150.00
14 Water Extension, 1907	1907	1947	59,108.55	45,000.00	14,108.55
15 Water Enlargement and Ext....	1907	1945	265,891.45	209,500.00	56,391.45
16 Reservoir	1907	1945	151,933.71	120,000.00	31,933.71
17 Boulevard and Road	1907	1942	70,000.00	60,000.00	10,000.00
18 Concrete Culvert	1907	1941	50,000.00	45,000.00	5,000.00
19 Fire Department, 1907	1907	1940	65,000.00	60,000.00	5,000.00
20 Sewer Improvement	1907	1943	52,894.54	45,000.00	7,894.54
22 La Jolla Sewer	1907	1942	34,112.00	30,000.00	4,112.00
23 Water Addition	1911	1949	340,000.00	234,000.00	106,000.00
24 North Park Sewer	1911	1948	92,500.00	65,000.00	27,500.00
25 Switzer Canyon Sewer	1911	1951	26,000.00	16,900.00	9,100.00
26 West Side Sewer	1911	1949	74,500.00	52,000.00	22,500.00
27 Park Improvement, 1911	1911	1951	1,000,000.00	650,000.00	350,000.00
28 Harbor Improvement, 1912	1912	1952	1,000,000.00	625,000.00	375,000.00
29 Fire Department, 1913	1913	1952	80,000.00	50,000.00	30,000.00
30 North and East Side Sewer Ext.	1913	1952	117,000.00	72,000.00	45,000.00
31 Street Improvement	1913	1952	52,625.00	33,000.00	19,625.00
32 Water Extension, 1913	1913	1952	331,500.00	204,000.00	127,500.00
33 Playground Purchase	1913	1952	73,125.00	45,000.00	28,125.00
35 Water Improvement, 1913	1913	1953	2,500,000.00	1,500,000.00	1,000,000.00
*36 Park Fund No. 2	1913	1953	850,000.00	488,750.00	361,250.00
37 Water Development	1914	1954	275,000.00	158,125.00	116,875.00
*38 Water Conservation	1914	1954	705,000.00	405,375.00	299,625.00
*39 Harbor—Issue of 1914	1914	1954	400,000.00	220,000.00	180,000.00
40 Water—City of San Diego	1914	1954	1,500,000.00	825,000.00	675,000.00
*41 Dulzura-Otay Conduit	1916	1956	100,000.00	50,000.00	50,000.00
*42 Lower Otay Dam	1917	1956	682,200.00	350,000.00	332,200.00
*43 Barrett Dam	1920	1960	1,000,000.00	425,000.00	575,000.00
*44 Otay Pipe Line	1920	1960	200,000.00	85,000.00	115,000.00
*45 Tide Street Improvement	1920	1960	80,000.00	34,000.00	46,000.00
*46 San Diego Pier	1920	1960	241,500.00	97,750.00	143,750.00
*47 Barrett Dam No. 2	1920	1960	500,000.00	187,500.00	312,500.00
†48 Trunk and Outfall Sewer, E. S. D.	1921	1961	100,000.00	39,000.00	61,000.00
*49 Imperial Avenue Improvement..	1923	1937	70,000.00	65,000.00	5,000.00
*51 Stand Pipe and Mains	1923	1963	325,000.00	109,000.00	216,000.00
*52 Municipal Pier No. 2	1923	1963	495,500.00	162,500.00	333,000.00
*53 Bonita Pipe Line (Diverted)	1923	1963	390,000.00	120,000.00	270,000.00
*54 Harbor Bulkhead	1925	1957	250,000.00	96,000.00	154,000.00
*55 South Warehouse Pier No. 2	1925	1962	225,000.00	72,000.00	153,000.00
*56 El Capitan, 5s	1925	1965	3,848,000.00	1,014,000.00	2,834,000.00
El Capitan, 4½s	1931	1948	216,000.00	84,000.00	132,000.00
El Capitan, 4s	1931	1963	184,000.00	184,000.00
†57 San Dieguito Water	1925	1945	500,000.00	275,000.00	225,000.00
58 Sutherland Dam	1926	1966	2,000,000.00	500,000.00	1,500,000.00
§59 Municipal Airport	1928	1968	650,000.00	146,250.00	503,750.00
*60 Acquis. and Invest'n Water, 5s..	1929	1959	187,500.00	43,000.00	144,500.00
† Acquis. and Invest'n Water, 4¾s	1929	1969	62,500.00	62,500.00
*61 Pipeline and Reservoir, 5s	1929	1959	1,575,000.00	367,500.00	1,207,500.00
† Pipeline and Reservoir, 4¾s	1929	1969	575,000.00	575,000.00
*62 Municipal Improvement	1932	1942	300,000.00	150,000.00	150,000.00

\$26,238,390.25 \$11,920,300.00 \$14,318,090.25
Outstanding bonds at this date as listed\$14,318,090.25
Lapsed bonds unsold 285,750.00
Issues previously retired 86,272.46
Redeemed bonds of existing issues as listed 11,920,300.00

GRAND TOTAL OF MUNICIPAL BOND ISSUES\$26,610,412.71

•—Read 5% §—Read 4½%
†—Read 6% †—Read 4¾%
‡—Read 4% Others read 4½%

First hydro-plane flight made in San Diego

49

AUDITOR—Cont.

STATEMENT OF CONDITION OF BOND INTEREST AND REDEMPTION FUNDS

June 30, 1937

Item	Name of Fund	Balance July 1, 1936	Receipts	Expenditures	Balance June 30, 1937
1	Refunding	\$ 7,535.23	\$ 6,738.88	\$ 6,585.00	\$ 7,689.11
2	Water, 1901	18,684.47	17,750.90	18,735.00	17,700.37
4	Fire Improvement	1,123.20	1,148.84	1,202.50	1,069.54
5	Sewer Extension	4,293.04	4,441.23	4,681.25	4,053.02
6	Water Improvement, 1903	6,197.28	6,318.59	6,654.06	5,861.81
7	"B" Street Conduit	2,585.71	2,549.85	2,654.11	2,481.45
8	Thirtieth Street Main	1,760.70	1,835.32	1,927.13	1,668.89
14	Water Extension, 1907	2,003.37	2,087.56	2,202.38	1,888.55
15	Water Enlargement and Ext.	9,628.05	9,344.79	9,807.60	9,165.24
16	Reservoir	5,462.61	5,387.88	5,617.00	5,233.49
17	Boulevard and Road	2,352.95	2,423.76	2,540.00	2,236.71
18	Concrete Culvert	1,704.12	1,695.23	1,792.50	1,606.85
19	Fire Department, 1907	2,202.98	2,199.60	2,315.00	2,087.58
20	Sewer Improvement	1,774.95	1,835.32	1,922.74	1,687.53
22	La Jolla Sewer	1,166.35	1,162.84	1,232.56	1,096.63
23	Water Addition	4,401.78	13,463.78	14,197.50	3,668.06
24	North Park Sewer	1,246.77	3,656.66	3,838.75	1,064.68
25	Switzer Canyon Sewer	297.03	1,036.76	1,088.70	245.09
26	West Side Sewer	985.43	2,956.14	3,091.25	850.32
27	Park Improvement, 1911	13,031.77	39,774.88	41,897.50	10,909.15
28	Harbor Improvement, 1912	13,411.29	40,853.67	43,000.00	11,264.96
29	Fire Department, 1913	1,056.35	3,264.37	3,440.00	880.72
30	North and East Side Sewer Ext.	1,616.48	4,917.55	5,160.00	1,374.03
31	Street Improvement	834.32	2,199.60	2,320.08	713.84
32	Water Extension, 1913	4,402.39	13,898.10	14,620.00	3,680.49
33	Playground Purchase	924.15	3,068.23	3,225.08	767.30
35	Water Improvement, 1913	35,234.42	104,810.16	110,222.50	29,822.08
36	Park Fund No. 2	12,813.15	37,841.49	39,825.00	10,829.64
37	Water Development	3,817.93	11,824.59	12,466.34	3,176.18
38	Water Conservation	11,594.47	31,817.12	34,137.48	9,274.11
39	Harbor—Issue of 1914	6,033.32	18,283.29	19,250.00	5,066.61
40	Water—City of San Diego	21,512.32	65,301.45	68,583.75	18,230.02
41	Dulzura-Otay Conduit	1,474.59	4,805.50	5,200.00	1,080.09
42	Lower Otay Dam	10,630.19	33,246.16	34,985.00	8,891.35
43	Barrett Dam	17,022.87	52,243.97	55,050.00	14,216.84
44	Otay Pipe Line	3,337.50	10,451.60	11,000.00	2,789.10
45	Tide Street Improvement	1,330.49	4,175.03	4,400.00	1,105.52
46	San Diego Pier	4,235.74	13,057.48	13,756.25	3,536.97
47	Barrett Dam No. 2	12,319.57	27,011.63	28,187.50	11,143.70
48	Trunk and Outfall Sewer, E. S. D.	1,799.32	5,940.32	5,250.00	2,489.64
49	Imperial Avenue Improvement	1,844.84	5,113.75	5,375.00	1,583.59
51	Stand Pipe and Mains	5,660.83	18,059.13	19,175.00	4,544.96
52	Municipal Pier No. 2	9,049.92	27,894.27	29,687.50	7,256.69
53	Bonita Pipe Line (Diverted)	7,047.90	22,570.41	23,750.00	5,868.31
54	Harbor Bulkhead	5,058.58	15,285.11	16,100.00	4,243.69
55	South Warehouse Pier No. 2	4,217.85	13,239.62	13,950.00	3,507.47
56	El Capitan Dam, 5s	63,276.44	234,816.69	248,550.00	49,543.13
	El Capitan Dam, 4½s	3,509.45	17,554.76	18,480.00	2,584.21
	El Capitan Dam, 4s	2,400.03	6,991.08	7,360.00	2,031.11
57	San Dieguito Water	11,350.55	33,918.64	35,687.50	9,581.69
58	Sutherland Dam	35,256.89	112,697.89	118,422.50	29,532.28
59	Municipal Airport	11,245.48	36,440.48	38,413.59	9,272.37
60	Acquis. and Invest'n Water, 5s	3,857.27	12,917.40	13,100.00	3,674.67
	Acquis. and Invest'n Water, 4¾s	528.81	2,830.06	2,968.80	390.07
61	Pipeline and Reservoir, 5s	24,076.66	108,480.83	112,987.50	19,569.99
	Pipeline and Reservoir, 4¾s	4,662.21	23,691.22	25,293.75	3,059.68
62	Municipal Improvement of 1931	3,381.15	37,056.94	39,000.00	1,438.08
		\$450,263.51	\$1,346,378.40	\$1,416,362.65	\$380,279.26

Boards and Commissions

AIR CONTROL

Ray Booth

F. C. Svoboda

Wm. Van Dusen

BUILDING EXAMINERS AND APPEALS

Carl M. Barnes
W. E. Beilharz
A. L. Dennstedt

Harry G. McGahey
John S. Siebert
Henry Weinberger

Walter Trepte
E. E. Zeiss
D. L. Ault

O. Knecht
J. E. Parrish

CIVIL SERVICE

John L. Bacon

Edw. C. Hall

Madeline H. McClellan

ELECTRICAL EXAMINERS

Charles Brown
C. C. Clardy

G. F. Cunningham

J. F. Zweiner

A. E. Johnstone

ELECTRICAL EXAMINERS (Theatre and Motion Picture)

E. E. Beatty
J. W. Salyers

E. P. Noble

E. F. Nelson

A. E. Johnstone

EMPLOYEES' RETIREMENT BOARD OF ADMINISTRATION

C. F. Atkinson
J. A. Gordon

Fred Rhodes
T. H. Tulloch

A. J. Sutherland
Robert C. Lindsay

G. F. Waterbury

FISH AND GAME (CITY LAKES)

Stanley P. Andrews
Dudley C. Benton

M. I. Fuller

E. H. Glidden

Maurice P. Mitchell

FUNDS

E. J. Kelly

Paul Loesch

L. G. Perna

HARBOR

Rufus Choate

Emil Klicka

Ralph A. VanDeman

HEALTH

Chas. F. Hoffman
Dr. Samuel J. McClendon

T. M. Russell

Dr. A. J. Thornton

Dr. C. O. Tanner

LIBRARY

Mrs. Willard Newman

Thomas O. Scripps

Chas. W. Wilson

MECHANICAL ENGINEERS

Thomas Beveridge

Leo Hickley

Hugh Milligan

PARK

Thos. Hamilton

Fred Kunzel

Nicholas J. Martin

PLANNING

D. S. Calland
Leon H. Fish
Matthew M. Gleason

John S. Siebert
G. G. Williams

H. B. Yake
Herbert E. Fish

H. W. Jorgensen
Harry S. Clark

PLAYGROUNDS AND RECREATION

Ewart Goodwin
Mrs. J. H. Haskell

Harper E. Ink

Vesta C. Muehleisen

Chester Van Dusen

TRAFFIC

Mayor P. J. Benbough
Councilman Bruce R. Stannard
Robert W. Flack or F. A. Rhodes
Fire Chief John E. Parrish
Police Chief George M. Sears
Coroner Chester Gunn

Municipal Court Justice Phil Smith
Municipal Court Justice Clarence F. Terry
District Attorney Thomas Whelan
Traffic Division, B. W. Johnston
Merchants' Assn., Bruce Watt

SOCIAL WELFARE

Charles S. Gurley
Chas. J. Holliday

Louis H. Provost
Mrs. Paul Schiefer

Mrs. K. J. Thompson

VETERANS' "ANTI-RACKETEERING" COMMITTEE

E. C. Boyce
J. Lavaille Stuart
George W. Fisher

Matt Stein
J. M. Anderson
Joseph Wagner

Harry Coltrin
Henry W. Grebbien
Wm. B. Van Dusen

WATER

J. M. Anderson

Samuel I. Fox

Albert V. Mayrhofer

Municipal Directory

CITY HALL

Mayor Percy J. Benbough
 Council

Wesley C. Crandall Herbert E. Fish
 Addison E. Housh John S. Siebert
 Bruce R. Stannard Raymond M. Wansley
 City Manager Robert W. Flack
 City Attorney Dayton L. Ault
 City Clerk Allen H. Wright
 Building Inspector Oscar G. Knecht
 City Engineer Hans W. Jorgenson
 Budget Officer John E. Colquhoun
 Water Accountant F. M. Stanley
 Public Works Director Fred A. Rhodes
 Planning Engineer Glenn A. Rick
 Boiler Inspector L. M. Hickley
 Electrical Inspector A. E. Johnstone

CITY SHOPS, 20th and B Streets

Water Superintendent Gomer Evans
 Street Superintendent Tollie T. Baines
 Shop Superintendent John M. Seuss
 Sewer Superintendent Jas. H. Symons
 Refuse Collection Supt. Wm. M. Clark
 St. Lighting Supt. Wm. H. McKinley
 Supt. Pub. Buildings E. D. Pearson

PACIFIC BLDG., 524 F Street

Purchasing Agent Fred M. Lockwood
 Welfare Director James H. Bell
 Hydraulic Engineer Fred D. Pyle
 Water Supervisor R. C. Wueste

MISCELLANEOUS LOCATIONS

City Auditor G. F. Waterbury
 City Treasurer Robt. C. Lindsay
 302 G Street
 Port Director Joseph W. Brennan
 1040 West Broadway
 Health Officer Dr. Alex M. Lesem
 739 Fourth Avenue
 Personnel Director Richard H. Smith
 902 E Street
 City Librarian Cornelia D. Plaister
 816 E Street
 Park Director John G. Morley
 Balboa Park
 Playground Director Wm. A. Kearns
 825 Union Street
 Street Trees Supt. Wm. F. Bishop
 Nursery, Balboa Park
 Fire Chief J. E. Parrish
 1171 Tenth Avenue
 Chief of Police Geo. M. Sears
 728 Second Avenue
 Cemetery Supt. Chas. A. Kane
 3850 Imperial Avenue

Looking Ahead The twelve items below appear in the 1937-38 budget and cover a wide range, indicating a continuance of increased municipal service.

Ten per cent Raise, all City employees, amounting to	\$240,000.00
City's share—completed construction at Civic Center	250,000.00
Governmental Projects—sponsor's contribution	50,000.00
Ten-inch Pipe line to Kensington Park	10,000.00
Storage Garage for City equipment at Twentieth and B Streets	13,000.00
Right of Way—Mission Valley Road	10,000.00
Right of Way—Paradise Valley Road	1,200.00
Maintenance of Presidio Park (Given to City by Mr. Marston)	18,000.00
Renovation and Improvements—City Stadium	10,000.00
Resurface Tennis Court—University Heights	1,600.00
New Hardwood Floor—Municipal Gymnasium	3,300.00
College Reservoir Development	10,000.00



