								Implemntation					Reduce	Community			Public	Jobs &		Feasibility	
No.	Strategy		Implementation Action Type	Number	Description	Resoponsible/Lead Department	Collaborating Departments	Action Type (Pathways)	Implementation Item Type	Status	Status Grouping	Performance Metrics	GHG Emissions	Identified Action	Partners	Air Quality (0-10)	Health (0- 10)	Economy (0- 10)	Resiliency (0-10)	Score (1-10)	Equity Score (1-10)
	Environment	Decarbonization of the Built	Measure	BE-1.1	Decarbonize Existing Buildings																
	Environment	Decarbonization of the Built		BE-1.1a	Develop a comprehensive roadmap to achieve decarbonization of the existing building stock including, programs, regulatory and incentive tools that includes extensive engagement and utilization of a shared- decision making model with Communities of Concern	Mobility		Amend LDC	Code Change	TBD		GHG Under baseline	Low	N		YES	YES	YES	YES	7.75	4
	Environment		Action	BE-1.1b	Develop a Building Performance Standards (BPS) policy											YES	NO	YES	YES	9.1	1
	Environment	Decarbonization of the Built				Sustainability & Mobility										NO	NO	NO	YES		1
	Environment	Decarbonization of the Built			Complete an analysis of the City's building and housing stock to identify policy opportunities for existing building decarbonization											NO	NO	NO	NO	10	. 1
	Environment	Decarbonization of the Built			Develop programs to promote energy efficiency and load management technologies with an emphasis in Communities of Concern											NO	NO	YES	YES	5.5	5.5
	Environment	Decarbonization of the Built			Identify funding sources, including SDCP and SDGE, for advancing residential weatherization projects, appliance exchanges and broad building retrofits in Communities of Concern	Mobility		Workplan Change		Staff responsible to be assigned		Grant funding	low	Y		YES	YES	YES	YES	10	7
	Environment	Decarbonization of the Built  Decarbonization of the Built			Expand residential Photovoltaic deployment incentives/programs  Update the Building Energy Benchmarking Ordinance to expand	Sustainability & Mobility  Sustainability &	Development Services Planning	Lobby State?  Workplan Change		considerable cuts to rooftop PV incentives		Residential PV generation MWH Number of Participants and/or	high	Y		YES	NO YES	YES	YES	5.5 8.65	5.5
	Environment	Decarbonization of the Built	Measure	BE-1.2	enforcement and compliance.  Decarbonize New Building Development	Mobility		Workplair Criange		Benchmarking under way and growing		Soft	iow .	'		TES	TES	ILO	IES	0.00	
DEWODDED	Environment	Decarbonization of the Built	Action	BE-1.2a		Sustainability &		Amend LDC	Code Change	TBD		GHG Under baseline	Medium	N		YES	YES	YES	YES	7.75	5.5
	Environment				update or other mechanism, requiring new residential and commercial buildings to eliminate the use of natural gas, increase energy efficiency, increase distributed energy generation and storage and increase EV charging stations, engaging with residents of Communities of Concern, workers and builders	Mobility		Amend Building	Code Change			Passed Y/N		<u> </u>			110	YES	YES	7.75	3.3
REWORDED	Environment	Decarbonization of the Built			Prioritize cool roofs when feasible to implement Climate Resilient SD in energy efficiency building code update  Support new regional policies for alternative systems that can be	Mobility &	Development Services	Code Building	Code Change	IBD		Passed Y/N	Low	Y		NO	NO				1
NEW	STRATEGY 1 - Environment	Decarbonization of the Built	Supporting action - measure	BE-1.2SA-2	Support new regional policies for alternative systems that can be used to replace existing heating and cooling air systems and water											YES	YES	YES	YES	8.2	1
	Environment	Decarbonization of the Built	Supporting action - measure	BE-1.2SA-3	systems  Establish policies that incentivize developers to use less GHG intensive materials and practices (EVs, Low-Carbon concrete, recycled materials, etc) including mass timber and modular construction.	Sustainability & Mobility	Development Services	Amend LDC	Code Change	TBD		GHG Under baseline	Medium	Y		NO	NO	NO	YES	5.5	1
	Environment		Measure	BE-1.3	Decarbonize City Facilities																
	Environment	Decarbonization of the Built		BE-1.3a	, , , , ,	Sustainability & Mobility		Under development - Municipal Energy Division	t Plan Implementation	Under Way Est. May 2022		Milestones within document	Medium	Y		YES	YES	NO	YES	9.1	5.5
	Environment	Decarbonization of the Built			Future development on City-owned property will require and reward proposals based on decarbonization and other CAP goals	,		Council Policy								YES	YES	NO	YES	7.3	
	Environment	Decarbonization of the Built			Implement energy efficiency projects at City facilities to meet zero emissions goals for municipal buildings established in the Municipal Energy Strategy & Implementation Plan, prioritizing projects within the City's Communities of Concern			Municipal Energy Strategy and Implementation Strategy	Plan Implementation	Under Way Est. May 2022		Milestones within document	Medium	Y		NO	NO	YES	YES	8.2	5.5
31	STRATEGY 1 - Environment	Decarbonization of the Built	Supporting action - measure	BE-1.3SA-3	Implement technologies such as renewable electricity generation, heat pumps, energy storage, and microgrids at City facilities to meet the zero emissions goals for municipal buildings established in the Municipal Energy Strategy & Implementation Plan.	Sustainability & Mobility		Under development - Municipal Energy Division	t Plan Implementation	Under Way Est. May 2023		Municipal generation MWH	Medium	Y		NO	NO	YES	YES	8.2	5.5
	Environment	Decarbonization of the Built			Identify and prioritize energy projects at City facilities that increase resiliency for the surrounding communities and City operations, focusing on our Communities of Concern	Sustainability & Mobility		- Municipal Energy Division		Under Way Est. May 2024		Municipal generation MWH	Medium	Y		NO	NO	NO	YES	8.2	10
REWORDED	Environment	Decarbonization of the Built			Convert all street lights to LEDs and explore auto-dimming technology where public safety would not be compromised	Transportation		Update Street Design Manual	Code Change	LED street light conversion under way		Number of led street lights	Low	Y		NO	YES	NO	NO	7.75	7
192	Environment	Decarbonization of the Built			Convert all traffic signals to LED lights	Transportation		Update Street Design Manual	Code Change	TBD		Number of led traffic lights	Low	Y		NO	NO	NO	NO	9.1	1
	Environment	Decarbonization of the Built		BE-SA																	
16	STRATEGY 1 - Environment	Decarbonization of the Built	Supporting action - strategy	BE-SA-1	Remove high-Global Warming Potential refridgerants - develop a refrigerant management program that establishes a phaseout timeline for high Clobal Warming Potential refrigerants.	Sustainability & Mobility		Amend building code	Code Change	TBD		Amount of harmful refrigerant saved	Low	N		NO	NO	NO	NO	9.1	4
32	STRATEGY 1 - Environment	Decarbonization of the Built	Supporting action - strategy	BE-SA-2	timeline for high-Global Warming Potential refrigerants Advance workforce development programs for decarbonization including energy efficiency and renewable energy projects	Economic Development		Workplan Change		Workforce development programs exist and frequently pursue energy efficiency		New generation specifically through workforce development	Low	N		NO	NO	YES	NO	8.65	5.5
DELETED 11	STRATEGY 1 -	Decarbonization of the Built			Increase renewable generation at non-residential developments through new policies or incentive programs	Development		Amend LDC	Code Change	TBD		Non-residential generation MWH	Medium	N		NO	NO	YES	YES	6.4	5.5
		Decarbonization of the Built			Require renewable generation at non-residential developments	Development Services		Amend LDC	Code Change	TBD		Non-residential generation MWH	High	Y							
DELETED 182	STRATEGY 1 - Environment	Decarbonization of the Built			Identify and prioritize City facilities for near-term energy efficiency and clean energy projects that increase community resiliency	Sustainability & Mobility		Under development - Municipal Energy Division	t Plan Implementation	Municipal Energy Strategy and Implementation Strategy complete		Municipal generation MWH	Medium	Y							
	Environment	Decarbonization of the Built			Communities of Concern	Sustainability & Mobility		Update to Climate Equity Index Repor and CP 800.14	rt	Equity index report first publishded in 2019 and will be periodicaly updated		Narative	Low	N							
	Renewable Ene	Access to Clean & ergy	Measure	RE-2.1	Citywide Renewable Energy Generation																
	STRATEGY 2 - Renewable Ene	- Access to Clean & ergy	Action	RE-2.1a	Partner with SDCP to increase customer adoption of 100% renewable energy supply	Sustainability & Mobility										NO	NO	NO	NO	5.05	1
3 REWORDED	STRATEGY 2 - Renewable Ene	Access to Clean & argy	Action	RE-2.1b	Partner with SDCP to incentivize local generation of renewable energy resources	Sustainability & Mobility		Ongoing cooperation with SDCP		TBD		Content Label	Med	N		NO	NO	YES	YES	5.14	4
	Renewable Ene		Supporting action - measure		Develop financial support programs to incentivize solar on multifamily buildings, providing financial benefits to tenants and families within Communities of Concern			Provide funding to Development Services		TBD		Residential PV generation in CoCs	Low	Y		NO	NO	YES	YES	4.6	
	Renewable Ene	-	Supporting action - measure		Develop financial support programs to incentivize deployment of building-scale renewables and mandate the use of renewables through building codes, while engaging residents and other stakeholders in the process.	Sustainability & Mobility		Amend building code / Reach code	Code Change	TBD		TBD	Med	Y		NO	NO	YES	YES	7.93	5.5
	Renewable Ene	-	Supporting action - measure	RE-2.1-SA-3	Focus on resilient microgrid systems, solar, battery storage and other innovative solutions within Communities of Concern, with the additional benefit of providing fairly paid and secure jobs for those communities	Sustainability & Mobility										NO	NO	YES	YES	4.6	10
NEW	Renewable Ene	Access to Clean & ergy	Supporting action - measure		Increase renewable generation at non-residential developments through new policies or incentive programs.	Sustainability & Mobility										NO	NO	YES	YES	5.5	1
NEW	STRATEGY 2 - Renewable Ene	Access to Clean & ergy	Supporting action - measure		Update land use code to include energy storage and other distributed energy technologies to facilitate local renewable energy resource declowment	Sustainability &		Update land use code	Code Change							NO	NO	NO	YES	6.4	1
	Renewable Ene		Supporting action - measure		Deploy advanced renewable energy technologies (e.g. battery energy storage systems, microgrids, etc.) at municipal facilities to demonstrate feesibility	Mobility		Find funding, pursue through ESCO agreements		TBD		MWH	Med	N		NO	NO	NO	YES	6.4	2.5
	Renewable Ene		Supporting action - measure		Leverage municipal facilities to establish community solar and microorid solutions when tariffs allow.	Sustainability & Mobility		Energy tariffs?		TBD		MWH	Low	N		NO	NO	NO	YES		1
NEW	STRATEGY 2 -	Access to Clean &	Supporting action - measure	RE-2.1-SA-8	Explore partnerships for a trade-in program that makes it possible for											NO	NO	NO	NO		2.5
		Access to Clean &	Measure	RE-2.2	small landscape owners to transition to electric equipment Increase Municipal Zero Emission Vehicles	INCOMINY															
	Renewable Ene																				

							_									_			
22 REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	Action	RE-2.2a	Develop a City Fleet Vehicle Replacement and Electrification strategy consistent with the Municipal Energy Implementation Plan and state	General Services	Sustainability & Mobility	New specialized FTE(s)		Program Manager position in process, if added work	Complete Y/N	Low	N		YES	YES	NO	YES	4.15	3.25
				requirements for municipal electrification.			Budget item for consultants		commencing 2022										
NEW	STRATEGY 2 - Access to Clean &	Supporting action - measure	RE-2.2-SA-1	Seek partnerships with SDCP, SDG&E and others to install charging	Sustainability &		consultants							YES	YES	YES	NO	4.6	2.5
NEW	Renewable Energy STRATEGY 2 - Access to Clean &	Supporting action - measure	RF-2 2-SA-2	Infrastructure for all vehicle types Include stated preference for 100% renewable energy on publically	Mobility Sustainability &									NO	NO	NO	NO	8.2	2.5
	Renewable Energy			available chargers on municipal land	Mobility											110			
NEW	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-3	Update AR35.80 to include EV vehicles to the list of preferred purchases	Environmental Services	Purchasing & Contracting	Update AR 35.80							NO	NO	NO	NO	8.2	2.5
20	STRATEGY 2 - Access to Clean &	Supporting action - measure	RE-2.2-SA-4	Conduct City fleet electrification feasibility study to determine best siting, funding needs, and strategies including specific strategies for	General Services	Sustainability & Mobility	Funding Requested		Funds requested for FY23 (\$500K)	Complete Y/N	Low	N		NO	NO	YES	NO	5.5	7
	Renewable Energy			Chollas Operations Yard.															
30	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.2-SA-5	Update municipal parking yard electric infrastructure to support electric vehicle charging needs	General Services	Sustainability & Mobility	Following feasibility study		\$50M FY24 Requested. \$200M in five year budget	Work completed narrative. Number of vehicles w/ charging	High	N		YES	YES	NO	YES	5.5	1
	Trendrable Energy			Ciccino remoc anarging needs		mounty	Budget request for		Q200M III IIVO YOU DUUGU	access									
19	STRATEGY 2 - Access to Clean &	Supporting action - measure	RF-2 2-SA-6	Create standards for the City's purchase of fuel for fleet vehicles that	Sustainability &	General Services	funding Sustainability &		Starting in FY23	Lifecycle GHG TBD	Low	N		YES	YES	NO	YES	6.4	- 1
	Renewable Energy			contains the lowest levels of lifecycle GHG emissions available.	Mobility		Mobility analysis			,		1				1	1		1
187	STRATEGY 2 - Access to Clean &	Supporting action - measure	RE-2.2-SA-7	Explore pilot projects for a variety of grid resilience services (demand	Sustainability &	General Services	Following feasibility		Following fleet electrification	Number of proejcts/MWH	Low	N		NO	NO	YES	YES	3.7	2.5
	Renewable Energy			response, emergency back-up, demand charge reduction, etc.) through three modes of EV integration (Grid-to-Vehicle, Vehicle-to-	Mobility		study		feasability study and design										
	STRATEGY 2 - Access to Clean &			Building, Vehicle-to-Grid)													$\overline{}$		
	Renewable Energy	Measure	RE-2.3																
21	STRATEGY 2 - Access to Clean & Renewable Energy	Action	RE-2.3a	Develop a city-wide electric vehicle strategy to accelerate EV adoption, including flexible fleets, circulators, and electric bicycles,	Sustainability & Mobility		New specialized	Planning Action	Program Manager position added, work commencing	Number/Percent of Evs	Med	Y		YES	YES	YES	YES	7.57	7.45
	Trendrable Energy			focusing on the barriers to ownership and charging for residents	Incomey				2022										
NEW Moved	STRATEGY 2 - Access to Clean &	Supporting action - measure	RF-2 3-SA-1	within the communities of concern.  Work with local businesses to expand EV charging stations on	Economic									YES	YES	NO	NO	4.6	2.5
from 2.02	Renewable Energy STRATEGY 2 - Access to Clean &	Supporting action - measure		commercial property  Amend the building code update to expand EV charging stations	Development			0.1.0		0 1. 1/01				YES	YES	YES	YES	7.93	5.5
24 REWORDED	Renewable Energy			requirements for multi-family and non-residential properties	Sustainability & Mobility	Development Services	Amend building code / Reach code	Code Change	Code updates in progress	Complete Y/N	Low	Y							
57	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-3	Amend the building code to require charging amenities for electric bicycles	Planning		CAP Consistency	Code Change	Draft ammendment in progress in CAP Regs	Complete Y/N	Low	N		NO	NO	NO	NO	9.19	2.5
NEW	STRATEGY 2 - Access to Clean &	Supporting action - measure	RE-2.3-SA-4	Evolore the development of a citowide policy for sumfue land that	Sustainability &	Real Estate Assets		The state of the s	p 41-40-40 1/040					NO	NO	NO	NO	6.4	1
	Renewable Energy			cannot be used for housing or housing related uses to be considered for EV charging sites prior to review for sale or other dispensation	Mobility	1	Policy?												
F2	CTPATECY 2. Assess to Class 2	Constant and an	DE 22 CA 5			1			COUCO	December of floor	Med	- L	-	VEC	VEC	NO	NO		
53	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-8A-5	Work with the Air Pollution Control District (APCD), San Diego Unified School District and other school districts serving the City to	Sustainability & Mobility				SDUSD currently purchasing limited Evs	Percent of fleet	Med	IN .		YES	YES	NO	NO	2.8	4
				support the conversion of the school bus fleet to zero emissions											1	1		.	
59	STRATEGY 2 - Access to Clean &	Supporting action - measure	RE-2.3-SA-6	I Work with SANDAG APCD and MTS to procure a fully zero	Sustainability &		Council and	Partnerships	MTS board representation	Percent of fleet	High	N		YES	YES	NO	YES	4.6	5.5
183	Renewable Energy STRATEGY 2 - Access to Clean &	Supporting action - measure	RF-2 3-SA-7	emissions bus fleet Set a goal for installation of public EV charging stations on city	Mobility Sustainability &		Mayoral action Goals and targets	Plan	exists as a channel Not started	Number of charging stations on	Low	Y		YES	YES	NO	YES	5.5	7
REWORDED	Renewable Energy	cupporting detion - measure	112.2.00077	property to support EV adoption in Communities of Concern Initiate	Mobility		to be identified in	Implementation		city property	Lon	1		120	1.20	1.0	1.20	1	- 1
				process with publication of a Request for Information (RFI) to solicit public charging solutions.			upcoming Citywide EV strategy												
184 REWORDED	STRATEGY 2 - Access to Clean & Renewable Energy	Supporting action - measure	RE-2.3-SA-8	Continue to work with SANDAG, the Port of San Diego and other partners on medium and heavy duty (MD/HD) ZEV infrastructure	Sustainability & Mobility	Planning	Ongoing cooperation with	Partnerships	Ongoing participation	Narrative	Low	N		YES	YES	NO	YES	3.7	7
KEWOKDED	Reflewable Effergy			planning. Consider future policies to advance MD/HD ZEV adoption	INCOMINY	1	Port of San Diego												
				and utilization in the Portside Communities, Border Communities, and other major logistics hubs.	_														
DELETED NEW	STRATEGY 2 - Access to Clean &			Work with local businesses to expand EV charging stations on	Economic									YES	YES	NO	NO	4.6	2.5
	Renewable Energy STRATEGY 3 - Mobility & Land Use	Measure	MLU-3.1	commercial property Safe and Enjoyable Routes for Pedestrians and Cyclists	Development														
153	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1a	Develop Safe Routes to Schools safety plans; start a San Diego Safe Routes to Schools program focusing on Communities of Concern	Sustainability &		Work with San Diego County SRTS Coalition,	Partnerships	SRTS activity is currently dependent upon grant	Students trained, projects identified, projects executed	Low	Y		YES	YES	NO	NO	6.4	8.65
				and underperforming schools	III.				funding	identined, projects executed									
							pursue funding opportunities												
175	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1b	Implement the City's Bicycle Master Plan and community plan bicycle networks with a emphasis on separated bikeways.	Transportation		Implementation is	Plan	Implementation is ongoing,	Miles of bikeways by class	Low	Y		YES	YES	NO	NO	9.1	- 1
				bicycle networks with a emphasis on separated bikeways.			ongoing, primarily through	Implementation	Transportation Department,										
					,		Transportation Department, E&CP		E&CP										
71 REWORDED	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1c		Sustainability &		Review existing		Policy is currently in place.	Improved micromobility metrics	Low			YES	YES	NO	NO	8.2	2.5
				use mobility programs, especially focused in communities of concern and first mile/last mile applications	Mobility	,	policy with Office of Equity and Racial		Execution is through Sustainability & Mobility	in CoCs									
							Justice and	, .											
							Sustainability & Mobility												
177	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1d	Partner with Microbility Operators to optimize the number of scooters available in mobility hubs and/or near transit	Sustainability & Mobility		Review existing		Policy is currently in place.	Improved micromobility metrics in CoCs	Low			YES	YES	NO	NO	9.1	5.5
				available in mobility hubs and/or near dansit	Wooling		policy with Office of Equity and Racial Justice and Sustainability &		Execution is through Sustainability & Mobility	III COOS									
				`			Justice and Sustainability &												
178	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1e	Update Bicycle Master Plan with current best practices for facility	Sustainability &		Mobility		Current BMP was addopted	Narative	Low			NO	NO	NO	NO	9.1	
1/8	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1e	designation, reflecting recent community plan updates and proposed			Secure funding for consultant services		in 2013, update or admin	Narative	Low	Y .		NO	NO	NO	NO	9.1	4
				regional connections. Also describing existing constraints, opportunities, and implementation strategies.					adjustment needed.										
51	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1f	Develop a Mobility Master Plan to reduce mobile sources emissions			TBD		Mobility Action Plan laid	Narative	Low	N		YES	YES	NO	NO	9.73	8.5
				and further a shift in mode	Mobility			k.	groundwork in 2019. Full MMP still needed.						1	1			
NEW	STRATEGY 3 - Mobility & Land Use	Action	MLU-3.1g	The City will evaluate existing and future fee structures to increase the priority of active transportation project implementation, especially	Planning	Sustainability & Mobility		P						NO	NO	NO	NO		4
				within Communities of Concern, and the City will increase its efforts		INICOMEY													
				to identify and pursue grant funds for the planning and implementation of active transportation projects											1	1		.	
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA1	Examine proposed bike and pedestrian projects and use "quick-	Sustainability &	_								NO	YES	NO	NO	8.2	2.5
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA2	Increase education campaigns to improve motorist behavior to result	Mobility Sustainability &	+		<u> </u>				+		NO	YES	NO	NO	9.1	2.5
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure		in a safer right-of-way for bicyclists and pedestrians.  Include in Bicycle Master Plan update policies and programs to	Mobility Sustainability &	-	1					+	-	NO		NO.	-		2.5
				increase bicycle storage near new bikeways	Mobility										NO	1.14	NO		
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA4	Where roadway widenings are otherwise planned, identify opportunities to repurpose the use of the right-of-way for walking.	Transportation			Planning Action						YES	YES	NO	NO		2.5
NEW	STRATEGY 3 - Mobility & Land Use	0 " "		rolling, biking, and transit modes of travel	Diseases	1	1	-							YES	NO	NO		
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA5	Identify and address gaps in the City's pedestrian network and opportunities for improved pedestrian crossing, using the City's	Planning	1								NO	YES	NO	NO		5.5
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MILLS 1-SAG		Planning		1					+		YES	YES	NO	NO	$\rightarrow$	2.5
1.2		Supporting action - illeasure	III.COTO. ITOMO	Adopt City portions of SANDAG's forthcoming first mile/last mile initiative and incorporate Safe Routes to Transit strategies in Transit	n	1									1,50	1.00			2.5
NEW	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA7	Priority Areas  Create a quick build policy and design guidelines to facilitate	Sustainability &	Planning	+	Planning Action				+		NO	YES	NO	NO	8.2	1
	1			repurposing of the right-of-way or installation of installation of interim or pilot bicycle, ADA accessibility, or pedestrian projects	Mobility			1							1	1			
161	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA8	or pilot bicycle, ADA accessibility, or pedestrian projects  Update street planning and design process with a focus on community input from Communities of Concern to prioritize	Planning	Sustainability &	Community-	Code Change	Not started	Complete Y/N	Low	Y		NO	NO	NO	NO	6.4	9.1
				community input from Communities of Concern to prioritize pedestrians, bicyclists, and transit		Mobility	Focused Update to Street Design												
						1	Manual								1	1			
197	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA9	Engage communities during the community plan updates and other	Planning	+	Mobility Action Plan Planning and	+	CPU community engagement	Information from engagement	Low	Y		NO	NO	NO	NO	-+	2.5
				multimodal corridors and active transportation planning processes to better accommodate all users of the right-of-way with an emphasis		1	Transportation outreach emphasis		varries. Engagement could be strenghthened through										
				on improving safety for vulnerable users					use of CBOs							1			

Property	as priviapped	OTTOLOGICAL ALLEY ALLEY	0 4 4			In				In		In the second		lv.	_	NO.	lumo.	lves	luo.	2.0	
Part					a greater investment in Communities of Concern, repurposing of the public right of way to include Class IV Bike Facilities, coordinate with SANDAG Early Action Plan bike projects, and improved accessibility for walking/rolling for all ages and abilities			,		Not started		Complete Y/N	Low	Y		NO	YES	YES	NO	7.3	5.5
Market   M	139	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA11	shade designs, water features, and cooling centers at parks, with a	Parks & Recreation		Consultants Guide to Park Design and				Complete Y/N	Low	N		NO	YES	NO	YES	6.4	7
March   Marc					and comfort in Communities of Concern	Transportation		Street design				Lights installed	Low	Y				1			
March   Marc			Supporting action - measure	MLU-3.1-SA13	Amend the code and street design manual to include standards for	Transportation	Sustainability & Mobility	Develop a city standard of pedestrian oriented	Code Change	Not started		Complete Y/N	Low	Y		NO	YES	NO	NO	5.86	8.05
March   Marc	66	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA14	Partner with public safety to review and reform education programs and enforcement policies related to pedestrian and traffic safety			Form working group, review process or similar		between departments exists. Channels could be		Complete Y/N	Low	N		NO	YES	NO	NO	4.6	10
March   Marc	63	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA15			Special Events	Update to Special Event application		Apllication process is online		Complete Y/N	Low	N		YES	YES	YES	NO	7.3	1
March   Marc	69	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA16	infrastructure can adequately support the goals of the Climate Action			Complete and implement Mobility	Planning Action	In Progress		Complete Y/N	Low	N		YES	YES	NO	NO	2.8	5.5
March   Marc	142	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA17	Increase number of trash and recycling receptacles in pedestrian	Environmental Services	Economic Development	Additional funding for containers and		Not started		Number of new receptacles	Low	N		NO	YES	NO	NO	6.4	3.25
March   Marc	162	•	Supporting action - measure	MLU-3.1-SA18	Explore fee structure/incentive program to increase cost savings for shared transportation network company (TNC) trips relative to private TNC trips	Sustainability & Mobility		Research and report		Not started		Research complete Y/N	Low	N		YES	YES	YES	NO	7.75	1
## Property   March	111	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA19	Ensure that Captial Improvement Projects comply with all applicable landscape requirements in the Land Development Code	Transportation		Review existing policy		comply with landscape requirements		Number of landscape code violations in CIPs	Low	N		NO	NO	NO	YES	6.4	5.5
Proc.   Control of the Control of	155 REWORDED	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA20	Include shade structures on building frontages in pedestrian thoroughfares, with preference given to natural shade up to five feet	Planning	Development Services	Code change LDC	Code Change	Currently being included in CAP code changes		Complete Y/N	Low	Y		NO	YES	NO	YES	4.6	2.5
MARCON   Marco   Law   Marcon   Marco	198	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA21	include audible pedestrian signals at all signal-controlled crosswalks	Transportation		Capital Projects Policy Change and inclusion in Mobility	Policy Change	Draft policy change under review. Inclusion in Mobility Master Plan is expected.		Number of APS	Low	Y		NO	YES	NO	NO		1
Month   Mont	199	STRATEGY 3 - Mobility & Land Use	Supporting action - measure	MLU-3.1-SA22		Transportation		Policy Change and inclusion in Mobility	Policy Change	review. Inclusion in Mobility		Number of beacons	Low	N		NO	YES	NO	NO		1
Accordance   Company of the property   Accordance of terms   Acc	67 SUBSTANTIAL	STRATEGY 3 - Mobility & Land Use			support the expansion of the program to include college students			Work with MTS, State of CA, and	Partnerships	Opportunity Pass Underway		MTS Ridership	Med	Y		YES	YES	YES	NO	3.7	10
March Confession   March Confe	NEW	STRATEGY 3 - Mobility & Land Use			Create a quick build policy and design guidelines to facilitate repurposing of the right-of-way or installation of installation of interim		1	HAY		5/1/22						NO	NO	NO	NO	7.3	1
The Company of the Lead Code   Implication of the Personal process of the Code   Cod	46 REWORDED	STRATEGY 3 - Mobility & Land Use			Develop dedicated bus lanes or shared bus and bike lanes to increase transit efficiency and on-time performance, focusing on routes supporting residents within underserved communities and high-frequency connections for riders to schools and universities and	Planning	Sustainability & Mobility	Community Plan Updates	Planning Acttion	CPUs are ongoing		Narrative of facilities added	Low	Y		YES	YES	YES	NO	7.3	2.5
March Color Substitution of the Substitution	REWORDED				Implement projects and update the Placemaking Ordinance, including a Street Furniture program that reduces heat exposure, provides cool transit stops, and improves access to nearby restrooms in high transit use areas and pedestrian corridors, prioritizing Communities of Concern.	Mobility	4	Master Plan		Department and BIDs/MADs		facility by type	Low	Y		NO	NO	NO	NO	5.5	10
STANTEGY   Making Land Use   More propriet and management from the sequence of the control specified (1996)   More propriet (1996)   Mo	REWORDED	,			which include shade structures and benches; work with MTS to establish a standard for the provision of bus shelters in tight (e.g., minimum accommodations) with a priority in Communities of Concern	Mobility		MTS for Bus Shelter and Bus Bench Advertising Amend MTS Policy	Partnerships			installed, maintained, and	Low	Y						3.7	
STINTEGY 3 - Modelly & Lend Use					Communities of Concern, and streamline implementation of upgrades to high priority transit stops	Services			\												5.5
disparation   Market   Marke		·			student walk/ride/transit use well-above citywide goals																1
OR REVORCED   TRATECY 3 - Mobility & Land Use   Support MTS, SMARACA and Calterian in the creation from transport (TM)   Transportation   Tr	200	STRATEGY 3 - Mobility & Land Use			Prioritze and assist M15 with siting and design on complete transit stops in CoC, including shade trees, lighting, trash bins	Mobility &		design scenarios to MTS. Identify funding to implement.	Partnersnips	Not started			Low	Y		NO	NO	NO	NO		7
Confession Confession of Manual Plant Confession of Conf					Create programs and incentives for transit passes bundled with all new major developments within one mile of a major transit stop	Mobility		TDM				bundled transit passes		Y						· ·	2.5
Annual Part and Composition Control Institution Control Institutio	60 REWORDED				roadway corridors and at intersections		Sustainability & Mobility					intersections		N							7
STRATEGY 3 - Mobility & Land Use   Develop a City of Sam Dego employee TOM productions or stream of monatoments (TOM regolations or stream)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Staff Acidemy   Develop a City of Sam Dego employee TOM product (Samurality)   Develop a City of Sam Dego employee TOM product (Samurality)   Develop a City of Sam Dego employee TOM product (Sam D	43				of-way for regional transit connections  Amend the Land Development Code to include mandatory	Mobility Sustainability &			·					N							1
Stabilitis a team and readerings, to support actions that require   Connectivity and close the digital divise.   Connectivity technology, Expansion required.   Connectivity technology, Exp	42				transportation demand management (TDM) regulations citwide	Mobility Sustainability &		Staff Action	Planning Action		1	Icommute	Low	N		YES	YES	NO	NO		1
Connectivity and close the digital divide.   Library innitiatives   equip undesreed   speed internet access, especially in CoCs   Coc						Mobility				parking and transit incentives. Heavily disrupted by COVID19											
and various public areas in Love-A-Moderate Income (LM) areas.  at existing libraries  36/36 libraries. Available outside.  Firmatize a regional device refurbishment and distribution program  Formatize a regional device refurbishment and distribution program  file STRATEGY 3 - Mobility & Land Use  Confinue to operate a program to loan mobile hotspots and personal IT  Maintain availability at existing libraries  STRATEGY 3 - Mobility & Land Use  Create a Digital Manipular support line to assist with basic technology IT  STRATEGY 3 - Mobility & Land Use  Create a Digital Library program to elucate residents, particularly in IT  Expand digital library learning  STRATEGY 3 - Mobility & Land Use  Create a Digital Library program to elucate residents, particularly in IT  Expand digital library learning  STRATEGY 3 - Mobility & Land Use  Create a Digital Library program to educate residents, particularly in IT  Expand digital library learning  STRATEGY 3 - Mobility & Land Use  Create a Digital Library program to educate residents, particularly in IT  Expand digital library learning  strong learning  s					connectivity and close the digital divide.	п		Library innitiatives		equip underserved communities with connectivity technology. Expansion required.	,	speed internet access, especially in CoCs	Low	N							
Formalize a regional device refurbishment and distribution program and distribution for refurbishment and distribution with the program of the configuration of the program					Stand up Public WiFi access at City Libraries, Recreation facilities and various public areas in Low-to-Moderate Income (LMI) areas.	п		Maintain availability at existing libraries		Public Wi-Fi available at all 36/36 libraries. Available		Libraries have KPI for each use. Number of City facilities with Wi- Fi	Low	N		NO	NO	YES	NO	7.3	8.5
Continue to openate a program to loan mobile hotspots and personal IT   Maintain availability at existing libraries   Conguests or residents, computers to residents, particularly in IT   Expand digital library residents, particularly in IT   Expand digital library residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents, particularly in IT   Expand digital library residents, computers to residents for residents foresidents for residents for residents for residents for residents	171	STRATEGY 3 - Mobility & Land Use			Formalize a regional device refurbishment and distribution program	IT		regional device refurbishment and distribution		Not started		Program established Y/N	Low	N		NO	NO	YES	NO	6.4	8.5
167 STRATEGY 3 - Mobility & Land Use  Create a Digital Higher support line to assist with basic technology IT  STRATEGY 3 - Mobility & Land Use  Create a Digital Literacy program to educate residents, particularly in IT  Expand digital literacy events a provide guidance on the income (LM) event.  Create a Digital Literacy program to educate residents, particularly in IT  Expand digital literacy events and provide guidance on the income (LM) event.  Expand digital literacy events and provide guidance on the income (LM) event.  Expand digital literacy events and provide guidance on the income (LM) event.  Expand digital literacy events and literacy events are all thray program.  Expand digital literacy events are all thray program or educate residents, Not under are yeingle policy/program.  Expand digital literacy events are all thray program or educate residents. Not under are yeingle policy/program.  Expand digital literacy events are all thray program or educate residents. Not under are yeingle policy/program.  Expand digital literacy events are all thray program or educate residents. Not under are yeingle policy/program.  Expand digital literacy events are all thray program or educate residents. Not under are yeingle policy/program.	REWORDED				computers to residents.			Maintain availability		Ongoing - in need of of budget or external funding		Number of hotspot check-outs	Low	N		NO		1 '			
Low-to-Moderate Income (LMI) areas.  Iteracy learning opportunities at all library cests through Library  Iteracy learning opportunities at all library locations. Not under any single policy/program.  Iteracy learning opportunities at all library locations. Not under any single policy/program.  Iteracy learning opportunities at all library locations. Not under any single policy/program.  Iteracy learning opportunities at all library locations. Not under any single policy/program.	167	STRATEGY 3 - Mobility & Land Use			Create a Digital Navigator support line to assist with basic technology	п		,					Low	N		NO	NO	NO	NO	6.4	8.5
170 STRATEGY 3 - Mobility & Land Use Low N NO NO NO NO 10 8.5	169	STRATEGY 3 - Mobility & Land Use			Create a Digital Literacy program to educate residents, particularly in Low-to-Moderate Income (LMI) areas.	п		literacy learning opportunities		including digital literacy exist at all library locations. Not under any single		Number of digital literacy events	Low	N		NO	NO	NO	NO	10	7
	170	STRATEGY 3 - Mobility & Land Use				п				7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7			Low	N		NO	NO	NO	NO	10	8.5

168 SUBSTANTIAL REVISION	STRATEGY 3 - Mobility & Land Use		Improve and expand data gathering and outreach in Communities of Concern to understand which residents need the most assistance to technology options and what the barriers are, and create a public outreach campaign to improve and inform access	п		Library circulation statistics analysis. Libraries perform outreach and program surveys for demand and	г	Ongoing, see pathways	Percentage of positive program impact. KPI: over 80% of programs making a positive impact (scoring well on the surveys)	Low	N	NO	NO	NO	NO	6.4	8.5
41	STRATEGY 3 - Mobility & Land Use		Install traffic circles and roundabouts	Transportation	E&CP	impact analysis  Program individually or bundle with other		Ongoing	Number of circles and roundabouts installed		N	YES	YES	NO	NO	7.12	1
176	STRATEGY 3 - Mobility & Land Use		Retime traffic signals to reduce vehicle fuel consumption through	Transportation		asset work Implement Traffic Signal Master Plan	Plan	Ongoing	Signals retimed	Med	N	YES	YES	NO	NO	9.1	1
151	STRATEGY 3 - Mobility & Land Use		improving the flow of traffic Work with the Port of San Diego, SANDAG, and Caltrans to prepare a feasibility study to identify the best truck route to Tenth Avenue Marine Terminal and diversion, traffic calming and appropriate signage as included in the APCD's Community Emission Reduction Plan (CERP)	Mobility		Signal Master Pian			Truck route finalization	Low	N	NO	NO	NO	NO	6.13	7
188	STRATEGY 3 - Mobility & Land Use		Focus new development in areas that will allow residents and visitors to safely, conveniently, and enjoyable travel by walking, rolling, biking, or transit, such as Transit Priority Areas (TPAs), and areas of the City with the lowest amount of vehicular travel.	Planning		Community Plan Updates	Planning Action	Ongoing, refinement as part of blueprint	Number of CPUs	Med	N	YES	YES	NO	NO	7.75	5.5
189	STRATEGY 3 - Mobility & Land Use		Plan for land uses that will allow existing residents, employees and visitors to more safely, conveniently and enjoyably travel as a	Planning		Community Plan Updates	Planning Action	Ongoing, refinement as part of blueprint	Number of CPUs	Med	N	YES	YES	NO	NO	7.75	5.5
NEW	STRATEGY 3 - Mobility & Land Use		pedestrian, or by biking or transit  Update the Placemaking Ordinance to better support mode shift, to increase accessibility, walkability, and activate public spaces									NO	NO	NO	NO		2.5
36	STRATEGY 3 - Mobility & Land Use		Focus on delivering new mixed-use development on sites, including vacant and underutilized lots, located near transit, such as in TPAs and areas of the City of San Diego with the lowest amount of	Planning		Planning Dept. work program Work with SDHC	Planning Action	Ongoing	Increased housing capacity in transit-friendly areas	Med	Y	NO	YES	YES	NO	9.1	2.5
49	STRATEGY 3 - Mobility & Land Use		vehicular travel. Implement active transportation in lieu fees to fund pedestrian, cyclis and transit investments where the greatest GHG emissions reductions will result, in accordance with Complete Communities: Mobility Choices	Planning		Implement Mobility Choices and BBSD Update CP 800-14	Plan Implementation	Ongoing	Dollars expended Number of projects	Low	N	YES	YES	YES	NO	10	7.75
37 REWORDED	STRATEGY 3 - Mobility & Land Use		Amend local regulations, like the Placemaking ordinance, and policies to allow for wider sidewalks for public spaces and place making	Planning	Transportation	Street Design Manual	Code Change	Not started	Miles of sidewalk over minimum width	Low	Y	NO	YES	NO	NO	8.38	4
156	STRATEGY 3 - Mobility & Land Use		Implement temporary and permanent car-free zones/zero emission zones	Mobility	Transportation	2 2	21 1 1 1			Med	N	YES	YES	NO	NO	7.75	4
147	STRATEGY 3 - Mobility & Land Use STRATEGY 3 - Mobility & Land Use		Maximize new development in areas located with safe, convenient and enjoyable access to transit	Planning Transportation	Planning	Planning Dept. work program Work with SDHC	Planning Action	Ongoing	Dollars expended Number of projects Trees planted in or adjacent to	Low	N N	YES	YES	NO NO	NO NO	8.2	4
REWORDED			open space, and wildlife corridors where appropriate, along streets to encourage outdoor activity, walking and increase pedestrian access to parks in Communities of Concern			goals in Community Plan Updates, Mobility Action Plan, and other documents	X		right of way		N						10
70	STRATEGY 3 - Mobility & Land Use		Amend the General Plan Mobility Element to include a Complete Streets policy to enable safe, attractive and comfortable access so that pedestrians, bicyclists, motorists and transit users of all ages and abilities can safely travel within the public right-of-way	Planning	Sustainability & Mobility	Amend GP	Code Change	Not started	Complete Y/N	Med	Y	YES	YES	NO	NO	6.4	7
34	STRATEGY 3 - Mobility & Land Use		Amend land development code regulations to require more efficient pedestrian access between existing and new development (e.g.,	Sustainability & Mobility	Planning	LDC Amendment	Code Change	Advancing through CAP Regulations	Complete Y/N	Low	Y	YES	YES	NO	NO	9.19	4
64	STRATEGY 3 - Mobility & Land Use		between adjacent lots) Optimize use of curb space including management of on-street	Sustainability &		Implement strategy	Plan	Not started	Linear amount of optimized curb	Low	Y	YES	YES	NO	NO	5.5	1
39	STRATEGY 3 - Mobility & Land Use		parking in TPAs.  Amend the land development code to eliminate parking minimum requirements	Mobility Sustainability &	Planning	Amend LDC	Implementation Code Change	TPAs complete, everything else to follow.	Narrative	Med	N	YES	YES	YES	NO	8.56	1
39	STRATEGY 3 - Mobility & Land Use		Amend the land development code to establish parking maximum requirements for use types and locations where appropriate	Planning	Sustainability &	Amend LDC	Code Change	TBD	TBD	Med	N	YES	YES	YES	NO	8.56	1
181	STRATEGY 3 - Mobility & Land Use		Amend the land development code to prohibit new auto-oriented land uses that would create conflicts with walking and bicycling within TPAs.	Planning	Sustainability & Mobility	Amend LDC	Code Change	Not started	LDC complete Y/N	Med	Y	NO	YES	NO	NO	9.1	4
NEW	STRATEGY 3 - Mobility & Land Use		Work with communities to implement comprehensive solutions for the curb space, including implementation of timed parking, establishment of parking districts, and programming of the curb space for deliveries, ADA access and other passenger loading, and micro-mobility.	Sustainability & Mobility	Planning	Include curb space planning in community plan updates	Planning Action										2.5
DELETED 48	STRATEGY 3 - Mobility & Land Use		Deploy dynamic speed management efforts such as signal retiming on City streets	Transportation		Deploy speed management to improve safety	7				N	YES	YES	NO	NO	5.41	1.45
85	STRATEGY 4 - Circular Economy & Clean Communities		Approve and implement the Polystyrene Foam and Single Use Plastics Ordinance, pending Environmental Impact Report	Environmental Services		Approve ordinance EIR and address ordinance	Code Change	In progress. Ordinance EIR complete. Going to mayor's office.	Y/N	Low	YES	NO	YES	NO	YES	8.2	1
186	STRATEGY 4 - Circular Economy & Clean Communities		Expand the Polystyrene Foam and Single Use Plastics Ordinance to phase out Single-Use materials and prioritize reuse rather than disposable goods	Services		Approve ordinance EIR and address ordinance	Code Change	Not started	Y/N	Low	YES	NO	YES	NO	YES	5.5	2.5
NEW PEWODDED	STRATEGY 4 - Circular Economy & Clean Communities STRATEGY 4 - Circular Economy & Clean		Capture landfill methane gas emissions	For incommental	Descharing	Undate	Policy Change	EP3 in place. AR 35.80	Y/N			YES	YES	NO NO	YES	10	4
83 REWORDED	Communities		Through an update to the City's administrative regulations, include purchasing requirements for sustainable products and food whenever option is available. I) Reduce carbon and water footprint of total beef, pork, chicken, turkey and dairy purchases by 20% [2] Increase local, healthy, and sustainable foods to 20% of total food purchases prioritizing locally sourced, valued workforce and animal welfare	Services	Purchasing & Contracting	Update Administrative Regulation 35.80	Policy Change	EP3 in place. AR 35.80	YIN	Low		NO	YES	NO	YES	9.1	1
84	STRATEGY 4 - Circular Economy & Clean Communities		Include procurement targets, with a focus on the maintenance of street easements, parks, and other green spaces, for purchasing compost through the greenery Miramar Greenery or other local composting facilities to increase market for that product expand the demand and production of high-quality compost in the CIV	Environmental Services	Purchasing & Contracting	New AR in compliance with SB 1383	Policy Change	Not started	Yards of material from ESD	Low	YES	NO	YES	NO	YES	7.3	2.5
	STRATEGY 4 - Circular Economy & Clean Communities		Create a food council or advisory board with local stakeholders	Sustainability & Mobility	Boards and Commissions	Mayoral Action	Mayoral Action	Not started	Narative	Low	YES	NO	YES	NO	YES	9.1	8.5
76 REWORDED	STRATEGY 4 - Circular Economy & Clean Communities		Invest in expanding the food waste prevention network - expand infrastructure & partnerships for edible food recovery	Environmental Services	Economic Development	Implementation strategy by Environmental Services. Business outreach and education from EDD		ESD bringing in food waste prevention consultant	Edible food saved in tons. Business touches.	Low	YES	NO	YES	NO	YES	4.6	2.5
78	STRATEGY 4 - Circular Economy & Clean Communities		Require food waste prevention, donation and recycling plans for all city food service operations and large events on city managed, leased or owned lands	Environmental Services	Special Events	Change to special event application questions. Modify city lease agreements		ESD has requirements in place in application process. Food waste prevention to be added under 1383.	Number of applications with new questions	Low	YES	NO	YES	NO	YES	4.6	2.5
100	STRATEGY 4 - Circular Economy & Clean Communities		Establish a multidisciplinary team of subject matter experts across City departments with a focus on land use, economic growth, neighborhood validity and healthy food access to work with community members to expand urban agricultural programs and develop policies to encourage community-based farms, including demonstration projects	Economic Development		agreements  Lead Dept. to establish working group	Partnerships	Not started	Narrative	Low		NO	YES	NO	YES	7.3	8.5
NEW	STRATEGY 4 - Circular Economy & Clean Communities		Work with the County and Farm Bureau to support investments in climate-smart agriculture and the local food supply chain Partner with County of SD to increase community access to Federal	Sustainability & Mobility			Partnerships					NO	YES	NO	YES		4
NEW	STRATEGY 4 - Circular Economy & Clean Communities		Partner with County of SD to increase community access to Federal meal programs (EBT, WIC, etc) and incentivize usage of these programs for local food access (CSA, farmers market, retail)	Economic Development			Partnerships					NO	YES	NO	YES		5.5

99 STRATEGY					*	Emergency Services	security in Climate Resilient SD and		both Climate Resilient SD and emergency planning.						1			
99 STRATEGY Communitie							emergency planning											
Striffullide	GY 4 - Circular Economy & Clean littles		4 8 6	and processing infrastructure including regional food hubs, neighborhood scale commercial kitchens or shared kitchens, and other food businesses, particularly in tow-income communities	Economic Development	Environmental Services	Education and outreach on MEHKO Prioritize shared kitchen operations in SBAB CDBG scoring criteria?	Partnerships	Not started	Businesses or organizations touched. Operations narative.	Low	YES	NO	YES	NO	YES	3.7	8.5
77 STRATEGY Communitie	GY 4 - Circular Economy & Clean lities		8	Regulate or activate programs for food businesses to minimize food interested carbon emissions, including regularing food waste prevention, donation and recycling plans for businesses institutions (for Ter 1 and Ter 2 generation cultiden is \$81338, and provide technical assistance and resources. Also include checklist and outreach as part of business licensing process	Environmental Services	Economic Development	Develop a list of tier 1 and 2 generators that will be required to donate per SB1383. Provide technical assistance and training for food waste diversion. Retain consultant to help identify generators.		Underway	Businesses or organizations touched. Operations narative.	Low	YES	NO	YES	NO	YES	4.6	2.5
Communitie	GY 4 - Circular Economy & Clean lities			Incentivize the incorporation of urban agriculture features into developer plans to include indoor agriculture, edible forestry, community gardens, etc	Planning		Educatoin component	Code Change	Not started	Number of new developments with listed features	Low	YES	NO	YES	NO	YES	4.6	8.5
Communitie	GY 4 - Circular Economy & Clean lities			Increase community participation with the Urban Agriculture Incentive Zome (UAIZ) program	Economic Development		Increase Public Outreach. Find funding for upfront costs (water meter, etc.) Grant Program.		Low participation due to aptront cost.	Acres	Low	YES	NO	YES	NO	YES	7.3	2.5
88 STRATEGY Communitie	GY 4 - Circular Economy & Clean iities		l	Update, adopt, and implement the City's Zero Waste Plan	Environmental Services		Update, adopt, and implement the City's Zero Waste Plan	Plan Implementation	Not started	Complete Y/N	Low	YES	NO	YES	NO	YES	8.2	2.5
86 STRATEGY Communitie	GY 4 - Circular Economy & Clean littles		9		Environmental Services		Partner with repair and reuse organizations to promote and conduct outreach.	Partnerships	Cooperation when needed currently	Events and outreach	Low	YES	NO	YES	YES	YES	2.8	7
79 STRATEGY Communitie	GY 4 - Circular Economy & Clean ittles		i	Update the Chywde Recycling Ordinance to ban divertible materials (god wasels, 600 from esidential and commercial trash containers, in compliance with SB 1383	Environmental Services	•	Update the Citywide Recycling Ordinance to ban divertible materials (yard waste, food) from residential and commercial trash containers, in compliance with SB	Code Change	In draft. Going to council end of 4/22.	Complete Y/N	Low	YES	NO	YES	NO	NO	10	1
185 STRATEGY Communitie	GY 4 - Circular Economy & Clean titles		1		Environmental Services	Parks & Recreation	1383 Standards specifications - Greenbook and Writebook. Make mulch and compost, and ammendment requirement specific to City's green waste program. Coordinate marketing between ESD and P&R.	Partnerships	Green waste programs underway and hall existing website	Yards of compost and mulch from ESD.	Low		NO	NO	NO	YES	7.3	1
Communitie	GY 4 - Circular Economy & Clean ities			Analyze city regulations and other barriers to developing businesses that reuse or repair consumer goods, where doing so will not adversley impact the surrounding residential neighborhood	Economic Development		ESD and P&R.	Code Change					NO	NO	NO	NO	8.2	4
	GY 4 - Circular Economy & Clean lities GY 4 - Circular Economy & Clean			product rentals, repair, and donation	Environmental Services			Partnerships					NO	YES	NO	NO	8.2	5.5
Communitio	ities GY 4 - Circular Economy & Clean GY 4 - Circular Economy & Clean			Support and expand citywide reuse infrastructure  Support community composting enterprises through strategic	Services Environmental			Partnerships					NO NO	YES	YES	NO NO	2.8	2.5
Communitie	ities GY 4 - Circular Economy & Clean			partnerships	Services Environmental		Discuss regularly	Partnerships	Ongoing	Diversion rate	Low	YES	NO NO	YES	NO	YES		
87 STRATEGY Communitie	ities GY 4 - Circular Economy & Clean lities			residents with strategies for household waste reduction, including from food waste and shipping and packaging (e.g., on-demand deliveries) including outreach in languages that reflect the diverse	Services Environmental Services		with haulers  Website, social media, and internal communications, annual curbsider,	Partnerships	Currently underway. Languages being added.	Narrative	Low	YES	NO	YES	NO	YES	7.3	4
82 REWORDED STRATEGY Communitie	GY 4 - Circular Economy & Clean lities			needs of San Diegans  Amend the Construction & Denoition regulations to establish a deconstruction requirement to reduce demolition waste from construction and renovation, facilitate material reuse and create jobs prioritizing materials removed in decarbonization and energy efficiency retrofits	Sustainability & Mobility	Environmental Services	TA when requested Amend municipal code where needed (LDC and Building Code)	Code Change	Ordinances in place. State mandates increading.	Narrative	Low	YES	NO	YES	YES	YES	6.4	1
la in	GY 4 - Circular Economy & Clean nities			Increase enforcement presence to ensure compliance with recently	Environmental Services								NO	NO	NO	NO		1
NEW STRATEGY Communitie	GY 4 - Circular Economy & Clean iities			Evaluate and provide input on State and Federal producer	Environmental Services								NO	NO	NO	NO		1
	GY 4 - Circular Economy & Clean			Implement a public mattress recycling drop-off location	Environmental Services								NO	NO	NO	NO		1
Communitie	GY 4 - Circular Economy & Clean ities			Capture methane gas from wastewater treatment	Public Utilities								YES	YES	NO	YES	10	1
Healthy Eco	Ecosystems	Action		Protect, restore, and enhance urban canyons. Support habitat restoration of urban canyons, inclusion of environmental education and recreation opportunities, and continued preservation.	Parks & Recreation	1	Implement Open Space Element	Plan Implementation	Ongoing	Narrative	Low		YES	YES	NO	YES	4.6	7
96 STRATEGY Healthy Eco	GY 5 - Resilient Infrastructure and A Ecosystems	Action		Develop an area specific management plan to protect, restore, and preserve wetland and upland areas on City managed lands, prioritizing Communities of Concern	Planning								NO	YES	NO	YES	4.6	5.5
179 STRATEGY REWORDED Healthy Eco		Action		Develop Natural Resource Management Plans on all managed preserved lands and include in plans the sequestration as information becomes available	Planning								YES	YES	NO	YES	7.3	1
Healthy Eco				Identify multi-disciplinary groups that can assist the City on wetland restoration projects to advance grant opportunities, inform successful design, and to identify potential locations for new and expanded coastal wetland habitats														
Healthy Eco	Cosystems	Supporting action		Prioritize parterships with San Diego's tribes and restorative environmental justice opportunities on wetland restoration projects	Planning								NO	NO	NO	NO		10
	Cosystems	Supporting action	ľ	Acquire Open Space Conservation Land	Planning								YES	YES	NO	YES	7.3	7
REWORDED Healthy Eco	Ecosystems	Supporting action		partnerships with educational institutions and non-profit	Planning								YES	YES	NO	YES	5.95	5.5
120 STRATEGY SUBSTANTIAL Healthy Eco REVISION	GY 5 - Resilient Infrastructure and A Ecosystems	Action	1	Increase tree planting in Communities of Concern starting with the planting of 40K new trees in these communities by 2030.	Transportation								YES	YES	NO	YES	8.2	10

134	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action	Create a Street Tree Master Plan capturing all community plan street tree lists to facilitate selection of species with a target of planting 100,000 trees by 2035 Within the Street Tree Master Plan, identify City lands and spaces that need trees and identify ways to increase permeable areas for new trees, focused in Communities of Concern	Transportation		Amend/update the Urban Forestry Program - Five Year Plan, through Planning Dept	Planning Action	Urban Forestry Program in place	Complete Y/N	YES	NO	N	0	NO	NO	6.4	1
132 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Conduct a new Urban Tree Canopy assessment utilizing light detection and ranging (LIDAR) or similar technology to identify areas in need of additional tree canopy at least every three years	Transportation	Sustainability & Mobility	Budget for LiDAR assessments every two years.		LiDAR assessment last conducted in fall of 2021. Data analysis in process.	Complete Y/N	YES	NO	N	0	NO	NO	10	5.5
95	STRATEGY 5 - Reallient Infrastructure and Healthy Ecosystems	Action	Support expansion of urban tree cancpy in parts and along active transportation network, prioritizing implementation in Communities of Concern.	Transportation	Parks and Recreation	Partnership between Transportation, Parks and Recreation, and Planning to identify active transportation and recreation connections for prioritized tree planting		Parks Master Plan and Complete Communities both call for greater connectivity between recreation and active transportation ammenities. Implementation pending.		YES	YE	S YI	ES	NO	YES	8.2	8.5
DELETED 174	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Action	Develop a plan to increase permeable areas for new trees and restore pervious spaces that have been paved, focused in Communities of Concern	Transportation	Development Services	Amend/Update the Urban Forestry Program Establish fee waver Enforce existing code	Planning Action	Not started	Number of new trees	YES	YE	S YI	ES	NO	YES	4.6	8.5
129	STRATEGY 5 - Reallient Infrastructure and Healthy Ecosystems	Action	Develop policies that encourage and incentivize developers, homeowners' associations, and other organizations to preserve, maintain, and plant trees	Transportation	Development Services	Develop policies that encourage and incentivize developers, homeowners associations, and other organizations to preserve, maintain, and plant trees. Increase outreach efforts.	Planning Action	Landscaping code in place for dovillupment or alterations.	Number of new trees	YES	NO	N	0	NO	NO	5.5	1
106 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Reform, streamline, and expand the No Fee Street Tree program to remove barriers that exist which detour or prohibit participation by residents within Communities of Concern.					Currently working on webform version to replace PDF		YES	YE			NO	YES	7.3	8.5
113 REWORDED	STRATEGY 5 - Resillent Infrastructure and Healthy Ecosystems	Action	Protect and maintain all healthy City trees that have minimal conflicts to existing and have infrastructure, by use of policy, code, public outreach and code enforcement	Transportation		Greater levels of funding needed Establish and/or maintain dedicated funding source for tree maintenance in Parks and Retrestion Dept		Current policy and code outlines tree protection requirements	Number of trees maintained and protected (through sidewalk repairs)	YES	NO	N	0	NO	NO	5.5	4
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Develop a public awareness campaign for the maintenance and protection of trees on private property	Transportation							NO	N	0	NO	NO	10	1
94	STRATEGY 5 - Resilient Infrastructure and	Supporting Action	Amend the Land Development Code to increase landscape and parking lot tree planting requirement	Sustainability & Mobility	1						YE	S YI	ES	NO	YES	8.2	4
119 SUSTANTIAL REWORDING	Healthy Ecosystems STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Revise No Fee Street Tree Permit Application to reduce barriers to acquiring trees, expland language access, and streamline process specifically to increase awareness of the process in Communities of	Transportation							YE	S YI	ES	NO	YES	10	4
(CoC) 173 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Concern  Streamline permitting for tree planting, dedicate resources to planting in non-traditional street tree locations, and provide reduced fees or fee waivers in Communities of Concerns	Transportation							YE	S N	0	NO	YES	5.5	5.5
124	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Revise Council Policies and Municipal Codes to strengthen tree protection policies and enhance tree planting efforts	Transportation		Revise Council Policies and Municipal Codes to strengthen tree protection policies and enhance tree planting efforts	Code Change	Current policy and code outlines tree protection. Revisions are ongoing. Resources needed.	Revision of municipal code and/or consolidation of CP regarding trees.	YES	NO	N	0	NO	NO	7.3	5.5
123	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Increase irrigation for trees in parks and in street rights of way	Transportation	Parks and Recreation	Code amendment applicable to relevant departments	Code Change	Landscape Regulation Section 142.0403 requires irrigation for new plant material required on private	Number of trees	YES	NO	N	0	NO	NO	5.5	4
133	Healthy Ecosystems	Supporting Action	Implement a Citywide protocol for tracking planted, removed, and maintained street trees	Transportation		Improve interdepartmental City-wide protocol for monitoring and reporting, using Sustainability workplans	X	property and right of way Currently standardizing montly reporting	Urban Forestry annual reporting	YES	NO	N	0	NO	NO	6.4	1.75
130	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		the planting of new trees	Transportation	Development Services						NO		.	NO	NO	5.5	4
121	Healthy Ecosystems	Supporting Action	Expand volunteer programs and partnerships with community organizations to plant and maintain tree	Transportation		Pursue shared grant opportunities with Community Based Organizations.		Existing grant partnerships	Number of trees planted and maintained through community partnerships	YES	YE			NO	YES	6.4	10
148	Healthy Ecosystems	Supporting Action	City rights-of-way.	Transportation	Parks and Recreation	Identify segments and areas where buffering is needed and right of way can be used for new urban green space			Number of projects	YES	YE			NO	YES	6.13	10
122 REWORDED	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Ensure the diversification of tree species, including native tree species where feasible and species that are adapted to higher temperatures and species that require less water	Transportation		Amend/Update Urban Forestry Plan and Community Plan Updates	Planning Action	Community plans specify tree species	Species percentages	YES	YE	8 N	0	NO	YES	9.1	1
190	STRATEGY 5 - Resillent Infrastructure and Healthy Ecosystems		As established in the Energy Cooperation Agreement with the City and SDG&E's implement the Right Tree, Right Place program (or successor programs), identify additional tree planting locations, assist with tree species ideas, and provide technical support through SDG&E's arborists	Transportation		Colaberate with SDG&E arborists to make measurable annual progress in the planting of 2,500 trees by 2031		Energy Cooperation Agreement in place. First 400 trees in place.	Number of trees by year under agreement Low	YES	YE			NO	YES		1
191	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Monitor and report on SDG&E's plans to supplant the City's efforts with direct in-community charitable support for planting up to 2,500 trees in the City over ten years	Sustainability & Mobility							YE	S YI	ES	NO	YES	9.1	1
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Perform proper maintenance and tree removal to promote a healthy urban forest and safety of trees in public spaces								YE			NO	YES	8.2	1
NEW	Healthy Ecosystems STRATEGY 5 - Resilient Infrastructure and	Supporting Action	Redesign hardscape infrastructure around existing City trees when	Transportation							YE	S YI	ES	NO	YES	8.2	1
12	Healthy Ecosystems STRATEGY 5 - Resilient Infrastructure and	Action	possible in order to increase large tree canopy cover.  Develop local water supply and reduce dependence on imported	Public Utilities							NO	N	0	YES	YES	9.1	1
18	Healthy Ecosystems STRATEGY 5 - Resilient Infrastructure and	Action	water Support ongoing gallon per capita water use (GPCD) targets.	Public Utilities						+ +	NO	N	0	NO	NO	9.1	1
NEW	Healthy Ecosystems STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Expand awareness of the City's Rainwater Harvesting Rebates and Grass Replacement Rebates programs to increase participation in the programs and facilitate accessibility to residents across the City, prioritizing those within Communities of Concern and areas that have had historically lower participation in the programs.	Public Utilities							NO	N	0	NO	YES		8.5

110	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Advance undergrounding of utilities to provide a means to reduce energy use, increase green space preservation, sustainably process and store water and wastes, securely and efficiently site critical infrastructure, prevent and reverse degradation of the urban environment, and enhance quality of file.	Public Utilities		Modify CP 600-08						NO	YES	YES	YES	3.7	2.5
89	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Maximize planning and implementation of green infrastructure at watershed scale and site specific with focused stakeholder engagement efforts in Communities of Concern	Public Utilities								NO	YES	NO	YES	5.5	10
NEW	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Investigate opportunities to capture and reuse rain water	Public Utilities								NO	NO	NO	YES		1
91	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Implement Waterways Restoration projects	Public Utilities		Elevate Restoration and Prioritization Protection Tool (RTTP) projects in annual budget						NO	YES	YES	YES	5.5	10
90	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Increase opportunities for Stormwater harvesting by evaluating new harvesting methodology to determine viability	Stormwater								NO	NO	YES	YES	5.5	5.5
137	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems		Amend building code regulations to require a percentage of all non- roof (e.g., hardscape) surfaces around new buildings meet certain criteria to reduce urban heat island effect.	Sustainability & Mobility								NO	YES	YES	YES	6.4	7
138	STRATEGY 5 - Resilient Infrastructure and Healthy Ecosystems	Supporting Action	Install cool pavement material on City parking lots and in the public right-of-way, prioritizing Communities of Concern, to increase building energy efficiency and reduce urban heat island effect	Transportation		Include cool pavement considerations in Street Design Manual	Code Change	Not started	Complete Y/N	Low	NO	NO	YES	YES	YES	4.42	6.55
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	Explore the use of GHG emission offsets which can include techniques such as increasing carbon sequestration in soils, forests and farmland, purchasing clean electricity credits from neighboring states, or through emerging technological approaches such as the direct capture and removal of carbon from the atmosphere	Sustainability & Mobility													
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	Participate in research around regional and/or local benefitting offset programs that ensure the benefits of investments are prioritized in the City's Communities of Concern	Sustainability & Mobility													
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	Continue to engage on the development of research and data around the sequestration potential of various types of natural spaces including blue carbon sequestration, more specifically develop a Citywide sequestration standard for wetlands restoration.	Sustainability & Mobility	Planning												
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	Support partners such as tribal governments and universities to restore salt marshes and wetlands ecosystems for sequestration	Planning													
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	As it pertains to GHG avoidance, the City's CAP Implementation Plan will focus and prioritize the core benefit of air quality to support the shared regional efforts to address nonattainment and improve air quality equitably														
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	Advocate for APCD to develop CERP-like plans in all communities	Sustainability & Mobility													
NEW	STRATEGY 6 - Emerging Climate Action	Supporting Action	Support the regional efforts to address nonattainment, toxic air contaminants in Communities of Concern	Sustainability & Mobility													

